



City of Philadelphia Office of Economic Opportunity

A Review of Philadelphia's Economic Opportunity Plans 2009-2015: Assessing Goal Achievement and Compliance



Department of Commerce

CITY OF PHILADELPHIA
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TABLE OF CONTENTS

	Page (s)
Executive Summary	1-2
History	2-3
Summary of Results	4-6
Aviation	4
Department of Public Property	4
Streets Department	4
Philadelphia Water Department	5
Major Non-Public Works Projects	5
Philadelphia Industrial Development Corporation (PIDC)	5
Office of Housing & Community Development (OHCD and	5
Philadelphia Redevelopment Authority (PRA)	5
Private and Nonprofit	5
The Economic Opportunity Plan (EOP) Dashboard	5
Contract Compliance Reporting System	6
Sustaining Growth in Results	7-8
The Economic Opportunity Review Committee (EORC)	7
Economic Opportunity Oversight Committee Meetings	7
Participation in Outreach Events and Capacity Building Programs	7
Developing Relationships with the Labor Unions	7
Conclusion	8
Definitions	8
Ranking of EOPs by Major Market Segments	9-65
City Departments	9-54
City of Philadelphia Department of Aviation	9-13
Department of Public Property	14-27
Streets Department	28-32
Philadelphia Water Department	33-53
Major Non-Public Works Contracts	54

Quasi-Public Agencies	55-61
Office of Housing and Community Development(OHCD)/	55-60
Philadelphia Redevelopment Authority (PRA)	55-60
Philadelphia Industrial Development Corporation (PIDC)	61
Private and Non-Profit Sector	62-65

APPENDIX

	Page (s)
Prototype of Economic Opportunity Plan Language	A1-A8
Bill No. 150614 - Annual Disparity Assessment of Workforce Diversity	A9-A10
OEO Boards and Commissions Listing	A11-A12
Mayor's Advisory Commission on Construction Industry Diversity	A11
Economic Opportunity Review Committee	A12
List of Economic Opportunity Oversight Committees	A13
Economic Opportunity Review Committee (EORC) Experts	A14-A19

TABLES AND FIGURES

	Page (s)
Chart I A History of Economic Opportunity Plan Legislation	2
Table I EOP Count by Major Market Segment	2
Figure I EOP Count	3
Table II EOP Count by Project Status	4
Figure II Market Segments by EOP Status - Active and Closed	6
Figure III Total dollars paid by segment and status	6

Executive Summary

The Economic Opportunity Plan (EOP) Review for 2009-2015 explores the legislative drivers responsible for the dramatic expansion of the EOP portfolio from 15 plans in Fiscal Year 2009 (FY09) to 764 plans in Fiscal Year 2015 (FY15). This review examines the impact of these plans on the awarding of contacts to Minority, Women, and Disabled Owned Business Enterprises (M/ W/ DSBEs) and the diversity of the workforce on construction projects. The contractors working on construction projects are responsible for implementing these plans on behalf of City Departments, Quasi-Public Agencies, corporations, and anchor institutions like Comcast Corporation, Drexel University, Temple University, the University of Pennsylvania and The Children’s Hospital of Philadelphia. These contractors are ranked by level of compliance on each of their projects, compliance being defined as the variance between the commitment made to M/ W/ DSBEs and payments received by the disadvantaged businesses for work performed during the life of each project.

A total of 764 EOPs have been incorporated on construction projects at various stages of planning (e.g. planning, financing, groundbreaking, ribbon cutting, etc.). The total value of these projects is over \$9 billion. Active or completed projects are valued at \$7.6 billion.

M/ W/ DSBEs have received 28% of the contract value and 27% of the payments made during the life of these active or completed projects as reported by third party monitors. An EOP Dashboard has been launched on the OEO website to report the dynamic growth in the number of EOPs and their subsequent economic impact on the market. Each EOP agreement is posted on the OEO website and a summary of the quantity, value, commitments, payments and workforce diversity results are

presented on the Dashboard. Results are updated as data is received from project owners throughout the life of the projects. The Dashboard is located at www.phila.gov/o eo.

Typical workforce diversity goals for EOPs include: (1) 32% minority journey person; (2) 7% female journey person; (3) 50% minority apprentices; and (4) 7% female apprentices. EOP results show hours worked by minority workers represented 29% on active projects and 22% on completed projects. The hours worked by women represented 2.3% on active projects and 1.9% on completed projects. In general, projects underway are demonstrating an increase in the demand for and presence of minorities and women on the job site.

In FY15, projects that are underway (active) or complete (closed) represent 81% of all projects monitored. Projects in the planning phase are 16% of the portfolio and the remaining ventures, 3%, were reported as cancelled. Currently, \$1.6 billion in projects are in the planning phase.

The City of Philadelphia and Quasi-Public Agencies manage 86% of the EOPs with the Private and Nonprofit sectors directing 14% of new development. Major projects are governed by various Economic Opportunity Oversight Committees (EOCs) that provide guidance, transparency, and accountability for inclusion and diversity on active projects. The EOCs are normally comprised of representatives of the project owner, general contractor, local community, Office of Economic Opportunity, City Council, Philadelphia Area Labor- Management Committee, and a third-party project monitor. Project monitors validate workforce diversity and the flow of payments to M/ W/ DSBEs . Projects with EOCs tend to have higher levels of participation and workforce diversity. Each project owner is

responsible for submitting certified payrolls for workforce monitoring and evidence of payments made to M/ W/ DSBEs .

History

The City’s Office of Economic Opportunity (OEO) is responsible for assisting project owners and contractors in developing EOPs and meeting their workforce diversity and economic inclusion goals. In May 2007, City Council legislation required EOPs on City projects valued in excess of \$250,000, later that year the threshold was increased to \$1MM. In 2010, the threshold was reduced back to \$250,000, and additional stipulations were added over the following five years. Today EOPs require the reporting of past diversity practices, minority equity ownership, and an acknowledgement of the First Source Jobs policy. For a full list of

Table I – EOP Count by Major Market Segment

	FY15		FY16	
Aviation	46	6%	33	5%
Public Property	140	18%	126	20%
Streets	52	7%	43	7%
Water	218	29%	162	25%
Non-Public	10	1%	9	1%
City Total	466	61%	373	58%
OHCD/PRA	168	22%	157	24%
PIDC	21	3%	21	3%
Quasi-Public Total	189	25%	178	28%
Private/Nonprofit	109	14%	91	14%
GRAND TOTAL	764	100%	642	100%

Chart I – A History of Economic Opportunity Plan Legislation

Period	Legislation
May 2007	Bill No. 060226-AA: Established EOPs to cover City projects in excess of \$250,000 and to serve as the primary form for submission and compliance
December 2007	Bill No. 070911: Increased the value of a project that triggers an EOP to \$1,000,000
September 2009	Bill No. 090095: Created new requirements relating to submission of Economic Opportunity Plans, summarization of past practices
September 2010	Bill No. 100134: Decreased the value of a project that triggers an EOP to \$250,000 Bill No. 100135: Minimum standards set for Best and Good Faith Efforts Bill No. 100201: Established standards of approval for certain transactions involving the Philadelphia Authority for Industrial Development
October 2011	Bill No. 110559: Required that EOPs be posted on the OEO website, www.phila.gov/oEO
March 2012	Bill No. 120013: Required the establishment of an Economic Opportunity Review Committee to evaluate the effectiveness of the EOP legislation and make recommendations
September 2012	Bill No. 120616: Required EOP portfolio ranking within the annual Disparity Study
September 2014	Bill No. 140640: Required each EOP include information concerning equity ownership of contractors, those engaged by the contractors, and eventual owners of the project
February 2015	Bill No. 150010: Require certain Economic Opportunity Plans incorporate the requirements of the First Source Jobs Policy contained in Chapter 17-2000 of The Philadelphia Code
October 2015	Bill No. 150614: Provided for the preparation of an annual report that analyzes the extent of workforce diversity on projects requiring EOPs and identifies appropriate workforce goals for future projects

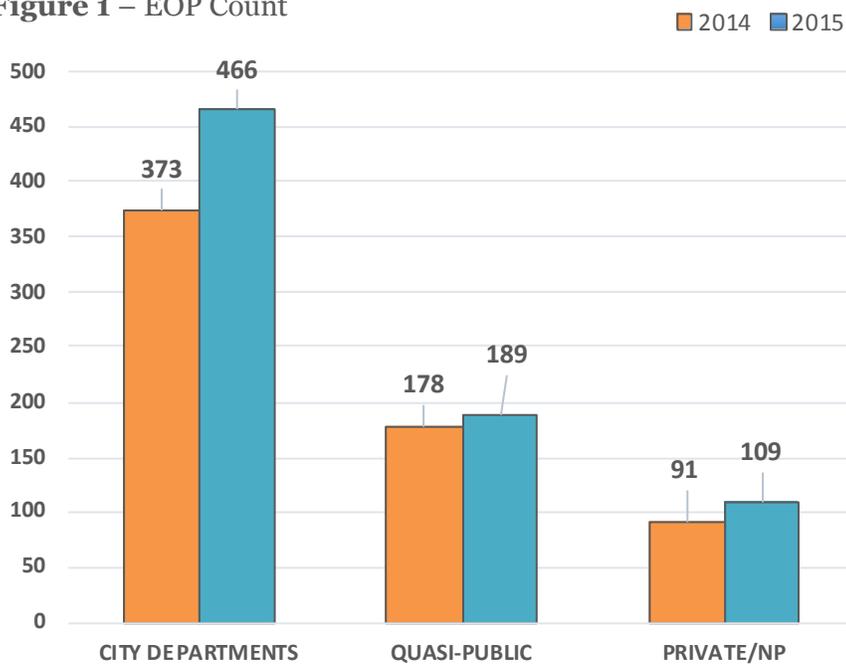
legislation impacting the development of EOPs, view Chart 1 – A History of Economic Opportunity Plan Legislation.

The data presented in this year’s report is a collection of data retrieved from the City’s Contract Compliance Reporting System, internal records received from the various City Departments and Quasi-Public Agencies and external records provided by third party monitors. These tools are utilized by OEO to monitor contract goals and compliance between prime contractors and M/ W/ DSBE

subcontractors.

The Office of Economic Opportunity is monitoring 764 executed EOPs, an increase of 19% since 2014. These 764 EOPs represent several market segments; the City, Quasi-Public Agencies, and the Private and Nonprofit sectors. A breakdown of these EOPs by category can be found in the “Summary of Results” section of this report (see Table I and Figure I).

Figure 1 – EOP Count



“In general, as the economy has improved the opportunity to engage minority and women owned businesses, or M/W/DSBEs, in the construction industry has improved for some. Economic Opportunity Plans that have been legislated by City Council and implemented by the Nutter Administration have increased contracting opportunities for the strongest contractors and subcontractors. OEO has an EOP Dashboard that tracks the number of contracts that have been initiated, planned or completed since MACCID II was established in 2010.”

*—Angelo Perryman
President & CEO, Perryman Building and Construction Co.
Chair, Mayor’s Advisory Commission on Construction Industry Diversity*

Summary of Results

Active projects are those ventures that are under construction or have final payments outstanding. In FY15, active projects represented 39% of the EOPs up from 23% of the plans monitored in FY14. Overall, M/ W/ DSBES received \$1.1 billion or 26% of total payments made on active projects. Payments are verified through 3rd party monitors or directly with M/ W/ DSBES via the City’s Contract Compliance Reporting System.

Closed projects are completed ventures with final invoices paid to M/ W/ DSBES subcontractors. In FY15, 42% of EOPs were on projects that were completed compared with 41% in FY14 (See Table 2).

Completed projects reflect a more accurate picture of a contractor’s performance related to inclusion, actual project scope, and market conditions. Overall, M/ W/ DSBES received \$556 million on finished projects, representing 29% on commitments of 27%.

Cancelled projects are ventures that have not been fully funded. Some projects will linger in this status until project owner are able to successfully synchronize resources required to move the project forward.

Aviation

Aviation has 18 active projects. M/ W/ DSBES received 17.7% of dollars paid to date totaling \$4 million. Contractors have billed

55% against the initial contract values. In the aggregate, active projects are within 4.3% of the consolidated goal of 22%.

Aviation has 20 closed projects with 24.7% M/ W/ DSBES participation based on payments of \$6.9 million. Contractors billed 87.4% against the initial contract values and came within 0.2% of their consolidated goal.

Aviation has 8 projects valued at \$25 million in planning, awaiting a notice to proceed.

Department of Public Property

Public Property has 58 active projects. M/ W/ DSBES received 24% of the dollars paid to date totaling \$14.2 million. Contracts billed 78.5% against the initial contract values. Contractors currently stand within 7.3 % of their goal.

Public Property has 59 closed projects. M/ W/ DSBES were paid 30.5% of total payments or \$26.5 million. Contractors billed 82.9% against the initial contract values. In the aggregate, closed projects exceeded their goals by .6%.

Public Property has 23 projects valued at \$25.2 million in planning, awaiting a notice to proceed.

Streets Department

The Streets Department has 18 active projects. M/ W/ DSBES received 27.5% of the dollars paid to date totaling \$7.7 million. Contractors billed 63.9% against the initial contract values. In the aggregate, contractors have exceeded their goals on active projects by 3.9%.

The Streets Department has 27 closed projects. M/ W/ DSBES were paid 18.3% of total payments or \$6.4 million. Contractors billed 97.2% against the initial contract values. In the aggregate, contractors

Table II – EOP Count by Project Status

	FY15		FY14	
PLANNING	121	16%	166	26%
ACTIVE	298	39%	150	23%
CLOSED	325	42%	266	41%
CANCELLED	20	3%	60	9%
GRAND TOTAL	764	100%	642	100%

exceeded their goals on closed projects by 2.8%.

Streets has 7 projects in planning worth \$3.3 million, awaiting a notice to proceed.

Philadelphia Water Department

The Water Department has 115 active projects. M/ W/ DSBEs received 27.3% of dollars paid to date, \$71.4 million. Contractors billed 69.8% against the initial contract values. In the aggregate, contractors have exceeded their participation goals by 1.2%.

The Water Department has 62 closed projects. M/ W/ DSBEs were paid 20.3% of total payments; which amounts to \$15.7 million. Closed projects have billed 92.1% against the initial contract values. Overall, contractors exceeded their goals by 1.0%.

Water has 41 projects in planning worth \$143.4 million, awaiting a notice to proceed

Major Non-Public Works Projects

There are 10 active non-public works projects with EOPs. M/ W/ DSBEs received \$47.7 million, 40.2% of all dollars paid on these transactions. This category includes the Aviation Project Management Office and the waste management contracts among others. Overall, Non-Public Works projects currently exceed their goals by 5.5%.

Philadelphia Industrial Development Corporation

The Philadelphia Industrial Development Corporation (PIDC) has 1 active project valued at \$20 million. There are 14 closed projects for which OEO had incomplete data at the time this report was released. PIDC has 6 projects currently in the planning phase. A joint process is being designed to capture compliance data on projects with multiple City funding sources.

Office of Housing & Community Development (OHCD) and Philadelphia Redevelopment Authority (PRA)

The Office of Housing & Community Development and the Philadelphia Redevelopment Authority have 168 projects in their portfolio. While a number of the projects are valued at less than \$250,000, the EOP threshold, they are listed in this report to account for multiple projects initiated by a single developer. In other words, developers that manage multiple small projects are held accountable for meeting the City's M/ W/ DSBE participation goals across their portfolio. There are 35 active projects valued at more than \$72 million and 99 closed projects valued over \$383 million.

The OHDC/PRA have 22 ventures valued at \$41.7 million in planning and 12 cancelled projects.

Private and Nonprofit

The Private and Nonprofit EOP portfolio is comprised of 109 projects totaling \$7.9 billion. There are 43 active projects valued at over \$4.6 billion. 24 projects (77%) came within 10% of goal including 18 projects that exceeded their goals. Over \$980 million was paid to M/ W/ DSBEs on active projects. 12 projects with insufficient data were excluded from this analysis.

44 projects valued at \$1.5 billion are closed. 29 projects (94%) came within 10% of goal including 18 projects that exceeded goals. A total of \$403 million was paid to M/ W/ DSBEs on closed projects. 13 projects with insufficient data were excluded from this analysis.

The Economic Opportunity Plan ("EOP") Dashboard

In 2015 OEO published the EOP Dashboard on its website (www.phila.gov/o eo). The dashboard is a tool that provides real-time, aggregate data on all projects with EOPs. The

dashboard is a summary of the EOP Database, a thorough catalog of every project with an EOP. The database contains vital project statistics such as budget and timeline, M/ W/ DSBE performance, and workforce diversity. The dashboard automatically takes these data and summarizes them for public consumption.

Prior to this development, data on EOPs were available only annually when the EOP Review was published. The automated nature of the dashboard allows it to display information as soon as it is entered into the database, providing a real time snapshot of EOP performance in the city at any given time. This information is useful for government, project owners, and the public. OEO can use the dashboard as a monitoring tool, a benchmark for setting realistic M/ W/ DSBE goals, and a quality control mechanism for data storage. Project owners may use it to get a sense of the current market for and availability of M/ W/ DSBE firms and minority and female workers. For the public, it is a transparent illustration of the City's work towards achieving diversity goals on projects with EOPs.

Contract Compliance Reporting System

The Contract Compliance Reporting System is a web-based software system that facilitates vendor registration and contract compliance reporting. This secure system requires prime contractors to input the portion of their payment from the City that is distributed to M/ W/ DSBEs. M/ W/ DSBEs are required to confirm that they actually received the payment within five (5) business days of the prime contractor receiving payment from the City of Philadelphia. The utilization of this reporting system is mandatory for City contracting opportunities.

The adoption of this system earned the City of Philadelphia the Public Technology Institute 2013- 2014 Solutions Award for Significant Achievement in Mobilizing Data to Drive Supplier Diversity.

Figure II – Market Segments by EOP Status – Active and Closed

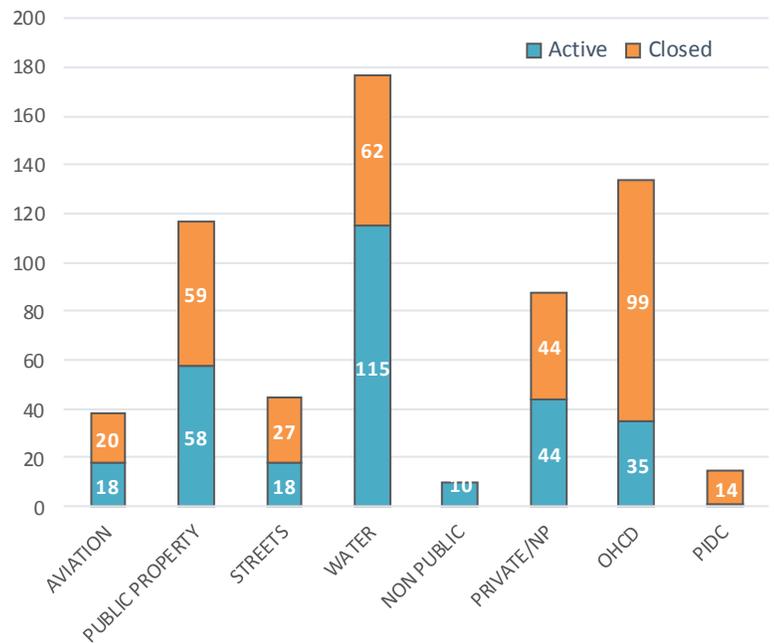


Figure III – Total dollars paid by segment and status, in millions

	Active Projects Paid to M/WBEs	Closed Projects Paid to M/WBEs	Total Active & Closed
Aviation	\$4.04	\$6.94	\$10.98
Public Property	\$14.23	\$26.54	\$40.77
Streets	\$7.68	\$6.36	\$14.04
Water	\$71.41	\$15.73	\$87.14
Non-Construction	\$47.72	-	\$47.72
City Total	\$145.08	\$55.56	\$200.63
OHCD/PRA	\$13.43	\$93.41	\$106.84
PIDC	\$3.60	\$3.60	\$7.20
Quasi-Public Total	\$17.03	\$97.01	\$114.04
Private/Nonprofit	\$979.48	\$403.90	\$1,383.38
TOTAL	\$1,141.59	\$556.46	\$1,698.06

Sustaining Growth in Results

The City of Philadelphia is committed to sustaining and where possible increasing the EOP results presented in this report and on the EOP Dashboard. The following is a brief list of strategies utilized to drive results:

The Economic Opportunity Review Committee (EORC)

In 2012, by way of Bill No. 120013, City Council established the Economic Opportunity Review Committee (EORC). The EORC's mission is to evaluate the effectiveness of EOP legislation and recommend policy improvements. It is also responsible for recommending contractors for debarment based on persistent violations of EOP commitments. The Committee is chaired by the Executive Director of the Office of Economic Opportunity and composed of representatives from AFSCME District Councils 33 and 47, the African American Chamber of Commerce of PA NJ DE, and the Greater Philadelphia Hispanic Chamber of Commerce.

The EORC invites various stakeholders from the area to testify on best practices and challenges to inclusion in the construction and development industries. Those providing testimony are a varied group representing government, the building trades, project owners, property developers, educators, and community groups, among many others. In addition to those that are invited to speak, the EORC also provides a public forum for individuals to voice concerns or share their experiences regarding diversity in construction and the City's procurement process. EORC meetings are held quarterly in City Council Chambers. All meeting transcripts are accessible on the OEO website, www.phila.gov/oEO. (See Appendix for a full list of EORC speakers).

Economic Opportunity Oversight Committee Meetings

The success of most major EOP projects is

directly correlated to the formation of an Economic Opportunity Oversight Committee. As defined in the EOP, these committees may be comprised of representatives for the project owner, building trades, the construction Manager, City Council, the Office of Economic Opportunity and the community. At these meetings, project owners and prime contractors share details on the progress of construction, summary of payments to M/ W/ DSBEs based on documented evidence and hours worked by minorities and women on the construction site based on certified payroll data. These meetings are most beneficial because all parties take a vested interest in maximizing opportunities for M/ W/ DSBEs and the inclusion of a diverse workforce. (See Appendix for a list of projects with Economic Opportunity Oversight Committees).

Participation in Outreach Events and Capacity Building Programs

In addition to Economic Opportunity Oversight Committee meetings, OEO promotes, participates in, and encourages M/ W/ DSBEs to engage in outreach events sponsored by many of OEO's alliance partners and project owners. Attending these meetings will provide the M/ W/ DSBE community with the tools and connections needed to access current contracting opportunities throughout the City of Philadelphia. Over the years, OEO has also sponsored capacity building programs with Turner Construction, Skanska/ EMSDC/ Temple University, Goldman Sachs 10,000 Small Business Program, and The Enterprise Center.

Developing Relationships with the Labor Unions

In line with an increased focus on workforce diversity, OEO has been working to improve its relationships with various trade unions in Philadelphia and to learn more about the diversity practices within the union apprentice programs. One such union that

has been particularly receptive to these efforts is the Finishing Trades District Council 21 that has established the Finishing Trades Institute of the Mid-Atlantic Region. The Institute has been fully accredited by the U.S. Department of Education and aggressively recruits public school students. Finishing Trades District Council 21 is consulting with other unions to replicate their program. There is a growing demand for a diverse

workforce and the City is relying on the unions and their apprenticeship programs to increase the supply. Stronger working relationships with the trades will be essential for the achievement of the City's workforce inclusion strategy. Bill No. 150614, requiring goal setting by race and gender, will track the progress of this strategy.

Conclusion

In conclusion, the Office of Economic Opportunity anticipates contracted entities will increase goal achievement, as a result of more stringent compliance practices such as the Contract Compliance Reporting System and formation of Economic Opportunity Oversight

Committees. OEO will continue to work closely with the City's Procurement and Law Departments, Inspector General's Office, Controller's Office, and other operating Departments to evaluate the past compliance patterns of contractors.

Definition of Terms

Active or closed projects with insufficient data are projects that are in progress or complete for which limited data is available.

Active projects are projects that are under construction or have final payments outstanding.

Cancelled projects are projects that have not been fully funded.

Closed projects are projects no longer under construction and for which all funds have been paid to subcontractors.

Compliance is a classification of a project that has met its stated EOP goals/commitments.

Participation is a percentage of the cost a project awarded to M/ W/ DSBEs; this is calculated by dividing the dollars awarded to M/ W/ DSBEs by the total cost of the project.

Projects in planning are projects that have not begun or broken ground.

Project Percentage Completion are dollars spent on a project divided by the bid amount (budget).

Ranking is the position of a given project, relative to other projects in the same market segment, based upon the variance between stated commitments/goals for M/ W/ DSBEs and actual participation achieved.

Variance is the difference between the commitments/goals for M/ W/ DSBEs at the onset of a project and the actual percentage of dollars paid to achieve participation over the life of the project.

Economic Opportunity Plans

City of Philadelphia

City Departments

Economic Opportunity Plans
City of Philadelphia
Aviation

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	6932	154106	2014	AP CONSTRUCTION	\$ 3,755,840	\$ 366,070	9.75%	AKM CONSTRUCTION	WBE \$	37,588	1.00%	-	0.00%	-1.00%	
								AVIMAN MGMT.	MBE \$	379,335	10.10%	83,570	22.83%	12.73%	
								BAYSHORE REBAR	WBE \$	341,781	9.10%	263,562	72.00%	62.90%	
								BILLY BOY CONSTRUCTION	MBE \$	5,000	0.13%	4,707	1.29%	1.15%	
								FEDERAL RENT-A-FENCE	WBE \$	128,700	3.43%	6,718	1.84%	-1.59%	
								GARDEN STATE HIGHWAY PRODUCTS	WBE \$	3,225	0.09%	3,225	0.88%	0.80%	
								US LUMBER	WBE \$	7	0.00%	7	0.00%	0.00%	
									\$	895,636	23.85%	361,788	98.83%	74.98%	
2	6970	154040	2015	EJ ELECTRIC	\$ 1,351,250	\$ 685,093	50.70%	ELECTRICAL SYSTEMS & CONSTRUCTION SUPPLY, INC.	MBE \$	218,903	16.20%	180,250	26.31%	10.11%	
								NORTH STAR ELECTRICAL SUPPLY CO.	WBE \$	145,935	10.80%	120,510	17.59%	6.79%	
									\$	364,838	27.00%	300,760	43.90%	16.90%	16.90%
3	6958	144030	2014	GROUND PENETRATION & RESTORATION	\$ 1,000,000	\$ 1,126,741	112.67%	ABC CONSTRUCTION	WBE \$	600	0.06%	600	0.05%	-0.01%	
								AHJ CONSTRUCTION	MBE \$	19,206	1.92%	15,898	1.41%	-0.51%	
								AKM CONSTRUCTION	WBE \$	893	0.09%	1,507	0.13%	0.04%	
								ATLANTIC CONCRETE CUTTING, INC.	MBE \$	100,000	10.00%	10,000	0.89%	-9.11%	
								BELLA TRUCKING	WBE \$	4,895	0.49%	7,910	0.70%	0.21%	
								BITTENBENDER CONSTRUCTION, LP	WBE \$	53,934	5.39%	157,470	13.98%	8.58%	
								L&R CONSTRUCTION CO	WBE \$	20,000	2.00%	-	0.00%	-2.00%	
								SJA CONSTRUCTION	WBE \$	277	0.03%	85,029	7.55%	7.52%	
	\$	199,805	19.98%	278,414	24.71%	4.73%	4.73%								
4	6964	144020	2012	ROCKPORT CONSTRUCTION GROUP, INC.	\$ 3,051,070	\$ 2,470,733	80.98%	ALEXSON SUPPLY, INC.	WBE \$	6,407	0.21%	1,518	0.06%	-0.15%	
								GRACIE PAINTING, LLC	MBE \$	123,568	4.05%	171,935	6.96%	2.91%	
									\$	129,975	4.26%	173,453	7.02%	2.76%	2.76%
5	6972	154013	2015	D.A. NOLT	\$ 3,478,360	\$ 2,428,495	69.82%	LIGHTNING PREVENTION SYSTEMS	WBE \$	27,827	0.80%	-	0.00%	-0.80%	
								MINORITY CONTRACTORS	MBE \$	347,836	10.00%	317,490	13.07%	3.07%	
								STELWAGON ROOFING SUPPLY	WBE \$	139,134	4.00%	54,674	2.25%	-1.75%	
									\$	514,797	14.80%	372,163	15.32%	0.52%	
6	6966ELB	144041	2014	MASON BUILDING GROUP	\$ 4,373,325	\$ 4,195,752	95.94%	HAMADA, INC.	MBE \$	667,807	15.27%	527,094	12.56%	-2.71%	
								MANNA BUILDING SUPPLY	MBE \$	-	36,837	0.88%	0.88%		
								THOMAS BUILDING	WBE \$	200,000	4.57%	200,000	4.77%	0.19%	
									\$	867,807	19.84%	763,931	18.21%	-1.64%	
7	6963	144025	2012	EDWARD J. MELONEY, INC.	\$ 6,674,800	\$ 6,455,496	96.71%	J MANN R FINLEY	WBE \$	667,480	10.00%	498,454	7.72%	-2.28%	
								JACK PEARS & ASSOCIATES	MBE \$	55,000	0.82%	60,314	0.93%	0.11%	
								LABE SALES, INC.	WBE \$	200,244	3.00%	136,347	2.11%	-0.89%	
								MIDATLANTIC CONSTRUCTION & DESIGN, INC.	MBE \$	141,470	2.12%	199,559	3.09%	0.97%	
								SIOUTIS COATINGS ENTERPRISE, INC.	WBE \$	38,714	0.58%	25,990	0.40%	-0.18%	
									\$	1,102,908	16.52%	920,664	14.26%	-2.26%	
8	6969	154041	2015	DJ KEATING	\$ 1,612,300	\$ 841,794	52.21%	BUTTONWOOD PAINTING CONTRACTORS, INC.	WBE \$	32,246	2.00%	7,659	0.91%	-1.09%	
								CRYSTAL STEEL FABRICATORS	MBE \$	659,431	40.90%	351,831	41.80%	0.90%	
								U.S. LUMBER, INC.	WBE \$	32,246	2.00%	-	0.00%	-2.00%	
								WATTS WINDOW CLEANING	WBE \$	16,123	1.00%	-	0.00%	-1.00%	
	\$	740,046	45.90%	359,490	42.71%	-3.19%	-3.19%								
9	6953	144159	2014	GROUND PENETRATION & RESTORATION	\$ 1,079,844	\$ 412,734	38.22%	AHJ CONSTRUCTION	MBE \$	86,388	8.00%	-	0.00%	-8.00%	
								AKM CONSTRUCTION	WBE \$	5,399	0.50%	-	0.00%	-0.50%	
								JSL KELLY PILE FOUNDATION	WBE \$	97,186	9.00%	75,122	18.20%	9.20%	
								L&R CONSTRUCTION CO	WBE \$	43,194	4.00%	-	0.00%	-4.00%	
								SJA CONSTRUCTION	MBE \$	43,194	4.00%	11,622	2.82%	-1.18%	
									\$	275,361	25.50%	86,744	21.02%	-4.48%	
10	6971	154083	2015	JACK COHEN & CO.	\$ 2,000,000	\$ 85,312	4.27%	AVIMAN MGMT.	MBE \$	33,546	1.68%	-	0.00%	-1.68%	
								COCCO CONTRACTING	WBE \$	54,511	2.73%	-	0.00%	-2.73%	
								SABLE CONSTRUCTION	MBE \$	71,284	3.56%	-	0.00%	-3.56%	
								THOMAS ENVIRONMENTAL SERVICES	WBE \$	30,401	1.52%	-	0.00%	-1.52%	
									\$	189,742	9.49%	-	0.00%	-9.49%	

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
19	6933	114081	2013	SCHNEIDER ELECTRIC	\$ 1,500,000	\$ 738,773	49.25%	CAHILL CONTROLS, INC.	WBE	\$ 312,133	20.81%	\$ 414,983	56.17%	35.36%	
								RAM TECH SYSTEMS, INC.	MBE	\$ 364,156	24.28%	\$ 323,790	43.83%	19.55%	
										\$ 676,289	45.09%	\$ 738,773	100.00%	54.91%	54.91%
20	6950ELB	124104	2012	BITTENBENDER CONSTRUCTION, LP	\$ 500,000	\$ 494,155	98.83%	ELOHIAM CLEANING CONTRACTORS, INC.	MBE	\$ 5,000	1.00%	\$ 8,390	1.70%	0.70%	
								HISPANIC VENTURES, INC.	MBE	\$ 15,000	3.00%	\$ 35,204	7.12%	4.12%	
								JANUS ASSOC.	WBE	\$ 125,000	25.00%	\$ 347,922	70.41%	45.41%	
								MAJEK FIRE PROTECTION, INC.	WBE	\$ 30,000	6.00%	\$ 15,943	3.23%	-2.77%	
								SMITH FLOORING, INC.	MBE	\$ 10,000	2.00%	\$ 24,602	4.98%	2.98%	
								US PLATE & MIRRORS, INC	WBE	\$ 10,000	2.00%	\$ 20,847	4.22%	2.22%	
		\$ 195,000	39.00%	\$ 452,908	91.65%	52.65%	52.65%								
21	6930	124008	2012	EJ ELECTRIC	\$ 390,000	\$ 387,164	99.27%	MANNA BUILDING SUPPLY	MBE	\$ 2,340	0.60%	\$ 53,448	13.81%	13.21%	
								NORTH STAR ELECTRICAL SUPPLY CO.	WBE	\$ 20,820	5.34%	\$ 11,933	3.08%	-2.26%	
										\$ 23,160	5.94%	\$ 65,381	16.89%	10.95%	10.95%
22	6961	144026	2012	AP CONSTRUCTION	\$ 403,920	\$ 348,116	86.18%	AKM CONSTRUCTION	WBE	\$ 4,039	1.00%	\$ 838	0.24%	-0.76%	
								ATLANTIC 3 CONSTRUCTION	WBE	\$ 2,718	0.67%	\$ 7,416	2.13%	1.46%	
								AVIMAN MANAGEMENT, LLC	MBE	\$ 41,200	10.20%	\$ 62,721	18.02%	7.82%	
								CALLAHAN PAVING PRODUCTS, INC.	WBE	\$ 8,078	2.00%	\$ 4,422	1.27%	-0.73%	
								HISPANIC VENTURES, INC.	MBE	\$ 7,500	1.86%	\$ 8,478	2.44%	0.58%	
								L. CRUZ DEVELOPMENT	MBE	\$ 1,317	0.33%	\$ 1,317	0.38%	0.05%	
								SABLE CONSTRUCTION, INC.	MBE	\$ 28,274	7.00%	\$ 17,931	5.15%	-1.85%	
										\$ 93,126	23.06%	\$ 103,123	29.62%	6.57%	6.57%
23	6951	134021	2013	AP CONSTRUCTION	\$ 2,800,000	\$ 2,617,497	93.48%	AKM CONSTRUCTION	WBE	\$ 28,000	1.00%	\$ 49,780	1.90%	0.90%	
								AVIMAN MANAGEMENT, LLC	MBE	\$ 112,000	4.00%	\$ 159,212	6.08%	2.08%	
								BILLY BOY CONSTRUCTION	MBE	\$ 41,258	1.47%	\$ 41,258	1.58%	0.10%	
								DECISION DISTRIBUTION	MBE	\$ 28,000	1.00%	\$ 95,018	3.63%	2.63%	
								FERRICK CONSTRUCTION, INC.	WBE	\$ 6,500	0.23%	\$ 6,500	0.25%	0.02%	
								GARDEN STATE HIGHWAY PRODUCTS	WBE	\$ 672	0.02%	\$ 672	0.03%	0.00%	
								TRAFFIC & SAFETY SIGNS, INC.	WBE	\$ 35,989	1.29%	\$ 35,989	1.37%	0.09%	
								THE VANN ORGANIZATION	MBE	\$ 10,940	0.39%	\$ 10,940	0.42%	0.03%	
										\$ 263,359	9.41%	\$ 399,369	15.26%	5.85%	5.85%
24	6941	124058	2012	HART ENTERPRISES	\$ 690,000	\$ 227,115	32.92%	HART ENTERPRISES	MBE	\$ 325,000	47.10%	\$ 204,903	90.22%	43.12%	
								PADGETT PLUMBING & HEATING, INC.	MBE	\$ 331,200	48.00%	\$ 22,212	9.78%	-38.22%	
		\$ 656,200	95.10%	\$ 227,115	100.00%	4.90%	4.90%								
25	6952ELB	134015	2013	GROUND PENETRATION & RESTORATION	\$ 1,760,150	\$ 1,559,140	88.58%	AKM CONSTRUCTION	WBE	\$ 17,602	1.00%	\$ 5,833	0.37%	-0.63%	
								L&R CONSTRUCTION CO	WBE	\$ 96,808	5.50%	\$ 81,970	5.26%	-0.24%	
								MANNA BUILDING SUPPLY	MBE	\$ 1,760	0.10%	\$ 82,369	5.28%	5.18%	
								SJA CONSTRUCTION	WBE	\$ 70,406	4.00%	\$ 51,235	3.29%	-0.71%	
		\$ 186,576	10.60%	\$ 221,407	14.20%	3.60%	3.60%								
26	6938	124047	2012	DJ KEATING	\$ 2,670,000	\$ 2,662,924	99.73%	DELTA/BJDS, INC.	WBE	\$ 77,900	2.92%	\$ 77,900	2.93%	0.01%	
								HAMADA, INC.	MBE	\$ 32,040	1.20%	\$ 27,000	1.01%	-0.19%	
								MERCHANT CONSTRUCTION CO., INC.	MBE	\$ 301,710	11.30%	\$ 392,265	14.73%	3.43%	
								TRACORP	WBE	\$ 232,290	8.70%	\$ 237,406	8.92%	0.22%	
										\$ 643,940	24.12%	\$ 734,571	27.59%	3.47%	3.47%
27	6947	134016	2013	AP CONSTRUCTION	\$ 1,160,000	\$ 1,002,396	86.41%	AVIMAN MANAGEMENT, LLC	MBE	\$ 58,000	5.00%	\$ 59,205	5.91%	0.91%	
								DECISION DISTRIBUTION	MBE	\$ 92,800	8.00%	\$ 70,835	7.07%	-0.93%	
								SABLE CONSTRUCTION, INC.	MBE	\$ 69,600	6.00%	\$ 69,430	6.93%	0.93%	
										\$ 220,400	19.00%	\$ 199,470	19.90%	0.90%	0.90%
28	6898	94094	2010	EAGLE INDUSTRIAL ELECTRIC	\$ 4,100,100	\$ 3,917,120	95.54%	ALOHA COMMUNICATIONS CONTRACTORS	MBE	\$ 2,297	0.06%	\$ 2,324	0.06%	0.00%	
								AUBREY GREEN ELECTRICAL	WBE	\$ 135,554	3.31%	\$ 135,591	3.46%	0.16%	
								DECISION DISTRIBUTION	MBE	\$ 376,540	9.18%	\$ 375,899	9.60%	0.41%	
								MANNA BUILDING SUPPLY	WBE	\$ 205,000	5.00%	\$ 187,951	4.80%	-0.20%	
								PARAMOUNT ELECTRIC	DSBE	\$ 205,000	5.00%	\$ 195,644	4.99%	-0.01%	
										\$ 924,391	22.55%	\$ 897,409	22.91%	0.36%	0.36%

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
29	6940	124053	2012	EDWARD J. MELONEY, INC.	\$ 705,000	\$ 705,000	100.00%	ACCORD MECHANICAL & MGMT. SERVICES	MBE	\$ 98,700	14.00%	\$ 88,000	12.48%	-1.52%	
								INC							
								LABE SALES, INC.	WBE	\$ 14,100	2.00%	\$ 26,349	3.74%	1.74%	
										\$ 112,800	16.00%	\$ 114,349	16.22%	0.22%	0.22%
30	6940	124053	2012	EDWARD J. MELONEY, INC.	\$ 705,000	\$ 705,000	100.00%	ACCORD MECHANICAL & MGMT. SERVICES	MBE	\$ 98,700	14.00%	\$ 88,000	12.48%	-1.52%	
								INC							
								LABE SALES, INC.	WBE	\$ 14,100	2.00%	\$ 26,349	3.74%	1.74%	
										\$ 112,800	16.00%	\$ 114,349	16.22%	0.22%	0.22%
31	6893R	A94095	2010	MCMULLEN ROOFING, INC.	\$ 605,000	\$ 555,281	91.78%	STELWAGON ROOFING SUPPLY	WBE	\$ 136,065	22.49%	\$ 124,400	22.40%	-0.09%	
										\$ 136,065	22.49%	\$ 124,400	22.40%	-0.09%	-0.09%
32	6955ELB	134050	2013	EDWARD J. MELONEY, INC.	\$ 366,300	\$ 363,593	99.26%	LABE SALES, INC.	WBE	\$ 7,326	2.00%	\$ 6,344	1.74%	-0.26%	
										\$ 7,326	2.00%	\$ 6,344	1.74%	-0.26%	-0.26%
33	6919	114110	2012	USA GENERAL CONTRACTORS	\$ 1,295,000	\$ 1,280,052	98.85%	MINORITY CONTRACTORS	MBE	\$ 130,018	10.04%	\$ 124,519	9.73%	-0.31%	
										\$ 130,018	10.04%	\$ 124,519	9.73%	-0.31%	-0.31%
34	6897	104079	2010	EAGLE INDUSTRIAL ELECTRIC	\$ 5,700,000	\$ 5,573,629	97.78%	ALOHA COMMUNICATIONS CONTRACTORS	MBE	\$ 570,000	10.00%	\$ 553,756	9.94%	-0.06%	
								MANNA BUILDING SUPPLY	WBE	\$ 570,000	10.00%	\$ 518,432	9.30%	-0.70%	
										\$ 1,140,000	20.00%	\$ 1,072,188	19.24%	-0.76%	-0.76%
35	6939	124051	2012	MULHERN ELECTRIC CO., INC.	\$ 455,000	\$ 455,000	100.00%	MANNA BUILDING SUPPLY	MBE	\$ 36,400	8.00%	\$ 33,057	7.27%	-0.73%	
								NORTH STAR ELECTRICAL SUPPLY CO.	MBE	\$ 9,100	2.00%	\$ 8,264	1.82%	-0.18%	
										\$ 45,500	10.00%	\$ 41,321	9.08%	-0.92%	-0.92%
36	6931	124007	2012	FIVE STAR, INC.	\$ 3,125,000	\$ 2,829,270	90.54%	DECISION DISTRIBUTION	MBE	\$ 468,750	15.00%	\$ 430,720	15.22%	0.22%	
								JOHN F. SCANLAN, INC.	WBE	\$ 12,500	0.40%	\$ 4,445	0.16%	-0.24%	
								LABE SALES, INC.	WBE	\$ 250,000	8.00%	\$ 128,578	4.54%	-3.46%	
								MIDATLANTIC CONSTRUCTION & DESIGN, INC.	MBE	\$ 125,000	4.00%	\$ 110,698	3.91%	-0.09%	
										\$ 856,250	27.40%	\$ 674,441	23.84%	-3.56%	-3.56%
37	6905	104110	2011	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	\$ 2,550,000	\$ 1,047,217	41.07%	DECISION DISTRIBUTION	MBE	\$ 255,000	10.00%	\$ 247,003	23.59%	13.59%	
								MANNA BUILDING SUPPLY	MBE	\$ 1,043,460	40.92%	\$ 245,000	23.40%	-17.52%	
										\$ 1,298,460	50.92%	\$ 492,003	46.98%	-3.94%	-3.94%
38	6906	104107	2011	SURETY MECHANICAL SERVICES	\$ 685,000	\$ 640,117	93.45%	ELITE	WBE	\$ 143,850	21.00%	\$ -	0.00%	-21.00%	
								J. MANN R. FINLEY	WBE	\$ 131,201	19.15%	\$ 132,276	20.66%	1.51%	
										\$ 275,051	40.15%	\$ 132,276	20.66%	-19.49%	-19.49%
TOTALS					\$ 32,165,470	\$ 28,108,559	87.4%			\$ 7,996,711	24.9%	\$ 6,935,716	24.7%	-0.2%	-0.2%

