

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006



**Budget Bureau
Office of Budget and Program Evaluation**

In Cooperation with

Office of the Director of Finance

Office of the Managing Director

November 15, 2006

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANGERS REPORT
FOR THE PERIOD ENDING September 30, 2006

TABLE OF CONTENTS

What is the Quarterly City Manager's Report?	i
Introduction: The Outlook for FY 2007 at the end of September 2006	iii
Table FB-1 Fund Balance Summary – General Fund	ix
GENERAL FUND REVENUES	
Summary Table R-1 Analysis of Tax Revenue	1
Table R-2 Tax Revenue Summary	2
Table R-3 Analysis of Non-Tax Revenue	3
Table R-4 Non-Tax Revenue Summary	4
Table R-5 Summary of Revenue – DHS/DPH	6
GENERAL FUND OBLIGATIONS	
Table O-1 Analysis of Forecast Year-End Departmental Obligations	7
Table O-2 Departmental Obligations Summary – General Fund	8
Table O-3 Class 100 Personal Services Summary – General Fund	10
Table O-4 FY05/FY06/FY07 Regular Overtime Comparison by Pay Period	22
Table O-5 FY05/FY06/FY07 Regular Overtime Comparison – Cumulative	23
Table O-6 Class 200 Purchase of Service Obligations – Selected Departments	24
DEPARTMENTAL FULL-TIME POSITIONS SUMMARY	
Table P-1 Departmental Full Time Positions Summary – All Funds	25
DEPARTMENTAL LEAVE USAGE ANALYSIS	
Table L-1 Total Leave Usage Analysis	27
Table L-2 Sick Leave Usage Analysis	28
Table L-3 Days Lost to IOD – No Duty Status Analysis	29
DEPARTMENTAL SERVICE DELIVERY REPORT	
Summary Table S-A Discussion of Service Level Variances	30
Table S-1 Service Delivery Report	31

TABLE OF CONTENTS

City of Philadelphia
QUARTERLY CITY MANGERS REPORT
FOR THE PERIOD ENDING September 30, 2006

WATER FUND QUARTERLY REPORT	38
AVIATION FUND QUARTERLY REPORT	44
GRANTS FUND QUARTERLY REPORT (Unanticipated Grants)	49
CASH FLOW FORECAST FOR FY 2007	50
METHODOLOGY FOR FINANCIAL REPORTING	52
PRODUCTIVITY BANK STATUS REPORT	56

**City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING SEPTEMBER 30, 2006**

Introduction: The Outlook at the End of September 2006

The Current Fiscal Year 2007 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Preliminary estimates show that the City will end FY07 with a \$56 million operating deficit, after prior year adjustments, bringing the projected year-end fund balance to \$198.4 million, down from the FY06 year-end fund balance of \$254.5 million. The major factors contributing to the year-end operating deficit and fund-balance surplus projections are:

REVENUES

Tax Revenues: Increased business privilege and wage tax collections	\$44 million
Other Governments Revenue: Lower than expected costs for DHS purchased services, resulting in reduced Act 148 and Title IV- E, Child Welfare reimbursements.	(\$48 million)
Locally Generated Non-Tax Revenues: Delay in implementation of revenue-generating initiatives, lower than expected revenue from surplus property sales, and slower building permit activity.	(\$14 million)

OBLIGATIONS

Prisons: Sustained increase in the inmate population	(\$12 million)
Office of Supportive Housing: Increase in the homeless population	(\$4 million)
Streets: Increase in asphalt and highway construction materials costs	(\$2 million)
Public Property: Inter-fund charges for higher than expected water and sewer costs.	(\$2 million)
Public Property Utilities: Increase in Electric and Gas Costs	(\$2 million)
Fire: Unforeseen costs related to Hazmat Technician training and additional materials associated with increased firefighter classes	(\$2 million)
Indemnities: Several unusually large awards and settlements	(\$1 million)
Legal Services/Def Assn: Representation costs higher than budgeted	(\$1 million)
Human Services – Purchased services costs lower than anticipated due to a reduction in the use of foster care, and delays in program expansions and start-ups.	\$20 million
Sinking Fund – lower than expected interest rates on temporary loan notes	\$8 million
Streets Sanitation – delay in filling vacancies	\$2 million
All Other Departments:	\$3 million
Prior Year Fund Balance: Carry-over FY06 year-end Fund Balance higher than projected in adopted budget	\$71 million

The FY07 Budget Process

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget.

Bill No. 060003, the Fiscal Year 2007 Operating Budget Ordinance for the City of Philadelphia, was introduced on January 24, 2006 and approved by City Council on May 25, 2006. The budget ordinance, therefore, was prepared more than six months before the beginning of Fiscal Year 2007 on July 1, 2006. This meant that the Administration had to make FY07 revenue and expense projections midway through FY06.

As in past years, the Administration engaged in a target budget process to create contingency funding within the guidelines of adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY07, departments were asked to prepare target budgets with approximately a 1 percent decrease in spending. Given \$10.6 million in proposed reductions that needed to be restored, either because of funding commitments made by the Mayor to City Council or unavoidable costs—such as out-of-county Prisons contracts to house the burgeoning inmate population—the FY07 target budget reserve is \$5.5 million. FY07 revenues are coming in strongly, and the City projects a balanced budget with these costs accommodated. Since November 15, 2001, to weather the slow economic recovery and further prepare for looming budget challenges, the Administration has also imposed a hiring freeze on all City positions other than police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers and social workers who carry caseloads. We are continuing to evaluate all non life-safety position requests on a case by case basis to manage spending to affordable levels.

Interpreting the FY06 Year End Fund Balance

Unaudited preliminary figures show the City's FY06 fund balance at positive \$254.5 million, increasing from \$96.2 million in FY05 as a result of a \$128.3 million operating surplus, before prior year adjustments. The City's fund balance has experienced a notable turnaround in only two years improving \$175 million over FY04's negative \$46.8 million. The FY06 operating surplus and positive fund balance are the result of budgetary initiatives, tax revenue growth, and other factors. Key among them are:

- **Obligations below estimate.** In FY06, the City's operating costs grew by only 1.2 percent, half the assumed rate of inflation (2.5 percent), and 0.4 percent below the FY06 target. Delays in hiring and continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every two DROP separations, resulted in FY06 payroll cost increasing by less than 1 percent above FY05 cost. Payroll costs were contained without a dramatic reduction in the workforce, and despite contracted wage increases per labor agreements.

Purchase of services costs declined 2.25 percent, or nearly \$25 million, as a result of significant savings in DHS from fewer children in placement and higher-than-expected shift in costs to the state through Medical Assistance (MA) realignment.

- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped Business Privilege Tax revenue grow by \$36 million above the FY05 amount, and \$27 million above the estimate for FY06. Supported by an improving economy and successful job retention efforts that have helped stabilize local employment, wage tax revenue grew by 3.5 percent (net of tax rate reductions) in FY06 to an amount that was \$37.5 million higher than the FY05 total and \$21 million more than the FY06 estimated amount. Due to the continued strength in the local real estate market, Real Estate Transfer Tax (RTT) revenue reached another record high, surpassing the FY05 amount by \$44 million. However, tax proceeds in FY06 show signs of some cooling in the local real estate market. While RTT proceeds have increased greatly since FY02, FY06's 23 percent rate of increase is down from the peaks of 37 percent in FY04 and 36 percent in FY05. In addition, Real Estate Tax proceeds came in at only \$3.1 million above FY05's total, and \$2.7 million below the estimated amount for FY06. Meanwhile Sales, Amusement, Parking and other taxes brought in an additional \$17 million above the FY05 amount, and \$4 million more than the FY06 estimate.
- **Decreased estimated revenue from other governments.** While tax revenue rose by 6.2 percent above the FY05 actual and 2.5 percent over the June 2006 estimate, total revenue rose only 1.2 percent over last year's amount and 0.8 percent above the June 2006 estimate, due to a reduction in revenue from other governments, which came in \$34.8 million below the June 2006 estimate, primarily due to lower DHS funding from the state, which was matched by reduced spending.

The Outlook for FY07 and Beyond

A variety of budgetary issues that were addressed in FY07 will continue to create challenges in future years. They include:

- **Future revenue growth constrained by planned tax reduction.** Fiscal Year 2007 is the twelfth consecutive year of wage and Business Privilege Tax reductions. The City of Philadelphia stands alone among major cities in continuing to reduce tax rates over a decade-long period that included a serious recession in the early 2000s that disrupted state and local government finances across the country. Although tax reductions are important to the health and competitiveness of Philadelphia, they have made the task of managing the City's finances even more difficult, when combined with perennially increasing pension, healthcare, and energy costs. In the first seven years of the tax reduction program, tax cuts were made on a year-by-year basis, which provided budgetary flexibility to respond to economic downturns and emergencies. In conjunction with the passage of the FY05 budget, however, legislation was enacted that prescribes specific wage tax reductions for each year through 2015. In addition, statewide tax reform legislation enacted in 2004 requires the City to make specific wage tax reductions each year through FY09. While state-specified reductions are consistent with reductions in legislation passed by City Council and signed by the Mayor, state imposition of changes in City tax rates restricts the City's budgetary flexibility. From

FY07 to FY11, planned business and wage tax cuts will eliminate \$1.5 billion in tax proceeds compared to pre-1996 rates.

- **Increased Criminal Justice Costs.** The City's criminal justice costs, spurred in part by a rising tide of violent crime in some areas of the city, are expected to continue to increase substantially in FY07, as they did in FY06. Together, Police, Prisons, Sheriff's Office, District Attorney's Office, and Defender's Association costs are projected to exceed planned spending by \$14 million in FY07, based on first quarter results. Much of the overage is due to growth in the Philadelphia Prison System's (PPS) inmate census. Since FY01, the average daily prison census has grown 19 percent, while PPS's costs have grown by \$47 million. The FY07 Plan projects 5 percent growth the census in FY07, and FY08-FY11 growth at less than 2.5 percent. Sustained census growth is a threat to the Five-Year Plan, as it is likely to drive contract and overtime spending beyond planned limits.
- **Pension fund performance.** Philadelphia's pension plan, like many defined benefit pension plans across the country over the past five years, has experienced a perfect storm, one formed by lagging economic performance, poor stock market returns, record low interest rates, and the fact that employees enter retirement status earlier and live longer. The post-September 11 downturn in the stock market prevented the City from attaining its earnings assumptions of 9 percent from FY01 to FY03. Although the pension fund returned to adequate earnings in FY04, recognition of prior year asset losses has continued to depress results. In FY04, in an effort to manage the impact of fund performance on the General Fund, the City shifted its fund contribution to the "minimum municipal obligation" level, which has decreased the contribution in the short-term but increases the long-term costs of eliminating the unfunded liability. And in FY07, the City lowered its earnings rate assumption to 8.75 percent, bringing the rate closer to the median rate of other cities (8 percent). However, there is still the risk of a return to earnings realized between FY01-FY03, which will increase the general fund obligation and further exacerbate the unfunded liability.
- **Spiraling health benefits costs.** Labor contract awards, primarily those provisions regarding employee benefits, have resulted in marked growth in per-employee compensation over the past five years. Even with fewer General Fund employees, health insurance costs increased by 60 percent from FY01 to FY06. The FY07 Plan conservatively projects that health insurance costs will increase by 9 percent each year, and assumes a successful appeal of arbitration awards for the Fraternal Order of Police (FOP) Lodge 5 and the International Association of Firefighters (IAFF). The FOP award provides increases of 16 percent in the first year and 10 percent in the second year. The IAFF award gives increases of 11 percent in the first year and 14 percent in the second and third years. The City is currently in discussion with AFSCME locals DC33 and DC47 regarding contributions to union health and welfare funds in FY07 and FY08, which the City has projected to rise by just under 9 percent per year during the life of the Plan. The potential for union healthcare costs and arbitration awards to exceed projections represents a risk to the Plan.
- **The need to find additional efficiencies.** It has been customary for each new Five Year Financial Plan to assume significant savings through target reductions, which, since FY03, have included significant reductions in the workforce. As a result of a hiring freeze for non-essential positions that has been in place since FY02 and FY05 position eliminations, the General Fund workforce

declined from 24,530 at the end of FY03 to 22,819 at the end of FY06, a decline of 1,711 positions in just three years. As a result, today's City workforce has dropped to forty-year lows. The Plan projects that the City will maintain reduced workforce levels through the entire FY07-FY11 period, with some modest increases in staffing to meet increased workloads and compensate for attrition imperiling normal operations. Achieving additional cost efficiencies will be challenging, especially in the face of a rising tide of violence and the need to strengthen the City's emergency preparedness. The first quarter of FY07 is showing the strains of increased overtime due to increased police presence in hot spots, more criminal investigations, and higher censuses in prisons and homeless shelters. Additional, unplanned tax reductions, increases in pension costs, or other negative structural changes in revenues or expenditures (such as shortfalls in state funding of human services programs) are likely to further constrain spending beyond levels assumed in the FY07-FY11 Plan.

- **Risk of federal and state budget cuts.** Over the past decade, the City has been successful in increasing federal and state funding for many health and social service programs, including increased formula-based and competitive grant funding. Increased funding has allowed the City to maintain critical social services without substantial increases in local financial support. The FY07-FY11 Plan assumes some savings, such as the transfer of reimbursement for children's behavioral health services from Human Services to Medical Assistance. However, future health and social services funding cuts, such as those being discussed for the FY08 federal budget, would require the City to pursue efficiencies that could imperil service levels, in order to maintain a balanced FY07-FY11 Five-Year Plan.
- **Increased volatility of the City's tax structure.** The increase in Business Privilege Tax revenue in FY06 appears to be driven by the larger role played by the net income portion of the tax, as a result of continuous reductions in the gross receipts portion since FY96. Net income proceeds are tied more directly to profitability than are gross receipts, and so are more likely to reflect fluctuations in the national and local economy. Similarly, as a result of the rapid growth in Philadelphia property values, the Real Estate Transfer Tax has come to make up an increasingly large proportion of the City's tax revenue stream. However, the Transfer Tax depends not only on fluctuations in the value of property, but also on the number of property transactions, which vary considerably from year to year. As a result, the FY07 budget projection for this tax was set 15 percent below the results of the prior year. The result of a growing dependence on more volatile revenue sources means that the City's tax revenue stream may be increasingly sensitive to business and economic cycles. This suggests the need for caution in interpreting the City's FY07 tax revenue performance and basing long-term financial policy on short-term effects.

In the present environment of continued challenges to the City's fragile financial progress, fiscal stability can be maintained only if we redouble our efforts to become increasingly efficient, keep spending under control, collect all revenues due the City, and sustain critical reimbursements from state and federal sources. Achieving the tenuous surpluses projected in the FY07-FY11 Five-Year Plan and averting another fiscal crisis will require difficult choices, particularly as the larger wage tax cuts begin to take an accelerating effect in FY10 and beyond. Ensuring the continuity of service delivery and successfully maintain our improved fund balance will be a critical measure of fiscal health in the eyes of the nation. City managers, municipal union leaders, local elected officials,

members of the media and the public should be skeptical of proposals to make recurring multi-year spending commitments or tax reductions that are not coupled with funding strategies or rely on speculative future revenues or savings.

The objectives of Philadelphia government are to:

- Maintain fiscal health with a steady rate of planned tax reduction
- Implement blight elimination and neighborhood transformation
- Provide high quality public education for all children, and comprehensive, coordinated services for all children and families
- Enhance public safety and quality of life standards for all communities
- Promote economic development, including a new emphasis on information technology, telecommunications, and biotechnology

In today's climate, staying on course to achieve these goals will require creativity, determination, perseverance, and dedication on the part of every City manager, every employee, and every citizen. It is essential that we all continue to work together to preserve the progress that has been made to improve the prospects for this City and its people.

Dianne E. Reed
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
November 15, 2006

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006
 (\$000 Omitted)

Category	FY 06 Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
		Target Budget Plan	Actual	Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Revenues Over (Under) Adopt. Budget	Target Budget	
REVENUES										
Taxes	2,368,955	426,253	440,136	13,883 (6,094)	2,313,632	2,358,055	2,358,055	44,423 (12,102)	0	(4,000)
Locally Generated Non - Tax Revenues	235,910	60,517	54,423		245,008	232,906	232,906			
Revenues from Other Governments	694,501	184,348	170,640	(13,708)	789,570	752,208	746,950	(42,620)	(5,258)	
Other Govts. - PICA City Account (1)	230,043	59,253	44,186	(15,067)	242,216	237,010	237,010	(5,206)	0	
Sub-Total Other Governments	924,544	243,601	214,826	(28,775)	1,031,786	989,218	983,960	(47,826)	(5,258)	
Revenues from Other Funds of City	24,887	28,229	0	0	27,574	25,498	25,498	(2,076)	0	0
Other Sources	0	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	3,554,296	758,599	737,614	(20,985)	3,618,000	3,609,677	3,600,419	(17,581)	(9,258)	
YEAR TO DATE										
Category	FY 06 Actual	Target Budget Plan	Actual	Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Revenues Over (Under) Adopt. Budget	Target Budget	
OBLIGATIONS / APPROPRIATIONS										
Personal Services	1,250,221	300,738	301,031	(293)	1,307,184	1,306,992	1,312,291	(5,107)	(5,107)	(5,299)
Personal Services - Employee Benefits	760,221	458,912	458,912	0	864,479	864,479	864,479	0	0	0
Sub-Total Employee Compensation	2,010,442	759,650	759,943	(293)	2,171,663	2,171,472	2,176,770	(5,107)	(5,107)	(5,299)
Purchase of Services	1,065,675	865,908	829,016	36,893	1,148,053	1,132,958	1,140,711	7,342	(7,753)	
Materials, Supplies and Equipment	82,145	36,798	38,381	(1,583)	82,762	82,175	85,059	(2,297)	(2,884)	
Contributions, Indemnities and Taxes	110,893	23,328	26,224	(2,896)	110,782	109,728	111,728	(945)	(2,000)	
Debt Service	82,917	22,573	22,573	0	105,214	97,699	97,699	7,515	0	
Payments to Other Funds	35,370	572	0	29,344	29,344	31,344	31,344	(2,000)	(2,000)	
Advances & Miscellaneous Payments	38,604	31,200	0	31,200	31,200	31,200	31,200	0	0	
Total Obligations / Appropriations	3,426,047	1,740,030	1,707,909	32,121	3,679,019	3,654,576	3,674,511	4,508	(19,936)	
Operating Surplus (Deficit)	128,249	(981,430)	(970,295)	11,136	(61,019)	(44,899)	(74,092)	(13,073)	(29,194)	
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS										
Net Adjustments - Prior Years	30,089		0	18,000	18,000	18,000	18,000	0	0	
Fund for Contingencies										
Operating Surplus/(Deficit) & Prior Year Adj.	158,338	(981,430)	(970,295)	11,136	(43,019)	(26,899)	(56,092)	(13,073)	(29,194)	
Prior Year Fund Balance	96,168		0	183,560	254,506	254,506	70,946	0	0	
Year End Fund Balance	254,506	(981,430)	(970,295)	11,136	140,541	227,606	198,413	57,873	(29,194)	

ix

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**GENERAL FUND
REVENUES**

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006
Amounts in Millions

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
City Wage Tax				<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$1,090.3 FY 2006 Actual: \$1,111.2 Increase: \$20.9</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 3.75% Current Estimated Growth Rate: 3.75%</p> <p>FY 2006 Tax Rate: Res.: 2.801% City , 1.5% PICA : Non-Res.: 3.7716% City FY 2007 Tax Rate: Res.: 2.76% City , 1.5% PICA : Non-Res.: 3.7557% City The rate reductions are effective January 1</p>
Real Estate Tax				<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$397.8 FY 2006 Actual: \$395.8 Decrease: \$2.0</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 3.3% Current Estimated Growth Rate: 3.3%</p> <p>FY 2006 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills</p>
Business Privilege Tax				<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$388.2 FY 2006 Actual: \$415.5 Increase: \$27.3</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 4.0% Current Estimated Growth Rate: 2.0%</p> <p>FY 2006 Tax Rate: 1.9 mills on gross receipts and 6.5% of net income FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income</p>
Sales Tax				<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$125.9 FY 2006 Actual: \$127.8 Increase: \$1.9</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 2.5%</p> <p>FY 2006 Tax Rate: 1% FY 2007 Tax Rate: 1%</p>
Real Estate Transfer Tax				<p>FY 2006 Base FY 2006 Estimated Actual (3/06): \$228.0 FY 2006 Actual: \$236.4 Increase: \$8.4</p> <p>FY 2006 to FY 2007 Base Growth Rate: 3/06 Estimated Growth Rate: -14.5% Current Estimated Growth Rate: -17.5%</p> <p>FY 2006 Tax Rate: 3% FY 2007 Tax Rate: 3%</p>
Other Taxes				
Total Variance From TB Plan	\$0.0	\$0.0	\$0.0	
Difference between FY 2007 Adopted Budget and Target Budget Plan.	\$44.4	\$0.0		
Total Variance From Budget	\$44.4	\$0.0	\$44.4	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006
(000 Omitted)

Category	FY 06 Actual	YEAR TO DATE			FISCAL YEAR 2007			Bud. Bur. Projection Over (Under) Budget	Bud. Bur. Projection Over (Under) Target Budget
		Target Budget	Actual	Over (Under) Target Budget	Adopted Budget	Target Budget	Bureau Projection		
TAX REVENUES									
Wage & Earnings									
<i>Current</i>									
<i>Prior</i>									
Total	1,104,035 7,120	281,082 1,533	281,903 283,970	534	1,108,448 10,500	1,133,395 7,000	1,133,395 7,000	24,947 (3,500)	0
Real Property									
<i>Current</i>									
<i>Prior</i>									
Total	354,058 41,759	9,165 10,414	7,788 12,726	(1,377) 2,312	368,592 41,000	366,592 41,000	366,592 41,000	(2,000) 0	0
Business Privilege									
<i>Current</i>									
<i>Prior</i>									
Total	390,463 25,041	5,632 5,136	7,207 12,629	1,575 7,493	325,927 53,000	375,492 24,000	375,492 24,000	49,565 (29,000)	0
Sales									
<i>Current & Prior</i>									
Total	127,817	35,111	34,477	(634)	129,023	131,012	131,012	1,989	0
Real Estate Transfer									
<i>Current & Prior</i>									
Total	236,430	59,475	61,011	1,536	195,000	195,000	195,000	0	0
Net Profits									
Parking	14,621	1,167	1,888	721	14,815	14,583	14,583	(232)	0
Amusement	48,378	12,050	12,672	622	48,380	49,587	49,587	1,207	0
Other	16,970 2,263	5,044 444	5,142 626	98 182	17,425 1,522	17,394 3,000	17,394 3,000	(31) 1,478	0
TOTAL TAX REVENUE	2,368,955	426,253	440,136	13,883	2,313,632	2,358,055	2,358,055	44,423	0
Analysis of City/PICA Wage, Earnings and Net Profits Tax									
City Wage & Earnings Tax	1,111,155	282,615	283,970	1,355	1,118,948	1,140,395	1,140,395	21,447	0
PICA Wage & Earnings Tax	299,969	75,315	73,197	(2,118)	312,905	311,218	311,218	(1,687)	0
Total Wage & Earnings Tax	1,411,124	357,930	357,167	(763)	1,431,853	1,451,613	1,451,613	19,760	0
City Net Profits Tax	14,621	1,167	1,888	721	14,815	14,583	14,583	(232)	0
PICA Net Profits Tax	9,891	821	998	177	9,432	10,262	10,262	830	0
Total Net Profits Tax	24,512	1,988	2,886	898	24,247	24,845	24,845	598	0
PICA Wage & Earnings Tax	299,969	75,315	73,197	(2,118)	312,905	311,218	311,218	(1,687)	0
PICA Net Profits Tax	9,891	821	998	177	9,432	10,262	10,262	830	0
Total PICA Wage, Earnings & Net less: PICA Net Debt Service equals: PICA City Account	309,860	76,136	74,195	(1,941)	322,337	321,480	321,480	(857)	0
79,817	0	0	0	0	80,121	84,470	84,470	4,349	0
230,043	76,136	74,195	(1,941)	242,216	237,010	237,010	237,010	(5,206)	0

