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Additional budget documents, including the City's Operating Budget, are available on the City's Finance website:

https://www.phila.gov/departments/office-of-the-director-of-finance/financial-reports/

CITY OF PHILADELPHIA

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EXECUTIVE SUMMARY

The City's Capital Program and Budget is guided by key Parker Administration priorities:

- CLEAN & GREEN
- PUBLIC SAFETY
- CORE SUPPORT
- ECONOMIC OPPORTUNITY
- EDUCATION

The Approved FY26-31 Capital Program and FY26 Budget reflect the Parker Administration's commitment to making Philadelphia the safest, cleanest, and greenest big city in America, with access to economic opportunity for all. The Approved FY26-31 Capital Program and FY26 Budget include investments intended to improve the lived experience of those who reside in, work in and/or visit Philadelphia. Investments include funding the Riverview Wellness Village, which serves some of the most vulnerable residents of Philadelphia; increasing the safety and rideability of city streets; revitalizing community spaces such as recreation centers and parks; investing in the government workforce in areas such as safety

improvements to City-owned facilities and technological improvements; and investments in the City's cultural facilities. The City increases its ability to fund those investments by leveraging state, federal and other outside funds, while pursuing other critical investments with local funding.

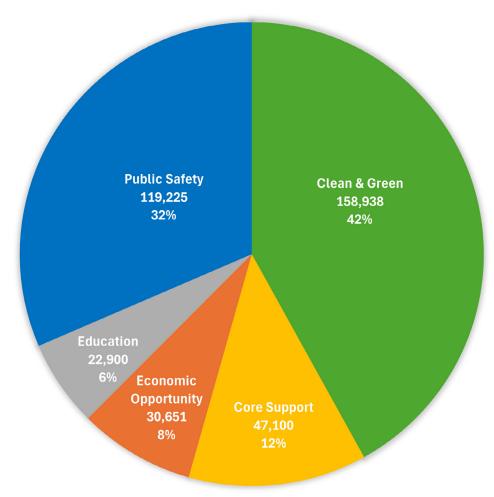
To achieve these goals, the Approved FY26 Capital Budget includes roughly \$378.8 million in new, City-supported general obligation borrowing (CN) and \$610.6 million of prior year, tax-supported City loans (CT). This commitment of over \$986.4 million is expected to help leverage \$6.3 billion from federal, state, private, and City self-sustaining enterprise, operating, and revolving fund sources for a total Approved FY26 Capital Budget of \$7.3 billion. Over six years, the Approved FY26-31 Capital Program includes a commitment of more than \$1.5 billion in new City New (CN) general obligation borrowing as part of \$17.9 billion in total capital investment.

While the Approved Program contains an historic level of new, City-supported general obligation borrowing, the budget process was not without difficult choices. The process requires balancing competing priorities and making trade-offs to ensure spending aligns with City plans and goals. The Approved Program reflects funding choices that respond to current needs and correct for historical underinvestment.

Approved funding decisions for the capital budget reflect all available resources. While some departments have made considerable progress in spending down funds appropriated in prior years, many have existing carryforward (CT) funds to continue implementation of capital projects through the coming year. The City, in the context of relatively high interest rates and the availability of non-recurring funding sources, has also invested Operating funds to support capital infrastructure. Allocations for new funding are made within the context of assessing current departmental resources and expected expenditure timelines.



CHART 1: FY2026 GENERAL OBLIGATION FUNDING BY MAYORAL PRIORITY (IN THOUSANDS)



Note: The Approved FY26 Capital Budget does not include the planned housing borrowings for Mayor Parker's Housing Opportunities Made Easy (HOME) Plan.

CLEAN AND GREEN

FY26 = \$158.9M FY26-31= \$789.7M

Under Clean and Green, the Approved FY26-31 Capital Program includes \$350.0 million of new CN borrowing and over \$160.0 million of carryforward (CT) appropriations of investment in paving city streets and installing ADA ramps, for a total of over \$500.0 million through FY31. These paving and ramp improvements represent the largest investment in the Approved Capital Program.

The Approved Program also includes \$5.0 million per year (\$30.0 million over the Program) across both Vision Zero budget lines, as well as an additional \$17.0 million for various traffic control improvements and \$27.0 million to leverage and match grant funds that support improvements to bridges and city streets.

The Approved FY26 Capital Budget includes \$1.4 million for the Office of Sustainability to continue installing energy efficiency equipment and controls to help reduce the City's energy costs, consumption, and carbon footprint, and to support electric vehicle charging infrastructure. In addition, the Approved Capital Budget contains over \$11.0 million to invest in recreation centers, \$3.5 million of which is designated for improvements to pools. Over \$7.0 million is appropriated for investment in the City's network of parks, including

restoration of portions of the Schuylkill River retaining wall and replanting trees. Nearly \$4 million of those funds will support renovations to park space in preparation for the FIFA World Cup and other special events in 2026, bringing the City's total investment in 2026 special events preparation to over \$10 million in addition to operating budget investments. This investment will support a new playground within Lemon Hill Park, site preparation for the FIFA Fan Fest, and additional security camera acquisitions and installations.

The Approved FY26 Capital Budget also includes over \$15.0 million of investments to support the City's sanitation services. This includes \$4.0 million to complete a renovation to the Northwest Transfer Station, \$11.0 million for Streets vehicles (such as compactors), and \$250,000 to improve the City's salt and brine disposal facility.



PUBLIC SAFETY

FY26 = \$119.2M FY26-31 = \$288.7M

The Parker Administration's commitment to addressing Philadelphia's public safety challenges is a top priority in the Approved FY26-31 Capital Program and FY26 Capital Budget. The Administration's largest investment in the Approved FY26 Capital Budget addressing Philadelphia's interconnected challenges of homelessness and substance use disorder – adds. additional funds for the Riverview Wellness Village, bringing the total investment up to \$175.0 million. The Administration has already leveraged an initial \$100.0 million capital investment in FY25 to renovate and launch the first phase of the Riverview Wellness Village, which has capacity to serve up to 336 individuals. The additional funding appropriated will be used to build a new building on the same site that will be able to serve over 300 additional people.

The Approved FY26 Capital Budget also invests nearly \$17.7 million in Prisons infrastructure, including \$3.0 million to purchase and install an updated security camera network and \$10.2 million for an ongoing roof replacement at the Curran-Fromhold Correctional Facility. The Approved Capital Program also includes \$5.0 million to address critical building needs on the detention center's exterior envelope. The budget

also invests over \$26.0 million for improvements to fire facilities and fire vehicles (such as fire engines and EMS vehicles). The Approved Capital Program includes \$18.0 million to renovate the Fire Academy. Once complete, this project will increase the City's capacity to train new firefighters. Lastly, the Approved Capital Budget contains \$6.0 million for investment in the City's Police facilities, including the new North Central Public Safety Building.



CORE SUPPORT

FY26 = \$47.1M FY26-31 = \$180.7M

The Approved FY26-31 Capital Program and FY26 Capital Budget includes investments to enhance government efficiency and provide a City government that residents can see, touch, and feel. The Approved FY26 Capital Budget invests over \$26.9 million in developing and implementing a new enterprise resource planning system for the City to optimize and streamline the City's financial and procurement systems. The Approved Capital Budget also contains \$13.4 million to improve safety at the City's government buildings in Center City. These improvements include \$3.0 million to update Paine Plaza in front of the Municipal Services Building along with \$8.0 million for a critical restoration to the building façade. The Approved FY26-31 Capital Program also includes \$17.9 million to improve Cityowned fueling sites, including nearly \$6.0 million to expand the City's electrical fueling infrastructure.



ECONOMIC OPPORTUNITY

FY26 = \$30.7M FY26-31 = \$147.0M

The Approved FY26-31 Capital Program and FY26 Capital Budget includes several investments with the intention of expanding access to economic opportunity for Philadelphians. To that end, the Approved FY26 Capital Budget includes roughly \$9.0 million for the City's public transportation infrastructure, unlocking match funds from other governments to maximize impact. Under the Commerce Department, roughly \$21.7 million is appropriated for commercial corridors and waterfront improvements, \$9.0 million of which is part of a multi-year \$90.0 million commitment for the ongoing I-95 Central Access Philadelphia (CAP) project.



EDUCATION

FY26 = \$22.9M FY26-31 = \$101.9M

The Parker Administration is committed to providing a world-class education for Philadelphia students of all ages and socioeconomic backgrounds. As part of this vision, the Approved FY26-31 Capital Program reflects significant investments in the City's cultural institutions. This includes maintaining a \$50.0 million commitment across several fiscal years to support the relocation of the African American Museum as well as designating \$26.5 million for necessary improvements to the Philadelphia Museum of Art and City-owned facilities at the Philadelphia Zoo. Additionally, nearly \$24.0 million is appropriated for critical renovations and upgrades to the City's libraries, ensuring these community spaces remain modern, accessible, and well-equipped to serve residents.



INTRODUCTION

The Capital Program is the City of Philadelphia's sixyear plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, Capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue Per the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a Capital program for the ensuing six years, and a Capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development and, among other things, is charged with preparing and maintaining the City's comprehensive plan.

necessary Capital investment activities and begin to prepare for investment in new facilities and major rehabilitations.

The Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office collaborate to prepare the Capital Program and Budget each year. Please refer to Appendix I for more information.

The chart below notes important differences between the Operating budget and the Capital Program and Budget.

OPERATING BUDGET AND FIVE-YEAR PLAN	CAPITAL PROGRAM AND BUDGET
Annual budget, which is included in five-year plan for longer- term fiscal stability	Annual budget, which is included in six-year program for future planning purposes
Appropriations do not carry forward from prior years	Carryforward funding from year to year
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, General Operating funds and private funds)

PHILADELPHIA2035

PLAN PAGE

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The Capital Program and Budget are informed by plans and policies that guide long-term investment in the City's physical assets. They include the priorities of the Mayor and City Council, legacy plans developed by other departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines). Overall budget constraints also inform the recommendations for Capital spending.

The Philadelphia City Planning Commission (PCPC) operations are governed by the comprehensive plan. The City's current plan is *Philadelphia2035*, and includes a Citywide Vision and 18 district plans that provide recommendations for zoning, transportation, and the environment, among other improvements. These plans were created with community members and stakeholders. Implementation requires various partners, including City agencies, City Council, and community organizations. Many recommendations in the comprehensive plan have been realized, making the city's neighborhoods stronger and more vibrant.

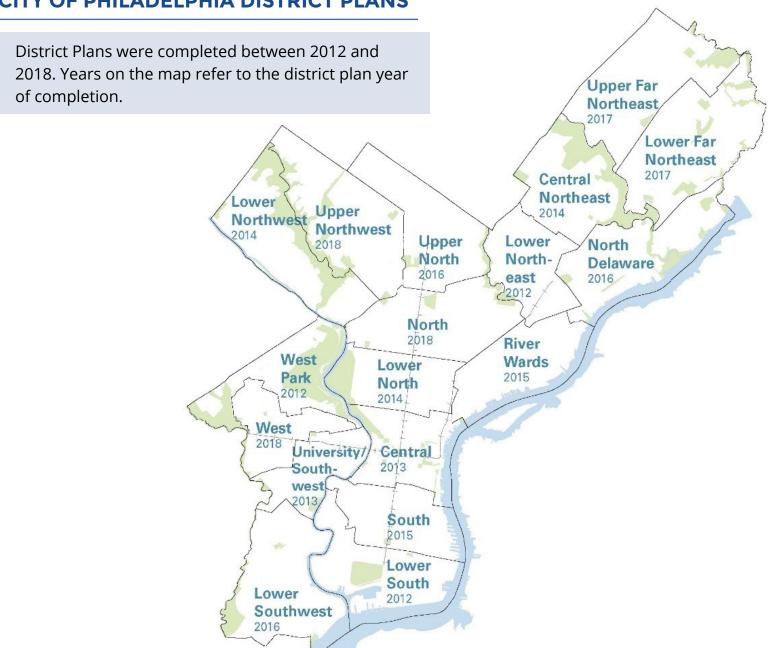
PCPC will continue to work with local and regional partners as it prepares for an update to the comprehensive plan.

Another major component of the *Philadelphia2035* district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

As Capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Capital Program and Budget (<u>City Charter Section 4-602</u>).



CITY OF PHILADELPHIA DISTRICT PLANS



CAPITAL PROGRAM AND BUDGET GUIDELINES

Unlike discretionary General Fund operating expenditures, which are usually flexible (within the limits of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's Office and every Capital payment request is reviewed by the City Controller's Office before disbursement.

DETERMINING THE CAPITAL BUDGET

The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be included in the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, along with the Department of Public Property for its client departments, to discuss FY26-31 requests. Criteria included:

- CONSISTENCY WITH CITY PLANS AND GOALS: This included consistency with the goals, objectives, and strategies articulated in the City's comprehensive physical development plan (Philadelphia2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities for Clean & Green Investments, Public Safety, Education, Economic Opportunity, and Core Support. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.
- COMPLIANCE WITH MANDATES: This criteria focused on whether the project addressed life safety needs, Federal and/or State mandates, and/or other legal requirements.
- RETURN ON INVESTMENT: Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance were given special consideration.

- IMPLEMENTATION PERFORMANCE: Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources now available, projects with significant carryforward funding were encouraged to use those funds in FY26.
- EQUITY: Philadelphia derives its strength from the
 diversity of its population and from its commitment
 to equal access to economic opportunity for all.
 Capital projects seek to align with the Parker
 Administration's commitment to create opportunities
 and reduce barriers to the improvement of outcomes
 for historically marginalized communities. Projects
 funded are intentional about improving outcomes for
 everyone.

CAPITAL FUNDING ELIGIBILITY

All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets.

The City also follows other legal, financial, and policy determinations, which include:

- UP TO ONE PERCENT FOR ART REQUIREMENT: A City ordinance adopted in 1959 requires "Aesthetic Ornamentation" be a component of all major City Capital projects. The Capital project must meet a minimum size threshold of one million dollars. Up to one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.
- PRESERVES UNIQUE RESOURCES: To the extent
 possible through the Capital program process,
 departments should strive to preserve Philadelphia's
 exceptional historic, cultural, artistic, and natural
 resources as important assets that make the city a
 better place to live, work, and visit.
- MAINTAINS CONSISTENCY WITH A FACILITY'S
 RENEWAL CYCLE: The useful life of facilities varies
 from 15 to 20 years for roofs, 60 years for police and
 fire stations, and 75 years for prison facilities. Project
 requests should demonstrate consistency with annual
 rates of reinvestment.

FINANCIAL CONSTRAINTS OF INVESTING IN INFRASTRUCTURE

As the City closed out FY24 with a relatively high fund balance, Philadelphia's finances remain stable but face heightened risks. External pressures, including inflation, a tight labor market, revenue volatility, and federal and economic uncertainties, present a more uncertain fiscal outlook than in recent years. Additionally, with the American Rescue Plan Act (ARPA) funds required to be obligated by the end of CY24, FY26 marks the first year since the pandemic without this federal support that provided a crucial lifeline from the pandemic's impacts, allowing the City to avoid devastating service cuts.

The City's persistently high poverty rate means that Philadelphia confronts both elevated service demand and a relatively weak tax base with which to support those services. This is exacerbated by Philadelphia's status as both a city and a county, requiring the City to pay for both levels of government services (e.g., health and human services are typically a county responsibility). This is in contrast to many other major U.S. cities that can share their costs with a larger jurisdiction, which can include

more affluent and less service-intensive suburban areas.

One of the most immediate risks to the City's financial position is the uncertain future of federal funding. In FY24, the City received over \$2 billion in federal grants, supporting a range of critical programs and services. Ongoing policy changes create uncertainty around the timing and continuation of federal funding. Any reduction in federal support could have significant budgetary implications, requiring difficult choices about service levels and investment priorities.

The City's tax base is also vulnerable to federal actions. Education, medical institutions, and government employment accounted for over \$1.0 billion in Wage Tax collections in FY24, nearly 45 percent of all Wage Tax revenue that year. Reductions in federal employment in Philadelphia, along with potential cuts to scientific research funding, could negatively impact jobs and City revenues.

The size of the Capital Budget is driven in part by the funding available in future years for debt service, which represents a trade-off with investments for service delivery. The overall budget picture balances the requirements between services and infrastructure.

Examples of other initiatives that also impact the overall debt service level:

- Debt issued to support the Housing
 Opportunities Made Easy "H.O.M.E." initiative.
 The "H.O.M.E" initiative aims to address
 Philadelphia's housing crisis by creating and preserving 30,000 units of housing.
- Debt issued to support capital-eligible activities of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.
- Debt issued to support Neighborhood
 Preservation Initiative investments that improve and enhance housing, small business, commercial corridors and neighborhood infrastructure within the city.

MAINTAINING FISCAL HEALTH INTO THE FUTURE

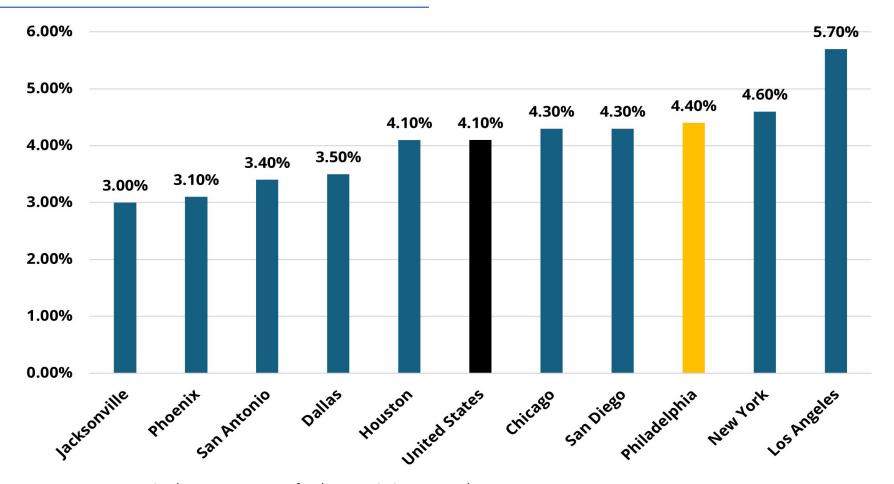
Protecting the City's fiscal health will continue to be a challenge beyond FY26. Although potential challenges such as federal funding fluctuations and shifts in key employment sectors create financial risks, the City has taken proactive steps to safeguard its fiscal position. With dedicated reserves and responsible budget planning,

Philadelphia is preparing to respond to uncertainties while maintaining essential services and implementing initiatives that advance the Parker Administration's vision to make Philadelphia the safest, cleanest, and greenest big city in the nation with access to economic opportunity for all.

DEMOGRAPHICS

The Parker Administration is committed to making Philadelphia the safest, cleanest, and greenest big city in America with access to economic opportunity for all. Achieving these goals requires understanding the demographic trends that shape the services needed by Philadelphia's diverse residents, workers, and visitors, as well as the City's ability to fund these services. This section of the Approved Program analyzes Philadelphia's population in comparison to peer cities and examines how demographic trends impact budgetary decisions.

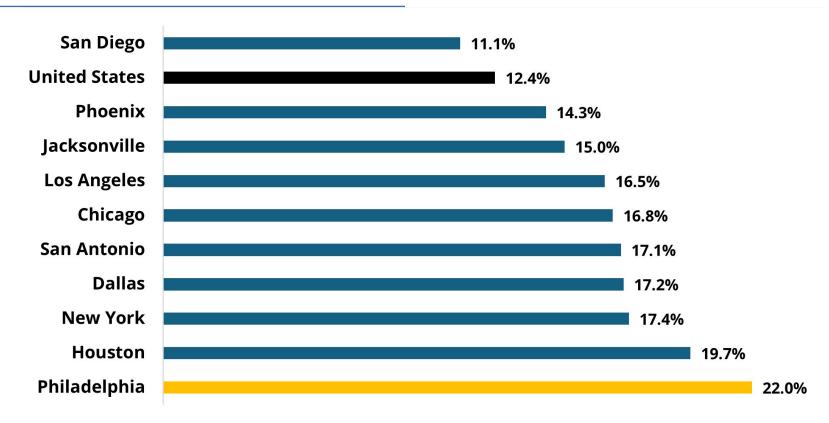
CHART 2: UNEMPLOYMENT RATE OF THE 10 MOST POPULOUS U.S. CITIES



Source: United States Bureau of Labor Statistics, December 2024

As of December 2024, Philadelphia's unemployment rate stood at 4.4 percent. While Philadelphia's unemployment rate is now lower than pre-pandemic levels, it is the third highest among the 10 most populous cities. Higher unemployment means that more individuals are without wages, impacting their household stability and their purchasing power in the local economy.

CHART 3: POVERTY RATE OF THE 10 MOST POPULOUS U.S. CITIES



Source: 2023 American Community Survey 5-Year Estimates

The persistent poverty rate means that there is a high demand for City services and a weaker tax base to fund them. Additionally, since Philadelphia is both a city and a county, the City itself must provide a broader range of services than other cities. These include public health, child welfare, election processes, and more. The demographic composition of Philadelphia influences the types of services that the City provides, the needs of its residents, and the City's ability to pay for these services.

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

FUNDING SOURCE CODES - CITY SOURCES

City sources identified with the prefix "C" represent tax-supported funding. The prefix "X" represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- CN, XN New loans are financed either through taxsupported general obligation bonds (CN) or through revenue bonds (XN).
- CT, XT Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2025 to FY2026.
- CR, XR Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- **CA** Pre-financed Loans are funds that the electorate or City Council has already authorized.
- A Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).
- Z Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

FUNDING SOURCE CODES - NON-CITY SOURCES

For the non-City funding sources listed below, the suffix "B" – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

The suffix "O" – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.

The suffix **"T"** represents funds for the same or equivalent project carried forward from FY2025 to FY2026.

- FB, FO, FT Federal sources.
- PB, PT Private sources.
- SB, SO, ST State sources.
- TB, TO, TT Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

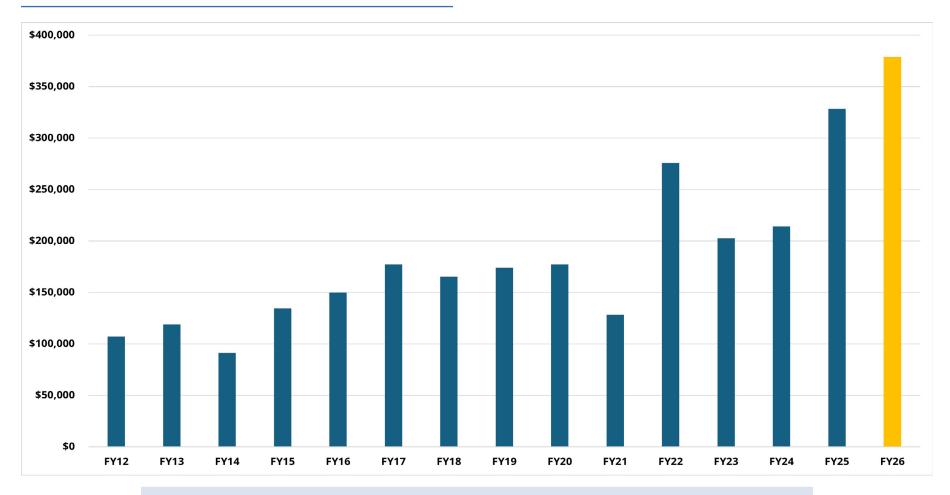
DEPARTMENT	NEW CITY TAX-SUPPORTED FUNDS (\$ 000)	ALL FUNDING SOURCES (\$ 000)
ART MUSEUM	\$2,500	\$4,500
AVIATION	-	\$1,033,822
COMMERCE	\$21,675	\$215,782
FINANCE	\$12,500	\$185,680
FIRE	\$10,400	\$24,002
FLEET	\$28,155	\$70,849
FREE LIBRARY	\$3,850	\$30,261
HEALTH	\$2,325	\$140,863
MANAGING DIRECTOR'S OFFICE	\$92,419	\$277,188
OFFICE OF HOMELESS SERVICES	\$1,650	\$10,172
OFFICE OF SUSTAINABILITY	\$1,405	\$6,072
OFFICE OF INNOVATION AND TECHNOLOGY	\$32,395	\$81,475
PARKS AND RECREATION	\$49,264	\$374,625
POLICE	\$6,000	\$88,388
PRISONS	\$17,650	\$42,913
PUBLIC PROPERTY	\$13,450	\$60,494
RECORDS	-	\$299
SANITATION	\$4,000	\$12,650
STREETS	\$66,200	\$1,380,880
FRANSIT	\$8,976	\$792,291
VATER	-	\$2,454,465
200	\$4,000	\$31,137
otal	\$378,814	\$7,320,808

^{*}Aviation and Water are supported by Enterprise funds.