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
39	6978	154125	2015	DJ KEATING	\$ 4,363,700	BUTTONWOOD PAINTING	WBE	\$ 43,637	1.00%
						HAMADA, INC.	MBE	\$ 87,274	2.00%
						PBA CONSTRUCTION	WBE	\$ 218,185	5.00%
						TORRADO CONSTRUCTION	MBE	\$ 174,548	4.00%
						TRACORP	WBE	\$ 218,185	5.00%
						US LUMBER	WBE	\$ 218,185	5.00%
						VJ SUPPLY	MBE	\$ 218,185	5.00%
								\$ 1,178,199	27.00%
40	6979	154124	2015	EJ ELECTRIC	\$ 861,300	ESCS	MBE	\$ 86,130	10.00%
						NORTH STAR ELECTRICAL SUPPLY	WBE	\$ 49,094	5.70%
								\$ 135,224	15.70%
41	6985	154107	2015	PALMAN ELECTRIC CO.	\$ 245,850	ELECTRICAL SYSTEMS & SUPPLY	MBE	\$ 22,350	9.09%
						MANNA SUPPLY	MBE	\$ 17,880	7.27%
								\$ 40,230	16.36%
42	6980	154122	2015	EDWARD J. MELONEY, INC.	\$ 910,800	ACCORD MECHANICAL	MBE	\$ 72,864	8.00%
						ELITE	WBE	\$ 45,540	5.00%
						MIDATLANTIC CONSTRUCTION	MBE	\$ 36,432	4.00%
								\$ 154,836	17.00%
43	6984	154113	2015	DOLAN MECHANICAL	\$ 1,551,000	JACK PEARS & ASSOCIATES	MBE	\$ 62,040	4.00%
						LABE SALES, INC.	WBE	\$ 155,000	9.99%
						PENN STATE ELECTRIC MECH SUPPLY CO	MBE	\$ 124,080	8.00%
								\$ 341,120	21.99%
44	6983	154128	2015	MULHERN ELECTRIC CO., INC.	\$ 1,151,234	MANNA SUPPLY	WBE	\$ 172,685	15.00%
						NORTH STAR ELECTRICAL SUPPLY	WBE	\$ 92,099	8.00%
								\$ 264,784	23.00%
45	6967	154131	2015	DJ KEATING	\$ 14,221,200	BUTTONWOOD PAINTING CONTRACTORS, INC.	WBE	\$ 1,422	0.01%
						CNS CONSTRUCTION	MBE	\$ 445,000	3.13%
						FLYNN PHOTOGRAPHY	WBE	\$ 12,150	0.09%
						JSL KELLY PILE FOUNDATION, INC.	MBE	\$ 58,500	0.41%
						KAKS AND COMPANY LLC	MBE	\$ 11,000	0.08%
						PBA CONSTRUCTION, INC.	WBE	\$ 99,510	0.70%
							\$ 627,582	4.41%	
46	6993	154166	2015	AP CONSTRUCTION	\$ 2,408,890	AKM CONSTRUCTION	WBE	\$ 122,853	5.10%
						AVIMAN MANAGEMENT	MBE	\$ 149,351	6.20%
						SABLE CONSTRUCTION		\$ 211,982	8.80%
								\$ 484,186	20.10%
TOTAL					\$ 25,713,974			\$ 3,226,161	13%

Economic Opportunity Plans

City of Philadelphia

Public Property

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	4882ASBT	134120	2013	ASSOCIATED SPECIALTY CONTRACTING	\$ 1,000,000	\$ 37,612	3.76%	E & K CONSTRUCTION SERVICES LLC	WBE	\$ 17,158	1.72%	\$ 34,191	90.90%	89.19%	
								G & C ENVIRONMENTAL SERVICES, INC.	WBE	\$ 1,393	0.14%	\$ 3,421	9.10%	8.96%	
										\$ 18,551	1.86%	\$ 37,612	100.00%	98.14%	98.14%
2	4750ELB	114001	2011	UNITED STATES ROOFING CORP.	\$ 447,800	\$ 81,665	18.24%	DECISION DISTRIBUTION	MBE	\$ 44,780	10.00%	\$ 51,665	63.26%	53.26%	
								ZAVORSKI MASONRY	WBE	\$ 31,346	7.00%	\$ 30,000	36.74%	29.74%	
										\$ 76,126	17.00%	\$ 81,665	100.00%	83.00%	83.00%
3	4284GCON	144147	2014	BUILDING RESTORATION	\$ 1,500,000	\$ 539,333	35.96%	LAKE GLENN ENTERPRISES	MBE	\$ -	0.00%	\$ 228,587	42.38%	42.38%	
										\$ -	0.00%	\$ 228,587	42.38%	42.38%	42.38%
4	4080ELEC	124018	2012	MULHERN ELECTRIC CO., INC.	\$ 800,000	\$ 287,677	35.96%	ELITE	WBE	\$ -	0.00%	\$ 66,211	23.02%	23.02%	
								MANNA BUILDING SUPPLY	WBE	\$ 200,000	25.00%	\$ 112,428	39.08%	14.08%	
										\$ 200,000	25.00%	\$ 178,639	62.10%	37.10%	37.10%
5	4241ELEC	144129	2014	HYDE ELECTRIC GROUP	\$ 830,404	\$ 690,816	83.19%	J MANN R FINLEY	WBE	\$ 60,394	7.27%	\$ 165,606	23.97%	16.70%	
								MJK ELECTRICAL	MBE	\$ 90,500	10.90%	\$ 178,078	25.78%	14.88%	
										\$ 150,894	18.17%	\$ 343,684	49.75%	31.58%	31.58%
6	4118ELEC	134124	2013	MULHERN ELECTRIC CO., INC.	\$ 800,000	\$ 413,597	51.70%	J MANN R FINLEY	WBE	\$ 237,802	29.73%	\$ 201,982	48.84%	19.11%	
								MANNA BUILDING SUPPLY	MBE	\$ 40,000	5.00%	\$ 44,526	10.77%	5.77%	
										\$ 277,802	34.73%	\$ 246,508	59.60%	24.88%	24.88%
7	4055GCON	144101	2014	AP CONSTRUCTION	\$ 1,666,200	\$ 1,007,678	60.48%	AKM CONSTRUCTION	WBE	\$ 572	0.03%	\$ 662	0.07%	0.03%	
								ATHENA CONTRACTING	WBE	\$ 64,000	3.84%	\$ 95,831	9.51%	5.67%	
								BILLY BOY	MBE	\$ 320	0.02%	\$ 320	0.03%	0.01%	
								DECISION DISTRIBUTION	MBE	\$ 9,852	0.59%	\$ 9,852	0.98%	0.39%	
								FEDERAL RENT-A-FENCE	WBE	\$ 897	0.05%	\$ 897	0.09%	0.04%	
								HISPANIC VENTURES, INC.	MBE	\$ 13,000	0.78%	\$ -	0.00%	-0.78%	
								KAKS & CO.	MBE	\$ 1,778	0.11%	\$ 1,778	0.18%	0.07%	
								L. CRUZ DEVELOPMENT	MBE	\$ 92,000	5.52%	\$ 75,919	7.53%	2.01%	
								THE LABOV	WBE	\$ 953	0.06%	\$ 953	0.09%	0.04%	
								LAKE GLENN ENTERPRISES	MBE	\$ 36,950	2.22%	\$ 23,400	2.32%	0.10%	
								MAJEK FIRE PREVENTION	MBE	\$ 4,608	0.28%	\$ 4,608	0.46%	0.18%	
								NB2C	MBE	\$ 12,000	0.72%	\$ 12,000	1.19%	0.47%	
								R&R CEILINGS	WBE	\$ 205,000	12.30%	\$ 197,618	19.61%	7.31%	
								SABLE CONSTRUCTION	MBE	\$ 99,439	5.97%	\$ 99,439	9.87%	3.90%	
								SWIPES HEAVY HAULING LLC	WBE	\$ 40,000	2.40%	\$ 2,361	0.23%	-2.17%	
								SYNTERRA	MBE	\$ 382	0.02%	\$ 382	0.04%	0.01%	
								US LUMBER	WBE	\$ 12,862	0.77%	\$ 12,862	1.28%	0.50%	
										\$ 594,615	35.69%	\$ 538,884	53.48%	17.79%	17.79%
8	4057ELB	124022	2012	SCHLEIG ELECTRIC	\$ 532,499	\$ 545,995	102.53%	MANNA BUILDING SUPPLY	MBE	\$ 5,325	1.00%	\$ 63,902	11.70%	10.70%	
										\$ 5,325	1.00%	\$ 63,902	11.70%	10.70%	10.70%
9	4110MECH	154047	2015	ALL STATES MECHANICAL	\$ 527,582	\$ 295,409	55.99%	LABE SALES, INC	WBE	\$ 47,962	9.09%	\$ 43,952	14.88%	5.79%	
								VJ SUPPLY, INC	MBE	\$ 47,962	9.09%	\$ 31,220	10.57%	1.48%	
										\$ 95,924	18.18%	\$ 75,172	25.45%	7.26%	7.26%
10	4380GCON	144074	2014	ROCKPORT CONSTRUCTION GROUP, INC.	\$ 924,954	\$ 698,524	75.52%	CAST CONSTRUCTION, INC.	WBE	\$ 83,247	9.00%	\$ 89,785	12.85%	3.85%	
								TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 75,000	8.11%	\$ 76,464	10.95%	2.84%	
										\$ 158,247	17.11%	\$ 166,249	23.80%	6.69%	6.69%
11	4799GCON	144032	2013	MURPHY QUIGLEY CO., INC.	\$ 1,053,084	\$ 842,520	80.01%	SABLE CONSTRUCTION, INC	MBE	\$ 180,671	17.16%	\$ 180,671	21.44%	4.29%	
								ZAVORSKI MASONRY	WBE	\$ 80,000	7.60%	\$ 72,000	8.55%	0.95%	
										\$ 260,671	24.75%	\$ 252,671	29.99%	5.24%	5.24%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

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12	4171TANK	144071	2013	MINISCALCO CONSTRUCTION	\$ 1,500,000	\$ 225,348	15.02%	MJK ELECTRICAL CORP	MBE	\$ 13,917	0.93%	\$ 13,917	6.18%	5.25%	
								STOKES CREATIVE GROUP INC	WBE	\$ 557	0.04%	\$ -	0.00%	-0.04%	
										\$ 14,474	0.96%	\$ 13,917	6.18%	5.21%	5.21%
13	4356MECH	144118	2014	DEVINE BROTHERS, INC.	\$ 2,163,216	\$ 1,848,707	85.46%	ADVANTAGE CONTRACTING	MBE	\$ 500,000	23.11%	\$ 493,259	26.68%	3.57%	
								LABE SALES, INC	WBE	\$ 157,324	7.27%	\$ 157,208	8.50%	1.23%	
										\$ 657,324	30.39%	\$ 650,467	35.18%	4.80%	4.80%
14	4245ELEC	144082	2014	FIDELITY BURGLAR & ALARM CO., INC.	\$ 392,063	\$ 246,209	62.80%	LINDLEY ELECTRIC SUPPLY CO.	WBE	\$ 29,165	7.44%	\$ 29,165	11.85%	4.41%	
										\$ 29,165	7.44%	\$ 29,165	11.85%	4.41%	4.41%
15	4356PLUM	144120	2014	DOLAN MECHANICAL	\$ 688,908	\$ 714,332	103.69%	PENN STATE ELECTRIC MECH SUPPLY CO	MBE	\$ 93,942	13.64%	\$ 119,777	16.77%	3.13%	
										\$ 93,942	13.64%	\$ 119,777	16.77%	3.13%	3.13%
16	4694GCON	144081	2014	PANNULLA CONSTRUCTION CO.	\$ 500,000	\$ 390,544	78.11%	CAST CONSTRUCTION, INC.	WBE	\$ 10,799	2.16%	\$ 10,799	2.77%	0.61%	
								GRACIE PAINTING, LLC	MBE	\$ 33,500	6.70%	\$ 33,500	8.58%	1.88%	
								POVERTY RIDG, INC	WBE	\$ 5,035	1.01%	\$ 5,035	1.29%	0.28%	
										\$ 49,334	9.87%	\$ 49,334	12.63%	2.77%	2.77%
17	4126ELEC	144157	2014	CARR & DUFF, INC.	\$ 512,607	\$ 437,956	85.44%	FRANIA	WBE	\$ 32,620	6.36%	\$ 32,620	7.45%	1.08%	
								NORTH STAR ELECTRIC SUPPLY CO.	WBE	\$ 34,965	6.82%	\$ 34,965	7.98%	1.16%	
										\$ 67,585	13.18%	\$ 67,585	15.43%	2.25%	2.25%
18	4356ELEC	144125	2014	EAGLE INDUSTRIAL ELECTRIC	\$ 2,395,377	\$ 2,136,843	89.21%	LCN COMMUNICATIONS INC	WBE	\$ 140,100	5.85%	\$ 121,800	5.70%	-0.15%	
								MJK ELECTRICAL CORPORATION	MBE	\$ 5,292	0.22%	\$ 5,292	0.25%	0.03%	
								MANNA BUILDING SUPPLY	MBE	\$ 233,039	9.73%	\$ 252,976	11.84%	2.11%	
										\$ 378,431	15.80%	\$ 380,068	17.79%	1.99%	1.99%
19	4083ELEC	124025	2012	PALMAN ELECTRIC CO.	\$ 517,982	\$ 494,205	95.41%	APEX ELECTRICAL SERVICES, LLC	WBE	\$ 25,899	5.00%	\$ 26,000	5.26%	0.26%	
								DECISION DISTRIBUTION	MBE	\$ 93,237	18.00%	\$ 94,000	19.02%	1.02%	
										\$ 119,136	23.00%	\$ 120,000	24.28%	1.28%	1.28%
20	4501MECH	114058	2011	GENERAL ASPHALT PAVING CO.	\$ 686,940	\$ 671,930	97.81%	503 CORP	MBE	\$ 144,257	21.00%	\$ 132,828	19.77%	-1.23%	
								LABE SALES, INC	WBE	\$ 61,825	9.00%	\$ 75,747	11.27%	2.27%	
										\$ 206,082	30.00%	\$ 208,575	31.04%	1.04%	1.04%
21	4235GCON	144136	2014	PANNULLA CONSTRUCTION CO.	\$ 345,576	\$ 314,160	90.91%	CAST CONSTRUCTION, INC.	WBE	\$ 46,846	13.56%	\$ 46,846	14.91%	1.36%	
								GRACIE PAINTING, LLC	MBE	\$ 46,200	13.37%	\$ 40,000	12.73%	-0.64%	
										\$ 93,046	26.92%	\$ 86,846	27.64%	0.72%	0.72%
22	4242MECH	144167	2014	ALL STATES MECHANICAL	\$ 508,266	\$ 496,141	97.61%	EVANS SUPPLIERS & COMMUNICATION CO	MBE	\$ 75,958	14.94%	\$ 75,986	15.32%	0.37%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 42,105	8.28%	\$ 41,961	8.46%	0.17%	
										\$ 118,063	23.23%	\$ 117,947	23.77%	0.54%	0.54%
23	4281ELBG	144132	2014	JPC GROUP, INC.	\$ 246,000	\$ 223,890	91.01%	ATHENA CONTRACTING	WBE	\$ 10,020	4.07%	\$ 10,020	4.48%	0.40%	
								US PLATE & MIRRORS, INC.	MBE	\$ 41,000	16.67%	\$ 36,900	16.48%	-0.19%	
										\$ 51,020	20.74%	\$ 46,920	20.96%	0.22%	0.22%

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24	4131GCON	154104	2015	MUNN ROOFING	\$ 976,932	\$ 254,550	26.06%	MUNN ROOFING GROUP	WBE	\$ 976,932	100.00%	\$ 254,550	100.00%	0.00%	
										\$ 976,932	100.00%	\$ 254,550	100.00%	0.00%	0.00%
25	4286GCON	124118	2012	BUILDING RESTORATION	\$ 1,500,000	\$ 1,794,834	119.66%	BUILDING RESTORATION	WBE	\$ 1,442,000	96.13%	\$ 1,736,834	96.77%	0.64%	
								GESSLER CONSTRUCTION	WBE	\$ 58,000	3.87%	\$ 58,000	3.23%	-0.64%	
										\$ 1,500,000	100.00%	\$ 1,794,834	100.00%	0.00%	0.00%
26	4995GCON	144069	2013	GESSLER CONSTRUCTION	\$ 349,228	\$ 279,400	80.01%	GESSLER CONSTRUCTION	WBE	\$ 349,228	100.00%	\$ 279,400	100.00%	0.00%	
										\$ 349,228	100.00%	\$ 279,400	100.00%	0.00%	0.00%
27	4387ELB	144070	2014	MUNN ROOFING GROUP	\$ 414,000	\$ 345,000	83.33%	MUNN ROOFING GROUP	WBE	\$ 414,000	100.00%	\$ 345,000	100.00%	0.00%	
										\$ 414,000	100.00%	\$ 345,000	100.00%	0.00%	0.00%
28	4300GCON	144067	2014	GESSLER CONSTRUCTION	\$ 792,412	\$ 633,930	80.00%	GESSLER CONSTRUCTION	WBE	\$ 752,791	95.00%	\$ 633,930	100.00%	5.00%	
								MG CEMENT CONTRACTORS, INC.	MBE	\$ 39,621	5.00%	\$ -	0.00%	-5.00%	
										\$ 792,412	100.00%	\$ 633,930	100.00%	0.00%	0.00%
29	4972GCON	124108	2012	DONATO SPAVENTA & SONS, INC.	\$ 1,719,621	\$ 1,719,621	100.00%	HELCRIST IRONWORKS INC	MBE	\$ 95,668	5.56%	\$ 95,668	5.56%	0.00%	
								KISKA CONSTRUCTION INC	MBE	\$ 365,000	21.23%	\$ 365,000	21.23%	0.00%	
								MNB CONSULTING	MBE	\$ 134,000	7.79%	\$ 134,000	7.79%	0.00%	
								NORTHEAST FENCE AND IRONWORKS	MBE	\$ 5,885	0.34%	\$ 5,885	0.34%	0.00%	
								ROBERSON CONSTRUCTION	MBE	\$ 325,539	18.93%	\$ 325,539	18.93%	0.00%	
								TOWNSCAPES INC	MBE	\$ 31,130	1.81%	\$ 31,130	1.81%	0.00%	
										\$ 957,222	55.66%	\$ 957,222	55.66%	0.00%	0.00%
30	4338SPRK	124121	2012	FIRE PROTECTION INDUSTRIES	\$ 985,788	\$ 837,026	84.91%	ACCU-FIRE	WBE	\$ 40,000	4.06%	\$ 37,813	4.52%	0.46%	
								THE LABOV PLUMBING AND HEATING SUPPLY	WBE	\$ 40,000	4.06%	\$ 29,253	3.49%	-0.56%	
										\$ 80,000	8.12%	\$ 67,066	8.01%	-0.10%	-0.10%
31	4178MECH	114141	2011	EDWARD J. MELONEY, INC.	\$ 871,182	\$ 887,180	101.84%	ACCORD MECHANICAL & MGMT. SERVICES INC	MBE	\$ 118,248	13.57%	\$ 115,043	12.97%	-0.61%	
								ELITE	WBE	\$ 39,252	4.51%	\$ 42,152	4.75%	0.25%	
								LABE SALES, INC.	WBE	\$ 65,987	7.57%	\$ 66,140	7.46%	-0.12%	
										\$ 223,487	25.65%	\$ 223,335	25.17%	-0.48%	-0.48%
32	4545GCON	144053	2014	MURPHY QUIGLEY CO., INC.	\$ 1,393,575	\$ 1,099,097	78.87%	BUTTONWOOD PAINTING	WBE	\$ 43,000	3.09%	\$ 20,000	1.82%	-1.27%	
								DISPOSAL CORPORATION OF AMERICA	MBE	\$ 5,000	0.36%	\$ -	0.00%	-0.36%	
								FLYNN PHOTOGRAPHY	WBE	\$ 6,100	0.44%	\$ 5,023	0.46%	0.02%	
								SABLE CONSTRUCTION, INC	MBE	\$ 62,187	4.46%	\$ 62,187	5.66%	1.20%	
								TRACORP	WBE	\$ 2,579	0.19%	\$ -	0.00%	-0.19%	
										\$ 118,866	8.53%	\$ 87,210	7.93%	-0.59%	-0.59%
33	144072	2014	ACTIVE	FIDELITY BURGLAR & ALARM CO., INC.	\$ 524,800	\$ 397,607	75.76%	ELITE	WBE	\$ 35,000	6.67%	\$ 31,500	7.92%	1.25%	
								LINDLEY ELECTRIC SUPPLY CO.	WBE	\$ 88,166	16.80%	\$ 52,107	13.11%	-3.69%	
										\$ 123,166	23.47%	\$ 83,607	21.03%	-2.44%	-2.44%
34	4065ELB	144100	2014	MURPHY QUIGLEY CO., INC.	\$ 875,160	\$ 1,041,317	118.99%	DISPOSAL CORPORATION OF AMERICA	MBE	\$ 3,501	0.40%	\$ -	0.00%	-0.40%	
								FEDERAL RENT-A-FENCE	WBE	\$ 3,500	0.40%	\$ 3,500	0.34%	-0.06%	
								NICO LANDSCAPING	WBE	\$ 4,000	0.46%	\$ -	0.00%	-0.46%	
								ROBERT GANTER CONTRACTORS, INC.	WBE	\$ 36,000	4.11%	\$ 36,000	3.46%	-0.66%	
								SABLE CONSTRUCTION, INC.	MBE	\$ 75,000	8.57%	\$ 75,000	7.20%	-1.37%	
										\$ 122,001	13.94%	\$ 114,500	11.00%	-2.9%	-2.9%

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35	4065GCON	144100	2014	MURPHY QUIGLEY CO., INC.	\$ 875,160	\$ 1,041,317	118.99%	DISPOSAL CORP. OF AMERICA	MBE	\$ 3,500	0.40%	\$ -	0.00%	-0.40%	
								FEDERAL RENT-A-FENCE	WBE	\$ 3,500	0.40%	\$ 3,500	0.34%	-0.06%	
								NICO LANDSCAPING	WBE	\$ 4,000	0.46%	\$ -	0.00%	-0.46%	
								ROBERT GANTER CONTRACTORS, INC.	WBE	\$ 36,000	4.11%	\$ 36,000	3.46%	-0.66%	
								SABLE CONSTRUCTION, INC	MBE	\$ 75,000	8.57%	\$ 75,000	7.20%	-1.37%	
										\$ 122,000	13.94%	\$ 114,500	11.00%	-2.94%	-2.94%
36	4623MECH	124073	2012	DOLAN MECHANICAL	\$ 400,000	\$ 1,505,032	376.26%	BRASS ROOTS INSULATION, INC.	WBE	\$ 12,000	3.00%	\$ 37,120	2.47%	-0.53%	
								DECISION DISTRIBUTION	MBE	\$ 60,000	15.00%	\$ 174,927	11.62%	-3.38%	
										\$ 72,000	18.00%	\$ 212,047	14.09%	-3.91%	-3.91%
37	4037GCON	114003	2011	DONATO SPAVENTA & SONS, INC.	\$ 486,128	\$ 414,596	85.29%	POVERTY RIDGE, INC.	WBE	\$ 29,168	6.00%	\$ 13,469	3.25%	-2.75%	
								ROBERSON CONSTRUCTION	MBE	\$ 72,919	15.00%	\$ 56,702	13.68%	-1.32%	
										\$ 102,087	21.00%	\$ 70,171	16.93%	-4.07%	-4.07%
38	4501GCONR	114100	2011	LITTLE BUILDERS, INC.	\$ 3,394,000	\$ 3,218,776	94.84%	GRACIE PAINTING, LLC	MBE	\$ 33,940	1.00%	\$ 22,948	0.71%	-0.29%	
								LEAKS CONSTRUCTION	MBE	\$ 339,400	10.00%	\$ 368,430	11.45%	1.45%	
								MARKIAS, INC.	MBE	\$ 67,880	2.00%	\$ 23,546	0.73%	-1.27%	
								S&H INTERIOR LANDSCAPES	WBE	\$ 203,640	6.00%	\$ 84,539	2.63%	-3.37%	
								TORRADO CONSTRUCTION	MBE	\$ 305,460	9.00%	\$ 235,146	7.31%	-1.69%	
										\$ 950,320	28.00%	\$ 734,609	22.82%	-5.18%	-5.18%
39	4935GCON	154049	2015	LOFTUS CONSTRUCTION, INC.	\$ 1,761,540	\$ 1,319,408	74.90%	BILLY BOY CONSTRUCTION	MBE	\$ 253,366	14.38%	\$ 115,050	8.72%	-5.66%	
								BUSTLETON SERVICES INC	MBE	\$ 13,750	0.78%	\$ 28,123	2.13%	1.35%	
								HYDRO-MARINE CONSTRUCTION	WBE	\$ 105,000	5.96%	\$ 45,000	3.41%	-2.55%	
								L&R CONSTRUCTION CO	WBE	\$ 17,500	0.99%	\$ 18,750	1.42%	0.43%	
										\$ 389,616	22.12%	\$ 206,923	15.68%	-6.43%	-6.43%
40	4537GCON	114053	2011	J.S. CORNELL & SON, INC.	\$ 1,547,704	\$ 1,187,045	76.70%	J MANN R FINLEY	WBE	\$ 92,862	6.00%	\$ 66,296	5.58%	-0.42%	
								NESMITH & CO., INC.	MBE	\$ 201,201	13.00%	\$ 56,650	4.77%	-8.23%	
								TRI STATE ELEVATOR	WBE	\$ 59,900	3.87%	\$ 69,900	5.89%	2.02%	
										\$ 353,963	22.87%	\$ 192,846	16.25%	-6.62%	-6.62%
41	4501ELEC	114055	2011	PALMAN ELECTRIC CO.	\$ 562,780	\$ 606,255	107.73%	DECISION DISTRIBUTION	MBE	\$ 140,695	25.00%	\$ 137,513	22.68%	-2.32%	
								MANNA BUILDING SUPPLY	MBE	\$ 39,395	7.00%	\$ 14,250	2.35%	-4.65%	
								NEW AGE DISTRIBUTORS	DSBE	\$ 16,883	3.00%	\$ 15,180	2.50%	-0.50%	
										\$ 196,973	35.00%	\$ 166,943	27.54%	-7.46%	-7.46%
42	4292ELBE	154034	2015	HYDE ELECTRIC GROUP	\$ 441,263	\$ 221,034	50.09%	MJK ELECTRICAL	MBE	\$ 52,952	12.00%	\$ 8,084	3.66%	-8.34%	
										\$ 52,952	12.00%	\$ 8,084	3.66%	-8.34%	-8.34%
43	4244ELEC	144077	2014	FIDELITY BURGLAR & ALARM CO., INC.	\$ 329,794	\$ 233,440	70.78%	LINDLEY ELECTRIC SUPPLY CO.	WBE	\$ 39,575	12.00%	\$ -	0.00%	-12.00%	
44	4356GCON	144119	2014	HUNTER ROBERTS CONSTRUCTION GROUP	\$ 6,375,599	\$ 5,729,636	89.87%	BLASZ CONSTRUCTION, LLC	WBE	\$ 674,928	10.59%	\$ 515,227	8.99%	-1.59%	
								DELTA DJBS INC	WBE	\$ 200,000	3.14%	\$ 162,000	2.83%	-0.31%	
								HAMADA, INC.	MBE	\$ 515,630	8.09%	\$ 335,757	5.86%	-2.23%	
								HISPANIC VENTURES, INC.	MBE	\$ 171,575	2.69%	\$ 43,650	0.76%	-1.93%	
								JABB OF PA, LLC	MBE	\$ 189,430	2.97%	\$ 35,692	0.62%	-2.35%	
								LIBERTY FLOORING, INC.	MBE	\$ 150,000	2.35%	\$ 46,320	0.81%	-1.54%	
								NICO LANDSCAPING	WBE	\$ 129,000	2.02%	\$ -	0.00%	-2.02%	
								TORRADO CONSTRUCTION	MBE	\$ 160,732	2.52%	\$ 152,695	2.67%	0.14%	
								TRACORP	WBE	\$ 35,000	0.55%	\$ 8,460	0.15%	-0.40%	
										\$ 2,226,295	34.92%	\$ 1,299,801	22.69%	-12.23%	-12.23%

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45	4082MECH	114131	2012	SANTAPPAUL CORP. T/A LIMA OC	\$ 660,450	\$ 619,087	93.74%	BJK PLUMBING	MBE	\$ 101,937	15.43%	\$ 101,936	16.47%	1.03%							
								JOWERS, INC.	MBE	\$ 99,068	15.00%	\$ -	0.00%	-15.00%							
								LABE SALES, INC	WBE	\$ 44,618	6.76%	\$ 44,618	7.21%	0.45%							
								THE LABOV PLUMBING AND HEATING SUPPLY	MBE	\$ 46,232	7.00%	\$ 44,618	7.21%	0.21%							
										\$ 291,855	44.19%	\$ 191,172	30.88%	-13.31%	-13.31%						
46	4520ELBG	154091	2015	PANNULLA CONSTRUCTION CO.	\$ 292,740	\$ 193,130	65.97%	GRACIE PAINTING	WBE	\$ 39,988	13.66%	\$ -	0.00%	-13.66%							
																	\$ 39,988	13.66%	\$ -	0.00%	-13.66%
47	4081MECH	114083	2011	DOLAN MECHANICAL	\$ 434,520	\$ 349,525	80.44%	BRASS ROOTS INSULATION, INC.	WBE	\$ 30,400	7.00%	\$ 35,348	10.11%	3.12%							
								DECISION DISTRIBUTION	MBE	\$ 108,630	25.00%	\$ -	0.00%	-25.00%							
								LABE SALES, INC	WBE	\$ 34,762	8.00%	\$ 56,673	16.21%	8.21%							
																	\$ 173,792	40.00%	\$ 92,021	26.33%	-13.67%
48	4509GCON	154095	2015	MURPHY QUIGLEY	\$ 4,155,939	\$ 394,052	9.48%	FLYNN PHOTOGRAPHY	WBE	\$ 7,228	0.17%	\$ -	0	-0.17%							
								SABLE CONSTRUCTION	MBE	\$ 61,436	1.48%	\$ -	0	-1.48%							
								TRACORP	WBE	\$ 21,683	0.52%	\$ -	0	-0.52%							
								ZAVORKSI MASONRY	WBE	\$ 621,584	14.96%	\$ -	0	-14.96%							
																	\$ 711,931	17.13%	\$ -	0	-17.13%
49	4501PLUM	114057	2011	SANTAPPAUL CORP. T/A LIMA OC	\$ 448,655	\$ 488,904	108.97%	BJK PLUMBING	MBE	\$ 78,754	17.55%	\$ 78,754	16.11%	-1.45%							
								THE LABOV PLUMBING AND HEATING SUPPLY	MBE	\$ 44,866	10.00%	\$ 67,042	13.71%	3.71%							
								VJ SUPPLY, INC.	MBE	\$ 89,731	20.00%	\$ -	0.00%	-20.00%							
																	\$ 213,351	47.55%	\$ 145,796	29.82%	-17.73%
50	4623PLUM	124073	2012	DOLAN MECHANICAL	\$ 400,000	\$ 1,505,032	376.26%	BRASS ROOTS INSULATION, INC.	WBE	\$ 44,400	11.10%	\$ 37,120	2.47%	-8.63%							
								DECISION DISTRIBUTION	MBE	\$ 92,400	23.10%	\$ 174,927	11.62%	-11.48%							
																	\$ 136,800	34.20%	\$ 212,047	14.09%	-20.11%
51	4155GCON	154038	2015	PANNULLA CONSTRUCTION	\$ 255,816	\$ 41,463	16.21%	CAST CONSTRUCTION	WBE	\$ 13,700	5.36%	\$ -	0.00%	-5.36%							
								GRACIE PAINTING	MBE	\$ 38,700	15.13%	\$ -	0.00%	-15.13%							
																	\$ 52,400	20.48%	\$ -	0.00%	-20.48%
52	4247ROOF	154043	2015	UNION ROOFING CONTRACTORS, INC.	\$ 1,118,634	\$ 740,066	66.16%	ATHENA CONTRACTING	WBE	\$ 10,383	0.93%	\$ -	0.00%	-0.93%							
								EMACON, LLC	MBE	\$ 20,767	1.86%	\$ -	0.00%	-1.86%							
								MANNA BUILDING SUPPLY	MBE	\$ 51,916	4.64%	\$ -	0.00%	-4.64%							
								STELWAGON ROOFING SUPPLIES	WBE	\$ 166,132	14.85%	\$ -	0.00%	-14.85%							
																	\$ 249,198	22.28%	\$ -	0.00%	-22.28%
53	4108GCON	144137	2014	USA ENVIRONMENTAL MGMT., INC.	\$ 12,630,068	\$ 10,167,991	80.51%	D&S ENVIRONMENTAL	WBE	\$ 1,263,007	10.00%	\$ -	0.00%	-10.00%							
								DELTA BJDS INC	WBE	\$ 2,778,615	22.00%	\$ -	0.00%	-22.00%							
								LUZON, INC.	WBE	\$ 631,503	5.00%	\$ -	0.00%	-5.00%							
								SCOTLANDYARD SECURITY	MBE	\$ 126,301	1.00%	\$ -	0.00%	-1.00%							
								SERVICES INC													
								SUPERIOR INDUSTRIAL SUPPLY & SERVICES	MBE	\$ 505,203	4.00%	\$ -	0.00%	-4.00%							
								US CONSTRUCTION GROUP	MBE	\$ 757,805	6.00%	\$ -	0.00%	-6.00%							
										\$ 6,062,434	48.00%	\$ -	0.00%	-48.00%	-48.00%						

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
54	4623GCON	124072	2012	HUNTER ROBERTS CONSTRUCTION GROUP	\$ 1,900,000	\$ 4,495,923	236.63%	AC PHOTO, INC.	MBE	\$ 6,605	0.35%	\$ -	0.00%	-0.35%	
								ATRIUM INTERNATIONAL, INC.	MBE	\$ 350,000	18.42%	\$ -	0.00%	-18.42%	
								CITY CLEANING CO., INC.	WBE	\$ 9,500	0.50%	\$ -	0.00%	-0.50%	
								DISPOSAL CORPORATION	MBE	\$ 28,000	1.47%	\$ -	0.00%	-1.47%	
								FERRICK CONSTRUCTION, INC	WBE	\$ 162,384	8.55%	\$ -	0.00%	-8.55%	
								HAMADA, INC.	MBE	\$ 380,000	20.00%	\$ 1,276,440	28.39%	8.39%	
								HISPANIC VENTURES, INC.	MBE	\$ 60,600	3.19%	\$ -	0.00%	-3.19%	
								PIONEER CONTRACTING	WBE	\$ 30,000	1.58%	\$ -	0.00%	-1.58%	
								SHORE SUPPLY, INC.	WBE	\$ 100,000	5.26%	\$ -	0.00%	-5.26%	
								TRACORP	WBE	\$ 165,283	8.70%	\$ -	0.00%	-8.70%	
								US PLATE & MIRRORS, INC.	WBE	\$ 274,125	14.43%	\$ -	0.00%	-14.43%	
					\$ 1,566,497	82.45%	\$ 1,276,440	28.39%	-54.06%	-54.06%					
55	4062GCON	144098	2014	PANNULLA CONSTRUCTION CO.	\$ 363,375	\$ 1,417,240	390.02%	CST CONSTRUCTION, INC.	WBE	\$ 30,000	8.26%	\$ 30,000	2.12%	-6.14%	
								GESSLER CONSTRUCTION	WBE	\$ 273,925	75.38%	\$ 273,925	19.33%	-56.06%	
								GRACIE PAINTING, LLC	MBE	\$ 35,000	9.63%	\$ 20,500	1.45%	-8.19%	
								LAKE GLENN	MBE	\$ 3,500	0.96%	\$ 3,500	0.25%	-0.72%	
								SJA CONSTRUCTION	WBE	\$ 27,117	7.46%	\$ 27,117	1.91%	-5.55%	
								US PLATE & MIRROR	WBE	\$ 7,726	2.13%	\$ 7,726	0.55%	-1.58%	
					\$ 377,268	103.82%	\$ 362,768	25.60%	-78.23%	-78.23%					
56	4221ELEC - CITYWIDE	144169	2015	PALMAN ELECTRIC CO.	\$ 1,000,000	\$ 113,109	11.31%								
57	4222GCON - CITYWIDE	154007	2015	PRESTIGE BUILDING CO.	\$ 5,000,000	\$ 350,924	7.02%								NO DATA
58	4108ELEC-D	144142	2014	EAGLE INDUSTRIAL ELECTRIC	\$ 1,195,681	\$ 1,129,157	94.44%								NO DATA
TOTALS					\$ 76,972,002	\$ 60,412,795	78.5%			\$ 23,754,365	30.9%	\$ 14,230,993	23.6%	-7.3%	-7.3%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING								
59	4669GCON	124002	2012	MURPHY QUIGLEY CO., INC.	\$ 206,000	\$ 12,287	5.96%	BUTTONWOOD PAINTING CONTRACTORS INC	WBE	\$ 6,180	3.00%	\$ 11,650	94.82%	91.82%									
								DISPOSAL CORP OF AMERICA	MBE	\$ 2,060	1.00%	-	0.00%	-1.00%									
								MERCHANT CONSTRUCTION CO INC	MBE	\$ 41,200	20.00%	-	0.00%	-20.00%									
								SABLE CONSTRUCTION, INC	MBE	\$ 2,060	1.00%	-	0.00%	-1.00%									
								SMITH FLOORING, INC	MBE	\$ 2,060	1.00%	\$ 1,802	14.67%	13.67%									
										\$ 53,560	26.00%	\$ 13,452	109.48%	83.48%	83.48%								
60	4088ROOF	114019	2011	MCMULLEN ROOFING, INC.	\$ 577,049	\$ 152,116	26.36%	CA WEISS SALES COMPANY	WBE	\$ 57,705	10.00%	\$ 61,492	40.42%	30.42%									
								MINORITY CONTRACTORS	MBE	\$ 87,019	15.08%	\$ 90,624	59.58%	44.50%									
										\$ 144,724	25.08%	\$ 152,116	100.00%	74.92%	74.92%								
61	4898ROOF	114015	2011	MCMULLEN ROOFING, INC.	\$ 810,730	\$ 290,347	35.81%	EVANS SUPPLIERS & COMMUNICATION CO	MBE	\$ 97,288	12.00%	-	0.00%	-12.00%									
								MARA	WBE	\$ -	0.00%	\$ 91,256	31.43%	31.43%									
								MINORITY CONTRACTORS	MBE	\$ 97,288	12.00%	\$ 67,250	23.16%	11.16%									
								STELWAGON ROOFING SUPPLY, INC.	WBE	\$ 64,858	8.00%	\$ 99,552	34.29%	26.29%									
								US LUMBER INC.	WBE	\$ -	0.00%	\$ 32,289	11.12%	11.12%									
										\$ 259,434	32.00%	\$ 290,347	100.00%	68.00%	68.00%								
62	4170GCONR	114063	2011	PANNULLA CONSTRUCTION CO.	\$ 359,760	\$ 119,168	33.12%	GRACIE PAINTING, LLC	WBE	\$ 28,781	8.00%	\$ 32,465	27.24%	19.24%									
								SABLE CONSTRUCTION, INC	MBE	\$ 25,183	7.00%	\$ 29,160	24.47%	17.47%									
								US GLASS & METAL	WBE	\$ 10,793	3.00%	\$ 12,475	10.47%	7.47%									
								WEST CONSTRUCTION SERVICES LLC	WBE	\$ 28,781	8.00%	\$ 36,005	30.21%	22.21%									
																		\$ 93,538	26.00%	\$ 110,105	92.39%	66.39%	66.39%
63	4085ELBE	114141	2011	EDWARD J. MELONEY, INC.	\$ 871,182	\$ 308,662	35.43%	ACCORD MECHANICAL & MGMT SERVICES INC	MBE	\$ 118,248	13.57%	\$ 115,043	37.27%	23.70%									
								ELITE	WBE	\$ 39,252	4.51%	\$ 42,152	13.66%	9.15%									
								LABE SALES, INC	WBE	\$ 65,987	7.57%	\$ 66,140	21.43%	13.85%									
										\$ 223,487	25.65%	\$ 223,335	72.36%	46.70%	46.70%								
64	4417GCON	104098	2010	AP CONSTRUCTION	\$ 874,663	\$ 410,145	46.89%	AKM CONSTRUCTION SERVICES	WBE	\$ 8,747	1.00%	-	0.00%	-1.00%									
								AMERICAN INDIAN BUILDERS & SUPPLIER	MBE	\$ 78,720	9.00%	\$ 90,580	22.08%	13.08%									
								CORNWELLS CONSTRUCTION CO INC	WBE	\$ 122,453	14.00%	\$ 133,518	32.55%	18.55%									
								L.CRUZ DEVELOPMENT	MBE	\$ 78,720	9.00%	\$ 99,180	24.18%	15.18%									
																		\$ 288,640	33.00%	\$ 323,278	78.82%	45.82%	45.82%
65	4636GCON	114119	2011	BRIGHTLINE CONSTRUCTION, INC.	\$ 337,125	\$ 119,423	35.42%	ABC CONSTRUCTION	WBE	\$ 6,742	2.00%	\$ 8,339	6.98%	4.98%									
								ALEXSON SUPPLY	WBE	\$ 3,371	1.00%	\$ 4,002	3.35%	2.35%									
								BUILDING RESTORATION	WBE	\$ 26,970	8.00%	-	0.00%	-8.00%									
								DISPOSAL CORP.	WBE	\$ 3,371	1.00%	\$ 2,527	2.12%	1.12%									
								HOON HO OH BUILDERS	MBE	\$ 40,455	12.00%	\$ 42,000	35.17%	23.17%									
								LEAKS CONSTRUCTION	MBE	\$ -	0.00%	\$ 5,194	4.35%	4.35%									
								MIDORI PROFESSIONAL SERVICES	MBE	\$ 16,856	5.00%	-	0.00%	-5.00%									
								SJA CONSTRUCTION	WBE	\$ 10,114	3.00%	\$ 15,841	13.26%	10.26%									
								TOWER SURETY/KING SURETY GROUP	WBE	\$ 6,742	2.00%	-	0.00%	-2.00%									
								US LUMBER INC.	WBE	\$ 3,371	1.00%	\$ 1,823	1.53%	0.53%									
																		\$ 117,992	35.00%	\$ 79,726	66.76%	31.76%	31.76%
								66	4082ELEC	114124	2011	MULHERN ELECTRIC CO., INC.	\$ 374,340	\$ 266,655	71.23%	MANNA BUILDING SUPPLY	MBE	\$ 3,743	1.00%	\$ 47,895	17.96%	16.96%	
																NEW AGE DISTRIBUTORS	DSBE	\$ 3,743	1.00%	\$ 26,204	9.83%	8.83%	
NORTH STAR ELECTRICAL SUPPLY CO.	WBE	\$ 26,204	7.00%	\$ 27,248	10.22%	3.22%																	
																		\$ 33,690	9.00%	\$ 101,347	38.01%	29.01%	29.01%
67	4447ELBR	114080	2012	MCMULLEN ROOFING, INC.	\$ 315,112	\$ 316,439	100.42%	ELITE	WBE	\$ 23,700	7.52%	\$ 27,900	8.82%	1.30%									
								MARA RESTORATION	WBE	\$ 23,700	7.52%	\$ 92,592	29.26%	21.74%									
								MINORITY CONTRACTORS	MBE	\$ 47,300	15.01%	\$ 52,926	16.73%	1.71%									
										\$ 94,700	30.05%	\$ 173,418	54.80%	24.75%	24.75%								
68	4411ELEC	124006	2012	JACK COHEN & CO., INC.	\$ 448,800	\$ 456,856	101.80%	ELITE	WBE	\$ 22,440	5.00%	\$ 22,440	4.91%	-0.09%									
								MANNA BUILDING SUPPLY	MBE	\$ 4,488	1.00%	\$ 88,051	19.27%	18.27%									
										\$ 26,928	6.00%	\$ 110,491	24.19%	18.19%	18.19%								
69	4083MECH	124019	2012	JOHN BEE, INC.	\$ 507,295	\$ 502,394	99.03%	DECISION DISTRIBUTION	MBE	\$ 81,167	16.00%	\$ 99,718	19.85%	3.85%									
								LABE SALES, INC	WBE	\$ 50,730	10.00%	\$ 77,378	15.40%	5.40%									
								TORRADO CONSTRUCTION	MBE	\$ 5,073	1.00%	\$ 8,400	1.67%	0.67%									
										\$ 136,970	27.00%	\$ 185,496	36.92%	9.92%	9.92%								