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Amounts in Millions

Non-Tax Revenue	Forecast	Forecast	Net Variance	Reasons/ Comments
	Better Than TB Plan	Worse Than TB Plan		
First Judicial District		(\$3.0)		Delay in fee increase implementation.
Revenue		(\$3.0)		Parking ticket issuance lower than anticipated.
Licenses and Inspections		(\$1.0)		Building permit activity lower than budgeted.
All Other		(\$2.3)		
Total Variance From TB Plan	\$0.0	(\$9.3)	(\$9.3)	
Difference between FY 2007 Adopted Budget and Target Budget Plan.			(\$50.6)	
Total Variance From Budget	\$0.0	(\$59.9)	(\$59.9)	
Other Revenue Sources and Adjustments	Forecast	Forecast	Net Variance	Reasons/ Comments
	Better Than TB Plan	Worse Than TB Plan		
Net Revenue from Other Funds				
Net Adjustments - Prior Years				
TOTAL OTHER SOURCES	\$0.0	\$0.0	\$0.0	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Category	FY 06 Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
		Target Budget	Actual	Target Budget	Actual	Target Budget	Current Projection	Budget	Current Projection	Budget
LOCAL NON - TAX REVENUES										
Police	1,426	605	563	(42)	2,420	2,420	2,420	0	0	0
Streets	4,530	1,446	821	(625)	4,785	5,783	5,783	998	998	0
San. Collection Fee-PHA	1,331	250	183	(67)	998	998	998	0	0	0
Survey Charges	918	290	304	14	1,160	1,160	1,160	0	0	0
Other	2,281	906	334	(572)	2,627	3,625	3,625	998	998	0
Fire	25,429	6,288	6,696	409	24,650	25,150	25,150	500	500	0
Emergency Medical Service Fees	25,039	6,250	6,572	322	24,500	25,000	25,000	500	500	0
Other	396	38	124	87	150	150	150	0	0	0
Public Health (1)	9,011	2,333	2,696	353	9,373	9,373	9,373	0	0	0
Recreation	106	2,038	25	(2,013)	8,150	8,150	8,150	0	0	0
Phillies/Eagles Rent	0	0	0	0	8,000	8,000	8,000	0	0	0
Stadium- Other	0	0	0	0	0	0	0	0	0	0
Non--Stadium - Other	106	38	25	(13)	150	150	150	0	0	0
Public Property	25,063	6,075	4,548	(1,527)	28,300	24,300	24,300	(4,000)	(4,000)	0
Cable TV Franchise Fees	14,881	3,050	3,281	231	12,200	12,200	12,200	0	0	0
Telephone Commissions	938	125	165	40	500	500	500	0	0	0
PATCO, Lease Payments	2,000	0	0	0	2,000	2,000	2,000	0	0	0
Rent from Real Estate	416	275	108	(167)	1,100	1,100	1,100	0	0	0
Sale of Capital Assets	4,077	1,500	460	(1,040)	10,000	6,000	6,000	(4,000)	(4,000)	0
Other	2,751	625	534	(91)	2,500	2,500	2,500	0	0	0
Human Services (1)	4,472	813	989	177	6,350	3,250	3,250	(3,100)	(3,100)	0
Licenses & Inspections	43,059	8,888	7,984	(904)	44,438	44,438	43,438	(1,000)	(1,000)	(1,000)
Records	19,914	4,847	4,847	(177)	19,389	19,389	19,389	0	0	0
Recording of Legal Instruments	12,094	2,825	2,921	96	11,300	11,300	11,300	0	0	0
Other	7,820	2,022	1,749	(273)	8,089	8,089	8,089	0	0	0
Finance	8,959	2,813	2,859	47	9,690	9,690	9,690	0	0	0
Burglar Alarm Fees & Licenses	3,389	1,183	1,055	(128)	4,730	4,730	4,730	0	0	0
Solid Waste Code Violations (SWEEP)	2,459	275	462	187	1,100	1,100	1,100	0	0	0
Employee Health Benefit Charges	1,868	780	770	(10)	1,560	1,560	1,560	0	0	0
Other	1,243	575	572	(3)	2,300	2,300	2,300	0	0	0
Revenue	4,203	138	175	38	500	500	500	0	0	0
Non-Profit Contribution Program	1,051	25	21	(4)	50	50	50	0	0	0
Other	3,152	113	154	42	450	450	450	0	0	0
City Treasurer	29,433	7,050	6,595	(455)	23,600	23,600	23,600	0	0	0
Interest Earnings	28,633	6,900	6,338	(562)	23,000	23,000	23,000	0	0	0
Other	800	150	257	107	600	600	600	0	0	0
Clerk of Quarter Sessions	6,994	2,106	1,513	(593)	8,425	8,425	8,425	0	0	0
Register of Wills	3,756	873	859	(14)	3,490	3,490	3,490	0	0	0
Sheriff	7,372	1,338	2,164	827	5,350	5,350	5,350	0	0	0
First Judicial District	28,559	8,450	6,373	(2,077)	33,800	33,800	30,800	(3,000)	(3,000)	(3,000)
Court Costs, Fees and Charges	15,682	5,125	3,752	(1,373)	20,500	20,500	17,500	(3,000)	(3,000)	(3,000)
Code Violation Fines	3,253	563	813	251	2,250	2,250	2,250	0	0	0
Moving Violation Fines (Traffic Court)	8,788	2,500	1,560	(940)	10,000	10,000	10,000	0	0	0
Other	836	283	248	(15)	1,050	1,050	1,050	0	0	0
All Other	13,624	4,409	4,893	484	12,298	9,798	9,798	(2,500)	(2,500)	0
TOTAL LOCAL NON - TAX REVENUE	235,910	60,517	54,423	(6,094)	245,008	236,906	232,906	(12,102)	(12,102)	(4,000)

(1) See Table R-5 for detail.

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Category	FY 06 Actual	YEAR TO DATE			FISCAL YEAR 2007			Current Projection Over (Under) Budget	Current Projection Target Budget
		Target Budget	Actual	Over (Under) Target Budget	Adopted Budget	Target Budget	Target Budget		
<u>OTHER GOVERNMENTS</u>									
PICA City Account (1)	230,043	59,253	44,186	(15,067)	242,216	237,010	237,010	(5,206)	0
Police	1,638	550	474	(76)	5,000	2,200	2,200	(2,800)	0
State Reimbursement-Police Training	1,639	550	474	(76)	2,200	2,200	2,200	0	0
State Reimbursement-Highways	0	0	0	0	2,800	0	0	(2,800)	0
Public Health (2)	51,210	11,053	6,914	(4,139)	56,590	55,266	55,266	(3,324)	0
Public Property	18,074	0	0	0	18,000	18,000	18,000	0	0
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0
SEPTA Fixed Rent	74	0	0	0	0	0	0	0	0
SEPTA Debt Service	0	0	0	0	0	0	0	0	0
Human Services (2)	493,290	108,741	102,447	(6,294)	574,942	543,704	543,704	(31,238)	0
Finance	59,250	57,250	57,834	584	56,804	58,804	59,546	742	742
State Pension Fund Aid (Act 205)	57,338	57,000	57,742	742	57,000	57,000	57,742	742	742
State Police Fines	941	250	92	(158)	1,000	1,000	1,000	0	0
Other	971	0	0	0	804	804	804	0	0
Revenue	18,600	6,254	2,516	(3,738)	25,010	25,010	22,010	(3,000)	(3,000)
PPA Offstreet Net Income	0	0	0	0	0	0	0	0	0
Parking Violation Fines (Net PPA)	18,592	6,250	2,514	(3,736)	25,000	25,000	22,000	(3,000)	(3,000)
Other	8	4	2	(2)	10	10	10	0	0
City Treasurer	5,151	0	0	0	5,475	5,475	5,475	0	0
Retail Liquor License	1,186	0	0	0	1,200	1,200	1,200	0	0
State Utility Tax Refund	3,965	0	0	0	4,275	4,275	4,275	0	0
Commerce-Convention Center Offset	18,289	0	0	0	16,323	16,323	16,323	0	0
First Judicial District	24,283	0	25	25	16,551	16,551	16,551	0	0
State Reimbursement-Intensive Probation	5,617	0	0	0	6,175	6,175	6,175	0	0
State Reimbursement-County Court Costs	10,073	0	0	0	10,075	10,075	10,075	0	0
Other	8,561	0	25	25	301	301	301	0	0
All Other	4,745	500	430	(70)	10,875	10,875	7,875	(3,000)	(3,000)
TOTAL OTHER GOVERNMENTS	924,544	243,601	214,826	(28,775)	1,031,786	989,218	983,960	(47,826)	(5,258)

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006
(000 omitted)

AGENCY AND REVENUE SOURCE	FY06 Actual	FY 07 Adopted Budget	FY 07 Target Budget	FY 07 Current Estimate	Increase/ (Decrease) vs Target
PUBLIC HEALTH					
Local Non-Tax Revenue:					
Payments for Patient Care	7,503	7,858	7,858	7,858	0
Pharmacy Fees	981	915	915	915	0
Other	1,080	600	600	600	0
Sub-Total Local Non-Tax	9,564	9,373	9,373	9,373	0
Revenue from Other Governments:					
State:					
County Health (1)	11,204	11,500	11,204	11,204	0
Medical Assistance-Outpatient (Health Centers)	7,663	5,078	6,987	6,987	0
Medical Assistance-Nursing Home	12,836	16,384	16,210	16,210	0
Medical Assistance-Other	340	51	0	0	0
Federal:					
Medicare-Outpatient (Health Centers)	1,885	1,597	2,422	2,422	0
Medicare-Home Care (Nursing Home)	1,129	1,300	1,300	1,300	0
Medical Assistance-Outpatient (Health Centers)	418	5,078	0	0	0
Medical Assistance-Nursing Home	15,689	17,523	17,094	17,094	0
Medical Assistance-Other	0	30	0	0	0
Summer Food Inspection	46	49	49	49	0
Sub-Total Other Governments	51,210	58,590	55,266	55,266	0
TOTAL, PUBLIC HEALTH	60,774	67,963	64,639	64,639	0
HUMAN SERVICES					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	3,913	3,250	3,250	3,250	0
Other	326	3,100	0	0	0
Sub-Total Local Non-Tax	4,239	6,350	3,250	3,250	0
Revenue from Other Governments:					
State:					
Act 148 Reimbursement (Children & Youth/Juv. Just.) (1)	288,249	381,090	348,614	348,614	0
TANF Transition	6,872	13,857	20,785	20,785	0
Other	2,694	0	0	0	0
Federal:					
Title IV-B Reimbursement (C. & Y./Juv. Just.) (1)	0	0	0	0	0
T.A.N.F.	40,489	30,205	30,205	30,205	0
Title IV-E Reimbursement	156,036	149,790	144,100	144,100	0
Other	624				
Sub-Total Other Governments	494,964	574,942	543,704	543,704	0
TOTAL, HUMAN SERVICES	499,203	581,292	546,954	546,954	0

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2007 for FY 2007
Prisons		(\$6.29)		Increase in prison population
Office of Supportive Housing		(\$4.06)		Increase in homeless population
Public Property		(\$2.04)		Interfund charges for higher than expected water costs
Public Property - Utilities		(\$2.01)		Increases in gas and electric costs
Indemnities		(\$2.00)		Judgements higher than expected
Fire		(\$1.62)		Hazmat training costs higher than anticipated
Streets		(\$1.13)		Increased asphalt and highway materials costs
Sheriff		(\$1.12)		Higher number of personnel than were anticipated in the target budget plan
Public Health	\$0.49			Delay in filling vacancies
All other depts.	\$0.67	(\$0.82)		
TOTAL VARIANCE FROM TARGET BUDGET PLAN	\$1.16	(\$21.09)	(\$19.93)	
Difference between FY 2007 Adopted Budget and Current FY 2007 Target Budget Plan Obligations		\$24.44		
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
TOTAL VARIANCE FROM BUDGET	\$25.60	(\$21.09)	\$4.51	

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

GENERAL FUND
OBLIGATIONS

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

DEPARTMENT	YEAR TO DATE			FISCAL YEAR 2007		
	FY 06 ACTUAL	TARGET BUDGET PLAN	ACTUAL TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION
Art Museum Subsidy	2,000,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Aquatic Kent Museum	267,020	72,000	81,387	0	270,000	270,000
Auditing (City Controller's Office)	7,330,366	2,051,064	1,998,633	(9,387)	8,150,345	8,150,345
Board of Building Standards	100,592	21,647	21,218	52,431	109,552	108,456
Board of L & I Review	178,288	46,487	36,633	429	219,278	217,085
Board of Revision of Taxes	8,132,379	1,990,930	1,860,194	130,736	5,594,239	5,594,239
Camp William Penn	289,415	170,155	216,450	(46,295)	283,040	283,040
Capital Program Office	1,708,135	925,339	925,729	24,610	1,917,797	1,898,619
City Commissioners (Election Board)	8,254,405	3,601,544	2,120,723	1,480,821	8,126,115	8,126,115
City Council	12,454,575	3,697,562	3,159,815	537,747	14,790,246	14,790,246
City Planning Commission	3,137,488	782,282	767,282	15,000	3,320,171	3,371,974
City Rep. / Commerce-Economic Stimulus	4,595,309	3,450,207	5,423,883	(1,973,586)	10,118,224	(18,266)
City Rep. / Commerce-Economic Stimulus	4,000,000	6,000,000	6,000,000	0	10,089,042	(51,303)
City Treasurer	6,000,000	6,000,000	6,000,000	0	29,182	0
Civic Center	677,329	155,722	152,979	2,743	816,651	816,651
Civic Service Commission	0	0	0	0	0	0
Clerk of Quarter Sessions	155,241	54,160	53,801	358	163,723	163,723
Community College Subsidy	4,297,228	1,110,570	1,080,219	30,291	4,805,293	4,805,293
Convention Center Subsidy	22,467,924	11,733,982	11,733,962	0	23,467,924	23,467,924
District Attorney	38,604,907	31,199,538	31,199,538	0	31,199,538	31,199,538
Fairmount Park	28,648,458	7,363,709	7,319,974	43,735	30,646,035	30,646,035
Finance - Contribution to the School District	12,621,712	4,290,318	4,622,227	(331,909)	12,882,232	12,753,410
Finance - Contribution to the School District	23,169,077	9,108,574	9,644,760	(536,186)	19,634,220	19,441,637
Finance - Employee Benefits	35,000,000	0	0	0	35,000,000	35,000,000
Employee Disability	786,221,000	458,912,017	458,912,017	0	864,479,338	864,479,338
FICA	15,531,822	15,531,822	15,531,822	0	43,947,710	43,947,710
Flex Cash Payments	60,792,057	17,817,322	17,817,322	0	62,288,940	62,288,940
Flex Cash Payments	703,046	0	0	0	1,000,000	1,000,000
Group Legal	4,002,908	1,010,136	1,010,136	0	4,373,564	4,373,564
Group Life Insurance	7,468,472	1,835,584	1,835,584	0	7,193,105	7,193,105
Health / Medical	29,826,176	75,781,134	75,781,134	0	323,921,410	323,921,410
Pension Obligation Bonds	276,106,038	344,459,000	344,459,000	0	344,459,000	344,459,000
Tax Allowance	70,396,126	2,040,487	2,040,487	0	74,670,327	74,670,327
Unemployment Compensation	65,100	0	0	0	100,000	100,000
Finance - PGW Rental Reimbursement	18,000,000	436,532	436,532	0	2,525,288	2,525,288
Fire	171,785,276	47,746,122	47,973,037	(226,915)	18,000,000	18,000,000
First Judicial District	114,117,658	26,447,335	26,938,999	(491,644)	180,461,146	182,350,342
Common Pleas Court	78,039,597	17,159,871	17,590,183	(430,312)	111,142,641	111,142,641
Municipal Court	7,829,031	1,774,948	1,784,112	(12,164)	75,829,400	75,829,400
Office of the Exec. Administrator	22,896,915	6,105,669	6,154,771	(48,102)	7,995,340	7,995,340
Traffic Court	5,352,015	1,408,867	1,409,333	(1,066)	21,770,520	21,770,520
Fleet Management - Vehicle Purchases	43,653,270	15,392,944	12,042,185	3,350,758	5,547,381	5,547,381
Free Library	13,297,234	7,895,829	8,360,375	(464,546)	42,573,836	43,073,836
Historical Commission	37,283,098	9,340,036	10,264,728	(924,692)	12,600,000	12,100,000
Hero Award	272,157	69,660	63,845	5,815	39,448,568	39,054,082
Human Relations Commission	19,000	24,000	24,000	0	321,743	321,743
Human Services	2,035,011	500,043	527,132	(27,099)	25,000	25,000
Contract Admin. & Program Evaluation	566,565,273	442,330,424	435,375,532	6,954,892	2,156,825	2,156,825
Juvenile Justice Services	2,472,025	5,781,838	5,483,903	29,792	60,947,164	58,692,493
Children & Youth Child Welfare	115,539,493	596,460	594,925	1,505	13,423,802	13,423,802
Community Based Prevention Services	333,407,556	244,813,067	242,479,818	2,333,249	2,736,453	2,736,453
	92,578,361	94,625,793	91,855,161	2,770,632	357,759,273	345,338,443
					112,326,508	114,991,382
						(1,261,884)

= Dept. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

DEPARTMENT	FY 06 ACTUAL	YEAR TO DATE			FISCAL YEAR 2007		
		TARGET BUDGET PLAN	ACTUAL	(OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION
Indemnities	6,027,340	8,801,924	(2,774,588)	25,113,915	24,109,358	26,109,358	(985,443)
Information Services, Mayor's Office of Labor Relations	11,777,182	4,728,460	4,457,986	270,980	13,076,858	13,440,328	(383,670)
Law	555,316	150,621	154,986	5,625	586,265	586,265	0
Legal Services Icl. Defender Association	14,648,857	5,615,748	4,660,778	954,970	15,155,824	14,904,266	251,558
Licenses & Inspections	33,609,195	34,271,597	0	0	34,268,833	35,268,833	(1,000,000)
Licenses & Inspections - Demolitions	20,242,250	6,710,394	6,346,779	363,615	20,787,801	20,604,923	182,878
Managing Director (MDO)	8,250,000	2,285,000	2,470,911	(185,911)	8,000,000	8,000,000	0
Mayor	13,503,609	5,079,746	5,751,138	(673,393)	13,003,638	12,873,602	130,036
Mayor - Scholarships	4,392,560	1,153,911	1,138,987	14,914	4,928,104	4,879,813	49,291
Mayor's Office of Community Services	7,353	0	0	0	0	0	0
Mural Arts Program	831,504	387,933	335,816	(199,555)	200,000	200,000	0
Off. of Behavioral Hlth./Mental Retard. Svcs.	14,445,163	12,436,811	12,114,007	32,204	14,474,736	14,229,861	245,075
Office of Housing and Comm. Development	1,541,166	1,117,256	1,089,670	27,586	1,387,256	1,387,256	0
Office of Supportive Housing	35,563,004	22,387,994	17,746,592	4,641,005	29,537,040	(4,056,035)	(4,056,035)
Personnel	4,333,134	1,353,030	1,370,645	22,385	5,010,141	4,960,040	50,101
Police	473,130,708	114,242,563	117,574,026	(3,311,463)	493,497,141	493,497,141	0
Prisons	194,345,897	102,487,214	107,735,206	(5,260,992)	194,237,652	195,768,652	(11,821,168)
Procurement	4,588,560	1,260,953	1,125,378	135,575	5,341,627	5,256,659	(85,174)
Public Health	105,051,406	70,033,260	62,397,807	7,635,453	114,339,379	113,852,745	486,634
Ambulatory Health Services	40,843,668	18,715,756	14,312,068	4,403,688	44,275,617	44,275,617	(441,255)
Early Childhood, Youth & Women's Health	896,238	896,238	899,545	(3,307)	2,722,820	2,620,844	101,976
Phila. Nursing Home	34,910,248	39,178,498	37,405,788	2,012,710	40,079,564	39,486,032	599,532
Environmental Protection Services	8,191,689	4,556,638	4,587,354	(30,716)	8,993,740	8,946,905	44,835
Administration and Support Svcs	9,628,526	2,601,136	2,182,300	497,836	3,889,790	3,839,790	20,092
Infectious Disease Control	3,451,855	824,956	1,034,182	(209,226)	3,754,538	3,740,996	14,442
Medical Examiner's Office	5,504,566	2,940,038	1,975,570	964,468	6,123,310	6,123,310	147,012
Public Property - SEPTA Subsidy	54,516,781	22,330,082	16,567,842	5,762,240	52,585,088	52,482,989	(1,939,905)
Public Property - Space Rentals	56,650,700	15,065,740	15,608	15,035,142	60,263,000	60,263,000	0
Public Property - Telecommunications	14,492,336	15,329,160	15,465,692	(136,332)	15,484,000	15,329,160	18,308
Records	9,945,876	12,390,723	9,356,639	3,032,084	13,700,000	13,563,000	137,000
Recreation	33,299,186	30,615,000	30,615,000	4,283	30,620,000	32,633,000	(2,013,904)
Refunds	8,740,305	4,156,310	4,174,219	(17,909)	8,136,215	8,054,953	81,362
Streets	33,546,390	12,756,466	12,815,181	(58,715)	36,318,738	36,318,738	0
Revenue	19,711	112,500	5,360	107,140	500,000	450,000	50,000
Register of Wills	3,172,384	782,576	808,378	(23,802)	3,456,863	3,456,863	0
Sheriff	16,600,251	4,819,268	4,683,447	130,321	17,702,337	17,525,215	17,239,756
Sinking Fund (Debt Service)	13,634,675	3,017,512	3,371,414	(353,902)	13,732,810	13,595,482	(14,715,071)
Streets	159,922,326	55,059,815	55,094,815	0	191,321,367	191,806,387	7,515,000
Engineering Design & Surveying	29,656,317	14,436,181	13,878,867	565,314	32,614,132	33,694,848	(2,214,282)
General Support	5,381,798	1,199,742	1,148,800	50,942	5,770,906	5,626,615	144,291
Highways	5,059,303	1,553,929	1,324,899	(239,030)	5,347,093	5,105,936	241,157
Street Lighting	8,620,139	3,583,525	3,603,412	(19,887)	10,461,221	11,706,396	(1,119,589)
Traffic Engineering	7,696,473	6,939,697	6,802,905	136,792	7,984,488	9,065,264	(1,239,175)
Streets - Sanitation	2,828,694	1,149,288	990,851	158,437	3,050,164	3,050,164	(580,164)
Witness Fees	92,012,212	58,448,460	60,037,705	(1,589,245)	95,727,906	94,170,511	1,557,395
Zoning Board of Adjustment	104,248	42,880	27,973	14,907	173,250	171,518	1,732
	413,687	107,873	97,339	10,334	449,252	441,759	6,141
TOTAL GENERAL FUND	3,426,046,949	1,740,029,565	1,707,906,816	32,120,749	3,679,019,000	3,654,575,791	4,507,604
							(19,335,605)