TA	BLE 2: FY2020	5-2031 PROG	RAM SOURCE	S OF FUNDS	(\$000)*		
	2026	2027	2028	2029	2030	2031	2026-2031
		City Funds	- Tax Supported	d		Į.	
CT Carried Forward Loans							\$610,627
CR Operating Revenue	\$583,441	\$7,250	\$7,250	\$7,250	\$7,250	\$2,750	\$615,191
CN New Loans	\$378,814	\$232,235	\$220,692	\$225,566	\$225,559	\$225,218	\$1,508,084
CA Prefinanced Loans	\$17,494	\$0	\$0	\$0	\$0	\$0	\$17,494
A PICA Prefinanced Loans	\$9,498	\$0	\$0	\$0	\$0	\$0	\$9,498
Subtotal	\$1,559,874	\$239,485	\$227,942	\$232,816	\$232,809	\$227,968	\$2,760,894
		City Funds	- Self Sustaining	g			
XT Self Sustaining Carry Forward Loans	\$1,845,201	\$0	\$0	\$0	\$0	\$0	\$1,845,201
XR Self Sustaining Operating Revenue	\$166,532	\$91,197	\$106,254	\$120,524	\$134,605	\$142,621	\$761,733
XN Self Sustaining New Loans	\$913,930	\$852,118	\$832,647	\$801,701	\$788,473	\$680,235	\$4,869,104
Subtotal	\$2,925,663	\$943,315	\$938,901	\$922,225	\$923,078	\$822,856	\$7,476,038
		Other	City Funds				•
Z Revolving Funds	\$55,000	\$55,000	\$32,000	\$32,000	\$32,000	\$22,000	\$228,000
		Other Th	nan City Funds	-		•	
TT Carried Forward Other Gov't	\$32,359	\$0	\$0	\$0	\$0	\$0	\$32,359
TO Other Governments Off Budget	\$212,508	\$59,938	\$109,553	\$85,007	\$175,427	\$161,704	\$804,137
TB Other Government Agencies	\$2,500	\$0	\$0	\$0	\$0	\$0	\$2,500
ST Carried Forward State	\$360,330	\$0	\$0	\$0	\$0	\$0	\$360,330
SO State Off Budget	\$376,067	\$299,815	\$314,959	\$343,288	\$457,917	\$473,977	\$2,266,023
SB State	\$103,400	\$97,939	\$94,994	\$95,887	\$94,653	\$82,319	\$569,192
PT Carried Forward Private	\$118,254	\$0	\$0	\$0	\$0	\$0	\$118,254
PB Private	\$29,995	\$16,940	\$14,074	\$13,226	\$13,035	\$10,044	\$97,314
FT Carried Forward Federal	\$966,673	\$0	\$0	\$0	\$0	\$0	\$966,673
FO Federal Off Budget	\$180,435	\$146,375	\$141,113	\$135,032	\$221,939	\$208,818	\$1,033,712
FB Federal	\$357,750	\$204,219	\$173,463	\$163,011	\$161,870	\$149,383	\$1,209,696
Total - ALL FUNDS	\$7,320,808	\$2,063,026	\$2,046,999	\$2,022,492	\$2,312,728	\$2,159,069	\$17,925,122

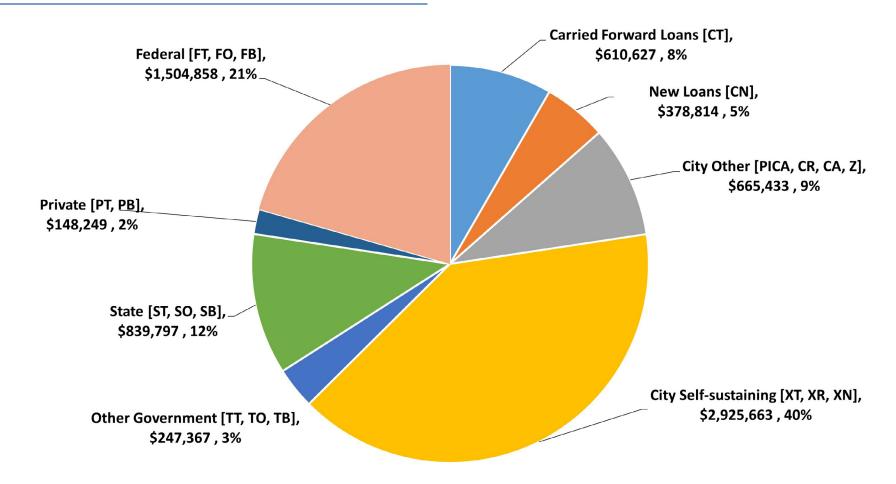
^{*&}quot;Off-Budget" amounts (FO, TO, SO) are not included in the FY26 Capital Budget Ordinance.

CHART 4: HISTORICAL CN AMOUNTS, FY2012-FY2026



Since FY2012, the Capital Budget has generally experienced slight increases with a few stand-out years. The Approved Capital Budget for FY2026 is the highest in recent years, similar to the scale of FY2022 and FY2025. While higher than in recent years, FY2026's CN amount is closer to the level needed to bring City infrastructure into a state of good repair.

CHART 5: FY2026 CAPITAL BUDGET SOURCE OF FUNDS (\$000)



The Capital Budget is composed of several sources of funds, not just CN. In fact, only 5.2% of the FY2026 Budget is from CN funds.

ART MUSEUM

DEPARTMENT PAGE

PHILAMUSEUM.ORG/

MISSION

The Philadelphia Museum of Art (PMA) – in partnership with the City, the region, and art museums around the globe – preserves, enhances, interprets, and extends the reach of its great collections, and the visual arts in general, to a growing and increasingly diverse audience as a source of delight, illumination, and lifelong learning.

CAPITAL BUDGET TRENDS

From FY20-25, the PMA received an annual average amount of \$1.6 million in tax-supported City New (CN) general obligation funds. City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for the Core Project (completed in 2021). Additional projects have included renovations at PMA-owned facilities outside of the main PMA building.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$12.5 million in City New (CN) tax-supported funding is appropriated for infrastructure improvements. In the FY26 Capital Budget, \$2.5 million in CN funding is appropriated for infrastructure improvements at the Perelman Building.

	2026	2027	2028	2029	2030		2026 - 2031
ART MUSEUM	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
IRT MUSEUM COMPLEX - CAPITAL Philadelphia Museum of Art - Building Rehabilitation							
Interior and Exterior Improvements Make infrastructure improvements required for life safety and basic operations.	2,500 CN	2,000CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	12,500 CN
	2,500	2,000	2,000	2,000	2,000	2,000	12,500
A. Philadelphia Museum of Art - Building Rehabilitation-FY24 See description under line item 1. ==	2,000 CT						2,000 CT
	2,000						∠,000
Totals - ART MUSEUM COMPLEX - CAPITAL							
	2,500 CN 2,000 CT	2,000 CN	12,500 CI 2,000 C				
	4,500	2,000	2,000	2,000	2,000	2,000	14,500
TOTALS - ART MUSEUM							
	2,500 CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	12,500 C
	2,000 CT						2,000 C
	4,500	2,000	2,000	2,000	2,000	2,000	14,500



AVIATION

DEPARTMENT PAGE

HTTPS://WWW.PHL.ORG/

MISSION

"Proudly Connecting Philadelphia with the World!," the Department of Aviation (DOA) is comprised of the Philadelphia International Airport ("PHL") and the Northeast Philadelphia Airport ("PNE"). A self-sustaining entity, DOA operates without the use of local tax dollars while generating over \$18.7 billion of economic activity for the region. Travelers through PHL's gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.

CAPITAL BUDGET TRENDS

DOA improvements are funded through self-sustaining funds, grants, and special-purpose, Aviation-specific borrowing. DOA received significant Federal assistance during the COVID pandemic. DOA has actively pursued and obtained additional funding through the Federal Bipartisan Infrastructure Law (BIL).

CAPITAL BUDGET PROJECTS

The \$2.1 billion in total funding shown for Aviation in the FY26-31 Capital Program incorporates critical improvements and new infrastructure development while aligning the Capital Program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport's role as an economic engine. Aviation does not use City New (CN) general obligation funds but does use self-sustaining revenue bonds (XT) and other sources, such as State and Federal funds, for capital projects.

Investments for FY26 are organized into the following categories:

	TOTAL INVESTMENT IN FY26 (IN THOUSANDS)
Airfield Area	\$307,143
Terminal Area	\$506,641
Outside Terminal Area (OTA)	\$127,807
Other Airport Services (including improvements to PNE)	\$92,231
Total	\$1,033,822

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

AVIATION

PHILADELPHIA INTERNATIONAL AIRPORT

2 Airfield Area							
1 Airfield Area This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport related to the use of the Airport.	50,000 XN 11,600 SB 96,000 FB 10,000 PB 5,000 XR	38,598XN 8,955SB 74,000FB 7,720PB 3,860XR	24,270 XN 5,641 SB 46,599 FB 4,854 PB 2,427 XR	20,032 XN 4,647 SB 38,461 FB 4,006 PB 2,003 XR	20,076 XN 4,658 SB 38,545 FB 4,015 PB 2,008 XR	20,119 XN 4,668 SB 38,628 FB 4,024 PB 2,012 XR	173,095 XN 40,169 SB 332,233 FB 34,619 PB 17,310 XR
	172,600	133,133	83,791	69,149	69,302	69,451	597,426
2A. Airfield Area-FY25							
See description under line item 2.	75,958 FT						75,958 FT
	2,000 ST						2,000 ST
	45,585 XT						45,585 XT
	123,543						123,543
2B. Airfield Area-FY24							
See description under line item 2.	6,232 FT						6,232 FT
	4,768 XT						4,768 XT
	11,000						11,000

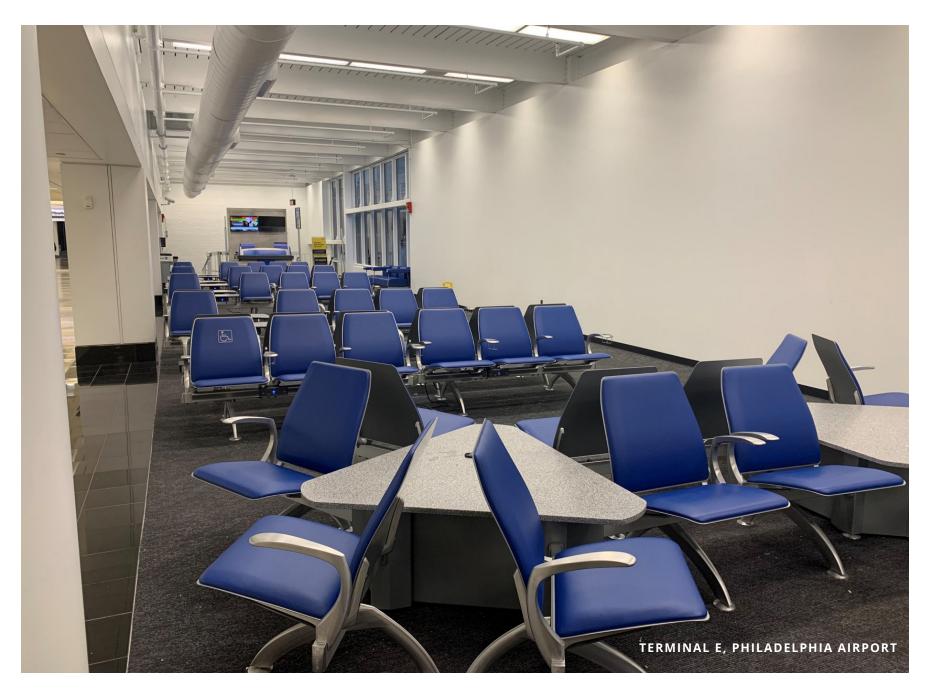
	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000
3 Terminal Area						
1 Terminal Area	1,000 XR	1,000XR	1,000 XR	1,000 XR	1.000 XR	5,000 XR
This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems,	171,550 XN	71,810XN	72,840 XN	78,090 XN	78,200 XN	472,490 XN
and the sidewalk and curb adjacent to the landside of the	25,000 FB	10,000FB	10.000 FB	5,000 FB	5,000 FB	55,000 FB
terminal buildings	1,000 SB	500SB	500 SB	250 SB	250 SB	2,500 SB
	2,000 PB	2,000PB	2,000 PB	2,000 PB	2,000 PB	10,000 PB
	200,550	85,310	86,340	86,340	86,450	544,990
3A. Terminal Area-FY25						
See description under line item 3.	37,000 FT					37,000 FT
	2,000 PT					2,000 PT
	11,000 CR					11,000 CR
	2,000 ST					2,000 ST
	209,917 XT					209,917 XT
	261,917					261,917
3B. Terminal Area-FY24						
See description under line item 3.	20,800 FT					20,800 FT
	23,374 XT					23,374 XT
	44,174					44,174

	2026	2027	2028	2029	2030	2031 2026 - 2031 \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000 \$x000
4 Outside Terminal Area (OTA)						
1 Outside Terminal Area (OTA)						
This program includes the Airport arrival and departure	1,000 PB	1,000PB	1,000 PB	1,000 PB	1,000 PB	5,000 PB
roadways, and areas on which a hotel, parking facilities, and car	26,850 XN	28,820XN	29,400 XN	29,770 XN	30,254 XN	145,094 XN
rental entities operate.	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB	5,000 FB
	1,000 SB	1,000SB	1,000 SB	1,000 SB	1,000 SB	5,000 SB
	1,000 XR	1,000XR	1,000 XR	1,000 XR	1,000 XR	5,000 XR
	30,850	32,820	33,400	33,770	34,254	165,094
4A. Outside Terminal Area (OTA)-FY25						
See description under line item 4.	3,000 FT					3,000 FT
	1,000 PT					1,000 PT
	10,000 CR					10,000 CR
	3,000 ST					3,000 ST
	62,950 XT					62,950 XT
	79,950					79,950
4B. Outside Terminal Area (OTA)-FY24						
See description under line item 4.	17,007 XT					17,007 XT
	17,007					17,007

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
5 Other Airport Services	ΨΛΟΟΟ	ΨΑΟΟΟ	ΨΑ000	ΨΑΟΟΟ	ΨΑ000	\$ A000	ΨΑΟΟΟ
1 Other Airport Services							
This program includes expenses and airport revenues which	41,550 XN	14,360XN	25,307 XN	29,379 XN	22,113 XN	22,286 XN	154,995 XN
are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects.	7,000 FB	2,419FB	4,264 FB	4,950 FB	3,725 FB	3,755 FB	26,113 FB
	1,400 SB	484SB	853 SB	990 SB	745 SB	751 SB	5,223 SB
	3,000 XR	1,037XR	1,827 XR	2,121 XR	1,597 XR	1,609 XR	11,191 XR
	52,950	18,300	32,251	37,440	28,180	28,401	197,522
5A. Other Airport Services-FY25							
See description under line item 5.	8,500 FT						8,500 FT
	2,144 ST						2,144 ST
	28,637 XT						28,637 XT
	39,281						39,281

	2026	2027	2028	2029	2030	2031	2026 - 2031
•	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - PHILADELPHIA INTERNATIONAL AIRPORT							
2	1,000 CR						21,000 CR
12	9,000 FB	87,419 FB	61,863 FB	49,411 FB	48,270 FB	42,383 FB	418,346 FB
15	1,490 FT						151,490 FT
1	3,000 PB	10,720 PB	7,854 PB	7,006 PB	7,015 PB	4,024 PB	49,619 PB
	3,000 PT						3,000 PT
1:	5,000 SB	10,939 SB	7,994 SB	6,887 SB	6,653 SB	5,419 SB	52,892 SB
	9,144 ST						9,144 ST
28	9,950 XN	153,588 XN	151,817 XN	157,271 XN	150,643 XN	42,405 XN	945,674 XN
10	0,000 XR	6,897 XR	6,254 XR	6,124 XR	5,605 XR	3,621 XR	38,501 XR
39	2,238 XT						392,238 XT
1,03	3,822	269,563	235,782	226,699	218,186	97,852	2,081,904

	2026	2027	2028	2029	2030		2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - AVIATION							
	21,000 CR						21,000 CR
	129,000 FB	87,419 FB	61,863 FB	49,411 FB	48,270 FB	42,383 FB	418,346 FB
	151,490 FT						151,490 FT
	13,000 PB	10,720 PB	7,854 PB	7,006 PB	7,015 PB	4,024 PB	49,619 PB
	3,000 PT						3,000 PT
	15,000 SB	10,939 SB	7,994 SB	6,887 SB	6,653 SB	5,419 SB	52,892 SB
	9,144 ST						9,144 ST
	289,950 XN	153,588 XN	151,817 XN	157,271 XN	150,643 XN	42,405 XN	945,674 XN
	10,000 XR	6,897 XR	6,254 XR	6,124 XR	5,605 XR	3,621 XR	38,501 XR
	392,238 XT						392,238 XT
	1,033,822	269,563	235,782	226,699	218,186	97,852	2,081,904



COMMERCE

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-COMMERCE/

MISSION

The Department of Commerce is the economic catalyst for the City of Philadelphia, working to help all businesses grow and thrive. Commerce creates equitable wealth-building opportunities through strategic investments and ecosystem partnerships to grow quality jobs, build capacity in historically underserved communities, and make it easy to launch and operate successful businesses in Philadelphia to position Philadelphia as an attractive and equitable place to do business. In short, Commerce will deliver on the Mayor's vision of access to economic opportunity for all.

CAPITAL BUDGET TRENDS

From FY20-25, Commerce received an annual average amount of \$19.7 million in tax-supported City New (CN) general obligation funds. Projects have included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$71.2 million in City New (CN) tax-supported funding is appropriated for improvements to commercial corridors, industrial districts, and waterfront areas. In the FY26 Capital Budget, \$21.7 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

- \$15.7 million in CN funding for waterfront improvements along the Delaware and Schuylkill Rivers, \$9.0 million of which will support an ongoing project to develop the I-95 CAP project.
- \$2.0 million in CN funding, in addition to \$6.0 million of carry-forward funding, for neighborhood commercial center site improvements.
- \$4.0 million in CN funding for industrial development projects at locations including the Navy Yard and the Lower Schuylkill Innovation District.

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
COMMERCE							
COMMERCIAL DEVELOPMENT							
Neighborhood Commercial Centers - Site Improvements							
1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs and sidewalks, streetlights, landscaping and pedestrian crosswalks and ADA ramps in commercial corridors to complement public and private investments.	2,000 CN	2,000CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	12,000 CN
	2,000	2,000	2,000	2,000	2,000	2,000	12,000
6A. Neighborhood Commercial Centers - Site Improvements-FY25							
See description under line item 6.	1,500 CT						1,500 CT
	1,500						1,500
6B. Neighborhood Commercial Centers - Site Improvements-FY24							
See description under line item 6.	1,000 CT						1,000 CT
	1,000						1,000
6C. Neighborhood Commercial Centers - Site Improvements-FY23							
See description under line item 6.	4,775 CR						4,775 CR
	1,070 CT						1,070 CT
=	5,845						5,845

	2026 \$x000		2027 x000		2028 \$x000	_ _	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
6D. Neighborhood Commercial Centers - Site Improvements-FY22 See description under line item 6.	1,682 CT									1,682 CT
	1,682									1,682
6E. Neighborhood Commercial Centers - Site Improvements-FY19 See description under line item 6.	1,728 CR									1,728 CR
=	1,728									1,728
6F. Neighborhood Commercial Centers - Site Improvements-FY16 See description under line item 6.	1,850 PT									1,850 PT
des description under time itemo.	3,339 ST									3,339 ST
=	5,189									5,189
G. Neighborhood Commercial Centers - Site Improvements-FY14 See description under line item 6.	717 CT									717 CT
=	717									717
Totals - COMMERCIAL DEVELOPMENT										
	2,000 CN	2,000	O CN	2	2,000 CN		2,000 CN	2,000 CN	2,000 CI	N 12,000 CN
	6,503 CR									6,503 CR
	5,969 CT									5,969 CT
	1,850 PT									1,850 PT
	3,339 ST									3,339 ST
	19,661	2,000	0	2	2,000		2,000	2,000	2,000	29,661

	2026	2027	2028	2029	2030	2031 2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000 \$x000
INDUSTRIAL DEVELOPMENT						
7 Industrial Districts						
1 Lower Schuylkill Innovation District Multi-Modal Access Progra Design, permitting & construction of multi-modal access to the North & South parcels in the Lower Schuylkill Innovation District in Southwest Philadelphia.	1,000 CN	1,000CN	1,000 CN			3,000 CN
	1,000	1,000	1,000			3,000
7A. Industrial Districts-FY17						
See description under line item 7.	800 FT					800 FT
	2,200 ST					2,200 ST
	3,000					3,000
7B. Industrial Districts-FY16						
See description under line item 7.	1,000 ST					1,000 ST
	1,000					1,000
8 Navy Yard Infrastructure Improvements						
Navy Yard River Water System Replacement – Phase Two The Navy Yard will replace the final set of obsolete and failing river water pumps that support critical fire protection and potable water systems in multiple Navy Yard facilities.	3,000 CN	3,000CN				6,000 CN

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000
2 Navy Yard Lift Bridge Improvement Project - Phase Two The Navy Yard Lift Bridge Improvement project will support critical structural, mechanical, and systems repairs to the 26th Street lift bridge.				3,000 CN	3,000 CN	6,000 CN
	3,000	3,000		3,000	3,000	12,000
A. Navy Yard Infrastructure Improvements-FY25 See description under line item 8.	1,500 CT					1,500 CT
	1,500					1,500
8B. Navy Yard Infrastructure Improvements-FY17						
See description under line item 8.	3,900 FT					3,900 FT
	4,300 ST					4,300 ST
	8,200					8,200
9 Environmental Assessment/Remediation						
Environmental Assessment/Remediation Provide environmental assessment and remedial assistance to City properties with contamination issues.						

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
10 PIDC Landbank Improvements, Engineering and Administrati	ion						
1 Industrial & Commercial Development Fund (Industrial Landba Conduct engineering, architectural, and environmental studies related to land acquisition and development	15,000 Z	15,000Z	12,000 Z	12,000 Z	12,000 Z	12,000 Z	78,000 Z
	15,000	15,000	12,000	12,000	12,000	12,000	78,000
11 PIDC Landbank Acquisition & Improvements							
1 Industrial & Commercial Development Fund (Industrial Landba Purchase and improve industrial sites throughout Philadelphia.	40,000 Z	40,000Z	20,000 Z	20,000 Z	20,000 Z	10,000 Z	150,000 Z
	40,000	40,000	20,000	20,000	20,000	10,000	150,000
Totals - INDUSTRIAL DEVELOPMENT							
	4,000 CN	4,000 CN	1,000 CN	3,000 CN	3,000 CN		15,000 CN
	1,500 CT						1,500 CT
	4,700 FT						4,700 FT
	7,500 ST						7,500 ST
	55,000 Z	55,000 Z	32,000 Z	32,000 Z	32,000 Z	22,000 Z	228,000 Z
	72,700	59,000	33,000	35,000	35,000	22,000	256,700

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
WATERFRONT IMPROVEMENTS							
12 Central Delaware River Waterfront							
Master Plan Implementation Implement the Master Plan for the Central Delaware through construction, improvement, or acquisition of City assets.	1,100 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,100 CN
2 General Site Improvements Implement infrastructure and site improvements in support of public and private development.	1,100 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,100 CN
3 Penn's Landing Improvements Make improvements to Penn's Landing.	9,000 CN	6,000CN					15,000 CN
	11,200	8,000	2,000	2,000	2,000	2,000	27,200
12A. Central Delaware River Waterfront-FY25 See description under line item 12.	21,800 CT						21,800 CT
	21,800						21,800
12B. Central Delaware River Waterfront-FY23 See description under line item 12.	1 CT						1 CT
	1						1

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
12C. Central Delaware River Waterfront-FY17 See description under line item 12.	5,110 PT						5,110 PT
	5,110						5,110
12D. Central Delaware River Waterfront-FY16 See description under line item 12.	25,000 FT						25,000 FT
	25,000						25,000
13 Schuylkill River Waterfront							
Schuylkill Riverfront Waterfront Schuylkill Riverfront improvements	4,000 FB	4,000FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	24,000 FB
Condynan Alvertion improvements	4,000 CN	2,000CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	14,000 CN
	9,300 SB	9,300SB	9,300 SB	9,300 SB	9,300 SB	9,300 SB	55,800 SB
	25 PB						25 PB
	17,325	15,300	15,300	15,300	15,300	15,300	93,825
13A. Schuylkill River Waterfront-FY25							
See description under line item 13.	1,800 CT						1,800 CT
	666 FT						666 FT
	25 PT						25 PT
	1,654 ST						1,654 ST
	4,145						4,145

	Management of the second of th	29 2030 2031 2026 - 2031 000 \$x000 \$x000 \$x000
13B. Schuylkill River Waterfront-FY24		
See description under line item 13.	1,000 CT	1,000 CT
	1,000 ST	1,000 ST
	2,000	2,000
13C. Schuylkill River Waterfront-FY23		
See description under line item 13.	3,000 CT	3,000 CT
	1,000 ST	1,000 ST
	4,000	4,000
13D. Schuylkill River Waterfront-FY22		
See description under line item 13.	1,000 ST	1,000 ST
	1,000	1,000
13E. Schuylkill River Waterfront-FY21		
See description under line item 13.	3,500 PT	3,500 PT
	8,500 ST	8,500 ST
	12,000	12,000
13F. Schuylkill River Waterfront-FY20		
See description under line item 13.	3,038 CR	3,038 CR
	14,000 FT	14,000 FT
	1,000 ST	1,000 ST
	18,038	18,038

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 20 \$x000	026 - 2031 \$x000
14 North Delaware River Waterfront							
North Delaware River Waterfront Complete right-of-way land acquisition and development of 11-mile North Delaware River Greenway.	475 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,975 CN
	475	500	500	500	500	500	2,975
14A. North Delaware River Waterfront-FY25	700 CT						700 CT
See description under line item 14.	700 01						700 01
14B. North Delaware River Waterfront-FY24							
See description under line item 14.	500 CT						500 CT
	500						500
14C. North Delaware River Waterfront-FY22							
See description under line item 14.	127 CT						127 CT
	127	·	·	·	·	<u> </u>	127

	2026	2027	2028	2029	2030	2031 2	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - WATERFRONT IMPROVEMENTS							
	15,675 CN	10,500 CN	4,500 CN	4,500 CN	4,500 CN	4,500 CN	44,175 CN
	3,038 CR						3,038 CR
	28,928 CT						28,928 CT
	4,000 FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	24,000 FB
	39,666 FT						39,666 FT
	25 PB						25 PB
	8,635 PT						8,635 PT
	9,300 SB	9,300 SB	9,300 SB	9,300 SB	9,300 SB	9,300 SB	55,800 SB
	14,154 ST						14,154 ST
_	123,421	23,800	17,800	17,800	17,800	17,800	218,421

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - COMMERCE							
	21,675 CN	16,500 CN	7,500 CN	9,500 CN	9,500 CN	6,500 CN	71,175 CN
	9,541 CR						9,541 CR
	36,397 CT						36,397 CT
	4,000 FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	24,000 FB
	44,366 FT						44,366 FT
	25 PB						25 PB
	10,485 PT						10,485 PT
	9,300 SB	9,300 SB	9,300 SB	9,300 SB	9,300 SB	9,300 SB	55,800 SB
	24,993 ST						24,993 ST
	55,000 Z	55,000 Z	32,000 Z	32,000 Z	32,000 Z	22,000 Z	228,000 Z
	215,782	84,800	52,800	54,800	54,800	41,800	504,782



FINANCE

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/OFFICE-OF-THE-DIRECTOR-OF-FINANCE/

MISSION

Finance strives to ensure that the City maintains long-term fiscal stability while meeting the Mayor's policy goals to make Philadelphia the safest, cleanest, and greenest big city in the nation with access to economic opportunity for all. It does so by overseeing the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines, overseeing the City's budget and financial management programs, adding financial capacity throughout the government, and recording and accounting for all City financial activities. Finance administers the City's payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants.

CAPITAL BUDGET TRENDS

From FY20-25, Finance received an annual average amount of \$7.1 million in tax-supported City New (CN) general obligation funds. Projects have included improvements to existing facilities, divided between amounts directed by the Administration and by the ten City Council districts.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$62.5 million in City New (CN) tax-supported funding is appropriated for critical renovations to City-owned sites. In the FY26 Capital Budget, \$12.5 million in CN funding is appropriated for these improvements.