**DEPARTMENT OF PUBLIC PROPERTY
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70	4157ELEC	144157	2011	CARR & DUFF, INC.	\$ 512,607	\$ 293,291	57.22%	FRANIA MANNA BUILDING SUPPLY NORTH STAR ELECTRICAL SUPPLY CO.	WBE MBE WBE	\$ 35,882 2,879 41,009	7.00% 0.56% 8.00%	\$ - 72,000 -	0.00% 24.55% 0.00%	-7.00% 23.99% -8.00%	
										\$ 79,770	15.56%	\$ 72,000	24.55%	8.99%	8.99%
71	4519SITE		2010	AP CONSTRUCTION	\$ 5,707,451	\$ 5,707,451	100.00%	CONNELLY CONSTRUCTION DESILVIO HELCRIST IRON WORKS INC JMS VISUAL COMMUNICATION L. CRUZ DEVELOPMENT MCN ELECTRICAL MOLLY CONSTRUCTION SWIPES HEAVY HAULING LLC	WBE WBE MBE WBE MBE MBE WBE WBE	\$ 24,840 45,862 11,000 3,135 291,101 17,851 573,000 17,427	0.44% 0.80% 0.19% 0.05% 5.10% 0.31% 10.04% 0.31%	\$ 24,840 45,862 26,964 3,135 723,204 17,851 449,415 17,427	0.44% 0.80% 0.47% 0.05% 12.67% 0.31% 7.87% 0.31%	0.00% 0.00% 0.28% 0.00% 7.57% 0.00% -2.17% 0.00%	
										\$ 984,216	17.24%	\$ 1,308,698	22.93%	5.69%	5.69%
72	4685GCON	114065	2011	MINISCALCO CONSTRUCTION	\$ 1,065,158	\$ 1,137,083	106.75%	EVA GLASGLOW CONTRACTORS, INC. MIDORI PROFESSIONAL SERVICES	WBE MBE	\$ 53,258 -	5.00% 0.00%	\$ - 95,122	0.00% 8.37%	-5.00% 8.37%	
										\$ 53,258	5.00%	\$ 95,122	8.37%	3.37%	3.37%
73	4532GCON	114112	2011	PANNULLA CONSTRUCTION CO.	\$ 273,360	\$ 318,296	116.44%	GRACIE PAINTINGS, LLC WEST CONSTRUCTION SERVICES	MBE WBE	\$ 49,205 35,537	18.00% 13.00%	\$ 49,000 58,960	15.39% 18.52%	-2.61% 5.52%	
										\$ 84,742	31.00%	\$ 107,960	33.92%	2.92%	2.92%
74	4529MECH	114112	2010	EDWARD J. MELONEY, INC.	\$ 1,075,880	\$ 1,067,954	99.26%	ACCORD MECHANICAL & MGMT SERVICES INC WEST CONSTRUCTION SERVICES LLC	MBE WBE	\$ 49,205 35,537	4.57% 3.30%	\$ 49,000 58,960	4.59% 5.52%	0.01% 2.22%	
										\$ 84,742	7.88%	\$ 107,960	10.11%	2.23%	2.23%
75	4178ELEC	114135	2011	HYDE ELECTRIC GROUP	\$ 315,690	\$ 286,811	90.85%	MJK ELECTRICAL CORP.	MBE	\$ 63,138	20.00%	\$ 63,419	22.11%	2.11%	
										\$ 63,138	20.00%	\$ 63,419	22.11%	2.11%	2.11%
76	4539GCON	114143	2011	J.S. CORNELL & SON, INC.	\$ 741,290	\$ 661,969	89.30%	LED ELECTRIC MERCHANT CONSTRUCTION CO., INC.	WBE MBE	\$ - 200,148	0.00% 27.00%	\$ 9,000 182,995	1.36% 27.64%	1.36% 0.64%	
										\$ 200,148	27.00%	\$ 191,995	29.00%	2.00%	2.00%
77	4059GCON	114114	2011	DONATO SPAVENTA & SONS, INC.	\$ 753,117	\$ 761,119	101.06%	ROBERSON CONSTRUCTION SJA CONSTRUCTION	MBE WBE	\$ 150,623 75,312	20.00% 10.00%	\$ 158,531 75,312	20.83% 9.89%	0.83% -0.11%	
										\$ 225,935	30.00%	\$ 233,843	30.72%	0.72%	0.72%
78	4063MECH	124046	2012	DEVINE BROTHERS, INC.	\$ 291,720	\$ 286,560	98.23%	DECISION DISTRIBUTION J. MANN R. FINLEY	MBE WBE	\$ 64,178 22,188	22.00% 7.61%	\$ 64,178 22,188	22.40% 7.74%	0.40% 0.14%	
										\$ 86,366	29.61%	\$ 86,366	30.14%	0.53%	0.53%
79	4504ROOF	104101	2011	PLATO CONSTRUCTION	\$ 707,064	\$ 699,551	98.94%	ABBONZIO TRANSFER, INC. MINORITY CONTRACTORS	WBE MBE	\$ 35,353 120,201	5.00% 17.00%	\$ 35,353 120,201	5.05% 17.18%	0.05% 0.18%	
										\$ 155,554	22.00%	\$ 155,554	22.24%	0.24%	0.24%
80	4519MECH		2010	HERMAN GOLDNER CO., INC.	\$ 9,645,000	\$ 9,645,000	100.00%	ACCORD MECHANICAL & MGMT SERVICES MIDATLANTIC CONSTRUCTION & DESIGN, INC YPC INC	MBE MBE WBE	\$ 1,404,597 350,000 123,164	14.56% 3.63% 1.28%	\$ 1,407,861 365,951 123,164	14.60% 3.79% 1.28%	0.03% 0.17% 0.00%	
										\$ 1,877,761	19.47%	\$ 1,896,976	19.67%	0.20%	0.20%
81	4066GCON		2010	ROCKPORT CONSTRUCTION GROUP, INC.	\$ 660,370	\$ 703,510	106.53%	AMERICAN INDIAN BUILDERS AND SUPPLIER NEW AGE DISTRIBUTORS POSITIVE EFFECTS	MBE WBE WBE	\$ 14,137 103,673 4,712	2.14% 15.70% 0.71%	\$ 18,608 104,998 7,182	2.65% 14.92% 1.02%	0.50% -0.77% 0.31%	
										\$ 122,522	18.55%	\$ 130,788	18.59%	0.04%	0.04%
82	4190GCON	124032	2012	GESSLER CONSTRUCTION	\$ 616,800	\$ 694,220	112.55%	GESSLER CONSTRUCTION M G CONTRACTORS, INC.	WBE MBE	\$ 511,944 104,856	83.00% 17.00%	\$ 615,120 79,100	88.61% 11.39%	5.61% -5.61%	
										\$ 616,800	100.00%	\$ 694,220	100.00%	0.00%	0.00%
83	4071GCON	114042	2011	GESSLER CONSTRUCTION	\$ 363,960	\$ 363,960	100.00%	ALEXSON SUPPLY, INC. GESSLER CONSTRUCTION SJA CONSTRUCTION TOWER SURETY/KING SURETY GROUP	WBE WBE WBE WBE	\$ 3,640 342,122 10,919 7,279	1.00% 94.00% 3.00% 2.00%	\$ - 363,960 - -	0.00% 100.00% 0.00% 0.00%	-1.00% 6.00% -3.00% -2.00%	
										\$ 363,960	100.00%	\$ 363,960	100.00%	0.00%	0.00%

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RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

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84	4312GCON	114005	2011	GESSLER CONSTRUCTION	\$ 530,400	\$ 530,400	100.00%	BLASCO CONTRACTORS INC	WBE	\$ 42,432	8.00%	\$ -	0.00%	-8.00%	
								FRANIA	WBE	\$ 95,472	18.00%	\$ -	0.00%	-18.00%	
								GESSLER CONSTRUCTION	WBE	\$ 328,848	62.00%	\$ 530,400	100.00%	38.00%	
								M G CONTRACTORS, INC.	MBE	\$ 63,648	12.00%	\$ -	0.00%	-12.00%	
										\$ 530,400	100.00%	\$ 530,400	100.00%	0.00%	
85	4303GCON	104069	2010	BUILDING RESTORATION	\$ 282,040	\$ 350,102	124.13%	BUILDING RESTORATION	WBE	\$ 42,306	15.00%	\$ 308,602	88.15%	73.15%	
								EVANS SUPPLIERS & COMMUNICATION CO	MBE	\$ 239,734	85.00%	\$ 41,500	11.85%	-73.15%	
										\$ 282,040	100.00%	\$ 350,102	100.00%	0.00%	
86	4073GCON	2010	GESSLER CONSTRUCTION	\$ 455,430	\$ 520,000	114.18%	FRANIA	WBE	\$ 141,183	31.00%	\$ 140,000	26.92%	-4.08%		
							GESSLER CONSTRUCTION	WBE	\$ 314,247	69.00%	\$ 380,000	73.08%	4.08%		
									\$ 455,430	100.00%	\$ 520,000	100.00%	0.00%		0.00%
87	4519ELEC	2010	MULHERN ELECTRIC CO., INC.	\$ 10,196,016	\$ 10,196,016	100.00%	AKM CONSTRUCTION	WBE	\$ 3,438	0.03%	\$ 3,438	0.03%	0.00%		
							A. N. STEEL	WBE	\$ 1,914	0.02%	\$ 1,914	0.02%	0.00%		
							AARON THORPE ENT.	MBE	\$ 10,320	0.10%	\$ 10,320	0.10%	0.00%		
							FOX CHASE ELEC	WBE	\$ 331,139	3.25%	\$ 331,139	3.25%	0.00%		
							MANNA BUILDING SUPPLY	MBE	\$ 1,223,522	12.00%	\$ 1,204,655	11.81%	-0.19%		
							NEW AGE DISTRIBUTORS	DSBE	\$ 203,921	2.00%	\$ 203,944	2.00%	0.00%		
							NORTH STAR ELECTRICAL SUPPLY CO.	WBE	\$ 325,944	3.20%	\$ 325,853	3.20%	0.00%		
							TRI-STATE TELECOMMUNICATIONS	WBE	\$ 102,138	1.00%	\$ 102,138	1.00%	0.00%		
									\$ 2,202,336	21.60%	\$ 2,183,401	21.41%	-0.19%		-0.19%
									\$ 93,228	20.00%	\$ 94,319	19.45%	-0.55%		-0.55%
88	4084ELBE	124024	2012	HYDE ELECTRIC GROUP	\$ 466,140	\$ 484,914	104.03%	AUBREY GREEN ELETRIC	WBE	\$ 37,291	8.00%	\$ 38,888	8.02%	0.02%	
								MJK ELECTRICAL CORP.	MBE	\$ 55,937	12.00%	\$ 55,431	11.43%	-0.57%	
										\$ 93,228	20.00%	\$ 94,319	19.45%	-0.55%	
89	4519PLUM	2010	AT CHADWICK CO., INC.	\$ 4,248,000	\$ 4,248,000	100.00%	BRASS ROOTS INSULATION	WBE	\$ 123,713	2.91%	\$ 123,713	2.91%	0.00%		
							DECISION DISTRIBUTION	MBE	\$ 444	0.01%	\$ 445	0.01%	0.00%		
							LABE SALES, INC.	WBE	\$ 170,286	4.01%	\$ 165,689	3.90%	-0.11%		
							THE LABOV PLUMING AND HEATING SUPPLY	WBE	\$ 77,430	1.82%	\$ 68,764	1.62%	-0.20%		
							LEM PRODUCTS	WBE	\$ 640	0.02%	\$ -	0.00%	-0.02%		
							LEN PARKER ASSOCIATES	MBE	\$ 547,471	12.89%	\$ 516,443	12.16%	-0.73%		
		\$ 919,984	21.66%	\$ 875,054	20.60%	-1.06%	-1.06%								
90	4519ELGB	2010	DJ KEATING	\$ 24,495,000	\$ 24,495,000	100.00%	ADVANCED HYDROLIC SYSTEMS	WBE	\$ 27,890	0.11%	\$ -	0.00%	-0.11%		
							BOYERTOWN PLANNING MILL	WBE	\$ 363,928	1.49%	\$ 342,631	1.40%	-0.09%		
							CAROTENTUNTO-BROWN	WBE	\$ 2,252,836	9.20%	\$ 2,227,627	9.09%	-0.10%		
							CURTIS EQUIPMENT COMPANY	MBE	\$ 30,000	0.12%	\$ 30,000	0.12%	0.00%		
							DECISION DISTRIBUTION	MBE	\$ 1,745,964	7.13%	\$ 1,671,843	6.83%	-0.30%		
							DISPOSAL CORP OF AMERICA	MBE	\$ 61,000	0.25%	\$ 61,100	0.25%	0.00%		
							ENVISION CONSULTANTS	MBE	\$ 17,150	0.07%	\$ 15,700	0.06%	-0.01%		
							FLYNN PHOTOGRAPHY	WBE	\$ 6,600	0.03%	\$ 8,242	0.03%	0.01%		
							FOUR LEAF INC	WBE	\$ 152,800	0.62%	\$ 150,000	0.61%	-0.01%		
							LIBERTY FLOORING LLC	MBE	\$ 391,872	1.60%	\$ 282,500	1.15%	-0.45%		
							MES SERVICES INC	WBE	\$ 173,500	0.71%	\$ 156,750	0.64%	-0.07%		
							NEFF SPECIALTIES	WBE	\$ 42,000	0.17%	\$ 42,000	0.17%	0.00%		
							PATTERSON & CO.	MBE	\$ 2,000,000	8.16%	\$ 2,002,686	8.18%	0.01%		
							R&R CEILINGS INC	WBE	\$ 408,235	1.67%	\$ 408,235	1.67%	0.00%		
							SCOTLAND YARD SECURITY	MBE	\$ 175,000	0.71%	\$ 113,886	0.46%	-0.25%		
							THOMAS BUILDING	WBE	\$ 224,881	0.92%	\$ 224,880	0.92%	0.00%		
									\$ 8,073,656	32.96%	\$ 7,738,080	31.59%	-1.37%		-1.37%
91	4084ELBG	124028	2012	ROCKPORT CONSTRUCTION GROUP, INC.	\$ 291,360	\$ 296,282	101.69%	MINORITY CONTRACTORS	MBE	\$ 38,489	13.21%	\$ 34,980	11.81%	-1.40%	
										\$ 38,489	13.21%	\$ 34,980	11.81%	-1.40%	
92	4357ELEC	2011	JACK COHEN & CO., INC.	\$ 576,300	\$ 633,694	109.96%	MANNA BUILDING SUPPLY	MBE	\$ 86,445	15.00%	\$ 85,098	13.43%	-1.57%		
							SDM ASSOCIATES	MBE	\$ 28,815	5.00%	\$ 30,770	4.86%	-0.14%		
										\$ 115,260	20.00%	\$ 115,868	18.28%	-1.72%	-1.72%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING								
93	4085ELBG	114132	2011	PANNULLA CONSTRUCTION CO.	\$ 560,269	\$ 532,391	95.02%	CAST CONSTRUCTION, INC	WBE	\$ 95,246	17.00%	\$ 77,515	14.56%	-2.44%									
								GRACIE PAINTING, LLC	WBE	\$ 27,894	4.98%	\$ 30,000	5.63%	0.66%									
										\$ 123,140	21.98%	\$ 107,515	20.19%	-1.78%	-1.78%								
94	4296ELEC	124116	2012	CARR & DUFF, INC.	\$ 830,110	\$ 830,110	100.00%	503 CORP	MBE	\$ 99,613	12.00%	\$ 99,613	12.00%	0.00%									
								NORTH STAR ELECTRICAL SUPPLY CO.	WBE	\$ 66,409	8.00%	\$ 45,548	5.49%	-2.51%									
										\$ 166,022	20.00%	\$ 145,161	17.49%	-2.51%	-2.51%								
95	4728ELEC	124033	2012	C.A.D. ELECTRIC	\$ 740,000	\$ 797,811	107.81%	ELECTRICAL SVS & CONSTRUCTION	MBE	\$ 310,800	42.00%	\$ 340,190	42.64%	0.64%									
								NORTH STAR ELECTRICAL SUPPLY CO.	WBE	\$ 37,000	5.00%	\$ 13,050	1.64%	-3.36%									
										\$ 347,800	47.00%	\$ 353,240	44.28%	-2.72%	-2.72%								
96	4089ROOF	114130	2011	MUNN ROOFING GROUP	\$ 686,000	\$ 394,202	57.46%	DECISION DISTRIBUTION	MBE	\$ 6,860	1.00%	\$ -	0.00%	-1.00%									
								DISPOSAL CORP.	WBE	\$ 13,720	2.00%	\$ -	0.00%	-2.00%									
										\$ 20,580	3.00%	\$ -	0.00%	-3.00%	-3.00%								
97	4568GCON	104112	2011	AP CONSTRUCTION	\$ 3,900,107	\$ 4,603,549	118.04%	AKM CONSTRUCTION	WBE	\$ 35,269	0.90%	\$ 7,600	0.17%	-0.74%									
								AMERICAN INDIAN BUILDERS & SUPPLIER	MBE	\$ 308,423	7.91%	\$ -	0.00%	-7.91%									
								COCCO CONTRACTING GROUP	WBE	\$ 82,009	2.10%	\$ 129,487	2.81%	0.71%									
								CORNWELLS CONSTRUCTION CO INC	WBE	\$ 137,077	3.51%	\$ 150,790	3.28%	-0.24%									
								DECISION DISTRIBUTION	MBE	\$ 331,000	8.49%	\$ 413,784	8.99%	0.50%									
								L. CRUZ DEVELOPMENT	MBE	\$ 229,400	5.88%	\$ 335,544	7.29%	1.41%									
								MB SUTCLIFFE	WBE	\$ 112	0.00%	\$ 112	0.00%	0.00%									
								RUMBLE, INC.	MBE	\$ 1,800	0.05%	\$ 10,152	0.22%	0.17%									
								SJA CONSTRUCTION	WBE	\$ 1,180	0.03%	\$ 1,300	0.03%	0.00%									
								TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 205,615	5.27%	\$ 364,890	7.93%	2.65%									
								US LUMBER INC.	WBE	\$ 223	0.01%	\$ 223	0.00%	0.00%									
										\$ 1,332,108	34.16%	\$ 1,413,882	30.71%	-3.44%	-3.44%								
								98	4123ROOF	154002	2015	ROBERT GANTER CONTRACTORS, INC.	\$ 1,950,036	\$ 1,950,000	100.00%	JACK PEARS & ASSOCIATES	MBE	\$ 20,000	1.03%	\$ 20,000	1.03%	0.00%	
RAMOS & ASSOCIATES INC	MBE	\$ 206,645	10.60%	\$ 129,657	6.65%	-3.95%																	
ROBERT GANTER CONTRACTORS, INC.	MBE	\$ 1,723,391	88.38%	\$ 1,723,391	88.38%	0.00%																	
		\$ 1,950,036	100.00%	\$ 1,873,048	96.05%	-3.95%	-3.95%																
99	4179GCON	124041	2012	GESSLER CONSTRUCTION	\$ 416,960	\$ 470,460	112.83%	GESSLER CONSTRUCTION	WBE	\$ 333,568	80.00%	\$ 361,050	76.74%	-3.26%									
								MG CEMENT CONTRACTORS, INC.	MBE	\$ 83,392	20.00%	\$ 90,000	19.13%	-0.87%									
										\$ 416,960	100.00%	\$ 451,050	95.87%	-4.13%	-4.13%								
100	4644ELEC	84042	2010	HYDE ELECTRIC GROUP	\$ 236,831	\$ 293,992	124.14%	MANNA BUILDING SUPPLY	MBE	\$ 57,360	24.22%	\$ 62,791	21.36%	-2.86%									
								SDM ASSOCIATES	WBE	\$ 28,815	12.17%	\$ 28,564	9.72%	-2.45%									
										\$ 86,175	36.39%	\$ 91,355	31.07%	-5.31%	-5.31%								
101	4474GCON		2011	SERAVALLI, INC.	\$ 294,800	\$ 329,760	111.86%	DECISION DISTRIBUTION	MBE	\$ 11,792	4.00%	\$ 12,467	3.78%	-0.22%									
								NICO LANDSCAPING	WBE	\$ 58,960	20.00%	\$ 48,259	14.63%	-5.37%									
										\$ 70,752	24.00%	\$ 60,726	18.42%	-5.58%	-5.58%								
102	4519ELBSITE		2012	AP CONSTRUCTION	\$ 2,862,000	\$ 2,862,000	100.00%	AKM CONSTRUCTION	WBE	\$ 91,584	3.20%	\$ 57,915	2.02%	-1.18%									
								BILLY BOY	MBE	\$ -	0.00%	\$ 13,040	0.46%	0.46%									
								DECISION DISTRIBUTION	MBE	\$ 194,616	6.80%	\$ 150,057	5.24%	-1.56%									
								HAMADA, INC	WBE	\$ 4,920	0.17%	\$ 4,920	0.17%	0.00%									
								L. CRUZ DEVELOPMENT	MBE	\$ 240,408	8.40%	\$ 293,688	10.26%	1.86%									
								RAHBARI GEOTECH LLC	WBE	\$ 194,616	6.80%	\$ -	0.00%	-6.80%									
								RONALD MCCOY CONSTRUCTION	MBE	\$ 13,600	0.48%	\$ 13,600	0.48%	0.00%									
								SJA CONSTRUCTION	WBE	\$ 242	0.01%	\$ 242	0.01%	0.00%									
								TORRADO CONSTRUCTION	MBE	\$ 445,000	15.55%	\$ 540,991	18.90%	3.35%									
								VERRAZANO BUILDERS	WBE	\$ 57,240	2.00%	\$ 8,500	0.30%	-1.70%									
										\$ 1,242,226	43.40%	\$ 1,082,953	37.84%	-5.57%	-5.57%								
								103	4495GCON	124112	2012	AP CONSTRUCTION	\$ 491,640	\$ 517,099	105.18%	ATHENA CONTRACTING	WBE	\$ 1,442	0.29%	\$ 1,442	0.28%	-0.01%	
																AVIMAN MANAGEMENT, LLC	MBE	\$ 39,331	8.00%	\$ 14,680	2.84%	-5.16%	
BASELINE SUPPLY CO.	WBE	\$ 29,498	6.00%	\$ 9,849	1.90%	-4.10%																	
BILLY BOY CONSTRUCTION	MBE	\$ 8,960	1.82%	\$ 8,960	1.73%	-0.09%																	
DESILVIO	WBE	\$ 9,833	2.00%	\$ 40,247	7.78%	5.78%																	
GESSLER CONSTRUCTION	WBE	\$ 187,200	38.08%	\$ 187,200	36.20%	-1.87%																	
L. CRUZ DEVELOPMENT	MBE	\$ 39,331	8.00%	\$ 38,381	7.42%	-0.58%																	
		\$ 315,595	64.19%	\$ 300,759	58.16%	-6.03%	-6.03%																

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
104	4568PLUM	104106	2011	AP CONSTRUCTION	\$ 249,314	\$ 267,013	107.10%	AMERICAN INDIAN BUILDERS & SUPPLIER	MBE	\$ 24,931	10.00%	\$ -	0.00%	-10.00%	
								CORNWELLS CONSTRUCTION CO INC	WBE	\$ 13,780	5.53%	\$ 13,780	5.16%	-0.37%	
								DECISION DISTRIBUTION	MBE	\$ 26,543	10.65%	\$ 26,543	9.94%	-0.71%	
										\$ 65,254	26.17%	\$ 40,323	15.10%	-11.07%	-11.07%
105	4022MECH	124031	2012	HERMAN GOLDNER CO., INC.	\$ 1,383,880	\$ 1,427,799	103.17%	JDB CONTRACTORS	MBE	\$ 260,710	18.84%	\$ 260,710	18.26%	-0.58%	
								JACK PEARS & ASSOCIATES	MBE	\$ 2,000	0.14%	\$ -	0.00%	-0.14%	
								MIDATLANTIC CONSTRUCTION & DESIGN, INC	MBE	\$ 145,169	10.49%	\$ -	0.00%	-10.49%	
								TEMPERED INSULATION	WBE	\$ 21,560	1.56%	\$ 21,560	1.51%	-0.05%	
										\$ 429,439	31.03%	\$ 282,270	19.77%	-11.26%	-11.26%
106	4633GCON	124132	2012	ROCKPORT CONSTRUCTION GROUP, INC.	\$ 347,376	\$ 349,776	100.69%	BASELINE SUPPLY CO.	WBE	\$ 52,106	15.00%	\$ -	0.00%	-15.00%	
										\$ 52,106	15.00%	\$ -	0.00%	-15.00%	-15.00%
107	4508	124001	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 382,452	\$ 385,588	100.82%	ABC CONSTRUCTION	WBE	\$ 11,474	3.00%	\$ 7,535	1.95%	-1.05%	
								ALEXSON SUPPLY	WBE	\$ 3,825	1.00%	\$ 4,067	1.05%	0.05%	
								BUILDING RESTORATION	WBE	\$ 38,245	10.00%	\$ -	0.00%	-10.00%	
								DISPOSAL CORP.	WBE	\$ 3,825	1.00%	\$ 828	0.21%	-0.79%	
								HOON HO OH BUILDERS	MBE	\$ 61,192	16.00%	\$ 40,829	10.59%	-5.41%	
								SJA CONSTRUCTION	WBE	\$ 7,649	2.00%	\$ 8,366	2.17%	0.17%	
								US LUMBER INC.	WBE	\$ 3,825	1.00%	\$ 4,087	1.06%	0.06%	
										\$ 130,035	34.00%	\$ 65,712	17.04%	-16.96%	-16.96%
108	4662GCON	124020	2012	GESSLER CONSTRUCTION	\$ 495,500	\$ 644,288	130.03%	M G CEMENT CONTRACTORS INC	MBE	\$ 99,100	20.00%	\$ -	0.00%	-20.00%	
										\$ 99,100	20.00%	\$ -	0.00%	-20.00%	-20.00%
109	4315GCON	124094	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 578,641	\$ 578,641	100.00%	ABC CONSTRUCTION	WBE	\$ 11,573	2.00%	\$ 13,551	2.34%	0.34%	
								ALEXSON SUPPLY	WBE	\$ 5,786	1.00%	\$ 519	0.09%	-0.91%	
								BASELINE SUPPLY CO.	WBE	\$ 17,359	3.00%	\$ -	0.00%	-3.00%	
								DISPOSAL CORP.	MBE	\$ 5,786	1.00%	\$ -	0.00%	-1.00%	
								LEAKS CONSTRUCTION	MBE	\$ 98,369	17.00%	\$ 20,056	3.47%	-13.53%	
								RAM T CORP.	WBE	\$ 17,359	3.00%	\$ 2,601	0.45%	-2.55%	
								SJA CONSTRUCTION	WBE	\$ 17,359	3.00%	\$ 1,886	0.33%	-2.67%	
								US LUMBER INC.	WBE	\$ 5,786	1.00%	\$ 5,731	0.99%	-0.01%	
										\$ 179,377	31.00%	\$ 44,344	7.66%	-23.34%	-23.34%
110	4081ELEC	114089	2011	JACK COHEN & CO., INC.	\$ 499,800	\$ 312,244	62.47%	MANNA BUILDING SUPPLY	MBE	\$ 99,960	20.00%	\$ -	0.00%	-20.00%	
								SDM ASSOCIATES	WBE	\$ 24,990	5.00%	\$ -	0.00%	-5.00%	
										\$ 124,950	25.00%	\$ -	0.00%	-25.00%	-25.00%
111	4159GCON	2010		PANNULLA CONSTRUCTION CO.	\$ 388,620	\$ 503,789	129.64%	MIDORI PROFESSIONAL SERVICES	MBE	\$ 15,544	4.00%	\$ -	0.00%	-4.00%	
								SABLE CONSTRUCTION, INC	MBE	\$ 42,748	11.00%	\$ -	0.00%	-11.00%	
								TRACORP	WBE	\$ -	0.00%	\$ -	0.00%	0.00%	
								WEST CONSTRUCTION SERVICES	WBE	\$ 42,748	11.00%	\$ -	0.00%	-11.00%	
										\$ 101,040	26.00%	\$ -	0.00%	-26.00%	-26.00%
112	4033MECH	114037	2011	FIVE STARS, INC.	\$ 350,000	\$ 12,223	3.49%	DECISION DISTRIBUTION	MBE	\$ 70,000	20.00%	\$ -	0.00%	-20.00%	
								LABE SALES, INC	WBE	\$ 24,500	7.00%	\$ -	0.00%	-7.00%	
										\$ 94,500	27.00%	\$ -	0.00%	-27.00%	-27.00%
113	4527GCON	124059	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 508,980	\$ 508,980	100.00%	ABC CONSTRUCTION	WBE	\$ 20,359	4.00%	\$ 9,179	1.80%	-2.20%	
								ALEXSON SUPPLY	WBE	\$ 10,180	2.00%	\$ 9,072	1.78%	-0.22%	
								BASELINE SUPPLY CO.	WBE	\$ 162,874	32.00%	\$ 118,206	23.22%	-8.78%	
								DISPOSAL CORP.	WBE	\$ 20,359	4.00%	\$ 876	0.17%	-3.83%	
								HOON HO OH BUILDERS	MBE	\$ 61,078	12.00%	\$ -	0.00%	-12.00%	
								SJA CONSTRUCTION	WBE	\$ 40,718	8.00%	\$ 22,128	4.35%	-3.65%	
								US LUMBER INC.	WBE	\$ 10,180	2.00%	\$ 7,913	1.55%	-0.45%	
										\$ 325,748	64.00%	\$ 167,374	32.88%	-31.12%	-31.12%
114	4623ELEC	124075	2012	MULHERN ELECTRIC CO., INC.	\$ 425,000	\$ 1,217,789	286.54%	CARDINAL SUPPLY INC	WBE	\$ 7,839	1.84%	\$ 7,839	0.64%	-1.20%	
								MANNA BUILDING SUPPLY	MBE	\$ 251,532	59.18%	\$ 251,408	20.64%	-38.54%	
								NORTH STAR ELECTRICAL SUPPLY CO.	WBE	\$ 83,841	19.73%	\$ 83,845	6.89%	-12.84%	
										\$ 343,212	80.76%	\$ 343,092	28.17%	-52.58%	-52.58%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
115	4191GCON	104072	2010	DJ KEATING	\$ 15,458,600	\$ -	0.00%	DISPOSAL CORP OF AMERICA	WBE	\$ 154,586	1.00%	\$ -	NO DATA	NO DATA	
								HAMADA, INC.	MBE	\$ 1,855,032	12.00%	\$ -	NO DATA	NO DATA	
								KEYSTONE CONTRACTORS	WBE	\$ 154,586	1.00%	\$ -	NO DATA	NO DATA	
								MERCHANT CONSTRUCTION CO INC	WBE	\$ 772,930	5.00%	\$ -	NO DATA	NO DATA	
								MT MARTIN, INC.	MBE	\$ 1,236,688	8.00%	\$ -	NO DATA	NO DATA	
										\$ 4,173,822	27.00%	\$ -	NO DATA	NO DATA	NO DATA
116	4525GCON	114014	2011	DONATO SPAVENTA & SONS, INC.	\$ 277,032	\$ -	0.00%	ROBERTSON CONSTRUCTION CO.	MBE	\$ 55,406	20.00%	\$ -	NO DATA	NO DATA	
										\$ 55,406	20.00%	\$ -	NO DATA	NO DATA	NO DATA
117	4437GCON	104091	2010	AP CONSTRUCTION	\$ 886,116	\$ -	0.00%	CORNWELLS CONSTRUCTION CO INC	WBE	\$ 115,195	13.00%	NO DATA	NO DATA	NO DATA	
								TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 62,028	7.00%	NO DATA	NO DATA	NO DATA	
										\$ 8,861	1.00%	NO DATA	NO DATA	NO DATA	NO DATA
TOTALS					\$ 105,152,273	\$ 87,125,179	82.9%			\$ 31,437,642	29.9%	\$ 26,536,980	30.5%	0.6%	0.6%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
118	4052MECH	134097	2013	ALL STATES MECHANICAL	\$ 305,184	THE LABOV PLUMBING AND HEATING SUPPLY	WBE	\$ 76,296	25.00%
								\$ 76,296	25.00%
119	4142GCON	154022	2015	GESSLER CONSTRUCTION	\$ 639,030	GESSLER CONSTRUCTION	WBE	\$ 575,127	90.00%
						MG CEMENT CONTRACTORS, INC.	MBE	\$ 63,903	10.00%
								\$ 639,030	100.00%
120	4320GCON		2014	DONATO SPAVENTA & SONS, INC.	\$ 482,052	BUILDING RESTORATION	WBE	\$ 33,744	7.00%
						ROBERSON CONSTRUCTION	MBE	\$ 48,205	10.00%
						SJA CONSTRUCTION	WBE	\$ 4,821	1.00%
								\$ 86,770	18.00%
121	4162PLUM		2013	DEVINE BROTHERS, INC.	\$ 829,520	DECISION DISTRIBUTION	MBE	\$ 41,476	5.00%
						MID-ATLANTIC CONSTRUCTION	MBE	\$ 165,904	20.00%
								\$ 207,380	25.00%
122	4222MECH - CITYWIDE	154020	2015	GENERAL ASPHALT PAVING CO.	\$ 1,000,000				
123	4221GCON - CITYWIDE	144177	2014	PRESTIGE BUILDING CO.	\$ 5,000,000				
124	4221MECH - CITYWIDE	144171	2014	GENERAL ASPHALT PAVING CO.	\$ 1,000,000				
125	4222ELEC - CITYWIDE	154020	2015	GENERAL ASPHALT PAVING CO.	\$ 1,000,000				
126	4220ELEC	154011	2015	PALMAN ELECTRIC CO.	\$ 1,000,000				
127	4220MECH	144175	2015	GENERAL ASPHALT PAVING CO.	\$ 1,000,000				
128	4223PLUM	144173	2014	GENERAL ASPHALT PAVING CO.	\$ 1,000,000				
129	4220GCON	154005	2014	PRESTIGE BUILDING CO.	\$ 5,000,000				
130	4142GCON	154022	2015	GESSLER CONSTRUCTION	\$ 639,030	MG CEMENT CONTRACTORS	MBE	\$ 63,903	10.00%
						GESSLER CONSTRUCTION	WBE	\$ 575,127	90.00%
								\$ 639,030	100.00%
131	4541GCON	154067	2015	BRIGHTLINE CONSTRUCTION, INC.	\$ 349,104	TIERRA CONSTRUCTION SERVICES	MBE	\$ 41,231	11.81%
						DESILVIO & CO	WBE	\$ 19,241	5.51%
						ATHENA CONTRACTING	WBE	\$ 8,246	2.36%
								\$ 68,718	19.68%
132	4509PLUM	154087	2015	DOLAN MECHANICAL	\$ 303,807	EVANS SUPPLIERS	MBE	\$ 31,702	10.43%
						BRASS ROOTS INSULATION	WBE	\$ 10,567	3.48%
								\$ 42,269	13.91%
133	4509ELEC	154073	2015	MULHERN ELECTRIC CO., INC.	\$ 449,674	MANNA BUILDING SUPPLY	MBE	\$ 39,102	8.70%
						NORTH STAR ELECTRICAL SUPPLY CO	WBE	\$ 19,551	4.35%
								\$ 58,653	13.04%
134	4227ROOF	154089	2015	MCMULLEN ROOFING, INC.	\$ 1,071,805	MINORITY CONTRACTORS	MBE	\$ 165,643	15.45%
						J MANN R FINLEY	WBE	\$ 126,668	11.82%
								\$ 292,311	27.27%
135	4127ELEC	154118	2015	HYDE ELECTRIC CORPORATION	\$ 399,135	SDM & ASSOCIATES	MBE	\$ 43,542	10.91%
								\$ 43,542	10.91%
136	4127GCON	154115	2015	BRIGHTLINE CONSTRUCTION	\$ 633,867	TIERRA CONSTRUCTION SERVICES	MBE	\$ 57,624	9.09%
						ATHENA CONTRACTING	WBE	\$ 46,099	7.27%
								\$ 103,723	16.36%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
137	4654ELEC	154098	2015	CARR & DUFF	\$ 491,590	MANNA BUILDING SUPPLY	MBE	\$ 40,221	8.18%
						NORTH STAR ELECTRICAL SUPPLY CO	WBE	\$ 26,814	5.45%
								\$ 67,035	13.64%
138	4149ELEC	154157	2015	MULHERN ELECTRIC CO.	\$ 358,661				
139	4363ROOF	154154	2015	MILESTONE CONSTRUCTION MGMT.	\$ 561,000	DEBECCA CONTRACTING	MBE	\$ 51,000	9.09%
						INTEGRITY ROOFING	WBE	\$ 61,200	10.91%
								\$ 112,200	20.00%
140	4688GCON	154151	2015	MURPHY QUIGLEY	\$ 1,668,441	SABLE CONSTRUCTION	MBE	\$ 379,191	22.73%
								\$ 379,191	22.73%
TOTAL					\$ 25,181,900			\$ 2,816,148	11%

Economic Opportunity Plans
City of Philadelphia
Streets Department

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING		
1	3797	154119	2015	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 410,000	\$ 30,699	7.49%	SJA CONSTRUCTION	WBE	\$ 43,419	10.59%	\$ 20,381	66.39%	55.80%			
										\$ 43,419	10.59%	\$ 20,381	66.39%	55.80%	55.80%		
2	3768	154042	2015	SERAVALLI, INC.	\$ 5,650,529	\$ 153,900	2.72%	AVIMAN MANAGEMENT, LLC	MBE	\$ 370,506	6.56%	\$ 83,499	54.26%	47.70%			
										BELLA TRUCKING CORP.	WBE	\$ 50,288	0.89%	\$ -	0.00%	-0.89%	
										COCCO CONTRACTING GROUP	WBE	\$ 360,892	6.39%	\$ -	0.00%	-6.39%	
										GESSLER CONSTRUCTION	WBE	\$ 331,311	5.86%	\$ -	0.00%	-5.86%	
										\$ 1,112,997	19.70%	\$ 83,499	54.26%	34.56%	34.56%		
3	3778	154101	2015	CARUSONE CONSTRUCTION, INC.	\$ 2,749,000	\$ 720,644	26.21%	AKM CONSTRUCTION	WBE	\$ 2,474	0.09%	\$ 7,875	1.09%	1.00%			
										GESSLER CONSTRUCTION	WBE	\$ 139,374	5.07%	\$ -	0.00%	-5.07%	
										MANNA BUILDING SUPPLY	MBE	\$ 133,876	4.87%	\$ 226,557	31.44%	26.57%	
										SINGLE-TON CONSTRUCTION	MBE	\$ 74,773	2.72%	\$ 53,372	7.41%	4.69%	
										SYRSTONE, INC.	WBE	\$ 130,852	4.76%	\$ 61,268	8.50%	3.74%	
										TRAFFIC & SAFETY SIGNS, INC.	WBE	\$ 23,916	0.87%	\$ 7,166	0.99%	0.12%	
										\$ 505,265	18.38%	\$ 356,239	49.43%	31.05%	31.05%		
4	3695	144051	2014	THOMAS P. CARNEY, INC	\$ 2,043,240	\$ 1,681,887	82.31%	SJA CONSTRUCTION	WBE	\$ 63,852	3.13%	\$ 63,852	3.80%	0.67%			
										TORRADO CONSTRUCTION	MBE	\$ 1,042,053	51.00%	\$ 967,033	57.50%	6.50%	
												\$ 1,105,905	54.13%	\$ 1,030,884	61.29%	7.17%	7.17%
5	3801	154130	2015	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 2,544,163	\$ 1,445,747	56.83%	BILLY BOY CONTRACTING	MBE	\$ 36,127	1.42%	\$ 64,665	4.47%	3.05%			
										FLYNN PHOTOGRAPHY	WBE	\$ 12,975	0.51%	\$ 6,500	0.45%	-0.06%	
										NORTONS TOW SQUAD, INC.	MBE	\$ 92,099	3.62%	\$ 37,500	2.59%	-1.03%	
										SJA CONSTRUCTION	WBE	\$ 38,926	1.53%	\$ 44,040	3.05%	1.52%	
												\$ 180,127	7.08%	\$ 152,705	10.56%	3.48%	3.48%
6	3735	144024	2014	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 15,346,808	\$ 11,670,950	76.05%	OLIVIERI	WBE	\$ 1,074,277	7.00%	\$ 1,492,361	12.79%	5.79%			
										SJA CONSTRUCTION	WBE	\$ 613,872	4.00%	\$ 685,470	5.87%	1.87%	
										T&G CONSTRUCTION	WBE	\$ 2,455,489	16.00%	\$ 1,200,612	10.29%	-5.71%	
												\$ 4,143,638	27.00%	\$ 3,378,443	28.95%	1.95%	1.95%
7	3738	134001	2013	TONY DEPAUL & SON	\$ 2,284,185	\$ 2,139,264	93.66%	A BOB'S TOWING, INC.	MBE	\$ 49,567	2.17%	\$ 28,785	1.35%	-0.82%			
										AMANDA STEVENSON	WBE	\$ 8,908	0.39%	\$ 16,440	0.77%	0.38%	
										PHOTOGRAPHY							
										CALLAHAN PAVING	WBE	\$ 75,150	3.29%	\$ 113,141	5.29%	2.00%	
										\$ 133,625	5.85%	\$ 158,366	7.40%	1.55%	1.55%		
8	3798	154129	2015	TONY DEPAUL & SON	\$ 3,201,738	\$ 1,065,150	33.27%	AMANDA STEVENSON	WBE	\$ 14,408	0.45%	\$ 5,846	0.55%	0.10%			
										PHOTOGRAPHY							
										CALLAHAN PAVING PRODUCTS	WBE	\$ 199,468	6.23%	\$ 63,806	5.99%	-0.24%	
										NORTON'S TOW SQUAD	MBE	\$ 36,500	1.14%	\$ 19,514	1.83%	0.69%	
										SJA CONSTRUCTION	WBE	\$ 88,048	2.75%	\$ 36,421	3.42%	0.67%	
										TRAFFIC & SAFETY SIGNS, INC	WBE	\$ 55,069	1.72%	\$ 14,070	1.32%	-0.40%	
										\$ 393,493	12.29%	\$ 139,657	13.11%	0.82%	0.82%		
9	3774	144109	2014	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 2,687,048	\$ 2,162,466	80.48%	NORTONS TOW SQUAD, INC.	MBE	\$ 95,122	3.54%	\$ 67,875	3.14%	-0.40%			
										SJA CONSTRUCTION	WBE	\$ 73,356	2.73%	\$ 80,477	3.72%	0.99%	
												\$ 168,478	6.27%	\$ 148,352	6.86%	0.59%	0.59%
10	3766	144115	2014	RAMOS & ASSOCIATES, INC.	\$ 549,274	\$ 549,275	100.00%	RAMOS & ASSOCIATES, INC.	MBE	\$ 549,274	100.00%	\$ 549,275	100.00%	0.00%			
												\$ 549,274	100.00%	\$ 549,275	100.00%	0.00%	0.00%
11	3775	154004	2015	RAMOS & ASSOCIATES, INC.	\$ 871,048	\$ 871,048	100.00%	RAMOS & ASSOCIATES, INC.	MBE	\$ 822,048	94.37%	\$ 871,048	100.00%	5.63%			
										SJA CONSTRUCTION	WBE	\$ 49,000	5.63%	\$ -	0.00%	-5.63%	
												\$ 871,048	100.00%	\$ 871,048	100.00%	0.00%	0.00%
12	3758	144149	2014	CARR & DUFF, INC.	\$ 254,636	\$ 254,636	100.00%	GENERAL HIGHWAY PRODUCTS	WBE	\$ 137,914	54.16%	\$ 137,914	54.16%	0.00%			
												\$ 137,914	54.16%	\$ 137,914	54.16%	0.00%	0.00%

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING		
13	3772	144108	2014	SERAVALLI, INC.	\$ 600,000	\$ 574,230	95.71%	ATLAS FLASHERS & SUPPLY	WBE	\$ 15,240	2.54%	\$ 14,079	2.45%	-0.09%			
								CO., INC.									
								AVIMAN MANAGEMENT, LLC	MBE	\$ 56,340	9.39%	\$ 51,588	8.98%	-0.41%			
								BELLA TRUCKING	WBE	\$ 8,220	1.37%	\$ 4,005	0.70%	-0.67%			
								DECISION DISTRIBUTION	MBE	\$ 3,720	0.62%	\$ 7,874	1.37%	0.75%			
								GENERAL HIGHWAY PRODUCTS	WBE	\$ 66,660	11.11%	\$ 61,525	10.71%	-0.40%			
										\$ 150,180	25.03%	\$ 139,071	24.22%	-0.81%	-0.81%		
14	3750	134126	2013	TONY DEPAUL & SON	\$ 1,905,329	\$ 2,399,889	125.96%	A BOB'S TOWING, INC.	MBE	\$ 38,107	2.00%	\$ 56,631	2.36%	0.36%			
								CALLAHAN PAVING	WBE	\$ 156,905	8.24%	\$ 164,844	6.87%	-1.37%			
								PRODUCTS, INC									
										\$ 195,012	10.24%	\$ 221,475	9.23%	-1.01%	-1.01%		
15	3769	144116	2014	TONY DEPAUL & SON	\$ 824,586	\$ 421,923	51.17%	AMANDA STEVENSON	WBE	\$ 2,061	0.25%	\$ 1,850	0.44%	0.19%			
								PHOTOGRAPHY									
								CALLAHAN PAVING	MBE	\$ 55,907	6.78%	\$ 18,071	4.28%	-2.50%			
								PRODUCTS, INC									
										\$ 55,907	6.78%	\$ 3,599	0.85%	-5.93%			
										\$ 113,875	13.81%	\$ 23,520	5.57%	-8.24%	-8.24%		
16	3767	154001	2014	MILESTONE CONSTRUCTION MANAGEMENT, INC.	\$ 1,284,194	\$ 1,718,478	133.82%	DEBECCA CONSTRUCTION, LLC	MBE	\$ 192,629	15.00%	\$ 182,520	10.62%	-4.38%			
								GESSLER CONSTRUCTION	WBE	\$ 181,585	14.14%	\$ 85,899	5.00%	-9.14%			
										\$ 374,214	29.14%	\$ 268,419	15.62%	-13.52%	-13.52%		
17	3961	114041	2011	MILESTONE CONSTRUCTION MANAGEMENT, INC.	\$ 552,520	\$ 2,879	0.52%	INTEGRITY ROOFING, INC.	WBE	\$ 97,299	17.61%	\$ -	0.00%	-17.61%			
								NICO LANDSCAPING	WBE	\$ 7,293	1.32%	\$ -	0.00%	-1.32%			
								PIONEER CONTRACTING	WBE	\$ 774	0.14%	\$ -	0.00%	-0.14%			
								US LUMBER INC.	MBE	\$ 21,383	3.87%	\$ -	0.00%	-3.87%			
										\$ 126,748	22.94%	\$ -	0.00%	-22.94%	-22.94%		
18	3757R	144085	2014	CARR & DUFF, INC.	\$ -	\$ 104,746	NO DATA	GARDEN STATE HIGHWAY	WBE	\$ -	NO DATA	\$ 341	0.33%	NO DATA			
								PRODUCTS									
										\$ -	\$0	\$ 341	0.33%	NO DATA	NO DATA		
TOTALS					\$ 43,758,298	\$ 27,967,811	63.9%			\$ 10,305,211	23.6%	\$ 7,679,588	27.5%	3.9%	3.9%		