= Dept. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget		Actual	Actual (Over) Under Target Budget.		Target Budget	Year End Departmental Projection		Departmental (Over) Under Projection
				Plan	Actual	Target Budget	Actual	Target Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget
Atwater Kent Museum	6	5	5	5	5	0	5	0	5	5	0	0
Full-Time Positions	285,546	279,409	261,250	66,000	81,387	(15,387)	264,000	264,000	264,000	264,000	0	0
Class 100 Total Oblig./Approp.	20,335	21,545	21,170	5,736	4,765	971	22,945	22,945	22,945	22,945	0	0
Auditing												
Full-Time Positions	123	125	126	135	127	8	135	135	135	135	0	0
Class 100 Total Oblig./Approp.	6,956,598	6,632,884	6,780,793	1,721,719	1,649,359	72,360	7,460,782	7,460,782	7,460,782	7,460,782	0	0
Class 100 Overtime Oblig./Approp.	47,580	41,416	50,514	11,538	19,210	(7,672)	50,000	50,000	50,000	50,000	0	0
Board of Building Standards												
Full-Time Positions	2	2	2	2	2	0	2	2	2	2	0	0
Class 100 Total Oblig./Approp.	99,429	97,529	99,888	21,647	21,983	564	108,397	108,397	108,397	108,397	15,011	15,011
Class 100 Overtime Oblig./Approp.	3,409	0	2,320	0	0	0	0	0	0	0	0	0
Board of L & I Review												
Full-Time Positions	3	3	2	3	3	0	3	3	3	3	0	0
Class 100 Total Oblig./Approp.	163,650	167,181	159,089	43,057	35,698	7,359	190,488	190,488	190,488	190,488	4,516	4,516
Class 100 Overtime Oblig./Approp.	2,981	0	233	0	416	(416)	0	0	0	0	(2,416)	(2,416)
Bd. of Revision of Taxes												
Full-Time Positions	139	130	134	144	129	15	144	144	144	144	0	0
Class 100 Total Oblig./Approp.	7,275,313	7,273,595	7,380,015	1,772,736	1,763,455	9,281	7,785,852	7,785,852	7,785,852	7,785,852	0	0
Class 100 Overtime Oblig./Approp.	22,492	9,388	16,873	3,000	10,702	(7,702)	12,000	12,000	12,000	12,000	(13,000)	(13,000)
Camp William Penn												
Full-Time Positions	4	4	3	3	3	0	4	4	4	4	0	0
Class 100 Total Oblig./Approp.	216,543	145,253	138,213	76,209	110,779	(34,370)	142,506	142,506	142,506	142,506	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	90	(90)	0	0	0	0	(90)	(90)
Capital Program Office, Mayor -												
Full-Time Positions	21	13	13	14	13	1	14	14	14	14	0	0
Class 100 Total Oblig./Approp.	1,143,231	891,231	713,697	159,005	155,020	3,985	907,051	887,873	887,873	887,873	19,178	0
Class 100 Overtime Oblig./Approp.	9,576	9,680	14,344	5,886	2,838	3,048	50,000	30,822	30,822	30,822	30,822	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget		Actual (Over) Under Target Budget	Target Budget		Year End Departmental Projection	Target Budget		Departmental Projection (Over) Under Target Budget
				Plan	Actual	Target Budget	Actual	Budget	Target	Budget	Actual	Target Budget
City Commissioners												
Full-Time Positions	86	90	93	91	90	1	91	91	91	0	0	0
Class 100 Total Oblig./Approp.	4,706,830	4,702,564	4,503,445	1,093,236	963,432	129,804	4,737,354	4,737,354	4,737,354	0	0	0
Class 100 Overtime Oblig./Approp.	993,312	1,066,300	934,049	167,296	152,884	14,412	890,423	890,423	890,423	0	0	0
City Council												
Full-Time Positions	199	195	180	195	175	20	195	195	195	0	0	0
Class 100 Total Oblig./Approp.	11,026,478	10,893,841	10,676,871	2,885,473	2,360,238	525,235	11,541,891	11,541,891	11,541,891	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	32,732	6,000	0	6,000	24,000	24,000	24,000	0	0	0
City Planning Commission												
Full-Time Positions	53	49	45	45	45	0	49	49	49	0	0	0
Class 100 Total Oblig./Approp.	3,158,314	3,189,139	2,970,994	716,016	693,277	22,739	3,178,157	3,144,620	3,196,423	(18,266)	(51,803)	0
Class 100 Overtime Oblig./Approp.	30	0	12	0	0	0	0	0	0	0	0	0
City Rep. / Commerce												
Full-Time Positions	21	17	12	15	15	0	19	19	19	0	0	0
Class 100 Total Oblig./Approp.	1,430,037	1,247,251	1,103,496	352,185	207,118	145,067	1,526,137	1,496,955	1,496,955	29,182	0	0
Class 100 Overtime Oblig./Approp.	7,850	17,948	14,358	2,538	3,446	(908)	11,000	11,000	11,000	0	0	0
City Treasurer												
Full-Time Positions	12	10	11	12	11	1	13	13	13	0	0	0
Class 100 Total Oblig./Approp.	625,411	503,135	603,563	144,039	146,591	(2,552)	719,339	719,339	663,239	56,100	56,100	(22)
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	22	(22)	0	0	22	(22)	(22)
Civic Center												
Full-Time Positions	3	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	150,435	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	34,884	0	0	0	0	0	0	0	0	0	0	0
Civil Service Commission												
Full-Time Positions	2	2	2	2	0	0	2	2	2	0	0	0
Class 100 Total Oblig./Approp.	126,153	116,762	128,924	29,360	29,001	359	137,161	137,161	137,161	0	0	0
Class 100 Overtime Oblig./Approp.	1,509	718	1,105	1,000	111	889	2,000	2,000	2,000	0	0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007		
				Target Budget: Plan	Actual	(Over) Under Target Budget.	Target Budget	Year End Departmental Projection	Departmental Projection
Clerk of Quarter Sessions									
Full-Time Positions	118	110	113	121	106	15	121	121	0
Class 100 Total Oblig./Approp.	4,525,499	4,334,899	4,219,043	1,089,050	1,035,842	53,208	4,719,217	4,719,217	0
Class 100 Overtime Oblig./Approp.	125,155	103,277	167,660	31,154	53,250	(22,096)	135,000	135,000	0
District Attorney									
Full-Time Positions	440	434	424	445	446	(1)	442	439	3
Class 100 Total Oblig./Approp.	28,162,033	27,439,298	26,188,801	6,380,747	6,081,228	299,519	27,764,122	27,764,122	0
Class 100 Overtime Oblig./Approp.	521,279	209,313	123,693	32,260	12,227	20,033	184,484	184,484	0
Fairmount Park									
Full-Time Positions	200	182	157	165	160	5	169	169	0
Class 100 Total Oblig./Approp.	9,906,230	9,465,641	8,429,422	1,991,119	2,151,806	(160,687)	8,671,102	8,829,091	(157,989)
Class 100 Overtime Oblig./Approp.	1,320,863	1,340,645	1,430,753	367,792	552,489	(184,697)	1,248,856	1,244,388	(180,227)
Finance									
Full-Time Positions (1)	148	152	164	161	150	11	177	177	0
Class 100 Total Oblig./Approp.	8,513,163	8,537,269	8,617,260	2,062,459	2,168,192	(105,733)	9,276,420	9,276,420	0
Class 100 Overtime Oblig./Approp.	34,625	36,423	44,495	10,662	2,630	8,032	15,000	15,000	0
Fire									
Full-Time Positions	2,330	2,251	2,270	2,335	2,316	19	2,428	2,428	(27)
Class 100 Total Oblig./Approp.	151,895,781	152,199,383	153,483,021	40,463,910	40,146,739	317,171	162,127,648	162,127,648	(500,000)
Class 100 Overtime Oblig./Approp.	13,836,127	21,560,544	25,351,516	7,891,802	9,341,780	(1,449,978)	23,493,502	28,575,456	(5,081,934)
First Judicial District									
Full-Time Positions	2,039	2,004	1,936	1,965	1,923	42	1,965	1,965	0
Class 100 Total Oblig./Approp.	89,208,732	90,183,427	87,149,961	17,946,725	18,431,450	(484,725)	84,839,061	84,839,061	0
Class 100 Overtime Oblig./Approp.	197,602	210,299	344,184	64,059	88,878	(24,819)	302,820	302,820	0
Traffic Court									
Full-Time Positions	117	115	102	108	108	0	108	108	0
Class 100 Total Oblig./Approp.	4,158,841	4,129,697	4,015,574	868,871	869,937	(1,066)	4,107,391	4,107,391	0
Class 100 Overtime Oblig./Approp.	23,035	1,203	1,729	0	394	(394)	0	394	(394)

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FISCAL YEAR 2007						FISCAL YEAR 2006					
	YEAR TO DATE			Actual (Over) Target Budget			YEAR TO DATE			Actual (Over) Target Budget		
	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	Target Budget Plan	Actual	Target Budget Plan	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	Departmental (Over) Under Projection
<i>Municipal / Court</i>												
Full-Time Positions	186	189	184	185	176	9	185	185	185	0	0	0
Class 100 Total Oblig./Approp.	7,520,011	7,706,084	7,362,389	1,586,983	1,593,598	(6,615)	7,502,101	7,502,101	7,502,101	0	0	0
Class 100 Overtime Oblig./Approp.	3,416	3,578	4,625	872	447	425	4,120	4,120	4,120	0	0	0
<i>Common Pleas Court</i>												
Full-Time Positions	1,474	1,446	1,397	1,421	1,393	28	1,421	1,421	1,421	0	0	0
Class 100 Total Oblig./Approp.	63,658,469	65,166,396	63,116,916	12,828,512	13,257,454	(428,942)	60,643,873	60,643,873	60,643,873	0	0	0
Class 100 Overtime Oblig./Approp.	144,207	184,667	311,628	56,650	79,466	(22,816)	267,800	267,800	267,800	394	394	394
<i>Court Administrator</i>												
Full-Time Positions	262	254	253	257	246	5	251	251	251	0	0	0
Class 100 Total Oblig./Approp.	13,871,411	13,181,250	12,655,082	2,662,359	2,710,461	(48,102)	12,585,696	12,585,696	12,585,696	0	0	0
Class 100 Overtime Oblig./Approp.	26,944	20,851	26,202	6,537	8,571	(2,034)	30,900	30,900	30,900	0	0	0
<i>Fleet Management</i>												
Full-Time Positions	344	313	321	316	5	322	334	334	334	10	22	22
Class 100 Total Oblig./Approp.	17,010,161	16,510,174	16,060,639	3,539,928	3,691,524	(151,596)	16,666,856	17,166,856	17,166,856	(500,000)	0	0
Class 100 Overtime Oblig./Approp.	2,191,606	2,356,383	2,500,861	482,854	563,388	(80,534)	2,273,885	2,054,956	2,696,230	(422,345)	(641,274)	(641,274)
<i>Free Library</i>												
Full-Time Positions	669	640	732	737	730	7	739	739	739	0	0	0
Class 100 Total Oblig./Approp.	32,190,337	30,765,441	31,984,257	6,750,982	6,681,145	69,837	34,137,564	33,770,237	33,770,237	367,327	0	0
Class 100 Overtime Oblig./Approp.	741,938	698,385	896,586	79,920	80,398	(478)	669,938	938,005	1,081,915	(411,977)	(413,910)	(413,910)
<i>Historical Commission</i>												
Full-Time Positions	5	6	5	5	5	0	6	6	6	0	0	0
Class 100 Total Oblig./Approp.	235,330	275,864	251,717	56,286	50,882	5,404	294,618	294,618	294,618	0	0	0
Class 100 Overtime Oblig./Approp.	141	0	1,598	0	384	(384)	0	0	384	(384)	(384)	(384)
<i>Human Relations Commission</i>												
Full-Time Positions	39	34	33	35	34	1	35	35	35	0	0	0
Class 100 Total Oblig./Approp.	2,216,668	2,106,329	1,971,753	481,532	502,029	(20,497)	2,090,420	2,090,420	2,090,420	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	500	500	500	0	0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FISCAL YEAR 2007		
				Target Budget		Actual	Target Budget		Actual	Year End Departmental Projection		Year End Departmental Projection
				Plan	Under (Over)	Target Budget	Plan	Under (Over)	Target Budget	Budget	Target	Budget
Human Services												
Full-Time Positions	1,855	1,693	1,703	1,752	1,740	12	1,758	1,772	1,772		(14)	0
Class 100 Total Oblig./Approp.	86,802,456	84,567,438	85,263,449	20,329,756	20,309,851	19,905	88,630,277	89,234,416	89,234,416		(544,139)	0
Class 100 Overtime Oblig./Approp.	7,418,621	6,027,032	6,457,374	1,603,618	1,700,204	(96,586)	6,153,500	6,252,890	6,735,953		(582,453)	(483,063)
Administration & Management												
Full-Time Positions	221	206	201	203	195	8	209	209	210		(1)	(1)
Class 100 Total Oblig./Approp.	9,027,579	8,967,504	8,788,008	1,986,365	1,955,429	30,936	9,336,479	9,336,479	9,336,479		0	0
Class 100 Overtime Oblig./Approp.	370,299	396,903	428,387	98,839	108,016	(9,179)	372,432	372,432	372,432		0	0
Contract Admin. and Program Evaluation												
Full-Time Positions	50	44	42	44	44	0	46	46	45		1	1
Class 100 Total Oblig./Approp.	2,659,275	2,746,338	2,427,036	571,278	574,778	(3,500)	2,674,433	2,674,433	2,674,433		0	0
Class 100 Overtime Oblig./Approp.	20,067	33,933	52,109	15,620	17,680	(2,060)	63,205	63,205	63,205		0	0
Juvenile Justice Services												
Full-Time Positions	364	350	341	353	334	19	355	355	355		0	0
Class 100 Total Oblig./Approp.	17,558,777	17,191,731	16,748,848	4,026,997	3,946,734	80,257	17,529,029	17,529,029	17,529,029		0	0
Class 100 Overtime Oblig./Approp.	3,645,558	2,811,404	3,052,970	737,742	763,387	(25,645)	2,698,736	2,698,736	2,698,736		(446,889)	(447,499)
Riverview Home												
Full-Time Positions	90	0	0	0	0	0	0	0	0		0	0
Class 100 Total Oblig./Approp.	4,155,993	0	0	0	0	0	0	0	0		0	0
Class 100 Overtime Oblig./Approp.	719,271	0	0	0	0	0	0	0	0		0	0
Children & Youth												
Full-Time Positions	1,067	1,093	1,059	1,070	1,084	(14)	1,054	1,068	1,068		(14)	0
Class 100 Total Oblig./Approp.	49,944,988	52,079,463	53,211,361	12,844,815	(27,609)	54,381,578	55,125,777	55,125,777	55,125,777		(744,139)	0
Class 100 Overtime Oblig./Approp.	2,448,059	2,530,128	2,557,922	655,950	680,088	(24,138)	2,765,789	2,765,789	2,765,789		0	0
Community Based Prevention Services												
Full-Time Positions	63	0	60	82	83	(1)	94	94	94		0	0
Class 100 Total Oblig./Approp.	3,455,844	3,582,402	4,088,196	927,916	988,095	(60,179)	4,768,758	4,568,758	4,568,758		200,000	0
Class 100 Overtime Oblig./Approp.	2,153,367	2,54,664	365,986	95,467	131,031	(35,564)	253,338	353,338	388,902		(135,564)	(35,564)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR								
				Target Budget		Actual	(Over) Under Target Budget		Target Budget	Year End Departmental Projection		Year End Departmental Projection		Departmental Projection				
				Plan	Actual	5	96	1,639,073	1,606,847	32,226	7,428,278	7,077,511	6,757,223	35,000	113	114	(1)	
Information Services, Mayor's Office of																		
Full-Time Positions	107	98	96	101	96	5	113											
Class 100 Total Oblig./Approp.	6,994,694	6,305,036	6,140,711	1,639,073	1,606,847	32,226	7,428,278	7,077,511	6,757,223	35,000	113	114	(1)	671,055	320,288			
Class 100 Overtime Oblig./Approp.	20,898	13,289	23,807	8,696	6,328	2,368								0	0	0	0	
Labor Relations, Mayor's Office of																		
Full-Time Positions	7	7	7	7	6	1	7											
Class 100 Total Oblig./Approp.	420,901	450,680	567,778	150,055	149,515	540	548,351	548,351	548,351	0	544	544	3,358	(3,358)	(2,814)			
Class 100 Overtime Oblig./Approp.	1,316	1,981	495	544	3,358	(2,814)												
Law																		
Full-Time Positions	191	177	175	185	184	1	197											
Class 100 Total Oblig./Approp.	9,951,168	9,434,053	9,455,099	2,665,500	2,341,741	323,759	10,374,648	10,274,648	10,274,648	6,000	6,000	6,000	6,000	6,000	196	196	1	0
Class 100 Overtime Oblig./Approp.	34,102	7,203	4,474	1,386	1,502	(116)											100,000	0
Licenses & Inspections																		
Full-Time Positions	398	364	355	349	344	5	362											
Class 100 Total Oblig./Approp.	17,284,915	16,396,204	16,439,330	4,064,944	3,969,473	95,471	16,658,569	16,658,569	16,658,569	938,503	1,146,451	1,146,451	(207,948)					
Class 100 Overtime Oblig./Approp.	712,387	625,704	729,822	301,806	201,933													
Managing Director																		
Full-Time Positions	95	79	87	74	87	(13)	74											
Class 100 Total Oblig./Approp.	8,105,545	7,628,825	7,057,558	2,357,056	2,391,852	(34,797)	7,428,222	7,428,222	7,428,222	233,000	400,000	400,000	(167,000)					
Class 100 Overtime Oblig./Approp.	610,991	385,158	445,965	100,000	105,483	(5,483)												
Mayor																		
Full-Time Positions	49	40	55	62	56	6	62											
Class 100 Total Oblig./Approp.	2,989,208	3,028,861	3,784,126	927,722	948,316	(20,594)	4,020,129	3,970,838	3,970,838	0	0	0	0	0	62	62	0	0
Class 100 Overtime Oblig./Approp.	0	0	2,678	0	855	(855)												
Mayor's Office of Community Services																		
Full-Time Positions	21	17	0	0	0												0	0
Class 100 Total Oblig./Approp.	705,215	599,181	3,068	0	0												0	0
Class 100 Overtime Oblig./Approp.	1,148	0	0	0	0												0	0
																	(855)	(855)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget Plan	Actual	(Over) Under Target Budget.	Target Budget Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	Year End Departmental Projection
Mural Arts Program				14	16	2	16	14	14	14	2	0
Full-Time Positions	0	16	456,037	127,313	90,323	36,990	509,253	509,253	509,253	0	0	0
Class 100 Total Oblig./Approp.	0	481,214	497	300	98	202	5,995	1,200	1,200	4,795	0	0
Class 100 Overtime Oblig./Approp.	0	598										
Office of Behavioral Health/Mental Retardation Services				36	37	0	38	37	37	37	1	0
Full-Time Positions	0	43	2,316,329	513,619	515,968	(2,349)	2,345,902	2,306,469	2,306,469	39,433	0	0
Class 100 Total Oblig./Approp.	0	2,553,233	26,717	5,818	7,298	(1,480)	20,299	20,054	24,658	(4,359)	(4,604)	
Class 100 Overtime Oblig./Approp.	14,283											
Office of Supportive Housing				131	141	3	137	145	137	0	8	
Full-Time Positions	69	133	6,591,611	1,605,947	1,512,257	93,690	6,657,211	6,657,211	6,657,211	0	0	0
Class 100 Total Oblig./Approp.	3,428,224	7,272,056	849,945	161,887	161,293	604	527,743	696,891	751,612	(223,869)	(54,721)	
Class 100 Overtime Oblig./Approp.	64,739	591,564										
Office of Housing & Community Dev.				3	5	1	5	5	5	5	0	0
Full-Time Positions	6	5	244,615	233,987	61,006	33,420	27,586	244,025	244,025	244,025	0	0
Class 100 Total Oblig./Approp.	27,916	244,615	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	0											
Personnel				70	75	3	75	78	78	80	(5)	(2)
Full-Time Positions	80	76	3,908,410	3,871,897	908,127	89,579	16,548	4,030,002	4,041,901	4,041,901	50,101	0
Class 100 Total Oblig./Approp.	4,158,222	4,158,222	43,161	7,136	6,384	752	31,360	36,136	36,136	(4,776)	0	
Class 100 Overtime Oblig./Approp.	40,655	19,747										
Police				7,287	7,328	39	7,408	7,408	7,408	0	0	
Full-Time Positions	7,671	7,368	450,697,679	457,990,628	107,378,297	107,116,783	261,514	478,147,601	478,147,601	478,147,601	0	0
Class 100 Total Oblig./Approp.	475,523,727	450,697,679	40,923,327	48,658,490	13,146,269	14,885,003	(1,741,734)	48,433,587	52,366,619	55,928,712	(7,495,125)	(3,562,093)
Class 100 Overtime Oblig./Approp.	55,971,853											
Prisons				2,225	2,272	26	2,300	2,300	2,300	0	0	
Full-Time Positions	2,007	2,152	106,084,275	25,266,389	26,787,986	(1,521,597)	106,716,560	106,716,560	106,716,560	(5,790,168)	(5,790,168)	
Class 100 Total Oblig./Approp.	98,461,058	102,686,806	19,244,373	3,807,705	5,611,436	(1,803,731)	13,656,904	13,656,904	22,561,437	(8,904,533)	(8,904,533)	
Class 100 Overtime Oblig./Approp.	19,493,484	18,573,164										

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR			
				Target Budget		Actual	(Over) Under Target Budget.		Year End Budget	Target Budget	Year End Departmental Projection	Departmental Projection	
				Plan	Actual	1	64	64	64	64	64	(Over) Under Target Budget	Target Budget
Procurement													
Full-Time Positions	68	58	59	58	57	1	64	64	64	64	64	0	0
Class 100 Total Oblig./Approp.	3,034,226	2,790,321	2,660,423	625,835	636,907	(11,072)	2,898,075	2,898,075	2,866,335	2,866,335	31,740	31,740	
Class 100 Overtime Oblig./Approp.	7,927	14,854	6,774	2,324	552	1,772	13,500	13,000	13,000	13,000	500	500	0
Public Health													
Full-Time Positions	754	671	622	724	626	98	757	753	740	740	17	13	
Class 100 Total Oblig./Approp.	41,963,682	38,048,911	37,598,246	9,442,899	8,921,954	520,945	42,048,231	42,048,231	41,561,556	41,561,556	486,635	486,635	
Class 100 Overtime Oblig./Approp.	2,038,037	2,081,629	2,605,931	489,130	724,905	(235,775)	2,180,245	1,943,899	2,179,138	2,179,138	1,107	1,107	
Ambulatory Health Services													
Full-Time Positions	326	320	315	383	309	74	404	383	371	371	33	33	
Class 100 Total Oblig./Approp.	19,258,782	18,933,271	19,054,045	5,068,536	4,591,350	477,186	22,268,956	22,268,956	22,125,807	22,125,807	143,149	143,149	
Class 100 Overtime Oblig./Approp.	865,282	941,901	900,635	199,487	240,704	(41,217)	981,356	832,694	873,911	873,911	107,445	107,445	(41,217)
Early Childhood, Youth & Women's Health													
Full-Time Positions	47	41	25	37	24	7	31	31	31	31	0	0	
Class 100 Total Oblig./Approp.	2,256,165	2,254,079	1,770,175	389,067	322,836	66,231	1,965,139	1,965,139	1,860,251	1,860,251	104,888	104,888	
Class 100 Overtime Oblig./Approp.	115,737	83,295	94,794	19,807	13,692	6,115	69,719	87,460	87,460	87,460	81,366	81,366	6,114
Phila. Nursing Home													
Full-Time Positions	1	1	1	1	1	0	1	1	1	1	0	0	
Class 100 Total Oblig./Approp.	56,249	57,068	57,407	39,794	36,786	3,008	193,860	193,860	190,851	190,851	3,009	3,009	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0	
Environmental Protection Services													
Full-Time Positions	107	98	95	96	(1)	108	113	112	112	112	(4)	1	
Class 100 Total Oblig./Approp.	5,442,633	5,420,256	5,026,258	1,209,439	1,241,525	(32,056)	5,547,363	5,547,363	5,501,393	5,501,393	45,970	45,970	
Class 100 Overtime Oblig./Approp.	219,183	162,050	246,453	44,406	106,906	(62,500)	228,506	181,509	244,006	244,006	(15,500)	(15,500)	
Administration and Support Svcs.													
Full-Time Positions	112	110	107	108	0	103	109	109	109	109	(6)	0	
Class 100 Total Oblig./Approp.	6,018,037	6,075,105	6,115,102	1,394,775	1,416,835	(22,060)	6,055,870	6,055,870	6,026,361	6,026,361	29,509	29,509	
Class 100 Overtime Oblig./Approp.	323,659	333,925	605,212	104,565	176,063	(71,498)	329,875	428,929	499,886	499,886	(76,011)	(76,011)	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget Plan	Actual	(Over) Under Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Year End Departmental Projection	(Over) Under Target Budget	Departmental Projection
<i>Behavioral Health / Mental Retardation</i>												
Full-Time Positions	56	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	3,421,029	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	14,283	0	0	0	0	0	0	0	0	0	0	0
<i>Medical Examiner's Office</i>												
Full-Time Positions	46	46	41	45	41	4	48	53	53	(5)	0	0
Class 100 Total Oblig./Approp.	2,839,706	2,880,030	2,867,616	639,810	681,520	(41,710)	3,036,892	3,036,892	3,022,295	14,597	(33,200)	(33,200)
Class 100 Overtime Oblig./Approp.	383,995	439,324	540,779	93,827	127,025	(33,198)	459,664	294,131	327,331	132,333		
<i>Aids Activities Coordinating Office</i>												
Full-Time Positions	25	24	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	1,153,865	1,090,436	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	29,992	20,102	0	0	0	0	0	0	0	0	0	0
<i>Infectious Disease Control</i>												
Full-Time Positions	32	31	49	61	47	14	62	63	63	(1)	0	0
Class 100 Total Oblig./Approp.	1,467,716	1,338,866	2,707,643	701,478	631,102	70,376	2,980,151	2,980,151	2,834,638	145,513	(41,513)	(33,482)
Class 100 Overtime Oblig./Approp.	86,006	101,032	218,058	27,038	60,515	(33,477)	111,125	119,156	152,638			
<i>Public Property</i>												
Full-Time Positions	190	168	158	181	177	4	195	195	195	0	0	0
Class 100 Total Oblig./Approp.	9,085,302	8,470,038	8,084,578	1,874,450	1,912,001	(37,551)	9,211,006	9,211,006	9,389,699	(178,693)	(178,693)	(163,676)
Class 100 Overtime Oblig./Approp.	1,160,263	1,008,375	1,182,717	242,869	338,757	(93,888)	971,289	971,289	1,134,965	(163,676)		
<i>Records</i>												
Full-Time Positions	77	75	75	77	72	5	77	77	76	1	1	1
Class 100 Total Oblig./Approp.	3,536,172	3,395,171	3,451,820	869,641	823,335	46,306	3,742,831	3,742,831	3,742,831	0	0	0
Class 100 Overtime Oblig./Approp.	378,324	322,135	433,471	126,501	113,397	13,104	463,197	540,061	555,958	(92,761)	(15,837)	
<i>Recreation</i>												
Full-Time Positions	532	480	468	487	474	13	517	517	517	0	0	0
Class 100 Total Oblig./Approp.	32,238,179	28,676,210	27,838,493	7,938,828	7,841,218	97,610	30,216,869	30,216,869	30,040,339	176,530	(275,647)	(73,026)
Class 100 Overtime Oblig./Approp.	1,312,830	878,745	933,961	318,843	318,008	835	967,583	1,170,204	1,243,230			