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
FINANCE							
CAPITAL PROJECTS							
15 Improvements to Facilities							
Administration - ITEF Fund critical renovations and other improvements to City-owned facilities.	2,500 CN	2,000CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	12,500 CN
	2,500	2,000	2,000	2,000	2,000	2,000	12,500
15A. Improvements to Facilities-FY25							
See description under line item 15.	2,000 CT						2,000 CT
	2,000						2,000
15B. Improvements to Facilities-FY24							
See description under line item 15.	1,000 CT						1,000 CT
	20,250 CR						20,250 CR
	21,250						21,250

	ACCOUNT OF THE PARTY OF THE PAR	029 2030 2031 2026 - 2031 000 \$x000 \$x000 \$x000
15C. Improvements to Facilities-FY23		
See description under line item 15.	500 CT	500 CT
	56,640 CR	56,640 CR
	57,140	57,140
15D. Improvements to Facilities-FY22		
See description under line item 15.	1,160 CT	1,160 CT
	25,000 FT	25,000 FT
	3,995 CR	3,995 CR
	30,155	30,155
15E. Improvements to Facilities-FY21		
See description under line item 15.	6,000 CR	6,000 CR
	6,000	6,000
15F. Improvements to Facilities-FY20		
See description under line item 15.	11,822 CR	11,822 CR
	681 CT	681 CT
	12,503	12,503
15G. Improvements to Facilities-FY19		
See description under line item 15.	2,913 CR	2,913 CR
	706 CT	706 CT
	2,047 PT	2,047 PT
	219 TT	219 TT
	5,885	5,885

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000 \$x000
15H. Improvements to Facilities-FY18 See description under line item 15.	375 CT					375 CT
see description under time item 10.	375					375
15I. Improvements to Facilities-FY17 See description under line item 15.	1,112 CT					1,112 CT
dee description under tille item 13.	1,112					1,112
15J. Improvements to Facilities-FY16 See description under line item 15.	500 CT					500 CT
	500					500
15K. Improvements to Facilities-FY15 See description under line item 15.	119 CT					119 CT
	119					119
15L. Improvements to Facilities-FY14						
See description under line item 15.	140 CT					140 CT
	140					140

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
16 City Council - ITEF CD1							
City Council - ITEF CD1 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
16A. City Council - ITEF CD1-FY25 See description under line item 16.	869 CT						869 CT
· 	869						869
16B. City Council - ITEF CD1-FY24 See description under line item 16.	1,150 CT						1,150 CT
	1,150						1,150
16C. City Council - ITEF CD1-FY23 See description under line item 16.	592 CT						592 CT
	592						592
16D. City Council - ITEF CD1-FY22							
See description under line item 16.	160 CT						160 CT
	160						160

		029 2030 2031 2026 - 2031
	\$x000 \$x000 \$x000 \$x	x000 \$x000 \$x000 \$x000
16E. City Council - ITEF CD1-FY21 See description under line item 16.	55 CT	55 CT
	55	55
16F. City Council - ITEF CD1-FY20 See description under line item 16.	47 CT	47 CT
	47	47
16G. City Council - ITEF CD1-FY19 See description under line item 16.	67 CT	67 CT
	67	67
16H. City Council - ITEF CD1-FY18 See description under line item 16.	20 CT	20 CT
	20	20
16I. City Council - ITEF CD1-FY17 See description under line item 16.	145 CT	145 CT
	145	145
16J. City Council - ITEF CD1-FY16		
See description under line item 16.	27 CT	27 CT
	27	27

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	\$x000
16K. City Council - ITEF CD1-FY13 See description under line item 16.	2 CT						2 CT
	2						2
17 City Council - ITEF CD2							
City Council - ITEF CD2 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
17A. City Council - ITEF CD2-FY25 See description under line item 17.	800 CT						800 CT
	800						800
17B. City Council - ITEF CD2-FY24 See description under line item 17.	1,150 CT						1,150 CT
	1,150						1,150
17C. City Council - ITEF CD2-FY23 See description under line item 17.	226 CT						226 CT
	226						226

	2026 2027 2028 202	29 2030 2031 2026 - 2031
	\$x000 \$x000 \$x000 \$x0	
17D. City Council - ITEF CD2-FY22 See description under line item 17.	41 CT	41 CT
	41	41
17E. City Council - ITEF CD2-FY21 See description under line item 17.	51 CT	51 CT
	51	51
17F. City Council - ITEF CD2-FY20 See description under line item 17.	3 CT	3 CT
	3	3
17G. City Council - ITEF CD2-FY19 See description under line item 17.	73 CT	73 CT
	73	73
17H. City Council - ITEF CD2-FY18 See description under line item 17.	81 CT	81 CT
	81	81
17I. City Council - ITEF CD2-FY17		
See description under line item 17.	71 CT	71 CT
	71	71

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000 \$x000	\$x000	\$x000	\$x000	\$x000	\$x000
17J. City Council - ITEF CD2-FY16 See description under line item 17.	19 CT						19 CT
des description under line item 17.	19						19 01
	10						10
17K. City Council - ITEF CD2-FY15 See description under line item 17.	225 CT						225 CT
	225						225
17L. City Council - ITEF CD2-FY14 See description under line item 17.	125 CT						125 CT
	125						125
17M. City Council - ITEF CD2-FY13 See description under line item 17.	9 CT						9 CT
	9						9
17N. City Council - ITEF CD2-FY12 See description under line item 17.	41 CT						41 CT
·	41						41
17O. City Council - ITEF CD2-FY11							
See description under line item 17.	141 CT						141 CT
	141						141

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
17P. City Council - ITEF CD2-FY10 See description under line item 17.	1 CT						1 CT
	1						1
18 City Council - ITEF CD3							
City Council - ITEF CD3 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
18A. City Council - ITEF CD3-FY25 See description under line item 18.	800 CT						800 CT
	800						800
18B. City Council - ITEF CD3-FY24 See description under line item 18.	1,150 CT						1,150 CT
	1,150						1,150
18C. City Council - ITEF CD3-FY23 See description under line item 18.	510 CT						510 CT
	510						510

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000 \$x000	\$x000	\$x000	\$x000	\$x000	\$x000
18D. City Council - ITEF CD3-FY22							
See description under line item 18.	316 CT						316 CT
	316						316
18E. City Council - ITEF CD3-FY19 See description under line item 18.	31 CT						31 CT
200 2000, page and more no.	31						31
18F. City Council - ITEF CD3-FY18 See description under line item 18.	270 CT						270 CT
	270						270
18G. City Council - ITEF CD3-FY16 See description under line item 18.	200 CT						200 CT
	200						200
18H. City Council - ITEF CD3-FY15 See description under line item 18.	78 CT						78 CT
	78						78
18I. City Council - ITEF CD3-FY14							
See description under line item 18.	410 CT						410 CT
	410						410

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	\$x000
18J. City Council - ITEF CD3-FY13 See description under line item 18.	113 CT						113 CT
	113						113
19 City Council - ITEF CD4							
City Council - ITEF CD4 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
19A. City Council - ITEF CD4-FY25 See description under line item 19.	800 CT						800 CT
	800						800
19B. City Council - ITEF CD4-FY24 See description under line item 19.	1,150 CT						1,150 CT
	1,150						1,150
19C. City Council - ITEF CD4-FY23 See description under line item 19.	400 CT						400 CT
	400						400

	00-070390-04 35 Study St	2028 2029 2030 x 000 \$ x000 \$ x000	2031 2026 - 2031 \$x000 \$x000
19D. City Council - ITEF CD4-FY22			
See description under line item 19.	181 CT		181 CT
	181		181
19E. City Council - ITEF CD4-FY20			
See description under line item 19.	65 TT		65 TT
	65		65
19F. City Council - ITEF CD4-FY19			
See description under line item 19.	140 CT		140 CT
	140		140
19G. City Council - ITEF CD4-FY18			
See description under line item 19.	34 CT		34 CT
	34		34
19H. City Council - ITEF CD4-FY17			
See description under line item 19.	39 CT		39 CT
	39		39
19I. City Council - ITEF CD4-FY16			
See description under line item 19.	4 CT		4 CT
	4		4

	2026	2026 2027		2028 2029		2031 2	2026 - 2031	
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	
19J. City Council - ITEF CD4-FY15								
See description under line item 19.	120 CT						120 CT	
	120						120	
19K. City Council - ITEF CD4-FY14								
See description under line item 19.	31 CT						31 CT	
	31						31	
19L. City Council - ITEF CD4-FY13								
See description under line item 19.	15 CT						15 CT	
	15						15	
19M. City Council - ITEF CD4-FY00								
See description under line item 19.	48 CT						48 CT	
	48						48	
20 City Council - ITEF CD5								
City Council - ITEF CD5 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN	
	1,000	800	800	800	800	800	5,000	

	2026 2027	2028 2029 2030	2031 2026 - 2031
	\$x000 \$x000 \$	\$x000 \$x000 \$x000	\$x000 \$x000
20A. City Council - ITEF CD5-FY25 See description under line item 20.	800 CT		800 CT
	800		800
20B. City Council - ITEF CD5-FY24 See description under line item 20.	1,070 CT		1,070 CT
oee description under line item 20.	1,070		1,070
20C. City Council - ITEF CD5-FY23 See description under line item 20.	304 CT		304 CT
	304		304
20D. City Council - ITEF CD5-FY22 See description under line item 20.	248 CT		248 CT
	248		248
20E. City Council - ITEF CD5-FY21 See description under line item 20.	253 CT		253 CT
	253		253
20F. City Council - ITEF CD5-FY20			
See description under line item 20.	280 CT		280 CT
	280		280

	2026 2027 2028 2029 \$x000 \$x000 \$x000 \$x000	2030 2031 2026 - 2031 \$x000 \$x000 \$x000
20G. City Council - ITEF CD5-FY19		
See description under line item 20.	1,500 CR	1,500 CR
	273 CT	273 CT
	1,773	1,773
20H. City Council - ITEF CD5-FY18		
See description under line item 20.	111 CT	111 CT
	111	111
20I. City Council - ITEF CD5-FY17		
See description under line item 20.	207 CT	207 CT
	207	207
20J. City Council - ITEF CD5-FY16		
See description under line item 20.	373 CT	373 CT
	373	373
20K. City Council - ITEF CD5-FY15		
See description under line item 20.	45 CT	45 CT
	45	45
20M. City Council - ITEF CD5-FY14		
See description under line item 20.	340 CT	340 CT
	340	340

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
20N. City Council - ITEF CD5-FY12 See description under line item 20.	210 CT						210 CT
	210						210
20O. City Council - ITEF CD5-FY11 See description under line item 20.	41 CT						41 CT
	41						41
20P. City Council - ITEF CD5-FY10 See description under line item 20.	1 CT						1 CT
	1						1
21 City Council - ITEF CD6							
City Council - ITEF CD6 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
21A. City Council - ITEF CD6-FY25							
See description under line item 21.	800 CT						800 CT
	800						800

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
21B. City Council - ITEF CD6-FY24							
See description under line item 21.	1,150 CT						1,150 CT
	1,150						1,150
21C. City Council - ITEF CD6-FY23 See description under line item 21.	349 CT						349 CT
	349						349
21D. City Council - ITEF CD6-FY22 See description under line item 21.	67 CT						67 CT
	67						67
21E. City Council - ITEF CD6-FY21 See description under line item 21.	1 CT						1 CT
	1						1
21F. City Council - ITEF CD6-FY20 See description under line item 21.	1 CT						1 CT
	1						1
21G. City Council - ITEF CD6-FY18							
See description under line item 21.	238 CT						238 CT
	238						238

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
21H. City Council - ITEF CD6-FY17 See description under line item 21.	322 CT						322 CT
	322						322
211. City Council - ITEF CD6-FY16 See description under line item 21.	32 CT						32 CT
•	32						32
22 City Council - ITEF CD7							
City Council - ITEF CD7 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
22A. City Council - ITEF CD7-FY25 See description under line item 22.	800 CT						800 CT
	800						800
22B. City Council - ITEF CD7-FY24 See description under line item 22.	1,150 CT						1,150 CT
	1,150						1,150

	2026 2027 2028	2029 2030 2031 2026 - 2031
	\$x000 \$x000 \$x000	\$x000 \$x000 \$x000 \$x000
22C. City Council - ITEF CD7-FY23		
See description under line item 22.	448 CT	448 CT
	448	448
22D. City Council - ITEF CD7-FY20		
See description under line item 22.	438 CT	438 CT
	438	438
22E. City Council - ITEF CD7-FY19		
See description under line item 22.	143 CT	143 CT
	143	143
22F. City Council - ITEF CD7-FY16		
See description under line item 22.	3 CT	3 CT
	3	3
22G. City Council - ITEF CD7-FY15		
See description under line item 22.	4 CT	4 CT
	4	4
22H. City Council - ITEF CD7-FY14		
See description under line item 22.	79 CT	79 CT
	79	79

	2026	2027	2028	2029	2030	2031 2	026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
221. City Council - ITEF CD7-FY13							
See description under line item 22.	3 CT						3 CT
	3						3
22J. City Council - ITEF CD7-FY12	0.07						2.07
See description under line item 22.	2 CT						2 CT
	2						2
22K. City Council - ITEF CD7-FY11							
See description under line item 22.	15 CT						15 CT
	15						15
22L. City Council - ITEF CD7-FY09							
See description under line item 22.	1 CT						1 CT
	1						1
23 City Council - ITEF CD8							
City Council - ITEF CD8 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
23A. City Council - ITEF CD8-FY25							
See description under line item 23.	800 CT						800 CT
	800						800
23B. City Council - ITEF CD8-FY24	981 CT						981 CT
See description under line item 23.							
	981						981
23C. City Council - ITEF CD8-FY23 See description under line item 23.	205 CT						205 CT
	205						205
23D. City Council - ITEF CD8-FY19	207 CT						207 CT
See description under line item 23.							
	207						207
23E. City Council - ITEF CD8-FY17							
See description under line item 23.	382 CT						382 CT
	382						382
23F. City Council - ITEF CD8-FY16							
See description under line item 23.	228 CT						228 CT
	228						228

2026 2027 2028 2029	2030 2031 2026 - 2031
\$x000 \$x000 \$x000 \$x000	\$x000 \$x000 \$x000
355 CT	355 CT
355	355
379 CT	379 CT
379	379
1 CT	1 CT
1	1
17 CT	17 CT
17	17
32 CT	32 CT
32	32
2 CT	2 CT
2	2
	\$x000 \$x000 \$x000 \$x000 355 CT 355 379 CT 1 CT 1 17 CT 17 32 CT 32 2 CT

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
24 City Council - ITEF CD9							
City Council - ITEF CD9 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
24A. City Council - ITEF CD9-FY25							
See description under line item 24.	800 CT						800 CT
	800						800
24B. City Council - ITEF CD9-FY24							
See description under line item 24.	1,150 CT						1,150 CT
	1,150						1,150
24C. City Council - ITEF CD9-FY23							
See description under line item 24.	54 CT						54 CT
	54						54
24D. City Council - ITEF CD9-FY22							
See description under line item 24.	255 CT						255 CT
	255						255

2026 2027 2028 2029	2030 2031 2026 - 2031
\$x000 \$x000 \$x000 \$x000	\$x000 \$x000 \$x000
255 CT	255 CT
255	255
456 CT	456 CT
456	456
410 CT	410 CT
410	410
89 CT	89 CT
89	89
38 CT	38 CT
38	38
4 CT	4 CT
4	4
	\$x000 \$x000 \$x000 \$x000 255 CT 255 456 CT 410 CT 410 89 CT 89 38 CT 38

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
24K. City Council - ITEF CD9-FY11 See description under line item 24.	1 CT						1 CT
	1						1
25 City Council - ITEF CD10							
City Council - ITEF CD10 Fund critical renovations and other improvements to City-owned sites as needed.	1,000 CN	800CN	800 CN	800 CN	800 CN	800 CN	5,000 CN
	1,000	800	800	800	800	800	5,000
25A. City Council - ITEF CD10-FY25 See description under line item 25.	800 CT						800 CT
	800						800
25B. City Council - ITEF CD10-FY24 See description under line item 25.	1,150 CT						1,150 CT
	1,150						1,150
25C. City Council - ITEF CD10-FY23 See description under line item 25.	117 CT						117 CT
	117						117

	2026 2027 2028 2029	2030 2031 2026 - 2031
	\$x000 \$x000 \$x000 \$x000	\$x000
25D. City Council - ITEF CD10-FY22		
See description under line item 25.	164 CT	164 CT
	164	164
25E. City Council - ITEF CD10-FY21		
See description under line item 25.	208 CT	208 CT
	208	208
25F. City Council - ITEF CD10-FY20		
See description under line item 25.	504 CT	504 CT
	504	504
25G. City Council - ITEF CD10-FY19		
See description under line item 25.	510 CT	510 CT
	510	510
25H. City Council - ITEF CD10-FY18		
See description under line item 25.	109 CT	109 CT
	109	109
25 . City Council - ITEF CD10-FY17		
See description under line item 25.	68 CT	68 CT
	68	68

	2026 2027 2028 2029 \$x000 \$x000 \$x000 \$x000	2030 2031 2026 - 2031 \$x000 \$x000 \$x000
25J. City Council - ITEF CD10-FY15 See description under line item 25.	6 CT	6 CT
233 2333, p. 13. 1. 2. 1. 1. 1. 1. 1. 2. 1. 2. 1. 2. 1. 2. 1. 2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	6	6
25K. City Council - ITEF CD10-FY13 See description under line item 25.	16 CT	16 CT
dee description under the item 20.	16	16
25L. City Council - ITEF CD10-FY12 See description under line item 25.	2 CT	2 CT
	2	2
25M. City Council - ITEF CD10-FY06 See description under line item 25.	45 CT	45 CT
	45	45
25N. City Council - ITEF CD10-FY03	3 CT	3 CT
See description under line item 25.	3	3 3

	L	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
Totals - CAPITAL PRO	OJECTS							
	12	,500 CN	10,000 CN	10,000 CN	10,000 CN	10,000 CN	10,000 CN	62,500 CN
	103	,120 CR						103,120 CR
	42	,729 CT						42,729 CT
	25	,000 FT						25,000 FT
	2	,047 PT						2,047 PT
		284 TT						284 TT
	185	,680	10,000	10,000	10,000	10,000	10,000	235,680

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
TOTALS - FINANCE	4.1. 000	411000	411 000	411000	411000	412000	
	12,500 CN	10,000 CN	10,000 CN	10,000 CN	10,000 CN	10,000 CN	62,500 CN
	103,120 CR						103,120 CR
	42,729 CT						42,729 CT
	25,000 FT						25,000 FT
	2,047 PT						2,047 PT
	284 TT						284 TT
	185,680	10,000	10,000	10,000	10,000	10,000	235,680



FIRE

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/
PHILADELPHIA-FIRE-DEPARTMENT/

MISSION

The Philadelphia Fire Department (PFD) serves the public by providing comprehensive all-hazard prevention, risk reduction, and emergency response, while also working to ensure the health and safety of PFD members and support the Mayor's goal of building mutual trust and safety in city neighborhoods.

CAPITAL BUDGET TRENDS

From FY20-25, Fire received an annual average amount of \$4.6 million in tax-supported City New (CN) general obligation funds. Projects have included health and safety improvements, mechanical, electrical and plumbing (MEP) improvements, and interior and exterior improvements. Investments for fire vehicles fall under the Department of Fleet Services section.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$45.4 million in City New (CN) tax-supported funding is appropriated for interior and exterior renovations at Fire Department facilities. In the FY26 Capital Budget, \$10.4 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

- \$3.0 million in CN funding for redevelopment of the existing Holmesburg Fire Academy in FY26, part of a \$18.0 million total commitment projected to conclude in FY28.
- \$4.0 million in CN funding to complete the holistic renovation of Engine 57.
- \$1.0 million in CN funding for kitchen and bathroom facility renovations at various fire stations.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

FIRE

FIRE FACILITIES

26 Fire Department Interior and Exterior Renovations							
1 Fire Academy Redevelopment of the existing Academy	3,000 CN	10,000CN	5,000 CN				18,000 CN
Holistic Fire Facilty Improvements Design and construct holistic improvements to Fire Engines.	4,000 CN						4,000 CN
3 Roof Replacements Design and construct roof replacements.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
4 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations. Bathroom improvements are focused on gender equity and include creation on lactation rooms.	1,000 CN	1,000CN	1,250 CN	1,250 CN	1,250 CN	1,250 CN	7,000 CN
5 Health and Safety Improvements Health and Safety Improvements	500 CN	500CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,000 CN
6 Structural Renovations Structural Renovations	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
7 Fire Facilties: Mechanical, Electrical, and Plumbling Mechanical, electrical, and plumbing improvements	125 CA 500 CN	500CN	500 CN	500 CN	500 CN	500 CN	125 CA 3,000 CN

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
8 Fire Facilities - Exterior renovation Exterior renovations	100 CN	100CN	100 CN	100 CN	100 CN	100 CN	600 CN
9 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements.	100 CN	100CN	100 CN	100 CN	100 CN	100 CN	600 CN
10 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work.	100 CN	100CN	100 CN	100 CN	100 CN	100 CN	600 CN
11 Fire Protection Systems Installation of fire protection systems	100 CN	100CN	100 CN	100 CN	100 CN	100 CN	600 CN
	10,525	13,400	9,150	4,150	4,150	4,150	45,525
26A. Fire Department Interior and Exterior Renovations-FY25 See description under line item 26.	5,586 CT						5,586 CT
	5,586						5,586
26B. Fire Department Interior and Exterior Renovations-FY24 See description under line item 26.	5,000 CT						5,000 CT
	5,000						5,000
26C. Fire Department Interior and Exterior Renovations-FY23 See description under line item 26.	700 CT						700 CT
	700						700
26D. Fire Department Interior and Exterior Renovations-FY22 See description under line item 26.	879 CT						879 CT
	879						879

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
26E. Fire Department Interior and Exterior Renovations-FY20 See description under line item 26.	215 CR						215 CR
	215						215
26F. Fire Department Interior and Exterior Renovations-FY18 See description under line item 26.	1,089 CT						1,089 CT
	1,089						1,089
26G. Fire Department Interior and Exterior Renovations-FY16 See description under line item 26.	8 CT						8 CT
	8						8
Totals - FIRE FACILITIES							
	125 CA						125 CA
	10,400 CN	13,400 CN	9,150 CN	4,150 CN	4,150 CN	4,150 CN	45,400 CN
	215 CR						215 CR
	13,262 CT						13,262 CT
	24,002	13,400	9,150	4,150	4,150	4,150	59,002
TOTALS - FIRE							
	125 CA						125 CA
	10,400 CN	13,400 CN	9,150 CN	4,150 CN	4,150 CN	4,150 CN	45,400 CN
	215 CR						215 CR
	13,262 CT						13,262 CT
	24,002	13,400	9,150	4,150	4,150	4,150	59,002



FLEET SERVICES

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-FLEET-SERVICES/

MISSION

The Department of Fleet Services (DFS) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. DFS is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. DFS also fuels City vehicles, as well as vehicles for quasi-City agencies (including the School District of Philadelphia), through its Department-operated fuel stations. DFS maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, DFS makes sure that City employees have the vehicles they need to do their jobs and work towards a city that fulfills the Mayor's goal of making Philadelphia the safest, cleanest, greenest big city in the nation with access to economic opportunity for all.

CAPITAL BUDGET TRENDS

From FY20-25, DFS received an annual average amount of \$12.3 million in tax-supported City New (CN) general obligation funds. This amount has been supplemented

by operating revenue (CR) funds. Projects have included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to Fleet facilities and fuel sites.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$186.1 million in City New (CN) tax-supported funding is appropriated for vehicle purchases, fuel tank replacements, and interior and exterior improvements to Fleet management facilities. In the FY26 Capital Budget, \$28.2 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

- \$955,000 in CN funding for electric vehicle charging stations.
- \$27.2 million in CN funding for vehicle purchases, including medic units, pumpers, ladders, and compactors.

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
FLEET MANAGEMENT							
CAPITAL PROJECTS							
27 Fleet Management Facilities							
Interior and Exterior Improvements Perform various interior and exterior improvements, including HVAC and equipment improvements at various Fleet Services garages.		500CN	500 CN	500 CN	500 CN	500 CN	2,500 CN
	-	500	500	500	500	500	2,500
27A. Fleet Management Facilities-FY24 See description under line item 27.	572 CT						572 CT
dec description under line term 27.	572						572
27B. Fleet Management Facilities-FY23 See description under line item 27.	96 CT						96 CT
	96						96
27C. Fleet Management Facilities-FY22 See description under line item 27.	11 CT						11 CT
	11						11

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
27D. Fleet Management Facilities-FY18 See description under line item 27.	69 CT						69 CT
	69						69
28 Fuel Tank Replacement							
Electric Vehicle Charging Station Electric Vehicle Charging Stations are required throughout the city to support electric vehicle fueling.	955 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,955 CN
Fuel Tank Replacement Replace automotive fuel tanks and piping.	1,139 CA	1,400CN	1,400 CN	1,400 CN	1,400 CN	1,400 CN	7,000 CN 1,139 CA
3 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil.			600 CN	600 CN	600 CN	600 CN	2,400 CN
	2,094	2,400	3,000	3,000	3,000	3,000	16,494
28A. Fuel Tank Replacement-FY25 See description under line item 28.	1,500 CT						1,500 CT
	1,500						1,500
28B. Fuel Tank Replacement-FY24 See description under line item 28.	1,000 CT						1,000 CT
	1,000						1,000

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2	2026 - 2031 \$x000
28C. Fuel Tank Replacement-FY23 See description under line item 28.	750 CT						750 CT
	750						750
28D. Fuel Tank Replacement-FY22 See description under line item 28.	1,000 CT						1,000 CT
	1,000						1,000
28E. Fuel Tank Replacement-FY21 See description under line item 28.	1,021 CT						1,021 CT
	1,021						1,021
29 Vehicle Purchases							
Vehicles: Fire Department Purchase specialty vehicles used as equipment by the Fire Department.	16,200 CN	16,200CN	16,200 CN	16,200 CN	16,200 CN	16,200 CN	97,200 CN
2 Vehicles: Streets Department Purchase specialty vehicles used as equipment for the Streets Department.	11,000 CN	11,000CN	11,000 CN	11,000 CN	11,000 CN	11,000 CN	66,000 CN

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
3 Vehicles: Various Departments Purchase specialty vehicles used as equipment for various departments.		1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,000 CN
	27,200	28,200	28,200	28,200	28,200	28,200	168,200
29A. Vehicle Purchases-FY25							
See description under line item 29.	1,060 CT						1,060 CT
	1,060						1,060
29B. Vehicle Purchases-FY24							
See description under line item 29.	12 CT						12 CT
	10,225 CR						10,225 CR
	10,237						10,237
29C. Vehicle Purchases-FY23							_
See description under line item 29.	8,289 CR						8,289 CR
	8,289						8,289
29D. Vehicle Purchases-FY20							
See description under line item 29.	3,652 CR						3,652 CR
	5,000 ST						5,000 ST
	5,000 51						3,000 31

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
29E. Vehicle Purchases-FY19							
See description under line item 29.	3,074 CR						3,074 CR
	2,224 FT						2,224 FT
	2,000 ST						2,000 ST
	7,298						7,298
Totals - CAPITAL PROJECTS							
	1,139 CA						1,139 CA
	28,155 CN	31,100 CN	31,700 CN	31,700 CN	31,700 CN	31,700 CN	186,055 CN
	25,240 CR						25,240 CR
	7,091 CT						7,091 CT
	2,224 FT						2,224 FT
	7,000 ST						7,000 ST
	70,849	31,100	31,700	31,700	31,700	31,700	228,749
TOTALS - FLEET MANAGEMENT							
	1,139 CA						1,139 CA
	28,155 CN	31,100 CN	31,700 CN	31,700 CN	31,700 CN	31,700 CN	186,055 CN
	25,240 CR						25,240 CR
	7,091 CT						7,091 CT
	2,224 FT						2,224 FT
	7,000 ST						7,000 ST
	70,849	31,100	31,700	31,700	31,700	31,700	228,749



FREE LIBRARY

DEPARTMENT PAGE

FREELIBRARY.ORG/

MISSION

The mission of the Free Library of Philadelphia (FLP) is to advance literacy, guide learning, and inspire curiosity as part of the Mayor's vision to provide world-class educational opportunities for Philadelphians of all ages and socioeconomic backgrounds.