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
19	3563		2009	FIVE STAR, INC.	\$ 366,000	\$ 383,864	104.88%	J MANN R. FINLEY	WBE	\$ 98,820	27.00%	\$ 210,320	54.79%	27.79%	
										\$ 98,820	27.00%	\$ 210,320	54.79%	27.79%	27.79%
20	3675	114002	2010	TONY DEPAUL & SON	\$ 915,955	\$ 136,683	14.92%	AMANDA STEVENSON PHOTOGRAPHY DECISION DISTRIBUTION NORTONS TOW SQUAD, INC.	WBE	\$ 9,160	1.00%	\$ 6,166	4.51%	3.51%	
									MBE	\$ 27,479	3.00%	\$ 6,166	4.51%	1.51%	
									MBE	\$ 24,983	2.73%	\$ 17,553	12.84%	10.11%	
										\$ 61,622	6.73%	\$ 29,885	21.86%	15.14%	15.14%
21	3672		2009	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 732,428	\$ 707,109	96.54%	NORTONS TOW SQUAD, INC. SJA CONSTRUCTION	MBE	\$ 37,354	5.10%	\$ 41,080	5.81%	0.71%	
									WBE	\$ 21,973	3.00%	\$ 91,952	13.00%	10.00%	
										\$ 59,327	8.10%	\$ 133,032	18.81%	10.71%	10.71%
22	3701	114012	2010	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 785,300	\$ 650,717	82.86%	NORTONS TOW SQUAD, INC. SJA CONSTRUCTION	MBE	\$ 35,574	4.53%	\$ 37,350	5.74%	1.21%	
									WBE	\$ 22,538	2.87%	\$ 79,962	12.29%	9.42%	
										\$ 58,112	7.40%	\$ 117,312	18.03%	10.63%	10.63%
23	3666		2009	GESSLER CONSTRUCTION	\$ 253,200	\$ 278,520	110.00%	BLASCO CONTRACTORS, INC. FRANIA	MBE	\$ 25,320	10.00%	\$ 10,900	3.91%	-6.09%	
									WBE	\$ 12,660	5.00%	\$ 50,000	17.95%	12.95%	
										\$ 37,980	15.00%	\$ 60,900	21.87%	6.87%	6.87%
24	3727	114117	2011	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 1,495,145	\$ 1,417,563	94.81%	FLYNN PHOTOGRAPHY NORTONS TOW SQUAD, INC. SJA CONSTRUCTION	MBE	\$ -	0.00%	\$ 11,400	0.80%	0.80%	
									MBE	\$ 61,899	4.14%	\$ 54,975	3.88%	-0.26%	
									WBE	\$ 50,835	3.40%	\$ 102,615	7.24%	3.84%	
										\$ 112,734	7.54%	\$ 168,990	11.92%	4.38%	4.38%
25	3751	134112	2013	BUCKLEY & CO., INC.	\$ 1,286,442	\$ 1,382,051	107.43%	DECISION DISTRIBUTION SJA CONSTRUCTION	MBE	\$ 69,468	5.40%	\$ 127,996	9.26%	3.86%	
									WBE	\$ 68,181	5.30%	\$ 80,300	5.81%	0.51%	
										\$ 137,649	10.70%	\$ 208,296	15.07%	4.37%	4.37%
26	3702	114060	2011	SERAVALLI, INC.	\$ 15,836,650	\$ 16,415,211	103.65%	COCCO CONTRACTING GROUP DECISION DISTRIBUTION FILLY OIL FRANIA HAKS ENGINEERS PC PRESTON CONSTRUCTION	WBE	\$ 1,599,502	10.10%	\$ 1,710,328	10.42%	0.32%	
									MBE	\$ 250,219	1.58%	\$ 253,901	1.55%	-0.03%	
									WBE	\$ 199,542	1.26%	\$ 209,749	1.28%	0.02%	
									WBE	\$ 720,568	4.55%	\$ 1,495,261	9.11%	4.56%	
									MBE	\$ 250,219	1.58%	\$ 379,746	2.31%	0.73%	
									MBE	\$ 199,542	1.26%	\$ -	0.00%	-1.26%	
										\$ 3,219,592	20.33%	\$ 4,048,985	24.67%	4.34%	4.34%
27	3739ELB	124099	2012	JPC GROUP, INC.	\$ 1,155,000	\$ 1,191,138	103.13%	ATHENA CONTRACTING FOUR SEASONS LANDSCAPING PRESTON CONSTRUCTION SJA CONSTRUCTION	MBE	\$ -	0.00%	\$ 1,171	0.10%	0.10%	
									MBE	\$ -	0.00%	\$ 21,815	1.83%	1.83%	
									MBE	\$ -	0.00%	\$ 5,240	0.44%	0.44%	
									WBE	\$ -	0.00%	\$ 18,682	1.57%	1.57%	
										\$ -	0.00%	\$ 46,908	3.94%	3.94%	3.94%
28	3753	144027	2014	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 300,000	\$ 96,830	32.28%	SJA CONSTRUCTION	WBE	\$ 6,120	2.04%	\$ 5,127	5.29%	3.25%	
										\$ 6,120	2.04%	\$ 5,127	5.29%	3.25%	3.25%
29	3726	114116	2011	TONY DEPAUL & SON	\$ 965,993	\$ 965,993	100.00%	A BOB'S TOWING, INC. AMANDA STEVENSON PHOTOGRAPHY CALLAHAN PAVING PRODUCTS, INC	MBE	\$ 22,558	2.34%	\$ 15,098	1.56%	-0.77%	
									WBE	\$ 6,445	0.67%	\$ 6,160	0.64%	-0.03%	
									WBE	\$ 24,707	2.56%	\$ 63,754	6.60%	4.04%	
										\$ 53,710	5.56%	\$ 85,012	8.80%	3.24%	3.24%
30	3728	124060	2012	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 1,791,463	\$ 1,623,989	90.65%	NORTONS TOW SQUAD, INC. OLIVIERI SJA CONSTRUCTION	MBE	\$ 64,493	3.60%	\$ 46,388	2.86%	-0.74%	
									WBE	\$ 19,706	1.10%	\$ 31,683	1.95%	0.85%	
									WBE	\$ 32,246	1.80%	\$ 63,736	3.92%	2.12%	
										\$ 116,445	6.50%	\$ 141,807	8.73%	2.23%	2.23%
31	3741	124144	2012	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 330,000	\$ 329,983	99.99%	SJA CONSTRUCTION	WBE	\$ 5,990	1.82%	\$ 12,765	3.87%	2.05%	
										\$ 5,990	1.82%	\$ 12,765	3.87%	2.05%	2.05%

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
32	3711	124081	2012	DONATO SPAVENTA & SONS, INC.	\$ 414,901	\$ 414,901	100.00%	ROBERSON CONSTRUCTION SJA CONSTRUCTION	MBE	\$ 18,859	4.55%	\$ 22,501	5.42%	0.88%	
									WBE	\$ 18,859	4.55%	\$ 23,269	5.61%	-0.06%	
										\$ 37,718	9.09%	\$ 45,770	11.03%	1.94%	1.94%
33	3736	124131	2012	CARR & DUFF, INC.	\$ 557,826	\$ 222,860	39.95%	FRANIA	WBE	\$ 28,505	5.11%	\$ 15,240	6.84%	1.73%	
										\$ 28,505	5.11%	\$ 15,240	6.84%	1.73%	1.73%
34	3746	134095	2013	ANTHONY BIDDLE CONTRACTORS, INC.	\$ 231,000	\$ 187,430	81.14%	DESILVIO JACK PEARS & ASSOCIATES	WBE	\$ 8,524	3.69%	\$ 7,740	4.13%	0.44%	
									MBE	\$ 14,853	6.43%	\$ 13,500	7.20%	0.77%	
										\$ 23,377	10.12%	\$ 21,240	11.33%	1.21%	1.21%
35	3729	124034	2011	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 250,852	\$ 266,202	106.12%	SJA CONSTRUCTION	WBE	\$ 5,017	2.00%	\$ 7,880	2.96%	0.96%	
										\$ 5,017	2.00%	\$ 7,880	2.96%	0.96%	0.96%
36	3670			TONY DEPAUL & SON	\$ 712,113	\$ 775,902	108.96%	DECISION DISTRIBUTION J M STOKES, INC.	MBE	\$ 25,636	3.60%	\$ 32,800	4.23%	0.63%	
									WBE	\$ 10,682	1.50%	\$ 10,605	1.37%	-0.13%	
										\$ 36,318	5.10%	\$ 43,405	5.59%	0.49%	0.49%
37	3752	144017	2013	GESSLER CONSTRUCTION	\$ 377,000	\$ 300,675	79.75%	GESSLER CONSTRUCTION	MBE	\$ 377,000	100.00%	\$ 300,675	100.00%	0.00%	
										\$ 377,000	100.00%	\$ 300,675	100.00%	0.00%	0.00%
38	3674	104104	2010	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 454,081	\$ 388,417	85.54%	NORTONS TOW SQUAD, INC. SJA CONSTRUCTION	MBE	\$ 14,985	3.30%	\$ 13,350	3.44%	0.14%	
									WBE	\$ 10,444	2.30%	\$ 7,713	1.99%	-0.31%	
										\$ 25,429	5.60%	\$ 21,063	5.42%	-0.18%	-0.18%
39	3700	114011	2010	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 716,236	\$ 716,236	100.00%	NORTONS TOW SQUAD, INC. SJA CONSTRUCTION	MBE	\$ 40,016	5.59%	\$ 29,400	4.10%	-1.48%	
									WBE	\$ 70,298	9.81%	\$ 70,298	9.81%	0.00%	
										\$ 110,314	15.40%	\$ 99,698	13.92%	-1.48%	-1.48%
40	3737	124135	2012	ASPHALT PAVING SYSTEMS, INC.	\$ 1,451,990	\$ 1,212,489	83.51%	ATLAS FLASHERS & SUPPLY CO., INC. NORTONS TOW SQUAD, INC. SJA CONSTRUCTION THESING POWER SWEEPING INC	WBE	\$ 6,824	0.47%	\$ 2,436	0.20%	-0.27%	
									MBE	\$ 18,440	1.27%	\$ 16,763	1.38%	0.11%	
									WBE	\$ 16,553	1.14%	\$ -	0.00%	-1.14%	
									WBE	\$ 36,445	2.51%	\$ -	0.00%	-2.51%	
										\$ 78,262	5.39%	\$ 19,199	1.58%	-3.81%	-3.81%
41	3678		2009	MARCOR REMEDIATION, INC.	\$ 483,305	\$ 609,495	126.11%	CNS CONSTRUCTION CHOATE GENERAL CONTRACT	MBE	\$ -	0.00%	\$ 51,000	8.37%	8.37%	
									MBE	\$ 76,942	15.92%	\$ 2,283	0.37%	-15.55%	
										\$ 76,942	15.92%	\$ 53,283	8.74%	-7.18%	-7.18%
42	3673	104022	2009	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 747,090	\$ 887,359	118.78%	NORTONS TOW SQUAD, INC. SIJ HAULING, LLC SJA CONSTRUCTION	MBE	\$ 36,917	4.94%	\$ 41,990	4.73%	-0.21%	
									MBE	\$ 52,713	7.06%	\$ 10,121	1.14%	-5.92%	
									WBE	\$ 70,932	9.49%	\$ 70,932	7.99%	-1.50%	
										\$ 160,562	21.49%	\$ 123,043	13.87%	-7.63%	-7.63%
43	3733	124114	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 1,474,476	\$ 1,447,563	98.17%	ABC CONSTRUCTION ALEXSON SUPPLY, INC. SJA CONSTRUCTION	WBE	\$ 228,691	15.51%	\$ 142,063	9.81%	-5.70%	
									WBE	\$ 47,183	3.20%	\$ 9,800	0.68%	-2.52%	
									WBE	\$ 13,713	0.93%	\$ 13,618	0.94%	0.01%	
										\$ 289,587	19.64%	\$ 165,481	11.43%	-8.21%	-8.21%
										\$ 7,700	0.55%	\$ 4,946	0.33%	-0.22%	
44	3717	124079	2012	MILESTONE CONSTRUCTION MANAGEMENT, INC.	\$ 1,400,000	\$ 1,501,752	107.27%	BUTTONWOOD PAINTING CONTRACTORS INTEGRITY ROOFING, INC. PIONEER CONTRACTING	WBE	\$ 238,000	17.00%	\$ 144,000	9.59%	-7.41%	
									WBE	\$ 28,280	2.02%	\$ -	0.00%	-2.02%	
										\$ 273,980	19.57%	\$ 148,946	9.92%	-9.65%	-9.65%
45	3683	104046	2009	TALLEY BROTHERS, INC.	\$ 252,142	\$ 208,926	82.86%	ALEXON SUPPLY INC CNS CONSTRUCTION L&R CONSTRUCTION CO	WBE	\$ 7,060	2.80%	\$ -	0.00%	-2.80%	
									MBE	\$ 49,042	19.45%	\$ 11,365	5.44%	-14.01%	
									WBE	\$ 12,103	4.80%	\$ 10,500	5.03%	0.23%	
										\$ 68,205	27.05%	\$ 21,865	10.47%	-16.58%	-16.58%
TOTALS					\$ 35,736,588	\$ 34,719,858	97.2%			\$ 5,559,317	15.6%	\$ 6,356,127	18.3%	2.8%	2.8%

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
46	3779	154045	2015	JAMES J. ANDERSON CONSTRUCTION CO.	\$ 369,011	SJA CONSTRUCTION	WBE	\$ 38,525	10.44%
								\$ 38,525	10.44%
47	3745	134064	2013	ZONE STRIPING, INC.	\$ 750,000	GARDEN STATE HIGHWAY PRODUCTS	WBE	\$ 105,450	14.06%
								\$ 105,450	14.06%
48	3744	134065	2013	ZONE STRIPING, INC.	\$ 800,000	GARDEN STATE HIGHWAY PRODUCTS	WBE	\$ 152,000	19.00%
								\$ 152,000	19.00%
49	3756	144042	2014	TONY DEPAUL & SON	\$ -	A BOB'S TOWING, INC.	MBE	\$ -	0.00%
								\$ -	0.00%
50	3763	144144	2014	GESSLER CONSTRUCTION	\$ 383,337	GESSLER CONSTRUCTION	WBE	\$ 383,337	100.00%
								\$ 383,337	100.00%
51	3743	134074	2013	ZONE STRIPING, INC.	\$ 600,000	GARDEN STATE HIGHWAY PRODUCTS	WBE	\$ 20,400	3.40%
								\$ 20,400	3.40%
52	3803	164023	2015	ROCKPORT CONSTRUCTION	\$ 433,700	TIERRA CONSTRUCTION SERVICES	MBE	\$ 43,370	10.00%
								\$ 43,370	10.00%
TOTAL					\$ 3,336,048			\$ 743,082	22%

Economic Opportunity Plans

City of Philadelphia

Water Department

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	2533	134047	2013	MINISCALCO CONSTRUCTION	\$ 1,061,200	\$ 1,252,868	118.06%	GE FRISCO, INC.	MBE	\$ 53,060	5.00%	\$ 958,748	76.52%	71.52%	
								RUMBLE, INC.	MBE	\$ 116,732	11.00%	\$ 294,120	23.48%	12.48%	
										\$ 169,792	16.00%	\$ 1,252,868	100.00%	84.00%	
2	2528	134004	2013	MINISCALCO CONSTRUCTION	\$ 1,748,570	\$ 3,028,458	173.20%	AVIMAN MANAGEMENT, LLC	MBE	\$ 15,737	0.90%	\$ 217,313	7.18%	6.28%	
								GESSLER CONSTRUCTION	WBE	\$ 108,411	6.20%	\$ 1,875,585	61.93%	55.73%	
								RUMBLE, INC.	MBE	\$ 159,120	9.10%	\$ 935,560	30.89%	21.79%	
				\$ 283,268	16.20%	\$ 3,028,458	100.00%	83.80%							
3	2351	124137	2012	MINISCALCO CONSTRUCTION	\$ 1,582,600	\$ 2,157,572	136.33%	GESSLER CONSTRUCTION	WBE	\$ 109,199	6.90%	\$ 1,394,841	64.65%	57.75%	
								RUMBLE, INC.	MBE	\$ 158,260	10.00%	\$ 762,731	35.35%	25.35%	
										\$ 267,459	16.90%	\$ 2,157,572	100.00%	83.10%	
4	2037	144168	2015	WEST ROOFING SYSTEMS, INC.	\$ 723,900	\$ 1,626	0.22%	ATHENA CONTRACTING	WBE	\$ 1,955	0.27%	\$ 1,626	100.00%	99.73%	
								MINORITY CONTRACTORS	MBE	\$ 143,332	19.80%	\$ -	0.00%	-19.80%	
										\$ 145,287	20.07%	\$ 1,626	100.00%	79.93%	
5	2536	134031	2013	MINISCALCO CONSTRUCTION	\$ 1,059,450	\$ 1,400,605	132.20%	AVIMAN MANAGEMENT, LLC	MBE	\$ 200,236	18.90%	\$ 1,288,525	92.00%	73.10%	
								NICO LANDSCAPING	WBE	\$ 21,189	2.00%	\$ 44,250	3.16%	1.16%	
								RUMBLE, INC.	MBE	\$ 25,426	2.40%	\$ 67,830	4.84%	2.44%	
				\$ 246,851	23.30%	\$ 1,400,605	100.00%	76.70%							
6	2507	154112	2015	CARUSONE CONSTRUCTION, INC.	\$ 2,656,980	\$ 10,455	0.39%	503 CORPORATION	MBE	\$ 156,762	5.90%	\$ -	0.00%	-5.90%	
								CROMEDY CONSTRUCTION CO.	MBE	\$ 130,539	4.91%	\$ -	0.00%	-4.91%	
								GESSLER CONSTRUCTION	WBE	\$ 190,505	7.17%	\$ 5,975	57.15%	49.98%	
								SINGLE-TON CONTRACTING	WBE	\$ 299,180	11.26%	\$ 4,480	42.85%	31.59%	
								US LUMBER	WBE	\$ 75,990	2.86%	\$ -	0.00%	-2.86%	
										\$ 852,976	32.10%	\$ 10,455	100.00%	67.90%	
7	2005	154061	2015	THOMAS P. CARNEY, INC.	\$ 28,438,300	\$ 234,738	0.83%	FLYNN PHOTOGRAPHY	WBE	\$ 1,422	0.01%	\$ 3,312	1.41%	1.41%	
								IRON LADY ENTERPRISES	WBE	\$ 43,200	0.15%	\$ -	0.00%	-0.15%	
								L&R CONSTRUCTION CO	WBE	\$ 1,796,800	6.32%	\$ 55,425	23.61%	17.29%	
								SJA CONSTRUCTION	WBE	\$ 966,902	3.40%	\$ 51,640	22.00%	18.60%	
								SPECIALTY STEEL SUPPLY CO.	WBE	\$ 511,889	1.80%	\$ -	0.00%	-1.80%	
								TORRADO CONSTRUCTION	MBE	\$ 6,540,809	23.00%	\$ 107,841	45.94%	22.94%	
								THE VANN ORGANIZATION	MBE	\$ 28,438	0.10%	\$ 16,520	7.04%	6.94%	
								TRI STATE PAINTING	WBE	\$ 245,000	0.86%	\$ -	0.00%	-0.86%	
								TRUJAY SYSTEMS, INC.	MBE	\$ 730,000	2.57%	\$ -	0.00%	-2.57%	
										\$ 10,864,461	38.20%	\$ 234,738	100.00%	61.80%	
								8	2591	144156	2014	PHILIP PIO CONSTRUCTION CO.	\$ 2,487,270	\$ 1,902,334	
DEVAULT GROUP INC	WBE	\$ 87,000	3.50%	\$ 115,728	6.08%	2.59%									
GE FRISCO, INC	MBE	\$ 149,236	6.00%	\$ 964,364	50.69%	44.69%									
GESSLER CONSTRUCTION	WBE	\$ 150,000	6.03%	\$ 117,657	6.18%	0.15%									
THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 49,745	2.00%	\$ 46,827	2.46%	0.46%									
		\$ 659,835	26.53%	\$ 1,489,729	78.31%	51.78%									
9	2031	144165	2015	FIVE STAR, INC.	\$ 2,218,700	\$ 42,282	1.91%	DECISION DISTRIBUTION	MBE	\$ 310,611	14.00%	\$ -	0.00%	-14.00%	
								ELITE	WBE	\$ 256,704	11.57%	\$ -	0.00%	-11.57%	
								FIVE STAR, INC.	MBE	\$ 42,282	1.91%	\$ 42,282	100.00%	98.09%	
								J MANN R FINLEY	WBE	\$ 244,474	11.02%	\$ -	0.00%	-11.02%	
								SIOUTIS COATING	MBE	\$ 887	0.04%	\$ -	0.00%	-0.04%	
								V J SUPPLY INC	MBE	\$ 326,149	14.70%	\$ -	0.00%	-14.70%	
		\$ 1,181,107	53.23%	\$ 42,282	100.00%	46.77%									
10	2851	124070	2010	AP CONSTRUCTION	\$ 6,158,250	\$ 4,140,505	67.24%	ATHENA CONTRACTING	WBE	\$ 307,912	5.00%	\$ 297,787	7.19%	2.19%	
								BILLY BOY CONSTRUCTION	MBE	\$ -	0.00%	\$ 8,360	0.20%	0.20%	
								DECISION DISTRIBUTION	MBE	\$ 178,589	2.90%	\$ -	0.00%	-2.90%	
								FLYNN PHOTOGRAPHY	WBE	\$ -	0.00%	\$ 1,129	0.03%	0.03%	
								L CRUZ DEVELOPMENT	MBE	\$ 65,240	1.06%	\$ 65,240	1.58%	0.52%	
								SABLE CONSTRUCTION, INC	MBE	\$ 745,148	12.10%	\$ 2,192,656	52.96%	40.86%	
								SWIPES HEAVY HAULING LLC	WBE	\$ -	0.00%	\$ 16,207	0.39%	0.39%	
										\$ 1,296,889	21.06%	\$ 2,581,379	62.34%	41.29%	
11	2315	134012	2013	ALL STATE POWER-VAC, INC.	\$ 1,063,400	\$ 678,312	63.79%	BASELINE SUPPLY CO.	WBE	\$ 10,634	1.00%	\$ 92,595	13.65%	12.65%	
								DECISION DISTRIBUTION	MBE	\$ 10,634	1.00%	\$ 84,126	12.40%	11.40%	
										\$ 21,268	2.00%	\$ 176,721	26.05%	24.05%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING									
12	2861	144090	2014	C&T ASSOCIATES, INC.	\$ 941,000	\$ 575,535	61.16%	ATHENA CONTRACTING	WBE \$	4,000	0.43%	\$ 10,833	1.88%	1.46%										
								CITY CLEANING CO INC	WBE \$	4,329	0.46%	\$ 6,424	1.12%	0.66%										
								JACK PEARS & ASSOCIATES	MBE \$	5,824	0.62%	\$ 46,592	8.10%	7.48%										
								TRISTATE PAINTING	WBE \$	50,000	5.31%	\$ 113,994	19.81%	14.49%										
								VENTURE TWO CONTRACTING	MBE \$	100,000	10.63%	\$ 55,854	9.70%	-0.92%										
												\$ 164,153	17.44%	\$ 233,698		40.61%	23.16%	23.16%						
13	2312	134041	2013	ALL STATE POWER-VAC, INC.	\$ 1,250,410	\$ 700,687	56.04%	BASELINE SUPPLY CO.	WBE \$	125,041	10.00%	\$ 144,110	20.57%	10.57%										
								DECISION DISTRIBUTION	MBE \$	125,041	10.00%	\$ 144,590	20.64%	10.64%										
										\$ 250,082	20.00%	\$ 288,700	41.20%	21.20%		21.20%								
14	2897	144133	2014	STONE HILL CONTRACTING CO., INC.	\$ 6,024,500	\$ 922,461	15.31%	ACCORD MECHANICAL & MGMT SERVICES INC	MBE \$	27,713	0.46%	\$ -	0.00%	-0.46%										
								GE FRISCO, INC	MBE \$	337,372	5.60%	\$ -	0.00%	-5.60%										
								GRACIE PAINTING, LLC	WBE \$	15,664	0.26%	\$ -	0.00%	-0.26%										
								J BLANCO ASSOCIATES	MBE \$	41,422	0.69%	\$ -	0.00%	-0.69%										
								JACK PEARS & ASSOCIATES	MBE \$	69,673	1.16%	\$ 25,241	2.74%	1.58%										
								KAKS & CO.	MBE \$	6,000	0.10%	\$ 5,496	0.60%	0.50%										
								MANNA BUILDING SUPPLY	WBE \$	274,717	4.56%	\$ -	0.00%	-4.56%										
								ROBNET	MBE \$	9,000	0.15%	\$ 1,075	0.12%	-0.03%										
								TRUJAY SYSTEMS, INC.	MBE \$	60,847	1.01%	\$ 15,300	1.66%	0.65%										
								VENTURE TWO CONTRACTING INC	MBE \$	378,339	6.28%	\$ 310,336	33.64%	27.36%										
												\$ 1,220,747	20.26%	\$ 357,448		38.75%	18.49%	18.49%						
								15	2552	144095	2014	JPC GROUP, INC.	\$ 2,954,700	\$ 1,068,855		36.17%	AVIMAN MANAGEMENT, LLC	MBE \$	59,389	2.01%	\$ -	0.00%	-2.01%	
																	DCD CONTRACTING, INC.	MBE \$	104,005	3.52%	\$ -	0.00%	-3.52%	
GE FRISCO, INC	MBE \$	133,552	4.52%	\$ -	0.00%	-4.52%																		
THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	25,410	0.86%	\$ 30,063	2.81%	1.95%																		
SJA CONSTRUCTION	WBE \$	121,438	4.11%	\$ 27,782	2.60%	-1.51%																		
US LUMBER	WBE \$	15,550	0.53%	\$ 15,576	1.46%	0.93%																		
VERA-CCS	MBE \$	450,000	15.23%	\$ 426,900	39.94%	24.71%																		
WILLIAM G MOORE & SONS	WBE \$	18,700	0.63%	\$ 22,469	2.10%	1.47%																		
				\$ 928,044	31.41%	\$ 522,790	48.91%								17.50%		17.50%							
16	2318	114126	2010	ALL STATE POWER-VAC, INC.	\$ 2,446,200	\$ 1,642,499	67.14%	BASELINE SUPPLY CO.	WBE \$	117,417	4.80%	\$ 189,090	11.51%	6.71%										
								DECISION DISTRIBUTION	MBE \$	117,417	4.80%	\$ 244,272	14.87%	10.07%										
										\$ 234,834	9.60%	\$ 433,362	26.38%	16.78%		16.78%								
17	2043	154060	2015	SURETY MECHANICAL SERVICES	\$ 650,000	\$ 95,742	14.73%	LABE SALES INC	WBE \$	32,500	5.00%	\$ 26,660	27.85%	22.85%										
								TORRADO CONSTRUCTION	MBE \$	65,000	10.00%	\$ -	0.00%	-10.00%										
										\$ 97,500	15.00%	\$ 26,660	27.85%	12.85%		12.85%								
18	2370	134006	2013	PETRONGOLO CONTRACTORS, INC.	\$ 1,232,800	\$ 1,086,217	88.11%	AVIMAN MANAGEMENT, LLC	MBE \$	4,931	0.40%	\$ 17,983	1.66%	1.26%										
								GE FRISCO, INC.	MBE \$	135,608	11.00%	\$ 225,776	20.79%	9.79%										
								GESSLER CONSTRUCTION	WBE \$	65,338	5.30%	\$ 46,947	4.32%	-0.98%										
										\$ 205,877	16.70%	\$ 290,706	26.76%	10.06%		10.06%								
19	2310	134007	2013	CARUSONE CONSTRUCTION, INC.	\$ 1,979,520	\$ 1,831,994	92.55%	DECISION DISTRIBUTION	MBE \$	180,532	9.12%	\$ 288,148	15.73%	6.61%										
								GESSLER CONSTRUCTION	WBE \$	106,102	5.36%	\$ 125,932	6.87%	1.51%										
								SINGLE-TON CONTRACTING	MBE \$	26,328	1.33%	\$ 59,800	3.26%	1.93%										
										\$ 312,962	15.81%	\$ 473,880	25.87%	10.06%		10.06%								
20	2038	154085	2015	DONATO SPAVENTA & SONS, INC.	\$ 600,700	\$ 360,918	60.08%	ROBERSON CONSTRUCTION CO.	MBE \$	60,070	10.00%	\$ 53,543	14.84%	4.84%										
								SJA CONSTRUCTION	WBE \$	30,035	5.00%	\$ 33,677	9.33%	4.33%										
										\$ 90,105	15.00%	\$ 87,220	24.17%	9.17%		9.17%								
21	2512	154015	2015	SERAVALLI, INC.	\$ 2,270,100	\$ 1,004,959	44.27%	AVIMAN MANAGEMENT, LLC	MBE \$	129,396	5.70%	\$ 32,267	3.21%	-2.49%										
								BELLA TRUCKING	WBE \$	15,891	0.70%	\$ 13,883	1.38%	0.68%										
								CITY ROOTS	MBE \$	15,891	0.70%	\$ 11,970	1.19%	0.49%										
								DECISION DISTRIBUTION	MBE \$	195,229	8.60%	\$ -	0.00%	-8.60%										
								GE FRISCO	MBE \$	195,229	8.60%	\$ 188,288	18.74%	10.14%										
								GESSLER CONSTRUCTION	WBE \$	136,206	6.00%	\$ 68,095	6.78%	0.78%										
								THE LABOV HEATING AND PLUMBING SUPPLY	WBE \$	145,286	6.40%	\$ 143,028	14.23%	7.83%										
												\$ 833,126	36.70%	\$ 457,531		45.53%	8.83%	8.83%						
22	2373	124011	2012	PETRONGOLO CONTRACTORS, INC.	\$ 1,281,000	\$ 1,097,347	85.66%	AMERICAN INDIAN BUILDERS	MBE \$	105,042	8.20%	\$ -	0.00%	-8.20%										
								GE FRISCO CO, INC	MBE \$	47,397	3.70%	\$ 196,956	17.95%	14.25%										
								GESSLER CONSTRUCTION	WBE \$	73,017	5.70%	\$ 88,337	8.05%	2.35%										
								\$ 225,456	17.60%	\$ 285,293	26.00%	8.40%	8.40%											

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
23	2875ELEC	114140	2010	RIGGS DISTLER & CO.	\$ 4,514,000	\$ 4,492,614	99.53%	MJK ELECTRICAL CORP.	MBE \$	367,440	8.14%	\$ 454,700	10.12%	1.98%	
								MANNNA BUILDING SUPPLY	WBE \$	14,896	0.33%	\$ 314,795	7.01%	6.68%	
								TRUJAY SYSTEMS, INC.	MBE \$	375,113	8.31%	\$ 331,422	7.38%	-0.93%	
										\$ 757,449	16.78%	\$ 1,100,917	24.51%	7.73%	
24	2580	144046	2014	AP CONSTRUCTION	\$ 20,339,684	\$ 13,170,842	64.75%	AKM CONSTRUCTION	WBE \$	59,000	0.29%	\$ -	0.00%	-0.29%	7.73%
								ATLAS FLASHER & SUPPLY	WBE \$	6,795	0.03%	\$ 15,375	0.12%	0.08%	
								AVIMAN MANAGEMENT, LLC	MBE \$	466,000	2.29%	\$ 314,581	2.39%	0.10%	
								BAYSHORE REBAR	WBE \$	741,000	3.64%	\$ 398,588	3.03%	-0.62%	
								BILLY BOY CONSTRUCTION	MBE \$	20,000	0.10%	\$ 13,183	0.10%	0.00%	
								CITY ROOTS	MBE \$	350,000	1.72%	\$ 235,417	1.79%	0.07%	
								COCCO CONTRACTING GROUP	WBE \$	1,164,000	5.72%	\$ 287,877	2.19%	-3.54%	
								DAYTON DOCUMENTATION	WBE \$	120,000	0.59%	\$ 37,775	0.29%	-0.30%	
								DECISION DISTRIBUTION	MBE \$	582,000	2.86%	\$ 16,865	0.13%	-2.73%	
								FEDERAL RENT-A-FENCE	WBE \$	3,013	0.01%	\$ 4,280	0.03%	0.02%	
								FERRICK CONSTRUCTION	WBE \$	538,040	2.65%	\$ 1,840,378	13.97%	11.33%	
								GENERAL SEWER SERVICE	WBE \$	602	0.00%	\$ 602	0.00%	0.00%	
								JSL KELLY PILE FOUNDATION	WBE \$	39,100	0.19%	\$ 39,100	0.30%	0.10%	
								L. CRUZ DEVELOPMENT	MBE \$	931,200	4.58%	\$ 1,248,881	9.48%	4.90%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	10,000	0.05%	\$ 27,476	0.21%	0.16%	
								MAJEK FIRE PROTECTION	WBE \$	640	0.00%	\$ 640	0.00%	0.00%	
								SABLE CONSTRUCTION, INC	MBE \$	795,400	3.91%	\$ 381,687	2.90%	-1.01%	
								SYNTERRA	MBE \$	388,000	1.91%	\$ 57,028	0.43%	-1.47%	
								SWIPES HEAVY HAULING	WBE \$	2,228	0.01%	\$ 21,069	0.16%	0.15%	
								US LUMBER	WBE \$	1,075	0.01%	\$ 1,075	0.01%	0.00%	
				\$ 6,218,094	30.57%	\$ 4,941,875	37.52%	6.95%							
25	2392	134043	2013	CARUSONE CONSTRUCTION, INC.	\$ 2,911,890	\$ 2,734,925	93.92%	DECISION DISTRIBUTION	MBE \$	26,789	0.92%	\$ 200,948	7.35%	6.43%	6.62%
								GESSLER CONSTRUCTION	WBE \$	135,112	4.64%	\$ 132,136	4.83%	0.19%	
										\$ 161,901	5.56%	\$ 333,084	12.18%	6.62%	
26	2525	124160	2012	PHILIP PIO CONSTRUCTION CO.	\$ 672,320	\$ 604,124	89.86%	AVIMAN MANAGEMENT, LLC	MBE \$	81,351	12.10%	\$ 125,179	20.72%	8.62%	5.66%
								GESSLER CONSTRUCTION	WBE \$	55,466	8.25%	\$ 29,200	4.83%	-3.42%	
								NICO LANDSCAPING	WBE \$	27,050	4.02%	\$ 27,050	4.48%	0.45%	
										\$ 163,867	24.37%	\$ 181,429	30.03%	5.66%	
27	2711	144158	2014	AP CONSTRUCTION	\$ 2,830,880	\$ 2,362,319	83.45%	BILLY BOY CONTRACTING	MBE \$	10,000	0.35%	\$ 14,880	0.63%	0.28%	5.62%
								CITY ROOTS	MBE \$	1,920	0.07%	\$ 2,560	0.11%	0.04%	
								COCCO CONTRACTING GROUP	WBE \$	248,834	8.79%	\$ 108,177	4.58%	-4.21%	
								FEDERAL RENT A FENCE	WBE \$	1,500	0.05%	\$ 833	0.04%	-0.02%	
								L CRUZ DEVELOPMENT LLC	MBE \$	122,294	4.32%	\$ 37,976	1.61%	-2.71%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	514	0.02%	\$ 8,436	0.36%	0.34%	
								NORTONS TOW SQUAD	MBE \$	900	0.03%	\$ 900	0.04%	0.01%	
								SJA CONSTRUCTION	WBE \$	363	0.01%	\$ 363	0.02%	0.00%	
								SABLE CONSTRUCTION, INC	MBE \$	306,584	10.83%	\$ 536,898	22.73%	11.90%	
				\$ 692,909	24.48%	\$ 711,023	30.10%	5.62%							
28	2702	144112	2014	NELLO CONSTRUCTION CO., INC.	\$ 690,650	\$ 632,749	91.62%	AVIMAN MANAGEMENT, LLC	MBE \$	56,000	8.11%	\$ 31,576	4.99%	-3.12%	5.57%
								GE FRISCO, INC	MBE \$	12,000	1.74%	\$ 19,357	3.06%	1.32%	
								GESSLER CONSTRUCTION	WBE \$	31,000	4.49%	\$ 62,445	9.87%	5.38%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	7,000	1.01%	\$ 18,586	2.94%	1.92%	
								RAMOS & ASSOCIATES	MBE \$	7,000	1.01%	\$ 6,804	1.08%	0.06%	
				\$ 113,000	16.36%	\$ 138,768	21.93%	5.57%							
29	2705	154078	2015	SERAVALLI, INC.	\$ 637,230	\$ 533,274	83.69%	BELLA TRUCKING CORP.	WBE \$	12,107	1.90%	\$ 8,730	1.64%	-0.26%	5.45%
								CITY ROOTS	MBE \$	12,745	2.00%	\$ 10,688	2.00%	0.00%	
								GE FRISCO, INC	MBE \$	64,360	10.10%	\$ 76,167	14.28%	4.18%	
								THE LABOV PLUMBING AND HEATING SUPPLY	WBE \$	51,616	8.10%	\$ 51,337	9.63%	1.53%	
				\$ 140,828	22.10%	\$ 146,921	27.55%	5.45%							

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
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30	2376	124010	2012	PETRONGOLO CONTRACTORS, INC.	\$ 2,219,700	\$ 1,912,034	86.14%	AMERICAN INDIAN BUILDERS	MBE	\$ 206,432	9.30%	\$ -	0.00%	-9.30%	
								AVIMAN MANAGEMENT, LLC	MBE	\$ 62,152	2.80%	\$ 167,459	8.76%	5.96%	
								GE FRISCO CO, INC	MBE	\$ 82,129	3.70%	\$ 200,972	10.51%	6.81%	
								GESSLER CONSTRUCTION	WBE	\$ 233,069	10.50%	\$ 231,575	12.11%	1.61%	
										\$ 583,782	26.30%	\$ 600,006	31.38%	5.08%	
31	2371	124136	2012	PETRONGOLO CONTRACTORS, INC.	\$ 2,029,700	\$ 1,860,636	91.67%	AVIMAN MANAGEMENT, LLC	MBE	\$ 10,149	0.50%	\$ 7,380	0.40%	-0.10%	
								GE FRISCO, INC.	MBE	\$ 314,604	15.50%	\$ 375,937	20.20%	4.70%	
								GESSLER CONSTRUCTION	WBE	\$ 117,722	5.80%	\$ 113,775	6.11%	0.31%	
										\$ 442,475	21.80%	\$ 497,092	26.72%	4.92%	
32	2393	144096	2014	NELLO CONSTRUCTION CO., INC.	\$ 2,620,171	\$ 1,728,943	65.99%	AKM CONSTRUCTION	WBE	\$ 33,407	1.27%	\$ -	0.00%	-1.27%	
								AVIMAN MANAGEMENT, LLC	MBE	\$ 188,914	7.21%	\$ 127,961	7.40%	0.19%	
								GE FRISCO, INC	MBE	\$ 78,605	3.00%	\$ 140,725	8.14%	5.14%	
								GESSLER CONSTRUCTION	WBE	\$ 78,605	3.00%	\$ -	0.00%	-3.00%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 52,403	2.00%	\$ 85,751	4.96%	2.96%	
										\$ 431,934	16.48%	\$ 354,437	20.50%	4.02%	
33	2856	134071	2012	HORIZON BROTHERS PAINTING CORP, INC.	\$ 2,920,000	\$ 2,754,322	94.33%	DITRICH CONSTRUCTION SUPPLY	WBE	\$ 146,000	5.00%	\$ 246,130	8.94%	3.94%	3.94%
										\$ 146,000	5.00%	\$ 246,130	8.94%	3.94%	
34	2594	144093	2014	SERAVALLI, INC.	\$ 2,360,400	\$ 2,330,406	98.73%	AVIMAN MANAGEMENT, LLC	MBE	\$ 57,830	2.45%	\$ 52,087	2.24%	-0.21%	
								BELLA TRUCKING	WBE	\$ 15,107	0.64%	\$ 37,190	1.60%	0.96%	
								NICO LANDSCAPING	WBE	\$ 102,913	4.36%	\$ 182,913	7.85%	3.49%	
								TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 178,446	7.56%	\$ 168,736	7.24%	-0.32%	
										\$ 354,296	15.01%	\$ 440,926	18.92%	3.91%	
35	2842	124064	2010	EJ ELECTRIC	\$ 2,282,700	\$ 1,847,171	80.92%	ELECTRICAL SYSTEMS & CONST. SUPPLY	MBE	\$ 315,012	13.80%	\$ 325,480	17.62%	3.82%	3.82%
36	2724	154093	2015	PHILIP PIO CONSTRUCTION CO.	\$ 1,219,485	\$ 1,257,942	103.15%	GE FRISCO, INC	MBE	\$ 208,044	17.06%	\$ 215,799	17.15%	0.09%	
								GESSLER CONSTRUCTION	WBE	\$ 91,461	7.50%	\$ 135,545	10.78%	3.28%	
								THE LABOV PLUMBING AND HEATING SUPPLY	WBE	\$ 36,950	3.03%	\$ 38,979	3.10%	0.07%	
										\$ 336,455	27.59%	\$ 390,324	31.03%	3.44%	
37	2867	114051	2010	QUAD CONSTRUCTION	\$ 1,086,580	\$ 866,004	79.70%	DECISION DISTRIBUTION	MBE	\$ 162,987	15.00%	\$ 150,084	17.33%	2.33%	
								LABE SALES INC	WBE	\$ 54,329	5.00%	\$ 50,664	5.85%	0.85%	
										\$ 217,316	20.00%	\$ 200,748	23.18%	3.18%	
38	2394	134076	2011	PETRONGOLO CONTRACTORS, INC.	\$ 2,006,640	\$ 1,932,220	96.29%	AVIMAN MANAGEMENT, LLC	MBE	\$ 89,295	4.45%	\$ 73,947	3.83%	-0.62%	
								GE FRISCO, INC.	MBE	\$ 73,443	3.66%	\$ 144,937	7.50%	3.84%	
								GESSLER CONSTRUCTION	WBE	\$ 136,452	6.80%	\$ 126,350	6.54%	-0.26%	
										\$ 299,190	14.91%	\$ 345,234	17.87%	2.96%	
39	2501	144038	2014	PHILIP PIO CONSTRUCTION CO.	\$ 1,365,000	\$ 1,364,992	100.00%	AVIMAN MANAGEMENT, LLC	MBE	\$ 40,950	3.00%	\$ 41,096	3.01%	0.01%	
								GE FRISCO, INC.	MBE	\$ 95,550	7.00%	\$ 92,448	6.77%	-0.23%	
								GESSLER CONSTRUCTION	WBE	\$ 47,775	3.50%	\$ 45,330	3.32%	-0.18%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 27,300	2.00%	\$ 70,022	5.13%	3.13%	
										\$ 211,575	15.50%	\$ 248,896	18.23%	2.73%	