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget		Actual (Over) Under Target Budget.	Target Budget		Year End Departmental Projection	Target Budget		Departmental Projection (Over) Under Target Budget
				Plan	Actual	Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	Adopted Budget
Stadium Complex				0	0	0	0	0	0	0	0	0
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	901,810	0	0	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	53,561	0	0	0	0	0	0	0	0	0	0	0
All-Batt Stadium												
Full-Time Positions	532	480	468	487	474	73	517	517	517	0	0	0
Class 100 Total Oblig./Approp.	31,336,369	28,676,210	27,838,493	7,938,828	7,841,218	97,610	30,216,869	30,040,339	176,530	176,530	176,530	176,530
Class 100 Overtime Oblig./Approp.	1,256,269	878,745	933,961	318,843	318,008	835	967,583	1,170,204	1,243,230	(275,647)	(275,647)	(275,647)
Register of Wills												
Full-Time Positions	66	66	65	70	67	3	70	70	70	0	0	0
Class 100 Total Oblig./Approp.	3,097,049	3,054,937	3,037,732	766,086	784,525	(18,439)	3,319,726	3,319,726	3,319,726	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
Revenue												
Full-Time Positions	254	267	247	259	246	13	274	274	274	0	0	0
Class 100 Total Oblig./Approp.	11,818,853	11,992,134	12,037,221	2,808,712	2,749,538	59,174	12,962,937	12,822,937	12,537,478	425,459	425,459	285,459
Class 100 Overtime Oblig./Approp.	497,979	602,518	723,338	176,396	180,110	(3,714)	598,000	642,500	642,500	(44,500)	(44,500)	0
Sheriff												
Full-Time Positions	261	247	243	248	247	1	247	263	263	(16)	0	0
Class 100 Total Oblig./Approp.	13,557,813	12,526,890	12,935,460	2,829,922	3,092,347	(262,425)	12,957,439	12,820,111	13,939,700	(982,261)	(982,261)	(1,119,559)
Class 100 Overtime Oblig./Approp.	2,376,125	1,880,287	2,584,300	429,913	589,368	(159,455)	2,633,771	1,806,642	2,635,635	(1,864)	(1,864)	(828,933)
Streets												
Full-Time Positions	599	564	586	660	589	71	647	649	649	(2)	0	0
Class 100 Total Oblig./Approp.	15,520,087	13,866,317	17,443,518	5,357,549	5,825,935	(468,386)	21,484,511	21,565,027	20,386,573	1,097,938	1,097,938	1,178,454
Class 100 Overtime Oblig./Approp.	2,355,377	2,010,752	2,322,264	310,779	448,171	(137,392)	1,919,110	1,894,110	2,031,501	(112,391)	(112,391)	(137,391)
(Actual includes County Liquid and Special Gasoline Funds, while projection does not.)												
Engineering Design & Surveying												
Full-Time Positions	112	98	93	94	5	104	104	104	104	0	0	0
Class 100 Total Oblig./Approp.	6,365,943	5,667,559	5,239,655	1,117,317	1,060,268	27,049	5,590,417	5,446,126	144,291	144,291	144,291	144,291
Class 100 Overtime Oblig./Approp.	292,156	407,386	398,341	67,690	51,389	16,301	320,000	320,000	303,699	16,301	16,301	16,301

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget Plan	Actual	(Over) Under Target Budget	Target Budget Budget	Year End Departmental Projection	Year End Departmental Projection	Departmental Projection	(Over) Under Target Budget	
<i>Highways</i>												
Full-Time Positions	278	268	314	356	309	47	342	342	342	342	0	0
Class 100 Total Oblig./Approp.	2,675,855	2,083,406	5,284,616	2,273,380	2,859,654	(586,274)	8,620,302	8,620,302	8,117,277	503,025	503,025	(133,015)
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	1,526,636	1,173,146	1,450,028	163,950	296,965	(133,015)	1,225,000	1,200,000	1,333,015	(108,015)	(108,015)	
<i>Street Lighting</i>												
Full-Time Positions	20	19	19	22	22	0	20	20	22	22	(2)	0
Class 100 Total Oblig./Approp.	229,967	247,558	562,520	211,407	221,555	(10,148)	591,467	671,983	682,447	(90,980)	(10,464)	
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	117,241	95,715	95,923	18,613	30,196	(11,583)	88,000	88,000	99,553	(11,583)	(11,583)	
<i>Traffic Engineering</i>												
Full-Time Positions	98	95	83	97	86	11	96	96	96	96	0	0
Class 100 Total Oblig./Approp.	1,878,015	1,576,557	2,423,746	886,905	821,219	65,686	2,474,702	2,474,702	2,174,257	300,445	300,445	
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	322,172	256,200	290,327	48,888	55,377	(6,489)	231,110	231,110	237,598	(6,488)	(6,488)	
<i>General Support</i>												
Full-Time Positions	91	84	77	86	78	8	85	85	85	85	0	0
Class 100 Total Oblig./Approp.	4,432,317	4,291,237	3,912,981	868,540	833,239	35,301	4,207,623	4,207,623	3,966,466	241,157	241,157	
Class 100 Overtime Oblig./Approp. <i>(See footnote above)</i>	97,172	76,305	87,645	11,638	14,244	(2,606)	55,000	55,000	57,606	(2,606)	(2,606)	
<i>Sanitation</i>												
Full-Time Positions	1,351	1,249	1,272	1,255	1,239	16	1,291	1,291	1,291	0	0	
Class 100 Total Oblig./Approp.	47,491,073	46,092,894	44,638,454	10,292,425	10,535,939	(243,514)	44,798,248	44,798,248	44,857,010	(58,762)	(58,762)	
Class 100 Overtime Oblig./Approp.	7,191,281	5,364,570	6,368,959	1,288,915	1,482,645	(193,730)	5,600,000	5,600,000	5,793,730	(193,730)	(193,730)	
<i>Tax Reform Commission</i>												
Full-Time Positions	1	0	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	230,000	0	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department / Category	FY 04 Year End Actual	FY 05 Year End Actual	FY 06 Year End Actual	YEAR TO DATE			FISCAL YEAR 2007			FULL YEAR		
				Target Budget Plan	Actual	(Over) Under (Under) Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Year End Departmental Projection	Departmental (Over) Under (Under) Target Budget	
Zoning Board of Adjustment												
Full-Time Positions	6	5	5	5	5	0	5	5	5	5	0	0
Class 100 Total Oblig./Approp.	407,504	375,163	363,138	93,573	83,850	9,713	396,718	396,718	392,980	3,738	3,738	
Class 100 Overtime Oblig./Approp.	8,557	62	101	0	0	0	0	0	0	0	0	0
TOTAL GENERAL FUND												
Full-Time Positions	23,721	22,889	22,819	23,384	22,918	466	23,776	23,819	23,805	(29)	(29)	14
Class 100 Total Oblig./Approp.	1,278,325,581	1,243,503,776	1,250,221,078	300,738,144	301,030,745	(292,661)	1,307,183,762	1,306,992,273	1,312,290,806	(5,107,044)	(5,298,533)	
Class 100 Overtime Oblig./Approp.	121,825,171	109,035,610	125,599,670	31,694,342	37,777,996	(6,083,654)	114,774,939	118,614,639	139,340,599	(24,565,660)	(20,725,960)	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
FY 05 to FY 07 REGULAR OVERTIME COMPARISON BY PAY PERIOD
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 05	858,299	5,779,315	4,902,106	4,277,819	4,837,120	4,847,657	4,025,319	5,216,297	2,779,677	5,017,616	3,532,411	4,253,894	3,257,198
FY 06	985,293	6,707,154	5,309,655	4,950,821	4,325,750	5,923,839	5,158,673	4,844,201	5,033,788	4,677,648	3,893,553	5,287,291	4,517,036
07 TARGET	769,990	5,368,261	6,792,379	5,892,012	5,853,149	5,877,434	4,953,076	5,824,776	4,176,732	5,601,294	4,057,451	5,334,760	4,327,749
FY 07	683,491	5,853,960	7,377,720	6,144,774	6,632,810	6,451,978	5,177,736	6,421,309	6,297,108	5,462,233			
	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 05	3,968,648	4,663,665	4,839,776	3,596,399	4,196,924	3,665,562	3,665,422	4,223,511	3,756,349	4,476,449	4,481,275	4,503,544	4,562,087
FY 06	4,397,467	4,528,833	4,453,509	4,778,377	4,925,968	5,103,126	4,330,968	4,951,131	3,022,668	4,857,461	5,431,094	4,936,785	6,954,353
07 TARGET	5,490,867	5,489,806	4,344,185	5,331,736	3,649,702	4,786,906	3,550,175	4,929,294	4,191,101	4,807,436	2,211,792	4,953,446	7,288,665
FY 07													

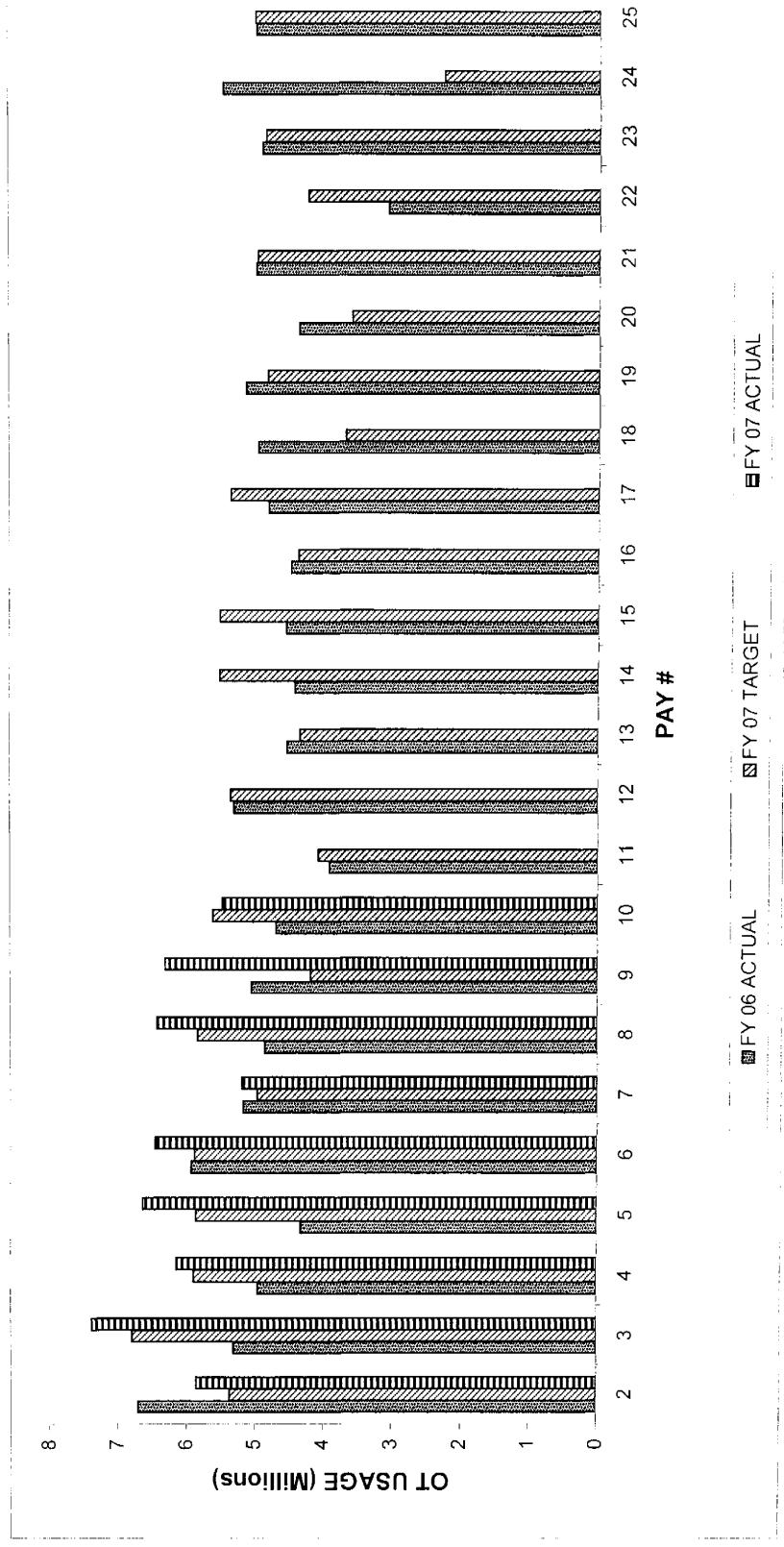
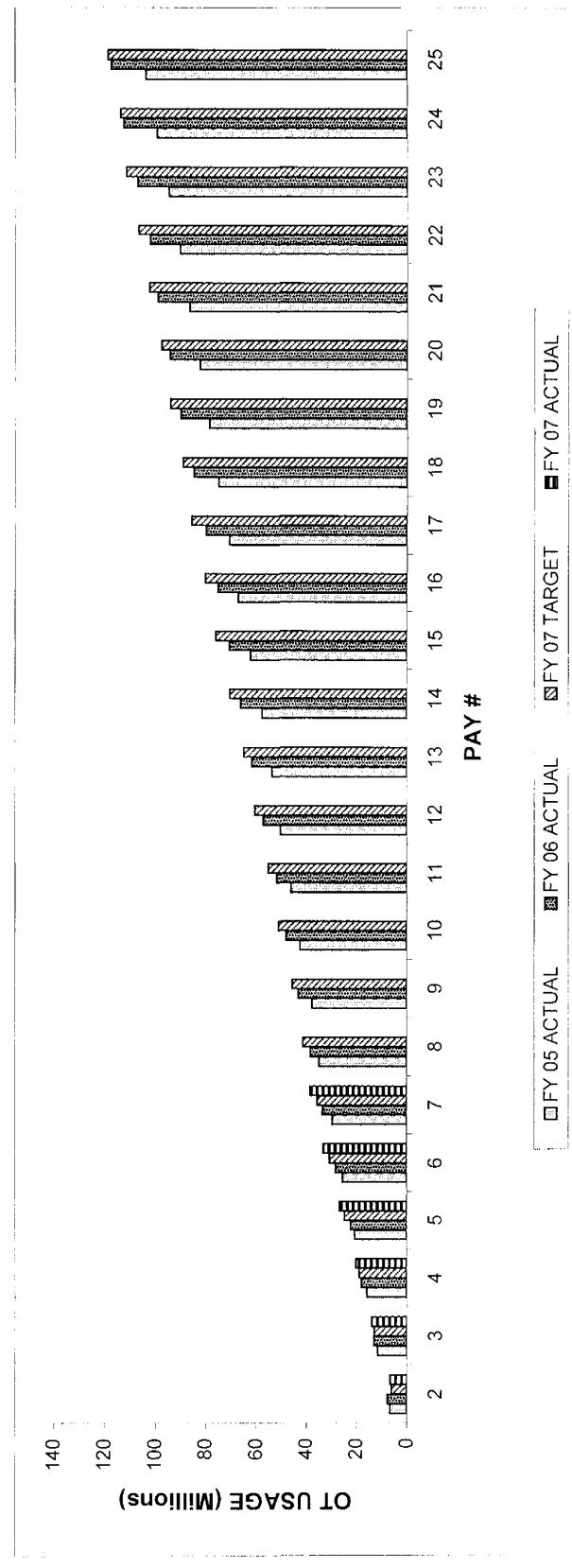


Table O-5
QUARTERLY CITY MANAGERS REPORT
FY 05 to FY 07 REGULAR OVERTIME COMPARISON - CUMULATIVE
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 05	858,299	6,637,614	11,539,719	15,817,538	20,654,658	25,502,315	29,527,635	34,743,932	37,523,609	42,541,226	46,073,637	50,327,531	53,584,729
FY 06	985,293	7,692,448	13,002,103	17,952,924	22,278,673	28,202,512	33,361,185	38,205,386	43,239,174	47,916,822	51,810,375	57,097,666	61,614,702
07 TARGET	769,990	6,138,251	12,930,631	18,822,643	24,675,793	30,553,227	35,506,303	41,331,080	45,507,812	51,109,106	55,166,558	60,501,318	64,829,068
FY 07	683,491	6,537,451	13,915,171	20,059,945	26,692,755	33,144,733	38,322,470						
	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 05	57,553,376	62,217,042	67,056,817	70,653,216	74,850,140	78,510,702	82,176,124	86,399,635	90,155,984	94,632,433	99,113,708	103,617,251	108,179,339
FY 06	66,012,169	70,541,002	74,994,511	79,772,888	84,698,856	89,801,982	94,132,950	99,084,081	102,106,690	106,964,151	112,395,245	117,332,030	124,286,383
07 TARGET	70,319,935	75,809,741	80,153,927	85,485,663	89,135,366	93,922,272	97,472,447	102,401,742	106,592,843	111,400,279	113,612,072	118,565,518	125,854,183
FY 07													



Notes: Pay # 1 is excluded from graph because it is not a full pay
Pay # 26 is excluded because it includes more than a full pay

The material in this report is preliminary and subject to change and does not represent an official statement of the City of Philadelphia

Table O-6
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department	Fy 06 Actual	Year To Date			Fiscal Year 2007			Full Year			Current Projection (Over)Under Budget			Current Target Budget		
		Target Budget Plan	Actual	(Over) Under Target Budget				Current Target Budget	Current Projection	Adopt. Budget	Current Target					
Human Services:																
Admin. & Mgmt.	3,748,158	3,680,037	3,489,747	190,290	3,849,167	3,849,167	3,849,167	41,616	41,616	41,616	0	0	0	0	0	
Contract Admin. & Prog. Eval.	43,995	20,943	20,177	766	41,616	41,616	41,616	0	0	0	0	0	0	0	0	
Juvenile Justice	97,956,074	92,035,163	90,587,745	1,447,418	104,312,436	95,681,711	95,681,711	8,630,725	8,630,725	8,630,725	0	0	0	0	0	
Children & Youth	277,711,491	231,364,108	229,113,984	2,250,124	300,067,067	286,902,098	286,902,098	13,164,969	13,164,969	13,164,969	0	0	0	0	0	
Community Based Prevention	88,457,885	93,661,360	90,850,423	2,810,937	108,006,314	109,471,198	109,471,198	(1,464,884)	(1,464,884)	(1,464,884)	0	0	0	0	0	
Total Human Services	467,917,603	420,761,611	414,062,076	6,699,535	516,276,600	495,945,790	495,945,790	20,330,810	20,330,810	20,330,810	0	0	0	0	0	
Public Health:																
Ambulatory Health	18,673,677	12,701,597	7,354,658	5,346,939	18,569,254	19,159,809	19,159,809	(590,555)	(590,555)	(590,555)	(590,555)	(590,555)	(590,555)	(590,555)	(590,555)	
Early Childhood, Youth & Women's Hlth	724,960	494,809	553,880	(59,071)	712,896	712,896	712,896	0	0	0	0	0	0	0	(2,940)	
Phila. Nursing Home	33,981,369	39,378,704	37,362,392	2,016,312	39,378,704	39,378,704	39,378,704	0	0	0	0	0	0	0	(2,940)	
Environmental Prot.	3,073,105	3,289,668	3,314,936	(25,268)	3,342,018	3,342,018	3,342,018	0	0	0	0	0	0	0	(3,010)	
Administration and Support Svcs	1,467,773	1,121,955	559,098	562,857	1,808,679	1,808,679	1,808,679	0	0	0	0	0	0	0	(410)	
Medical Examiner's Office	441,937	48,874	201,168	(152,294)	471,667	471,667	471,667	0	0	0	0	0	0	0	(410)	
Infectious Disease Control	2,715,450	2,209,184	1,314,699	894,485	3,087,935	3,087,935	3,087,935	0	0	0	0	0	0	0	(417)	
Total Public Health	61,078,271	59,244,791	50,660,831	8,583,960	67,371,153	67,371,153	67,371,153	0	0	0	0	0	0	0	0	
Public Property:																
SEPTA	56,650,700	15,065,750	30,608	15,035,142	60,263,000	60,263,000	60,263,000	0	0	0	0	0	0	0	0	
Space Rentals	14,402,336	15,329,160	15,465,692	(136,532)	15,484,000	15,329,160	15,465,692	0	0	0	0	0	0	0	(136,532)	
Telecommunications	9,945,876	12,290,723	9,358,639	2,932,084	13,400,000	13,263,000	13,263,000	0	0	0	0	0	0	0	0	
Utilities	33,299,186	30,620,000	30,615,717	4,283	30,620,000	30,620,000	30,620,000	0	0	0	0	0	0	0	(2,013,904)	
All Other	23,344,953	20,088,488	14,019,371	6,069,117	24,120,096	24,017,997	23,881,308	0	0	0	0	0	0	0	(136,689)	
Total Public Property	137,643,051	93,394,121	69,490,027	23,904,094	143,887,096	143,493,157	145,506,904	0	0	0	0	0	0	0	(2,013,747)	
Streets:																
General Support	742,419	550,889	452,889	98,000	845,763	845,763	845,763	0	0	0	0	0	0	0	0	
Traffic Engineering	39,795	20,313	14,379	5,934	156,528	156,528	156,528	0	0	0	0	0	0	0	0	
Sanitation	46,037,337	47,578,695	48,800,749	(1,222,054)	49,518,081	48,234,661	47,901,924	0	0	0	0	0	0	0	(332,737)	
Street Lighting	6,468,564	6,505,550	6,500,835	4,715	6,797,906	7,797,906	8,367,906	0	0	0	0	0	0	0	(570,000)	
Highways	1,542,664	345,825	286,388	59,437	602,201	602,201	602,201	0	0	0	0	0	0	0	0	
Engineering Design & Surveying	35,626	36,325	18,310	18,015	62,208	62,208	62,208	0	0	0	0	0	0	0	0	
Total Streets	54,866,405	55,037,597	56,073,550	(1,035,953)	57,982,687	57,982,687	57,982,687	0	0	0	0	0	0	0	(237,263)	
All Other	344,169,573	237,470,163	238,729,172	(1,259,009)	362,535,310	368,548,708	374,050,800	(11,515,490)	(11,515,490)	(11,515,490)	(11,515,490)	(11,515,490)	(11,515,490)	(11,515,490)	(5,502,092)	
Total Class 200	1,065,674,903	865,908,283	829,015,656	36,892,627	1,148,052,846	1,132,958,075	1,140,711,177	7,341,669	7,341,669	7,341,669	7,341,669	7,341,669	7,341,669	7,341,669	(7,753,102)	