CAPITAL BUDGET TRENDS

From FY20-25, FLP received an annual average amount of \$3.3 million in tax-supported City New (CN) general obligation funds. An additional \$10.0 million in City operating revenue (CR) was appropriated for capital improvements to FLP facilities in FY24. Recent projects have included improvements at library branches selected through the Rebuilding Community Infrastructure program (Rebuild).

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$23.9 million in City New (CN) tax-supported funding is appropriated for improvements to library facilities. In the FY26 Capital Budget, \$3.9 million in CN funding is appropriated for improvements to the Parkway Central Library and neighborhood branches. Improvements include HVAC renovations, roof replacements, and security camera installation.

	2026	2027	2028	2029	2030		2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
FREE LIBRARY							
LIBRARY FACILITIES - CAPITAL							
30 Free Library Improvements							
Library Branch and Central Improvements							
Make improvements to the Central and Branch Libraries.	224 CA						224 CA
	3,850 CN	4,000CN	4,000 CN	4,000 CN	4,000 CN	4,000 CN	23,850 CN
	4,074	4,000	4,000	4,000	4,000	4,000	24,074
30A. Free Library Improvements-FY25							
See description under line item 30.	16,500 CT						16,500 CT
	16,500						16,500
30B. Free Library Improvements-FY24							
See description under line item 30.	1,500 CT						1,500 CT
	1,500						1,500
30C. Free Library Improvements-FY23							
See description under line item 30.	1,216 CT						1,216 CT
	5,589 CR						5,589 CR
	6,805						6,805
30D. Free Library Improvements-FY20							
See description under line item 30.	327 CR						327 CR
	33 CT						33 CT
	360						360

	2026 \$x000		2027 \$x000		2028 \$x000	20 :		2030 \$x000	2031 \$x000	2026 - 2031 \$x000
30E. Free Library Improvements-FY18 See description under line item 30.	823 CT									823 CT
	823									823
30F. Free Library Improvements-FY14 See description under line item 30.	195 A									195 A
-	195									195
30G. Free Library Improvements-FY09 See description under line item 30.	4 CT									4 CT
	4									4
Totals - LIBRARY FACILITIES - CAPITAL										
	195 A									195 A
	224 CA									224 CA
	3,850 CN	4,00	00 CN	4	4,000 CN	4,00	0 CN	4,000 CN	4,000 CN	23,850 CN
	5,916 CR									5,916 CR
	20,076 CT									20,076 CT
	30,261	4,00	00	4	1,000	4,00	0	4,000	4,000	50,261

	2026		2027	2028	2029	2030			2026 - 2031
	\$x000	I.	\$x000	\$x000	\$x000	\$x000		\$x000	\$x000
TOTALS - FREE LIBRARY									
	195 A								195 A
	224 CA								224 CA
	3,850 CN		4,000 CN	4,000 CN	4,000 CN	4,000 CI	1	4,000 CN	23,850 CN
	5,916 CR								5,916 CR
	20,076 CT								20,076 CT
	30,261		4,000	4,000	4,000	4,000		4,000	50,261



HEALTH

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-PUBLIC-HEALTH/

MISSION

The mission of the the Department of Public Health (DPH) is to protect and promote the health of all Philadelphians and to provide a safety net for people who are disproportionately impacted by societal factors that limit their access to healthcare and other resources necessary for optimal health in pursuit of the Mayor's goal to improve quality of life for all Philadelphians.

CAPITAL BUDGET TRENDS

From FY20-25, DPH received an annual average amount of \$2.3 million in tax-supported City New (CN) general obligation funds. This has been supplemented by capital appropriations of operating revenue (CR). Projects have included renovations and repairs at DPH facilities.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$9.8 million in City New (CN) tax-supported funding is appropriated for health facility renovations at various sites across the city. In the FY26 Capital Budget, \$2.3 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

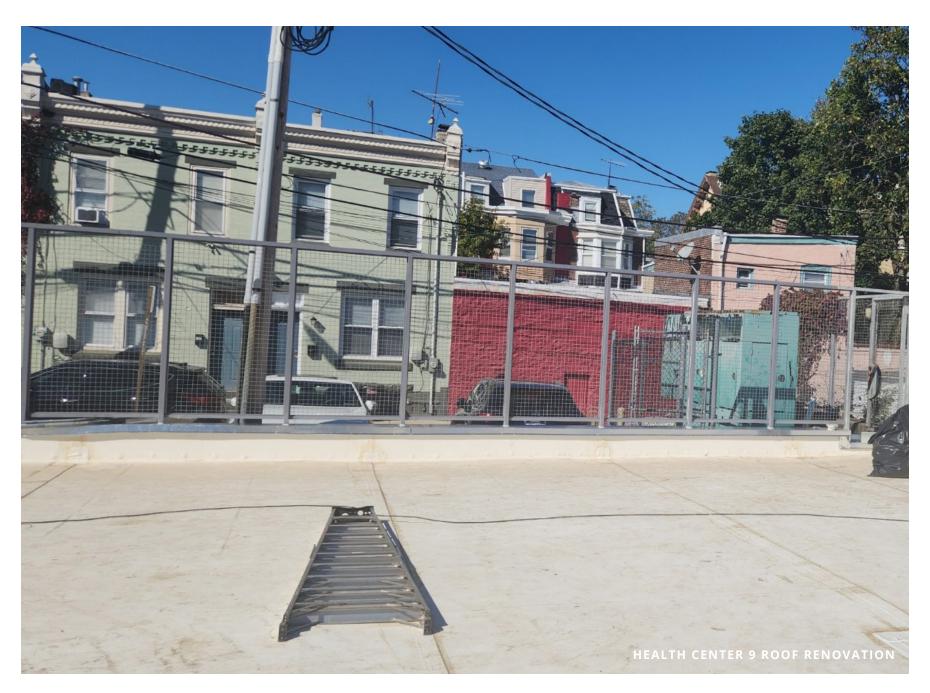
- \$1.4 million in CN funding for interior and exterior renovations.
- \$950,000 in CN funding for HVAC and infrastructure improvements.

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000
HEALTH						
HEALTH FACILITIES						
31 Health Department Equipment and Improvements						
Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites.	4,000 CR	4,000CR	4,000 CR	4,000 CR	4,000 CR	20,000 CR
2 Electronic Health Records Implement and improve Electronic Health Records (EHR) system.	500 CR	500CR	500 CR	500 CR	500 CR	2,500 CR
	4,500	4,500	4,500	4,500	4,500	22,500
31A. Health Department Equipment and Improvements-FY25 See description under line item 31.	4,500 CR					4,500 CR
	4,500					4,500
31B. Health Department Equipment and Improvements-FY24 See description under line item 31.	9,512 CR					9,512 CR
	9,512					9,512
31C. Health Department Equipment and Improvements-FY23 See description under line item 31.	10,500 CR					10,500 CR
occ description under the item or.	5,000 ST					5,000 ST
	15,500					15,500

	2026 2027 2028 2029 \$x000 \$x000 \$x000 \$x000	
31D. Health Department Equipment and Improvements-FY22		
See description under line item 31.	10,500 CR	10,500 CR
	5,000 ST	5,000 ST
	15,500	15,500
31E. Health Department Equipment and Improvements-FY21		
See description under line item 31.	40,500 CR	40,500 CR
	5,000 ST	5,000 ST
	45,500	45,500
31F. Health Department Equipment and Improvements-FY20		
See description under line item 31.	6,577 CR	6,577 CR
	5,000 ST	5,000 ST
	11,577	11,577
24.2 Haalib Danastonant Faulinment and Immunication FV40		
31G. Health Department Equipment and Improvements-F 1 19		
31G. Health Department Equipment and Improvements-FY19 See description under line item 31.	15,500 CR	15,500 CR
	15,500 CR 5,000 ST	15,500 CR 5,000 ST

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
32 Health Facility Renovations							
Interior and Exterior Renovations Replace and update equipment and perform renovations at various sites.	1,375 CN 764 CA	750CN	750 CN	750 CN	750 CN	750 CN	5,125 CN 764 CA
2 HVAC and Infrastructure Improvements Replace/upgrade HVAC, infrastructure, and safety systems at various health centers.	950 CN	750CN	750 CN	750 CN	750 CN	750 CN	4,700 CN
	3,089	1,500	1,500	1,500	1,500	1,500	10,589
32A. Health Facility Renovations-FY25 See description under line item 32.	1,710 CT						1,710 CT
	1,710						1,710
32B. Health Facility Renovations-FY24 See description under line item 32.	5,000 CT						5,000 CT
	5,000						5,000
32C. Health Facility Renovations-FY23 See description under line item 32.	3,975 CT						3,975 CT
	3,975						3,975

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - HEALTH FACILITIES							
	764 CA						764 CA
	2,325 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,825 CN
	102,089 CR	4,500 CR	4,500 CR	4,500 CR	4,500 CR		120,089 CR
	10,685 CT						10,685 CT
	25,000 ST						25,000 ST
	140,863	6,000	6,000	6,000	6,000	1,500	166,363
TOTALS - HEALTH							
	764 CA						764 CA
	2,325 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,825 CN
	102,089 CR	4,500 CR	4,500 CR	4,500 CR	4,500 CR		120,089 CR
	10,685 CT						10,685 CT
	25,000 ST						25,000 ST
	140,863	6,000	6,000	6,000	6,000	1,500	166,363



MANAGING DIRECTOR

DEPARTMENT PAGE

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MANAGING-DIRECTORS-OFFICE/

MISSION

The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision to make Philadelphia the safest, cleanest, and greenest big city in the nation with access to economic opportunity for all and to deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia that residents can see, touch, and feel.

CAPITAL BUDGET TRENDS

From FY20-25, the MDO received an annual average amount of \$19.6 million in tax-supported City New (CN) general obligation funds. CN funds have been supplemented by state and private foundation contributions. Projects have included Indego bike share stations, improvements to Animal Care and Control Team (ACCT) facilities, and the Bethel Burial Ground Memorial Project at Weccacoe Playground in Queen Village. In FY25, CN funding for the MDO increased from recent years

due to two major projects, which included \$100.0 million for the Riverview Wellness Village and \$10.0 million for the relocation of the African American Museum. Both projects are also funded in the FY26 capital budget.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$127.9 million in City New (CN) tax-supported funding is appropriated for improvements to citywide facilities. In the FY26 Capital Budget, \$92.4 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

- Additional CN funding for a total of \$175.0 million for the construction of the Riverview Wellness Village.
- \$10.0 million in CN funding for the design, construction, and relocation of the African American Museum, which is part of a multi-year total commitment of \$50.0 million.
- \$1.8 million in CN funding for playground upgrades, improvements to mixed-use trails and paths in the park, and various other safety and security improvements are planned for Lemon Hill and the Stadium District for World Cup Events. This funding is in addition to prior investments in these projects.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

MDO

CAPITAL PROJECTS - VARIOUS

33 Citywide Facilities							
Health and Wellness Centers Acquisition and construction of health, wellness, and triage centers.	65,000 CN						65,000 CN
African American Museum Relocation Design, Construct and Relocate the African American Museum	10,000 CN	10,000CN	10,000 CN	10,000 CN			40,000 CN
3 Improvements to Animal Care & Control Team facility Improvements to ACCT Team Facility	300 CN	300CN	300 CN	300 CN	300 CN	300 CN	1,800 CN
4 Conservation of Art Assess and restore public artwork.	300 CN	300CN	300 CN	300 CN	300 CN	300 CN	1,800 CN
5 World Cup 2026- Lemon Hill Improvements Improving Safety and Accessibility to Lemon Hill and Stadium District for World Cup Events	1,819 CN						1,819 CN
6 Bipartisan Infrastructure Law (BIL) Match Funding Match federal BIL grants and formula funds for Outyears FY26-FY30	15,000 CN						15,000 CN

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
7 Bike Share Infrastructure Improvements to infrastructure for Bike Share Program, expansion of service area		500CN	500 CN	500 CN	500 CN	500 CN	2,500 CN
	92,419	11,100	11,100	11,100	1,100	1,100	127,919
33A. Citywide Facilities-FY25							
See description under line item 33.	57,824 CT						57,824 CT
	64,850 CR						64,850 CR
	122,674						122,674
33B. Citywide Facilities-FY24							
See description under line item 33.	1,150 CT						1,150 CT
	618 CR						618 CR
	1,768						1,768
33C. Citywide Facilities-FY23							
See description under line item 33.	3,486 FT						3,486 FT
	2,900 PT						2,900 PT
	537 ST						537 ST
	2,000 TT						2,000 TT
	8,923						8,923

	2026 2027 2028 2027 \$x000 \$x000 \$x000 \$x0	
33D. Citywide Facilities-FY22		
See description under line item 33.	344 CT	344 CT
	4,400 FT	4,400 FT
	2,900 PT	2,900 PT
	4,500 ST	4,500 ST
	2,000 TT	2,000 TT
	14,144	14,144
33E. Citywide Facilities-FY21		
See description under line item 33.	500 CT	500 CT
	4,400 FT	4,400 FT
	2,900 PT	2,900 PT
	4,500 ST	4,500 ST
	1,302 TT	1,302 TT
	13,602	13,602
33F. Citywide Facilities-FY20		
See description under line item 33.	255 CR	255 CR
	2,520 CT	2,520 CT
	6,250 FT	6,250 FT
	2,900 PT	2,900 PT
	3,933 ST	3,933 ST
	7,788 TT	7,788 TT
	23,646	23,646

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
33G. Citywide Facilities-FY11 See description under line item 33.	12 CT						12 CT
	12						12
Totals - CAPITAL PROJECTS - VARIOUS							
	92,419 CN	11,100 CN	11,100 CN	11,100 CN	1,100 CN	1,100 CN	127,919 CN
	65,723 CR						65,723 CR
	62,350 CT						62,350 CT
	18,536 FT						18,536 FT
	11,600 PT						11,600 PT
	13,470 ST						13,470 ST
	13,090 TT						13,090 TT
	277,188	11,100	11,100	11,100	1,100	1,100	312,688

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
TOTALS - MDO							
	92,419 CN	11,100 CN	11,100 CN	11,100 CN	1,100 CN	1,100 CN	127,919 CN
	65,723 CR						65,723 CR
	62,350 CT						62,350 CT
	18,536 FT						18,536 FT
	11,600 PT						11,600 PT
	13,470 ST						13,470 ST
<u></u>	13,090 TT						13,090 TT
	277,188	11,100	11,100	11,100	1,100	1,100	312,688



OFFICE OF HOMELESS SERVICES

DEPARTMENT PAGES

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OFFICE-OF-HOMELESS-SERVICES/

MISSION

The Office of Homeless Services (OHS) provides leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the city in pursuit of the Mayor's vision for a safer, cleaner, and greener City with access to economic opportunity for all. Philadelphia's homeless services system consists of more than 75 homeless, housing, and social service providers, mostly nonprofits, working together with local, state, and federal government entities.

CAPITAL BUDGET TRENDS

From FY20-25, OHS received an annual average amount of \$1.6 million in tax-supported City New (CN) general obligation funds. Projects have included improvements to City-owned shelter and personal care facilities. However, most providers are not operating city-owned facilities, and therefore are not capital eligible.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$9.2 million in City New (CN) tax-supported funding is appropriated for facility renovations. In the FY26 Capital Budget, \$1.7 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

 \$600,000 in CN funding for mechanical, electrical, and/or plumbing improvements at shelters citywide.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

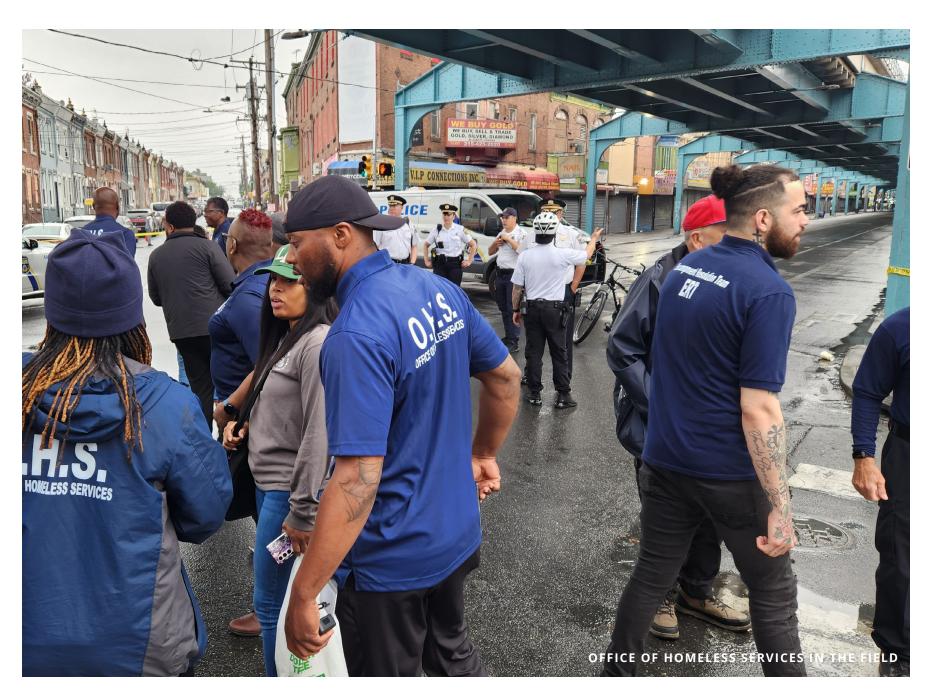
OFFICE OF HOMELESS SERVICES

FAMILY CARE FACILITIES - CAPITAL

34 OHS Facility Renovations							
Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters.	640 CA 500 CN	500CN	500 CN	500 CN	500 CN	500 CN	640 CA 3,000 CN
2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters	600 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,100 CN
3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters.	550 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,050 CN
	2,290	1,500	1,500	1,500	1,500	1,500	9,790
34A. OSH Facility Renovations-FY25							
See description under line item 34.	2,000 CT						2,000 CT
	2,000						2,000
34B. OSH Facility Renovations-FY24							
See description under line item 34.	2,500 CT						2,500 CT
	2,500						2,500

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
34C. OSH Facility Renovations-FY23							
See description under line item 34.	1,953 CR						1,953 CR
	1,000 CT						1,000 CT
	2,953						2,953
34D. OSH Facility Renovations-FY21							
See description under line item 34.	29 CT						29 CT
	29						29
34E. OSH Facility Renovations-FY20							
See description under line item 34.	400 CR						400 CR
	400						400
Totals - FAMILY CARE FACILITIES - C	TAPITAL						
	640 CA						640 CA
	1,650 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,150 CN
	2,353 CR						2,353 CR
	5,529 CT						5,529 CT
	10,172	1,500	1,500	1,500	1,500	1,500	17,672

	2026 \$x000	2027 \$x000	2028 \$x000	2029	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
TOTALS - OFFICE OF HOMELESS SERVIC		Ψ1000	\$11000	ψ1000	\$11000	<i>\$71000</i>	Ψ1000
	640 CA						640 CA
	1,650 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,150 CN
	2,353 CR						2,353 CR
	5,529 CT						5,529 CT
1	0,172	1,500	1,500	1,500	1,500	1,500	17,672



OFFICE OF SUSTAINABILITY

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ OFFICE-OF-SUSTAINABILITY/

MISSION

The Office of Sustainability (OOS) works with partners around the city to further the Mayor's Clean and Green agenda in all Philadelphia neighborhoods through advancing fair environmental policies, reducing the city's carbon emissions, and preparing Philadelphia for a hotter and wetter future.

CAPITAL BUDGET TRENDS

From FY20-25, OOS received an annual average amount of \$616,700 in tax-supported City New (CN) general obligation funds. Projects have included Greenworks Sustainability Plan programs and Energy Office initiatives.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$8.4 million in City New (CN) tax-supported funding is appropriated for improvements to energy and sustainability improvements for municipal buildings. In the FY26 Capital Budget, \$1.4 million from all funding sources is appropriated for these improvements. Significant investments for FY26 include:

- \$500,000 in CN funding for solar and EV charging infrastructure upgrades.
- \$200,000 in CN funding for LED lighting in City facilities.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

OFFICE OF SUSTAINABILITY

OFFICE OF SUSTAINABILITY

85 Energy and Sustainability Improvements for Municipal Buildi	ngs						
1 Energy Infrastructure and Efficiency Fund Improve energy efficiency, sustainability, and climate resilience at various locations to help accelerate high performance projects that reduce the environmental impact of City government.	280 CN 250 CR	200CN 250CR	200 CN 250 CR	200 CN 250 CR	200 CN 250 CR	200 CN 250 CR	1,280 CN 1,500 CR
2 Climate Resilience Improvements for Municipal Buildings & Intervent in resilient infrastructure will ensure long-term cost savings and mitigate inequities amplified by climate change.	250 CN	200CN	200 CN	200 CN	200 CN	200 CN	1,250 CN
3 EV Charger and Solar Upgrades Investments in solar and EV charging infrastructural upgrades support the City's goals towards fleet electrification and renewable energy generation.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
4 Building Automation Systems (BAS) Upgrades and Installation Many of these systems are obsolete and need to be upgraded in order to increase HVAC reliability and cyber-security in many buildings.	175 CN	200CN	200 CN	200 CN	200 CN	200 CN	1,175 CN
5 LED Lighting in City Facilities LED lighting improves occupant comfort, reduces energy use and lowers operating costs.	200 CN	200CN	200 CN	200 CN	200 CN	200 CN	1,200 CN

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
6 LEED Design Support A centralized LEED consulting contract and fund supports the City's commitment to designing high-performance buildings and achieving LEED Gold for new construction projects.		100CN	100 CN	100 CN	100 CN	100 CN	500 CN
	1,655	1,650	1,650	1,650	1,650	1,650	9,905
35A. Energy and Sustainability Improvements-FY25							
See description under line item 35.	2,048 CT						2,048 CT
	250 CR						250 CR
	2,298						2,298
35B. Energy and Sustainability Improvements-FY24							
See description under line item 35.	1,279 CT						1,279 CT
	75 CR						75 CR
	1,354						1,354
35C. Energy and Sustainability Improvements-FY23							
See description under line item 35.	5 CT						5 CT
	250 CR						250 CR
	255						255
35D. Energy and Sustainability Improvements-FY22							
See description under line item 35.	3 CT						3 CT
	190 CR						190 CR
	193						193

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
35E. Energy and Sustainability Improvements-FY21 See description under line item 35.	114 CR						114 CR
	114						114
35F. Energy and Sustainability Improvements-FY20 See description under line item 35.	202 CR						202 CR
	202						202
35G. Sustainability and Energy Improvements-FY18 See description under line item 35.	1 CT						1 CT
——————————————————————————————————————	1						1
Totals - OFFICE OF SUSTAINABILITY							
	1,405 CN	1,400 CN	1,400 CN	1,400 CN	1,400 CN	1,400 CN	8,405 CN
	1,331 CR 3,336 CT	250 CR	250 CR	250 CR	250 CR	250 CR	2,581 CR 3,336 CT
	6,072	1,650	1,650	1,650	1,650	1,650	14,322
TOTALS - OFFICE OF SUSTAINABILITY							
	1,405 CN	1,400 CN	1,400 CN	1,400 CN	1,400 CN	1,400 CN	8,405 CN
	1,331 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,581 CR
	3,336 CT						3,336 CT
	6,072	1,650	1,650	1,650	1,650	1,650	14,322



OFFICE OF INNOVATION AND TECHNOLOGY

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/OFFICE-OF-INNOVATION-AND-TECHNOLOGY/

MISSION

The Office of Innovation and Technology (OIT) is more than a technology provider; the Department's partners, collaborators, and innovators are working hand-in-hand with OIT's customers and the community. By listening and empathizing with the unique needs and challenges of City departments and residents, the Department fosters genuine connections and co-creates strategies and solutions that address their most pressing technology priorities.

Guided by the Mayor's vision of a safer, cleaner, and greener Philadelphia with access to economic opportunity for all, OIT empowers City employees to work smarter and more efficiently, delivering seamless and intuitive digital services that enhance the lives of all Philadelphians. Through a commitment to shared learning and public-private partnerships, the Department

leverages cutting-edge technologies, forward-thinking innovations, and best practices to increase accessibility, resilience, and quality of life across the city.

OIT is a master of digital transformation, adept at navigating complexity, and champions outcomedriven innovation. OIT leads Philadelphia's Digital Equity initiatives, providing services that automate and simplify business processes, ensure governance on IT architecture, and deliver excellence in multimedia design, geographic information system (GIS), data analytics, and software development. As stewards of Citywide information technology and cybersecurity, the Department oversees major technology projects and safeguards the City's technology assets to create a united, thriving city: One Philly.

CAPITAL BUDGET TRENDS

From FY20-25, OIT received an annual average amount of \$20.5 million in tax-supported City New (CN) general obligation funds. Projects have included business applications replacements, network infrastructure upgrades, and public safety initiatives.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$115.3 million in City New (CN) tax-supported funding is appropriated for citywide technology improvements and enhancements. In the FY26 Capital Budget, \$32.4 million from all funding sources is appropriated for these projects. Significant investments for FY26 include:

- \$26.9 million in CN funding to develop and implement a new ERP (enterprise resource planning) system at the City to replace the City's financial accounting and procurement systems.
- \$5.5 million in CN funding for network infrastructure stabilization and enhancement.