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40	2712ELB	144145	2014	JPC GROUP, INC.	\$ 1,871,500	\$ 1,576,561	84.24%	ATLANTIC CONCRETE CUTTING	WBE \$	2,113	0.11%	\$ 2,113	0.13%	0.02%				
								BILLY BOY CONTRACTING	MBE \$	2,100	0.11%	\$ 2,100	0.13%	0.02%				
								DCD CONTRACTING	MBE \$	16,095	0.86%	\$ 95,261	6.04%	5.18%				
								JKT CONTRACTORS	MBE \$	2,433	0.13%	\$ 3,920	0.25%	0.12%				
								THE LABOV PLUMBING & HEATING	WBE \$	7,486	0.40%	\$ 4,015	0.25%	-0.15%				
								SUPPLY										
								PARAMOUNT ELECTRICAL	MBE \$	3,240	0.17%	\$ 3,240	0.21%	0.03%				
								S J A CONSTRUCTION INC	WBE \$	157,206	8.40%	\$ 48,445	3.07%	-5.33%				
								U S LUMBER INC	MBE \$	72,387	3.87%	\$ 72,387	4.59%	0.72%				
								VERA-CCS	MBE \$	100,000	5.34%	\$ 110,000	6.98%	1.63%				
								WILLIAM G MOORE & SON	WBE \$	26,118	1.40%	\$ 26,118	1.66%	0.26%				
												\$ 389,177	20.79%	\$ 367,598		23.32%	2.52%	2.52%
41	2532	134003	2013	SERAVALLI, INC.	\$ 3,477,600	\$ 3,471,737	99.83%	GESSLER CONSTRUCTION	WBE \$	69,552	2.00%	\$ 83,843	2.42%	0.42%				
								THE LABOV PLUMBING & HEATING	WBE \$	41,731	1.20%	\$ 95,134	2.74%	1.54%				
								SUPPLY										
								NICO LANDSCAPING	WBE \$	104,328	3.00%	\$ 152,166	4.38%	1.38%				
								RAMOS & ASSOCIATES	MBE \$	347,760	10.00%	\$ 317,522	9.15%	-0.85%				
				\$ 563,371	16.20%	\$ 648,665	18.68%	2.48%	2.48%									
42	2511	144091	2014	SERAVALLI, INC.	\$ 1,491,950	\$ 1,402,322	93.99%	DECISION DISTRIBUTION	MBE \$	151,582	10.16%	\$ 167,355	11.93%	1.77%				
								THE LABOV PLUMBING & HEATING	WBE \$	79,521	5.33%	\$ 82,455	5.88%	0.55%				
								SUPPLY										
										\$ 231,103	15.49%	\$ 249,810	17.81%	2.32%	2.32%			
43	2718	154054	2015	AP CONSTRUCTION	\$ 625,900	\$ 457,305	73.06%	AVIMAN MANAGEMENT, LLC	MBE \$	2,762	0.44%	\$ 27,632	6.04%	5.60%				
								BAYSHORE REBAR	WBE \$	7,511	1.20%	\$ -	0.00%	-1.20%				
								COCCO CONTRACCTING	WBE \$	37,554	6.00%	\$ 35,700	7.81%	1.81%				
								LAKE GLENN	MBE \$	34,425	5.50%	\$ -	0.00%	-5.50%				
								SJA CONSTRUCTION	WBE \$	282	0.05%	\$ 282	0.06%	0.02%				
								SABLE CONSTRUCTION	\$	28,791	4.60%	\$ 27,750	6.07%	1.47%				
												\$ 111,325	17.79%	\$ 91,364		19.98%	2.19%	2.19%
44	2510	124088	2012	CARUSONE CONSTRUCTION, INC.	\$ 1,418,800	\$ 1,325,893	93.45%	DECISION DISTRIBUTION	MBE \$	161,743	11.40%	\$ 162,053	12.22%	0.82%				
								GESSLER CONSTRUCTION	WBE \$	72,501	5.11%	\$ 84,281	6.36%	1.25%				
										\$ 234,244	16.51%	\$ 246,334	18.58%	2.07%		2.07%		
45	2876PLUM	114137	2010	FIVE STAR, INC.	\$ 304,700	\$ 298,294	97.90%	BRASS ROOTS INSULATION	WBE \$	15,387	5.05%	\$ -	0.00%	-5.05%				
								DECISION DISTRIBUTION	MBE \$	30,470	10.00%	\$ 30,948	10.37%	0.37%				
								THE LABOV PLUMBING & HEATING	WBE \$	15,387	5.05%	\$ 35,123	11.77%	6.72%				
								SUPPLY										
										\$ 61,244	20.10%	\$ 66,071	22.15%	2.05%	2.05%			
46	2817	114078	2009	STONE HILL CONTRACTING CO., INC.	\$ 3,752,600	\$ 3,294,851	87.80%	APPLEWOOD ENTERPRISES	WBE \$	25,142	0.67%	\$ 29,759	0.90%	0.23%				
								ATHENA CONTRACTING	WBE \$	750	0.02%	\$ 2,111	0.06%	0.04%				
								GE FRISCO, INC	MBE \$	563,265	15.01%	\$ 536,630	16.29%	1.28%				
								L&R CONSTRUCTION CO	WBE \$	14,260	0.38%	\$ 12,485	0.38%	0.00%				
										\$ 603,417	16.08%	\$ 580,985	17.63%	1.55%	1.55%			
47	2555	144036	2014	PETRONGOLO CONTRACTORS, INC.	\$ 1,601,170	\$ 1,424,905	88.99%	AVIMAN MANAGEMENT, LLC	MBE \$	48,035	3.00%	\$ 37,880	2.66%	-0.34%				
								G E FRISCO, INC	MBE \$	145,706	9.10%	\$ 147,185	10.33%	1.23%				
								GESSLER CONSTRUCTION	WBE \$	88,064	5.50%	\$ 87,177	6.12%	0.62%				
										\$ 281,805	17.60%	\$ 272,242	19.11%	1.51%		1.51%		
48	2021	144048	2014	STONE HILL CONTRACTING CO., INC.	\$ 3,915,000	\$ 3,189,052	81.46%	ATHENA CONTRACTING	WBE \$	4,000	0.10%	\$ 12,552	0.39%	0.29%				
								HOLDER, INC	MBE \$	63,032	1.61%	\$ -	0.00%	-1.61%				
								KAKS AND COMPANY LLC	WBE \$	4,000	0.10%	\$ 15,379	0.48%	0.38%				
								L & R CONSTRUCTION CO INC	WBE \$	38,759	0.99%	\$ 36,971	1.16%	0.17%				
								LBE SALES INC	WBE \$	104,139	2.66%	\$ 120,576	3.78%	1.12%				
								MANNA BUILDING SUPPLY	MBE \$	12,528	0.32%	\$ -	0.00%	-0.32%				
								MUNN ROOFING GROUP	WBE \$	12,500	0.32%	\$ -	0.00%	-0.32%				
								TORRADO CONSTRUCTION	MBE \$	89,262	2.28%	\$ 31,425	0.99%	-1.29%				
								TRIJAY SYSTEMS, INC.	MBE \$	227,462	5.81%	\$ 215,951	6.77%	0.96%				
								VENTURE TWO CONTRACTING	MBE \$	5,000	0.13%	\$ 81,496	2.56%	2.43%				
												\$ 560,682	14.32%	\$ 514,350		16.13%	1.81%	1.81%

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49	2503	144092	2014	JPC GROUP, INC.	\$ 2,551,500	\$ 2,234,551	87.58%	ATLANTIC CONCRETE	WBE \$	1,939	0.08%	\$ 1,850	0.08%	0.01%	
								AVIMAN MANAGEMENT, LLC	MBE \$	56,370	2.21%	\$ 37,706	1.69%	-0.52%	
								DCD CONTRACTING	MBE \$	118,500	4.64%	\$ 171,522	7.68%	3.03%	
								JKT CONTRACTORS	MBE \$	510	0.02%	\$ 1,280	0.06%	0.04%	
								THE LABOV HEATING AND PLUMBING	WBE \$	24,300	0.95%	\$ 33,853	1.51%	0.56%	
								OLIVIERI	WBE \$	6,761	0.27%	\$ 8,479	0.38%	0.11%	
								SJA CONSTRUCTION	WBE \$	97,200	3.81%	\$ 59,249	2.65%	-1.16%	
								SWIPES HEAVY HAULING LLC	WBE \$	4,848	0.19%	\$ 4,600	0.21%	0.02%	
								US LUMBER INC.	MBE \$	68,500	2.68%	\$ 47,949	2.15%	-0.54%	
								WILLIAM G MOORE	WBE \$	6,200	0.24%	\$ 6,221	0.28%	0.04%	
					\$ 385,129	15.09%	\$ 372,708	16.68%	1.59%	1.59%					
50	2395	144086	2014	PHILIP PIO CONSTRUCTION CO.	\$ 1,068,330	\$ 967,957	90.60%	AVIMAN MANAGEMENT, LLC	MBE \$	106,833	10.00%	\$ 97,442	10.07%	0.07%	
								GESSLER CONSTRUCTION	WBE \$	48,600	4.55%	\$ 57,360	5.93%	1.38%	
										\$ 155,433	14.55%	\$ 154,802	15.99%	1.44%	1.44%
51	2020	144062	2014	SPECTRASERV, INC.	\$ 2,086,350	\$ 1,838,856	88.14%	C & S MECHANICAL SYSTEMS INC	WBE \$	205,000	9.83%	\$ 204,970	11.15%	1.32%	
								PENN STATE ELECTRIC MECH SUPPLY CO	MBE \$	69,263	3.32%	\$ 63,218	3.44%	0.12%	
										\$ 274,263	13.15%	\$ 268,188	14.58%	1.44%	1.44%
52	2004	134068	2012	C&T ASSOCIATES, INC.	\$ 5,227,100	\$ 4,471,252	85.54%	ALEXSON SUPPLY	WBE \$	12,545	0.24%	\$ 62,028	1.39%	1.15%	
								ATHENA CONTRACTING	WBE \$	10,685	0.20%	\$ 9,083	0.20%	0.00%	
								CITY CLEANING	WBE \$	10,454	0.20%	\$ 11,073	0.25%	0.05%	
								DISPOSAL CORPORATION OF AMERICA	WBE \$	13,068	0.25%	\$ 1,020	0.02%	-0.23%	
								KAKS AND COMPANY LLC	MBE \$	5,868	0.11%	\$ 46,639	1.04%	0.93%	
								VENTURE TWO CONTRACTING	MBE \$	1,537,813	29.42%	\$ 1,294,700	28.96%	-0.46%	
										\$ 1,590,433	30.43%	\$ 1,424,543	31.86%	1.43%	1.43%
53	2545	134134	2013	PHILIP PIO CONSTRUCTION CO.	\$ 1,844,840	\$ 1,684,988	91.34%	AVIMAN MANAGEMENT, LLC	MBE \$	92,242	5.00%	\$ 102,598	6.09%	1.09%	
								GESSLER CONSTRUCTION	WBE \$	110,690	6.00%	\$ 106,232	6.30%	0.30%	
										\$ 202,932	11.00%	\$ 208,830	12.39%	1.39%	1.39%
54	2540	144037	2014	SERAVALLI, INC.	\$ 1,452,152	\$ 1,423,454	98.02%	CITY ROOTS	MBE \$	23,961	1.65%	\$ 25,080	1.76%	0.11%	
								DECISION DISTRIBUTION	MBE \$	126,628	8.72%	\$ 139,468	9.80%	1.08%	
								THE LABOV PLUMBING & HEATING	WBE \$	76,674	5.28%	\$ 74,813	5.26%	-0.02%	
								SUPPLY							
										\$ 227,263	15.65%	\$ 239,361	16.82%	1.17%	1.17%
55	2579	134090	2013	CARUSONE CONSTRUCTION, INC.	\$ 1,780,460	\$ 1,535,826	86.26%	GESSLER CONSTRUCTION	WBE \$	185,880	10.44%	\$ 177,517	11.56%	1.12%	
										\$ 185,880	10.44%	\$ 177,517	11.56%	1.12%	1.12%
56	2506	134042	2013	PETRONGOLO CONTRACTORS, INC.	\$ 2,014,980	\$ 1,788,070	88.74%	AVIMAN MANAGEMENT, LLC	MBE \$	68,308	3.39%	\$ 49,686	2.78%	-0.61%	
								GE FRISCO, INC.	MBE \$	153,138	7.60%	\$ 199,952	11.18%	3.58%	
								GESSLER CONSTRUCTION	WBE \$	104,980	5.21%	\$ 54,391	3.04%	-2.17%	
										\$ 326,426	16.20%	\$ 304,029	17.00%	0.80%	0.80%
57	2022	144083	2014	AP CONSTRUCTION	\$ 5,582,850	\$ 3,849,875	68.96%	ATHENA CONTRACTING	WBE \$	145,154	2.60%	\$ 181,542	4.72%	2.12%	
								BILLY BOY CONSTRUCTION	MBE \$	6,459	0.12%	\$ 13,921	0.36%	0.25%	
								SABLE CONSTRUCTION, INC	MBE \$	429,879	7.70%	\$ 328,191	8.52%	0.82%	
								SWIPES HEAVY HAULING LLC	WBE \$	133,988	2.40%	\$ -	0.00%	-2.40%	
								TIERRA CONSTRUCTION SERVICES LLC	MBE \$	133,988	2.40%	\$ 87,425	2.27%	-0.13%	
										\$ 849,468	15.22%	\$ 611,079	15.87%	0.66%	0.66%
58	2505	124071	2012	PETRONGOLO CONTRACTORS, INC.	\$ 506,000	\$ 504,395	99.68%	AVIMAN MANAGEMENT, LLC	MBE \$	8,602	1.70%	\$ 15,000	2.97%	1.27%	
								BILLY BOY CONSTRUCTION	MBE \$	6,578	1.30%	\$ 6,171	1.22%	-0.08%	
								GE FRISCO, INC.	MBE \$	49,588	9.80%	\$ 49,122	9.74%	-0.06%	
								GESSLER CONSTRUCTION	WBE \$	27,324	5.40%	\$ 23,749	4.71%	-0.69%	
										\$ 92,092	18.20%	\$ 94,042	18.64%	0.44%	0.44%
59	2843	144049	2014	TONY DEPAUL & SON	\$ 889,600	\$ 827,700	93.04%	AGS CONSULTANTS	MBE \$	3,114	0.35%	\$ 8,000	0.97%	0.62%	
								FILLY SUPPLY CO	WBE \$	64,941	7.30%	\$ 61,630	7.45%	0.15%	
								TRAFFIC & SAFETY SIGNS, INC	WBE \$	3,292	0.37%	\$ -	0.00%	-0.37%	
										\$ 71,347	8.02%	\$ 69,630	8.41%	0.39%	0.39%
60	2381	134096	2013	RAMOS & ASSOCIATES	\$ 3,160,530	\$ 2,767,370	87.56%	RAMOS & ASSOCIATES	MBE \$	3,062,114	96.89%	\$ 2,705,045	97.75%	0.86%	
								SJA CONSTRUCTION	WBE \$	98,416	3.11%	\$ 62,325	2.25%	-0.86%	
										\$ 3,160,530	100.00%	\$ 2,767,370	100.00%	0.00%	0.00%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

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61	2820	124074	2010	QUAD CONSTRUCTION	\$ 5,323,500	\$ 5,147,390	96.69%	DECISION DISTRIBUTION	MBE \$	825,143	15.50%	\$ 791,672	15.38%	-0.12%	
								LABE SALES INC	WBE \$	319,410	6.00%	\$ 305,914	5.94%	-0.06%	
									\$	1,144,553	21.50%	\$ 1,097,586	21.32%	-0.18%	-0.18%
62	2025	144084	2014	AP CONSTRUCTION	\$ 426,250	\$ 357,500	83.87%	AKM CONSTRUCTION	WBE \$	8,951	2.10%	\$ 738	0.21%	-1.89%	
								BILLY BOY CONSTRUCTION	MBE \$	1,280	0.30%	\$ 1,280	0.36%	0.06%	
								FEDERAL RENT-A-FENCE	WBE \$	625	0.15%	\$ 621	0.17%	0.03%	
								LAKE GLENN ENTERPRISES	MBE \$	43,989	10.32%	\$ 40,000	11.19%	0.87%	
								SWIPES HEAVY HAULING LLC	WBE \$	15,962	3.74%	\$ 15,962	4.46%	0.72%	
									\$	70,807	16.61%	\$ 58,601	16.39%	-0.22%	-0.22%
63	2588	144057	2014	SERAVALLI, INC.	\$ 849,200	\$ 849,183	100.00%	AVIMAN MANAGEMENT, LLC	MBE \$	84,920	10.00%	\$ 85,697	10.09%	0.09%	
								BELLA TRUCKING	WBE \$	26,070	3.07%	\$ 24,142	2.84%	-0.23%	
								GESSLER CONSTRUCTION	WBE \$	11,804	1.39%	\$ 3,133	0.37%	-1.02%	
								NICO LANDSCAPING	WBE \$	4,840	0.57%	\$ 11,083	1.31%	0.74%	
									\$	127,634	15.03%	\$ 124,055	14.61%	-0.42%	-0.42%
64	2307	114034	2011	EN-TECH CORP.	\$ 4,275,000	\$ 2,397,185	56.07%	EN-TECH CORP	WBE \$	3,653,590	85.46%	\$ 2,103,746	87.76%	2.29%	
								GE FRISCO, INC	MBE \$	641,250	15.00%	\$ 293,439	12.24%	-2.76%	
									\$	4,294,840	100.46%	\$ 2,397,185	100.00%	-0.46%	-0.46%
65	2553	154037	2015	PHILIP PIO CONSTRUCTION CO.	\$ 898,600	\$ 781,590	86.98%	AVIMAN MANAGEMENT, LLC	MBE \$	107,832	12.00%	\$ 102,819	13.16%	1.16%	
								GESSLER CONSTRUCTION	WBE \$	71,888	8.00%	\$ 49,890	6.38%	-1.62%	
									\$	179,720	20.00%	\$ 152,709	19.54%	-0.46%	-0.46%
66	2883	124077	2010	LOR-MAR	\$ 533,000	\$ 500,202	93.85%	LABE SALES	WBE \$	116,572	21.87%	\$ 106,000	21.19%	-0.68%	
									\$	116,572	21.87%	\$ 106,000	21.19%	-0.68%	-0.68%
67	2894	134009	2012	C&H INDUSTRIAL SERVICES, INC.	\$ 2,095,800	\$ 1,501,790	71.66%	DISPOSAL CORPORATION OF AMERICA	WBE \$	3,353	0.16%	\$ 350	0.02%	-0.14%	
								DONOVAN ELECTRIC	MBE \$	42,545	2.03%	\$ 8,239	0.55%	-1.48%	
								MINORITY CONTRACTORS	MBE \$	167,664	8.00%	\$ 167,664	11.16%	3.16%	
								TOWER SURETY	WBE \$	20,958	1.00%	\$ 15,034	1.00%	0.00%	
								VICTORY PAINTING, LLC	MBE \$	49,251	2.35%	\$ 1,620	0.11%	-2.24%	
									\$	283,771	13.54%	\$ 192,907	12.85%	-0.69%	-0.69%
68	2565	134058	2013	CARUSONE CONSTRUCTION, INC.	\$ 1,039,450	\$ 975,008	93.80%	DECISION DISTRIBUTION	MBE \$	120,576	11.60%	\$ 124,531	12.77%	1.17%	
								GESSLER CONSTRUCTION	WBE \$	38,460	3.70%	\$ 34,790	3.57%	-0.13%	
								NICO LANDSCAPING	WBE \$	17,671	1.70%	\$ 15,660	1.61%	-0.09%	
								SINGLE-TON CONSTRUCTION	MBE \$	60,496	5.82%	\$ 38,525	3.95%	-1.87%	
									\$	237,203	22.82%	\$ 213,506	21.90%	-0.92%	-0.92%
69	2352	144035	2011	CARUSONE CONSTRUCTION, INC.	\$ 2,863,350	\$ 2,794,933	97.61%	DECISION DISTRIBUTION	MBE \$	226,777	7.92%	\$ 260,707	9.33%	1.41%	
								FRANIA	WBE \$	157,808	5.51%	\$ 163,602	5.85%	0.34%	
								GESSLER CONSTRUCTION	WBE \$	45,527	1.59%	\$ -	0.00%	-1.59%	
								SINGLE-TON CONTRACTING	MBE \$	87,045	3.04%	\$ 66,925	2.39%	-0.65%	
								US LUMBER INC.	MBE \$	109,666	3.83%	\$ 90,262	3.23%	-0.60%	
									\$	626,823	21.89%	\$ 581,496	20.81%	-1.09%	-1.09%
70	2868	144061	2014	FIVE STAR, INC.	\$ 832,700	\$ 670,483	80.52%	DECISION DISTRIBUTION	MBE \$	24,981	3.00%	\$ -	0.00%	-3.00%	
								GEM MECHANICAL SERVICES INC	WBE \$	83,270	10.00%	\$ 68,819	10.26%	0.26%	
								VJ SUPPLY	MBE \$	24,981	3.00%	\$ 30,684	4.58%	1.58%	
									\$	133,232	16.00%	\$ 99,503	14.84%	-1.16%	-1.16%
71	2707ELB	144102	2014	CARUSONE CONSTRUCTION, INC.	\$ 1,306,200	\$ 1,147,128	87.82%	GESSLER CONSTRUCTION	WBE \$	92,169	7.06%	\$ 70,772	6.17%	-0.89%	
								SINGLE-TON CONSTRUCTION	MBE \$	130,000	9.95%	\$ 104,410	9.10%	-0.85%	
									\$	222,169	17.01%	\$ 175,182	15.27%	-1.74%	-1.74%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

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72	2363	154019	2015	CARUSONE CONSTRUCTION, INC.	\$ 1,571,750	\$ 606,450	38.58%	AMERICAN ENGINEERS GROUP	MBE \$	9,431	0.60%	\$ -	0.00%	-0.60%	
								GESSLER CONSTRUCTION	WBE \$	173,207	11.02%	\$ 84,746	13.97%	2.95%	
								SINGLE-TON CONSTRUCTION	MBE \$	186,881	11.89%	\$ 48,464	7.99%	-3.90%	
									\$	369,518	23.51%	\$ 133,210	21.97%	-1.54%	
73	2596	144055	2014	NELLO CONSTRUCTION CO., INC.	\$ 1,865,270	\$ 1,484,703	79.60%	AVIMAN MANAGEMENT, LLC	MBE \$	186,527	10.00%	\$ 141,877	9.56%	-0.44%	
								GESSLER CONSTRUCTION	WBE \$	93,264	5.00%	\$ 53,838	3.63%	-1.37%	
									\$	279,791	15.00%	\$ 195,715	13.18%	-1.82%	
74	2504	124098	2012	NELLO CONSTRUCTION CO., INC.	\$ 2,781,400	\$ 2,781,400	100.00%	AVIMAN MANAGEMENT, LLC	MBE \$	222,512	8.00%	\$ 153,166	5.51%	-2.49%	
								GE FRISCO, INC	MBE \$	55,628	2.00%	\$ 84,492	3.04%	1.04%	
								GESSLER CONSTRUCTION	WBE \$	138,514	4.98%	\$ 127,179	4.57%	-0.41%	
									\$	416,654	14.98%	\$ 364,837	13.12%	-1.86%	
75	2537	134044	2013	PETRONGOLO CONTRACTORS, INC.	\$ 2,583,000	\$ 2,552,523	98.82%	AVIMAN MANAGEMENT, LLC	MBE \$	85,239	3.30%	\$ 83,333	3.26%	-0.04%	
								BILLY BOY CONSTRUCTION	MBE \$	36,379	1.41%	\$ 6,085	0.24%	-1.17%	
								GE FRISCO, INC	MBE \$	90,405	3.50%	\$ 119,254	4.67%	1.17%	
								GESSLER CONSTRUCTION	WBE \$	152,397	5.90%	\$ 98,515	3.86%	-2.04%	
									\$	364,420	14.11%	\$ 307,187	12.03%	-2.07%	
76	PP PARTNER	2012	AMERESCO/AP CONSTRUCTION	\$ 27,054,827	\$ 25,972,634	96.00%	AKM CONSTRUCTION	WBE \$	50,000	0.18%	\$ 20,842	0.08%	-0.10%		
							ADVANTAGE CONTRACTING	MBE \$	728,000	2.69%	\$ 733,750	2.83%	0.13%		
							BRASS ROOTS INSULATION	WBE \$	491,405	1.82%	\$ 126,540	0.49%	-1.33%		
							CLARK RESOURCES	MBE \$	130,000	0.48%	\$ 160,000	0.62%	0.14%		
							DECISION DISTRIBUTION	MBE \$	3,000,000	11.09%	\$ 3,211,486	12.36%	1.28%		
							FEDERAL RENT-A-FENCE	WBE \$	756	0.00%	\$ 756	0.00%	0.00%		
							FLYNN PHOTOGRAPHY	WBE \$	2,384	0.01%	\$ 2,384	0.01%	0.00%		
							HAMADA, INC	MBE \$	405,300	1.50%	\$ 295,539	1.14%	-0.36%		
							HUNT ENGINEERING	WBE \$	80,680	0.30%	\$ 80,680	0.31%	0.01%		
							KOMLETE WELDING	MBE \$	940,000	3.47%	\$ 894,277	3.44%	-0.03%		
							L. CRUZ DEVELOPMENT	MBE \$	2,984,149	11.03%	\$ 3,012,287	11.60%	0.57%		
							MOLLY CONSTRUCTION	WBE \$	935,464	3.46%	\$ 935,464	3.60%	0.14%		
							TORRADO CONSTRUCTION	MBE \$	847,400	3.13%	\$ 837,146	3.22%	0.09%		
							TRIJAY SYSTEMS, INC.	MBE \$	863,746	3.19%	\$ 18,905	0.07%	-3.12%		
							US LUMBER INC.	WBE \$	18,905	0.07%	\$ 18,268	0.07%	0.00%		
								\$	11,478,189	42.43%	\$ 10,348,324	39.84%	-2.58%		
77	2518	144035	2014	CARUSONE CONSTRUCTION, INC.	\$ 2,863,350	\$ 2,448,453	85.51%	DECISION DISTRIBUTION	MBE \$	226,777	7.92%	\$ 192,343	7.86%	-0.06%	
								GESSLER CONSTRUCTION	WBE \$	45,527	1.59%	\$ 43,290	1.77%	0.18%	
								SINGLE-TON CONSTRUCTION	MBE \$	87,046	3.04%	\$ 62,500	2.55%	-0.49%	
								US LUMBER INC.	WBE \$	109,666	3.83%	\$ 32,746	1.34%	-2.49%	
	\$	469,016	16.38%	\$ 330,879	13.51%	-2.87%									
78	154137	2015	PHILIP PIO CONSTRUCTION CO.	\$ 578,600	\$ 426,029	73.63%	GE FRISCO	MBE \$	69,432	12.00%	\$ 72,506	17.02%	5.02%		
							GESSLER CONSTRUCTION	WBE \$	46,288	8.00%	\$ -	0.00%	-8.00%		
								\$	115,720	20.00%	\$ 72,506	17.02%	-2.98%		
79	2372	124138	2012	NELLO CONSTRUCTION CO., INC.	\$ 3,027,300	\$ 2,868,614	94.76%	AVIMAN MANAGEMENT, LLC	MBE \$	181,638	6.00%	\$ 52,536	1.83%	-4.17%	
								GE FRISCO, INC	MBE \$	119,578	3.95%	\$ 12,406	0.43%	-3.52%	
								GESSLER CONSTRUCTION	WBE \$	91,424	3.02%	\$ 80,648	2.81%	-0.21%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	60,849	2.01%	\$ 193,736	6.75%	4.74%	
									\$	453,489	14.98%	\$ 339,326	11.83%	-3.15%	
80	2593	144094	2014	AP CONSTRUCTION	\$ 2,698,250	\$ 2,517,751	93.31%	AKM CONSTRUCTION	WBE \$	35,077	1.30%	\$ -	0.00%	-1.30%	
								AVIMAN MANAGEMENT, LLC	MBE \$	188,878	7.00%	\$ 227,039	9.02%	2.02%	
								BILLY BOY CONSTRUCTION	MBE \$	60,683	2.25%	\$ 91,750	3.64%	1.40%	
								CITY ROOTS	MBE \$	2,280	0.08%	\$ 2,280	0.09%	0.01%	
								COCCO CONTRACTING	WBE \$	20,000	0.74%	\$ 20,000	0.79%	0.05%	
								FEDERAL RENT A FENCE	WBE \$	1,490	0.06%	\$ 1,490	0.06%	0.00%	
								GESSLER CONSTRUCTION	WBE \$	102,534	3.80%	\$ 14,236	0.57%	-3.23%	
								KS ENGINEERS	MBE \$	12,325	0.46%	\$ 24,925	0.99%	0.53%	
								SJA CONSTRUCTION	WBE \$	5,556	0.21%	\$ 6,392	0.25%	0.05%	
								SABLE CONSTRUCTION, INC	MBE \$	80,947	3.00%	\$ -	0.00%	-3.00%	
									\$	509,770	18.89%	\$ 388,112	15.42%	-3.48%	

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81	2184	14111	2014	CARUSONE CONSTRUCTION, INC.	\$ 1,493,100	\$ 1,297,764	86.92%	DECISION DISTRIBUTION	MBE \$	47,182	3.16%	\$ 52,062	4.01%	0.85%	
								GESSLER CONSTRUCTION	WBE \$	120,493	8.07%	\$ 113,776	8.77%	0.70%	
								SINGLE-TON CONSTRUCTION	MBE \$	178,425	11.95%	\$ 79,330	6.11%	-5.84%	
									\$	346,100	23.18%	\$ 245,168	18.89%	-4.29%	
82	2874GCON	114139	2010	DJ KEATING	\$ 39,970,400	\$ 36,723,440	91.88%	CNS CONSTRUCTION	MBE \$	3,073,723	7.69%	\$ 2,714,665	7.39%	-0.30%	
								DECISION DISTRIBUTION	MBE \$	939,304	2.35%	\$ 539,427	1.47%	-0.88%	
								DISPOSAL CORPORATION OF AMERICA	MBE \$	103,923	0.26%	\$ 50,655	0.14%	-0.12%	
								LAKE GLENN ENTERPRISES	MBE \$	943,301	2.36%	\$ 269,447	0.73%	-1.63%	
								MINORITY CONTRACTORS	MBE \$	118,673	0.30%	\$ 118,660	0.32%	0.03%	
								THOMAS BUILDING	WBE \$	8,841,452	22.12%	\$ 7,583,059	20.65%	-1.47%	
								TERRA CONSTRUCTION SERVICES LLC	MBE \$	443,050	1.11%	\$ 420,898	1.15%	0.04%	
									\$	14,463,426	36.19%	\$ 11,696,811	31.85%	-4.33%	
83	2357	114125	2011	NELLO CONSTRUCTION CO., INC.	\$ 2,045,500	\$ 1,933,533	94.53%	GESSLER CONSTRUCTION	WBE \$	57,683	2.82%	\$ 41,821	2.16%	-0.66%	
								THE LABOV PLUMBING & HEATING	WBE \$	39,887	1.95%	\$ 36,474	1.89%	-0.06%	
								SUPPLY							
								RAMOS & ASSOCIATES	MBE \$	204,550	10.00%	\$ 120,915	6.25%	-3.75%	
	\$	302,120	14.77%	\$ 199,210	10.30%	-4.47%									
84	2873	124127	2012	C&T ASSOCIATES, INC.	\$ 3,136,000	\$ 2,761,731	88.07%	AUBREY GREEN ELECTRIC	WBE \$	83,104	2.65%	\$ -	0.00%	-2.65%	
								BASELINE SUPPLY CO.	WBE \$	31,360	1.00%	\$ 39,660	1.44%	0.44%	
								CITY CLEANING	WBE \$	8,780	0.28%	\$ 10,000	0.36%	0.08%	
								DISPOSAL CORPORATION OF AMERICA	MBE \$	3,136	0.10%	\$ 3,618	0.13%	0.03%	
								JACK PEARS & ASSOCIATES	MBE \$	197,254	6.29%	\$ 142,695	5.17%	-1.12%	
								MINORITY CONTRACTORS	MBE \$	53,312	1.70%	\$ 96,548	3.50%	1.80%	
								TRISTATE PAINTING	MBE \$	146,765	4.68%	\$ 19,370	0.70%	-3.98%	
									\$	523,711	16.70%	\$ 311,891	11.29%	-5.41%	
85	2009	144089	2014	CARUSONE CONSTRUCTION, INC.	\$ 1,820,000	\$ 1,424,993	78.30%	GESSLER CONSTRUCTION	WBE \$	33,488	1.84%	\$ 26,072	1.83%	-0.01%	
								L & R CONSTRUCTION CO INC	WBE \$	19,838	1.09%	\$ 19,303	1.35%	0.26%	
								SINGLE-TON CONSTRUCTION	MBE \$	125,944	6.92%	\$ 11,560	0.81%	-6.11%	
									\$	179,270	9.85%	\$ 56,935	4.00%	-5.85%	
86	2559	154053	2015	SERAVALLI, INC.	\$ 1,214,850	\$ 1,134,808	93.41%	AVIMAN MANAGEMENT	MBE \$	30,371	2.50%	\$ 35,682	3.14%	0.64%	
								BELLA TRUCKING	WBE \$	19,438	1.60%	\$ 18,405	1.62%	0.02%	
								CITY ROOTS	MBE \$	19,438	1.60%	\$ 17,955	1.58%	-0.02%	
								DECISION DISTRIBUTION	MBE \$	95,973	7.90%	\$ -	0.00%	-7.90%	
								GE FRISCO	MBE \$	95,973	7.90%	\$ 98,409	8.67%	0.77%	
								THE LABOV PLUMBING AND HEATING	WBE \$	102,047	8.40%	\$ 100,884	8.89%	0.49%	
									\$	363,240	29.90%	\$ 271,336	23.91%	-5.99%	
87	2597	144056	2014	PETRONGOLO CONTRACTORS, INC.	\$ 1,123,120	\$ 902,787	80.38%	AVIMAN MANAGEMENT, LLC	MBE \$	95,000	8.46%	\$ 47,218	5.23%	-3.23%	
								BILLY BOY CONSTRUCTION	MBE \$	15,000	1.34%	\$ -	0.00%	-1.34%	
								GESSLER CONSTRUCTION	WBE \$	55,000	4.90%	\$ 31,216	3.46%	-1.44%	
									\$	165,000	14.69%	\$ 78,434	8.69%	-6.00%	
88	2375	134045	2013	NELLO CONSTRUCTION CO., INC.	\$ 1,556,120	\$ 1,509,051	96.98%	AVIMAN MANAGEMENT, LLC	MBE \$	62,245	4.00%	\$ 32,596	2.16%	-1.84%	
								GESSLER CONSTRUCTION	WBE \$	77,806	5.00%	\$ 18,120	1.20%	-3.80%	
								THE LABOV PLUMBING & HEATING	WBE \$	77,806	5.00%	\$ 66,892	4.43%	-0.57%	
								SUPPLY							
	\$	217,857	14.00%	\$ 117,608	7.79%	-6.21%									
89	2013	144047	2014	CARUSONE CONSTRUCTION, INC.	\$ 15,894,000	\$ 5,724,846	36.02%	DECISION DISTRIBUTION	MBE \$	704,104	4.43%	\$ 6,185	0.11%	-4.32%	
								GESSLER CONSTRUCTION	WBE \$	155,761	0.98%	\$ -	0.00%	-0.98%	
								L & R CONSTRUCTION CO INC	WBE \$	745,429	4.69%	\$ 269,848	4.71%	0.02%	
								SINGLE-TON CONSTRUCTION	MBE \$	262,251	1.65%	\$ 25,935	0.45%	-1.20%	
								TRUJAY SYSTEMS, INC.	MBE \$	445,032	2.80%	\$ 99,000	1.73%	-1.07%	
								U S LUMBER INC	WBE \$	141,457	0.89%	\$ 76,602	1.34%	0.45%	
									\$	2,454,034	15.44%	\$ 477,570	8.34%	-7.10%	
90	2036	144179	2015	JPC GROUP, INC.	\$ 5,079,600	\$ 1,083,684	21.33%	ATHENA CONTRACTING	WBE \$	50,796	1.00%	\$ 9,753	0.90%	-0.10%	
								PIONEER CONTRACTING	WBE \$	584,154	11.50%	\$ -	0.00%	-11.50%	
								THESING POWER SWEEPING	WBE \$	25,398	0.50%	\$ 7,408	0.68%	0.18%	
								TORRADO CONSTRUCTION	MBE \$	863,532	17.00%	\$ 226,368	20.89%	3.89%	
									\$	1,523,880	30.00%	\$ 243,529	22.47%	-7.53%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING								
91	2887	134067	2012	ANTHONY BIDDLE CONTRACTORS, INC.	\$ 2,602,300	\$ 2,364,720	90.87%	GRACIE PAINTING, LLC	WBE	\$ 130,115	5.00%	\$ 132,500	5.60%	0.60%									
								JACK PEARS & ASSOC.	MBE	\$ 260,230	10.00%	\$ 43,020	1.82%	-8.18%									
										\$ 390,345	15.00%	\$ 175,520	7.42%	-7.58%	-7.58%								
92	2517	144121	2014	PETRONGOLO CONTRACTORS, INC.	\$ 1,523,610	\$ 954,471	62.65%	AVIMAN MANAGEMENT, LLC	MBE	\$ 104,977	6.89%	\$ 7,567	0.79%	-6.10%									
								BILLY BOY CONSTRUCTION	MBE	\$ 48,298	3.17%	\$ -	0.00%	-3.17%									
								GE FRISCO, INC	MBE	\$ 62,925	4.13%	\$ 67,826	7.11%	2.98%									
								GESSLER CONSTRUCTION	WBE	\$ 94,464	6.20%	\$ 27,000	2.83%	-3.37%									
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 47,232	3.10%	\$ 48,894	5.12%	2.02%									
																		\$ 357,896	23.49%	\$ 151,287	15.85%	-7.64%	-7.64%
93	2581	144059	2014	PETRONGOLO CONTRACTORS, INC.	\$ 889,600	\$ 827,700	93.04%	AVIMAN MANAGEMENT, LLC	MBE	\$ 68,000	7.64%	\$ 10,836	1.31%	-6.33%									
								BILLY BOY CONSTRUCTION	MBE	\$ 20,000	2.25%	\$ 1,280	0.15%	-2.09%									
								GESSLER CONSTRUCTION	WBE	\$ 50,000	5.62%	\$ 51,814	6.26%	0.64%									
																		\$ 138,000	15.51%	\$ 63,930	7.72%	-7.79%	-7.79%
94	2023	144050	2014	BUCKLEY & CO., INC.	\$ 2,545,200	\$ 2,266,829	89.06%	COCCO CONTRACTING GROUP	WBE	\$ 63,085	2.48%	\$ 81,509	3.60%	1.12%									
								DECISION DISTRIBUTION	MBE	\$ 250,000	9.82%	\$ 38,618	1.70%	-8.12%									
								GESSLER CONSTRUCTION	WBE	\$ 68,085	2.68%	\$ -	0.00%	-2.68%									
								L & R CONSTRUCTION CO INC	WBE	\$ 2,250	0.09%	\$ 34,751	1.53%	1.44%									
																		\$ 383,420	15.06%	\$ 154,878	6.83%	-8.23%	-8.23%
95	2840	134037	2012	JPC GROUP, INC.	\$ 19,476,000	\$ 13,293,045	68.25%	ATHENA CONTRACTING	WBE	\$ 740,088	3.80%	\$ 171,438	1.29%	-2.51%									
								BILLY BOY CONSTRUCTION	MBE	\$ 486,900	2.50%	\$ 140,165	1.05%	-1.45%									
								CENTRAL METALS	WBE	\$ 150,000	0.77%	\$ 35,819	0.27%	-0.50%									
								DEBECCA CONSTRUCTION	MBE	\$ 1,460,700	7.50%	\$ 496,809	3.74%	-3.76%									
								DESILVIO	WBE	\$ 19,323	0.10%	\$ 19,324	0.15%	0.05%									
								JKT CONTRACTORS	MBE	\$ 6,800	0.03%	\$ 6,800	0.05%	0.02%									
								OLIVIERI	WBE	\$ 253,188	1.30%	\$ 71,206	0.54%	-0.76%									
								SJA CONTRACTORS	WBE	\$ 106,495	0.55%	\$ 137,657	1.04%	0.49%									
								SWIPES HEAVY HAULING LLC	WBE	\$ 3,060	0.02%	\$ 3,060	0.02%	0.01%									
								US LUMBER INC.	WBE	\$ 2,202	0.01%	\$ 2,202	0.02%	0.01%									
																		\$ 3,228,756	16.58%	\$ 1,084,480	8.16%	-8.42%	-8.42%
96	2012	144040	2014	C&H INDUSTRIAL SERVICES, INC.	\$ 2,384,400	\$ 1,490,898	62.53%	LABE SALES INC	WBE	\$ 65,000	2.73%	\$ 65,000	4.36%	1.63%									
								LAKE GLENN ENTERPRISES, INC.	MBE	\$ 200,000	8.39%	\$ 51,960	3.49%	-4.90%									
								SPECTRUM ELECTRIC	WBE	\$ 82,023	3.44%	\$ -	0.00%	-3.44%									
								VICTORY PAINTING, LLC	MBE	\$ 41,800	1.75%	\$ -	0.00%	-1.75%									
																		\$ 388,823	16.31%	\$ 116,960	7.84%	-8.46%	-8.46%
97	2554	144113	2014	SERAVALLI, INC.	\$ 1,481,550	\$ 1,219,138	82.29%	AVIMAN MANAGEMENT, LLC	MBE	\$ 45,335	3.06%	\$ 21,355	1.75%	-1.31%									
								BELLA TRUCKING	WBE	\$ 14,667	0.99%	\$ 12,647	1.04%	0.05%									
								CITY ROOTS	MBE	\$ 24,001	1.62%	\$ 22,183	1.82%	0.20%									
								DECISION DISTRIBUTION	MBE	\$ 186,972	12.62%	\$ -	0.00%	-12.62%									
								GE FRISCO	MBE	\$ 181,638	12.26%	\$ 180,359	14.79%	2.53%									
								GESSLER CONSTRUCTION	WBE	\$ 82,522	5.57%	\$ 79,738	6.54%	0.97%									
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 66,077	4.46%	\$ 66,958	5.49%	1.03%									
																		\$ 601,212	40.58%	\$ 383,240	31.44%	-9.14%	-9.14%
								98	2599	154039	2015	CARUSONE CONSTRUCTION, INC.	\$ 3,369,130	\$ 2,012,917	59.75%	GESSLER CONSTRUCTION	WBE	\$ 427,880	12.70%	\$ 193,529	9.61%	-3.09%	
																SINGLE-TON COSTRUCTION	MBE	\$ 503,570	14.95%	\$ 172,752	8.58%	-6.36%	
										\$ 931,450	27.65%	\$ 366,281	18.20%	-9.45%	-9.45%								
99	2841	144088	2012	QUAD CONSTRUCTION	\$ 1,119,300	\$ 1,063,335	95.00%	DECISION DISTRIBUTION	MBE	\$ 69,061	6.17%	\$ 70,283	6.61%	0.44%									
								DISPOSAL CORPORATION OF AMERICA	MBE	\$ 2,127	0.19%	\$ -	0.00%	-0.19%									
								TRI STATE PAINTING	WBE	\$ 145,509	13.00%	\$ 26,252	2.47%	-10.53%									
										\$ 216,697	19.36%	\$ 96,535	9.08%	-10.28%	-10.28%								