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**DEPARTMENTAL FULL-TIME
POSITIONS SUMMARY**

TABLE P - 1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department	FY 04 Yr. End Actual	FY 05 Yr. End Actual	FY 06 Yr. End Actual	YEAR TO DATE				FISCAL YEAR 2007			
				Month End		Target Budget	Actual	Year End		Actual Under (Over) Target	Budget
				Target Plan	Actual	5	5	135	139	0	5
Atwater Kent Museum	6	123	125	126	135	127	8	135	135	0	0
Auditing		2	2	2	2	2	0	2	2	0	0
Board of Building Standards		3	3	2	3	3	0	3	3	0	0
Bd. of Revision of Taxes	139	130	134	144	129	15	144	144	144	0	0
Camp William Penn	4	4	3	3	3	0	4	4	4	0	0
Capital Program Office, Mayor-	21	13	13	14	13	1	14	14	14	0	0
City Commissioners (Election Board)	86	90	93	91	90	1	91	91	91	0	0
City Council	199	195	180	195	175	20	195	195	195	0	0
City Planning Commission	53	49	45	45	45	0	49	49	49	0	0
City Rep. / Commerce	21	17	12	12	15	0	19	19	19	0	0
City Treasurer	12	10	11	12	11	1	13	13	13	0	0
Civic Center	3	0	0	0	0	0	0	0	0	0	0
Civil Service Commission	2	2	2	2	2	0	2	2	2	0	0
Clerk of Quarter Sessions	118	110	113	121	106	15	121	121	121	0	0
District Attorney - Total	440	434	424	446	446	(1)	442	439	439	0	0
Civilian	424	419	411	437	434	(3)	425	425	425	0	0
Uniformed		15	13	14	12	2	17	14	14	0	0
Fairmount Park		16	15	165	160	5	169	169	169	0	0
Finance	200	182	157	161	150	11	175	177	177	(2)	0
Fire	148	152	164	2,335	2,316	19	2,428	2,455	2,455	(27)	0
Civilian	2,330	2,251	2,270	2,335	2,316	5	113	113	113	(1)	0
Uniformed		112	112	101	102	97	97	97	97	(1)	0
First Judicial District		2,218	2,139	2,169	2,233	2,219	14	2,315	2,341	(26)	0
Common Pleas Court	1,474	1,446	1,397	1,421	1,393	28	1,421	1,421	1,421	0	0
Municipal Court	186	189	184	185	176	9	185	185	185	0	0
Court Administrator		262	254	253	257	246	5	251	251	0	0
Traffic Court		117	115	102	108	0	108	108	108	0	0
Fleet Management	344	313	313	321	316	5	322	334	334	10	22
Free Library	669	640	732	737	730	7	739	739	739	0	0
Historical Commission	5	6	5	5	5	0	6	6	6	0	0
Human Services	39	34	33	35	34	1	35	35	35	0	0
Administration & Management	1,855	1,693	1,703	1,752	1,740	12	1,758	1,772	1,772	(14)	0
Contract Admin. and Program Evaluation	221	206	201	203	195	8	209	209	209	(1)	0
Juvenile Justice Services	364	350	341	353	334	19	355	355	355	0	0
Riverview Home	90	0	0	0	0	0	0	0	0	0	0
Children & Youth (Child Welfare)	1,067	1,093	1,059	1,070	1,084	(14)	1,054	1,068	1,068	(14)	0
Community Based Prevention Services	63	0	60	82	83	(1)	94	94	94	(1)	0
Information Services, Mayor's Office of	107	98	96	101	96	5	113	113	113	114	1
Labor Relations, Mayor's Office of	7	7	7	6	6	1	7	7	7	0	0
Law	191	177	175	185	184	1	197	196	196	1	0
Licenses & Inspections	398	364	355	349	344	5	362	348	348	14	0
Managing Director	95	79	87	74	87	(13)	74	87	87	(13)	0
Mayor	49	40	55	62	56	6	62	62	62	0	0
Mayors Office of Community Services	21	17	0	0	0	0	0	0	0	0	0
Mural Arts Program	0	16	14	16	14	2	16	14	14	2	0
Off. of Behavioral Hlth./Mental Retard. Svcs.	0	43	36	37	37	0	38	37	37	1	0
Office of Supportive Housing	69	133	131	141	138	3	137	145	145	8	0

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P - 1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Department	FY 04 Yr. End Actual	FY 05 Yr. End Actual	FY 06 Yr. End Actual	YEAR TO DATE				FISCAL YEAR 2007				YEAR END				
				Target Budget		Month End	Actual	Target Budget		Year End Departmental Projection	Actual	Authorized Positions		Target Budget	(Over) Under Budget	
				Plan	5	75	72	1	5	5	5	75	78	80	5	(5)
Office of Housing & Community Develop.	6	5	3	5	5	75	72	1	5	5	5	75	78	80	0	0
Personnel	80	76	70	7,368	7,287	7,328	7,289	39	7,408	7,408	7,408	0	0	0	(2)	0
Police	7,671	7,368	7,287	856	824	833	820	13	6,524	6,524	6,524	0	0	0	0	0
Civilian	909	856	824	6,762	6,512	6,463	6,495	26	884	884	884	0	0	0	0	0
Uniformed	2,007	2,152	2,225	2,225	2,272	2,246	2,246	26	2,300	2,300	2,300	0	0	0	0	0
Prisons	68	58	59	671	622	724	626	1	64	64	64	0	0	0	0	0
Procurement	754	671	622	326	320	315	383	98	748	753	740	8	13	13	24	12
Public Health	326	320	315	315	315	315	309	74	395	395	395	371	371	371	0	0
Ambulatory Health Svcs./Health Centers	47	41	25	41	31	24	24	7	31	31	31	0	0	0	0	0
Early Childhood, Youth, & Women's Health	1	1	1	1	1	1	1	0	1	1	1	1	1	1	0	0
Phila. Nursing Home	107	98	90	90	95	95	96	(1)	108	113	112	(4)	1	1	0	0
Environmental Protection Services	112	110	101	101	108	108	108	0	103	109	109	(6)	0	0	0	0
Administration and Support Services	58	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Behavioral Health / Mental Retardation	46	46	41	41	45	41	41	4	48	53	53	(5)	0	0	0	0
Medical Examiner's Office	25	24	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aids Activities Coordinating Office	32	31	49	49	61	47	47	14	62	63	63	(7)	0	0	0	0
Infectious Disease Control	190	168	158	181	177	177	177	4	193	195	195	(2)	0	0	0	0
Public Property	77	75	75	77	77	72	5	77	77	76	76	1	1	1	0	0
Records	532	480	468	487	474	474	474	13	517	517	517	0	0	0	0	0
Recreation	66	66	65	70	67	67	67	3	70	70	70	0	0	0	0	0
Register of Wills	254	267	247	259	246	246	246	13	274	274	274	0	0	0	0	0
Revenue	261	247	243	248	247	248	248	13	247	263	263	(16)	0	0	0	0
Sheriff	599	564	586	660	589	71	648	71	649	649	649	(1)	0	0	0	0
Streets	112	98	93	99	94	94	94	5	104	104	104	0	0	0	0	0
Engineering Design & Surveying	91	84	77	86	78	88	88	8	85	85	85	0	0	0	0	0
General Support	278	268	314	356	309	47	342	47	342	342	342	0	0	0	0	0
Highways	20	19	19	22	22	0	21	0	22	22	22	(1)	0	0	0	0
Street Lighting	98	95	83	97	86	11	96	11	96	96	96	0	0	0	0	0
Traffic Engineering	1,351	1,249	1,272	1,255	1,239	16	1,291	16	1,291	1,291	1,291	0	0	0	0	0
Streets - Sanitation	1	0	0	0	0	0	0	0	0	0	0	5	5	5	0	0
Tax Reform Commission	6	5	5	5	5	5	5	0	5	5	5	0	0	0	0	0
TOTAL GENERAL FUND		23,721	22,889	22,819	23,384	22,918	466	23,768	23,819	23,805	(37)	14				

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**DEPARTMENTAL LEAVE
USAGE ANALYSIS**

TABLE L-1
QUARTERLY CITY MANAGERS REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Agency	Fiscal Year 2006		Fiscal Year 2007		Agency Explanation for FY07 Leave Usage Experience
	Full Year Usage	Usage Through First Quarter	Usage Through First Quarter	Annualized Leave Days Per Employee	
Register of Wills	14.0%	11.5%	32.3%	20	Sick, vacation, and other leave (9.2%, 15.4%, and 7.6%) ranked first among reporting agencies.
OSH	17.5%	16.3%	22.9%	14	Sick leave (7.46%) ranked third among reporting agencies.
Revenue	21.7%	21.0%	22.2%	14	Sick leave (7.34%) ranked fifth among reporting agencies.
Free Library	17.2%	18.7%	22.1%	14	Vacation leave (11.1%) ranked fifth among reporting agencies.
Public Property	17.3%	16.3%	21.2%	13	Vacation leave (10.2%) ranked tenth among reporting agencies.
Licenses and Inspections	18.2%	19.4%	20.7%	13	Vacation leave (11%) ranked seventh among reporting agencies.
Streets -- Sanitation	14.1%	15.8%	20.1%	13	Sick leave (8.12%) ranked second among reporting agencies.
Streets -- Excluding Sanitation	14.2%	17.6%	19.5%	12	Sick leave (7.28%) ranked sixth among reporting agencies.
Commission on Human Relations	17.9%	25.7%	19.4%	12	Other leave (5.4%) ranked seventh among reporting agencies.
Police -- Civilian	14.8%	18.4%	19.4%	12	Sick leave (5.5%) ranked eighth among reporting agencies.
L&I Review Board	19.5%	34.4%	19.0%	12	Vacation leave (13.3%) ranked third among reporting agencies.
Records	16.5%	17.7%	18.9%	12	Sick leave (5.03%) ranked thirteenth among reporting agencies.
City Planning Commission	19.7%	24.6%	18.8%	12	Other leave (5.9%) ranked fourth among reporting agencies.
City Representative/Director of Commerce	9.4%	17.5%	18.7%	12	Vacation leave (11.9%) ranked fourth among reporting agencies.
Fleet Management	20.1%	20.6%	18.5%	12	Vacation leave (10.1%) ranked thirteenth among reporting agencies.
Fairmount Park Commission	18.4%	18.5%	18.4%	12	Vacation leave (11.1%) ranked sixth among reporting agencies.
Water	16.0%	18.3%	18.1%	11	Sick leave (5.2%) ranked eleventh among reporting agencies.
Finance	10.4%	15.3%	18.1%	11	Other leave (4.8%) ranked sixteenth among reporting agencies.
Mayor's Office	14.1%	18.1%	18.1%	11	Other leave (5.1%) ranked eleventh among reporting agencies.
Procurement	16.0%	15.7%	18.0%	11	Vacation leave (11%) ranked eighth among reporting agencies.
Office of Behavioral Health and Mental Retardation Services	20.8%	17.9%	18.0%	11	Other leave (5.0%) ranked thirteenth among reporting agencies.
MEDIAN	15.8%	17.8%	17.5%	11	
Prisons	17.2%	19.1%	17.5%	11	Other leave (5.2%) ranked ninth among reporting agencies.
Police -- Uniformed	12.1%	18.0%	17.4%	11	Vacation leave (13.5%) ranked second among reporting agencies.
Board of Revision of Taxes	14.4%	14.4%	17.3%	11	Vacation leave (10.3%) ranked ninth among reporting agencies.
Capital Program Office	17.0%	12.5%	17.3%	11	Vacation leave (9.6%) ranked fifteenth among reporting agencies.
Personnel and Civil Service Commission	15.6%	17.6%	17.2%	11	Sick leave (4.99%) ranked fourteenth among reporting agencies.
Recreation	17.3%	17.9%	17.1%	11	Vacation leave (8.9%) ranked twenty-second among reporting agencies.
Zoning Board of Adjustment	22.7%	18.7%	16.9%	11	
Public Health	15.4%	16.3%	16.9%	11	
Mayor's Office of Information Services	16.3%	18.1%	16.8%	11	
Sheriff's Office	18.0%	18.6%	16.4%	10	
Human Services	14.5%	17.9%	16.2%	10	
Aviation	14.5%	18.4%	16.1%	10	
City Commissioners	15.3%	16.8%	15.7%	10	
Historical Commission	10.9%	14.8%	15.2%	10	
Water Revenue	17.7%	15.9%	15.0%	9	
Managing Director's Office	9.8%	15.2%	14.2%	9	
City Treasurer	12.5%	17.5%	13.6%	9	
Fire	11.9%	13.7%	12.7%	8	
Office of Labor Relations	9.3%	12.6%	12.4%	8	
Board of Building Standards	10.1%	26.2%	12.3%	8	
Law	12.7%	16.7%	12.2%	8	

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available to be worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

TABLE L-2
QUARTERLY CITY MANAGERS REPORT
SICK LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Agency	Fiscal Year 2006		Fiscal Year 2007		Agency Explanation for FY07 Leave Usage Experience
	Full Year Usage	Usage Through First Quarter	Usage Through First Quarter	Annualized Leave Days Per Employee	
Register of Wills	4.8%	2.8%	9.3%	6	Register of Wills had long term sick leave totaling 39 days. If that leave were excluded, the sick leave usage rate would have been 6.5%.
Streets -- Sanitation	6.3%	6.4%	8.1%	5	The Division had long term sick leave totaling 1,309 days. If that leave were excluded, the sick leave usage rate would have been 6.3%.
OSH	6.4%	4.9%	7.5%	5	OSH had long term sick leave totaling 116 days. If that leave were excluded, the sick leave usage rate would have been 6.0%.
Mayor's Office	5.7%	6.2%	7.4%	5	The Mayor's Office had long term sick leave totaling 69 days. If that leave were excluded, the sick leave usage rate would have been 5.5%.
Revenue	8.8%	6.6%	7.3%	5	Revenue had long term sick leave totaling 265 days. If that leave were excluded, the sick leave usage rate would have been 5.5%.
Streets -- Excluding Sanitation	5.3%	5.1%	7.3%	5	Streets - Excluding Sanitation had long term sick leave totaling 305 days. If that leave were excluded, the sick leave usage rate would have been 7%.
Free Library	5.6%	4.8%	6.3%	4	The Free Library had long term sick leave totaling 730 days. If that leave were excluded, the sick leave usage rate would have been 4.5%.
Police -- Civilian	5.7%	5.1%	5.5%	3	Police-Civilian had long term sick leave totaling 270 days. If that leave were excluded, the sick leave usage rate would have been 5.0%.
Licenses and Inspections	6.6%	4.3%	5.4%	3	L&I had long term sick leave totaling 313 days. If that leave were excluded, the sick leave usage rate would have been 4.0%.
Public Property	5.9%	4.2%	5.3%	3	Public Property had long term sick leave totaling 39 days. If that leave were excluded, the sick leave usage rate would have been 4.9%.
Water	5.6%	5.0%	5.2%	3	The Water Department had long term sick leave totaling 1,249 days. If that leave were excluded, the sick leave usage rate would have been 3.9%.
Prisons	6.2%	5.5%	5.2%	3	Prisons had long term sick leave totaling 1,528 days. If that leave were excluded, the sick leave usage rate would have been 4.1%.
Records	5.1%	5.0%	5.0%	3	The Records Department had long term sick leave totaling 39 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Personnel and Civil Service Commission	4.8%	4.4%	5.0%	3	
Fleet Management	7.3%	5.7%	4.9%	3	
Sheriff's Office	4.8%	4.6%	4.8%	3	
Finance	3.4%	4.4%	4.8%	3	
Aviation	5.5%	5.2%	4.7%	3	
Human Services	4.5%	5.1%	4.7%	3	
Commission on Human Relations	5.9%	5.8%	4.6%	3	
Public Health	5.0%	3.0%	4.6%	3	
MEDIAN	5.0%	4.6%	4.5%	3	
Office of Labor Relations	1.2%	1.1%	4.5%	3	
Capital Program Office	6.2%	3.9%	4.5%	3	
Water Revenue	6.7%	6.5%	4.4%	3	
Board of Revision of Taxes	4.5%	3.4%	4.2%	3	
Office of Behavioral Health and Mental Retardation Services	4.9%	4.0%	4.2%	3	
Fairmount Park Commission	6.3%	6.4%	4.0%	3	
City Commissioners	4.9%	4.6%	3.9%	2	
Recreation	4.8%	4.4%	3.9%	2	
Procurement	6.5%	4.4%	3.7%	2	
Historical Commission	1.2%	2.3%	3.6%	2	
Fire	3.6%	4.0%	3.5%	2	
City Representative/Director of Commerce	3.2%	2.5%	3.4%	2	
Zoning Board of Adjustment	14.1%	5.7%	3.4%	2	
Police -- Uniformed	3.5%	3.7%	3.4%	2	
Law	4.5%	4.4%	3.0%	2	
Managing Director's Office	2.9%	4.6%	2.9%	2	
City Planning Commission	4.4%	4.3%	2.8%	2	
City Treasurer	4.9%	6.0%	2.8%	2	
Mayor's Office of Information Services	4.4%	3.9%	2.6%	2	
L&I Review Board	6.8%	4.8%	2.6%	2	
Board of Building Standards	2.6%	1.5%	0.8%	0	

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to be worked in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "Long-term" sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

TABLE L-3
QUARTERLY CITY MANAGERS REPORT
INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS
FOR THE PERIOD ENDING SEPTEMBER 30, 2006

Agency	IOD -- No Duty Status		IOD Plus Sick Leave		IOD Plus Total Leave	
	Percent of Days Lost Through the First Quarter	Annualized Days	Usage Through the First Quarter	Annualized Days	Usage Through the First Quarter	Annualized Days
Managing Director's Office	44.3%	28	47.2%	30	58.5%	37
City Representative/Director of Commerce	25.0%	16	28.4%	18	43.7%	28
Police – Total	3.4%	2	7.0%	4	21.0%	13
L & I Review Board	3.1%	2	5.6%	4	22.1%	14
Fire	0.9%	1	4.3%	3	13.6%	9
Streets – Total	0.8%	1	8.4%	5	20.5%	13
Sheriff's Office	0.6%	0	6.6%	4	19.8%	12
Water	0.6%	0	5.8%	4	18.7%	12
Prisons	0.5%	0	5.7%	4	18.2%	11
Licenses and Inspections	0.4%	0	5.8%	4	21.1%	13
Recreation	0.3%	0	4.4%	3	17.7%	11
Human Services	0.1%	0	4.8%	3	16.3%	10
Public Property	0.0%	0	4.7%	3	17.5%	11
Mayor's Office of Information Services	0.0%	0	2.6%	2	16.8%	11
Fairmount Park Commission	0.0%	0	4.0%	3	18.4%	12
Free Library	0.0%	0	6.3%	4	22.1%	14
Public Health	0.0%	0	5.0%	3	18.1%	11
Records	0.0%	0	4.4%	3	18.5%	12
Fleet Management	0.0%	0	4.9%	3	18.5%	12
Finance	0.0%	0	4.8%	3	18.1%	11
OSH	0.0%	0	7.5%	5	22.9%	14
Revenue	0.0%	0	7.5%	5	23.1%	15
Law	0.0%	0	3.0%	2	12.2%	8
Board of Building Standards	0.0%	0	0.8%	0	12.3%	8
Capital Program Office	0.0%	0	4.5%	3	17.3%	11
City Planning Commission	0.0%	0	2.8%	2	18.8%	12
City Treasurer	0.0%	0	2.8%	2	13.6%	9
Commission on Human Relations	0.0%	0	4.6%	3	19.4%	12
Historical Commission	0.0%	0	3.6%	2	15.2%	10
Personnel and Civil Service Commission	0.0%	0	5.0%	3	17.2%	11
Procurement	0.0%	0	5.1%	3	17.5%	11
Register of Wills	0.0%	0	4.2%	3	17.9%	11
Office of Labor Relations	0.0%	0	7.3%	5	19.4%	12
Water Revenue	0.0%	0	5.2%	3	18.1%	11
Zoning Board of Adjustment	0.0%	0	4.2%	3	15.2%	10
City Commissioners	0.0%	0	3.9%	2	15.7%	10
Board of Revision of Taxes	0.0%	0	4.2%	3	17.3%	11
Mayor's Office	0.0%	0	7.4%	5	18.1%	11
Office of Behavioral Health and Mental Retardation Services	0.0%	0	4.2%	3	18.0%	11

Departments are ranked by the percent of days available to be worked that are lost because workers are on Injured on Duty (IOD) – no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**DEPARTMENTAL SERVICE
DELIVERY REPORT**

Summary Table S-A
DISCUSSION OF SELECTED SERVICE LEVEL VARIANCES
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
For the Period Ending June 30, 2006

Department	Measurement	FISCAL YEAR 2007				Projected Change From FY06	Departmental Comments on Service Levels
		FY 06 Actual	Target Budget Projection	Current Projection	Variance		
Police	Arrests	69,166	70,549	71,032	483	1,866	Increased police presence in crime hot spots.
Prisons	Average monthly inmate population	8,455	8,920	8,926	6	471	Increased arrests, loss of out of county capacity, and delays in court processing time leading to longer lengths of stay of inmates, are major factors increasing the population
Public Health	Food Complaints In	770	1,900	1,000	(900)	230	Change of service level definition which no longer includes support for local business owners.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Department	Measurement	FISCAL YEAR 2007								
		FY05	FY06	Target Budget Projection	Year-to-Date Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY06
Adult Services (1)	Office of Supportive Housing (OSH)									
	Emergency Shelter Beds – Number of Year Round Beds (average)	2,539	2,781	2,679	2,772	93	2,800	0	19	261
	Transitional Housing Units New Placements (2)	412	448	n/a	78	(33)	450	0	2	38
	Clients Placed in Shelter (3)	43,419	49,288	n/a	2,669	n/a	n/a	n/a	n/a	n/a
	Number of Evictions Prevented (4)	226	240	60	111	51	111	0	(129)	(115)
	Percentage of Scheduled Evictions Prevented (5)	51.6%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Job Training Enrollments	80	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Review	Average Daily Number of Residents	187	149	130	127	(3)	138	0	(11)	(49)
	Total Residents Served (average)	266	188	n/a	133	n/a	263	188	(75)	(78)
	Discharges	91	56	n/a	4	n/a	125	56	(69)	(35)
	Readmissions as a % of Total Admissions	11.4%	21.0%	n/a	7.0%	n/a	13.3%	21.0%	7.7%	0
Anti-Graffiti Network	Total Properties Plus Street Fixtures Cleaned - All Zones	92,375	93,272	27,000	35,465	8,465	95,000	95,000	0	1,728
Managing Director's Office -- Mural Arts Program	Number of Murals Completed	135	103	25	35	10	100	0	(3)	(35)
	Number of Murals Restored	16	10	5	8	3	20	0	10	4
	Number of Participants	1,275	4,979	1,250	1,270	20	5,000	0	21	3,725
Aviation	Emplaned Passengers	15,488,173	15,557,555	2,651,236	2,961,332	310,096	15,317,000	0	(240,555)	(171,173)
	Total Aircraft Activity	629,885	625,892	110,456	110,859	403	625,085	0	(607)	(4,800)
	Air Cargo Activity	626,265	614,223	96,239	97,279	1,040	587,159	0	(27,064)	(39,106)
Board of Building Standards	Appeals Heard	226	231	50	54	4	200	200	0	(31)
Camp William Penn	Number of Campers	625	596	612	612	0	612	0	16	(13)
City Treasurer's Office	Number of Debt Issuances	7	5	4	2	(2)	4	4	0	(1)
Civil Service Commission	Disciplinary Action Appeals -- Received (6)									(3)
	Disciplinary Action Appeals -- Filed									
	Disciplinary Action Appeals -- Number that are Sustained or Settled	132	72	21	16	(5)	85	0	13	(47)
	Disciplinary Action Appeals -- Percent Heard that are Sustained/settled	68	78	17	15	(2)	70	0	(8)	2
		16	22	3	8	5	12	20	(2)	4
		23.5%	28.2%	14.0%	54.0%	40.0%	14.0%	28.6%	14.6%	5%