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
DIT							
CAPITAL PROJECTS							
Citywide Technology Improvements & Enhancements							
1 Network Infrastructure Stabilization & Enhancement Stabilize, secure, and enhance the network infrastructure that provides the computing foundation for the City's business operations.	5,500 CN	6,000CN	7,000 CN	7,000 CN	7,000 CN	7,000 CN	39,500 CN
2 Citywide and Departmental Applications Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications.	26,895 CN	6,098CN	6,833 CN	12,000 CN	12,000 CN	12,000 CN	75,826 CN
	32,395	12,098	13,833	19,000	19,000	19,000	115,326
86A. Citywide Technology Improvements & Enhancements-FY25							
See description under line item 36.	607 CR						607 CR
	15,901 CT						15,901 CT
	16,508						16,508
See description under line item 36.	7,451 CT						7,451 CT
	7,451						7,451

	00-000 March 10 March	2029 2030 2031 2026 - 2031 5x000 \$x000 \$x000 \$x000
36C. Citywide Technology Improvements & Enhancements-FY23 See description under line item 36.	1,875 CT	1,875 CT
=	2,000 CR	2,000 CR
	3,875	3,875
36D. Citywide Technology Improvements & Enhancements-FY22 See description under line item 36.	4,501 CT	4,501 CT
=	4,501	4,501
36E. Citywide Technology Improvements & Enhancements-FY21 See description under line item 36.	3,085 CT	3,085 CT
	3,085	3,085
36F. Citywide Technology Improvements & Enhancements-FY20 See description under line item 36.	2,489 CT	2,489 CT
-	2,489	2,489
36G. Citywide Technology Improvements & Enhancements-FY19 See description under line item 36.	6,275 CT	6,275 CT
	6,275	6,275
36H. Citywide Technology Improvements & Enhancements-FY18		
See description under line item 36.	1,185 CT	1,185 CT
-	1,185	1,185

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
36I. Citywide Technology Improvements & Enhancements-FY17 See description under line item 36.	2,711 CT						2,711 CT
<u> </u>	2,711						2,711
36J. Citywide Technology Improvements & Enhancements-FY16 See description under line item 36.	1,000 CT						1,000 CT
-	1,000						1,000
Totals - CAPITAL PROJECTS							
	32,395 CN	12,098 CN	13,833 CN	19,000 CN	19,000 CN	19,000 CN	115,326 CN
	2,607 CR 46,473 CT						2,607 CR 46,473 CT
	81,475	12,098	13,833	19,000	19,000	19,000	164,406
TOTALS - OIT							
	32,395 CN	12,098 CN	13,833 CN	19,000 CN	19,000 CN	19,000 CN	115,326 CN
	2,607 CR						2,607 CR
	46,473 CT						46,473 CT
	81,475	12,098	13,833	19,000	19,000	19,000	164,406

PARKS AND RECREATION

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ PHILADELPHIA-PARKS-RECREATION/

MISSION

The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage fairly, equitably, and sustainably. PPR stewards these treasures with programs and services that contribute to the health, wellness, and prosperity of all in pursuit of the Mayor's goal of making all Philadelphia neighborhoods safe, clean, and green.

CAPITAL BUDGET TRENDS

From FY20-25, PPR received an annual average amount of \$34.8 million in tax-supported City New (CN) general obligation funds. Recent projects have included improvements to existing parks, playgrounds, and recreation centers as well as projects that are part of the Rebuilding Community Infrastructure program (Rebuild).

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$182.0 million in City New (CN) tax-supported funding is appropriated for improvements and renovations to recreational facilities, cultural facilities, community infrastructure, and neighborhood parks. In the FY26 Capital Budget, \$49.3 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

- \$12.5 million in CN funding for building improvements and \$500,000 CN funding for life safety improvements at recreation centers.
- \$3.5 million in CN funding for renovations to swimming polls.
- \$1.3 million in CN funding for lighting improvements in recreation spaces.
- \$500,000 in CN funding each for the Mann Music Center, Dell Music Center, and Please Touch Museum to support building improvements.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

PARKS AND RECREATION

PARKS AND RECREATION

37 Buildings, Courts, Play Areas, Athletic Fields							
ITEF - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements	2,911 CA 12,480 CN	4,000CN	4,000 CN	4,000 CN	4,000 CN	4,000 CN	2,911 CA 32,480 CN
2 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure	3,500 CN	2,000CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	13,500 CN
3 Life Safety Improvements Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
4 Parks and Recreation Lighting Improvements Install or upgrade outdoor lighting systems at recreational spaces.	1,334 CN						1,334 CN
	20,725	6,500	6,500	6,500	6,500	6,500	53,225

	2026 \$x000	2027 \$x000	028	2029 \$x000	2030 \$x00	 2031 \$x000	2026 - 2031 \$x000
37A. Buildings, Courts, Play Areas, Athletic Fields-FY25 See description under line item 37.	15,835 CT						15,835 CT
	15,835						15,835
37B. Buildings, Courts, Play Areas, Athletic Fields-FY24							
See description under line item 37.	15,529 CT						15,529 CT
	2,500 CR						2,500 CR
	18,029						18,029
37C. Buildings, Courts, Play Areas, Athletic Fields-FY23							
See description under line item 37.	1,153 CT						1,153 CT
	7,000 CR						7,000 CR
	8,153						8,153
37D. Buildings, Courts, Play Areas, Athletic Fields-FY22 See description under line item 37.	2,868 CT						2,868 CT
	2,868						2,868
37E. Buildings, Courts, Play Areas, Athletic Fields-FY21							
See description under line item 37.	12,592 CR						12,592 CR
	12,592						12,592

	2026 \$x000	2027 \$x000	_ _	2028 \$x000	 2029 \$x000	20 3	000	2031 \$x000	2026 - 2031 \$x000
37F. Buildings, Courts, Play Areas, Athletic Fields-FY19 See description under line item 37.	369 CR								369 CR
	369								369
37G. Buildings, Courts, Play Areas, Athletic Fields-FY17 See description under line item 37.	160 CT								160 CT
	160								160
37H. Buildings, Courts, Play Areas, Athletic Fields-FY16 See description under line item 37.	85 CT								85 CT
	85								85
37I. Buildings, Courts, Play Areas, Athletic Fields-FY15 See description under line item 37.	1 CT								1 CT
	1								1
38 Rebuilding Community Infrastructure									
Rebuilding Community Infrastructure Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative.									

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	\$x000
38A. Rebuilding Community Infrastructure-FY25 See description under line item 38.	7,000 CT						7,000 CT
	7,000						7,000
38B. Rebuilding Community Infrastructure-FY24 See description under line item 38.	1,000 CT						1,000 CT
	1,000						1,000
38C. Rebuilding Community Infrastructure-FY18 See description under line item 38.	1,613 CT						1,613 CT
	1,613						1,613
39 Neighborhood Parks and Facilities							
1 Life Safety Site Improvements Make life safety improvements including fire alarm systems, security surveillance systems, structural rehabilitation, footways, lighting, fencing at various neighborhood parks and facilities.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 Play Area Improve play areas.	1,000 SB 500 CN	1,000SB 500CN	1,000 SB 500 CN	1,000 SB 500 CN	500 CN	500 CN	4,000 SB 3,000 CN

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
3 Neighborhood Park Improvements - Citywide Rehabilitate various parks throughout the City such as FDR Park.	5,000 CN 1,000 PB	250CN	500 CN	500 CN	500 CN	500 CN	7,250 CN 1,000 PB
	500 SB	500SB	500 SB	500 SB	500 SB		2,500 SB
	8,500	2,750	3,000	3,000	2,000	1,500	20,750
39A. Neighborhood Parks-FY25							
See description under line item 39.	1,757 CT						1,757 CT
	1,000 PT						1,000 PT
	2,000 ST						2,000 ST
	4,757						4,757
39B. Neighborhood Parks-FY24							
See description under line item 39.	7,911 CT						7,911 CT
	10,000 CR						10,000 CR
	10,000 PT						10,000 PT
	2,000 ST						2,000 ST
	29,911						29,911

	2026 2027 2028 \$x000 \$x000 \$x000	2029 2030 2031 2026 - 2031 \$x000 \$x000 \$x000 \$x000
39C. Neighborhood Parks-FY23 See description under line item 39.	619 CT	619 CT
	619	619
39D. Neighborhood Parks-FY22 See description under line item 39.	117 CT	117 CT
	117	117
39E. Neighborhood Parks-FY21 See description under line item 39.	250 CT	250 CT
	250	250
39F. Neighborhood Parks-FY20 See description under line item 39.	2,000 CR	2,000 CR
	1 CT	1 CT
	806 PT	806 PT
	2,807	2,807
39G. Neighborhood Parks-FY18 See description under line item 39.	1,500 PT	1,500 PT
	1,500	1,500

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 20 \$x000	026 - 2031 \$x000
40 Natural Lands / Large Manicured Parks/Buildings							
Exterior Improvements Restore the exterior of historic structures.	900 CN	400CN	400 CN	400 CN	400 CN	400 CN	2,900 CN
	100 PB	100PB	100 PB	100 PB			400 PB
2 Park and Street Trees Removal and Planting Plant trees throughout the city and remove dead and diseased trees.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
3 Schuylkill River Retaining Wall Reconstruction Improve the retaining wall on the Schuylkill River.	250 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,750 CN
4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastructure Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways, bridges and dock improvements.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
5 Horticultural Center - Building and Site Improvements Building, infrastructure upgrades and site improvements.	400 CN	1,000CN	1,000 CN	500 CN	500 CN	500 CN	3,900 CN

	2026	2027	2028	2029	2030	2031 2	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
6 Interior Improvements Replace deteriorating structural, HVAC, plumbing and electrical	450 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,950 CN
systems.	100 PB	100PB	100 PB	100 PB			400 PB
7 Improvements to Footways & Roadways Improve footways and roadways including installation of guiderails, fencing and gates- Citywide.	300 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,800 CN
8 Recreation Trails at Various Locations Improve existing trails and access to new areas throughout the	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB		5,000 FB
city and Park system.	1,000 SB	1,000SB	1,000 SB	1,000 SB	1,000 SB		5,000 SB
	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	6,000	6,600	6,600	6,100	5,900	3,900	35,100
IOA. Natural Lands/Large Manicured Parks-FY25							
See description under line item 40.	4,350 CT						4,350 CT
	1,000 FT						1,000 FT
	200 PT						200 PT
	1,000 ST						1,000 ST
	6,550						6,550

	2026 \$x000	2027 2028 \$x000 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000
40B. Natural Lands/Large Manicured Parks-FY24					
See description under line item 40.	2,236 CT				2,236 CT
	2,000 FT				2,000 FT
	200 PT				200 PT
	2,000 ST				2,000 ST
	6,436				6,436
40C. Natural Lands/Large Manicured Parks-FY23					
See description under line item 40.	527 CR				527 CR
	1,446 CT				1,446 CT
	2,000 FT				2,000 FT
	200 PT				200 PT
	2,000 ST				2,000 ST
	6,173				6,173
40D. Natural Lands/Large Manicured Parks-FY22					
See description under line item 40.	74 CT				74 CT
	3,000 FT				3,000 FT
	200 PT				200 PT
	1,000 ST				1,000 ST
	4,274				4,274

	2026	2027	2028	2029	2030	2031 2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000 \$x000
40E. Natural Lands/Large Manicured Parks-FY20						
See description under line item 40.	146 CR					146 CR
	17 CT					17 CT
	3,000 FT					3,000 FT
	322 PT					322 PT
	1,376 ST					1,376 ST
	4,861					4,861
40F. Natural Lands/Large Manicured Parks-FY19						
See description under line item 40.	283 CR					283 CR
	31 CT					31 CT
	3,000 FT					3,000 FT
	202 PT					202 PT
	1,415 ST					1,415 ST
	4,931					4,931
40G. Natural Lands/Large Manicured Parks-FY18						
See description under line item 40.	29 CT					29 CT
	1,000 FT					1,000 FT
	1,400 PT					1,400 PT
	2,429					2,429

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	\$x000
40H. Natural Lands/Large Manicured Parks-FY16							
See description under line item 40.	581 PT						581 PT
	863 ST						863 ST
	1,000 FT						1,000 FT
	2,444						2,444
40I. Natural Lands/Large Manicured Parks-FY15							
See description under line item 40.	1 CT						1 CT
	100 PT						100 PT
	150 ST						150 ST
	251						251
41 Parks and Recreation Projects							
Grant Funded Recreation Projects Provide appropriation authority for State, Federal and Private	5,000 SB	5,000SB	5,000 SB	5,000 SB	5,000 SB		25,000 SB
Grants and appropriate matching City funds.	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB		5,000 FB
	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 Dell Music Center Make improvements to the Dell Music Center.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
3,900 CN						3,900 CN
1,000 PB	1,000PB	1,000 PB	1,000 PB	1,000 PB	1,000 PB	6,000 PB
5,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB		9,000 FB
1,000 SB	1,000SB	1,000 SB	1,000 SB	1,000 SB		5,000 SB
	500CN	1,000 CN	1,000 CN			2,500 CN
8,941 A						8,941 A
26,841	10,500	11,000	11,000	10,000	2,000	71,341
3,572 CR						3,572 CR
7,272 CT						7,272 CT
7,272 CT 11,000 FT						7,272 CT 11,000 FT
,						
11,000 FT						11,000 FT
	\$x000 3,900 CN 1,000 PB 5,000 FB 1,000 SB 8,941 A	\$x000 \$x000 3,900 CN 1,000 PB 1,000PB 5,000 FB 1,000FB 1,000 SB 1,000SB 500CN 8,941 A 26,841 10,500	\$x000 \$x000 \$x000 3,900 CN 1,000 PB 1,000PB 1,000 PB 5,000 FB 1,000FB 1,000 FB 1,000 SB 1,000 SB 1,000SB 1,000 CN 500CN 1,000 CN	\$x000 \$x000 \$x000 \$x000 3,900 CN 1,000 PB 1,000 PB 1,000 PB 1,000 PB 5,000 FB 1,000 FB 1,000 FB 1,000 FB 1,000 SB 1,000 SB 1,000 SB 1,000 CN 500CN 1,000 CN 1,000 CN 8,941 A 26,841 10,500 11,000 11,000	\$x000 \$x000 \$x000 \$x000 \$x000 3,900 CN 1,000 PB 1,000 PB 1,000 PB 1,000 PB 1,000 PB 5,000 FB 1,000 FB 1,000 FB 1,000 FB 1,000 SB 1,000 SB 1,000 SB 1,000 SB 1,000 SB 500 CN 1,000 CN 1,000 CN 8,941 A 26,841 10,500 11,000 11,000 10,000	\$x000 \$x000 \$x000 \$x000 \$x000 \$x000 \$x000 3,900 CN 1,000 PB 1,000PB 1,000 PB 1,000 PB 1,000 PB 1,000 PB 1,000 FB 1,000 FB 1,000 FB 1,000 SB 1,000 SB 1,000 SB 1,000 SB 1,000 SB 1,000 SB 1,000 CN 500CN 1,000 CN 1,000 CN 8,941 A 26,841 10,500 11,000 11,000 10,000 2,000

	2026 2027	2028		2030	2031 20	026 - 2031
	\$x000 \$x000	\$x000	\$x000	\$x000	\$x000	\$x000
41B. Parks and Recreation Projects-FY24						
See description under line item 41.	2,734 CT					2,734 CT
	2,000 FT					2,000 FT
	1,000 PT					1,000 PT
	2,500 ST					2,500 ST
	8,234					8,234
41C. Parks and Recreation Projects-FY23						
See description under line item 41.	1,599 CT					1,599 CT
	2,000 FT					2,000 FT
	943 PT					943 PT
	343 ST					343 ST
	4,885					4,885
41D. Parks and Recreation Projects-FY22						
See description under line item 41.	500 CT					500 CT
	1,000 FT					1,000 FT
	1,000 PT					1,000 PT
	1,000 PT 1,981 ST					1,000 PT 1,981 ST
41E. Parks and Recreation Projects-FY21	1,981 ST					1,981 ST
41E. Parks and Recreation Projects-FY21 See description under line item 41.	1,981 ST					1,981 ST
41E. Parks and Recreation Projects-FY21 See description under line item 41.	1,981 ST 4,481					1,981 ST 4,481
	1,981 ST 4,481 1,000 FT					1,981 ST 4,481 1,000 FT

	2026 2027 2028 202 \$x000 \$x000 \$x000 \$x00	1000 10 1000
41F. Parks and Recreation Projects-FY20		
See description under line item 41.	1,000 FT	1,000 FT
	2,000 PT	2,000 PT
	3,670 ST	3,670 ST
	6,670	6,670
41G. Parks and Recreation Projects-FY19		
See description under line item 41.	157 CT	157 CT
	1,000 FT	1,000 FT
	2,500 PT	2,500 PT
	2,212 ST	2,212 ST
	5,869	5,869
41H. Parks and Recreation Projects-FY18		
See description under line item 41.	3,500 FT	3,500 FT
	1,000 PT	1,000 PT
	100 ST	100 ST
	4,600	4,600
41I. Parks and Recreation Projects-FY16		
See description under line item 41.	2,187 FT	2,187 FT
	1,000 PT	1,000 PT
	1,035 ST	1,035 ST
	4,222	4,222

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
41J. Parks and Recreation Projects-FY15							
See description under line item 41.	500 PT						500 PT
	816 ST						816 ST
	1,316						1,316
42 Improvements to Existing Recreation Facilities-CD1							
1 Improvements to Existing Recreation Facilities-CD1 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
42A. Improvements to Existing Recreation Facilities-CD1-FY25							
See description under line item 42.	1,200 CT						1,200 CT
	1,200						1,200
42B. Improvements to Existing Recreation Facilities-CD1-FY24 See description under line item 42.	1,267 CT						1,267 CT
	1,267						1,267
42C. Improvements to Existing Recreation Facilities-CD1-FY23 See description under line item 42.	800 CT						800 CT
	800						800

	2026	2026 2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
42D. Improvements to Existing Recreation Facilities-CD1-FY22 See description under line item 42.	128 CT						128 CT
	128						128
42E. Improvements to Existing Recreation Facilities-CD1-FY20 See description under line item 42.	165 CT						165 CT
	165						165
42F. Improvements to Existing Recreation Facilities-CD1-FY19 See description under line item 42.	40 CT						40 CT
	40						40
42G. Improvements to Existing Recreation Facilities-CD1-FY18 See description under line item 42.	239 CT						239 CT
	239						239
42H. Improvements to Existing Recreation Facilities-CD1-FY17 See description under line item 42.	26 CT						26 CT
	26						26
42I. Improvements to Existing Recreation Facilities-CD1-FY16 See description under line item 42.	31 CT						31 CT
	31						31

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
42J. Improvements to Existing Recreation Facilities-CD1-FY12 See description under line item 42.	91 CT						91 CT
	91						91
42K. Improvements to Existing Recreation Facilities-CD1-FY11 See description under line item 42.	64 CT						64 CT
	64						64
43 Improvements to Existing Recreation Facilities-CD2							
Improvements to Existing Recreation Facilities-CD2 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
43A. Improvements to Existing Recreation Facilities-CD2-FY25 See description under line item 43.	1,200 CT						1,200 CT
	1,200						1,200
43B. Improvements to Existing Recreation Facilities-CD2-FY24 See description under line item 43.	1,349 CT						1,349 CT
	1,349						1,349

	2026	2027	2028	ı	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	1	\$x000	\$x000	\$x000	\$x000
43C. Improvements to Existing Recreation Facilities-CD2-FY23 See description under line item 43.	43 CT							43 CT
	43							43
43D. Improvements to Existing Recreation Facilities-CD2-FY22 See description under line item 43.	127 CT							127 CT
	127							127
43E. Improvements to Existing Recreation Facilities-CD2-FY21 See description under line item 43.	77 CT							77 CT
	77							77
43F. Improvements to Existing Recreation Facilities-CD2-FY20 See description under line item 43.	100 CT							100 CT
	100							100
43G. Improvements to Existing Recreation Facilities-CD2-FY19 See description under line item 43.	108 CT							108 CT
=	108							108
43H. Improvements to Existing Recreation Facilities-CD2-FY18 See description under line item 43.	9 CT							9 CT
-	9							9

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
43I. Improvements to Existing Recreation Facilities-CD2-FY17 See description under line item 43.	11 CT						11 CT
	11						11
43J. Improvements to Existing Recreation Facilities-CD2-FY16 See description under line item 43.	41 CT						41 CT
	41						41
43K. Improvements to Existing Recreation Facilities-CD2-FY15 See description under line item 43.	48 CT						48 CT
=	48						48
43L. Improvements to Existing Recreation Facilities-CD2-FY14 See description under line item 43.	104 CT						104 CT
	104						104
43M. Improvements to Existing Recreation Facilities-CD2-FY13 See description under line item 43.	250 CT						250 CT
	250						250
43N. Improvements to Existing Recreation Facilities-CD2-FY12 See description under line item 43.	82 CT						82 CT
	82						82

	2026	20	27	2028	I	2029		2030	1	2031	2026 - 2031
	\$x000	\$x(000	 \$x000		\$x000	''	\$x00	0	\$x000	\$x000
430. Improvements to Existing Recreation Facilities-CD2-FY11 See description under line item 43.	36 CT										36 CT
=	36										36
43P. Improvements to Existing Recreation Facilities-CD2-FY10 See description under line item 43.	40 CT										40 CT
=	40										40
43Q. Improvements to Existing Recreation Facilities-CD2-FY09 See description under line item 43.	124 CT										124 CT
=	124										124
43R. Improvements to Existing Recreation Facilities-CD2-FY08 See description under line item 43.	38 CT										38 CT
	38										38
43S. Improvements to Existing Recreation Facilities-CD2-FY06 See description under line item 43.	14 CT										14 CT
=	14										14
43T. Improvements to Existing Recreation Facilities-CD2-FY05 See description under line item 43.	13 CT										13 CT
=	13										13

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
43U. Improvements to Existing Recreation Facilities-CD2-FY02 See description under line item 43.	8 CT						8 CT
	8						8
43V. Improvements to Existing Recreation Facilities-CD2-FY01 See description under line item 43.	81 CT						81 CT
•	81						81
44 Improvements to Existing Recreation Facilities-CD3							
1 Improvements to Existing Recreation Facilities-CD3 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
44A. Improvements to Existing Recreation Facilities-CD3-FY25 See description under line item 44.	1,200 CT						1,200 CT
	1,200						1,200
44B. Improvements to Existing Recreation Facilities-CD3-FY24							
See description under line item 44.	931 CT						931 CT
	931					-	931

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
44C. Improvements to Existing Recreation Facilities-CD3-FY23 See description under line item 44.	341 CT						341 CT
·	341						341
44D. Improvements to Existing Recreation Facilities-CD3-FY22 See description under line item 44.	167 CT						167 CT
<u> </u>	167						167
44E. Improvements to Existing Recreation Facilities-CD3-FY21 See description under line item 44.	7 CT						7 CT
	7						7
44F. Improvements to Existing Recreation Facilities-CD3-FY20 See description under line item 44.	16 CT						16 CT
	16						16
44G. Improvements to Existing Recreation Facilities-CD3-FY19 See description under line item 44.	60 CT						60 CT
·	60						60
44H. Improvements to Existing Recreation Facilities-CD3-FY18 See description under line item 44.	1 CT						1 CT
•	1						1

	2026	202	7	202	8	2029		2030	1	2031	2026 - 2031
	\$x000	\$x00	00	\$x0)()	\$x00	0	\$x000)	\$x000	\$x000
44I. Improvements to Existing Recreation Facilities-CD3-FY17 See description under line item 44.	73 CT										73 CT
=	73										73
44J. Improvements to Existing Recreation Facilities-CD3-FY16 See description under line item 44.	56 CT										56 CT
=	56										56
44K. Improvements to Existing Recreation Facilities-CD3-FY15 See description under line item 44.	85 CT										85 CT
=	85										85
44L. Improvements to Existing Recreation Facilities-CD3-FY14 See description under line item 44.	8 CT										8 CT
	8										8
44M. Improvements to Existing Recreation Facilities-CD3-FY13 See description under line item 44.	36 CT										36 CT
=	36										36
44N. Improvements to Existing Recreation Facilities-CD3-FY10 See description under line item 44.	44 CT										44 CT
	44										44

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
440. Improvements to Existing Recreation Facilities-CD3-FY09 See description under line item 44.	45 CT						45 CT
	<u>45</u>						45
45 Improvements to Existing Recreation Facilities-CD4							
1 Improvements to Existing Recreation Facilities-CD4 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
45A. Improvements to Existing Recreation Facilities-CD4-FY25 See description under line item 45.	1,200 CT						1,200 CT
	1,200						1,200
45B. Improvements to Existing Recreation Facilities-CD4-FY24 See description under line item 45.	1,549 CT						1,549 CT
	1,549						1,549
45C. Improvements to Existing Recreation Facilities-CD4-FY23 See description under line item 45.	350 CT						350 CT
	350						350

	2026	2027		2028	2029	2030		2031	2026 - 2031
	\$x000	\$x000	1	\$x000	\$x000	\$x00	0	\$x000	\$x000
45D. Improvements to Existing Recreation Facilities-CD4-FY21 See description under line item 45.	42 CT								42 CT
	42								42
45E. Improvements to Existing Recreation Facilities-CD4-FY20 See description under line item 45.	101 CT								101 CT
=	101								101
45F. Improvements to Existing Recreation Facilities-CD4-FY19 See description under line item 45.	104 CT								104 CT
_	104								104
45G. Improvements to Existing Recreation Facilities-CD4-FY18 See description under line item 45.	120 CT								120 CT
	120								120
45H. Improvements to Existing Recreation Facilities-CD4-FY17 See description under line item 45.	21 CT								21 CT
=	21								21
45I. Improvements to Existing Recreation Facilities-CD4-FY16 See description under line item 45.	58 CT								58 CT
	58								58

	2026	202	27	2	2028	I	2029		2030		2031	2026 - 2031
	\$x000	\$x0	00	\$	x000		\$x000	_''_	\$x00	0	\$x000	\$x000
45J. Improvements to Existing Recreation Facilities-CD4-FY15 See description under line item 45.	55 CT											55 CT
=	55											55
45K. Improvements to Existing Recreation Facilities-CD4-FY14 See description under line item 45.	181 CT											181 CT
=	181											181
45L. Improvements to Existing Recreation Facilities-CD4-FY13 See description under line item 45.	105 CT											105 CT
=	105											105
45M. Improvements to Existing Recreation Facilities-CD4-FY11 See description under line item 45.	20 CT											20 CT
	20											20
45N. Improvements to Existing Recreation Facilities-CD4-FY10 See description under line item 45.	50 CT											50 CT
=	50											50
450. Improvements to Existing Recreation Facilities-CD4-FY09 See description under line item 45.	2 CT											2 CT
=	2											2

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031	2026 - 2031 \$x000
46 Improvements to Existing Recreation Facilities-CD5							
1 Improvements to Existing Recreation Facilities-CD5 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
46A. Improvements to Existing Recreation Facilities-CD5-FY25 See description under line item 46.	1,200 CT						1,200 CT
	1,200						1,200
46B. Improvements to Existing Recreation Facilities-CD5-FY24 See description under line item 46.	1,449 CT						1,449 CT
	1,449						1,449
46C. Improvements to Existing Recreation Facilities-CD5-FY23 See description under line item 46.	4 CT						4 CT
	4						4
46D. Improvements to Existing Recreation Facilities-CD5-FY22							
See description under line item 46.	41 CT						41 CT
	41						41