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
100	2841	144088	2014	QUAD CONSTRUCTION	\$ 1,119,300	\$ 1,063,335	95.00%	DECISION DISTRIBUTION	MBE \$	69,061	6.17%	\$ 70,283	6.61%	0.44%	
								DISPOSAL CORPORATION OF AMERICA	MBE \$	2,127	0.19%	\$ -	0.00%	-0.19%	
								TRISTATE PAINTING	WBE \$	145,509	13.00%	\$ 26,252	2.47%	-10.53%	
									\$	216,697	19.36%	\$ 96,535	9.08%	-10.28%	
101	2560	144060	2014	NELLO CONSTRUCTION CO., INC.	\$ 1,006,890	\$ 897,255	89.11%	AVIMAN MANAGEMENT, LLC	MBE \$	50,345	5.00%	\$ -	0.00%	-5.00%	
								GE FRISCO, INC	MBE \$	40,276	4.00%	\$ 35,922	4.00%	0.00%	
								GESSLER CONSTRUCTION	WBE \$	50,345	5.00%	\$ 7,380	0.82%	-4.18%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	20,138	2.00%	\$ 3,792	0.42%	-1.58%	
									\$	161,104	16.00%	\$ 47,094	5.25%	-10.75%	
102	2039	154088	2015	AP CONSTRUCTION	\$ 3,219,500	\$ 655,227	20.35%	BASELINE SUPPLY CO.	WBE \$	153,310	4.76%	\$ -	0.00%	-4.76%	
								SABLE CONSTRUCTION, INC	MBE \$	33,278	1.03%	\$ -	0.00%	-1.03%	
								VENTURE TWO CONTRACTING	MBE \$	279,024	8.67%	\$ -	0.00%	-8.67%	
									\$	465,612	14.46%	\$ -	0.00%	-14.46%	
103	2877HVAC	114138	2010	FIVE STAR, INC.	\$ 2,095,800	\$ 2,089,201	99.69%	DECISION DISTRIBUTION	MBE \$	209,999	10.02%	\$ 17,544	0.84%	-9.18%	
								LABE SALES INC	WBE \$	209,999	10.02%	\$ 72,851	3.49%	-6.53%	
									\$	419,998	20.04%	\$ 90,395	4.33%	-15.71%	
104	2592	144058	2014	PETRONGOLO CONTRACTORS, INC.	\$ 2,037,040	\$ 1,669,576	81.96%	AVIMAN MANAGEMENT, LLC	MBE \$	85,000	4.17%	\$ -	0.00%	-4.17%	
								BILLY BOY CONSTRUCTION	MBE \$	110,000	5.40%	\$ -	0.00%	-5.40%	
								GESSLER CONSTRUCTION	WBE \$	140,000	6.87%	\$ -	0.00%	-6.87%	
									\$	335,000	16.45%	\$ -	0.00%	-16.45%	
105	2896	144166	2015	MINISCALCO CONSTRUCTION	\$ 3,013,400	\$ 720,632	23.91%	DESILVIO	WBE \$	301,340	10.00%	\$ 72,763	10.10%	0.10%	
								MJK ELECTRICAL	MBE \$	452,010	15.00%	\$ 6,790	0.94%	-14.06%	
								TRIJAY SYSTEMS, INC.	MBE \$	84,375	2.80%	\$ -	0.00%	-2.80%	
									\$	837,725	27.80%	\$ 79,553	11.04%	-16.76%	
106	2515	154018	2015	NELLO CONSTRUCTION CO., INC.	\$ 2,119,700	\$ 1,831,075	86.38%	AVIMAN MANAGEMENT, LLC	MBE \$	169,152	7.98%	\$ 68,592	3.75%	-4.23%	
								GE FRISCO, INC	MBE \$	126,970	5.99%	\$ 16,259	0.89%	-5.10%	
								GESSLER CONSTRUCTION	WBE \$	115,524	5.45%	\$ -	0.00%	-5.45%	
								THE LABOV PLUMBING AND HEATING SUPPLY	WBE \$	52,569	2.48%	\$ 56,400	3.08%	0.60%	
								RAMOS & ASSOCIATES	MBE \$	20,985	0.99%	\$ 10,000	0.55%	-0.44%	
								SJA CONSTRUCTION	WBE \$	104,925	4.95%	\$ 49,815	2.72%	-2.23%	
									\$	590,124	27.84%	\$ 201,066	10.98%	-16.86%	
107	2356	144153	2014	CARUSONE CONSTRUCTION, INC.	\$ 972,520	\$ 836,135	85.98%	CROMEDY CONSTRUCTION CORP.	MBE \$	99,003	10.18%	\$ 36,740	4.39%	-5.79%	
								DECISION DISTRIBUTION	MBE \$	25,000	2.57%	\$ -	0.00%	-2.57%	
								GESSLER CONSTRUCTION	WBE \$	97,933	10.07%	\$ 21,688	2.59%	-7.48%	
								SINGLE-TON CONSTRUCTION	MBE \$	27,522	2.83%	\$ 11,520	1.38%	-1.45%	
									\$	249,458	25.65%	\$ 69,948	8.37%	-17.28%	
108	2586	144117	2014	PETRONGOLO CONTRACTORS, INC.	\$ 4,495,160	\$ 411,939	9.16%	AVIMAN MANAGEMENT, LLC	MBE \$	450,000	10.01%	\$ -	0.00%	-10.01%	
								BILLY BOY CONSTRUCTION	MBE \$	200,000	4.45%	\$ -	0.00%	-4.45%	
								GE FRISCO, INC	MBE \$	100,000	2.22%	\$ -	0.00%	-2.22%	
								GESSLER CONSTRUCTION	WBE \$	80,000	1.78%	\$ -	0.00%	-1.78%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	7,720	0.17%	\$ -	0.00%	-0.17%	
									\$	837,720	18.64%	\$ -	0.00%	-18.64%	
109	2556	154014	2015	PETRONGOLO CONTRACTORS, INC.	\$ 826,570	\$ 659,476	79.78%	AVIMAN MANAGEMENT, LLC	MBE \$	54,554	6.60%	\$ 16,040	2.43%	-4.17%	
								BILLY BOY CONSTRUCTION	MBE \$	71,085	8.60%	\$ -	0.00%	-8.60%	
								GESSLER CONSTRUCTION	WBE \$	87,616	10.60%	\$ 29,748	4.51%	-6.09%	
									\$	213,255	25.80%	\$ 45,788	6.94%	-18.86%	
110	2514	154092	2015	MINISCALCO CONSTRUCTION	\$ 1,583,150	\$ 308,433	19.48%	BILLY BOY CONSTRUCTION	MBE \$	110,821	7.00%	\$ 6,975	2.26%	-4.74%	
								GE FRISCO, INC	MBE \$	126,652	8.00%	\$ 10,779	3.49%	-4.51%	
								GESSLER CONSTRUCTION	WBE \$	158,315	10.00%	\$ -	0.00%	-10.00%	
									\$	395,788	25.00%	\$ 17,754	5.76%	-19.24%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
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PROJECT STATUS: ACTIVE

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111	2396	144155	2014	SERAVALLI, INC.	\$ 1,215,375	\$ 1,204,105	99.07%	BELLA TRUCKING	WBE \$	12,000	0.99%	\$ -	0.00%	-0.99%	
								CITY ROOTS	MBE \$	25,840	2.13%	\$ -	0.00%	-2.13%	
								DECISION DISTRIBUTION	MBE \$	125,010	10.29%	\$ -	0.00%	-10.29%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE \$	105,333	8.67%	\$ -	0.00%	-8.67%	
										\$ 268,183	22.07%	\$ -	0.00%	-22.07%	-22.07%
112	2300	154056	2015	CARUSONE CONSTRUCTION, INC.	\$ 1,931,720	\$ 194,536	10.07%	GESSLER CONSTRUCTION	WBE \$	188,878	9.78%	\$ -	0.00%	-9.78%	
								SINGLE-TON CONTRACTING	MBE \$	245,000	12.68%	\$ -	0.00%	-12.68%	
										\$ 433,878	22.46%	\$ -	0.00%	-22.46%	-22.46%
113	2716	154033	2015	PETRONGOLO CONTRACTORS, INC.	\$ 1,444,075	\$ 1,079,594	74.76%	AVIMAN MANAGEMENT, LLC	MBE \$	82,312	5.70%	\$ -	0.00%	-5.70%	
								BILLY BOY CONSTRUCTION	MBE \$	135,743	9.40%	\$ 1,040	0.10%	-9.30%	
								GESSLER CONSTRUCTION	WBE \$	173,289	12.00%	\$ 22,527	2.09%	-9.91%	
										\$ 391,344	27.10%	\$ 23,567	2.18%	-24.92%	-24.92%
114	2584	154016	2015	PETRONGOLO CONTRACTORS, INC.	\$ 1,197,020	\$ 842,850	70.41%	AVIMAN MANAGEMENT, LLC	MBE \$	94,565	7.90%	\$ -	0.00%	-7.90%	
								BILLY BOY CONSTRUCTION	MBE \$	63,442	5.30%	\$ -	0.00%	-5.30%	
								GESSLER CONSTRUCTION	WBE \$	146,036	12.20%	\$ -	0.00%	-12.20%	
										\$ 304,043	25.40%	\$ -	0.00%	-25.40%	-25.40%
115	2737	154159	2015	NELLO CONSTRUCTION	\$ 1,620,360	\$ 185,627	11.46%								
TOTALS					\$ 374,248,649	\$ 261,377,335	69.8%			\$ 97,884,783	26.2%	\$ 71,408,661	27.3%	1.2%	1.2%

NO DATA

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED															
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
116	2690R2	144134	2014	JJD URETHANE CO., INC.	\$ 489,930	\$ 215,275	43.94%	ATHENA CONTRACTING	WBE	\$ 15,678	3.20%	\$ 96,994	45.06%	41.86%	
										\$ 15,678	3.20%	\$ 96,994	45.06%	41.86%	41.86%
117	2388	124035	2012	MINISCALCO CONSTRUCTION	\$ 368,500	\$ 258,721	70.21%	GESSLER CONSTRUCTION RUMBLE, INC.	WBE MBE	\$ 18,425 -	5.00% 0.00%	\$ 46,958 18,355	18.15% 7.09%	13.15% 7.09%	
										\$ 18,425	5.00%	\$ 65,313	25.24%	20.24%	20.24%
118	2369	124009	2012	PHILIP PIO CONSTRUCTION CO.	\$ 958,300	\$ 538,315	56.17%	AVIMAN MANAGEMENT, LLC GE FRISCO, INC GESSLER CONSTRUCTION	MBE MBE WBE	\$ 57,498 38,332 47,915	6.00% 4.00% 5.00%	\$ 62,657 36,893 61,061	11.64% 6.85% 11.34%	5.64% 2.85% 6.34%	
										\$ 143,745	15.00%	\$ 160,611	29.84%	14.84%	14.84%
119	2368	124015	2012	PETRONGOLO CONTRACTORS, INC.	\$ 1,087,900	\$ 675,580	62.10%	GE FRISCO, INC GESSLER CONSTRUCTION	MBE WBE	\$ 54,395 59,835	5.00% 5.50%	\$ 116,068 51,215	17.18% 7.58%	12.18% 2.08%	
										\$ 114,230	10.50%	\$ 167,283	24.76%	14.26%	14.26%
120	2538	124162	2012	CARUSONE CONSTRUCTION, INC.	\$ 482,100	\$ 442,480	91.78%	DECISION DISTRIBUTION GESSLER CONSTRUCTION SINGLE-TON CONSTRUCTION	MBE WBE MBE	\$ 13,643 24,201 13,643	2.83% 5.02% 2.83%	\$ 52,504 29,580 13,650	11.87% 6.69% 3.08%	9.04% 1.67% 0.25%	
										\$ 51,487	10.68%	\$ 95,734	21.64%	10.96%	10.96%
121	2341	124092	2012	PHILIP PIO CONSTRUCTION CO.	\$ 504,200	\$ 446,183	88.49%	GESSLER CONSTRUCTION RAMOS & ASSOCIATES	WBE MBE	\$ 25,210 35,294	5.00% 7.00%	\$ 33,420 65,943	7.49% 14.78%	2.49% 7.78%	
										\$ 60,504	12.00%	\$ 99,363	22.27%	10.27%	10.27%
122	2343	124125	2012	PHILIP PIO CONSTRUCTION CO.	\$ 634,000	\$ 595,426	93.92%	GESSLER CONSTRUCTION RAMOS & ASSOCIATES	WBE MBE	\$ 19,020 44,380	3.00% 7.00%	\$ 66,660 51,128	11.20% 8.59%	8.20% 1.59%	
										\$ 63,400	10.00%	\$ 117,788	19.78%	9.78%	9.78%
123	2015	134122	2013	PHILIPS BROTHERS ELECTRICAL CON	\$ 1,279,425	\$ 997,671	77.98%	HOLDER, INC TRIJAY SYSTEMS, INC.	MBE MBE	\$ 204,708 16,633	16.00% 1.30%	\$ 225,699 19,000	22.62% 1.90%	6.62% 0.60%	
										\$ 221,341	17.30%	\$ 244,699	24.53%	7.23%	7.23%
124	2377	134049	2011	PHILIP PIO CONSTRUCTION CO.	\$ 454,080	\$ 428,005	94.26%	AVIMAN MANAGEMENT, LLC GESSLER CONSTRUCTION	MBE WBE	\$ 31,785 18,163	7.00% 4.00%	\$ 39,054 36,837	9.12% 8.61%	2.12% 4.61%	
										\$ 49,948	11.00%	\$ 75,891	17.73%	6.73%	6.73%
125	2813	124133	2012	NUCERO ELECTRICAL CONSTRUCTIO	\$ 623,700	\$ 343,354	55.05%	MANNA BUILDING SUPPLY	WBE	\$ 51,031	8.18%	\$ 51,064	14.87%	6.69%	
										\$ 51,031	8.18%	\$ 51,064	14.87%	6.69%	6.69%
126	2333	144039	2014	PHILIP PIO CONSTRUCTION CO.	\$ 1,097,340	\$ 1,097,340	100.00%	AVIMAN MANAGEMENT, LLC GE FRISCO, INC. GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY	MBE MBE WBE WBE	\$ 65,840 43,894 43,894 21,947	6.00% 4.00% 4.00% 2.00%	\$ 98,482 44,364 84,789 20,760	8.97% 4.04% 7.73% 1.89%	2.97% 0.04% 3.73% -0.11%	
										\$ 175,575	16.00%	\$ 248,395	22.64%	6.64%	6.64%
127	2366	114067	2011	PETRONGOLO CONTRACTORS, INC.	\$ 787,060	\$ 813,601	103.37%	GE FRISCO, INC FRANIA	MBE WBE	\$ 90,197 49,506	11.46% 6.29%	\$ 138,308 57,028	17.00% 7.01%	5.54% 0.72%	
										\$ 139,703	17.75%	\$ 195,336	24.01%	6.26%	6.26%
128	2331	114036	2011	PETRONGOLO CONTRACTORS, INC.	\$ 1,785,000	\$ 1,937,655	108.55%	AVIMAN MANAGEMENT, LLC FRANIA GE FRISCO, INC	MBE WBE MBE	\$ 8,925 146,370 230,265	0.50% 8.20% 12.90%	\$ 39,737 164,710 328,676	2.05% 8.50% 16.96%	1.55% 0.30% 4.06%	
										\$ 385,560	21.60%	\$ 533,123	27.51%	5.91%	5.91%
129	2320	114077	2011	SPINIELLO COMPANIES	\$ 5,428,600	\$ 5,027,262	92.61%	GE FRISCO, INC RORO LEASING	MBE WBE	\$ 569,791 291,516	10.50% 5.37%	\$ 522,423 569,791	10.39% 11.33%	-0.10% 5.96%	
										\$ 861,307	15.87%	\$ 1,092,214	21.73%	5.86%	5.86%
130	2328	104112	2010	AP CONSTRUCTION	\$ 3,426,924	\$ 3,312,693	96.67%	AKM CONSTRUCTION AMERICAN INDIAN BUILDERS ATLANTIC CONCRETE BAYSHORE REBAR CORNWELLS CONSTRUCTION FEDERAL RENT-A-FENCE GENERAL PIPE CLEANING L. CRUZ DEVELOPMENT SWIPES HEAVY HAULING LLC TIERRA CONSTRUCTION	WBE MBE WBE WBE WBE WBE WBE MBE WBE WBE	\$ 34,269 308,423 41,000 5,863 137,077 578 2,258 169,000 1,819 205,615	1.00% 9.00% 1.20% 0.17% 4.00% 0.02% 0.07% 4.93% 0.05% 6.00%	\$ 7,600 313,717 - - 190,577 - - 122,543 - 364,890	0.23% 9.47% 0.00% 0.00% 5.75% 0.00% 0.00% 3.70% 0.00% 11.01%	-0.77% 0.47% -1.20% -0.17% 1.75% -0.02% -0.07% -1.23% -0.05% 5.01%	
										\$ 905,903	26.43%	\$ 999,327	30.17%	3.73%	3.73%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED															
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
131	2181	114033	2011	PETRONGOLO CONTRACTORS, INC.	\$ 1,817,300	\$ 1,663,875	91.56%	AVIMAN MANAGEMENT, LLC	MBE	\$ 34,347	1.89%	\$ 39,054	2.35%	0.46%	
								FRANIA	WBE	\$ 94,500	5.20%	\$ 116,547	7.00%	1.80%	
								GE FRISCO, INC	MBE	\$ 241,701	13.30%	\$ 233,985	14.06%	0.76%	
										\$ 370,548	20.39%	\$ 389,586	23.41%	3.02%	
132	2339	114128	2011	CARUSONE CONSTRUCTION, INC.	\$ 3,256,800	\$ 3,256,800	100.00%	DECISION DISTRIBUTION	MBE	\$ 384,827	11.82%	\$ 417,407	12.82%	1.00%	
								GESSLER CONSTRUCTION	WBE	\$ 119,525	3.67%	\$ 285,199	8.76%	5.09%	
								SINGLE-TON CONSTRUCTION	MBE	\$ 109,103	3.35%	\$ 98,663	3.03%	-0.32%	
								US LUMBER INC.	WBE	\$ 135,157	4.15%	\$ 38,560	1.18%	-2.97%	
										\$ 748,612	22.99%	\$ 839,829	25.79%	2.80%	
133	2032ELB	144107	2014	QUAD CONSTRUCTION	\$ 1,488,900	\$ 1,344,484	90.30%	ARF RENTAL SERVICES	WBE	\$ 596	0.04%	\$ 578	0.04%	0.00%	
								DECISION DISTRIBUTION	MBE	\$ 767,230	51.53%	\$ 730,735	54.35%	2.82%	
								DISPOSAL CORPORATION OF AMERICA	WBE	\$ 596	0.04%	\$ -	0.00%	-0.04%	
										\$ 768,421	51.61%	\$ 731,313	54.39%	2.78%	
134	2520	124166	2012	SERAVALLI, INC.	\$ 521,400	\$ 474,000	90.91%	DECISION DISTRIBUTION	MBE	\$ 46,926	9.00%	\$ 49,122	10.36%	1.36%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 20,856	4.00%	\$ 24,580	5.19%	1.19%	
								NICO LANDSCAPING	WBE	\$ 22,942	4.40%	\$ 24,608	5.19%	0.79%	
								RUMBLE, INC	MBE	\$ 16,685	3.20%	\$ 12,018	2.54%	-0.66%	
										\$ 107,409	20.60%	\$ 110,328	23.28%	2.68%	
135	2303	114101	2011	CARUSONE CONSTRUCTION, INC.	\$ 2,388,490	\$ 1,758,599	73.63%	AMERICAN INDIAN BUILDERS	MBE	\$ 224,518	9.40%	\$ 211,184	12.01%	2.61%	
								FRANIA	MBE	\$ 247,448	10.36%	\$ 181,674	10.33%	-0.03%	
								US LUMBER INC.	MBE	\$ 65,922	2.76%	\$ 45,861	2.61%	-0.15%	
										\$ 537,888	22.52%	\$ 438,719	24.95%	2.43%	
136	2539	154055	2015	PHILIP PIO CONSTRUCTION CO.	\$ 729,390	\$ 664,329	91.08%	AVIMAN MANAGEMENT, LLC	MBE	\$ 72,939	10.00%	\$ 69,386	10.44%	0.44%	
								GESSLER CONSTRUCTION	WBE	\$ 58,351	8.00%	\$ 63,863	9.61%	1.61%	
										\$ 131,290	18.00%	\$ 133,249	20.06%	2.06%	
137	2338	124097	2012	JPC GROUP, INC.	\$ 1,081,300	\$ 1,027,593	95.03%	AVIMAN MANAGEMENT, LLC	MBE	\$ -	0.00%	\$ 22,656	2.20%	2.20%	
								BILLY BOY CONSTRUCTION	MBE	\$ 64,878	6.00%	\$ 45,639	4.44%	-1.56%	
								GE FRISCO, INC	MBE	\$ 43,252	4.00%	\$ 25,782	2.51%	-1.49%	
								GESSLER CONSTRUCTION	WBE	\$ 64,878	6.00%	\$ 79,694	7.76%	1.76%	
								SJA CONSTRUCTION	WBE	\$ -	0.00%	\$ 11,735	1.14%	1.14%	
										\$ 173,008	16.00%	\$ 185,506	18.05%	2.05%	
138	2322	114102	2011	PETRONGOLO CONTRACTORS, INC.	\$ 3,829,413	\$ 2,521,021	65.83%	GE FRISCO, INC	MBE	\$ 593,559	15.50%	\$ 363,302	14.41%	-1.09%	
								GESSLER CONSTRUCTION	WBE	\$ 210,618	5.50%	\$ 215,181	8.54%	3.04%	
										\$ 804,177	21.00%	\$ 578,483	22.95%	1.95%	
139	2882	124063	2010	PHILIPS BROTHERS ELECTRICAL CON	\$ 1,102,290	\$ 955,193	86.66%	ELEC SYS & CONST SUPPLY	MBE	\$ 132,275	12.00%	\$ 125,950	13.19%	1.19%	
								MANNA BUILDING SUPPLY	WBE	\$ 66,137	6.00%	\$ 63,000	6.60%	0.60%	
										\$ 198,412	18.00%	\$ 188,950	19.78%	1.78%	
140	2317	114103	2011	PHILIP PIO CONSTRUCTION CO.	\$ 1,394,647	\$ 1,400,239	100.40%	GE FRISCO, INC	MBE	\$ 69,732	5.00%	\$ 85,873	6.13%	1.13%	
								GESSLER CONSTRUCTION	WBE	\$ 69,732	5.00%	\$ 36,871	2.63%	-2.37%	
								RAMOS & ASSOCIATES	MBE	\$ 139,465	10.00%	\$ 181,634	12.97%	2.97%	
										\$ 278,929	20.00%	\$ 304,378	21.74%	1.74%	
141	2353	134005	2013	PHILIP PIO CONSTRUCTION CO.	\$ 2,439,270	\$ 2,439,270	100.00%	AVIMAN MANAGEMENT, LLC	MBE	\$ 73,178	3.00%	\$ 66,467	2.72%	-0.28%	
								GE FRISCO, INC	MBE	\$ 170,748	7.00%	\$ 177,129	7.26%	0.26%	
								GESSLER CONSTRUCTION	WBE	\$ 121,964	5.00%	\$ 166,096	6.81%	1.81%	
										\$ 365,890	15.00%	\$ 409,692	16.80%	1.80%	
142	2527	134008	2012	SERAVALLI, INC.	\$ 455,400	\$ 417,644	91.71%	DECISION DISTRIBUTION	MBE	\$ 47,817	10.50%	\$ 50,320	12.05%	1.55%	
								GESSLER CONSTRUCTION	WBE	\$ 37,798	8.30%	\$ 34,982	8.38%	0.08%	
										\$ 85,615	18.80%	\$ 85,302	20.42%	1.62%	
143	2854	124148	2012	PHILIPS BROTHERS ELECTRICAL CON	\$ 851,400	\$ 707,317	83.08%	HOLDER, INC.	MBE	\$ 102,168	12.00%	\$ 96,555	13.65%	1.65%	
										\$ 102,168	12.00%	\$ 96,555	13.65%	1.65%	
										\$ 102,168	12.00%	\$ 96,555	13.65%	1.65%	
144	2632	104055	2010	C&T ASSOCIATES, INC.	\$ 1,994,000	\$ 1,636,401	82.07%	DISPOSAL CORPORATION OF AMERICA	MBE	\$ 1,110	0.06%	\$ 2,340	0.14%	0.09%	
								INNOVATIVE SYSTEMS	MBE	\$ 277,250	13.90%	\$ 250,755	15.32%	1.42%	
										\$ 278,360	13.96%	\$ 253,095	15.47%	1.51%	
145	2547	134048	2013	SERAVALLI, INC.	\$ 577,500	\$ 576,679	99.86%	GESSLER CONSTRUCTION	WBE	\$ 37,884	6.56%	\$ 42,653	7.40%	0.84%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 18,134	3.14%	\$ 21,419	3.71%	0.57%	
										\$ 56,018	9.70%	\$ 64,072	11.11%	1.41%	
146	2349	124102	2012	CARUSONE CONSTRUCTION, INC.	\$ 1,967,300	\$ 1,906,921	96.93%	DECISION DISTRIBUTION	MBE	\$ 231,354	11.76%	\$ 232,181	12.18%	0.42%	
								GESSLER CONSTRUCTION	WBE	\$ 180,598	9.18%	\$ 188,190	9.87%	0.69%	
										\$ 411,952	20.94%	\$ 420,371	22.04%	1.10%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED															
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
147	2834	114076	2010	QUAD CONSTRUCTION	\$ 2,425,000	\$ 2,424,271	99.97%	LABE SALES INC	WBE	\$ 242,500	10.00%	\$ 245,978	10.15%	0.15%	
									MBE	\$ 363,750	15.00%	\$ 380,775	15.71%	0.71%	
										\$ 606,250	25.00%	\$ 626,753	25.85%	0.85%	0.85%
148	2835	124067	2010	EJ ELECTRIC	\$ 2,211,300	\$ 2,062,943	93.29%	ELECTRICAL SYSTEMS & CONST. SUPPLY	MBE	\$ 340,540	15.40%	\$ 333,290	16.16%	0.76%	
										\$ 340,540	15.40%	\$ 333,290	16.16%	0.76%	0.76%
149	2321	124101	2012	NELLO CONSTRUCTION CO., INC.	\$ 1,376,000	\$ 1,369,946	99.56%	AVIMAN MANAGEMENT, LLC	MBE	\$ 55,040	4.00%	\$ 56,878	4.15%	0.15%	
									GE FRISCO, INC.	\$ 82,560	6.00%	\$ 96,418	7.04%	1.04%	
									GESSLER CONSTRUCTION	\$ 41,280	3.00%	\$ 38,805	2.83%	-0.17%	
									THE LABOV PLUMBING & HEATING SUPPLY	\$ 27,520	2.00%	\$ 22,063	1.61%	-0.39%	
										\$ 206,400	15.00%	\$ 214,164	15.63%	0.63%	0.63%
150	2523	124159	2012	SERAVALLI, INC.	\$ 574,200	\$ 540,071	94.06%	AVIMAN MANAGEMENT, LLC	MBE	\$ 13,781	2.40%	\$ 17,708	3.28%	0.88%	
									DECISION DISTRIBUTION	\$ 49,955	8.70%	\$ 44,722	8.28%	-0.42%	
									NICO LANDSCAPING	\$ 57,420	10.00%	\$ 52,000	9.63%	-0.37%	
									RUMBLE, INC	\$ 6,890	1.20%	\$ 7,529	1.39%	0.19%	
										\$ 128,046	22.30%	\$ 121,959	22.58%	0.28%	0.28%
151	2335	124093	2012	SERAVALLI, INC.	\$ 839,600	\$ 763,535	90.94%	DECISION DISTRIBUTION	MBE	\$ 75,564	9.00%	\$ 71,699	9.39%	0.39%	
									RUMBLE, INC	\$ 8,396	1.00%	\$ 7,505	0.98%	-0.02%	
									THE LABOV PLUMBING & HEATING SUPPLY	\$ 41,980	5.00%	\$ 37,127	4.86%	-0.14%	
										\$ 125,940	15.00%	\$ 116,331	15.24%	0.24%	0.24%
152	2812	124129	2012	C&T ASSOCIATES, INC.	\$ 874,720	\$ 861,129	98.45%	CITY CLEANING	WBE	\$ 3,324	0.38%	\$ 500	0.06%	-0.32%	
									DISPOSAL CORPORATION OF AMERICA	\$ 2,712	0.31%	\$ 480	0.06%	-0.25%	
									JACK PEAR & ASSOCIATES	\$ 46,623	5.33%	\$ 52,947	6.15%	0.82%	
									MINORITY CONTRACTORS	\$ 11,371	1.30%	\$ 11,652	1.35%	0.05%	
									TRI STATE PAINTING	\$ 8,310	0.95%	\$ 7,600	0.88%	-0.07%	
										\$ 72,340	8.27%	\$ 73,179	8.50%	0.23%	0.23%
153	2345	124012	2012	SERAVALLI, INC.	\$ 872,960	\$ 846,120	96.93%	DECISION DISTRIBUTION	MBE	\$ 87,296	10.00%	\$ 88,286	10.43%	0.43%	
									THE LABOV PLUMBING & HEATING SUPPLY	\$ 43,648	5.00%	\$ 40,476	4.78%	-0.22%	
										\$ 130,944	15.00%	\$ 128,762	15.22%	0.22%	0.22%
154	2549	134061	2013	RAMOS & ASSOCIATES	\$ 638,960	\$ 580,829	90.90%	ABC CONSTRUCTION	WBE	\$ 63,896	10.00%	\$ 37,613	6.48%	-3.52%	
									RAMOS & ASSOCIATES	\$ 575,064	90.00%	\$ 543,216	93.52%	3.52%	
										\$ 638,960	100.00%	\$ 580,829	100.00%	0.00%	0.00%
155	2382	124056	2012	CARUSONE CONSTRUCTION, INC.	\$ 2,459,000	\$ 2,241,945	91.17%	DECISION DISTRIBUTION	MBE	\$ 231,638	9.42%	\$ 187,400	8.36%	-1.06%	
									GESSLER CONSTRUCTION	\$ 148,524	6.04%	\$ 136,413	6.08%	0.04%	
									SINGLE-TON CONSTRUCTION	\$ 52,623	2.14%	\$ 68,750	3.07%	0.93%	
										\$ 432,785	17.60%	\$ 392,563	17.51%	-0.09%	-0.09%
156	2865	124134	2012	PHILIPS BROTHERS ELECTRICAL CON	\$ 5,544,500	\$ 5,325,818	96.06%	HOLDER, INC.	MBE	\$ 354,848	6.40%	\$ 336,155	6.31%	-0.09%	
										\$ 354,848	6.40%	\$ 336,155	6.31%	-0.09%	-0.09%
157	2848	114052	2010	QUAD CONSTRUCTION	\$ 4,132,800	\$ 4,060,720	98.26%	DECISION DISTRIBUTION	MBE	\$ 1,003,200	24.27%	\$ 986,433	24.29%	0.02%	
									LABE SALES INC	\$ 413,280	10.00%	\$ 400,156	9.85%	-0.15%	
										\$ 1,416,480	34.27%	\$ 1,386,589	34.15%	-0.13%	-0.13%
158	2575	144122	2014	PHILIP PIO CONSTRUCTION CO.	\$ 1,200,030	\$ 1,156,299	96.36%	AVIMAN MANAGEMENT, LLC	MBE	\$ 144,004	12.00%	\$ 129,666	11.21%	-0.79%	
									GE FRISCO, INC	\$ 24,001	2.00%	\$ 26,569	2.30%	0.30%	
									GESSLER CONSTRUCTION	\$ 84,002	7.00%	\$ 82,109	7.10%	0.10%	
									THE LABOV PLUMBING & HEATING SUPPLY	\$ 12,000	1.00%	\$ 13,246	1.15%	0.15%	
										\$ 264,007	22.00%	\$ 251,590	21.76%	-0.24%	-0.24%
159	2329	114109	2011	SERAVALLI, INC.	\$ 1,225,900	\$ 1,200,864	97.96%	DECISION DISTRIBUTION	MBE	\$ 122,590	10.00%	\$ 115,339	9.60%	-0.40%	
									THE LABOV PLUMBING & HEATING SUPPLY	\$ 61,295	5.00%	\$ 59,609	4.96%	-0.04%	
										\$ 183,885	15.00%	\$ 174,948	14.57%	-0.43%	-0.43%
160	2814	134011	2012	QUAD CONSTRUCTION	\$ 2,494,600	\$ 2,494,447	99.99%	DECISION DISTRIBUTION	MBE	\$ 49,892	2.00%	\$ 37,487	1.50%	-0.50%	
									TRISTATE PAINTING	\$ 135,000	5.41%	\$ 134,100	5.38%	-0.04%	
										\$ 184,892	7.41%	\$ 171,587	6.88%	-0.53%	-0.53%
161	2355	114074	2011	SERAVALLI, INC.	\$ 530,500	\$ 523,451	98.67%	AMERICAN INDIAN BUILDERS	MBE	\$ 53,050	10.00%	\$ 46,900	8.96%	-1.04%	
									FRANIA	\$ 20,159	3.80%	\$ 18,734	3.58%	-0.22%	
									THE LABOV PLUMBING & HEATING SUPPLY	\$ 6,897	1.30%	\$ 6,296	1.20%	-0.10%	
										\$ 80,106	15.10%	\$ 71,930	13.74%	-1.36%	-1.36%
162	2389	124039	2012	MINISCALCO CONSTRUCTION	\$ 404,840	\$ 260,365	64.31%	GESSLER CONSTRUCTION	WBE	\$ 12,145	3.00%	\$ 16,030	6.16%	3.16%	
									PRESTON CONSTRUCTION	\$ 20,242	5.00%	\$ -	0.00%	-5.00%	
									RUMBLE, INC.	\$ -	0.00%	\$ -	0.00%	0.00%	
										\$ 32,387	8.00%	\$ 16,030	6.16%	-1.84%	-1.84%

**WATER DEPARTMENT
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PROJECT STATUS: CLOSED															
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
163	2567	134049	2013	PHILIP PIO CONSTRUCTION CO.	\$ 454,080	\$ 428,005	94.26%	AVIMAN MANAGEMENT, LLC	MBE	\$ 31,786	7.00%	\$ 16,720	3.91%	-3.09%	
								GESSLER CONSTRUCTION	WBE	\$ 18,163	4.00%	\$ 21,560	5.04%	1.04%	
										\$ 49,949	11.00%	\$ 38,280	8.94%	-2.06%	-2.06%
164	2306	144151	2014	SERAVALLI, INC.	\$ 743,600	\$ 667,047	89.71%	BELLA TRUCKING	WBE	\$ 13,236	1.78%	\$ 9,315	1.40%	-0.38%	
								DECISION DISTRIBUTION	MBE	\$ 90,124	12.12%	\$ -	0.00%	-12.12%	
								GE FRISCO, INC	MBE	\$ 90,124	12.12%	\$ 91,292	13.69%	1.57%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 74	0.01%	\$ 58,974	8.84%	8.83%	
		\$ 193,558	26.03%	\$ 159,581	23.92%	-2.11%	-2.11%								
165	2564	134027	2013	JPC GROUP, INC.	\$ 388,340	\$ 366,116	94.28%	BILLY BOY CONSTRUCTION	MBE	\$ 5,825	1.50%	\$ 13,175	3.60%	2.10%	
								GESSLER CONSTRUCTION	WBE	\$ 16,504	4.25%	\$ -	0.00%	-4.25%	
										\$ 22,329	5.75%	\$ 13,175	3.60%	-2.15%	-2.15%
166	2582	144034	2014	JPC GROUP, INC.	\$ 676,500	\$ 628,226	92.86%	THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 16,500	2.44%	\$ 16,549	2.63%	0.20%	
								SJA CONSTRUCTION	WBE	\$ 33,825	5.00%	\$ 52,402	8.34%	3.34%	
								US LUMBER INC.	MBE	\$ 67,650	10.00%	\$ 23,707	3.77%	-6.23%	
										\$ 117,975	17.44%	\$ 92,658	14.75%	-2.69%	-2.69%
167	2350	114108	2011	SERAVALLI, INC.	\$ 744,300	\$ 850,192	114.23%	DECISION DISTRIBUTION	MBE	\$ 81,129	10.90%	\$ 77,434	9.11%	-1.79%	
								GE FRISCO, INC	MBE	\$ 31,261	4.20%	\$ 27,303	3.21%	-0.99%	
								THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 37,215	5.00%	\$ 35,665	4.19%	-0.81%	
										\$ 149,605	20.10%	\$ 140,402	16.51%	-3.59%	-3.59%
168	2316	114032	2011	SERAVALLI, INC.	\$ 1,029,600	\$ 992,162	96.36%	DECISION DISTRIBUTION	MBE	\$ 123,552	12.00%	\$ 117,677	11.86%	-0.14%	
								FILLY OIL	WBE	\$ 30,888	3.00%	\$ 28,068	2.83%	-0.17%	
								FRANIA	WBE	\$ 44,273	4.30%	\$ 40,695	4.10%	-0.20%	
								G.E. FRISCO, INC	MBE	\$ 30,888	3.00%	\$ 28,932	2.92%	-0.08%	
								THE LABOV PLUMBING	WBE	\$ 82,368	8.00%	\$ 41,675	4.20%	-3.80%	
										\$ 311,969	30.30%	\$ 257,047	25.91%	-4.39%	-4.39%
169	2385	124052	2012	C&T ASSOCIATES, INC.	\$ 1,090,100	\$ 992,213	91.02%	DISPOSAL CORPORATION OF AMERICA	MBE	\$ 21,802	2.00%	\$ 1,635	0.16%	-1.84%	
								MINORITY CONTRACTORS	MBE	\$ 81,758	7.50%	\$ 60,271	6.07%	-1.43%	
								TRISTATE PAINTING	MBE	\$ 18,096	1.66%	\$ 850	0.09%	-1.57%	
										\$ 121,656	11.16%	\$ 62,756	6.32%	-4.84%	-4.84%
170	2319	124054	2012	NELLO CONSTRUCTION CO., INC.	\$ 1,310,000	\$ 1,262,658	96.39%	GE FRISCO, INC	MBE	\$ 131,000	10.00%	\$ 99,955	7.92%	-2.08%	
								GESSLER CONSTRUCTION	WBE	\$ 65,500	5.00%	\$ 22,185	1.76%	-3.24%	
										\$ 196,500	15.00%	\$ 122,140	9.67%	-5.33%	-5.33%
171	2313		2011	PHILIP PIO CONSTRUCTION CO.	\$ 575,095	\$ 951,800	165.50%	THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 28,750	5.00%	\$ 24,380	2.56%	-2.44%	
								RAMOS & ASSOCIATES	MBE	\$ 57,000	9.91%	\$ 59,515	6.25%	-3.66%	
										\$ 85,750	14.91%	\$ 83,895	8.81%	-6.10%	-6.10%
172	2348	114127	2011	NELLO CONSTRUCTION CO., INC.	\$ 441,200	\$ 439,949	99.72%	GESSLER CONSTRUCTION	WBE	\$ 26,472	6.00%	\$ 18,125	4.12%	-1.88%	
								RAMOS & ASSOCIATES	MBE	\$ 44,120	10.00%	\$ 14,331	3.26%	-6.74%	
										\$ 70,592	16.00%	\$ 32,456	7.38%	-8.62%	-8.62%
173	2509	124123	2012	AP CONSTRUCTION	\$ 1,182,810	\$ 1,182,810	100.00%	COCCO CONTRACTING GROUP	WBE	\$ 61,506	5.20%	\$ 13,858	1.17%	-4.03%	
								DECISION DISTRIBUTION	MBE	\$ 119,700	10.12%	\$ 26,035	2.20%	-7.92%	
								FEDERAL RENT-A-FENCE	WBE	\$ 1,415	0.12%	\$ 1,415	0.12%	0.00%	
								GE FRISCO, INC	MBE	\$ 11,895	1.01%	\$ 11,895	1.01%	0.00%	
								GENERAL PIPE CLEANING	WBE	\$ 1,204	0.10%	\$ 1,204	0.10%	0.00%	
								GESSLER CONSTRUCTION	WBE	\$ 25,680	2.17%	\$ 25,680	2.17%	0.00%	
								SJA CONSTRUCTION	WBE	\$ 59	0.00%	\$ 59	0.00%	0.00%	
								TRAFFIC & SAFETY SIGNS, INC	WBE	\$ 816	0.07%	\$ 816	0.07%	0.00%	
								US CONSTRUCTION GROUP	MBE	\$ 62,320	5.27%	\$ 62,320	5.27%	0.00%	
								US LUMBER INC.	MBE	\$ 198	0.02%	\$ 198	0.02%	0.00%	
										\$ 284,793	24.08%	\$ 143,480	12.13%	-11.95%	-11.95%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED															
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
174	2513	124090	2012	JPC GROUP, INC.	\$ 508,200	\$ 457,000	89.93%	BILLY BOY CONSTRUCTION	MBE	\$ 25,410	5.00%	\$ -	0.00%	-5.00%	
								DEBECCA CONTRACTING	MBE	\$ -	0.00%	\$ -	0.00%	0.00%	
								PRESTON CONSTRUCTION	MBE	\$ 26,426	5.20%	\$ 340	0.07%	-5.13%	
								US LUMBER INC.	WBE	\$ 12,705	2.50%	\$ 681	0.15%	-2.35%	
										\$ 64,541	12.70%	\$ 1,021	0.22%	-12.48%	
175	2334	124055	2012	AP CONSTRUCTION	\$ 468,600	\$ 426,000	90.91%	AKM CONSTRUCTION	WBE	\$ -	0.00%	\$ -	0.00%	0.00%	
								AVIMAN MANAGEMENT, LLC	MBE	\$ 46,860	10.00%	\$ 44,150	10.36%	0.36%	
								BASELINE SUPPLY CO.	WBE	\$ 93,720	20.00%	\$ 11,973	2.81%	-17.19%	
								BAYSHORE REBAR	WBE	\$ 14,058	3.00%	\$ 13,139	3.08%	0.08%	
								FRANIA	WBE	\$ 20,149	4.30%	\$ -	0.00%	-4.30%	
										\$ 174,787	37.30%	\$ 69,262	16.26%	-21.04%	
176	2010	134028	2012	JPC GROUP, INC.	\$ 828,300	\$ 677,336	81.77%	ATLANTIC CONCRETE	WBE	\$ 326,516	39.42%	\$ 5,400	0.80%	-38.62%	
								BILLY BOY CONSTRUCTION	MBE	\$ 27,913	3.37%	\$ -	0.00%	-3.37%	
								BUTTONWOOD PAINTING	WBE	\$ 36,280	4.38%	\$ 12,560	1.85%	-2.53%	
								PRESTON CONSTRUCTION	MBE	\$ 67,009	8.09%	\$ 17,860	2.64%	-5.45%	
								WILLIAM G MOORE	MBE	\$ 27,913	3.37%	\$ 6,545	0.97%	-2.40%	
										\$ 485,631	58.63%	\$ 42,365	6.25%	-52.38%	
177	2713ELB	144146	2014	SERAVALLI, INC.	\$ 377,300	\$ 377,300	100.00%								
TOTALS					\$ 83,924,794	\$ 77,291,493	92.1%			\$ 16,204,978	19.3%	\$ 15,727,739	20.3%	1.0%	1.0%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING									
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
178	2548	144152	2014	SERAVALLI, INC.	\$ 1,535,100	BELLA TRUCKING CITY ROOTS DECISION DISTRIBUTION GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY	WBE MBE MBE WBE WBE	\$ 21,600 \$ 30,400 \$ 189,000 \$ 59,340 \$ 65,500	1.41% 1.98% 12.31% 3.87% 4.27%
								\$ 365,840	23.83%
179	2358	144154	2014	NELLO CONSTRUCTION CO., INC.	\$ 3,224,620	AVIMAN MANAGEMENT, LLC GE FRISCO, INC GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY LADY TRI-AXLE RAMOS & ASSOCIATES	MBE MBE WBE WBE WBE MBE	\$ 128,985 \$ 257,970 \$ 161,231 \$ 128,985 \$ 96,739 \$ 96,739	4.00% 8.00% 5.00% 4.00% 3.00% 3.00%
								\$ 870,649	27.00%
180	2583	154017	2015	CARUSONE CONSTRUCTION, INC.	\$ 334,790	GESSLER CONSTRUCTION SINGLE-TON CONTRACTING	WBE MBE	\$ 26,951 \$ 38,501	8.05% 11.50%
								\$ 65,451	19.55%
181	2574	154097	2015	BRIGHTLINE CONSTRUCTION, INC.	\$ 541,640	TERRA CONSTRUCTION SERVICES ATHENA CONTRACTING	MBE WBE	\$ 73,860 \$ 39,392	13.64% 7.27%
								\$ 113,252	20.91%
182	2569		2015	PHILLIP PIO CONSTRUCTION	\$ 3,045,736	GE FRISCO GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY RAMOS & ASSOCIATES	MBE WBE WBE MBE	\$ 243,658 \$ 243,658 \$ 60,914 \$ 304,573	8.00% 8.00% 2.00% 10.00%
								\$ 852,803	28.00%
183	2364	154094	2015	CARUSONE CONSTRUCTION, INC.	\$ 1,808,280	SINGLE-TON CONTRACTING GESSLER CONSTRUCTION US LUMBER	MBE WBE WBE	\$ 293,000 \$ 113,245 \$ 93,750	16.20% 6.26% 5.18%
								\$ 499,995	27.65%
184	2590	154090	2015	SERAVALLI, INC.	\$ 1,017,500	BELLA TRUCKING CITY ROOTS GE FRISCO, INC THE LABOV PLUMBING & HEATING SUPPLY	WBE MBE MBE WBE	\$ 11,100 \$ 25,000 \$ 114,000 \$ 81,400	1.09% 2.46% 11.20% 8.00%
								\$ 231,500	22.75%
185	2040	154084	2015	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	\$ 1,900,500	HOLDER, INC MANNA BUILDING SUPPLY	WBE MBE	\$ 209,055 \$ 167,244	11.00% 8.80%
								\$ 376,299	19.80%
186	2384	154079	2015	CARUSONE CONTSTRUCTION	\$ 1,938,170	GESSLER CONSTRUCTION SINGLE-TON CONTRACTING US LUMBER	WBE MBE WBE	\$ 152,785 \$ 221,505 \$ 69,220	7.88% 11.43% 3.57%
								\$ 443,510	22.88%
187	2508	154076	2015	PETRONGOLO CONTRACTORS, INC.	\$ 3,150,000	CITY ROOTS GE FRISCO, INC GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY	MBE MBE WBE WBE	\$ 25,200 \$ 447,300 \$ 292,950 \$ 22,050	0.80% 14.20% 9.30% 0.70%
								\$ 787,500	25.00%
188	2502		2015	PETRONGOLO CONTRACTORS, INC.	\$ 3,775,695	CITY ROOTS GE FRISCO GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY	MBE MBE WBE WBE	\$ 26,429 \$ 547,475 \$ 422,877 \$ 69,850	0.70% 14.50% 11.20% 1.85%
								\$ 1,066,631	28.25%
189	2378	154080	2015	SERAVALLI, INC.	\$ 1,323,530	BELLA TRUCKING CITY ROOTS GE FRISCO, INC THE LABOV PLUMBING & HEATING SUPPLY	WBE MBE MBE WBE	\$ 18,000 \$ 22,800 \$ 129,000 \$ 83,000	1.36% 1.72% 9.75% 6.27%
								\$ 252,800	19.10%
190	2704	154057	2015	SERAVALLI, INC.	\$ 1,084,600	BELLA TRUCKING CITY ROOTS DECISION DISTRIBUTION THE LABOV PLUMBING & HEATING SUPPLY	WBE MBE MBE MBE	\$ 19,125 \$ 22,800 \$ 105,380 \$ 99,200	1.76% 2.10% 9.72% 9.15%
								\$ 246,505	22.73%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING									
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
191	2534	154058	2015	NELLO CONSTRUCTION CO., INC.	\$ 3,163,625	AVIMAN MANAGEMENT, LLC	MBE	\$ 210,908	6.67%
						GE FRISCO, INC	MBE	\$ 180,778	5.71%
						GESSLER CONSTRUCTION	WBE	\$ 165,714	5.24%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 90,389	2.86%
						RAMOS & ASSOCIATES	MBE	\$ 60,259	1.90%
						SJA CONSTRUCTION	WBE	\$ 105,454	3.33%
								\$ 813,502	25.71%
192	2709		2015	PHILLIP PIO CONSTRUCTION	\$ 677,010	BILLY BOY CONTRACTING	MBE	\$ 6,770	1.00%
						GE FRISCO	MBE	\$ 74,471	11.00%
						GESSLER CONSTRUCTION	WBE	\$ 40,620	6.00%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 20,310	3.00%
								\$ 142,171	21.00%
193	2041	154063	2015	PALMAN ELECTRIC CO.	\$ 7,123,400	ELECTRICAL SYSTEMS & SUPPLY	MBE	\$ 250,000	3.51%
						MANNA BUILDING SUPPLY	WBE	\$ 560,000	7.86%
						TRIJAY SYSTEMS	MBE	\$ 600,000	8.42%
								\$ 1,410,000	19.79%
194	2042		2015	AT CHADWICK CO.	\$ 279,440	DELTA/BJDS	WBE	\$ 8,383	3.00%
						LABE SALES	WBE	\$ 25,150	9.00%
						LEN PARKER ASSOCIATES	MBE	\$ 97,804	35.00%
								\$ 131,337	47.00%
195	2723	154111	2015	PETRONGOLO CONTRACTORS, INC.	\$ 1,491,000	BILLY BOY TRUCKING	MBE	\$ 14,200	0.95%
						GE FRISCO, INC	MBE	\$ 213,000	14.29%
						GESSLER CONSTRUCTION	WBE	\$ 134,900	9.05%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 14,200	0.95%
								\$ 376,300	25.24%
196	2558	154110	2015	NELLO CONSTRUCTION CO., INC.	\$ 1,557,720	GE FRISCO, INC	MBE	\$ 192,860	12.38%
						GESSLER CONSTRUCTION	WBE	\$ 59,342	3.81%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 29,671	1.90%
								\$ 281,873	18.10%
197	2577	154116	2015	SERAVALLI, INC.	\$ 952,600	BELLA TRUCKING	WBE	\$ 12,124	1.27%
						CITY ROOTS	MBE	\$ 17,320	1.82%
						GE FRISCO, INC	MBE	\$ 112,580	11.82%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 74,476	7.82%
								\$ 216,500	22.73%
198	2706	154117	2015	NELLO CONSTRUCTION CO., INC.	\$ 1,069,090	GE FRISCO, INC	MBE	\$ 152,726	14.29%
						GESSLER CONSTRUCTION	WBE	\$ 50,909	4.76%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 50,909	4.76%
								\$ 254,544	23.81%
199	2562	154114	2015	PETRONGOLO CONTRACTORS, INC.	\$ 1,416,630	GE FRISCO, INC	MBE	\$ 202,376	14.29%
						GESSLER CONSTRUCTION	WBE	\$ 90,394	6.38%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 44,523	3.14%
								\$ 337,293	23.81%
200	2719		2016	NELLO CONSTRUCTION CO.	\$ 2,131,585	GE FRISCO, INC	MBE	\$ 213,158	10.00%
						GESSLER CONSTRUCTION	WBE	\$ 106,579	5.00%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 53,289	2.50%
						RAMOS & ASSOCIATES	MBE	\$ 106,579	5.00%
						SJA CONSTRUCTION	WBE	\$ 53,289	2.50%
								\$ 532,894	25.00%
201	2589		2016	PETRONGOLO CONTRACTORS, INC.	\$ 2,210,000	BILLY BOY CONTRACTIN	MBE	\$ 4,420	0.20%
						GE FRISCO, INC	MBE	\$ 331,500	15.00%
						GESSLER CONSTRUCTION	WBE	\$ 249,730	11.30%
						LABOV SUPPLY	WBE	\$ 4,420	0.20%
								\$ 590,070	26.70%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING									
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
202	2760		2016	JPC GROUP, INC.	\$ 1,062,000	DESILVIO & CO.	WBE	\$ 15,930	1.50%
						FOUR SEASONS LANDSCAPING	WBE	\$ 21,240	2.00%
						GESSLER CONSTRUCTION	WBE	\$ 69,030	6.50%
						VJ SUPPLY	MBE	\$ 159,300	15.00%
								\$ 265,500	25.00%
203	2045		2016	DANIEL J KEATING	\$ 71,929,000	BUTTONWOOD PAINTING	WBE	\$ 129,472	0.18%
						CONNELLY CONSTRUCTION CORP	WBE	\$ 172,629	0.24%
						DECISION DISTRIBUTION	MBE	\$ 4,848,014	6.74%
						FLYNN PHOTOGRAPHY	WBE	\$ 496,310	0.69%
						KAKS & COMPANY	MBE	\$ 323,680	0.45%
						LB CONSTRUCTION ENTERPRISES	MBE	\$ 3,625,221	5.04%
						LABE SALES	WBE	\$ 3,294,348	4.58%
						NICO LANDSCAPING	WBE	\$ 496,310	0.69%
						PBA CONSTRUCTION	WBE	\$ 251,751	0.35%
						SJA CONSTRUCTION	WBE	\$ 3,049,789	4.24%
						TIERRA CONSTRUCTION SERVICES	MBE	\$ 1,999,626	2.78%
								\$ 18,687,150	25.98%
204	2052		2016	FIVE STAR, INC.	\$ 143,000	ADVANTAGE CONTRACTING	MBE	\$ 21,450	15.00%
						LABE SALES	WBE	\$ 14,300	10.00%
							\$ 35,750	25.00%	
205	2051		2016	KAISER MECHANICAL	\$ 143,820	503 CORPORATION	MBE	\$ 21,573	15.00%
						LABE SALES	WBE	\$ 14,832	10.31%
							\$ 36,405	25.31%	
206	2050		2016	EAGLE INDUSTRIAL	\$ 1,988,149	MJK ELECTRICAL	MBE	\$ 298,222	15.00%
						TRI COUNTY ELECTRICAL SUPPLY	WBE	\$ 198,814	10.00%
							\$ 497,036	25.00%	
207	2054		2015	JPC GROUP	\$ 1,108,740	24 HOUR CLEANING SERVICES	WBE	\$ 19,957	1.80%
						ALEXSON SUPPLY	WBE	\$ 22,174	2.00%
						ATHENA CONTRACTING	WBE	\$ 11,974	1.08%
						THESING POWER SWEEPING	WBE	\$ 10,976	0.99%
						TORRADO CONSTRUCTION	MBE	\$ 69,961	6.31%
						SWIPES HEAVY HAULING	WBE	\$ 23,505	2.12%
						VENTURE TWO CONTRACTING	MBE	\$ 69,850	6.30%
								\$ 228,397	20.60%
208	2738		2016	SERAVALLI	\$ 723,000	CITY ROOTS CONTRACTING	MBE	\$ 15,183	2.10%
						DEVAULT GROUP	WBE	\$ 18,798	2.60%
						GE FRISCO	MBE	\$ 93,990	13.00%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 54,225	7.50%
							\$ 182,196	25.20%	
209	2732		2016	SERAVALLI	\$ 1,072,500	DEVAULT GROUP	WBE	\$ 22,522	2.10%
						GE FRISCO	MBE	\$ 160,875	15.00%
						THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 79,365	7.40%
						NICO LANDSCAPING	WBE	\$ 6,435	0.60%
							\$ 269,197	25.10%	
210	2397		2016	AP CONSTRUCTION	\$ 2,313,130	ATHENA CONTRACTING	WBE	\$ 69,393	3.00%
						AVIMAN MANAGEMENT	MBE	\$ 111,030	4.80%
						GESSLER CONSTRUCTION	WBE	\$ 208,181	9.00%
						SABLE CONSTRUCTION	WBE	\$ 62,454	2.70%
						VERA-CCS	MBE	\$ 175,797	7.60%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: IN PLANNING									
#	BID #	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %
211	2752		2016	SERAVALLI	\$ 345,000	CITY ROOTS GE FRISCO THE LABOV PLUMBING & HEATING SUPPLY	MBE MBE WBE	\$ 7,590 \$ 44,160 \$ 17,250	2.20% 12.80% 5.00%
								\$ 69,000	20.00%
212	2057		2016	AP CONSTRUCTION	\$ 975,000	ATHENA CONTRACTING COCCO CONTRACTING SABLE CONSTRUCTION	WBE WBE MBE	\$ 62,400 \$ 54,600 \$ 147,225	6.40% 5.60% 15.10%
								\$ 264,225	27.10%
213	2731	154163	2015	DONATO SPAVENTA	\$ 1,220,230	ROBERSON CONSTRUCTION SJA CONSTRUCTION	MBE WBE	\$ 139,455 \$ 116,212	11.43% 9.52%
								\$ 255,667	20.95%
214	2735	154170	2015	AP CONSTRUCTION	\$ 3,780,000	ATHENA CONTRACTING BILLY BOY CONTRACTING SABLE CONSTRUCTION	WBE MBE MBE	\$ 378,000 \$ 325,080 \$ 317,520	10.00% 8.60% 8.40%
								\$ 1,020,600	27.00%
215	2734	154172	2015	ABBONIZIO	\$ 3,984,750	6 DEGREES CONSULTING DESILVIO & CO. RAM T CORPORATION THESING POWER SWEEPING	MBE WBE WBE WBE	\$ 1,235,272 \$ 28,291 \$ 127,512 \$ 31,081	31.00% 0.71% 3.20% 0.78%
								\$ 1,422,156	35.69%
216	2701	154162	2015	PETRONGOLO CONSTRUCTION	\$ 836,480	BILLY BOY CONTRACTING GE FRISCO, INC GESSLER CONSTRUCTION	MBE MBE WBE	\$ 9,788 \$ 84,328 \$ 195,763	1.17% 10.08% 23.40%
								\$ 289,879	
217	2047	154146	2015	MULHERN ELECTRIC	\$ 3,363,700	MANNA BUILDING SUPPLY NORTH STAR ELECTRICAL SUPPLY	MBE WBE	\$ 480,521 \$ 320,347	14.29% 9.52%
								\$ 800,868	23.81%
218	2034	154145	2015	C&H INDUSTRIAL SERVICES	\$ 1,339,800	DELTA BIDS LABE SALES MINORITY CONTRACTORS	WBE WBE MBE	\$ 82,940 \$ 19,140 \$ 127,600	6.19% 1.43% 9.52%
								\$ 229,680	17.14%
TOTAL					\$ 143,360,000			\$ 55,258,268	39%