- (1) The Office of Supportive Housing continues the transition to utilizing HMS as the primary data source and prior year's reports have been based on different data sources.
(2) Clients who contact OSH and are not placed in shelter are either diverted to non-O SH shelter or housing, referred to as appropriate other resources, placed on a waiting list or refused shelter.
(3) Represents the total number of POs issued to all clients during FY07 (duplicated count).
(4) In F'04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.
(5) The measure is no longer collected on account of the fact that most citywide evictions are not being quantified and it is therefore not an accurate reflection of the problem.
(6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Department	Measurement	FY05			FY06			Year-to-Date			Year-End			Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Year-End	Projected Change From FY06	Projected Change From FY06	Projected Change From FY06	
Commission on Human Relations	Discrimination Cases Investigated	358	462	99	94	(5)	400	400	0	(62)	42			
	Fair Housing Complaints Docketed	285	222	66	46	(20)	241	241	0	19	(44)			
Fairmount Park Commission	Total Acres Cut (7)	24,144	24,727	12,366	11,271	(1,095)	28,853	24,727	(4,126)	0	583			
	Mowing Frequency	2,43	2,00	12,216	11,140	0	28,503	28,503	0	(2)	(2)			
	Acres Cut By Contracted Services	23,849	24,367	150	131	(1,076)	350	350	0	(10)	4,654			
	Acres Cut By Fairmount Park Employees	295	360			(19)					55			
Park Trees Removed	Park Trees Pruned	1,776	1,642	450	573	123	1,650	1,650	0	8	(126)			
	Street Trees Removed (Park and contracted crews)	1,977	1,964	500	808	308	2,000	2,000	0	36	23			
	Street Trees Pruned (Park and contracted crews)	3,519	3,088	800	780	(20)	2,770	2,770	0	(318)	(749)			
	Number of Ball Fields Maintained	12,782	9,021	1,450	1,289	(161)	11,340	11,340	0	2,319	(1,442)			
	Number of Ball Fields Renovated	637	641	140	84	(56)	330	330	0	(311)	(307)			
		100	104	5	38	33	100	100	0	(4)	0			
Fire Department	Number of Fires (estimate)	9,326	9,785	2,210	2,250	40	9,000	9,000	0	(785)	(326)			
	Structural (estimate)	2,191	2,190	510	450	(60)	2,100	2,100	0	(90)	(91)			
	Non-Structural (estimate)	6,905	7,400	1,700	1,800	100	6,900	6,900	0	(500)	(5)			
	Vacant Buildings (estimate)	230	195	40	35	(5)	200	200	0	5	(30)			
	Average Response Time for Structure Fires (in minutes)	4:29	4:37	4:30	4:32	0	4:30	4:30	0:00	(0)	0			
	Fire Deaths	60	50	8	8	0	46	46	0	(4)	(14)			
	EMS Runs	206,670	209,654	52,500	50,000	(2,500)	210,000	210,000	0	346	330			
	EMS Average Response Time (in minutes)	6,53	7,09	6,53	7,19	0	6,53	6,53	0:00	(0)	0			
	First Responder Runs (estimate)	70,154	74,000	17,000	18,000	1,000	68,000	68,000	0	(6,000)	(2,154)			
Fleet	Average Citywide Fleet Downtime	10,0%	11,0%	10,0%	10,0%	0,0%	10,0%	10,0%	0,0%	0,0%	(0)	0		
	Average Trash Collection Vehicle Downtime	22,0%	21,0%	22,0%	19,0%	-3,0%	22,0%	22,0%	0,0%	0,0%	0	0		
	Percent of Trash Collection Vehicles Required Actually Provided	100,0%	100,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%	0,0%	0	0		
	Average Police Patrol Car Downtime	11,0%	10,0%	10,0%	11,0%	1,0%	10,0%	10,0%	0,0%	0,0%	(0)	0		
	Percent of Minimum Number of Patrol Cars Required Actually Provided	100,0%	100,0%	100,0%	100,0%	0,0%	100,0%	100,0%	0,0%	0,0%	0	0		
	Average number of vehicles in Fleet	6,013	6,012	6,055	6,055	43	5,941	5,941	0	(71)	(72)			
	Citywide Accidents	1,779	1,711	405	412	7	1,705	1,705	0	(6)	(74)			
Free Library of Philadelphia	Hours of Service (8)	96,050	110,554	26,216	25,609	(607)	111,779	111,779	0	1,225	15,729			
	Central (includes the Library for the Blind)	5,180	5,124	1,772	1,772	0	7,148	7,148	0	2,024	1,968			
	Regions	4,952	6,449	1,704	1,712	8	7,106	7,106	0	657	2,154			
	Branches	85,918	98,981	22,740	22,125	(6,15)	97,525	97,525	0	(1,456)	11,607			
	Number of Visits	5,517,569	6,103,354	1,617,238	1,674,321	57,083	6,331,038	6,331,038	0	227,684	813,469			
	Central	846,645	972,626	250,897	282,145	31,248	1,008,387	1,008,387	0	35,771	161,752			
	Regionals	805,926	886,51	264,792	298,053	34,261	957,092	957,092	0	70,341	151,166			
	Branches	3,864,998	4,243,977	1,101,549	1,093,123	(8,426)	4,365,549	4,365,549	0	121,572	500,551			
	Number of Volunteer Hours	71,447	97,437	26,792	26,427	(35)	101,215	101,215	0	3,778	29,766			
	Items Borrowed	6,294,315	6,188,637	1,725,848	1,642,871	(82,977)	6,507,932	6,507,932	0	319,295	213,617			
	Electronic Information Access	38,764	na	na	na	na	na	na	na	na	n/a	n/a	n/a	
	Number "My Account" Users (9)										n/a	n/a	n/a	

(7) Fairmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(8) Emergency closing due to staffing shortages at branch libraries have affected the hours of operations.

(9) As a result of installation of a new server, the number of "My Account" users cannot be accurately measured at this time. Measures will be resumed after completion of the technology upgrade.

QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Table S-1

Department	Measurement	FY05		FY06		Year-to-Date		Year-End		Projected Change From FY05	
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY06	Projected Change From FY05
Human Services Department	Children and Youth Division										
	Child Protective Services (Mostly Child Abuse Reports)	4,346	4,340	1,085	860	(225)	4,340	0	0	(6)	(205)
	General Protective Services (Mostly Child Neglect Reports)	11,442	11,237	2,809	2,602	(207)	11,237	0	0	0	(287)
	Total Children Receiving Services (10)	25,787	25,500	25,000	23,878	(1,122)	25,500	0	0	0	(718)
	Children in Placement	7,087	6,369	6,444	6,198	(246)	6,369	0	0	0	(36)
	Children Receiving Non-Placement Services	13,721	13,691	13,405	12,566	(839)	13,691	0	0	0	(118)
	Adoptions Finalized	618	528	125	55	(70)	500	0	0	0	(28)
	Children in Institutional Placements	1,397	1,220	1,178	940	(238)	1,220	0	0	0	(177)
	Children in Care More Than Two Years	3,032	2,300	2,543	2,517	(26)	2,300	0	0	0	(732)
Juvenile Justice Services	Average Daily Population at the YSC	102	111	112	107	(5)	113	112	(1)	1	10
	Average Length of Stay (In days)	7.6	8.3	11.0	8.0	(3)	10.0	8.0	-2.0	(0)	0
Law	# of all new suits filed (including Labor & Employment)	1,438	1,602	388	n/a	0	1,550	0	0	(52)	112
	# of Cases Closed	1,397	1,375	425	n/a	n/a	1,700	1,700	0	325	303
	% Cases Closed with Payment	43.4%	44.2%	44.0%	n/a	n/a	44.0%	44.0%	0.0%	0	0
	Collection of Delinquent Taxes, Fines, and Fees	119,847,448	122,800,000	29,750,000	n/a	n/a	119,000,000	0	0	(3,800,000)	(847,448)
	Total Cost for Closed Cases (including GF, Water & Aviation in \$MM)	28.9	22.1	7.3	n/a	n/a	29.0	29.0	0.0	7	0
Licenses and Inspections Department	Demolition of Imminently Dangerous Buildings	1,037	239	82	75	(7)	304	304	0	65	(733)
	Buildings Demolished (L&I and NTI funds) (11)										
	Cleaning & Sealing	1,456	1,218	500	254	(246)	1,350	0	0	132	(106)
	Buildings Treated	139,857	77,338	16,196	8,978	(7,218)	64,787	0	0	(12,551)	(75,070)
	Housing and Fire Inspections	14,807	12,000	5,600	2,672	(2,928)	22,400	0	0	10,400	7,593
	Commercial and Industrial Fire Inspections	39,868	43,305	10,265	7,989	(2,276)	43,767	0	0	462	3,869
	Business Compliance Inspections	14,274	15,990	3,267	3,807	540	12,800	0	0	(3,190)	(1,474)
	Building Permits Issued	26,700	25,409	5,694	5,104	(590)	22,950	0	0	(2,459)	(3,750)
	Other Permits Issued	140,580	94,127	130,000	n/a	n/a	130,000	94,127	0	0	(46,453)
	License Administration - Total Licenses Issued (12)	70,100	71,823	131,500	n/a	n/a	71,823	40,323	0	0	1,723
	Licenses Issued -- New	70,480	22,304	98,500	n/a	n/a	98,500	22,304	(76,196)	0	(48,176)
	L & I Review Board										
	Licensing Appeals Hearings	1,236	1,151	290	267	(23)	1,180	1,180	0	29	(56)
Mayor's Office of Information Services (MOIS)	Phone Calls Made to Help Desk/Oper. Support Center	20,256	15,595	5,625	3,947	0	22,500	16,000	(6,500)	405	(4,256)
	Number of Trouble Tickets Created	10,634	8,718	3,000	3,433	(1,678)	12,000	12,500	500	3,782	1,866
	% of Trouble Tickets Closed within 5 Days	87%	96%	99%	78%	-21%	98%	98%	0%	0	0
	Number of Service Project Requests	4,607	8,161	1,075	2,427	1,352	4,300	8,000	3,700	(161)	3,393

(10) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(11) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where demolition is both costly and time consuming are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

(12) The Department is still converting some licenses from an old computer system. The conversion marks them as new licenses.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Department	Measurement	FY05			FY06			Year-to-Date			Year-End			Projected Change From FY05	
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	120	0	11	16		
Office of Labor Relations	Number of Grievances Cleared	104	108	15	12	(3)	120	0							
Personnel Department	Status of Hiring Lists (13)	410 91.0%	460 87.0%	125 90.0%	85 85	(40) 84	450 91.0%	450 91.0%	0 0.0%	(10) 0	0 0	40 0			
	Total Lists Due (including lists produced, but not yet due)														
	Planned List Produced on Time or Early														
	Status of Job Design Recommendations														
	Total Job Design Recommendations Due (including those made, but not yet due)														
	Job Design Recommendations Made on Time or Early														
Applicant Flow Data	Number of Applications Received	288 95.0%	244 94.0%	300	50	33 -3.0%	280 94.0%	280 94.0%	0 0.0%	36 0	0 0	(8) (0)			
	Number of Test Takers														
	% Total Applicants that Pass Test														
Police Department	Response Times: Priority One Calls (in Min:Sec) (14)														
	Uninformed Police in On-Street Bureaus (Total at End of Reporting Period)														
	Number of Officers in On-Street Bureaus														
	Percent of Officers in On-Street Bureaus														
	Arrests	5,859 87.5%	5,574 87.1%	5,478 87.1%	5,444 87.0%	(34) -0.1%	5,501 87.1%	5,483 87.0%	(18) -0.1%	(91) 0	0 0	(376) (0)			
	Part One Offenses (15)	67,795 82,273	69,166 83,437	17,335 23,287	17,817 23,426	482 139	70,549 82,636	71,032 82,783	483 147	1,866 (654)	0 0	3,237 510			
	Average Time between Arrest and Completion of Processing														
	Abandoned Vehicles Removed														
Prison System	Average Monthly Inmate Population	8,141 250	8,455 225	8,750 20	8,773 17	23 (3)	8,920 224	8,926 188	6 (36)	471 (37)	785 (62)				
	Award of GEDs & High School Diplomas -- Pennypack House School & PLATO														
	Escapes	0	3	1	1	0	4	3	(1)	0	3				
	Escapes from Trustee Status (16)	64 3	46 1	10 0	9 0	(1) 0	48 1	45 1	(3) 0	(1) 0	(19) (2)				
Procurement Department	Service, Supply, and Equipment Contracts Awarded	450	332	80	55	(25) (26)	320	320	0	(12) (130)	4	(105)			
	Public Works Awards														

(13) Departments hire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.

(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Department	Measurement	FY05			FY06			Year-to-Date			Year-End			Projected Change From F'06	
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From F'06	Projected Change From FY05	
Public Health Department	Food Complaints Investigated (17)	942	770	500	223	(277)	1,900	1,000	(900)	230	58	(58)	58	(3)	
	Average Interval Between Food Establishment Inspections	15.4	16.6	11.7	12.4	1	12.0	12.0	0.0	(5)	386	408	386	408	
	Post-Mortem Examinations	2,232	2,254	570	660	90	2,280	2,640	360	-29.0%	-29.0%	-21.0%	-21.0%	3.0%	
	Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks	53%	77%	85%	56.0%	-29.0%	85%	56%	56%	900	828	(72)	(144)	43	
	New Reported AIDS Cases	785	972	225	207	(18)	900	435	435	(9)	0	0	7	3	
	Nursing Home Census	432	428	435	426	(9)	435	435	435	328,400	328,400	0	4,386	(9,370)	
	District Health Centers	337,770	324,014	79,950	73,078	(6,872)	328,400	168,500	(2,800)	165,700	165,700	0	3,389	(6,745)	
	Total Patient Visits	172,445	162,311	41,025	39,991	(1,034)	168,500	50,0%	50,0%	50,0%	50,0%	0.0%	-0.1%	-1.0%	
	Visits with No Insurance	51.0%	50.1%	51.3%	54.7%	3.4%	50.0%	50.0%	50.0%	42,0%	42,0%	0.0%	3.0%	3.0%	
	Percent of Visits	76.0%	73.0%	76.0%	70.0%	-6.0%	76.0%	76.0%	76.0%	100,0%	100,0%	0.0%	0.0%	0.0%	
	% of Appointments Made for Within 3 Weeks of Request	10.0%	10.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	42,000	42,000	0	1,782	3,987	
	% of Time Evening Sessions are Available	38,013	40,218	12,600	12,935	335	335	335	335	335	335	335	335	335	
	Number of Children Blood Screened for Lead	0	2	1	0	(1)	4	3	(1)	1	1	1	1	3	
	Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18)	56.8%	61.0%	44.0%	25.0%	-19.0%	55.0%	51.0%	-4.0%	42.0%	47.0%	5.0%	-10.0%	-10.0%	
	Citywide Air Quality Per Federal Pollutant Standards Index	40.0%	36.0%	49.0%	70.0%	21.0%	42.0%	42.0%	-0.0%	5.0%	7.0%	2.0%	-11.0%	-11.0%	
	% of Days with Good Air Quality (19)	2.0%	3.0%	7.0%	5.0%	-2.0%	3.0%	3.0%	-0.0%	3.0%	3.0%	0.0%	-1.0%	-1.0%	
	% of Days with Moderate Air Quality														
	% of Days with Unhealthy Air Quality														
Public Property Department	Facilities Management Division	36,504	38,659	9,536	9,563	27	38,645	38,645	0	35,637	35,637	0	(14)	2,141	
	Number of work order requests generated	35,150	36,853	8,975	9,694	719	35,637	35,637	0	(1,216)	(1,216)	0	487	487	
	Number of work order requests completed														
35	Communications Division	1,288,493	1,270,316	339,975	320,144	(19,831)	1,281,737	1,281,737	0	0	0	0	0	0	
	Switchboard Calls	78.8%	77.0%	77.0%	76.0%	-1.0%	79.0%	79.0%	0.0%	212	212	0	0	0	
	% Switchboard Calls Answered	8,851	8,770	2,340	2,552	212	8,680	8,680	0	8,480	8,480	0	(81)	(171)	
	-Total Number of Work Order Requests	8,332	8,561	2,210	2,425	215	8,480	8,480	0				148	148	
	Number of Repairs Completed														
Records Department	Number of Documents Recorded	251,146	263,343	62,928	65,845	2,917	253,104	253,104	0	(10,239)	1,958	0	(10,239)	1,958	
	Deeds	63,509	66,365	16,536	16,420	(116)	66,144	66,144	0	(221)	2,635	0	(221)	2,635	
	Mortgages	87,704	95,936	21,492	24,015	2,523	85,968	85,968	0	(9,986)	(9,986)	0	(9,986)	(17,36)	
	Assignments	14,272	11,441	2,868	3,078	210	11,472	11,472	0	(2,800)	31	0	31	(2,800)	
	Satisfactions	52,932	59,341	14,418	14,418	0	59,064	59,064	0	(277)	6,132	0	6,132	(277)	
	Miscellaneous	32,729	30,240	7,614	7,914	300	30,456	30,456	0	(2,273)	216	0	216	(2,273)	
	Police Accident Reports	53,751	65,224	17,015	17,854	839	68,060	68,060	0	(14,309)	2,856	0	2,856	(14,309)	
	Document Recording Backlog	640	1,996	600	621	21	600	600	0	(496)	(40)	0	0	(40)	
	Number of Documents (Daily Average Per Month)	2	2	2	2	2	2	2	2	23,729,276	23,729,276	0	2	2	
	Delay in Return of Documents	26,478,451	23,729,274	5,932,319	7,123,110	1,190,791	(87,457)	2,080,730	2,080,730	0	(2,749,175)	(2,749,175)	0	2	(2,749,175)
	Duplicating -- Number of Copies Made and Related Services Provided														
Recreation Department	Recreation Centers and Playgrounds Staffed and Operating (20)	157	160	157	157	0	157	157	0	(3)	0	0	0	0	
	Ice Rinks -- Visitors (Nov through Feb)	28,505	20,491	0	0	0	29,000	29,000	0	71	71	0	0	0	
	Outdoor Swimming Pools (21)	74	71	71	71	0	71	71	0	0	0	0	0	(3)	
	Summer Food Program Meals Served	2,107,207	1,878,352	1,908,030	1,820,573	(87,457)	2,080,730	2,080,730	0	0	212,378	0	0	0	(16,477)

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 6/30/06, three of the 74 pools in the inventory were closed for repair.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Department	Measurement	FY05			FY06			Year-to-Date			Year-End			Projected Change From FY05		
		Actual	Actual	Target Budget Projection	Actual	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY06		
Register of Wills	Probatable Estates Served	6,058	5,880	1,470	1,508	38	5,880	5,880	0	0	0	0	0	(178)		
	Inheritance Tax Receipts Issued	9,851	9,801	2,448	2,483	35	9,792	9,792	0	0	(9)	0	0	(59)		
	Estate Documents Copied	175,162	176,376	44,094	57,786	13,692	176,376	0	0	0	0	0	0	1,214		
	Marriage Licenses Issued	9,521	9,444	2,361	3,045	684	9,444	9,444	0	0	0	0	0	(77)		
Revenue Department	Payment Processing – Number of Pieces of Incoming Mail	4,188,214	3,984,304	1,020,000	922,986	(97,014)	4,300,000	4,300,000	0	0	315,696	315,696	0	111,786		
	Taxpayer Service: Incoming Calls	591,590	412,067	122,000	66,977	(55,023)	500,000	500,000	0	0	87,933	87,933	0	(91,590)		
	Taxpayer Service: Percent of Incoming Calls Answered	38.5%	46.6%	50.0%	64.0%	14.0%	50.0%	50.0%	0.0%	0.0%	0	0	0	0		
	Taxpayer Service: Number of Walk-In Customers Served	45,604	42,447	12,000	9,353	(2,647)	48,000	48,000	0	0	5,553	5,553	0	2,396		
	Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec)	0:27:31	23:45	30:00	23:30	(6:30)	30:00	30:00	11:15	11:15	0	0	0	1		
Risk Management Office	Injured on Duty / Total – Average Number of Employees on No Duty Status	158	190	200	127	(73)	200	200	0	0	10	10	0	42		
	Injured on Duty / Total – Average Number of Employees on Light Duty Status	284	255	300	237	(63)	300	300	0	0	45	45	0	16		
	Number of New Claims Opened	1,993	1,596	475	366	(109)	1,900	1,900	0	0	(300)	(300)	0	(393)		
	Number of Claims Closed	1,972	1,837	500	395	(105)	2,000	2,000	0	0	(300)	(300)	0	(272)		
	% Claims Closed With No Payment	41.4%	33.7%	35.0%	33.7%	-1.3%	35.0%	35.0%	0.3%	0.3%	0	0	0	(9)		
	Number of Contract Issues Addressed	5,271	5,345	1,251	1,241	(10)	5,000	5,000	0	0	(345)	(345)	0	(271)		
	Employee/Public Safety Issues Addressed	755	484	97	136	39	390	390	0	0	(94)	(94)	0	(385)		
Streets Department	<i>All But Sanitation</i>															
	Potholes	20,862	18,203	1,500	2,056	556	25,000	25,000	0	0	6,797	6,797	0	4,138		
	Number Repaired (22)			n/a	n/a	1.0	1.0	1.0	1.0	0	(2)	(2)	0	(3)		
	Response Time -- Peak Season (Feb., March, April)	4.0	3.0	3.3	1.0	0	1.0	1.0	0	0	0	0	0	(3)		
	Response Time -- Non-Peak Season	4.0	3.3	102	35	41	6	115	115	0	13	0	0	10		
	Miles Resurfaced	105														
	Street Light Repairs (23)															
	Bulb Outages – Minor Repairs (Lights Repaired)															
	Major Repairs (Knockdowns/Luminaries Repaired)															
	Traffic Signal Malfunction Repairs															
	Sanitation Division															
	Tons of Refuse Disposed	785,125	782,992	210,805	202,524	(8,281)	793,225	784,944	(8,281)	1,952	(181)	1,952	0	(0)		
	Percent of Refuse Collected On Time	96.9%	95.2%	95.0%	95.7%	0.7%	95.5%	95.5%	0.0%	0	0	0	0	(0)		
	Household Recycling Tons Collected	41,023	40,568	11,069	11,270	201	44,766	44,766	0	4,198	3,743	4,198	0	(0)		
	Percent of Recycling Tons Collected On Time	98.4%	98.4%	97.0%	96.4%	-0.6%	97.0%	97.0%	-0.1%	0	(0)	0	0	(4,569)		
	Street Miles Cleaned (24)	37,569	92,009	24,000	22,270	(1,730)	83,000	83,000	0	377	1	1	0	(38)		
	Vehicle Accidents	416	369	109	109	0	378	378	1	0	9	9	0			

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2006

Department	Measurement			Year-to-Date			Year-End				
		FY05	FY06	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY05
Water Department	Wastewater Effluent (Suspended Solids) Monthly Avg. MG/L (25)	7 11 5	5 7 4	11 15 9	4 5 3	(7) (11) (4)	11 15 9	11 15 9	0 0 0	6 8 5	4 4 4
NEWPC		96,800	94,139	24,840	25,389	549	98,550	93,261	(5,289)	5 (878)	3 (3,539)
SEWPC		1,279	770	335	364	29	1,430	1,260	(170)	490 (19)	39 (19)
SWWPC		706	642	120	107	(13)	745	745	0	103 0	39 1
	Millions of Gallons of Treated Water	7.4	7.8	8.0	8	(0)	8.0	8.0	0.0	0	0
	Miles of Pipeline Surveyed for Leakage	97.8%	98.9%	99.0%	99.4%	0.4% (4.965)	99.0% (4.965)	99.0%	0.0%	19,671	20,406
	Water Main Breaks Repaired	76,865	77,600	25,725	20,760	97.271	97.271	0			
	Average Hours to Make Water Main Break Repair										
	Percent of Hydrants Available										
	Inlets Cleaned										
Water Revenue Bureau of the Revenue Department	% of Customers who Pay Bill On Time (within 30 days)	59.6%	59.3%	60.2%	59.6%	-0.5% (253,883)	60.1% (253,883)	60.1%	0.0%	0 (1,928,959)	0 (1,931,129)
	Total Water Consumption	90,272,439	90,270,269	24,323,930	24,070,047	519	88,341,310 13,700	88,341,310 13,700	0 0	(1,712) 0	(166) 0
Zoning Board of Adjustment	Number of Hearings	3,299	3,595	903	847	(56)	3,612	3,612	0	17	313