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
46E. Improvements to Existing Recreation Facilities-CD5-FY21 See description under line item 46.	76 CT						76 CT
	76						76
46F. Improvements to Existing Recreation Facilities-CD5-FY20 See description under line item 46.	171 CT						171 CT
	171						171
46G. Improvements to Existing Recreation Facilities-CD5-FY19 See description under line item 46.	35 CT						35 CT
-	35						35
46H. Improvements to Existing Recreation Facilities-CD5-FY18 See description under line item 46.	91 CT						91 CT
	91						91
46I. Improvements to Existing Recreation Facilities-CD5-FY17 See description under line item 46.	53 CT						53 CT
·	53						53
46J. Improvements to Existing Recreation Facilities-CD5-FY16 See description under line item 46.	311 CT						311 CT
	311						311

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
46K. Improvements to Existing Recreation Facilities-CD5-FY15 See description under line item 46.	49 CT						49 CT
=	49						49
46L. Improvements to Existing Recreation Facilities-CD5-FY14 See description under line item 46.	26 CT						26 CT
	26						26
46M. Improvements to Existing Recreation Facilities-CD5-FY13 See description under line item 46.	2 CT						2 CT
=	2						2
46N. Improvements to Existing Recreation Facilities-CD5-FY12 See description under line item 46.	354 CT						354 CT
	354						354
460. Improvements to Existing Recreation Facilities-CD5-FY11 See description under line item 46.	87 CT						87 CT
	87						87
46P. Improvements to Existing Recreation Facilities-CD5-FY10 See description under line item 46.	168 CT						168 CT
=	168						168

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
46Q. Improvements to Existing Recreation Facilities-CD5-FY09 See description under line item 46.	61 CT						61 CT
=	61						61
46R. Improvements to Existing Recreation Facilities-CD5-FY08 See description under line item 46.	3 CT						3 CT
• 	3						3
6S. Improvements to Existing Recreation Facilities-CD5-FY07 See description under line item 46.	126 CT						126 CT
	126						126
46T. Improvements to Existing Recreation Facilities-CD5-FY06 See description under line item 46.	1 CT						1 CT
	1						1
46U. Improvements to Existing Recreation Facilities-CD5-FY02 See description under line item 46.	4 CT						4 CT
=	4						4
46V. Improvements to Existing Recreation Facilities-CD5-FY01 See description under line item 46. ———————————————————————————————————	32 CT						32 CT
	32						32

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
47 Improvements to Existing Recreation Facilities-CD6							
1 Improvements to Existing Recreation Facilities-CD6 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
47A. Improvements to Existing Recreation Facilities-CD6-FY25 See description under line item 47.	1,200 CT						1,200 CT
	1,200						1,200
47B. Improvements to Existing Recreation Facilities-CD6-FY24 See description under line item 47.	1,289 CT						1,289 CT
	1,289						1,289
47C. Improvements to Existing Recreation Facilities-CD6-FY23 See description under line item 47.	258 CT						258 CT
	258						258
47D. Improvements to Existing Recreation Facilities-CD6-FY22							
See description under line item 47.	224 CT						224 CT
	224						224

	2026	2027	2028	2029	2030	1	2031	2026 - 2031
	\$x000	\$x000	 \$x000	\$x000	 \$x000		\$x000	\$x000
47E. Improvements to Existing Recreation Facilities-CD6-FY20 See description under line item 47.	312 CT							312 CT
	312							312
47F. Improvements to Existing Recreation Facilities-CD6-FY19 See description under line item 47.	14 CT							14 CT
	14							14
Fig. Improvements to Existing Recreation Facilities-CD6-FY18 See description under line item 47.	67 CT							67 CT
	67							67
47H. Improvements to Existing Recreation Facilities-CD6-FY17 See description under line item 47.	15 CT							15 CT
	15							15
47I. Improvements to Existing Recreation Facilities-CD6-FY16 See description under line item 47.	181 CT							181 CT
=	181							181
47J. Improvements to Existing Recreation Facilities-CD6-FY15 See description under line item 47. ———————————————————————————————————	190 CT							190 CT
	190							190

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
47K. Improvements to Existing Recreation Facilities-CD6-FY12 See description under line item 47.	142 CT						142 CT
	142						142
47L. Improvements to Existing Recreation Facilities-CD6-FY11 See description under line item 47.	36 CT						36 CT
	36						36
47M. Improvements to Existing Recreation Facilities-CD6-FY07 See description under line item 47.	1 CT						1 CT
	1						1
48 Improvements to Existing Recreation Facilities-CD7							
Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
48A. Improvements to Existing Recreation Facilities-CD7-FY25 See description under line item 48.	1,200 CT						1,200 CT
	1,200						1,200

	2026	2027	2028	2029	2030)	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x0	00	\$x000	\$x000
48B. Improvements to Existing Recreation Facilities-CD7-FY24 See description under line item 48.	621 CT							621 CT
	621							621
See description under line item 48.	452 CT							452 CT
	452							452
8D. Improvements to Existing Recreation Facilities-CD7-FY22 See description under line item 48.	3 CT							3 CT
	3							3
48E. Improvements to Existing Recreation Facilities-CD7-FY21 See description under line item 48.	з ст							3 СТ
	3							3
48F. Improvements to Existing Recreation Facilities-CD7-FY20 See description under line item 48.	29 CT							29 CT
	29							29
48G. Improvements to Existing Recreation Facilities-CD7-FY19 See description under line item 48. ———————————————————————————————————	18 CT							18 CT
	18							18

	2026	2027	20	28	2029	9	2030		2031	2026 - 2031
	\$x000	\$x000	\$x	000	\$x00	0	\$x00	0	\$x000	\$x000
48H. Improvements to Existing Recreation Facilities-CD7-FY18 See description under line item 48.	3 CT									3 CT
=	3									3
48I. Improvements to Existing Recreation Facilities-CD7-FY17 See description under line item 48.	4 CT									4 CT
	4									4
8J. Improvements to Existing Recreation Facilities-CD7-FY15 See description under line item 48.	11 CT									11 CT
	11									11
48K. Improvements to Existing Recreation Facilities-CD7-FY14 See description under line item 48.	31 CT									31 CT
	31									31
48L. Improvements to Existing Recreation Facilities-CD7-FY13 See description under line item 48.	30 CT									30 CT
=	30									30
48M. Improvements to Existing Recreation Facilities-CD7-FY12 See description under line item 48.	16 CT									16 CT
	16									16

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000 \$x000
48N. Improvements to Existing Recreation Facilities-CD7-FY11 See description under line item 48.	104 CT					104 CT
	104					104
480. Improvements to Existing Recreation Facilities-CD7-FY10 See description under line item 48.	11 CT					11 CT
•	11					11
48P. Improvements to Existing Recreation Facilities-CD7-FY09 See description under line item 48.	30 CT					30 CT
	30					30
48Q. Improvements to Existing Recreation Facilities-CD7-FY08 See description under line item 48.	49 CT					49 CT
	49					49
48R. Improvements to Existing Recreation Facilities-CD7-FY06						
See description under line item 48.	27 CT					27 CT
	27					27

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031	2026 - 2031 \$x000
49 Improvements to Existing Recreation Facilities-CD8							
1 Improvements to Existing Recreation Facilities-CD8 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
49A. Improvements to Existing Recreation Facilities-CD8-FY25 See description under line item 49.	1,200 CT						1,200 CT
	1,200						1,200
49B. Improvements to Existing Recreation Facilities-CD8-FY24 See description under line item 49.	127 CT						127 CT
	127						127
49C. Improvements to Existing Recreation Facilities-CD8-FY23 See description under line item 49.	716 CT						716 CT
	716						716
49D. Improvements to Existing Recreation Facilities-CD8-FY22 See description under line item 49.	395 CT						395 CT
	395						395

	2026	2027	2028	I	2029	1 2	2030	2031	2026 - 2031
	\$x000	\$x000	 \$x000		\$x000	(\$x000	 \$x000	\$x000
49E. Improvements to Existing Recreation Facilities-CD8-FY20 See description under line item 49.	87 CT								87 CT
=	87								87
49F. Improvements to Existing Recreation Facilities-CD8-FY19 See description under line item 49.	41 CT								41 CT
· · · · · · · · · · · · · · · · · · ·	41								41
9G. Improvements to Existing Recreation Facilities-CD8-FY18See description under line item 49.	113 CT								113 CT
	113								113
49H. Improvements to Existing Recreation Facilities-CD8-FY17 See description under line item 49.	458 CT								458 CT
	458								458
49I. Improvements to Existing Recreation Facilities-CD8-FY16 See description under line item 49.	20 CT								20 CT
	20								20
49J. Improvements to Existing Recreation Facilities-CD8-FY15 See description under line item 49. ———————————————————————————————————	50 CT								50 CT
	50								50

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000		26 - 2031 \$x000
	φλ000	φ λ 000	φ λ 000	φ λ 000	φ λ 000	φλύου	\$X000
49K. Improvements to Existing Recreation Facilities-CD8-FY14 See description under line item 49.	21 CT						21 CT
	21						21
49L. Improvements to Existing Recreation Facilities-CD8-FY13 See description under line item 49.	15 CT						15 CT
·	15						15
9M. Improvements to Existing Recreation Facilities-CD8-FY11 See description under line item 49.	34 CT						34 CT
	34						34
49N. Improvements to Existing Recreation Facilities-CD8-FY09 See description under line item 49.	29 CT						29 CT
	29						29
490. Improvements to Existing Recreation Facilities-CD8-FY08 See description under line item 49.	363 CT						363 CT
•	363						363
ISP. Improvements to Existing Recreation Facilities-CD8-FY07 See description under line item 49.	1 CT						1 CT
	1 01						1 01
	1						1

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$ x000
49Q. Improvements to Existing Recreation Facilities-CD8-FY05 See description under line item 49.	68 CT					68 CT
	68					68
9R. Improvements to Existing Recreation Facilities-CD8-FY04 See description under line item 49.	20 CT					20 CT
	20					20
19S. Improvements to Existing Recreation Facilities-CD8-FY03 See description under line item 49.	1 CT					1 CT
	1					1
49T. Improvements to Existing Recreation Facilities-CD8-FY02 See description under line item 49.	25 CT					25 CT
:	25					25
49U. Improvements to Existing Recreation Facilities-CD8-FY01 See description under line item 49.	6 CT					6 CT
· =	6					6

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
50 Improvements to Existing Recreation Facilities-CD9							
1 Improvements to Existing Recreation Facilities-CD9 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
50A. Improvements to Existing Recreation Facilities-CD9-FY25 See description under line item 50.	1,200 CT						1,200 CT
	1,200						1,200
50B. Improvements to Existing Recreation Facilities-CD9-FY24 See description under line item 50.	1,426 CT						1,426 CT
	1,426						1,426
50C. Improvements to Existing Recreation Facilities-CD9-FY23 See description under line item 50.	790 CT						790 CT
	790						790
50D. Improvements to Existing Recreation Facilities-CD9-FY22							
See description under line item 50.	35 CT						35 CT
	35						35

	2026	2027		2028	2029	2030	1	2031	2026 - 2031
	\$x000	\$x000)	\$x000	\$x000	\$x000		\$x000	\$x000
50E. Improvements to Existing Recreation Facilities-CD9-FY21 See description under line item 50.	395 CT								395 CT
- <u></u>	395								395
50F. Improvements to Existing Recreation Facilities-CD9-FY20 See description under line item 50.	109 CT								109 CT
	109								109
OG. Improvements to Existing Recreation Facilities-CD9-FY17 See description under line item 50.	122 CT								122 CT
	122								122
50H. Improvements to Existing Recreation Facilities-CD9-FY16 See description under line item 50.	1 CT								1 CT
	1								1
50I. Improvements to Existing Recreation Facilities-CD9-FY15 See description under line item 50.	60 CT								60 CT
	60								60
50J. Improvements to Existing Recreation Facilities-CD9-FY14 See description under line item 50.	78 CT								78 CT
=	78								78

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
50K. Improvements to Existing Recreation Facilities-CD9-FY13 See description under line item 50.	4 CT						4 CT
	4						4
50L. Improvements to Existing Recreation Facilities-CD9-FY11 See description under line item 50.	5 CT						5 CT
·	5						5
50M. Improvements to Existing Recreation Facilities-CD9-FY10 See description under line item 50.	43 CT						43 CT
-	43						43
51 Improvements to Existing Recreation Facilities-CD10							
Improvements to Existing Recreation Facilities-CD10 Renovate existing recreation facilities in the Department of Parks and Recreation.	1,500 CN	1,200CN	1,200 CN	1,200 CN	1,200 CN	1,200 CN	7,500 CN
	1,500	1,200	1,200	1,200	1,200	1,200	7,500
51A. Improvements to Existing Recreation Facilities-CD10-FY25							
See description under line item 51.	1,200 CT						1,200 CT
·	1,200						1,200

	2026 \$x000	2027 \$x000	20 \$x(28 000	2029 \$x000	203	7 270	2031 \$x000	2026 - 2031 \$x000
51B. Improvements to Existing Recreation Facilities-CD10-FY24 See description under line item 51.	600 CT								600 CT
	600								600
51C. Improvements to Existing Recreation Facilities-CD10-FY23 See description under line item 51.	409 CT								409 CT
	409								409
SID. Improvements to Existing Recreation Facilities-CD10-FY22 See description under line item 51.	1 CT								1 CT
	1								1
51E. Improvements to Existing Recreation Facilities-CD10-FY20 See description under line item 51.	39 CR								39 CR
See description under line item 51.	8 CT								8 CT
	47								47
51F. Improvements to Existing Recreation Facilities-CD10-FY19 See description under line item 51.	57 CT								57 CT
=	57								57
51G. Improvements to Existing Recreation Facilities-CD10-FY18 See description under line item 51.	47 CT								47 CT
=	47								47

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
51H. Improvements to Existing Recreation Facilities-CD10-FY17 See description under line item 51.	85 CT						85 CT
-	85						85
51I. Improvements to Existing Recreation Facilities-CD10-FY16 See description under line item 51.	19 CT						19 CT
=	19						19
51J. Improvements to Existing Recreation Facilities-CD10-FY15 See description under line item 51.	153 CT						153 CT
	153						153
51K. Improvements to Existing Recreation Facilities-CD10-FY14 See description under line item 51.	7 CT						7 CT
	7						7
51L. Improvements to Existing Recreation Facilities-CD10-FY13 See description under line item 51.	206 CT						206 CT
=	206						206
51M. Improvements to Existing Recreation Facilities-CD10-FY12 See description under line item 51.	22 CT						22 CT
=	22						22

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 20 \$x000	926 - 2031 \$x000
51N. Improvements to Existing Recreation Facilities-CD10-FY11 See description under line item 51.	531 CT						531 CT
=	531						531
510. Improvements to Existing Recreation Facilities-CD10-FY10 See description under line item 51.	38 CT						38 CT
	38						38
51P. Improvements to Existing Recreation Facilities-CD10-FY09 See description under line item 51.	1 CT						1 CT
-	1						1
51Q. Improvements to Existing Recreation Facilities-CD10-FY04 See description under line item 51.	78 CT						78 CT
= 	78						78
52 Cultural Facilities Improvements							
1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city.	1,250 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,750 CN
	1,750	1,000	1,000	1,000	1,000	1,000	6,750
52A. Cultural Facilities Improvements-FY25							
See description under line item 52.	750 CR						750 CR
	500 CT						500 CT
	1,250						1,250
52B. Cultural Facilities Improvements-FY24							
See description under line item 52.	500 CT						500 CT
	500						500
52C. Cultural Facilities Improvements-FY23							
See description under line item 52.	513 CT						513 CT
	513						513
52D. Cultural Facilities Improvements-FY18							
See description under line item 52.	25 CT						25 CT
	3,000 PT						3,000 PT
· · · · · · · · · · · · · · · · · · ·	3,025						

	00-40703-00-00 35	029 2030 2031 2026 - 2031 x000 \$x000 \$x000 \$x000
52E. Cultural Facilities Improvements-FY14 See description under line item 52.	3,200 PT	3,200 PT
	3,200	3,200
52F. Cultural Facilities Improvements-FY13 See description under line item 52.	3,000 PT	3,000 PT
	3,000	3,000
53A. Building Improvements-FY14		
See description under line item 53.	3 СТ	3 CT
	101 PT	101 PT
	104	104
53B. Building Improvements-FY13		
See description under line item 53.	1,700 PT	1,700 PT
	200 ST	200 ST
	1,900	1,900
53C. Building Improvements-FY12		
See description under line item 53.	2 CT	2 CT
	2	2

	3000 DECEMBER 100 DE	029 2030 2031 2026 - 2031 000 \$x000 \$x000 \$x000
54A. Parkland - Site Improvements-FY14		
See description under line item 54.	30 CT	30 CT
	2,422 PT	2,422 PT
	440 ST	440 ST
	2,892	2,892
54B. Parkland - Site Improvements-FY13		
See description under line item 54.	3 CT	3 CT
	165 PT	165 PT
	165 ST	165 ST
	333	333
54C. Parkland - Site Improvements-FY11		
See description under line item 54.	500 ST	500 ST
	500	500
54D. Parkland - Site Improvements-FY10		
See description under line item 54.	1,786 FT	1,786 FT
	3,800 PT	3,800 PT
	1,450 ST	1,450 ST
	7,036	7,036

	2026 2	2027 2028 2029	2030 2031 2026 - 2031
	\$x000 \$2	x000 \$x000 \$x000	\$x000 \$x000 \$x000
54E. Parkland - Site Improvements-FY09			
See description under line item 54.	30 CT		30 CT
	375 FT		375 FT
	3,196 ST		3,196 ST
	885 TT		885 TT
	4,486		4,486
54F. Parkland - Site Improvements-FY08			
See description under line item 54.	15 ST		15 ST
	15		15
55A. Roadways, Footways, and Parking-FY13			
See description under line item 55.	1 CT		1 CT
	400 PT		400 PT
	518 ST		518 ST
	919		919
56A. Improvements to Existing Recreation Facilities - Infr	astructure-FY13		
See description under line item 56.	15 CT		15 CT
	15		15

	Straightful Ministration (Company)	029 2030 2031 2026 - 2031 000 \$x000 \$x000 \$x000
57A. Grant Funded Recreation Improvements-FY14 See description under line item 57.	266 ST	266 ST
oce description under line termor.	266	266
7B. Grant Funded Recreation Improvements-FY13 See description under line item 57.	901 ST	901 ST
	901	901
57C. Grant Funded Recreation Improvements-FY12 See description under line item 57.	529 ST	529 ST
	529	529
57D. Grant Funded Recreation Improvements-FY11		
See description under line item 57.	1,100 PT	1,100 PT
	1,231 ST	1,231 ST
	2,331	2,331

	2026	2027	2028	2029	2030		2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - PARKS AND RECREATION							
	8,941 A						8,941 A
	2,911 CA						2,911 CA
	49,264 CN	26,650 CN	27,400 CN	26,900 CN	25,900 CN	25,900 CN	182,014 CN
	39,778 CR						39,778 CR
	115,384 CT						115,384 CT
	7,000 FB	3,000 FB	3,000 FB	3,000 FB	3,000 FB		19,000 FB
	42,848 FT						42,848 FT
	2,200 PB	1,200 PB	1,200 PB	1,200 PB	1,000 PB	1,000 PB	7,800 PB
	47,042 PT						47,042 PT
	8,500 SB	8,500 SB	8,500 SB	8,500 SB	7,500 SB		41,500 SB
	49,872 ST						49,872 ST
	885 TT						885 TT
-	374,625	39,350	40,100	39,600	37,400	26,900	557,975

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - PARKS AND RECREATION							
	8,941 A						8,941 A
	2,911 CA						2,911 CA
	49,264 CN	26,650 CN	27,400 CN	26,900 CN	25,900 CN	25,900 CN	182,014 CN
	39,778 CR						39,778 CR
	115,384 CT						115,384 CT
	7,000 FB	3,000 FB	3,000 FB	3,000 FB	3,000 FB		19,000 FB
	42,848 FT						42,848 FT
	2,200 PB	1,200 PB	1,200 PB	1,200 PB	1,000 PB	1,000 PB	7,800 PB
	47,042 PT						47,042 PT
	8,500 SB	8,500 SB	8,500 SB	8,500 SB	7,500 SB		41,500 SB
	49,872 ST						49,872 ST
	885 TT						885 TT
·	374,625	39,350	40,100	39,600	37,400	26,900	557,975



POLICE

DEPARTMENT PAGE

PHILLYPOLICE.COM/

MISSION

The mission of the Philadelphia Police Department (PPD) is to make Philadelphia the safest big city in the nation. PPD works to achieve the Mayor's goal of cultivating a community-centered model of public safety, where trust between law enforcement and residents is paramount. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people's constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees. Through prevention, intervention, and enforcement (PIE), PPD is working to help build a city that addresses immediate safety concerns and fosters longer-term community resilience.

CAPITAL BUDGET TRENDS

From FY20-25, the Police Department received an annual average amount of \$10.2 million in tax-supported City New (CN) general obligation funds. Recent projects have included general renovations and security improvements.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$27.0 million in City New (CN) tax-supported funding is appropriated for Police facility renovations and security improvements. In the FY26 Capital Budget, \$6.0 million in CN funding is appropriated for these projects, \$5.0 million of those funds will be used to complete the construction of the new North Central Public Safety Building.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

POLICE

POLICE FACILITIES

FOLICE FACILITIES							
58 Police Facilities - Renovations							
1 New Police Facilities Design, Construct and renovate police facilities including 1, 3, 5, 7, 8, 12, 14, 16, 17, 18, 19, 22, 26, 35, 39, Highway Patrol, Forensics Facility	5,000 CN				4,000 CN	5,500 CN	14,500 CN
2 Police Districts Security Improvements Perform facility security improvements.	500 CN	750CN	750 CN	1,000 CN	500 CN	500 CN	4,000 CN
3 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities.	677 CA 250 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	677 CA 5,250 CN
4 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities	250 CN	750CN	750 CN	500 CN	500 CN	500 CN	3,250 CN
	6,677	2,500	2,500	2,500	6,000	7,500	27,677

		028 2029 2030 2031 2026 - 2031 x000 \$x000 \$x000 \$x000 \$x000
58A. Police Facilities - Renovations-FY25 See description under line item 58.	4,418 CT	4,418 CT
	4,418	4,418
58B. Police Facilities - Renovations-FY24		
See description under line item 58.	4,665 CT	4,665 CT
	45,000 CR	45,000 CR
	49,665	49,665
58C. Police Facilities - Renovations-FY23		
See description under line item 58.	7,653 CT	7,653 CT
	7,653	7,653
58D. Police Facilities - Renovations-FY22		
See description under line item 58.	1 CT	1 CT
	1	1

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2026 - 2031 \$x000
58E. Police Facilities - Renovations-FY21 See description under line item 58.	13,989 CT					13,989 CT
	13,989					13,989
58F. Police Facilities - Renovations-FY20						
See description under line item 58.	446 CR					446 CR
	151 CT					151 CT
	5,000 TT					5,000 TT
	5,597					5,597
58G. Police Facilities - Renovations-FY19 See description under line item 58.	7 CT					7 CT
	7					7
58H. Police Facilities - Renovations-FY17	5 CT					5 CT
See description under line item 58.	=======================================					
	5					5
58I. Police Facilities - Renovations-FY16						
See description under line item 58.	15 CT					15 CT
	15					15

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
58J. Police Facilities - Renovations-FY08 See description under line item 58.	361 A						361 A
	361						361
Totals - POLICE FACILITIES							
	361 A						361 A
	677 CA						677 CA
	6,000 CN	2,500 CN	2,500 CN	2,500 CN	6,000 CN	7,500 CN	27,000 CN
	45,446 CR						45,446 CR
	30,904 CT						30,904 CT
	5,000 TT						5,000 TT
	88,388	2,500	2,500	2,500	6,000	7,500	109,388
TOTALS - POLICE							
	361 A						361 A
	677 CA						677 CA
	6,000 CN	2,500 CN	2,500 CN	2,500 CN	6,000 CN	7,500 CN	27,000 CN
	45,446 CR						45,446 CR
	30,904 CT						30,904 CT
	5,000 TT						5,000 TT
	88,388	2,500	2,500	2,500	6,000	7,500	109,388



PRISONS

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/PHILADELPHIA-DEPARTMENT-OF-PRISONS/

MISSION

The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for reentry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy. PDP helps advance the Mayor's goal of building mutual trust and safety in city neighborhoods, by ensuring that returning citizens have access to resources to support their successful reentry to their communities.

To elevate the City's focus on reentry, in 2019 the Office of Reentry Partnerships (ORP), a unit within the Office of Public Safety, was created to act as the umbrella agency to coordinate, maintain, and expand public-private partnerships across the city to ensure linkages to community services post-release. PDP, working with the ORP, has ensured that there is a continuum of reentry services after release for people incarcerated at PDP. This partnership has ensured a critical role in the City's

efforts to reduce recidivism, as criminal justice reform in Philadelphia evolves to focus on community reinvestment and reentry.

CAPITAL BUDGET TRENDS

From FY20-25, PDP received an annual average amount of \$4.7 million in tax-supported City New (CN) general obligation funds. Projects have included general facility improvements.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$35.2 million in City New (CN) tax-supported funding is appropriated for renovations and improvements at Prisons facilities. The Approved FY26 Capital Budget also invests nearly \$17.7 million in Prisons infrastructure, including:

- \$3.0 million in CN funding to purchase and install a unified security camera network.
- \$10.2 million in CN funding for an ongoing roof replacement at the Curran-Fromhold Correctional Facility.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

PRISONS

CORRECTIONAL INSTITUTIONS - CAPITAL

59 Prison System - Renovations							
CFCF Roofing Replacement Remove and replace roofing on the CFCF Facility.	10,150 CN						10,150 CN
2 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation	2,500 CN 179 CA	2,500CN	2,500 CN	2,500 CN	2,500 CN	2,500 CN	15,000 CN 179 CA
3 DC Exterior Envelope Remove and replace the roofing at Detention Center. Replace the windows.	2,000 CN	3,000CN					5,000 CN
4 Universal Security Camera Replacement Security camera upgrades and software	3,000 CN						3,000 CN
5 Prison Campus Paving Prison Campus Paving			1,000 CN			1,000 CN	2,000 CN
	17,829	5,500	3,500	2,500	2,500	3,500	35,329

	2026 \$x000	2027 \$x000		2028 x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
59A. Prison System - Renovations-FY25 See description under line item 59.	9,864 CT							9,864 CT
	9,864							9,864
59B. Prison System - Renovations-FY24 See description under line item 59.	6,229 CT							6,229 CT
	6,229							6,229
59C. Prison System - Renovations-FY23 See description under line item 59.	1,288 CT							1,288 CT
	1,288							1,288
59D. Prison System - Renovations-FY20 See description under line item 59.	7,703 CR							7,703 CR
	7,703							7,703
Totals - CORRECTIONAL INSTIT	TUTIONS - CAPITAL							
	179 CA							179 CA
	17,650 CN	5,500 CN	1 3,50	00 CN	2,500 CN	2,500 CN	3,500 CN	,
	7,703 CR							7,703 CR
	17,381 CT							17,381 CT
	42,913	5,500	3,50	00	2,500	2,500	3,500	60,413

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
TOTALS - PRISONS							
	179 CA						179 CA
	17,650 CN	5,500 CN	3,500 CN	2,500 CN	2,500 CN	3,500 CN	35,150 CN
	7,703 CR						7,703 CR
<u></u>	17,381 CT						17,381 CT
	42,913	5,500	3,500	2,500	2,500	3,500	60,413



PUBLIC PROPERTY

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-PUBLIC-PROPERTY/

MISSION

The Department of Public Property (DPP) serves the City's workforce and community responsibly by providing quality facilities and workspaces, enabling the City's workforce to take meaningful steps to meet the Mayor's policy goals to make Philadelphia the safest, cleanest, and greenest big city in the nation with access to economic opportunity for all.