Economic Opportunity Plans

City of Philadelphia

Major Non-Public Works Contracts

**MAJOR NON PUBLIC WORKS
ECONOMIC OPPORTUNITY PLAN**

#	DEPARTMENT	CONTRACT #	FY	PRIME CONTRACTOR	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE SUBS	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING											
1	PARKS AND RECREATION		2013	MARAMOUNT	\$ 20,890,875	\$ 22,929,727	110%	MIL-RAY FOOD CO., IN.	MBE	\$ -	0.0%	\$ 22,929,727	100.0%	100.0%												
								STROTHER ENTERPRISES	MBE	\$ -	0.0%	\$ 73,403	0.3%													
											\$ -	0.0%	\$ 23,003,130	100.3%	100.3%	100.3%										
2	PARKS AND RECREATION		2013	MARAMOUNT	\$ 10,778,190	\$ 10,557,306	98%	BALTON CORPORATION	MBE	\$ -	0.0%	\$ 358,947	3.4%	-3.4%												
								MIL-RAY FOOD CO., IN.	WBE	\$ -	0.0%	\$ 3,070,729	29.1%													
											\$ -	0.0%	\$ 3,429,676	32.5%	32.5%	32.5%										
3	OFFICE OF TRANSPORTATION AND UTILITIES		2014	BIKE TRANSIT SYSTEMS	\$ 4,827,180	\$ 4,827,180	100%	ALPHA ENTERPRISE GROUP	MBE	\$ -	0.00%	\$ 2,451	0.05%													
								GRAPHIC ARTS INC.	MBE	\$ -	0.00%	\$ 20,746	0.43%													
								RODRIGUEZ COUNSELING	MBE	\$ -	0.00%	\$ 42,501	0.88%													
								SIDE TECHNOLOGY	MBE	\$ -	0.00%	\$ 11,272	0.23%													
								SK DESIGN WORKS	WBE	\$ -	0.00%	\$ 25,350	0.53%													
								TOOLE DESIGN GROUP	WBE	\$ -	0.00%	\$ 106,100	2.20%													
											\$ -	0.00%	\$ 208,420	4.32%	4.32%	4.32%										
4	MAYOR'S OFFICE OF SUSTAINABILITY		2013	NORESCO	\$ 12,284,534	\$ 10,522,542	86%	ACCORD MECHANICAL	MBE	\$ 1,612,770	13.1%	\$ 649,700	6.2%	-7.0%												
								DELTA ALLIANCE	MBE	\$ 328,630	2.7%	\$ 333,903	3.2%													
								GREYBOYES WINDOWS	WBE	\$ -	0.0%	\$ 126,560	1.2%													
								MJK ELECTRICAL	MBE	\$ -	0.0%	\$ 915,711	8.7%													
								MID ATLANTIC CONSTRUCTION	MBE	\$ 83,311	0.7%	\$ 93,494	0.9%													
								PEAC CONSULTING	MBE	\$ 798,719	6.5%	\$ 717,544	6.8%													
																			\$ 2,823,430	23.0%	\$ 2,836,912	27.0%	4.0%	4.0%		
																			\$ 3,632,165	100.00%	\$ 1,112,879	100.00%	0.00%	0.00%		
5	PUBLIC PROPERTY	80290	2008	SCOTLAND YARD	\$ 3,632,165	\$ 1,112,879	30.64%	SCOTLAND YARD	MBE	\$ 3,632,165	100.00%	\$ 1,112,879	100.00%	0.00%	0.00%											
6	PUBLIC PROPERTY	80309	2008	SCOTLAND YARD	\$ 5,603,970	\$ 732,901	13.08%	SCOTLAND YARD	MBE	\$ 5,603,970	100.00%	\$ 732,901	100.00%	0.00%	0.00%											
											\$ 5,603,970	100.00%	\$ 732,901	100.00%	0.00%	0.00%										
7	AVIATION	1220573	2012	GLOBAL PROGRAM PARTNERS	\$ 48,850,000	\$ 31,625,545	64.74%	AIRMAC, LLC	WBE	\$ 48,050	0.10%	\$ -	0.00%													
								ARORA ENGINEERS	MBE	\$ 2,442,500	5.00%	\$ 1,860,123	5.88%													
								BILLIE B, INC.	WBE	\$ 125,000	0.26%	\$ -	0.00%													
								CAROLYN WHITE WALLIS	WBE	\$ 735,750	1.51%	\$ 407,862	1.29%													
								CGC GEOSERVICES	WBE	\$ 488,500	1.00%	\$ 138,588	0.44%													
								CH PLANNING	MBE	\$ 2,442,500	5.00%	\$ 1,084,163	3.43%													
								CLARK RESOURCES	MBE	\$ 125,000	0.26%	\$ 147,482	0.47%													
								CMTS	MBE	\$ 5,129,250	10.50%	\$ 1,654,846	5.23%													
								CONVERSE WINKLER	WBE	\$ 48,850	0.10%	\$ -	0.00%													
								CSA CENTRAL	MBE	\$ 488,500	1.00%	\$ 159,912	0.51%													
								DELON HAMPTON &	MBE	\$ 5,129,250	10.50%	\$ 1,725,611	5.46%													
								DEMATTEI WONG & ASSOCIATES	MBE	\$ -	0.00%	\$ -	0.00%													
								E PHASE, INC.	WBE	\$ 244,250	0.50%	\$ -	0.00%													
								HUNT ENGINEERING	WBE	\$ 488,500	1.00%	\$ 460,872	1.46%													
								KB ENVIRONMENTAL SERVICES	WBE	\$ 244,250	0.50%	\$ 461,003	1.46%													
								MILLIGAN & COMPANY	MBE	\$ 607,750	1.24%	\$ 541,977	1.71%													
								OR COLAN ASSOCIATES	WBE	\$ 977,000	2.00%	\$ 414,436	1.31%													
								PATRICIA ANN QUIGLEY	MBE	\$ 488,500	1.00%	\$ 396,784	1.25%													
								PORTFOLIO ASSOCIATES	MBE	\$ 244,250	0.50%	\$ 1,539,953	4.87%													
								RICHARD GRUBB & ASSOCIATES	WBE	\$ 48,850	0.10%	\$ -	0.00%													
								THE ACT 1 GROUP	MBE	\$ 490,000	1.00%	\$ -	0.00%													
								TRANS SOLUTIONS	WBE	\$ 488,500	1.00%	\$ 265,898	0.84%													
								TRIZEN	MBE	\$ 244,250	0.50%	\$ -	0.00%													
WEST CHESTER	MBE	\$ 244,250	0.50%	\$ -	0.00%																					
											\$ 22,013,500	45.06%	\$ 11,259,510	35.60%	-9.46%	-9.46%										
8	STREETS		2012	COVANTA 4 RECOVERY	\$ 14,720,000	\$ 8,991,430	61%	D&S ENVIRONMENTAL CONT.	WBE	\$ 2,625,000	17.8%	\$ -	0.0%	-17.8%												
																			\$ 2,625,000	17.8%	\$ -	0.0%	-17.8%	-17.8%		
9	STREETS		2012	WASTE MANAGEMENT	\$ 16,000,000	\$ 20,044,876	125%	TAC TRUCKING	MBE	\$ 5,262,400	32.9%	\$ -	0.0%	-32.9%												
								WB SERVICES	WBE	\$ 4,209,920	26.3%	\$ 5,132,832	25.6%													
											\$ 9,472,320	59.2%	\$ 5,132,832	25.6%	-33.6%	-33.6%										
10	STREETS		2012	REPUBLIC/BFI	\$ 10,500,000	\$ 7,265,462	69%	TAC TRUCKING	MBE	\$ 5,250,000	50.0%	\$ -	0.0%	-50.0%												
																			\$ 5,250,000	50.0%	\$ -	0.0%	-50.0%	-50.0%		
TOTALS					\$ 148,086,914	\$ 118,609,848	80.1%			\$ 51,420,385	34.7%	\$ 47,716,260	40.2%	5.5%	5.5%											

Economic Opportunity Plans

City of Philadelphia

Office of Housing and Community Development (OHCD)/

Philadelphia Redevelopment Authority

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT / PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: ACTIVE

#	Project Name	Cost (\$Million)	GOAL			ACTUAL			VARIANCE			Ranking
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
1	1415 and 1419 North 4th Street	\$ 0.24	18%	7%	25%	40%	52%	N/A	22%	45%	67%	67%
2	3000 Block of Stiles & Cabot St	\$ 0.90	18%	7%	25%	62%	0%	62%	44%	-7%	37%	37%
3	1122-30 Hall Street	\$ 0.59	0%	0%	0%	31%	0%	31%	31%	0%	31%	31%
4	Liberty 13	\$ 2.70	0%	0%	0%	25%	2%	27%	25%	2%	27%	27%
5	PEC- 4030 Haverford Ave	\$ 0.36	18%	7%	25%	36%	7%	43%	18%	0%	18%	18%
6	WesGold LP-5100-22 Merion Avenue	\$ 0.93	25%	5%	30%	40%	6%	46%	15%	1%	16%	16%
7	Fairmount Gardens	\$ 16.00	18%	7%	25%	16%	19%	35%	-2%	12%	10%	10%
8	Walnut Street Tower	\$ 34.00	0%	0%	0%	6%	3%	9%	6%	3%	9%	9%
9	Webster Investments, -760 & 764 S.16th St.	\$ 0.24	18%	7%	25%	21%	7%	28%	3%	0%	3%	3%
10	Flats at Girard Pointe	\$ 0.56	0%	0%	0%	1%	1%	2%	1%	1%	2%	2%
11	1639 Titan St	\$ 0.22	18%	7%	25%	19%	6%	25%	1%	-1%	0%	0%
12	Merrick Building-5301 Ridge Avenue	\$ 4.00	16%	13%	29%	18%	9%	27%	2%	-4%	-2%	-2%
13	Liberty Resources-4800 Disston St.	\$ 1.20	18%	7%	25%	10%	12%	22%	-8%	5%	-3%	-3%
14	Welch Road HCAP Conversion	\$ 0.32	18%	7%	25%	19%	0%	19%	1%	-7%	-6%	-6%
15	Habitat for Humanity/NPCB- Gratz/Wilts St.	\$ 0.50	18%	7%	25%	17%	0%	17%	-1%	-7%	-8%	-8%
16	7837 Temple Road	\$ 0.12	10%	8%	18%	8%	1%	9%	-2%	-7%	-9%	-9%
17	Carpenter Square, LP- 17th & Carpenter	\$ 6.38	18%	7%	25%	9%	6%	15%	-9%	-1%	-10%	-10%
18	1309-13 & 1319 N. 6th Street	\$ 1.35	18%	7%	25%	12%	1%	N/A	-6%	-6%	-12%	-12%
19	Queen and McKean In-fill	\$ 0.66	15%	10%	25%	11%	1%	12%	-4%	-9%	-13%	-13%
20	Germantown Avenue Mixed Use Projects	\$ 0.59	18%	7%	25%	6%	1%	7%	-12%	-6%	-18%	-18%
21	5935 Kemble Avenue	\$ 0.23	20%	5%	25%	5%	0%	5%	-15%	-5%	-20%	-20%
22	Powerhouse Development, Inc 4403 Marple St.	\$ 0.11	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
23	1800 block of No. 16th St./ Maze Group	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
24	HAS Mixed Use Development	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
25	Blumberg Apartments Phase I	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
26	Orinoka Civic House (2721-77 Ruth St.)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
27	1029-31 Mt. Vernon & 1026-28 Lemon St.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
28	871-73 Opal St.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
29	Parkside -- Lancaster Redevelopment Area	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
30	900 & 1000 Blocks of N. Marshall St.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
31	Allegheny West Homes Preservation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
32	Nativity B.V.M. Place (3255 Belgrade St.)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
33	1800 & 1804 Cecil B. Moore	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
34	1361-65 Germantown Ave.	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
35	Diamond Street II	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 71.94										

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT / PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: CLOSED

#	Project Name	Cost(\$Million)	GOAL			ACTUAL			VARIANCE			RANKING
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
36	4403 Marple Street	\$ 0.18	18%	7%	25%	100%	0%	100%	82%	-7%	75%	75%
37	Eli Court Apartments	\$ 0.57	18%	7%	25%	100%	0%	100%	82%	-7%	75%	75%
38	Casa Farnese Phase II	\$ 0.55	18%	7%	25%	0%	90%	90%	-18%	83%	65%	65%
39	6603 Tackawana Street	\$ 0.16	10%	7%	17%	42%	3%	45%	32%	-4%	28%	28%
40	728 S. Hicks Street	N/A	0%	0%	0%	19%	8%	27%	19%	8%	27%	27%
41	My Place Germantown	\$ 1.40	18%	7%	25%	27%	23%	50%	9%	16%	25%	25%
42	2200 Latona Street	\$ 0.23	47%	0%	47%	71%	0%	71%	24%	0%	24%	24%
43	1343 Pennington Road	\$ 0.19	20%	7%	27%	40%	6%	46%	20%	-1%	19%	19%
44	5015-19 Beaumont Avenue	\$ 0.51	18%	7%	25%	35%	9%	44%	17%	2%	19%	19%
45	Mt. Vernon Manor Apartments	N/A	18%	7%	25%	37%	11%	42%	7%	10%	17%	17%
46	1328 E. Sharpnack	\$ 0.11	10%	8%	18%	30%	5%	35%	20%	-3%	17%	17%
47	7203 Guyer Avenue	\$ 0.20	18%	7%	25%	37%	3%	40%	19%	-4%	15%	15%
48	Nicetown Court II- Housing Partners, LP	\$ 10.80	18%	7%	25%	32%	6%	38%	14%	-1%	13%	13%
49	3902 Spring Garden	\$ 0.56	18%	7%	25%	30%	8%	38%	12%	1%	13%	13%
50	1815-19 Thompson Street Apartments	\$ 1.06	18%	7%	25%	30%	8%	38%	12%	1%	13%	13%
51	Lehigh Park II	\$ 1.25	18%	7%	25%	24%	12%	36%	6%	5%	11%	11%
52	Hancock Manor	\$ 8.40	18%	7%	25%	28%	7%	35%	10%	0%	10%	10%
53	7766 Woodbine Avenue	\$ 0.18	17.4%	6.9%	24.3%	25%	9%	34%	8%	2%	10%	10%
54	Patriot House	\$ 2.40	18%	7%	25%	28%	6%	34%	10%	-1%	9%	9%
55	Rental Preservation Project	N/A	17%	7%	24%	15%	17%	32%	-2%	10%	8%	8%
56	Anthony Wayne Senior Housing Phase II	\$ 12.20	15%	7%	22%	19%	11%	30%	4%	4%	8%	8%
57	1858 North 16th Street	\$ 0.30	18%	7%	25%	27%	5%	32%	9%	-2%	7%	7%
58	St. John The Evangelist	\$ 11.58	18%	7%	25%	20%	12%	32%	2%	5%	7%	7%
59	Osun Village	\$ 3.56	18%	7%	25%	19%	13%	32%	1%	6%	7%	7%
60	3909 Haverford Street	\$ 0.87	15%	10%	25%	24%	8%	32%	9%	-2%	7%	7%
61	Soujourner House	\$ 2.20	18%	7%	25%	30%	1%	31%	12%	-6%	6%	6%
62	Lawrence Court I	\$ 13.26	18%	7%	25%	26%	4%	30%	8%	-3%	5%	5%
63	Villanueva Townhouse Preservation Develop.	\$ 14.15	18%	7%	25%	21%	9%	30%	3%	2%	5%	5%
64	WPRE III	\$ 8.40	18%	7%	25%	21%	9%	30%	3%	2%	5%	5%
65	5236 West Berks Shamrock Developers	\$ 0.14	10%	8%	18%	9%	13%	22%	-1%	5%	4%	4%
66	Ivy Residence II Senior Apartments	\$ 8.51	18%	7%	25%	20%	7%	27%	2%	0%	2%	2%
67	Cecil B. Moore III	\$ 8.83	18%	7%	25%	27%	0%	27%	9%	-7%	2%	2%
68	6906 Cedar Park	\$ 0.15	18%	7%	25%	23%	4%	27%	5%	-3%	2%	2%
69	2607 South 73rd Street	\$ 0.17	18%	7%	25%	19%	8%	27%	1%	1%	2%	2%
70	Diamond Street III	\$ 9.30	18%	7%	25%	25%	2%	27%	7%	-5%	2%	2%
71	728 South Hicks Street	\$ 0.15	18%	7%	25%	19%	8%	27%	1%	1%	2%	2%
72	1605 South 19th Street	\$ 0.22	18%	7%	25%	17%	9%	26%	-1%	2%	1%	1%
73	1211 Webster St	\$ 0.10	16%	7%	25%	16%	8%	24%	0%	1%	1%	1%

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT / PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: CLOSED

#	Project Name	Cost(\$Million)	GOAL			ACTUAL			VARIANCE			RANKING
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
74	814 South 12th St	\$ 0.10	18%	7%	25%	18%	8%	26%	0%	1%	1%	1%
75	7815 Forrest Avenue	\$ 0.19	20%	7%	27%	25%	3%	28%	5%	-4%	1%	1%
76	Jannie's Place	\$ 6.30	21%	16%	37%	20%	18%	38%	-1%	2%	1%	1%
77	Cliveden Street Apartments	\$ 10.75	14%	6%	20%	14%	6%	20%	0%	0%	0%	0%
78	Roxborough Rehabilitation Project	\$ 1.00	18%	7%	25%	17%	8%	25%	-1%	1%	0%	0%
79	1838 Moore Street	\$ 0.24	18%	7%	25%	20%	5%	25%	2%	-2%	0%	0%
80	HELP Philadelphia Homes	\$ 11.30	15%	10%	25%	19%	6%	25%	4%	-4%	0%	0%
81	1322 VanKirk Street	\$ 0.19	10%	8%	18%	7%	11%	18%	-3%	3%	0%	0%
82	4200 Stiles Street II	\$ 0.10	62%	0%	62%	62%	0%	62%	0%	0%	0%	0%
83	Paseo Verde- 9th & Berks TOD LIHTC	\$ 30.00	15%	10%	25%	13%	12%	25%	-2%	2%	0%	0%
84	WPRE II	\$ 5.59	16%	7%	25%	16%	7%	23%	0%	0%	0%	0%
85	1306 Webster St	\$ 0.10	16%	7%	25%	16%	7%	23%	0%	0%	0%	0%
86	Nicetown Court I	\$ 10.32	18%	7%	25%	24%	1%	25%	6%	-6%	0%	0%
87	Judson Street Parking	\$ 0.11	15%	10%	25%	11%	13%	24%	-4%	3%	-1%	-1%
88	Temple International Apts.	\$ 13.45	18%	7%	25%	19%	5%	24%	1%	-2%	-1%	-1%
89	Shamrock Developers- 5923 Crystal St.	\$ 0.17	12%	10%	22%	15%	6%	21%	3%	-4%	-1%	-1%
90	1937 S. Bouvier Street	\$ 0.23	18%	7%	25%	18%	6%	24%	0%	-1%	-1%	-1%
91	Forgotten Blocks III	\$ 1.00	24%	7%	31%	22%	8%	30%	-2%	1%	-1%	-1%
92	William Way Senior Residence	\$ 19.65	18%	7%	25%	19%	4%	23%	1%	-3%	-2%	-2%
93	3101 Girard Avenue	\$ 6.00	15%	10%	25%	12%	11%	23%	-3%	1%	-2%	-2%
94	1543 South 20th St.	\$ 0.23	18%	7%	25%	15%	7%	22%	-3%	0%	-3%	-3%
95	Point Breeze Homeownership	\$ 2.90	18%	7%	25%	18%	4%	22%	0%	-3%	-3%	-3%
96	1922 Mifflin Street	\$ 0.24	18%	7%	25%	14%	6%	20%	-4%	-1%	-5%	-5%
97	Lynch Associates, LLC- 946 Bridge St.	\$ 0.16	18%	7%	25%	16%	4%	20%	-2%	-3%	-5%	-5%
98	Home 2 Hilton 12th & Arch	\$ 33.30	18%	7%	25%	19%	1%	20%	1%	-6%	-5%	-5%
99	613 Benner Street	\$ 0.11	10%	8%	18%	13%	0%	13%	3%	-8%	-5%	-5%
100	Diamond Green Student Housing	\$ 15.40	15%	10%	25%	12%	8%	20%	-3%	-2%	-5%	-5%
101	Stawberry Mansion	\$ 9.34	18%	7%	25%	15%	5%	20%	-3%	-2%	-5%	-5%
102	Evelyn Sanders Phase 2	\$ 6.82	18%	7%	25%	11%	9%	20%	-7%	2%	-5%	-5%
103	Nugent Senior Apartment	\$ 17.00	18%	7%	25%	13%	6%	19%	-5%	-1%	-6%	-6%
104	7164 Jackson Street	\$ 0.12	10%	8%	18%	12%	0%	12%	2%	-8%	-6%	-6%
105	Chandler Supported Independent Living	\$ 0.76	19%	16%	34%	12%	16%	28%	-6%	0%	-6%	-6%
106	1911 Penfield Street	\$ 0.19	18%	7%	25%	14%	4%	18%	-4%	-3%	-7%	-7%
107	Shamrock Developers- 1322 VanKirk Street	\$ 0.12	15%	10%	25%	7%	11%	18%	-8%	1%	-7%	-7%
108	North Philadelphia Complete Blocks (Phase I)	\$ 0.15	15%	10%	25%	18%	0%	18%	3%	-10%	-7%	-7%
109	Sheridan Street Green Affordable Housing	\$ 3.40	26%	6%	33%	22%	3%	25%	-4%	-4%	-8%	-8%
110	Presser Senior Apartments	\$ 8.17	18%	7%	25%	13%	4%	17%	-5%	-3%	-8%	-8%
111	7165 Glenloch Street	\$ 0.19	10%	8%	18%	10%	0%	10%	0%	-8%	-8%	-8%
112	Strawberry Mansion Homeownership	\$ 2.80	9%	20%	29%	15%	5%	20%	6%	-15%	-9%	-9%

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT / PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: CLOSED

#	Project Name	Cost(\$Million)	GOAL			ACTUAL			VARIANCE			RANKING
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
113	2110 Wanamaker Street	N/A	18%	7%	25%	15%	1%	16%	-3%	-6%	-9%	-9%
114	4008 Haverford Ave	\$ 0.23	18%	7%	25%	9%	7%	16%	-9%	0%	-9%	-9%
115	Rites of Passage	\$ 2.72	18%	7%	25%	12%	4%	16%	-6%	-3%	-9%	-9%
116	7813 Bayard Street	\$ 0.25	18%	7%	25%	9%	6%	15%	-9%	-1%	-10%	-10%
117	Francisville East	\$ 9.83	18%	7%	25%	12%	3%	15%	-6%	-4%	-10%	-10%
118	Pilgrim Gardens Senior Housing	\$ 9.40	9%	17%	26%	8%	8%	16%	-1%	-9%	-10%	-10%
119	Sartain School 3017-45 West Oxford Street	\$ 0.60	18%	7%	25%	14%	0%	14%	-4%	-7%	-11%	-11%
120	Club Jaguar	\$ 0.12	18%	7%	25%	0%	13%	13%	-18%	6%	-12%	-12%
121	1833 Ashley Street	\$ 0.20	18%	7%	25%	12%	0%	12%	-6%	-7%	-13%	-13%
122	St. Maron's Hall	\$ 11.00	18%	7%	25%	12%	0%	12%	-6%	-7%	-13%	-13%
123	AET Enterprises, LLC- 1828 Dallas Rd.	\$ 0.19	20%	8%	28%	15%	0%	15%	-5%	-8%	-13%	-13%
124	6240 North 18th Street	\$ 0.19	17%	7%	24%	2%	7%	9%	-15%	0%	-15%	-15%
125	Habitat for Humanity- 1815 N. Gratz St.	\$ 0.17	18%	7%	25%	8%	0%	8%	-10%	-7%	-17%	-17%
126	7128 Glenloch Street	\$ 0.20	18%	8%	26%	8%	1%	9%	-10%	-7%	-17%	-17%
127	Fattah Homes I	\$ 1.70	18%	7%	25%	1%	6%	7%	-17%	-1%	-18%	-18%
128	749 N. Uber St	\$ 0.25	18%	7%	25%	6%	0%	6%	-12%	-7%	-19%	-19%
129	Raise of Hope, Inc.- Belfield Ave. Homes	\$ 0.12	15%	10%	25%	5%	0%	5%	-10%	-10%	-20%	-20%
130	Crane Arts	\$ 0.08	15%	10%	25%	0%	2%	2%	-15%	-8%	-23%	-23%
131	Mt. Airy USA- 6556 N. Woodstock St.	N/A	18%	7%	25%	0%	1%	1%	-18%	-6%	-24%	-24%
132	OARC- 200-206 E. Penn Street	\$ 1.13	17.4%	6.9%	24.3%	0%	0%	0%	-17%	-7%	-24%	-24%
133	Walnut Park Plaza	\$ 3.30	15%	10%	25%	0%	0%	0%	-15%	-10%	-25%	-25%
134	Fattah Homes II	\$ 1.10	18%	7%	25%	0%	0%	0%	-18%	-7%	-25%	-25%
		\$ 383.76										

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT / PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: IN PLANNING

#	Project Name	Cost (\$Million)	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
135	4040 Ogden Street	\$ 0.90	17%	7%	24%	N/A	N/A	N/A	N/A	N/A	N/A
136	Sansom Street Development LP Phase I	\$ 0.56	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
137	70th and Norwitch Drive	\$ 0.90	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
138	427-35 Master St (Umbrella Factory Parking)	\$ 0.15	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
139	729 N. Uber Street	\$ 0.18	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
140	1957 73rd Street	\$ 0.20	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
141	3000 Block of Girard Ave	\$ 0.85	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
142	8301 Chelwynde Ave	\$ 0.27	15%	10%	25%	N/A	N/A	N/A	N/A	N/A	N/A
143	John Lim Kim Do-1703-05 Cecil B. Moore	\$ 0.68	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
144	Loomstyn Development-530 N. 36th St.	\$ 0.18	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
145	People's Emergency Center CDC	\$ 2.20	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
146	Powerhouse Development, Inc.	\$ 0.13	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
147	Ryder Truck Rental	\$ 0.10	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
148	S & I Holdings, LLC- 629 S. 49th St.	\$ 0.36	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
149	Stephen-Sin Development- BrewerytownSites	\$ 0.80	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
150	Temple Nest IV LP 1604 Carlisle St.	\$ 0.53	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
151	Aquinas 2021 Chestnut St, LP- 2021 Chestnut	\$ 32.77	25%	10%	35%	N/A	N/A	N/A	N/A	N/A	N/A
152	9th Street Marketplace, LLC	N/A	30%	10%	40%	N/A	N/A	N/A	N/A	N/A	N/A
153	Sansom Street Development LP Phase III	N/A	75%	25%	100%	N/A	N/A	N/A	N/A	N/A	N/A
154	439 Belgrade Street	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
155	PHA- Mantua West Project	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
156	Spruce St. Senior Residence 249-57 S. 13th St.	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 41.75									

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT / PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS

PROJECT STATUS: CANCELLED

#	Project Name	Cost (\$Million)	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
157	1800 N. 6th Street	\$ 9.14	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
158	1347-51 North Front Street	\$ 0.08	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
159	2451-53 Frankford Ave	\$ 0.89	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
160	2545 Wharton Street (Rehab)	\$ 0.10	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
161	Mantua West - Scattered Site Project	\$ 18.20	20%	10%	30%	N/A	N/A	N/A	N/A	N/A	N/A
162	PA Ballet Phase I	N/A	15%	8%	23%	N/A	N/A	N/A	N/A	N/A	N/A
163	1709-11 Olive Street	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
164	2150 East Westmoreland (SMIP)	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
165	332-52 East Tioga St	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
166	Eastwick JV_84th and Linbergh	N/A	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
167	Epiphany Fellowship	N/A	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
168	RPG Cathedral 38th and Chestnut	N/A	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 28.41									

Economic Opportunity Plans

City of Philadelphia

Philadelphia Industrial Development Corporation (PIDC)

PHILADELPHIA INDUSTRIAL DEVELOPMENT CORPORATION (PIDC)
ECONOMIC OPPORTUNITY PLAN
ACTIVE, CLOSED AND IN PLANNING

PROJECT STATUS: ACTIVE

#	PROJECT NAME	BUDGET*	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
1	NEW HADDINGTON HEALTH CENTER 5201 - 15 HAVERFORD AVE.	\$ 20.00	25-30%	10-15%	35.00%	N/A	N/A	18%	N/A	N/A	-17%

PROJECT STATUS: CLOSED

#	PROJECT NAME	BUDGET*	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
2	CENTER FOR CULINARY ENTERPRISES	\$ 3.60	20-25%	15-20%	35.00%	97%	3%	100%	77%	-12%	65%
3	2001 N. 59TH ST. (W & W REALTY CO., LLC)		10-15%	10-15%	20.00%				N/A	N/A	N/A
4	FRANCISVILLE SENIORS LP (1708 RIDGE AVE.)		70-75%	N/A	N/A				N/A	N/A	N/A
5	GLOBE DYE WORKS (SMIP GRANT)		N/A	12-20%	N/A				N/A	N/A	N/A
6	GREENING LEA (4700 LOCUST ST.)		20-25%	15-20%	35.00%				N/A	N/A	N/A
7	NAVY YARD LIFT BRIDGE MAINTENANCE	\$ 0.79	17.50%	17.50%	35.00%				N/A	N/A	N/A
8	PENNSYLVANIA ENVIRONMENTAL COUNCIL STORM WATER MANAGEMENT PROJECT		18-25%	N/A	N/A				N/A	N/A	N/A
9	PHILABUNDANCE - PHILADELPHIA STORM WATER (3600 - 46 S. GALLOWAY ST.)	\$ 0.27	15-20%	15-20%	30.00%				N/A	N/A	N/A
10	PHILADELPHIA SHIPYARD BRIDGE MAINTENANCE REPAIRS	\$ 0.63	15-20%	15-20%	30.00%				N/A	N/A	N/A
11	PHILADELPHIA STREET LIGHTING MAINTENANCE		15-20%	15-20%	30.00%				N/A	N/A	N/A
12	ROXBOROUGH HIGH SCHOOL/FRIENDS OF GORGAS PARK STORM WATER MANAGEMENT GRANT		N/A	100.00%	N/A				N/A	N/A	N/A
13	SDP GREEN INFRASTRUCTURE IMPLEMENTATION PROJECT (SMIP GRANT)		10-15%	7-10%	17.00%				N/A	N/A	N/A
14	SEPVIVA & FIRTH STS. (GREEN TREE GROUP CONTRACTING, LLC)		4-8%	16-20%	20.00%				N/A	N/A	N/A
15	TRUST FOR PUBLIC LAND - WILLIAM DICK ELEMENTARY SCHOOL (2498 W. DIAMOND)		15-20%	10-15%	25.00%				N/A	N/A	N/A

PROJECT STATUS: IN PLANNING

#	PROJECT NAME	BUDGET*	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
16	FRIENDS HOSPITAL STORMWATER REDUCTION PROJECT	\$ 0.53	10-15%	10-15%	20.00%	N/A	N/A	N/A	N/A	N/A	N/A
17	140 N. COLUMBUS BLVD.	\$ 3.30	22-25%	12-17%	24.00%	N/A	N/A	N/A	N/A	N/A	N/A
18	ASPIRA-ACE/DOUGHERTY SMP	\$ 0.98	30-35%	10-15%	40.00%	N/A	N/A	N/A	N/A	N/A	N/A
19	NEWMAN & COMPANY RAINWATER HARVESTING SYSTEM	\$ 0.50	17%	15%	32.00%	N/A	N/A	N/A	N/A	N/A	N/A
20	WESTINGHOUSE LIGHTING SMIP	\$ 0.32	5%	20%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A
21	PIDC/NAVY YARD STREET LIGHTING MAINTENANCE		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Economic Opportunity Plans
City of Philadelphia
Private and Non-Profit Sectors