(25) Current permit >30 MG/L

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

WATER FUND
QUARTERLY REPORT

Quarterly City Managers Report
Fund Balance Summary
Water Fund

All Departments
For the Period Ending September 30, 2006

Category	FY'06 Year-End Unaudited Actual	Year to Date			Fiscal Year 2007			Full Year			Current Projection for Revenues Over / (Under) Current Budget Target Budget		
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Target Budget Plan	Current Budget Plan	Projection	Current Projection	Revenues Over / (Under) Current Budget Target Budget	Current Budget	Target Budget	
REVENUES													
Taxes													
Locally Generated Non - Tax Revenues	460,582,421	114,440,284	119,055,625	4,615,341	465,286,000	467,946,000	472,704,089	7,418,089	7,418,089	4,758,089			
Other Governments	569,013	165,744	165,744	0	1,600,000	900,000	905,744	(694,256)	(694,256)	5,744			
Revenues from Other Funds of City (See Note 1)	29,107,872	0	0	0	63,328,000	43,242,053	36,859,074	(26,468,926)	(26,468,926)	(6,352,979)			
Other Sources	-	-	-	-	-	-	-	-	-	-			
Total Revenues and Other Sources	490,259,306	114,606,028	119,221,369	4,615,341	530,214,000	512,088,053	510,468,907	(19,745,093)	(19,745,093)	(1,619,146)			
Category													
OBLIGATIONS / APPROPRIATIONS													
Personal Services	98,773,362	21,808,131	21,571,882	236,249	109,721,274	107,061,306	105,580,818	4,140,456	4,140,456	1,480,488			
Personal Services - Employee Benefits	56,279,707	34,778,074	34,778,071	0	65,119,200	65,119,200	65,119,200	0	0	0			
Sub-Total Employee Compensation	155,053,069	56,349,953	56,349,953	0	236,249	172,180,506	170,700,018	4,140,456	4,140,456	1,480,488			
Purchase of Services	80,873,356	62,878,624	53,727,964	9,150,660	97,059,063	85,063,634	85,016,226	12,042,837	12,042,837	47,408			
Materials, Supplies and Equipment	36,979,396	28,514,532	27,771,894	742,638	43,813,773	42,709,223	42,617,973	1,195,800	1,195,800	91,250			
Contributions, Indemnities and Taxes	4,208,998	574,494	573,994	500	6,603,000	6,508,000	6,508,000	95,000	95,000	0			
Debt Service	166,415,949	45,034,342	45,034,342	0	178,825,690	177,325,690	177,325,690	1,500,000	1,500,000	0			
Advances and Miscellaneous Payments	-	-	-	-	-	-	-	-	-	-			
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	43,996,534	0	0	0	42,072,000	41,301,000	41,301,000	771,000	771,000	0			
Total Obligations / Appropriations	487,467,302	193,588,194	183,453,147	10,130,047	543,214,000	525,088,053	523,468,907	(19,745,093)	(19,745,093)	1,619,146			
Operating Surplus / (Deficit)	2,792,004	(78,982,166)	(64,236,778)	14,745,388	(13,000,000)	(13,000,000)	(13,000,000)	0	0	0			
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS													
Prior Year Fund Balance	-	-	-	-	-	-	-	-	-	-			
Net Adjustments - Prior Years	13,766,881	0	0	0	0	13,000,000	13,000,000	13,000,000	0	0	0		
Total Net Adjustments	13,766,881	0	0	0	0	13,000,000	13,000,000	13,000,000	0	0	0		
Preliminary Year End Fund Balance	16,558,885	(78,982,166)	(64,236,778)	14,745,388	0	0	0	0	0	0	0		
Payments to Other Funds - Rate Stabilization Fund	16,558,885	0	0	0	0	0	0	0	0	0	0		
Year End Fund Balance	0	(78,982,166)	(64,236,778)	14,745,388	0	0	0	0	0	0	0		

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia

**Quarterly City Managers Report
Analysis of Year-to-Date Variances**

Water Fund

All Departments

For the Period Ending September 30, 2006

Category	Year to Date Variance	Reasons / Comments
	Better / (Worse) Than Cur. Target	
Revenues		
Locally Generated Non-Tax	\$4.6	Variances are due to higher than projected revenues from: Sales and Charges - \$5.8 million and Miscellaneous Revenues - \$0.4 million, which are being partially offset by decreased revenues from Sewer Charges to Other Municipalities- (\$1.6) million.
Subtotal	\$4.6	
Obligations / Appropriations		
Personal Services	\$0.2	Variances: 1) Water - \$0.1 million and 2) Revenue - \$0.1 million are the result of delays in filling vacant positions throughout the first quarter of the fiscal year.
Purchase of Services	9.2	Variances: 1) Fleet Management - \$0.1 million, 2) Water - \$7.8 million and 3) Revenue - \$1.3 million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including; consultant services, repairs & maintenance.
Materials, Supplies & Equipment	0.7	Variances: 1) Water - \$0.3 million and 2) Revenue - \$0.4 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: envelopes, computers and peripherals.
Subtotal	\$10.1	
Total	\$14.7	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Analysis of Projected Year-End Variances

Water Fund

All Departments

For the Period Ending September 30, 2006

Category	Full Year Proj.	Reasons / Comments
	Variance Better / (Worse) Than Cur. Target	
Revenues		
Locally Generated Non-Tax	\$4.8	Variances are due to higher than projected revenues from: Sales and Charges - \$3.0 million and Miscellaneous Revenues - \$1.8 million.
Revenue from Other Funds	(6.4)	Variance is primarily the result of a lower than anticipated payment from the Rate Stabilization Fund to cover the fund balance deficit projected a year end as required by the Water Fund Revenue Bond Covenant.
Subtotal	(\$1.6)	
Obligations / Appropriations		
Personal Services	\$1.5	Variances: 1) Water - \$1.3 million and 2) Revenue - \$0.2 million are the result of anticipated savings from the delay in filling vacant positions throughout the fiscal year.
Materials, Supplies & Equipment	0.1	Variance: Water - \$0.1 million is due to reductions in the planned purchases of building materials and office furniture.
Subtotal	\$1.6	
Total	\$0.0	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund

For the Period Ending September 30, 2006

Department	FY'06 Year-End Unaudited Actual	Year to Date			Fiscal Year 2007			Full Year		
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Target Budget Plan	Current Budget Plan	Current Projection	Current Projection Over / (Under)	Target Budget
Local Non-Tax Revenues										
Fleet Management	207,135	10,000	8,075	(1,925)	120,000	120,000	120,000	120,000	0	0
Sale of Vehicles	207,135	10,000	8,075	(1,925)	120,000	120,000	120,000	120,000	0	0
Licenses & Inspections	16,955	4,750	4,300	(450)	19,000	19,000	19,000	19,000	0	0
Miscellaneous	16,955	4,750	4,300	(450)	19,000	19,000	19,000	19,000	0	0
Water	43,991,213	8,642,500	6,917,339	(1,775,161)	37,229,000	39,889,000	39,889,000	39,889,000	2,651,282	(8,718)
Sewer Charges to Other Municipalities	35,647,119	7,947,500	6,306,282	(1,641,218)	29,430,000	31,790,000	31,781,282	31,781,282	2,351,282	(8,718)
Water & Sewer Permits Issued by L & I Contribution - Sinking Fund Reserve	1,914,370	495,000	503,213	8,213	1,480,000	1,980,000	1,980,000	1,980,000	500,000	0
Miscellaneous	5,666,055	0	0	0	5,319,000	5,319,000	5,319,000	5,319,000	0	0
Revenue	763,669	200,000	107,844	(92,156)	1,000,000	800,000	800,000	800,000	(200,000)	0
Sales & Charges	405,899,446	105,362,000	111,707,524	6,345,524	421,448,000	421,448,000	421,448,000	421,448,000	4,750,000	4,750,000
Fire Service Connections	395,640,433	103,100,350	108,945,128	5,844,778	412,401,400	412,401,400	412,401,400	412,401,400	3,000,000	3,000,000
Surcharges	2,057,184	447,375	399,884	(47,491)	1,789,500	1,789,500	1,789,500	1,789,500	0	0
Miscellaneous	4,665,284	1,252,275	1,271,831	19,556	5,009,100	5,009,100	5,009,100	5,009,100	0	0
Procurement	71,237	12,500	9,853	(2,647)	2,248,000	2,248,000	2,248,000	2,248,000	3,998,000	1,750,000
Miscellaneous	71,237	12,500	9,853	(2,647)	50,000	50,000	50,000	50,000	0	0
City Treasurer	10,396,435	408,534	408,534	0	6,420,000	6,420,000	6,420,000	6,420,000	6,436,807	16,807
Interest Earnings	10,396,435	408,534	408,534	0	6,420,000	6,420,000	6,420,000	6,420,000	6,436,807	16,807
Total Local Non-Tax Revenue	460,582,421	114,440,284	119,055,625	4,615,341	465,286,000	467,946,000	472,704,089	472,704,089	7,418,089	4,758,089
Other Governments										
Water	569,013	165,744	165,744	0	1,600,000	900,000	905,744	905,744	(694,256)	5,744
State	332,020	163,435	163,435	0	1,500,000	400,000	403,435	403,435	(1,096,565)	3,435
Federal	236,993	2,309	2,309	0	100,000	500,000	502,309	502,309	402,309	2,309
Total Other Governments	569,013	165,744	165,744	0	1,600,000	900,000	905,744	905,744	(694,256)	5,744
Revenue from Other Funds										
Water	29,107,872	0	0	0	63,328,000	43,242,053	36,859,074	(26,468,926)	(6,382,979)	0
General Fund	28,255,900	0	0	0	23,500,000	23,500,000	23,500,000	23,500,000	0	0
Aviation Fund	851,972	0	0	0	850,000	850,000	850,000	850,000	0	0
Rate Stabilization Fund	0	0	0	0	38,978,000	18,892,053	12,509,074	(26,468,926)	(6,382,979)	0
Total Revenue from Other Funds	29,107,872	0	0	0	63,328,000	43,242,053	36,859,074	(26,468,926)	(6,382,979)	0
Total - All Sources	490,259,306	114,606,028	119,221,369	4,615,341	530,214,000	512,088,053	510,468,307	(19,745,093)	(1,619,146)	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Obligations Summary
Water Fund

For the Period Ending September 30, 2006

Department	FY'06 Year-End	Fiscal Year 2007						Current Projection (Over) Under	Target Budget		
		Year to Date		Actual (Over) / Under Target Budget		Full Year					
		Target Budget Plan	Actual	Original Budget	Target	Current Budget	Projection				
Mayor's Office of Information Services	1,292,448	355,245	374,059	(18,814)	1,454,281	1,439,628	14,653	14,653	14,653		
Personal Services	964,099	244,388	237,545	6,843	1,125,931	1,111,278	0	0	0		
Purchases of Services	292,000	110,857	136,514	(25,657)	292,000	292,000	0	0	0		
Materials, Supplies & Equipment	36,349	0	0	0	36,350	36,350	0	0	0		
Public Property	4,012,499	3,378,588	3,378,588	0	4,234,692	4,234,692	0	0	0		
Materials, Supplies & Equipment	4,012,499	3,378,588	3,378,588	0	4,234,692	4,234,692	0	0	0		
Office of Fleet Management	6,346,192	1,980,821	1,844,240	136,581	7,685,684	7,685,684	0	0	0		
Personal Services	6,346,192	1,980,821	1,844,240	136,581	7,685,684	7,685,684	0	0	0		
Purchase of Services	2,101,718	460,044	444,864	(14,820)	2,416,044	2,416,044	0	0	0		
Materials, Supplies & Equipment	1,272,392	408,072	255,050	113,022	1,500,000	1,500,000	0	0	0		
Payments to Other Funds	2,972,082	1,112,705	1,074,326	38,379	3,194,640	3,194,640	0	0	0		
Water	229,075,071	101,823,755	93,636,762	8,187,003	255,327,779	238,701,832	237,234,242	18,093,537	1,467,590		
Personal Services	84,024,425	18,278,855	18,199,229	79,636	92,176,000	89,516,032	88,187,100	3,988,900	1,328,932		
Purchases of Services	63,645,575	56,760,400	49,009,351	7,751,049	82,862,229	70,866,800	70,819,392	12,042,837	47,408		
Materials, Supplies & Equipment	33,199,644	26,784,500	26,428,182	356,318	38,692,550	37,588,000	37,496,750	1,195,800	91,250		
Contributions, Indemnities & Taxes	4,208,893	0	0	0	100,000	5,000	5,000	95,000	0		
Payments to Other Funds	43,996,534	0	0	0	41,497,000	40,726,000	40,726,000	771,000	0		
Finance	56,599,184	35,421,033	35,412,290	8,763	71,918,146	71,918,146	0	0	0		
Personal Services	319,477	68,988	60,225	8,763	298,846	298,946	0	0	0		
Personal Services - Fringe Benefits	56,279,707	34,778,071	34,778,071	0	65,119,200	65,119,200	0	0	0		
Contributions, Indemnities & Taxes	0	573,994	573,994	0	6,500,000	6,500,000	0	0	0		
Payments to Other Funds	20,738,797	4,968,278	3,217,878	1,750,400	20,707,875	20,707,875	0	136,903	136,903		
Personal Services	9,153,166	2,224,273	2,100,329	123,944	11,400,870	11,400,870	0	136,903	136,903		
Purchases of Services	10,885,107	2,131,080	867,656	1,263,424	7,458,055	7,458,055	0	0	0		
Materials, Supplies & Equipment	700,419	612,425	249,893	362,532	1,845,950	1,845,950	0	0	0		
Contributions, Indemnities & Taxes	105	500	0	500	3,000	3,000	0	0	0		
Sinking Fund	166,415,949	45,034,342	45,034,342	0	178,825,690	177,325,690	1,500,000	0	0		
Debt Service	166,415,949	45,034,342	45,034,342	0	178,825,690	177,325,690	1,500,000	0	0		
Procurement	61,366	14,922	7,795	7,127	64,662	64,662	0	0	0		
Personal Services	61,366	14,922	7,795	7,127	64,662	64,662	0	0	0		
Purchases of Services	2,925,796	611,180	552,193	58,987	2,995,191	2,995,191	0	0	0		
Materials, Supplies & Equipment	2,149,111	516,651	491,895	24,756	2,238,821	2,238,821	0	0	0		
Contributions, Indemnities & Taxes	705,783	89,627	40,805	48,822	712,087	712,087	0	0	0		
Debt Service	70,902	4,922	4,922	4,923	(14,591)	44,283	44,283	0	0		
Total Water Fund	487,467,302	193,588,194	183,458,147	10,130,047	543,244,000	525,088,053	523,468,907	19,745,093	1,619,146		
Personal Services	98,773,362	21,808,131	21,571,882	236,249	109,721,274	107,061,306	105,580,818	4,140,456	1,480,488		
Personal Services - Fringe Benefits	56,229,707	34,778,071	34,778,071	0	65,119,200	65,119,200	0	0	0		
Sub-Total Employee Compensation	155,053,069	56,586,202	56,349,953	236,249	174,840,474	172,180,506	170,700,018	4,140,456	1,480,488		
Purchase of Services	80,813,356	62,878,624	53,727,964	9,150,660	97,059,063	85,016,634	85,016,226	12,042,837	47,408		
Materials, Supplies & Equipment	36,379,396	28,514,532	27,771,894	742,638	43,813,773	42,709,223	42,617,973	91,250	0		
Contributions, Indemnities & Taxes	4,208,998	574,494	573,994	500	6,603,000	6,508,000	6,508,000	95,000	0		
Debt Service	166,415,949	45,034,342	45,034,342	0	178,825,690	177,325,690	1,500,000	0	0		
Payments to Other Funds	43,996,534	0	0	0	42,072,000	41,301,000	41,301,000	0	0		

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund

For the Period Ending September 30, 2006

Department	Year to Date			Fiscal Year 2006			Full Year			Current Projection		
	FY06 Year End Actual	Month End Target Budget Plan	Actual	(Over) / Under (Over) / Under Target Budget			Original Budget	Target Budget	Current Budget	Projection	Current Budget	(Over) / Under Target Budget
				Actual	(Over) / Under Target Budget	Original Budget						
Mayor's Office of Information Services	15	16	15	1	17	17	17	17	17	17	0	0
Office of Fleet Management	46	46	45	1	55	55	49	49	49	49	6	6
Water	1,718	1,789	1,706	83	2,016	2,016	1,845	1,845	1,845	1,845	171	171
Finance	4	4	4	0	4	4	4	4	4	4	0	0
Revenue	212	234	214	20	278	278	278	278	278	278	0	0
Procurement	2	2	1	1	2	2	2	2	2	2	0	0
Law	30	34	33	1	34	34	34	34	34	34	0	0
Total Water Fund	2,027	2,125	2,018	107	2,406	2,406	2,239	2,239	2,239	2,239	177	177

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

AVIATION FUND
QUARTERLY REPORT

Quarterly City Managers Report
Fund Balance Summary
Aviation Fund

All Departments

For the Period Ending September 30, 2006

Category	Year to Date			Fiscal Year 2007			Full Year		
	Target Budget Plan		Actual	Over / (Under) Target Budget	Original Budget	Current Target	Current Budget Plan	Projection	Current Revenues Over / (Under) Target Budget
	FY'06 Year-End	Unaudited Actual							
REVENUES									
Taxes									
Locally Generated Non - Tax Revenues	269,453,474	52,812,918	47,668,754	(5,144,164)	319,575,000	291,071,000	291,071,000	(28,504,000)	0
Other Governments	1,161,358	215,177	215,177	0	2,500,000	2,500,000	2,500,000	0	0
Revenues from Other Funds of City	886,677	0	0	0	1,000,000	1,000,000	1,000,000	0	0
Other Sources									
Total Revenues and Other Sources	271,501,509	53,028,095	47,883,931	(5,144,164)	323,075,000	294,571,000	294,571,000	(28,504,000)	0
OBLIGATIONS / APPROPRIATIONS									
Personal Services	52,665,218	13,801,246	12,849,514	951,732	59,996,343	59,996,343	59,996,343	59,996,343	18,334
Personal Services - Employee Benefits	27,814,621	17,375,859	17,375,859	0	32,120,000	32,120,000	32,120,000	32,120,000	0
Sub-Total Employee Compensation	80,479,839	31,177,105	30,225,373	951,732	92,116,343	92,116,343	92,098,009	92,098,009	18,334
Purchase of Services	78,128,097	54,840,140	61,941,425	(7,101,285)	98,635,085	90,147,085	90,145,335	8,489,750	1,750
Materials, Supplies and Equipment	12,595,620	4,896,425	4,429,323	467,102	17,763,503	15,380,503	15,378,378	2,385,125	2,125
Contributions, Indemnities and Taxes	1,407,377	831,669	554,417	277,252	4,787,000	3,695,000	3,695,000	1,092,000	0
Debt Service	88,221,318	1,632,477	1,632,477	0	99,487,069	99,487,069	99,487,069	0	0
Payment to Other Funds	6,636,423	11,000,000	0	0	24,381,000	24,381,000	24,381,000	0	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Total Obligations and Appropriations	267,468,674	104,377,816	109,783,015	(5,405,199)	337,170,000	325,207,000	325,184,791	11,985,269	22,209
Operating Surplus / (Deficit)	4,032,835	(51,349,721)	(61,899,084)	(10,549,363)	(14,095,000)	(30,636,000)	(30,613,791)	(16,518,791)	22,209
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS									
Prior Year Fund Balance	26,537,232	-	-	-	37,705,853	47,107,173	47,107,173	9,401,320	0
Net Adjustments - Prior Years	16,537,106	0	0	0	12,000,000	12,000,000	12,000,000	0	0
Total Net Adjustments	43,074,338	0	0	0	49,705,853	59,107,173	59,107,173	9,401,320	0
Preliminary Year End Fund Balance	47,107,173	(51,349,721)	(61,899,084)	(10,549,363)	35,610,853	28,471,173	28,493,382	(7,117,471)	22,209
Deferred Revenue - Airline Rates & Charges (See Note 1)									
Year End Fund Balance	47,107,173	(51,349,721)	(61,899,084)	(10,549,363)	35,610,853	28,471,173	28,493,382	(7,117,471)	22,209

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Analysis of Year-to-Date Variances

Aviation Fund

All Departments

For the Period Ending September 30, 2006

Category	Year to Date		Reasons / Comments
	Variance	Better / (Worse) Than Cur. Target	
Revenues			
Locally Generated Non-Tax		(\$5.1)	Variances are due to timing differences between projected revenues and actual receipts from: Concessions - (\$0.5) million, Space Rentals - (\$4.1) million, Landing Fees - (\$0.3) million, Utilities - (\$0.1) million and Misc. Revenues - (\$0.2) million.
Subtotal		(\$5.1)	
Obligations / Appropriations			
Personal Services	\$0.9		Variances: 1) Police - \$0.4 million and 2) Commerce - \$0.5 million are the result of savings from the delay in filling vacant positions through the first quarter of the fiscal year.
Purchase of Services	(7.1)		Variances: 1) Commerce - (\$7.2) million and 2) Law - \$0.1 million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	0.5		Variances: 1) Fleet Management - \$0.7 million and 2) Commerce - (\$0.2) million are the result of timing differences between the Target Budget Plan and the actual processing of various purchase orders for electrical parts, vehicle parts, equipment and vehicles.
Contributions, Indemnities & Taxes	0.3		Variance: Commerce - \$0.3 million is due to a delay in the payment of taxes to Delaware County.
Subtotal		(\$5.4)	
Total		(\$10.5)	

Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund

For the Period Ending September 30, 2006

Department	FY'06 Year-End	Year to Date			Fiscal Year 2007			Full Year			Current Projection		
		Target Budget	Plan	Actual	Original Budget	Target	Budget Plan	Current Projection	Current Budget	Over / (Under)	Target Budget		
Local Non-Tax Revenues													
Fleet Management	47,550	5,000	2,275	(2,725)	20,000	20,000	20,000	20,000	20,000	0	0	0	
Sale of Vehicles	47,550	5,000	2,275	(2,725)	20,000	20,000	20,000	20,000	20,000	0	0	0	
Procurement	2,440	250	439	189	5,000	1,000	1,000	1,000	1,000	(4,000)	0	0	
Miscellaneous	2,440	250	439	189	5,000	1,000	1,000	1,000	1,000	(4,000)	0	0	
City Treasurer	3,816,210	157,668	157,668	0	1,750,000	1,160,000	1,160,000	1,160,000	1,160,000	(590,000)	0	0	
Interest Earnings	3,816,210	157,668	157,668	0	1,750,000	1,160,000	1,160,000	1,160,000	1,160,000	(590,000)	0	0	
Commerce - Division of Aviation	265,587,274	52,650,000	47,508,372	(5,141,628)	317,800,000	289,890,000	289,890,000	289,890,000	289,890,000	(27,910,000)	0	0	
Concessions	22,623,118	6,200,000	5,667,238	[532,762]	26,000,000	26,000,000	26,000,000	26,000,000	26,000,000	0	0	0	
Space Rentals	74,161,219	23,500,000	19,431,244	(4,068,756)	129,500,000	108,835,000	108,835,000	108,835,000	108,835,000	(20,665,000)	0	0	
Landing Fees	54,429,226	12,875,000	12,618,123	(256,877)	53,000,000	53,000,000	53,000,000	53,000,000	53,000,000	0	0	0	
Parking	30,186,642	0	0	0	33,000,000	27,810,000	27,810,000	27,810,000	27,810,000	(5,190,000)	0	0	
Car Rental	17,565,496	5,000,000	4,954,937	(45,063)	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	0	0	0	
Payment in Aid - Terminal Bldg.	16,510,035	0	0	0	0	0	0	0	0	0	0	0	
Sale of Utilities	4,558,836	1,250,000	1,218,301	(31,699)	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	0	0	
Overseas Terminal Facility Charges	223,450	75,000	63,950	(11,050)	300,000	300,000	300,000	300,000	300,000	0	0	0	
International Terminal Charges	16,219,427	2,750,000	2,718,740	(31,260)	11,000,000	11,000,000	11,000,000	11,000,000	11,000,000	0	0	0	
Passenger Facility Charge	32,591,618	0	0	0	35,000,000	32,945,000	32,945,000	32,945,000	32,945,000	(2,055,000)	0	0	
Miscellaneous	2,518,207	1,000,000	835,839	(164,161)	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	0	0	
Total Local Non-Tax Revenue	269,453,474	52,812,918	47,668,754	(5,144,164)	319,575,000	291,071,000	291,071,000	291,071,000	291,071,000	(28,504,000)	0	0	
Other Governments													
Commerce - Division of Aviation	1,161,358	215,177	215,177	0	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0	0	
State	0	0	0	0	0	0	0	0	0	0	0	0	
Federal	1,161,358	215,177	215,177	0	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0	0	
Total Other Governments	1,161,358	215,177	215,177	0	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0	0	
Revenue from Other Funds													
Commerce - Division of Aviation	886,677	0	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	
General Fund	886,677	0	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	
Total Revenue from Other Funds	886,677	0	0	0	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	
Total - All Sources	27,501,509	53,028,095	47,833,931	(5,144,164)	323,075,000	294,571,000	294,571,000	294,571,000	294,571,000	(28,504,000)	0	0	

Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund

For the Period Ending September 30, 2006

Department	Fiscal Year 2007						Fiscal Year 2007					
	Year to Date			Actual			Current			Current		
	Target Budget	Plan	Actual	(Over) / Under Target Budget	Original Budget	Budget Plan	Target	Budget Plan	Projection	Target Budget	Current Budget	Current Projection (Over) / Under Target Budget
Police	FY06 Year-End Unaudited Actual)	10,867,822	2,889,992	2,479,015	410,977	12,826,227	12,826,227	12,804,018	22,209	22,209	12,690,868	18,334
	10,753,897	2,772,967	2,368,190	404,777	404,777	12,709,202	12,709,202	12,690,868	18,334	18,334	51,100	1,750
	51,450	52,850	50,050	2,800	52,850	52,850	64,175	64,175	62,050	2,125	0	0
	62,475	64,175	60,775	3,400	61,941,425	61,941,425	58,822	58,822	52,250	0	0	0
Fire	Personal Services	4,713,074	1,260,019	1,201,197	58,822	5,160,000	5,160,000	5,160,000	0	0	0	0
	4,668,849	1,190,769	1,140,847	49,922	49,922	5,160,000	5,160,000	5,160,000	0	0	0	0
	15,000	15,000	15,000	0	15,000	15,000	15,000	15,000	15,000	0	0	0
	49,225	54,250	45,350	8,900	54,250	54,250	54,250	54,250	54,250	0	0	0
	0	0	0	0	0	23,000	23,000	23,000	0	0	0	0
	23,138,011	24,716,867	24,716,867	0	25,160,000	25,160,000	25,160,000	25,160,000	0	0	0	0
	23,138,011	24,716,867	24,716,867	0	25,160,000	25,160,000	25,160,000	25,160,000	0	0	0	0
	4,852,755	1,141,413	741,442	7,861,399	7,861,399	7,861,399	7,861,399	7,861,399	0	0	0	0
	988,411	218,147	215,253	2,894	1,119,399	1,119,399	1,119,399	1,119,399	0	0	0	0
	415,549	229,998	178,333	50,665	420,000	420,000	420,000	420,000	0	0	0	0
	3,118,387	1,434,610	746,727	687,883	6,144,000	6,144,000	6,144,000	6,144,000	0	0	0	0
	0	0	0	0	0	178,000	178,000	178,000	0	0	0	0
	30,471,093	20,700,557	20,700,557	0	38,778,000	38,778,000	38,778,000	38,778,000	0	0	0	0
	27,814,621	17,375,859	17,375,859	0	32,120,000	32,120,000	32,120,000	32,120,000	0	0	0	0
	2,570,683	2,787,462	2,787,462	0	4,146,000	4,146,000	4,146,000	4,146,000	0	0	0	0
	85,789	537,736	537,736	0	2,512,000	2,512,000	2,512,000	2,512,000	0	0	0	0
	88,221,318	1,632,477	1,632,477	0	99,487,069	99,487,069	99,487,069	99,487,069	0	0	0	0
	88,221,318	1,632,477	1,632,477	0	99,487,069	99,487,069	99,487,069	99,487,069	0	0	0	0
	104,198,786	50,827,939	57,555,090	(6,737,151)	146,257,000	134,294,000	134,294,000	11,963,000	0	0	0	0
	35,157,320	9,312,961	8,859,475	453,486	39,680,000	39,680,000	39,680,000	39,680,000	0	0	0	0
	51,742,838	26,886,163	34,113,713	(7,227,550)	68,646,000	60,158,000	60,158,000	60,158,000	0	0	0	0
	9,340,617	3,334,382	3,574,721	(240,339)	11,476,000	9,093,000	9,093,000	9,093,000	0	0	0	0
	1,321,588	294,433	17,181	277,252	2,275,000	1,183,000	1,183,000	1,183,000	0	0	0	0
	6,636,423	11,000,000	11,000,000	0	24,180,000	24,180,000	24,180,000	24,180,000	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
	1,336,223	467,210	346,499	120,711	1,548,055	1,548,055	1,548,055	1,548,055	0	0	0	0
	1,167,41	306,402	265,749	40,653	1,327,742	1,327,742	1,327,742	1,327,742	0	0	0	0
	154,566	151,800	79,000	72,800	195,235	195,235	195,235	195,235	0	0	0	0
	24,916	9,008	1,750	7,258	25,078	25,078	25,078	25,078	0	0	0	0
Law	Personal Services	267,468,674	104,377,816	109,733,015	(5,405,199)	337,170,000	325,207,000	325,184,791	11,985,209	11,985,209	59,996,343	18,334
	52,655,218	13,801,246	12,849,514	951,732	59,996,343	59,996,343	59,996,343	59,996,343	18,334	18,334	32,120,000	0
	27,874,621	17,375,859	17,375,859	0	92,116,343	92,116,343	92,116,343	92,116,343	0	0	0	0
	80,479,839	31,177,105	30,225,373	951,732	98,635,085	90,147,085	90,147,085	90,147,085	18,334	18,334	8,489,750	1,750
	78,128,097	54,840,140	61,941,425	(7,101,285)	17,763,503	15,380,503	15,380,503	15,380,503	2,385,125	2,385,125	2,125	2,125
	12,555,620	4,896,425	4,429,323	467,102	4,787,000	3,695,000	3,695,000	3,695,000	1,092,000	1,092,000	0	0
	1,467,377	831,669	554,417	277,252	99,487,069	99,487,069	99,487,069	99,487,069	0	0	0	0
	88,221,318	1,632,477	1,632,477	0	24,381,000	24,381,000	24,381,000	24,381,000	0	0	0	0
	6,636,423	11,000,000	11,000,000	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Total Aviation Fund	Personal Services	267,468,674	104,377,816	109,733,015	(5,405,199)	337,170,000	325,207,000	325,184,791	11,985,209	11,985,209	59,996,343	18,334
	Purchase of Services - Fringe Benefits											
	Sub-Total Employee Compensation											
	Purchase of Services											
	Materials, Supplies & Equipment											
	Contributions, Indemnities & Taxes											
	Debt Service											
	Commerce - Division of Aviation											
	Personal Services											
	Purchase of Services											
	Materials, Supplies & Equipment											
	Contributions, Indemnities & Taxes											
	Payments to Other Funds											
	Advances & Other Payments											
	Law											
	Personal Services											
	Purchase of Services											
	Materials, Supplies & Equipment											
	Contributions, Indemnities & Taxes											
	Debt Service											
	Payments to Other Funds											
	Advances & Other Payments											

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund

For the Period Ending September 30, 2006

Department	Year to Date			Fiscal Year 2007			Full Year			Current Projection		
	FY'06		Month End	Actual		(Over) / Under	Authorized Positions		Current Budget	Current		(Over) / Under
	Year End	Actual		Target	Budget Plan		Original	Target		Projection	Current	
Police	158	162		157	5		162	162			162	0
<i>Uniformed</i>	147	151		146	5		151	151			151	0
<i>Civilian</i>	11	11		11	0		11	11			11	0
Fire	61	70		60	10		70	70			70	0
<i>Uniformed</i>	61	70		60	10		70	70			70	0
<i>Civilian</i>	0	0		0	0		0	0			0	0
Office of Fleet Management	21	21		21	0		23	22			22	1
Commerce - Division of Aviation	741	783		745	38		864	864			864	0
Law	17	20		19	1		20	20			20	0
Total Aviation Fund	998	1,056		1,002	54		1,139	1,138			1,138	1

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

GRANTS REVENUE FUND
QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2007
 FOR PERIOD JULY 1, 2006 - SEPTEMBER 30, 2006

No.	Department	Amount	Grant Title	Source	Description
69	District Attorney	44,605.00	Witness Relocation	PA Department of Commerce	Rollover unspent funds
04	M.O.I.S.	65,905.37	Homeland Security Mapping	U.S. Department of the Interior	Rollover unspent funds
12	Streets	249,000.00	Neighborhood Transformation Initiative	Philadelphia Redevelopment Authority	Rollover unspent funds
04	M.O.I.S.	189,741.03	Prod Fd - Email Consolidation	Productivity Funds - PICA	Rollover unspent funds
69	District Attorney	157,076.55	E. Byrne Memorial Justice Assist Grant	U.S. Department of Justice	New grant received
69	District Attorney	103,246.55	Courtroom Presentation Tech Grant	U.S. Department of Justice	Rollover unspent funds
69	District Attorney	176,500.00	Youth Violence Reduction Coordination	U.S. Department of Justice	Rollover unspent funds
Total		986,074.50			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**CASH FLOW
FORECAST
FOR
FISCAL YEAR 2006**

CASH FLOW PROJECTIONS EQUITY IN CON CASH

OFFICE OF THE DIRECTOR OF FINANCE
GENERAL FUND 2007

OFFICE OF THE DIRECTOR OF FINANCE
CASHFLOW PROJECTIONS
Consolidated Cash - All Funds- FY2007

(Amounts in Millions)

	Actual						Estimate					
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	308.6	366.7	351.6	359.9	338.0	292.8	302.0	443.5	473.7	520.6	284.4	288.5
Grants Revenue	150.7	58.2	26.6	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0	20.0
Community Development	(20.6)	8.3	12.5	18.5	4.7	4.0	0.5	(3.0)	(3.0)	(3.0)	(3.0)	0.0
Vehicle Rental Tax	5.1	5.5	5.9	3.8	4.2	4.6	5.0	5.4	3.3	3.7	4.1	4.5
Other Funds	7.0	10.7	14.3	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
TOTAL OPERATING FUNDS	450.8	449.4	410.9	411.2	375.9	330.4	336.5	474.9	503.0	550.3	314.5	322.0
Capital Improvement	225.0	218.8	210.7	202.7	194.7	186.7	178.7	170.7	162.7	154.7	146.7	138.7
Industrial & Commercial Dev.	3.6	3.7	3.7	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
TOTAL CAPITAL FUNDS	228.6	222.5	214.4	206.7	198.7	190.7	182.7	174.7	166.7	158.7	150.7	142.7
TOTAL FUND EQUITY	679.4	671.9	625.3	617.9	574.6	521.1	519.2	649.6	669.7	709.0	465.2	464.7

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**METHODOLOGY
FOR
FINANCIAL REPORTING**

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30, 2006

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- ***Governmental funds.*** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- ***Proprietary funds.*** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- ***Fiduciary funds.*** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial statements of fiduciary net assets and changes in fiduciary net assets.

B. Basis of Accounting and Measurement Focus

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30, 2006

METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30, 2006

METHODOLOGY FOR FINANCIAL REPORTING

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30, 2006

METHODOLOGY FOR FINANCIAL REPORTING

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been voucherized on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING SEPTEMBER 30, 2006

**REPORTS
ON
MANAGEMENT
AND
PRODUCTIVITY
INITIATIVES**

Productivity Bank Status Report

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS

DEPART-MENT	PROJECT TITLE	PROJECT DESCRIPTION	LOAN AMOUNT	PROJECT STATUS
Board of Revision of Taxes	Web Site Development	Provide additional on-line self-service for appeals, applications, and data searches.	682,825	Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005.
Board of Revision of Taxes	Legacy Systems Conversion	Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project.	2,150,000	Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007.
Board of Revision of Taxes	Phone System Replacement	Replace 25-year-old phone system with modern system.	428,704	Vendor is selected and beginning to install equipment. Expect completion by October 2005.
Board of Revision of Taxes	Computer Assisted Mass Appraisal	Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process.	4,448,784	Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009.
City Commissioners	Registration Affidavit Imaging System	Scan and digitize voter signatures, print registration records, and generate poll listings.	1,105,906	Backfile conversion completed and hardware and software is installed. The loan is fully repaid.
District Attorney's Office	Office Automation	Complete computerization of agency	1,511,321	The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed.
Finance	Strategic Marketing Plan	Conduct an asset inventory and prepare a strategic marketing plan	164,950	Consultant is collecting data.
Fleet Management	Alternative Fuels	Convert 65 City vehicles to dual fuel capacity as a demonstration project	120,000	Conversion of vehicles complete. Loan has been fully repaid.
Fleet Management	Fleet Management Information System	Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs	1,944,200	System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

DEPART-MENT	PROJECT TITLE	PROJECT DESCRIPTION	LOAN AMOUNT	PROJECT STATUS
Law	Office Automation	Complete computerization of department, including networking and case management	700,000	New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid.
Law	Office Automation II	Convert Law Department from Macintosh computer environment to Windows-based technology.	1,982,801	New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid.
MOIS	Automated Tape Backup System	Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system.	555,673	Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000.
MOIS	Electronic Bill Presentment and Payment System	Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities.	205,550	System is operative, payment by credit card is now available to consumers.
Personnel	Human Resource Information System Modernization (HRIS-M)	Implement an automated Human Resources Information System.	7,500,00	Loan was approved on May 17, 2006. Implementation expected in FY07.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

DEPART-MENT	PROJECT TITLE	PROJECT DESCRIPTION	LOAN AMOUNT	PROJECT STATUS
Philadelphia Museum of Art	Marketing the Museum: Goya	Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	203,580	The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: The Splendor of Rome	Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	240,000	The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: Salvador Dali	The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition has generated high attendance to date. The Museum will report on the impact of the Bank loan following the end of the exhibition.
Police	Photo and Criminal History Automation	Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners.	1,282,770	System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

DEPART-MENT	PROJECT TITLE	PROJECT DESCRIPTION	LOAN AMOUNT	PROJECT STATUS
Police	Mobile Data Terminals Pilot Project	Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles.	694,810	Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled.
Police	Portable Truck Scales	Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually.	78,000	The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001.
Police	Information Control System	Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System.	8,562,308	The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

DEPART-MENT	PROJECT TITLE	PROJECT DESCRIPTION	LOAN AMOUNT	PROJECT STATUS
Police	Court Attendance Tracking	Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system.	741,980	Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06.
Public Property	Energy Efficient Lamp Replacement	Replace incandescent bulbs with fluorescent throughout City	350,000	Project complete with substantial savings realized. The loan has been fully repaid.
Public Property	Appraisals	Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets.	200,000	The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid.
Records (2)	Automation of Document Recording	To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days.	4,444,038	The project was approved by City Council in November 1999 and the automated system has been fully implemented.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

DEPART-MENT	PROJECT TITLE	PROJECT DESCRIPTION	LOAN AMOUNT	PROJECT STATUS
Register of Wills	Departmental Automation	The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data.	325,000	The project is currently pending City Council approval.
Revenue	Automated Audit System	Automatically detect errors and use scoring system to choose returns to audit	300,000	Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid.
Revenue	Earnings Tax System	Install new system with improved collection, billing, and enforcement	200,000	Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid.
Revenue	Integrated Tax System	Link tax systems to improve enforcement; reorganize department along functional lines	4,808,000	Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid.
Revenue	Real Estate Tax System	Install new system with improved collection, billing, and enforcement.	1,486,751	System is installed and operational. Loan has been fully repaid.
Revenue	Consolidated Taxpayer Accounting System	Consolidate tax systems to improve billing, accounting, and returns processing	2,550,000	Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

<u>DEPART-MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Revenue/Police	Reimbursable Overtime	Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems.	248,000	Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06.
Streets	Geographic Information System	Computerize mapping of sanitation routes	775,000	Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas.

NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2006

A. PROJECT STATUS, CONTINUED

<u>DEPARTMENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>GRANT AMOUNT</u>	<u>PROJECT STATUS</u>
Finance	Health and Welfare Audits	Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings.	500,000	The audits were completed and incorporated into labor negotiations during 2004.
Finance	Health Benefits Consultant	Analyze benefits usage, assist in plan design and in negotiations with benefit providers.	228,000	Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending.
MOIS	IT Enterprise Consolidation	Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers.	325,000	Study has been completed, project planning is underway.
Public Property	HVAC Consultant Services	Review and re-write the current HVAC maintenance contract. Investigate HVAC issues in the City, including various system analyses.	135,000	Grant was approved by the Loan Committee on May 17, 2006. Implementation expected in FY07.

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.
--

B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT⁽¹⁾

Project / Department	Loan Amount	Expenditure Savings ⁽²⁾	Service Improvement ⁽³⁾	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	TOTAL
Legacy Systems Conversion (BRT)	2,150,000	\$1	\$1																				
Phone System Replacement (BRT)	428,704	\$1	\$1																				
Web Site Development (BRT)	682,825	\$1	\$1																				
Computer Assisted Mass Appraisal (BRT)	4,448,784	\$1	\$1																				
Airwatch Imaging (CITY COMMISSIONERS)	1,105,906	\$1	\$1																				
Office Automation (DISTRICT ATTORNEY'S OFFICE)	1,511,321	\$1	\$1																				
Strategic Marketing Plan (FINNCE)	164,950	RE																					
Alternative Fuels (FLEET) ⁽⁴⁾	120,000	ES																					
FACTS Mgmt Info System (FLEET)	1,944,200	ES																					
Office Automation (LAW)	700,000	ES																					
Office Automation II (LAW)	1,982,801	RE																					
Automated Tape Backup (MOIS)	555,673	ES																					
Electronic Bill Presentation & Payment (MOIS)	205,530	RE																					
Human Resources Info System (PERSONNEL)	7,500,000	ES																					
Coca Marketing (PHILADELPHIA MUSEUM OF ART) ⁽⁵⁾	203,580	RE																					
Rome Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																					
Dali Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																					
Photo Automation (POLICE)	1,282,770	ES																					
Mobile Data Terminals (POLICE)	694,810	SI																					
Information Control System (POLICE)	8,562,308	SI																					
Portable Truck Scales (POLICE)	78,000	RE																					
Court Attendance Tracking (POLICE)	741,980	ES																					
Energy Efficient Lamps (PROPERTY)	350,000	ES																					
Appraisals (PROPERTY)	200,000	RE																					
Automation System-I (RECORDS)	3,850,900	ES/SI ⁽⁶⁾																					
Automation System-II (RECORDS)	4,444,038	ES/SI ⁽⁶⁾																					
Departmental Automation (REGISTER OF WILLS)	325,000	RE																					
Intergovernment Tax System (REVENUE)	4,808,000	RE																					
Earnings Tax System (REVENUE)	200,600	RE																					
Automated Audit System (REVENUE)	300,000	RE																					
Real Estate Tax System (REVENUE)	1,486,751	RE																					
Consolidated Tax System (REVENUE)	2,550,000	ES																					
Reimbursable Overtime (REVENUE/POLICE)	248,000	ES																					
Geographic Info System (STREETS) ⁽⁶⁾	715,000	ES																					
TOTAL SAVINGS/REVENUE	56,080,951																						
		1,878,290	9,404,858	8,139,366	10,926,144	11,104,618	8,855,375	7,212,946	5,921,485	4,014,485	881,641	1,581,431	771,914	1,832,449	2,299,727	3,575,123	2,590,137	3,483,079	3,588,131	91,881,685			

⁽¹⁾Estimates shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.⁽²⁾ES reflects expenditures saved due to project implementation. RE reflects revenue enhancement. Some teams project both expenditure savings and revenue enhancements.⁽³⁾Service-level improvements are projected to generate substantial and measurable service improvements. Cost savings/additional revenues have not been quantified.⁽⁴⁾First-year amount reduced by additional project expenses not included in the original estimate.⁽⁵⁾Due to the timing of the exhibition, actual benefits were split between FY99 and FY00. However, for reporting purposes, the Bank has recorded all benefits as FY00.⁽⁶⁾Due to implementation difficulties, costs was still prepaid by Streets Department in FY98. Productivity Bank will continue to monitor the project and assess its impact.

C. LOAN AUTHORIZATION SCHEDULE

Department/Project	FY 93	FY 94	FY 95	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07	FY 08	FY 09	TOTAL
BRT - Web Site Development																		682,825
BRT - Legacy Systems Conversion																		682,825
BRT - Phone System Replacement																		1,625,900
BRT - Computer Assisted Mass Appraisal																		428,704
Cty Commissioners - Imaging System																		4,448,784
District Attorney's Office																		1,105,906
Finance - Strategic Marketing Plan																		1,511,321
Fleet Mgmt - Alternative Fuels																		164,950
Fleet Mgmt - Info System																		120,000
Law - Automation																		1,944,200
Law - Automation II																		700,000
MOIS - Automated Tape Backup																		1,982,801
MOIS - Electronic Bill Presentation & Pmt.																		555,673
Personnel - Automate HR Info. System																		205,580
Philadelphia Museum of Art - Goya Exhibition																		240,000
Philadelphia Museum of Art - Rome Exhibition																		205,580
Philadelphia Museum of Art - Dali Exhibition																		240,000
Police - Mobile Data Terminals																		694,810
Police - Photo Automation																		1,282,770
Police - Information Control System																		4,279,241
Police - Portable Truck Scales																		78,000
Police - Court Attendance Tracking																		150,000
Public Property - Energy Efficient Lamps																		200,000
Public Property - Appraisals																		300,000
Records - Automation of Doc. Rec.																		1,850,000
Records - Automation of Doc. Rec.																		2,000,000
Register of Wills - Departmental Automation																		300,000
Revenue - Automated Audit																		325,000
Revenue - Consolidated Tax Accounting																		200,000
Revenue - Earnings Tax																		2,550,000
Revenue - Integrated Tax																		750,000
Revenue/Police - Real Estate																		1,361,751
Revenue/Police - Rembursable Overtime																		775,000
Streets - Geographic Info Sys																		2,395,000
TOTAL	2,395,000	11,421,721	2,000,000	3,244,810	1,105,906	2,538,474	203,580	10,552,600	3,198,519	597,300	487,248	155,550	2,577,399	5,512,931	6,184,304	1,729,971	554,971	55,460,284

PRODUCTIVITY BANK STATUS REPORT as of June 30, 2006

D. LOAN REPAYMENT SCHEDULE

Department/Project	Actual FY'94	Actual FY'95	Actual FY'96	Actual FY'97	Actual FY'98	Actual FY'99	Actual FY'00	Actual FY'01	Actual FY'02	Actual FY'03	Actual FY'04	Actual FY'05	Projected FY'06	Projected FY'07	Projected FY'08	Projected FY'09	Projected FY'10	Projected FY'11	Total
BRT - Legacy Systems Conversion													114,636	343,908	458,544	343,908	2,292,720		
BRT - Phone System Replacement													93,609	93,609	93,609	93,609	468,054		
BRT - Web Site Development													149,098	149,098	149,098	149,098	149,098		
BRT - Computer Assisted Mass Appraisal													738,884	816,393	892,902	971,411	971,411		
City Commissioners - Imaging System																			
District Attorney's Office																			
Finance - Strategic Marketing																			
Fleet Maint - Alternates Fuels																			
Fleet Logistic Info System																			
Law - Automation																			
Repaid by Department																			
Law - Automation II (2)																			
NoIS - Automated Tape Backup																			
Repaid by Finance (1)																			
NoIS - Electronic Bill Prys. & Print																			
Repaid from Revenues																			
Personnel - Automated HR Info System																			
Philadelphia Museum of Art - Goya																			
Philadelphia Museum of Art - Remic																			
Philadelphia Museum of Art - Dahl																			
Public Property - Energy Efficient Lamps																			
Public Property - Appraisals																			
Police - Mobile Data Terminals																			
Police - Photo Automation																			
Repaid by Department																			
Repaid by Finance (1)																			
Records - Information Control System (3)																			
Police - Portable Truck Scale (3)																			
Police - Court Attendance Tracking																			
Records - Automation of Doc. Rec. (Loan 1)																			
Repaid by Department																			
Repaid by Finance (1)																			
Repaid as Service Enhancement																			
Records - Automation of Doc. Rec. (Loan 2)																			
Repaid by Department (3)																			
Repaid as Service Enhancement (3)																			
Register of Wills - Automation																			
Revenue - Automated Audit																			
Revenue - Consolidated Tax Accounting																			
Repaid by Department																			
Repaid by Finance																			
Repaid from Revenues																			
Revenue - Farming Tax																			
Revenue - Integrated Tax																			
Revenue - Real Estate Tax																			
Revenue/Policy - Reimbursable Overline																			
Repaid by Police Department																			
Repaid from Revenues																			
Streets - Geographic Info Sys.																			
	84,1340																		
Total Departmental Budgeted Repayments	1,465,577	1,548,996	1,399,307	1,186,306	1,233,741	418,349	546,987	738,354	398,354	398,354	0	0	181,133	610,932	1,878,328	2,771,270	4,842,791	20,009,133	
Total Finance Repayments (1)	95,766	166,884	188,162	176,802	184,746	120,334	132,892	30,892	30,892	0	0	0	0	0	0	0	0	0	1,291,754
Total Revenues Repayments	2,136,474	5,182,267	0	85,686	137,515	1,122,799	661,074	380,387	19,825	492,083	285,748	150,204	105,321	34,356	12,992,864				
Total Service Level Enhancements Repayments																			
TOTAL REPAYMENTS	3,697,7417	6,898,147	1,583,869	1,625,390	2,156,852	6,973,834	2,610,356	5,099,474	4,352,093	4,194,762	3,834,200	876,296	918,744	1,780,677	2,270,780	3,623,685	4,549,253	6,192,466	62,892,715

(1) Includes return of unused funds in FY2003.

(2) The Law Department did not spend all of the loan funds, so the last repayment amount listed for FY05 includes the return of unspent funds to the Bank as well as the first year's repayment.

(3) Last year's budgeted appropriation for these repayments in the approved FY2003 budget.