CAPITAL BUDGET TRENDS

From FY20-25, DPP received an annual average amount of \$8.4 million in tax-supported City New (CN) general obligation funds. Recent projects have included improvements to City Hall, Hub of Hope, and other facilities.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$40.7 million in City New (CN) tax-supported funding is appropriated for municipal facility improvements. In the FY26 Capital Budget, \$13.5 million in CN funding is appropriated for these improvements. Significant investments for FY26 include:

- \$3.0 million in CN funding for the completion of the renovation to Paine Plaza at the Municipal Services Building (MSB).
- \$8.0 million in CN funding to fund the MSB façade renovation.
- \$1.2 million in CN funding to renovate the access point to the Hub of Hope from Paine Plaza.

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
PUBLIC PROPERTY							
BUILDINGS AND FACILITIES - OTHER							
60 Citywide Asbestos Abatement & Environmental Remediation							
Asbestos Abatement & Environmental Remediation Provide environmental abatement and air monitoring at facilities Citywide.	250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
	250	250	250	250	250	250	1,500
60A. Citywide Asbestos Abatement & Environmental Remediation-F See description under line item 60.	F Y25 250 CT						250 CT
	250						250
60B. Citywide Asbestos Abatement & Environmental Remediation-F See description under line item 60.	F Y24 225 CT						225 CT
	225						225
60C. Citywide Asbestos Abatement & Environmental Remediation-F See description under line item 60.	FY23 445 CT						445 CT

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
60D. Citywide Asbestos Abatement & Environmental Remediation See description under line item 60.	-FY22 67 CT						67 CT
	67						67
60E. Citywide Asbestos Abatement & Environmental Remediation See description under line item 60.	-FY21 12 CT						12 CT
	12						12
1 City Improvements 1 City Improvements Fund critical renovations and other improvements to City owned facilities.	500 CR	500CR	500 CR	500 CR	500 CR	500 CR	3,000 CR
2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building.	65 CA 12,200 CN	2,000CN	2,000 CN	2,500 CN	2,500 CN	2,500 CN	65 CA 23,700 CN
3 City Hall Improvements Perform various infrastructure improvements to City Hall.	1,000 CN	2,000CN	2,000 CN	3,000 CN	3,000 CN	3,000 CN	14,000 CN

		2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
4 Improvements to Municipal Facilities 623 W Lehigh Renovations & Roof Replacement Elevator @ Front & Hunting Park \$35,000 Elevator @ 660 E Erie\$32,000	\$500,000		500CN	500 CN	500 CN			1,500 CN
		13,765	5,000	5,000	6,500	6,000	6,000	42,265
61A. Improvements to Municipal Facilities-FY25								
See description under line item 61.		1,698 CR						1,698 CR
		10,497 CT						10,497 CT
		12,195						12,195
61B. Improvements to Municipal Facilities-FY24								
See description under line item 61.		358 CR						358 CR
		1,772 CT						1,772 CT
		2,130						2,130
61C. Improvements to Municipal Facilities-FY23								
See description under line item 61.		5,387 CR						5,387 CR
		125 CT						125 CT
		100 FT						100 FT
		1,100 PT						1,100 PT
		6,712						6,712

	0-370 M-37 M	029 2030 2031 2026 - 2031 x000 \$x000 \$x000 \$x000
61D. Improvements to Municipal Facilities-FY22		
See description under line item 61.	5,498 CR	5,498 CR
	17 CT	17 CT
	100 FT	100 FT
	1,100 PT	1,100 PT
	6,715	6,715
61E. Improvements to Municipal Facilities-FY21		
See description under line item 61.	500 CR	500 CR
	53 CT	53 CT
	100 FT	100 FT
	1,100 PT	1,100 PT
	1,753	1,753
61F. Improvements to Municipal Facilities-FY20		
See description under line item 61.	5,846 CR	5,846 CR
	100 FT	100 FT
	1,100 PT	1,100 PT
	7,500 TT	7,500 TT
	14,546	14,546
61G. Improvements to Municipal Facilities-FY19 See description under line item 61.	1,422 CR	1,422 CR
See Esser, and an	1,422	1,422
	1,744	1,722

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
61H. Improvements to Municipal Facilities-FY17 See description under line item 61.	7 CT						7 CT
	7						7
Totals - BUILDINGS AND FACILITIES - C							
	65 CA	4.7E0. CN	4.750.CN	6 2EO CN	5 750 CN	5 750 CN	65 CA
	13,450 CN 21,209 CR	4,750 CN 500 CR	4,750 CN 500 CR	6,250 CN 500 CR	5,750 CN 500 CR	5,750 CN 500 CR	40,700 CN 23,709 CR
	13,470 CT						13,470 CT
	400 FT						400 FT
	4,400 PT						4,400 PT
	7,500 TT						7,500 TT
	60,494	5,250	5,250	6,750	6,250	6,250	90,244

	2026	2027	2028	2029	2030	2031 2	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - PUBLIC PROPERTY							
	65 CA						65 CA
	13,450 CN	4,750 CN	4,750 CN	6,250 CN	5,750 CN	5,750 CN	40,700 CN
	21,209 CR	500 CR	500 CR	500 CR	500 CR	500 CR	23,709 CR
	13,470 CT						13,470 CT
	400 FT						400 FT
	4,400 PT						4,400 PT
	7,500 TT						7,500 TT
	60,494	5,250	5,250	6,750	6,250	6,250	90,244



RECORDS

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/
DEPARTMENT-OF-RECORDS/

MISSION

The Department of Records (DOR) provides inclusive, efficient, and effective service to City agencies and the public in the management of City records through: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state realty transfer taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication Facility; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices. DOR provides public-facing services that residents can see, touch, and feel.

CAPITAL BUDGET TRENDS

Following the 2017 completion of the new City Archives facility at 548 Spring Garden Street, appropriations of City, tax-supported Capital dollars for DOR from FY20-25 included only modest investments in printing equipment and technology.

CAPITAL BUDGET PROJECTS

The Capital Budget for FY26 does not provide new City-New tax-supported funding for Records but does provide appropriations for reprogrammed City tax supported loans (CA).

	2026 2027 2028 202	
RECORDS	\$x000 \$x000 \$x000 \$x0	\$\$000 \$\$000 \$\$000 \$\$000
CAPITAL PROJECTS		
Records Improvements		
Replace Printer for Central Duplicating To replace an existing printer in Central Duplicating which has reached the end of its useful life.	51 CA	51 CA
	51	51
62A. Records Improvements-FY20		
See description under line item 62.	248 CR	248 CR
	248	248
Totals - CAPITAL PROJECTS		
	51 CA	51 C
	248 CR	248 CI
	299	299
TOTALS - RECORDS		
	51 CA	51 C/
	248 CR	248 CI
	299	299



SANITATION

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/DEPARTMENT-OF-SANITATION/

MISSION

Sanitation supports the City of Philadelphia's efforts for a cleaner, greener, safer city through the management and disposal of waste, provision of cleaning and beautification programs and services, recycling education, and enforcement of the Sanitation Code.

CAPITAL BUDGET TRENDS

In the FY20-25 timeframe, Sanitation projects were listed under the Streets Department requests. Projects have included upgrades to waste processing systems at the Northwest Transfer Station in Roxborough. Once a Streets Department entity, Sanitation is now its own separate unit. Thus for FY26-31, the Capital Book lists Sanitation separately.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$7.5 million in City New (CN) tax-supported funding is appropriated for facility modernization. In the FY26 Capital Budget, \$4.0 million in CN funding is appropriated for the modernization of the Northwest Transfer Station crane and packer waste processing system.

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	926 - 2031 \$x000
SANITATION							
SANITATION							
Modernization of Sanitation Facilities							
1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system.	4,000 CN						4,000 CN
2 Roof Replacement at 26th and Glenwood Replacement of the roof at the Sanitation Facility/Fleet Tire Shop at 26th and Glenwood and associated rehab work. The project will also rehab the building skin and plumbing associated the boiler.		500CN	500 CN				1,000 CN
3 Sanitation Department Wide Facility Improvements In order to properly and successfully maintain our Streets we must spend time and money maintaining our facilities.		500CN	500 CN	500 CN	500 CN	500 CN	2,500 CN
	4,000	1,000	1,000	500	500	500	7,500
S3A. Modernization of Sanitation Facilities-FY25 See description under line item 63.	7,140 CT						7,140 CT
	7,140						7,140
63B. Modernization of Sanitation Facilities-FY24 See description under line item 63.	450 CT						450 CT
	450						450

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	026 - 2031 \$x000
63C. Modernization of Sanitation Facilities-FY23 See description under line item 63.	1,026 CT						1,026 CT
	1,026						1,026
63D. Modernization of Sanitation Facilities-FY22 See description under line item 63.	27 CT						27 CT
	27						27
63E. Modernization of Sanitation Facilities-FY18 See description under line item 63.	7 CT						7 CT
	7						7
Totals - SANITATION							
	4,000 CN 8,650 CT	1,000 CN	1,000 CN	500 CN	500 CN	500 CN	7,500 CN 8,650 CT
	12,650	1,000	1,000	500	500	500	16,150
TOTALS - SANITATION							
	4,000 CN	1,000 CN	1,000 CN	500 CN	500 CN	500 CN	7,500 CN
	8,650 CT						8,650 CT
	12,650	1,000	1,000	500	500	500	16,150



STREETS

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/DEPARTMENT-OF-STREETS/

MISSION

The Department of Streets (Streets) provides safe streets in a cost-effective and efficient manner to make Philadelphia the safest, cleanest, and greenest big city in the nation with access to economic opportunity for all. The Department constructs and maintains the City's transportation network and ensures the safety of multimodal users to achieve Vision Zero goals.

CAPITAL BUDGET TRENDS

From FY20-25, the Streets Department received an annual average amount of \$62.1 million in tax-supported City New (CN) general obligation funds. Projects have included reconstruction and resurfacing of streets and ADA ramps, as well as street lighting improvements. This average amount includes projects for Sanitation, which is presented separately starting in FY26.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$453.8 million in City New (CN) tax-supported funding is appropriated for bridge improvements, street reconstruction and resurfacing, highway improvements, street lighting improvements, department facilities, multimodal side paths, and traffic control initiatives. In the FY26 Capital Budget, \$66.2 million in CN funding is appropriated for these projects. Significant investments for FY26 include:

- \$50.0 million in CN funding in FY26 and a total of \$350.0 million over the FY26-31 program for the resurfacing and reconstruction of neighborhood streets and roads including the design, reconstruction, and verification of ADA ramps.
- \$5.0 million in CN funding for ongoing citywide traffic safety improvements consistent with Vision Zero objectives.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

STREETS

BRIDGES Bridge Reconstruction & Improvements							
Local Bridge Rehabilitation Reconstruction, rehabilitation, restoration or removal of existing	1,500 CR						1,500 CR
bridges.	1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
2 Bridge Reconstruction, Rehabilitation, and Restoration Reconstruction, rehabilitation, and restoration of existing bridges.	500 TB 485 CA						500 TB 485 CA
	48,000 FB	48,000FB	48,000 FB	48,000 FB	48,000 FB	48,000 FB	288,000 FB
	1,000 CN	1,000CN	1,000 CN	1,000 CN	2,500 CN	2,500 CN	9,000 CN
	9,000 SB	9,000SB	9,000 SB	9,000 SB	9,000 SB	9,000 SB	54,000 SB
	3,000 CR						3,000 CR
3 Act 13 - Stabilize Structurally Deficient Bridges Reconstruction, rehabilitation, and restoration of existing bridges.	3,000 SB 3,000 CR	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB 3,000 CR

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
4 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44.	100 SB 100 CR	100SB	100 SB	100 SB	100 SB	100 SB	600 SB 100 CR
	70,685	62,100	62,100	62,100	63,600	63,600	384,185
64A. Bridge Reconstruction & Improvements-FY25							
See description under line item 64.	9,100 CR						9,100 CR
	2,000 CT						2,000 CT
	48,000 FT						48,000 FT
	12,100 ST						12,100 ST
	500 TT						500 TT
	71,700						71,700
64B. Bridge Reconstruction & Improvements-FY24							
See description under line item 64.	3,577 CT						3,577 CT
	36,800 FT						36,800 FT
	10,000 ST						10,000 ST
	500 TT						500 TT
	50,877						50,877

	2026 \$x000	0 27 000	2028 \$x000	2029 \$x000	 2030 \$x000	2031 \$x000	2026 - 2031 \$x000
64C. Bridge Reconstruction & Improvements-FY23							
See description under line item 64.	500 CT						500 CT
	8,000 FT						8,000 FT
	4,600 ST						4,600 ST
	500 PT						500 PT
	13,600						13,600
64D. Bridge Reconstruction & Improvements-FY22							
See description under line item 64.	500 CT						500 CT
	8,000 FT						8,000 FT
	4,600 ST						4,600 ST
	500 PT						500 PT
	13,600						13,600
64E. Bridge Reconstruction & Improvements-FY21							
See description under line item 64.	1,008 CT						1,008 CT
	22,400 FT						22,400 FT
	7,300 ST						7,300 ST
	500 TT						500 TT
	31,208						31,208

	2026 2027 2028 \$x000 \$x000 \$x000	2029 2030 2031 2026 - 2031 \$x000 \$x000 \$x000 \$x000
64F. Bridge Reconstruction & Improvements-FY20		
See description under line item 64.	612 CT	612 CT
	77,772 FT	77,772 FT
	3,260 PT	3,260 PT
	37,885 ST	37,885 ST
	119,529	119,529
64G. Bridge Reconstruction & Improvements-FY19		
See description under line item 64.	314 CT	314 CT
	19,200 FT	19,200 FT
	322 ST	322 ST
	19,836	19,836
64H. Bridge Reconstruction & Improvements-FY18		
See description under line item 64.	13,117 FT	13,117 FT
	2,797 ST	2,797 ST
	15,914	15,914
64I. Bridge Reconstruction & Improvements-FY17		
See description under line item 64.	367 CT	367 CT
	367	367

	2	026	2027 20	028 2029	2030	2031	2026 - 2031
	\$2	x000 \$	\$2000	x000 \$x000	\$x000	\$x000	\$x000
Totals - BRIDGES							
	485	CA					485 CA
	2,000	CN 2,00	0 CN 2,00	0 CN 2,000 C	N 3,500 CN	3,500 CN	15,000 CN
	16,700	CR					16,700 CR
	8,878	CT					8,878 CT
	48,000	FB 48,00	0 FB 48,00	0 FB 48,000 F	B 48,000 FB	48,000 FB	288,000 FB
	233,289	FT					233,289 FT
	4,260	PT					4,260 PT
	12,100	SB 12,10	0 SB 12,10	0 SB 12,100 S	B 12,100 SB	12,100 SB	72,600 SB
	79,604	ST					79,604 ST
	500	ТВ					500 TB
	1,500	TT					1,500 TT
_	407,316	62,10	0 62,10	0 62,100	63,600	63,600	720,816

	2026	2027	2028	2029	2030		2026 - 2031
GRADING & PAVING	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
65 Reconstruction/Resurfacing of Streets							
1 Reconstruction/Resurfacing and ADA Ramp Reconstruction Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps.	8,800 CA 50,000 CN	60,000CN	60,000 CN	60,000 CN	60,000 CN	60,000 CN	8,800 CA 350,000 CN
2 Historic Streets Restore and reconstruct historic streets throughout the City.	3,000 SB	500CN	500 CN	500 CN	500 CN	500 CN	3,000 SB 2,500 CN
	61,800	60,500	60,500	60,500	60,500	60,500	364,300
65A. Reconstruction/Resurfacing of Streets-FY25 See description under line item 65.	24,206 CT						24,206 CT
	24,206						24,206
65B. Reconstruction/Resurfacing of Streets-FY24							
See description under line item 65.	52,844 CR						52,844 CR
	12,689 CT						12,689 CT
	65,533						65,533

	2026	2027	2028	2029	2030	2031 2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000 \$x000
65C. Reconstruction/Resurfacing of Streets-FY23						
See description under line item 65.	2,250 PT					2,250 PT
	19,130 CT					19,130 CT
	1,000 FT					1,000 FT
	1,000 ST					1,000 ST
	23,380					23,380
65D. Reconstruction/Resurfacing of Streets-FY22						
See description under line item 65.	538 PT					538 PT
	51,500 CT					51,500 CT
	1,000 FT					1,000 FT
	1,200 ST					1,200 ST
	54,238					54,238
65E. Reconstruction/Resurfacing of Streets-FY21						
See description under line item 65.	14,000 CR					14,000 CR
	1,000 FT					1,000 FT
	1,200 ST					1,200 ST
	16,200					16,200
65F. Reconstruction/Resurfacing of Streets-FY20 See description under line item 65.	1,500 CR					1,500 CR
	1,500					1,500

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
65G. Reconstruction/Resurfacing of Streets-FY19 See description under line item 65.	1,000 TT						1,000 TT
	1,000						1,000
65H. Reconstruction/Resurfacing of Streets-FY14 See description under line item 65.	1 A						1 A
	1						1
66 Highways Citywide							
Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City.	1,750 FB 1,750 CR	500CN	500 CN	500 CN	500 CN	500 CN	1,750 FB 1,750 CR 2,500 CN
	3,500	500	500	500	500	500	6,000
66A. Highways Citywide-FY25							
See description under line item 66.	513 CT						513 CT
	500 FT						500 FT
	500 CR						500 CR
	1,513						1,513

	2026 \$x000	2 027 x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
66B. Highways Citywide-FY24 See description under line item 66.	500 CT						500 CT
	500						500
66C. Highways Citywide-FY23 See description under line item 66.	500 CT						500 CT
	500						500
66D. Highways Citywide-FY22 See description under line item 66.	1,000 CT						1,000 CT
	1,000						1,000
66E. Highways Citywide-FY21 See description under line item 66.	150 CT						150 CT
·	150						150
66F. Highways Citywide-FY20 See description under line item 66.	1,000 CT						1,000 CT
•	1,000						1,000
66G. Rehabilitation of Stairways in Manayunk and Citywide-FY16 See description under line item 66.	171 CT						171 CT
·	171						171

	2026		2028	2029	2030		2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - GRADING & PA	VING						
	1 A						1 A
	8,800 CA						8,800 CA
	50,000 CN	61,000 CN	61,000 CN	61,000 CN	61,000 CN	61,000 CN	355,000 CN
	70,594 CR						70,594 CR
	111,359 CT						111,359 CT
	1,750 FB						1,750 FB
	3,500 FT						3,500 FT
	2,788 PT						2,788 PT
	3,000 SB						3,000 SB
	3,400 ST						3,400 ST
	1,000 TT						1,000 TT
_	256,192	61,000	61,000	61,000	61,000	61,000	561,192

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
MPROVEMENTS TO CITY HIGHWAYS							
Federal Aid Highway Program							
1 Transportation Engineering and Restoration Fund (TERF)	500 TB						500 TB
Improve federally-funded highway and transportation networks citywide.	5,000 CR						5,000 CR
oily mad.	10,000 SB	6,000SB	6,000 SB	6,000 SB	6,000 SB	6,000 SB	40,000 SB
	20,000 FB	12,000FB	12,000 FB	12,000 FB	12,000 FB	12,000 FB	80,000 FB
	1,000 CN	1,000CN	1,000 CN	1,000 CN	2,500 CN	2,500 CN	9,000 CN
	2,000 PB						2,000 PB
2 Citywide 3R							
Resurface, reconstruct and restore city highways that are eligible	20,000 FB	16,000FB	16,000 FB	16,000 FB	16,000 FB	16,000 FB	100,000 FB
for federal funds; modernize and preserve facilities and	1,000 CN	1,000CN	1,000 CN	1,000 CN	2,500 CN	2,500 CN	9,000 CN
infrastructure.	5,000 CR						5,000 CR
	599 CA						599 CA
3 County Fee for Local Capital Projects	0.000.00	0.00000	0.000.00	0.000.00	0.000.00	0.000.00	40.000.0D
For citywide state-funded highway, bridge and transportation	2,000 CR	2,000CR	2,000 CR	2,000 CR	2,000 CR	2,000 CR	12,000 CR
projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives.	2,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB	2,000 SB	12,000 SB

4 Swanson Street Reconstruction Resurface, reconstruct and restore Swanson Street between Columbus Boulevard and Oregon Avenue.
5 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the

6 Roosevelt Boulevard Improvement
Improve Roosevelt Boulevard to accommodate all modes of

Philadelphia Museum of Art.

transportation.

2026	2027	2028	2029	2030		2026 - 2031
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
	1,200FB					1,200 FB
	300CN					300 CN
	400CN	400 CN	400 CN	400 CN		1,600 CN
	1,600FB	1,600 FB	1,600 FB	1,600 FB		6,400 FB
	1,600SB	1,600 SB	1,600 SB	1,600 SB		6,400 SB
			500 CN	500 CN		1,000 CN
			2,000 FB	2,000 FB		4,000 FB
			2,000 SB	2,000 SB		4,000 SB
3,000 CN						3,000 CN
1,300 CN						1,300 CN
73,399	45,100	43,600	48,100	51,100	43,000	304,299

⁷ Hedley Street Renovations Reinstate Public Access to Hedley Street at Balfour Street and extending to Delaware Avenue.

⁸ Judson Street Renovations 2800 Block of Judson street that is caving

		029 2030 2031 2026 - 2031 x000 \$x000 \$x000 \$x000
67A. Federal Aid Highway Program-FY25		
See description under line item 67.	5,540 CT	5,540 CT
	50,000 FT	50,000 FT
	2,000 PT	2,000 PT
	17,000 ST	17,000 ST
	16,500 CR	16,500 CR
	500 TT	500 TT
	91,540	91,540
67B. Federal Aid Highway Program-FY24		
See description under line item 67.	3,700 CT	3,700 CT
	38,400 FT	38,400 FT
	500 PT	500 PT
	8,000 ST	8,000 ST
	500 TT	500 TT
	51,100	51,100
67C. Federal Aid Highway Program-FY23		
See description under line item 67.	6,500 CT	6,500 CT
	30,800 FT	30,800 FT
	500 PT	500 PT
	3,000 ST	3,000 ST
	500 TT	500 TT

	2026 2027 2028 \$x000 \$x000 \$x000	2029 2030 2031 2026 - 2031 \$x000 \$x000 \$x000 \$x000
67D. Federal Aid Highway Program-FY22		
See description under line item 67.	411 CT	411 CT
	40,000 FT	40,000 FT
	500 PT	500 PT
	5,000 ST	5,000 ST
	500 TT	500 TT
	46,411	46,411
67E. Federal Aid Highway Program-FY21		
See description under line item 67.	1,765 CT	1,765 CT
	49,052 FT	49,052 FT
	500 PT	500 PT
	5,962 ST	5,962 ST
	500 TT	500 TT
	57,779	57,779
67F. Federal Aid Highway Program-FY20		
See description under line item 67.	47,157 FT	47,157 FT
	2 PT	2 PT
	8,618 ST	8,618 ST
	55,777	55,777

	March of the Control	028 2029 2030 x000 \$x000 \$x000	2031 2026 - 2031 \$x000 \$x000
67G. Federal Aid Highway Program-FY19			
See description under line item 67.	718 CT		718 CT
	8,027 FT		8,027 FT
	8,745		8,745
67H. Federal Aid Highway Program-FY18	20 57		22 57
See description under line item 67.	32 FT		32 FT
	32		32
67I. Federal Aid Highway Program-FY17			
See description under line item 67.	10,197 FT		10,197 FT
	1,000 PT		1,000 PT
	11,197		11,197
67J. Federal Aid Highway Program-FY16			
See description under line item 67.	209 CT		209 CT
	209		209

	2026	2027	2028	2029	2030		2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - IMPROVEMENTS TO CITY HIGHWAYS							
	599 CA						599 CA
	6,300 CN	2,700 CN	2,400 CN	2,900 CN	5,900 CN	5,000 CN	25,200 CN
2	8,500 CR	2,000 CR	2,000 CR	2,000 CR	2,000 CR	2,000 CR	38,500 CR
1	8,843 CT						18,843 CT
4	0,000 FB	30,800 FB	29,600 FB	31,600 FB	31,600 FB	28,000 FB	191,600 FB
27	3,665 FT						273,665 FT
	2,000 PB						2,000 PB
	5,002 PT						5,002 PT
1	2,000 SB	9,600 SB	9,600 SB	11,600 SB	11,600 SB	8,000 SB	62,400 SB
4	7,580 ST						47,580 ST
	500 TB						500 TB
	2,500 TT						2,500 TT
43	7,489	45,100	43,600	48,100	51,100	43,000	668,389

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
STREET LIGHTING	*****	*	******	******	*	*****	
Street Lighting Improvements							
1 Street Lighting Improvements	100 CA						100 CA
Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles.	250 PB						250 PB
	400 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,900 CN
2 Street Alley Lighting Improvements Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle.		250CN	250 CN	250 CN	250 CN	250 CN	1,250 CN
3 Martin Luther King Drive - Street Lighting Improvements Replace direct burial street light poles with new foundations and poles.		250CN		550 CN		550 CN	1,350 CN
	750	1,000	750	1,300	750	1,300	5,850
SBA. Street Lighting Improvements-FY25							
See description under line item 68.	450 CR						450 CR
	450 CT						450 CT
	250 PT						250 PT
	1,150	_	_	_		_	1,150

	2026 \$x000		027 0 000	 2028 \$x000	 2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
68B. Street Lighting Improvements-FY24	050.07							050.07
See description under line item 68.	950 CT							950 CT
	950							950
68C. Street Lighting Improvements-FY23								
See description under line item 68.	1,100 CT							1,100 CT
	500 PT							500 PT
	1,600							1,600
68D. Street Lighting Improvements-FY22								
See description under line item 68.	439 CT							439 CT
	500 PT							500 PT
	939							939
68E. Street Lighting Improvements-FY21								
See description under line item 68.	500 PT							500 PT
	500							500
Totals - STREET LIGHTING								
	100 CA							100 CA
	400 CN	1,000	CN	750 CN	1,300 CN	750 CN	1,300 C	N 5,500 CN
	450 CR							450 CR
	2,939 CT							2,939 CT
	250 PB							250 PB
	1,750 PT							1,750 PT
	5,889	1,000		750	1,300	750	1,300	10,989