**PRIVATE AND NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN
CANCELLED PROJECTS**

PROJECT STATUS: ACTIVE

#	PROJECT NAME	BUDGET*	GOAL			ACTUAL			VARIANCE			RANKING
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
1	FOUNDERS 6 ANATOMIC PATHOLOGY	\$ 6.39	15.00%	10.00%	25.00%	35.50%	3.42%	38.92%	20.50%	-6.58%	13.92%	13.92%
2	GREGORY COLLEGE HOUSE RENOVATION	\$ 6.43	15.00%	10.00%	25.00%	21.80%	12.75%	34.55%	6.80%	2.75%	9.55%	9.55%
3	WILLIAM DICK ELEMENTARY SCHOOL	\$ 0.67	15.00%	10.00%	25.00%	15.00%	18.00%	33.00%	0.00%	8.00%	8.00%	8.00%
4	RICHARDS RENOVATIONS	\$ 6.90	15.00%	10.00%	25.00%	16.09%	16.49%	32.58%	1.09%	6.49%	7.58%	7.58%
5	SILVERSTEIN/STEMMLER CHILLED WATER UPGRADE	\$ 14.87	15.00%	10.00%	25.00%	23.82%	8.39%	32.21%	8.82%	-1.61%	7.21%	7.21%
6	MODULE 7	\$ 34.66	15.00%	10.00%	25.00%	23.21%	8.41%	31.62%	8.21%	-1.59%	6.62%	6.62%
7	NEW COLLEGE HOUSE	\$ 85.26	15.00%	10.00%	25.00%	19.29%	11.94%	31.23%	4.29%	1.94%	6.23%	6.23%
8	MORMON TEMPLE	\$ 83.48	20.00%	5.00%	25.00%	16.92%	13.88%	30.80%	-3.08%	8.88%	5.80%	5.80%
9	NEUROBEHAVIORAL SCIENCES BUILDING	\$ 42.45	15.00%	10.00%	25.00%	20.23%	9.76%	29.99%	5.23%	-0.24%	4.99%	4.99%
10	CHOP AMBULATORY CARE CENTER	\$ 337.80	25.00%	10.00%	35.00%	25.00%	14.00%	39.00%	0.00%	4.00%	4.00%	4.00%
11	HEALTH SCIENCE CAMPUS REPLACEMENT PARKING GARAGE	\$ 12.75	25.00%	10.00%	35.00%	12.59%	25.98%	38.57%	-12.41%	15.98%	3.57%	3.57%
12	SOUTH PAVILION EXPANSION	\$ 136.89	15.00%	10.00%	25.00%	18.39%	8.83%	27.22%	3.39%	-1.17%	2.22%	2.22%
13	WILLIAM CRAMP SCHOONYARD IMPROVEMENT PROJECT	\$ 0.45	10.00%	15.00%	25.00%	18.00%	9.00%	27.00%	18.00%	9.00%	2.00%	2.00%
14	LANCASTER AVE (34TH & LANCASTER)	\$ 86.70	20.00%	7.00%	27.00%	18.00%	10.00%	28.00%	-2.00%	3.00%	1.00%	1.00%
15	WEXFORD SCIENCE AND TECHNOLOGY - UNIVERSITY CITY HIGH SCHOOL	\$ 1,200.00	25.00%	10.00%	35.00%	26.00%	10.00%	36.00%	1.00%	0.00%	1.00%	1.00%
16	P.H. WEST END SERVICE BUILDING	\$ 9.72	15.00%	10.00%	25.00%	18.63%	6.62%	25.25%	3.63%	-3.38%	0.25%	0.25%
17	PERRY WORLD HOUSE	\$ 10.00	15.00%	10.00%	25.00%	23.00%	2.00%	25.00%	8.00%	-8.00%	0.00%	0.00%
18	PCAM SOUTH TOWER	\$ 65.26	15.00%	10.00%	25.00%	11.64%	13.35%	24.99%	-3.36%	3.35%	-0.01%	-0.01%
19	1919 MARKET (NO EOP ON FILE)	\$ 90.00	25%	8%	33.00%	19.00%	13.00%	32.00%	19.00%	13.00%	-1.00%	-1.00%
20	PPMC ADVANCED CARE HOSPITAL PAVILION	\$ 68.63	15.00%	10.00%	25.00%	15.23%	8.36%	23.59%	0.23%	-1.64%	-1.41%	-1.41%
21	UNIVERSITY SCIENCE BUILDING (SERC)	\$ 91.60	25.00%	10.00%	35.00%	19.39%	13.89%	33.28%	-5.61%	3.89%	-1.72%	-1.72%
22	COMCAST TOWER TWO	\$ 245.05	25.00%	7.00%	32.00%	7.75%	20.97%	28.72%	-17.25%	13.97%	-3.28%	-3.28%
23	PPMC SPECIALTY CARE FIT-OUT	\$ 19.55	15.00%	10.00%	25.00%	15.86%	5.74%	21.60%	0.86%	-4.26%	-3.40%	-3.40%
24	3600 CIVIC CENTER BLVD GARAGE	\$ 34.80	15.00%	10.00%	25.00%	7.65%	8.21%	15.86%	-7.35%	-1.79%	-9.14%	-9.14%
25	FMC TOWER	\$ 157.08	25.00%	8.00%	33.00%	12.98%	6.26%	19.24%	-12.02%	-1.74%	-13.76%	-13.76%
26	DIETZ & WATSON	\$ 50.00	20.00%	2.00%	22.00%	3.00%	3.00%	6.00%	-17.00%	1.00%	-16.00%	-16.00%
27	1601 VINE TOWER AND MEETING HOUSE	\$ 78.21	20.00%	5.00%	25.00%	6.79%	0.70%	7.49%	-13.21%	-4.30%	-17.51%	-17.51%
28	THE MUSEUM OF THE AMERICAN REVOLUTION	\$ 48.59	15.00%	10.00%	25.00%	0.00%	4.69%	4.69%	-15.00%	-5.31%	-20.31%	-20.31%
29	RODIN SQUARE PROJECT	\$ 84.94	15.00%	10.00%	25.00%	1.00%	3.50%	4.50%	-14.00%	-6.50%	-20.50%	-20.50%
30	THE STUDY AT UNIVERSITY CITY	\$ 28.50	20.00%	10.00%	30.00%	0.01%	8.00%	8.01%	-19.99%	-2.00%	-21.99%	-21.99%
31	VERIZON	\$ 672.37	N/A	N/A	30.00%	0.01%	5.47%	5.48%	N/A	N/A	-24.52%	-24.52%
32	1801 VINE ST. - FAMILY COURT BUILDING	\$ 55.00	25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
33	FAMILY HEALTH CENTER	\$ 42.50	20.00%	5.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
34	BENJAMIN FRANKLIN PARKWAY IMPROVEMENTS	\$ 17.00	15.00%	5.00%	20.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
35	PAFA MASTER PLAN PHASE 1	\$ 2.00		10.00%	10.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
36	GALLERY MALL	\$ 350.00	25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
37	MT. SINAI TOWNHOUSES	\$ 25.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
38	PAFA 5TH FLOOR FIT OUT	\$ 4.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
39	TEMPLE UNIVERSITY MULTIPLE PROJECTS	\$ 305.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
40	537 N. 3RD ST.		20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
41	TECH FREIRE CHARTER SCHOOL	\$ 10.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
42	PLAZA ALLEGHENY	\$ 16.00	20%	10%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
43	UNIVERSITY CROSSINGS ADA RAMP	\$ 0.75	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 4,637.25										

**PRIVATE AND NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN
CANCELLED PROJECTS**

PROJECT STATUS: CLOSED

#	PROJECT NAME	BUDGET*	GOAL			ACTUAL			VARIANCE			RANKING
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
44	SISTER CITIES	\$ 1.70	15.00%	8.00%	23.00%	26.00%	49.00%	75.00%	11.00%	41.00%	52.00%	52.00%
45	PHILADELPHIA BIOSOLIDS SERVICES	\$ 21.75	22.60%	7.60%	30.20%	50.00%	10.00%	60.00%	27.40%	2.40%	29.80%	29.80%
46	CHEM 73	\$ 5.84	15.00%	10.00%	25.00%	29.41%	17.56%	46.97%	14.41%	7.56%	21.97%	21.97%
47	LINCOLN FINANCIAL FIELD	\$ 49.15	20.00%	8.00%	28.00%	25.85%	20.45%	46.30%	5.85%	12.45%	18.30%	18.30%
48	ST. JOSEPH'S UNIVERSITY	\$ 25.30	25.00%	10.00%	35.00%	13.00%	39.00%	52.00%	-12.00%	29.00%	17.00%	17.00%
49	STEINBERG HALL/DIETRICH HALL	\$ 15.90	15.00%	10.00%	25.00%	23.56%	18.17%	41.73%	8.56%	8.17%	16.73%	16.73%
50	P.H LAB REOVATION	\$ 5.06	15.00%	10.00%	25.00%	11.50%	28.20%	39.70%	-3.50%	18.20%	14.70%	14.70%
51	XFINITY LIVE!	\$ 18.50	25.00%	10.00%	35.00%	33.00%	14.00%	47.00%	8.00%	4.00%	12.00%	12.00%
52	PENN ARCH BUILDING RENOVATION	\$ 13.65	15.00%	10.00%	25.00%	8.78%	27.53%	36.31%	-6.22%	17.53%	11.31%	11.31%
53	MAYER RESIDENCE HALL	\$ 6.32	15.00%	10.00%	25.00%	12.73%	23.09%	35.82%	-2.27%	13.09%	10.82%	10.82%
54	EVO CIRA CENTER SOUTH	\$ 90.21	25.00%	8.00%	33.00%	18.00%	23.00%	41.00%	-7.00%	15.00%	8.00%	8.00%
55	BARNES FOUNDATION	\$ 150.00	20.00%	10.00%	30.00%	28.50%	8.30%	36.80%	8.50%	-1.70%	6.80%	6.80%
56	HUTCHINSON INFILL PROJECT	\$ 13.53	15.00%	10.00%	25.00%	14.68%	16.70%	31.38%	-0.32%	6.70%	6.38%	6.38%
57	MITCHELL & HILARIE MORGAN HALL	\$ 154.70	25.00%	10.00%	35.00%	28.00%	13.00%	41.00%	3.00%	3.00%	6.00%	6.00%
58	SHOEMAKER GREEN	\$ 5.49	15.00%	10.00%	25.00%	23.32%	3.65%	26.97%	8.32%	-6.35%	1.97%	1.97%
59	COLUMBIA FIELD - ST JOSEPH'S PREP	\$ 2.00	15.00%	10.00%	25.00%	13.70%	12.70%	26.40%	-1.30%	2.70%	1.40%	1.40%
60	PHILADELPHIA ZOO INTERMODAL TRANSPORTATION/STREETScape (ZOO CAPITAL PROJECTS)	\$ 18.90	22.00%	11.00%	33.00%	20.00%	13.00%	33.00%	-2.00%	2.00%	0.00%	0.00%
61	WASHINGTON SQUARE PROJECT	\$ 12.79	15.00%	10.00%	25.00%	12.85%	11.69%	24.54%	-2.15%	1.69%	-0.46%	-0.46%
62	P.H. PRESTON	\$ 6.72	15.00%	10.00%	25.00%	0.42%	23.97%	24.39%	-14.58%	13.97%	-0.61%	-0.61%
63	SILVERSTEIN 4 OPERATING ROOM	\$ 14.87	15.00%	10.00%	25.00%	13.22%	10.89%	24.11%	-1.78%	0.89%	-0.89%	-0.89%
64	CONVENTION CENTER PARKING FACILITY	\$ 18.00	20.00%	8.00%	28.00%	16.80%	8.40%	25.20%	-3.20%	0.40%	-2.80%	-2.80%
65	DREXEL LEBOW BUSINESS SCHOOL	\$ 70.30	20.00%	10.00%	30.00%	17.00%	10.00%	27.00%	-3.00%	0.00%	-3.00%	-3.00%
66	SMILOW TRANSLATIONAL CENTER (TRC)	\$ 243.93	15.00%	10.00%	25.00%	17.30%	3.40%	20.70%	2.30%	-6.60%	-4.30%	-4.30%
67	DILWORTH PLAZA	\$ 46.12	18.00%	12.00%	30.00%	21.03%	4.09%	25.12%	3.03%	-7.91%	-4.88%	-4.88%
68	CHESTNUT STREET HOUSING	\$ 97.60	20.00%	10.00%	30.00%	13.00%	11.00%	24.00%	-7.00%	1.00%	-6.00%	-6.00%
69	MANN CENTER FOR THE PERFORMING ARTS	\$ 1.10	32.00%	7.00%	39.00%	32.00%	0.00%	32.00%	0.00%	-7.00%	-7.00%	-7.00%
70	CAMPUS INN (HOMEWOOD SUITES)	\$ 50.00	30.00%	7.00%	37.00%	29.23%	0.19%	29.42%	-0.77%	-6.81%	-7.58%	-7.58%
71	MIXED USE PARKING GARAGE 11TH & MONTGOMERY	\$ 17.90	25.00%	10.00%	35.00%	6.84%	19.93%	26.77%	-18.16%	9.93%	-8.23%	-8.23%
72	SUGARHOUSE CASINO	\$ 60.00	25.00%	10.00%	35.00%	17.00%	9.00%	26.00%	-8.00%	-1.00%	-9.00%	-9.00%
73	ART HANDLING	\$ 32.08	25.00%	5.00%	30.00%	11.48%	4.42%	15.90%	-13.52%	-0.58%	-14.10%	-14.10%
74	LOVE PARK PLAZA	\$ 2.15	25.00%	7.00%	32.00%	3.26%	11.62%	14.88%	-21.74%	4.62%	-17.12%	-17.12%
75	PENN SINGH NANOTECH CENTER	\$ 22.27	15.00%	10.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
76	RAVDIN 3 STEM CELL	\$ 7.80	15.00%	10.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
77	HANK GATHERS RECREATION CENTER (2501 W. DIAMOND ST)	\$ 0.38	10.00%	5.00%	15.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
78	DELAWARE VALLEY INTELLIGENCE CENTER	\$ 20.00	25.00%	10.00%	35.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
79	SCHUYLKILL RIVER DEVELOPMENT CORP.	\$ 5.10	10.00%	5.00%	15.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
80	THE GRANARY PROJECT	\$ 40.00	25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
81	1400 SPRING GARDEN STREET	\$ 20.00	18.00%	7.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
82	CHELTEN PLAZA DEVELOPMENT	\$ 10.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
83	LENFEST PLAZA	\$ 1.50	N/A	N/A	N/A	N/A						
84	PARKWEST TOWN CENTER	\$ 50.00	N/A	N/A	N/A	N/A						
85	RACE STREET PIER (DRWC)	\$ 5.60	N/A	N/A	N/A	11.00%	25.40%	36.40%	N/A	N/A	N/A	N/A
86	THE JOSE MANUEL COLLAZO PARK RENOVATIONS	\$ 0.79	N/A	N/A	0.00%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
87	MOTOROLA INCORPORATED	\$ 34.50	N/A	N/A	N/A	N/A						
		\$ 1,489.50										

**PRIVATE AND NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN
CANCELLED PROJECTS**

PROJECT STATUS: PLANNING

#	PROJECT NAME	BUDGET*	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
88	WEST PHILADELPHIA HIGH SCHOOL -- 4700 WALNUT STREET	\$ 42.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
89	SLS INTERNATIONAL HOTEL AND RESIDENCE	\$ 200.00	20.00%	7.00%	27.00%	N/A	N/A	N/A	N/A	N/A	N/A
90	LOVE PARK PARKING GARAGE	\$ 9.20	25.00%	7.00%	32.00%	N/A	N/A	N/A	N/A	N/A	N/A
91	RIVER WALK	\$ 375.00	20.00%	5.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A
92	SCIENERGY/BLUE HILL	\$ 6.60	15.00%	5.00%	20.00%	N/A	N/A	N/A	N/A	N/A	N/A
93	W/ELEMENT PHILADELPHIA HOTELS	\$ 280.00	25.00%	10.00%	35.00%	N/A	N/A	N/A	N/A	N/A	N/A
94	CHANCELLOR HOTEL		25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
95	40TH STREET TROLLEY PORTAL PROJECT		25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
96	THE ROYAL	\$ 12.60	25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
97	TEMPORARY PEDESTRIAN BRIDGE		25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
98	PERELMAN CENTER FOR POLITICAL SCIENCE AND ECONOMICS	\$ 50.00	20.00%	10.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
99	EAST MARKET ST.	\$ 350.00	25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
100	STADIUM CASINO PHILADELPHIA	\$ 265.00	50.00%	8.00%	58.00%	N/A	N/A	N/A	N/A	N/A	N/A
101	UNIFIED CALL CENTER	\$ 30.00	25.00%	5.00%	30.00%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 1,620.40									

**PRIVATE AND NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN
CANCELLED PROJECTS**

PROJECT STATUS: CANCELLED

#	PROJECT NAME	BUDGET	GOAL			ACTUAL			VARIANCE		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
102	ADCO - MM GIRARD27	\$ 18.00	25.00%	10.00%	35.00%	N/A	N/A	N/A	N/A	N/A	N/A
103	1200 CHESTNUT STREET	\$ 3.00	25.00%	7.00%	32.00%	N/A	N/A	N/A	N/A	N/A	N/A
104	BLUE HORIZON	\$ 20.00	15.00%	10.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A
105	BROAD & WASHINGTON		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
106	ISLAND AVENUE MARRIOTT	\$ 20.00	17.00%	7.00%	24.00%	N/A	N/A	N/A	N/A	N/A	N/A
107	ONE FRANKLIN SQUARE 401 RACE STREET	\$ 40.00	25.00%	10.00%	35.00%	N/A	N/A	N/A	N/A	N/A	N/A
108	TEMPLE UNIVERSITY JEANES HOSPITAL PARKING GARAGE		20.00%	5.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A
109	WOMEN AGAINST ABUSE		18.00%	7.00%	25.00%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 101.00									

APPENDIX

**City of Philadelphia
Economic Opportunity Plan
Prototype**

INSERT PROJECT NAME

Table of Contents

I. Introduction and Definitions..... 3
II. Project Scope..... 3
III. Goals..... 3
IV. Equity Ownership..... 4
V. Diversity Practices..... 5
VI. Responsiveness..... 6
VII. Compliance and Monitoring of Best and Good Faith Efforts..... 6
VIII. Remedies and Penalties for Non-Compliance..... 7

I. Introduction and Definitions

The City of Philadelphia strongly encourages the use of certified Minority ("MBE"), Women ("WBE"), Disabled ("DSBE") and Disadvantaged ("DBEs") Business Enterprises (collectively, "M/W/DSBEs") and minority and female workers in all aspects of **PROJECT NAME** (the "Project") located at **ADDRESS** ("the Site") which may include financial investment, design, construction, and operations.¹ In support of this objective, the City of Philadelphia will require that **PROJECT OWNER** (the "Owner") commit to this Economic Opportunity Plan ("EOP" or "Plan"). This Plan contains ranges of projected M/W/DSBE utilization and goals for the employment of minority and female workers in connection with the Project at the Site. This Plan shall be a part of and incorporated into the resulting agreement(s) with the owners of the **PROJECT NAME**.

The Owner hereby verifies that all information submitted to the Office of Economic Opportunity ("OEO") in response to this Plan is true and correct and takes notice that the submission of false information is subject to the penalties of 18 PA C. S. Section 4904, relating to unsworn falsification to authorities and 18 PA C. S. Section 4107.2 (a)(4), relating to fraud in connection with minority business enterprises or women's business enterprises.

For the purposes of this Plan, MBE, WBE, DBE and DSBE shall refer to certified businesses so recognized by OEO. Only the work or supply efforts of firms that are certified as M/W/DSBEs by an OEO-approved certifying agency will be eligible to receive credit as a Best and Good Faith Effort.² In order to be counted, certified firms must successfully complete and submit to the OEO an application to be included in the OEO Registry which is a list of registered M/W/DSBEs maintained by the OEO and available online at www.phila.gov/oeo/directory.

For this Plan, the term "Best and Good Faith Efforts," the sufficiency of which shall be in the sole determination of the City, means: efforts, the scope, intensity and appropriateness of which are designed and performed to foster meaningful and representative opportunities for participation by M/W/DSBEs and an appropriately diverse workforce and to achieve the objectives herein stated. Best and Good Faith Efforts are rebuttably presumed met when commitments are made within the M/W/DSBE participation ranges established for the Project and a commitment is made to employ a diverse workforce as enumerated herein.

II. Project Scope

PROJECT SCOPE.

III. Goals

A. M/W/DSBE Participation Ranges

As a benchmark for the expression of "Best and Good Faith Efforts" to provide meaningful and representative opportunities for M/W/DSBEs in the Project, the following participation ranges have been established. These participation ranges represent, in the absence of discrimination in the solicitation and selection of M/W/DSBEs, the percentage of MBE, WBE and DSBE participation that is reasonably attainable through the exercise of Best and Good Faith Efforts. These percentages relate to the good faith estimated cost of the entire Project. In order to maximize opportunities for as many businesses as possible,

¹ Disadvantaged Business Enterprises ("DBEs") are those socially or economically disadvantaged minority and woman owned businesses certified under 49 C.F.R. Part 26.

² A list of "OEO approved certifying agencies" can be found at www.phila.gov/oeo

a firm that is certified in two or more categories (e.g., MBE and WBE and DSBE or WBE and DSBE) will only be credited toward one participation range as either an MBE or WBE or DSBE. The ranges are based upon an analysis of factors such as the size and scope of the Project and the availability of MBEs, WBEs, DSBEs and DBEs to participate in this development.

The following contract goals have been set for the Project:

Contracts	Minority Owned	Female Owned	DSBE	Total
Construction	RANGE	RANGE	BGFE	RANGE

B. Employment Goals

The owner agrees to exhaust Best and Good Faith Efforts to employ minority persons and females in its workforce of apprentices and journeymen at the following levels:³

- Minority Apprentices - 50% of all hours worked by all apprentices
- Minority Journeymen - 32% of all journey hours worked across all trades
- Female Apprentices - 7% of all hours worked by all apprentices
- Female Journeypersons – 2% of all hours worked across all trades

Local Residents
GOAL

IV. Equity Ownership

The Philadelphia Code 17-1603 requires that each Economic Opportunity Plan include information concerning the Equity Ownership (as defined) of (1) the contractor, developer and/or recipient of financial assistance required to submit the Plan; (2) participants (as defined) engaged by the contractor, developer and/or recipient of financial assistance; and (3) the eventual owner or owners of the project or contract to which the Plan relates; and requiring periodic reports for the purpose of updating Equity Ownership information; all under certain terms and conditions.

Identify the current equity owners of the project.

Type of Ownership	% Minority Owned	% Women-Owned	% Disabled Persons
Sole Proprietorship			
Partnership			
Corporation			

If the project is privately owned, the following individuals will become the anticipated Equity Owners upon completion.

Type of Ownership	% Minority Owned	% Women-Owned	% Disabled Persons
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³ These goals are based upon the recommendations of the Mayor’s Advisory Committee on Construction Industry Diversity (MACCID), published in the 2009 MACCID Report; they have been augmented by OEO over time based upon labor market data.

Sole Proprietorship			
Partnership			
Corporation			

Following the completion of the project, the project owner is responsible for meeting the reporting guideline identified in the Philadelphia Code.⁴

V. Diversity Practices

In compliance with Chapter 17-1603, the Economic Opportunity Plan shall contain a statement from the contractor, developer, and/or recipient of financial assistance summarizing past practices by identifying and describing examples of processes used to develop diversity at any/all levels of its organization including, but not limited to, Board and managerial positions. This statement shall also summarize strategic business plans specific to current or past practices of M/W/DSBE utilization on government and non-government projects and procurement.

1. Describe employment and recruitment policies used to achieve diversity in your workforce.
2. Provide the race, gender, and residential (local) status of your:

A. Directors	
B. Management	
C. General Workforce	

3. Identify your organization's methods of solicitation and utilization of Minority, Woman and Disabled Businesses (M/W/DSBEs). Please be specific in describing outreach and any procurement policies that are focused on creating or sustaining business relationships with M/W/DSBEs.

4. What percentage of your company's total spend with vendors and suppliers is attributable to M/W/DSBEs? Please include a list of the largest M/W/DSBEs used by your organization in the last 12 months.

A. Identify the type of goods or services purchased.	
B. Amount of the contract.	
C. Indicate if any of these M/W/DSBEs are listed in the City of Philadelphia's Office of Economic Opportunity Registry.	

⁴ Per The Philadelphia Code 17-1603: *Continuing Reporting Requirements*.

(i) Within 30 days of each anniversary of the date that the Plan is finally certified, the contractor, developer and/or recipient of financial assistance shall file with the Chief Clerk of Council and the certifying agency an addendum to the original Plan that provides the Equity Ownership information required in subsection (g)(.2), updated so that it is accurate as of the anniversary date. This requirement shall continue until the project is completed.

(ii) The final EOP report required pursuant to § 17-1604(2)(.a) shall include updated Equity Ownership information that is accurate as of the date of the final report.

(iii) After the final EOP report has been filed, the owner or owners of the completed project shall have a continuing obligation to file a Statement of the owner's or owners' Equity Ownership within 30 days of each anniversary of the date that the final EOP report is submitted. The Statement shall be accurate as of the relevant anniversary date, and shall be filed with the Chief Clerk of Council and the certifying agency. No Statement shall be required if the completed project is not privately-owned.

D. Are these companies certified as M/W/DSBEs? Do you rely on any particular certifying agency?	
E. If there is no previous M/W/DSBE utilization, the Plan shall contain a statement that explains the reason for the lack of M/W/DSBE participation in past contract(s) or project(s).	

5. Describe any initiatives made by your organization to increase investment and promote equity ownership by minorities and women.

VI. Responsiveness

A. The owner shall identify M/W/DSBE commitments and other agreements evidencing their intent to use Best and Good Faith efforts to employ minority persons and females at the levels stated herein. The identified commitments constitute a representation that the M/W/DSBE is capable of providing commercially useful goods or services relevant to the commitments and that the Owner has entered into legally binding commitments or other legally binding agreements with the listed M/W/DSBEs for the work or supply effort described and the dollar/percentage amounts set forth. In calculating the percentage of M/W/DSBE participation, the standard mathematical rules apply in rounding off numbers. In the event of inconsistency between the dollar and percentage amounts listed on the form, the percentage will govern.

B. M/W/DSBE commitments are to be memorialized in a written subcontract agreement. Letters of intent, quotations, contracts, subcontracts and any other documents evidencing commitments with M/W/DSBEs become part of and an exhibit to the Agreement resulting from the RFP.

C. OEO will review the owner’s commitments for the purpose of determining whether Best and Good Faith Efforts have been made. OEO reserves the right to request further documentation and/or clarifying information at any time during the construction and development of the Project.

VII. Compliance and Monitoring of Best and Good Faith Efforts

A. The owner agrees to cooperate with OEO in its compliance monitoring efforts, and to submit, upon the request of OEO, documentation relative to its implementation of the Plan, including the items described below:

- Copies of signed contracts and purchase orders with M/W/DSBE subcontractors
- Evidence of payments (cancelled checks, invoices, etc.) to subcontractors and suppliers to verify participation; and
- Telephone logs and correspondence relating to M/W/DSBE commitments.
- To the extent required by law, the Owner shall ensure that its on-site contractors maintain certified payrolls which include a breakout of hours worked by minority and female apprentices and journeypersons. These documents are subject to inspection by OEO.

B. Prompt Payment of M/W/DSBEs

The owner agrees and shall cause its contractors to ensure that M/W/DSBEs participating on the Project receive prompt payment for their work or supply effort within five (5) days after receipt of payment from the project owner.

C. Oversight Committee

For this Project, in the sole discretion of the City, an oversight committee may be established consisting of representatives from the Owner, representatives of the building trades, the construction manager, and the City which may include the Project site's district councilperson, OEO, and appropriate community organizations ("Committee"). The Committee will meet regularly to provide advice for the purpose of facilitating compliance with the Plan.

D. Reporting

The owner agrees to file an annual report with the City of Philadelphia and City Council concerning the performance of the Economic Opportunity Plan through the duration of the Project. In addition, during construction, the Owner will provide "snapshot" reports containing updates for certain categories of information contained in its annual report on a monthly basis during construction. Snapshot reporting will include: (i) utilization of M/W/DSBEs, and (ii) the hiring and employment of minorities and females. All reports (quarterly & annually) provided to the City under this section will also be provided to the Office of Economic Opportunity.

VIII. Remedies and Penalties for Non-Compliance

A. The owner agrees that its compliance with the requirements of this Plan is material to the Agreement. Failure to comply with the Plan may constitute a substantial breach of the Agreement and is subject to the remedies and penalties contained therein or otherwise available at law or in equity. Notwithstanding the foregoing, no privity of contract exists between the City and any M/W/DSBE identified in any contract resulting from implementation of the Plan. Neither the Owner nor the City intends to give or confer upon any such M/W/DSBE any legal rights or remedies in connection with subcontracted services under any law or policy or by any reason of any contract resulting from implementation of the Plan except such rights or remedies that the M/W/DSBE may seek as a private cause of action under any legally binding contract to which it may be a party.

INSERT PROJECT OWNER REP NAME⁵
INSERT TITLE
INSERT COMPANY
INSERT ADDRESS
INSERT PHONE AND EMAIL ADDRESS

Date

Angela Dowd-Burton⁶
Executive Director
Office of Economic Opportunity
City of Philadelphia

Date

⁵ The Owner's Representative is required to sign and date, but the City reserves the right to obtain the Owner's Representative signature thereon at any time prior to Plan certification. The Owner Representative will receive from the City a certified copy of its Plan which should be filed with the Chief Clerk of City Council within fifteen (15) days of the issuance and published by OEO, in a downloadable format, on the OEO website.

⁶ Pursuant to Section 17-1603 (2) of The Philadelphia Code, the representative of the City of Philadelphia's Office of Economic Opportunity, the "certifying agency", certifies that the contents of this Plan are in compliance with Chapter 17-1600.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150614

Introduced June 18, 2015

Councilmembers Reynolds Brown and Goode

**Referred to the
Committee on Commerce and Economic Development**

AN ORDINANCE

Amending Chapter 17-1600 of The Philadelphia Code, entitled “Economic Opportunity Plans,” to provide for the preparation and filing of an annual report by the Finance Director that analyzes the extent of workforce diversity on projects and contracts requiring Economic Opportunity Plans and identifies appropriate workforce diversity goals for future projects and contracts, all under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. Chapter 17-1600 of The Philadelphia Code is hereby amended to read as follows:

CHAPTER 17-1600. ECONOMIC OPPORTUNITY PLANS.

* * *

§ 17-1608. Annual Disparity Assessment of Workforce Diversity.

(1) For purposes of this Section, workforce diversity means a workforce that includes African Americans, Hispanic Americans, Asian Americans, Native Americans, women and disabled persons (“Diverse Workforce”).

(2) Beginning with the fiscal year that commences on July 1, 2016, at least thirty (30) days before the start of each fiscal year, the Finance Director shall file with the Mayor, a written report that includes:

(a) An up-to-date analysis of workforce diversity in Covered Projects and Contracts (“Annual Disparity Assessment of Workforce Diversity”). The Annual

City of Philadelphia

BILL NO. 150614 continued

Disparity Assessment of Workforce Diversity shall be performed by the Office of the Director of Finance itself, or by contract.

(b) Workforce diversity goals for the upcoming fiscal year. In devising such goals, the Finance Director shall consider:

(i) the present availability of a Diverse Workforce;

(ii) the participation of a Diverse Workforce on past Covered Projects and Contracts;

(iii) a forecast of Covered Projects and Contracts for the next fiscal year; and

(iv) the latest Annual Disparity Assessment of Workforce Diversity.

(3) In conducting the Assessment, the Finance Director shall separately consider the number of hours worked on Covered Projects and Contracts by workers from each group included in the Diverse Workforce.

(4) In calculating participation percentages, the Finance Director shall incorporate the following formula in the analysis: the total number of hours worked by the Diverse Workforce on all Covered Projects and Contracts (the numerator) divided by the total number of hours worked on all Covered Projects and Contracts (the denominator).

(5) Nothing in this Section shall preclude the Finance Director from including in the Annual Disparity Assessment of Workforce Diversity additional calculations or measures intended to provide further guidance concerning actual participation rates, disparity ratios, participation goals, or related measures.

(6) At the same time that the report is filed with the Mayor, the Finance Director shall file a copy with the Department of Records and with the President and Chief Clerk of Council, and shall arrange for publication of the report on the City's official website.

(7) The Office of Economic Opportunity, or any successor agency, shall modify workforce diversity goals in accordance with the goals set forth in the Annual Disparity Assessment of Workforce Diversity, and shall revise the Economic Opportunity Plan prototype accordingly.

MAYOR'S ADVISORY COMMISSION ON CONSTRUCTION INDUSTRY DIVERSITY (MACCID)

Lorraine Brown
Chief Executive Officer
The Temple Group

Glenn Bryan
Assistant Vice President
University of Pennsylvania

Angela Dowd-Burton
Executive Director
Office of Economic Opportunity

William Carter
Director of Legislative Affairs
City Council, President Darrell L. Clarke

John W. Chin
Executive Director
Philadelphia Chinatown Development Corporation

Fredrick A. Clark
President and CEO
Clark Resources

Benjamin J. Connors, Esq
Executive Managing Director
General Building Contractors Association (GBCA)

David Crawford
President
Econsult Corporation

James P Creedon
Sr. V.P. Construction, Facilities, and Operations
Temple University

Sharon Dietrich
Litigation Director
Community Legal Services of Philadelphia

Michelle Flamer
Senior Attorney
City of Philadelphia

Everett Gillison
Deputy Mayor of Public Safety and
Mayor's Chief of Staff

Beverly Harper
Founder and President
Portfolio Associates, Inc.

Pierce Keating
Chief Executive Officer
Keating Construction

John Macklin
Vice President for the NE Region
National Association of Minority Contractors (NAMC)

Cheryl Mckissack
Chief Executive Officer
McKissack Group Inc.

Angelo Perryman, MACCID Chair
Chief Executive Officer
Perryman Building and Construction

Sam Staten, Jr.
Business Manager
Laborers' Int'l Union of North America Local 332

James Tucker
Sr. V.P. Administrative and Business Services
Drexel University

Tony Wigglesworth
Executive Director
Philadelphia Area Labor Management Committee

Mario Zacharjasz
Chief Executive Officer
PZS Architects, LLC

CITY COUNCIL ECONOMIC OPPORTUNITY REVIEW COMMITTEE (EORC)

Steven Scott Bradley

Chairman of the Board
African American Chamber of Commerce

Vanessa Fields

Vice President
AFSCME District Council 47

Angela Dowd-Burton

Executive Director
Office of Economic Opportunity

Sherman Harris

Assistant to the President
AFSCME District Council

Varsovia Fernandez

President and Chief Executive Officer
Greater Philadelphia Hispanic Chamber of Commerce

Economic Opportunity Oversight Committees (Active)

1. 1919 Market Street
2. CHOP Family Health Center (Children’s Hospital of Pennsylvania)
3. Comcast Innovation Tower
4. Dietz & Watson
5. Dilworth Plaza (Center City District)
6. Drexel University **(Multiple Projects)**
 - Chestnut Square
 - H3 Study Hotel
 - Lancaster Avenue
 - West Philadelphia High School (Wexford)
7. Evo Cira Centre South (Brandywine)
8. Museum of the American Revolution
9. Philadelphia Prison System
 - ARAMARK Food Service
 - Corizon Healthcare
10. Philadelphia Temple Construction Project (Mormon Temple)
11. Public Property
 - Public Safety Services Center (4601 Market St.)
12. Temple University **(Multiple Projects)**
13. The Church of Jesus Christ of Latter-Day Saints
14. University of Pennsylvania, Hospital of
15. University of Pennsylvania **(Multiple Projects)**
16. Verizon
17. Water Department
 - Venice Island, Belmont Avenue, and various other projects
18. Xfinity Live! (Comcast)

Economic Opportunity Oversight Committees (Closed)

1. Barnes Foundation
2. CHOP Ambulatory Care Center (Children’s Hospital of Pennsylvania)
3. Lincoln Financial Field (Eagles Stadium Operator, LLC)
4. Marriott/Homewood Suites (University of Pennsylvania Campus)
5. Philadelphia Museum of Art - Art Handling
6. Public Property
 - Juvenile Justice Center (Youth Study Center)
7. St. Joseph's University **(Multiple Projects)**
8. SugarHouse Casino
9. Water Department
 - BioGas CoGeneration Facility
 - Philadelphia BioSolids

Economic Opportunity Review Committee Meeting Expert Testimony

September 14, 2015	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%202015%2009.pdf
<ol style="list-style-type: none"> 1. Glenn Bryan, Assistant Vice President Community Relations University of Pennsylvania 2. Steve Armstrong, Senior Project Manager The Church of the Latter Day Saints Temple and Special Services Department 3. Joanna Harris, President ARB Construction 4. Dennis McDonough, Recruitment Coordinator The Finishing Trades Institute of the Mid-Atlantic Region 5. Todd Neilson, Treasurer - IBEW Local 98 International Brotherhood of Electrical Workers Local Union 98 6. Lee Huang, Partner E-Consult Solutions 7. Nichols Jann, Manager of Special Projects City of Philadelphia, Office of Economic Opportunity 	
June 15, 2015	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%202015%2006.pdf
<ol style="list-style-type: none"> 1. James Creedon, Senior Vice President for Construction, Facilities, and Operations Temple University 2. Simran Sidhu, Executive Director Marty Molloy, Director of Vocational Programming Youth Build, Vocational Programs and Partnerships 3. Gail Anderson, HR Manager Philadelphia Job Corps Life Science Institute 4. Maura C. Hesdon, Project Executive, Shoemaker Construction Co. Angelina M. Perryman, Vice President of Administration, Perryman Building and Construction Services Inc. Ashley Poglese, Survey Technician, Langan Piljo Yae, Senior Project Manager, Crystal Steel Inc. National Association of Women in Construction (NAWIC) 5. LaShawnda Tompkins, Director of Special Projects Nicholas Jann, Manager of Special Projects City of Philadelphia, Office of Economic Opportunity 	

Economic Opportunity Review Committee Meeting Expert Testimony

<p>March 2, 2015</p>	<p>http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%202015%203.pdf</p>
<ol style="list-style-type: none"> 1. Barbara Stanford-Allen, Director of Industry Partnership & Business Engagement Timothy Smith, Lead Business Engagement Specialist Philadelphia Works 2. James M. Davie, President JD Bravo Company, Inc. 3. Varsovia Fernandez, President & CEO Greater Philadelphia Hispanic Chamber of Commerce 4. Steven Scott Bradley, Chairman African American Chamber of Commerce 5. William P. Clark, Director of Special Projects City of Philadelphia 	
<p>December 8, 2014</p>	<p>http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%2012%209%202013.pdf</p>
<ol style="list-style-type: none"> 1. James Creedon, Senior Vice President for Construction, Facilities, and Operations Temple University 2. Manik K. Arora, P.E., President and CEO Arora Engineers 3. Janira Barroso, Director of Participation Jim Giffear, Construction Engineer Trisha Grace, Assistant Projects Manager Brian Mohl, Capital Program Manager Philadelphia Water Department 4. Curtis J. Gregory, Senior Director Commerce Department, Office of Business Services (“OBS”) 5. James Sanders, MBA, Senior Director MBDA Business Center Philadelphia, PA 	

Economic Opportunity Review Committee Meeting Expert Testimony

September 8, 2014	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%209%208%2014.pdf
<ol style="list-style-type: none"> 1. Billy Cromedy, President Advantage Contracting 2. Chet Riddick, President & CEO Alpha Office Supplies Inc. 3. Marla S. Hamilton, Vice President, Marketing & Business Development Philadelphia Industrial Development Corporation (PIDC) 4. Meg Shope Koppel, Sr. VP of Research, Policy and Innovation Philadelphia Works 5. Nina Bryan, Eastwick Neighbors Representative Eastwick Neighbors 6. Fermin Morales Phair Hiring Coalition 7. Shalimar Thomas, Executive Director African American Chamber of Commerce 8. Nicholas P. Jann, Economic Analyst City of Philadelphia Office of Economic Opportunity 	
June 16, 2014	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%20June%202014.pdf
<ol style="list-style-type: none"> 1. Jameel Worthy, President and Chief Executive Officer Steadfast Entities 2. Pierce Keating, Chairman and Chief Executive Officer Daniel J. Keating Co. 3. Debbie Rizzo, Director Diversity Procurement Services Drexel University & Drexel University College of Medicine Academy of Natural Sciences of Drexel University 4. Alice Dungee James, Assistant Director City of Philadelphia Office of Economic Opportunity 5. William Clark, Director of Special Projects City of Philadelphia Office of Economic Opportunity 6. Kristin Szwajkowski, Project Manager Milligan & Company 7. Jihad Ali Contractors Roundtable 8. Mark Betz Member of SteamFitter Local Union 420 	

Economic Opportunity Review Committee Meeting Expert Testimony

<p>March 3, 2014</p>	<p>http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%203%203%2014.pdf</p>
<ol style="list-style-type: none"> 1. Councilman Cutis Jones Jr. , Fourth (4th) Councilmatic District City of Philadelphia, City Council 2. William P. Clark, Director of Special Projects City of Philadelphia, Office of Economic Opportunity 3. Glenn Bryan, Assistant Vice President of Community Relations University of Pennsylvania 4. Dexter L. Hendricks, LEED, Community Affairs Director Turner Construction Company 5. Steve Masters, Esq. Just Laws LLC 	
<p>December 9, 2013</p>	<p>http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%2012%209%2013.pdf</p>
<ol style="list-style-type: none"> 1. William P. Clark, Director of Special Projects City of Philadelphia, Office of Economic Opportunity 2. James Creedon, Senior Vice President for Construction, Facilities, and Operations Temple University 3. Angelo Perryman, Chairman of the Mayor’s Advisory Commission on Construction Industry Diversity (MACCID), President of Perryman Building and. Construction Services 4. Dr. Christopher Crockett, Deputy Water Commissioner Paul Kohl, Biogas Project Manager Janira Barroso, Director of Participation Philadelphia Water Department 5. Steve Masters, Esq. Just Laws LLC 	
<p>September 9, 2013</p>	<p>http://www.phila.gov/commerce/Documents/EORC%209%209%202013.pdf</p>
<ol style="list-style-type: none"> 1. Jack Kelly, Chief Operating Officer Dean Robateau, Project Executive McKissack & McKissack 2. Anna Shipp, Project Manager Sustainable Business Network 3. Cynthia Ashford Moultrie, Director DBE Supportive Services Center Cheyney University of Pennsylvania 4. Kenneth Woodson, Vice President of Community and Government Affairs Philadelphia Zoo 5. Steve Masters, Esq. Just Laws LLC 	

Economic Opportunity Review Committee Meeting Expert Testimony

June 10, 2013	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%20%206%2010%2013.pdf
<ol style="list-style-type: none"> 1. Lee Huang, Senior, Vice President and Principal Econsult Solutions, Inc. 2. Sandra Swiacki, Project Director Milligan & Company, LLC 3. John Mondlak, Director of Real Estate Development City of Philadelphia Commerce Department 4. Chris Crockett, Deputy Commissioner, Philadelphia Water Department 5. Lee Norelli, Project Manager of BAL, LLC Ameresco PWD NEWPCP Cogeneration Project AP Construction 6. David Kipphut, Deputy The Office of Career and Technical Education, School District of Philadelphia 7. Michelle Armstrong, Director Office of Career and Technical Education, School District of Philadelphia 8. Sam Staten, Jr., Business Manager Laborers' International Union of North America Local 332 9. Ed Szwarc, Vice President & General Manager Skanska 10. Sherry Nacci, Diversity Manager Skanska 11. Wade Colclough, President & CEO PA-NJ-DE Minority Supplier Development Council 12. William McDowell, Senior Project Executive Barnes Foundation 13. Jeffrey Smith Baker & Co. 14. Steve MacBeth Campus Apartments 	
March 11, 2013	http://www.phila.gov/commerce/Documents/EORC%20Transcripts%20March%202013.pdf
<ol style="list-style-type: none"> 1. Jeffrey Snyder The Cordish Company 2. James Baker, President Baker & Company, LLC 	

Economic Opportunity Review Committee Meeting Expert Testimony

	<ol style="list-style-type: none"> 3. Joseph C. Meade, Director, Government and External Affairs Philadelphia Museum of Art 4. Diana Lu, Director of Partnerships and Outreach 10,000 Small Businesses 5. Krystle M. Baker, Esq., Investigator Office of the Inspector General 6. Alexander DeSantis, Investigator Office of the Inspector General
December 12, 2012	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%2012%2012%2012.pdf
	<ol style="list-style-type: none"> 1. Michael Brown Environmental Construction Services and Element Mechanical Services 2. Johnathan Chopp Campus Apartments, St. Joseph’s University 3. Colin Johnson 4. Jihad Ali National Association of Minority Contractors (NAMC)
September 12, 2012	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%20%209%2012%2012.pdf
	<ol style="list-style-type: none"> 1. Dr. Joi Spraggins and Maceo Cummings The Temple Group 2. Eric Watkins and John Braxton Nesmith & Co., Inc. 3. Charisse Price , Business Analyst & Liaison Philadelphia Water Department 4. Jihad Ali National Association of Minority Contractors (NAMC)
May 14, 2012	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%205%2014%2012.pdf
	<ol style="list-style-type: none"> 1. Jihad Ali National Association of Minority Contractor (NAMC) 2. John Graves, Partner Fair Hiring Coalition 3. John Macklin, President National Association of Minority Contractor (NAMC) 4. Michael Jones, Owner Colors Paint and Finishing 5. Joanna Harris, Owner ARB Construction