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
STREETS DEPARTMENT FACILITIES							
Streets Department Facilities							
Salt & Brine Facilities Improvements to Streets Department Facilities	250 CN 235 CA	500CN	500 CN	500 CN	500 CN	500 CN	2,750 CN 235 CA
2 Upgrade Facility Storm/Sewer Site Drain Systems Conduct a field study of all storm and sewer drain systems for all Streets Facilities; upgrade and or replace systems to bring up to current environmental standards.				100 CN	100 CN	100 CN	300 CN
99 Street Lighting Shop Renovation or Replacement Reconstruction and Replacement of Street Lighting Shop roof, flooring, foundation and related infrastructure.							
	485	500	500	600	600	600	3,285
9A. Streets Department Facilities-FY25							
See description under line item 69.	1,334 CT						1,334 CT
	1,000 CR						1,000 CR
	2,334						2,334
9B. Streets Department Facilities-FY24 See description under line item 69.	250 CT						250 CT
	250						250

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	\$x000
69C. Streets Department Facilities-FY23 See description under line item 69.	600 CT						600 CT
	600						600
69D. Streets Department Facilities-FY22							
See description under line item 69.	100 CT						100 CT
	100						100
69E. Streets Department Facilities-FY20							
See description under line item 69.	350 CR						350 CR
	661 CT						661 CT
	1,011						1,011
69F. Streets Department Facilities-FY19							
See description under line item 69.	4,000 PT						4,000 PT
	4,000						4,000
Totals - STREETS DEPARTMENT	T FACILITIES						
	235 CA						235 CA
	250 CN	500 CN	500 CN	600 CN	600 CN	600 CN	3,050 CN
	1,350 CR						1,350 CR
	2,945 CT						2,945 CT
	4,000 PT						4,000 PT
	8,780	500	500	600	600	600	11,580

TRAFFIC ENGINEERING IMPS	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
70 Multimodal Trails and Sidepaths Citywide							
Multimodal Trails and Sidepaths To rehabilitate existing trails and sidepaths, design, acquire sidepaths and construct new trails to create a safer	1,000 CR	500CN	500 CN	500 CN	500 CN	500 CN	2,500 CN 1,000 CR
transportation network and reduce injuries and fatalities on roadways.	4,000 FB 2,000 SB 1,000 PB 500 TB	2,000FB 2,000SB	2,000 FB 2,000 SB	2,000 FB 2,000 SB	2,000 FB 2,000 SB	2,000 FB 2,000 SB	14,000 FB 12,000 SB 1,000 PB 500 TB
	8,500	4,500	4,500	4,500	4,500	4,500	31,000
71 Traffic Control							

2	Vision Zer	o Speed	Cushion	&	Traffic	Calming	Program
F	or traffic cor	ntrol.					

- 3 Signal Synchronization/Modernization Install and modernize signals at existing and new intersections and replace signal support.
- 4 Signal Synchronization Transit Corridor Improvements Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and Implementing transit improvements on five high priority corridors.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
1,500 CN	1,500CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,000 CN
1,500 PB						1,500 PB
1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
6,000 SB	4,000SB	4,000 SB	4,000 SB	4,000 SB	4,000 SB	26,000 SB
2,000 CR						2,000 CR
1,000 TB						1,000 TB
1,000 CN	1,000CN	1,000 CN	1,500 CN	1,500 CN	1,500 CN	7,500 CN
4,000 SB	10,000SB	10,000 SB	10,000 SB	10,000 SB	10,000 SB	54,000 SB
4,000 FB	10,000FB	10,000 FB	10,000 FB	10,000 FB	10,000 FB	54,000 FB
250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
	_50011	_30 0	_50 011	_50 0.1	_00 011	.,555 5.1

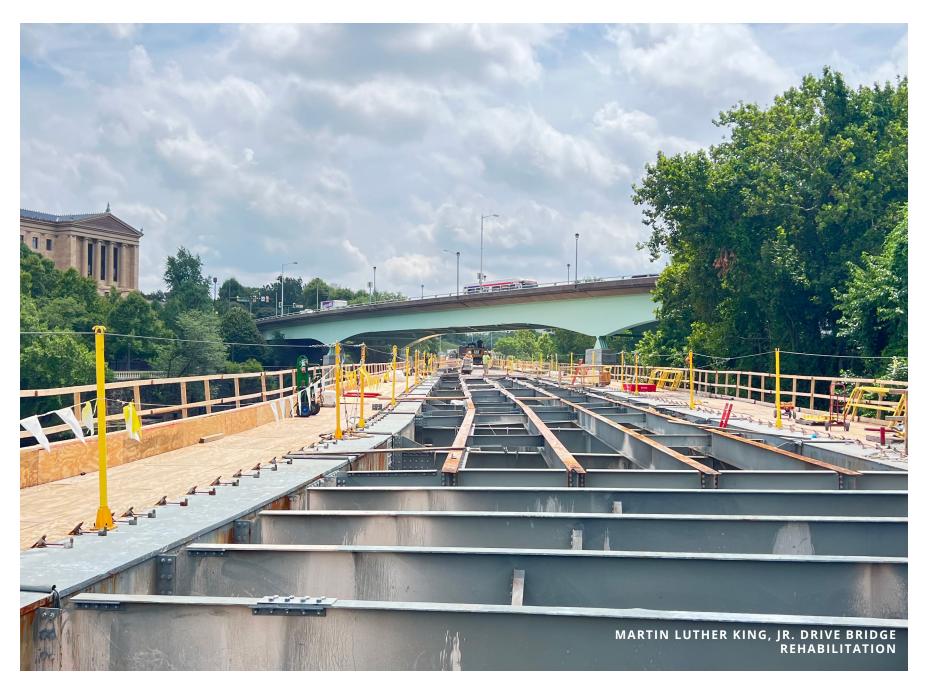
⁵ Traffic Control Equipment Replacement Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials.

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
6 City Automated Speed Enforcement For ongoing citywide safety improvements consistent with Vision Zero objectives.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
7 Automated Red Light Enforcement Project (ARLE) For ongoing citywide safety improvements consistent with Vision Zero objectives.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
8 Material Requisition Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards.		500CN	500 CN	500 CN	500 CN	500 CN	2,500 CN
	62,250	67,750	67,750	68,250	68,250	68,250	402,500
71A. Traffic Control-FY25							
See description under line item 71.	4,550 CT						4,550 CT
	11,000 FT						11,000 FT
	2,500 PT						2,500 PT
	4,000 CR						4,000 CR
	14,000 ST						14,000 ST
	500 TT						500 TT

	100 (100 (100 (100 (100 (100 (100 (100	29 2030 2031 2026 - 2031 000 \$x000 \$x000 \$x000
71B. Traffic Control-FY24		
See description under line item 71.	3,171 CT	3,171 CT
	100 PT	100 PT
	20,800 FT	20,800 FT
	28,800 ST	28,800 ST
	52,871	52,871
71C. Traffic Control-FY23		
See description under line item 71.	328 CR	328 CR
	783 CT	783 CT
	500 PT	500 PT
	5,200 FT	5,200 FT
	13,200 ST	13,200 ST
	20,011	20,011
71D. Traffic Control-FY22		
See description under line item 71.	500 PT	500 PT
	4,000 FT	4,000 FT
	11,200 ST	11,200 ST
	15,700	15,700
71E. Traffic Control-FY21		
See description under line item 71.	4,000 FT	4,000 FT
	10,000 ST	10,000 ST
	14,000	14,000

	2026 \$x000	202 7		7.6	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
71F. Traffic Control-FY20							
See description under line item 71.	29,105 FT						29,105 FT
	3,260 PT						3,260 PT
	19,333 ST						19,333 ST
	51,698						51,698
71G. Traffic Control-FY19							
See description under line item 71.	3,000 FT						3,000 FT
	634 ST						634 ST
	3,634						3,634
TALL TRAFFIC ENCINEERING IMPO							
Totals - TRAFFIC ENGINEERING IMPS	500 CA						500 CA
	7,250 CN	8,250 CI	N 8,250 C	:N 8,750 CI	N 8,750 CN	8,750 CN	
	12,328 CR	0,200 01	0,200 0	0,700 01	0,700 011	0,700 01	12,328 CR
	8,504 CT						8,504 CT
	18,000 FB	27,000 FE	3 27,000 F	B 27,000 FE	27,000 FB	27,000 FB	
	77,105 FT					·	77,105 FT
	7,500 PB						7,500 PB
	6,860 PT						6,860 PT
	28,000 SB	37,000 SE	B 37,000 S	B 37,000 SE	37,000 SB	37,000 SE	213,000 SB
	97,167 ST						97,167 ST
	1,500 TB						1,500 TB
	500 TT						500 TT
	265,214	72,250	72,250	72,750	72,750	72,750	627,964

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000						
TOTALS - STREETS							
	1 A						1 A
	10,719 CA						10,719 CA
	66,200 CN	75,450 CN	74,900 CN	76,550 CN	80,500 CN	80,150 CN	453,750 CN
	129,922 CR	2,000 CR	2,000 CR	2,000 CR	2,000 CR	2,000 CR	139,922 CR
	153,468 CT						153,468 CT
	107,750 FB	105,800 FB	104,600 FB	106,600 FB	106,600 FB	103,000 FB	634,350 FB
	587,559 FT						587,559 FT
	9,750 PB						9,750 PB
	24,660 PT						24,660 PT
	55,100 SB	58,700 SB	58,700 SB	60,700 SB	60,700 SB	57,100 SB	351,000 SB
	227,751 ST						227,751 ST
	2,500 TB						2,500 TB
	5,500 TT						5,500 TT
	1,380,880	241,950	240,200	245,850	249,800	242,250	2,600,930



TRANSIT

DEPARTMENT PAGE

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MISSION

The City provides matching contributions to the Capital investments of the Southeastern Pennsylvania Transportation Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life.

CAPITAL BUDGET TRENDS

From FY20-25, Transit has received an annual average amount of \$5.2 million in tax-supported City New (CN) general obligation funds. SEPTA's Capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities. City funds leverage substantial Federal and Commonwealth dollars.

CAPITAL BUDGET PROJECTS

In the FY26-31 Capital Program, \$75.9 million in City tax-supported funding (CN) is appropriated to match \$4.1 billion in State and Federal funding. In the FY26 Capital Budget, \$9 million in CN funding is appropriated for projects that advance the SEPTA Strategic Plan and Capital Budget. Significant investments for FY26 include:

- \$5.3 million in CN funding for critical infrastructure, such as substations, bridges, tracks, and maintenance shops.
- \$2.7 million in CN funding for improvements and repairs to stations.
- \$749,000 in CN funding for the replacement of transit vehicles.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

TRANSIT

TRANSIT IMPROVEMENTS - SEPTA

72	SEPTA Bridge, Track, Signal, and Infrastructure Improvements
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Infrastructure Safety Renewal Program (ISRP) (ALL) Provide for restoration of SEPTA's transit and railroad	1,302 CN	1,490CN	1,519 CN	1,550 CN	1,581 CN	1,613 CN	9,055 CN
infrastructure to a state of good repair.	383 TO	600TO	612 TO	624 TO	636 TO	649 TO	3,504 TO
	50,581 SO	62,710SO	63,949 SO	65,226 SO	66,533 SO	67,868 SO	376,867 SO
State of Good Repair Program (ALL) Fund a group of capital improvements designed to bring	6,337 FO	16,496FO	20,976 FO	2,584 FO	2,640 FO	2,392 FO	51,425 FO
facilities and systems to a state of good repair and/or enhance	2,454 CN	2,613CN	3,442 CN	3,210 CN	3,354 CN	3,088 CN	18,161 CN
system capabilities and safety.	6,747 TO	799TO	1,052 TO	969 TO	1,012 TO	758 TO	11,337 TO
	50,581 SO	62,710SO	63,949 SO	65,226 SO	66,533 SO	67,868 SO	376,867 SO
Maintenance & Transportation Facilities and Roofs Improve SEPTA's bus and rail maintenance shops, facilities	3,522 FO	27,160FO	8,904 FO	8,808 FO	19,132 FO	19,156 FO	86,682 FO
maintenance shops and office buildings to bring facilities and	1,094 CN	1,312CN	1,723 CN	3,053 CN	5,043 CN	6,123 CN	18,348 CN
systems to a state of good repair.		162TO	245 TO	234 TO	272 TO	432 TO	1,345 TO
	30,070 SO	44,221SO	59,029 SO	98,617 SO	159,504 SO	196,673 SO	588,114 SO

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Regional Rail Substation Improvements (RRD)							
Replace components of the traction power supply system for	211 CN	509CN	521 CN	348 CN	314 CN	272 CN	2,175 CN
SEPTA's Regional Rail service.	90 TO	182TO	182 TO	104 TO	63 TO	63 TO	684 TO
	9,007 SO	20,725SO	21,079 SO	13,552 SO	11,294 SO	10,026 SO	85,683 SO
		14,824FO	26,688 FO	24,016 FO	25,440 FO	19,560 FO	110,528 FO
5 Regional Rail Signal System Modernization (RRD)							
Provide for modernization of the train signal systems for	6,576 FO	4,048FO	3,720 FO	13,200 FO	72,602 FO	72,760 FO	172,906 FO
Regional Rail lines, including installation of Automatic Train	39 CN	21CN	21 CN	74 CN	380 CN	380 CN	915 CN
Control, Positive Train Control and signal power reinforcements.	159 TO	109TO	9 TO	32 TO	219 TO	221 TO	749 TO
	1,446 SO	885SO	900 SO	3,194 SO	17,989 SO	18,039 SO	42,453 SO
6 Regional Rail Division Bridge Improvement Program (RRD)	4 700 70	05.00050	40.000.50	00.504.50	40.000.50	40.000.50	400 450 50
Provide for the rehabilitation or replacement of bridges, restoring	1,723 FO	25,936FO	19,296 FO	33,504 FO	40,000 FO	40,000 FO	160,459 FO
bridges to a state of good repair.	166 CN	246CN	169 CN	317 CN	658 CN	670 CN	
	51 TO	106TO	73 TO	136 TO	282 TO	287 TO	935 TO
	192 SO ————	10,562SO	7,262 SO	13,574 SO	28,191 SO	28,742 SO	88,523 SO
	172,731	298,426	305,320	352,152	523,672	557,640	2,209,941
COA CERTA Ruidea Turale Cianal and Infrastructura Immurusament	e EV2E						
2A. SEPTA Bridge, Track, Signal, and Infrastructure Improvement See description under line item 72.	3,419 CT						3,419 CT
	3,419						3,419

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
72B. SEPTA Bridge, Track, Signal, and Infrastructure Improvem							
See description under line item 72.	3,217 CT						3,217 CT
	3,217						3,217
72C. SEPTA Bridge, Track, Signal, and Infrastructure Improvem	ents-FY19						
See description under line item 72.	28 CT						28 CT
	28						28
73 SEPTA Station and Parking Improvements							
1 Railroad and Transit Stations and Parking Improvements	837 CN	1.058CN	512 CN	137 CN	141 CN	151 CN	2,836 CN
Renovate various railroad and transit stations, including improvements to parking facilities.	35 TO	30TO	40 TO	29 TO	30 TO	32 TO	196 TO
improvements to parking labilities.	17,634 SO	32,652SO	16,587 SO	4,984 SO	5,129 SO	5,516 SO	82,502 SO
2 Station Accessibility Program (CTD)							
Make ADA accessibility improvements to 40th Street, Arrott	1,000 CN	1,111CN	1,341 CN	1,166 CN	865 CN	661 CN	6,144 CN
Transportation Center (Margaret-Orthodox),	30,221 FO	27,742FO	33,494 FO	29,112 FO	21,595 FO	16,505 FO	158,669 FO
Susquehanna-Dauphin, Tasker-Morris, and Erie Stations.	34,928 SO	33,33780	40,249 SO	34,983 SO	25,950 SO	19,834 SO	189,281 SO

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
3 City Transit Division Loop Improvements (CTD)							
Provide for improvements to SEPTA bus loops in Philadelphia.		31TO	47 TO	38 TO	41 TO		157 TO
		375FO	389 FO	389 FO			1,153 FO
	838 CN	325CN	489 CN	403 CN	417 CN	137 CN	2,609 CN
	23,548 SO	10,690SO	16,085 SO	13,240 SO	13,761 SO	4,113 SO	81,437 SO
4 City Hall Station and 15th Street Renovations (CTD)							
Rehabilitate City Hall Station on the Broad Street Line and	45 CN	382CN	484 CN	645 CN	806 CN	533 CN	2,895 CN
renovations to 15th Street Station on the Market-Frankford Line.	151 SO	11,468SO	14,516 SO	19,355 SO	24,194 SO	15,997 SO	85,681 SO
	109,237	119,201	124,233	104,481	92,929	63,479	613,560
73A. SEPTA Station and Parking Improvements-FY25							
See description under line item 73.	3,202 CT						3,202 CT
	3,202						3,202
73B. SEPTA Station and Parking Improvements-FY24							
See description under line item 73.	2,357 CT						2,357 CT
	2,357						2,357
73C. SEPTA Station and Parking Improvements-FY23							
See description under line item 73.	1,092 CT						1,092 CT
	1,092						1,092

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
74 SEPTA Passenger Information, Communications, and System	m Controls						
1 SEPTA Key (New Payment Technologies) (ALL)	35,362 FO	19,041FO	7.600 FO	7,980 FO	8,379 FO	8,798 FO	87,160 FO
Design and implement a new fare collection system that will replace and/or enhance the entire array of current revenue	35,362 FO 241 CN	19,041FO 130CN	7,600 FO 79 CN	7,960 FO 72 CN	6,379 FO 70 CN	60 CN	652 CN
collection equipment.	44 TO	24TO	14 TO	13 TO	70 CN	11 TO	117 TO
	8,563 SO	4,611SO	1,839 SO	1,931 SO	2,027 SO	2,128 SO	21,099 SO
	44,210	23,806	9,532	9,996	10,487	10,997	109,028
See description under line item 74.	44 CT						44 CT
See description under line item /4.	44 01						44 01
74B. SEPTA Passenger Information, Communications, and System	44 Controls-FY24						44
· 	44 Controls-FY24 44 CT						44 CT
74B. SEPTA Passenger Information, Communications, and System See description under line item 74.	44 Controls-FY24 44 CT 44						44
74B. SEPTA Passenger Information, Communications, and System See description under line item 74.	44 Controls-FY24 44 CT 44						44 CT
74B. SEPTA Passenger Information, Communications, and System See description under line item 74. 75 Rail Vehicle / Equipment Acquisition and Improvement Programment Locomotives and Regional Rail Cars	Controls-FY24 44 CT 44 ram						44 CT 44 CT
74B. SEPTA Passenger Information, Communications, and System See description under line item 74. 75 Rail Vehicle / Equipment Acquisition and Improvement Programment 1 Locomotives and Regional Rail Cars Acquire locomotives, multi-level coach cars, and electric multiple	44 Controls-FY24 44 CT 44 ram 96,694 FO	62CN	109 CN	132 CN	677 CN	1 500 CN	44 CT 44 CT 44 96,694 FO
74B. SEPTA Passenger Information, Communications, and System See description under line item 74. 75 Rail Vehicle / Equipment Acquisition and Improvement Programment Locomotives and Regional Rail Cars	Controls-FY24 44 CT 44 ram	62CN 26TO	109 CN 47 TO	132 CN 57 TO	677 CN 290 TO	1,500 CN 310 TO	44 CT

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
2 Rail Transit Vehicle Replacement	454 CN	528CN	550 CN	1,409 CN	2,253 CN	1,880 CN	7,074 CN
Acquisition of rail transit vehicles to replace vehicles that have reached the end of useful life.	101 014	10,753FO	20,046 FO	15,439 FO	32,151 FO	29,647 FO	108,036 FO
Todoliou die ond or docidi mo.	118,736 SO	2,602SO	4,850 SO	3,735 SO	7,779 SO	7,173 SO	144,875 SO
	204,930 TO	57,869TO	107,232 TO	82,771 TO	172,571 TO	158,941 TO	784,314 TO
	451,808	74,482	137,499	109,214	244,754	229,451	1,247,208
75A. Rail Vehicle / Equipment Acquisition and Improvement Pro							
See description under line item 75.	775 CT						775 CT
	775						775
75B. Rail Vehicle / Equipment Acquisition and Improvement Pro	ogram EV24						
See description under line item 75.	127 CT						127 CT
	127						127
Totals - TRANSIT IMPROVEMENTS - 3	SEPTA						
Totals - TRANSIT IMPROVEMENTS	SEPTA						
Totals - TRANSIT IMPROVEMENTS -	8,976 CN	9,787 CN	10,959 CN	12,516 CN	16,559 CN	17,068 CN	75,865 CN
Totals - TRANSIT IMPROVEMENTS -		9,787 CN	10,959 CN	12,516 CN	16,559 CN	17,068 CN	75,865 CN 14,305 CT
Totals - TRANSIT IMPROVEMENTS -	8,976 CN	9,787 CN 146,375 FO	10,959 CN 141,113 FO	12,516 CN 135,032 FO	16,559 CN 221,939 FO		
Totals - TRANSIT IMPROVEMENTS -	8,976 CN 14,305 CT			,		208,818 FO	14,305 CT
Totals - TRANSIT IMPROVEMENTS -	8,976 CN 14,305 CT 180,435 FO	146,375 FO	141,113 FO	135,032 FO	221,939 FO	208,818 FO	14,305 CT 1,033,712 FO 2,266,023 SO

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
TOTALS - TRANSIT							
	8,976 CN	9,787 CN	10,959 CN	12,516 CN	16,559 CN	17,068 CN	75,865 CN
	14,305 CT						14,305 CT
	180,435 FO	146,375 FO	141,113 FO	135,032 FO	221,939 FO	208,818 FO	1,033,712 FO
	376,067 SO	299,815 SO	314,959 SO	343,288 SO	457,917 SO	473,977 SO	2,266,023 SO
	212,508 TO	59,938 TO	109,553 TO	85,007 TO	175,427 TO	161,704 TO	804,137 TO
	792.291	515.915	576.584	575.843	871.842	861.567	4.194.042



WATER

DEPARTMENT PAGE

WATER.PHILA.GOV/

MISSION

The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for the City's 1.6 million residents; meeting household, commercial, and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

CAPITAL BUDGET TRENDS

PWD Capital projects rely on self-supporting bond issuances (XN funds), operating revenues (XR), and grants from Federal and Commonwealth programs. Over the six-year period from FY20 through FY25, PWD's overall annual budget year appropriations for Capital investment, including carryforward funds, averaged over \$1.0 billion.

CAPITAL BUDGET PROJECTS

The FY26-31 Capital Program includes a \$6.4 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds provide \$2.4 billion for treatment plant improvements, \$2.3 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$1.5 billion for upgrades to conveyance systems. Substantial amounts of PWD operating revenues will be invested in collector systems, engineering and material support, and treatment facilities.

Water does not use CN but does use self-sustaining revenue bonds (XT) and other sources, such as State and Federal funds, for capital projects.

PWD's investments in conveyance and collector systems allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

WATER

COLLECTOR SYSTEMS - CAPITAL

76 Improvements to Collector System							
Reconstruction of Collector Systems Page 1 Reconstruction of Collector Systems	35,000 FB						35,000 F
Reconstruct and rehabilitate the public collection system citywide and construction of storm flood relief sewers to mitigate	500 SB	500SB	500 SB	500 SB	500 SB	500 SB	3,000 S
flooding in sections of the city that flood during major storms.	267,000 XN	293,250XN	303,250 XN	313,250 XN	323,250 XN	333,250 XN	1,833,250 XI
2 Expansion of Collector System							
Extend the public collection system citywide.	10 PB	10PB	10 PB	10 PB	10 PB	10 PB	60 PE
	490 XN	490XN	490 XN	490 XN	490 XN	490 XN	2,940 XN
	303,000	294,250	304,250	314,250	324,250	334,250	1,874,250
76A. Improvements to Collector System-FY25							
See description under line item 76.	29,100 FT						29,100 FT
	10 PT						10 PT
	1,587 XR						1,587 XR
	450 ST						450 ST
	100 TT						100 TT
	236,348 XT						236,348 XT
	<u>267,595</u>						267,595

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
76B. Improvements to Collector System-FY24							
See description under line item 76.	881 XR						881 XR
_	98,600 XT						98,600 XT
	99,481						99,481
76C. Improvements to Collector System-FY23							
See description under line item 76.	3,334 XR						3,334 XR
	64,815 XT						64,815 XT
=	68,149						68,149
76D. Improvements to Collector System-FY21							
See description under line item 76.	10,476 XT						10,476 XT
=	10,476						10,476
Totals - COLLECTOR SYSTEMS - CAPITAL							
	35,000 FB						35,000 FB
	29,100 FT						29,100 FT
	10 PB	60 PB					
	10 PT						10 PT
	500 SB	,					
	450 ST						450 ST
	100 TT						100 TT
	267,490 XN	293,740 XN	303,740 XN	313,740 XN	323,740 XN	333,740 XN	1,836,190 XN
	5,802 XR						5,802 XR
	410,239 XT						410,239 XT
	748,701	294,250	304,250	314,250	324,250	334,250	2,319,951

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
CONVEYANCE SYSTEMS - CAPITAL	ΨΑΟΟΟ	ΨΛΟΟΟ	ΨΑΟΟΟ	ΨΑΟΟΟ	ΨΑΟΟΟ	ΨΑΟΟΟ	ΨΑΟΟΟ
77 Improvements to Conveyance System							
1 Reconstruction of Conveyance Systems		4,000FB					4,000 FB
Reconstruct water mains throughout the city.	15,000 SB	10,000SB	10,000 SB	10,000 SB	10,000 SB	10,000 SB	65,000 SB
	178,000 XN	178,000XN	168,000 XN	168,000 XN	168,000 XN		1,028,000 XN
	10,000 XR	10,000XR	10,000 XR	10,000 XR	10,000 XR	10,000 XR	
2 Meter Replacement Purchase water meters to replace obsolete meters.	5,000 XN	5,000XN	5,000 XN	5,000 XN	5,000 XN	5,000 XN	30,000 XN
3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not	10 PB	10PB	10 PB	10 PB	10 PB	10 PB	
currently supplied by public water mains.	90 XN ————	90XN	90 XN	90 XN	90 XN	90 XN	
	208,100	207,100	193,100	193,100	193,100	193,100	1,187,600
77A. Improvements to Conveyance System-FY25							
See description under line item 77.	100 FT						100 FT
	10 PT						10 PT
	9,783 XR						9,783 XR
	100 ST						100 ST
	117,128 XT						117,128 XT
	127,121						127,121

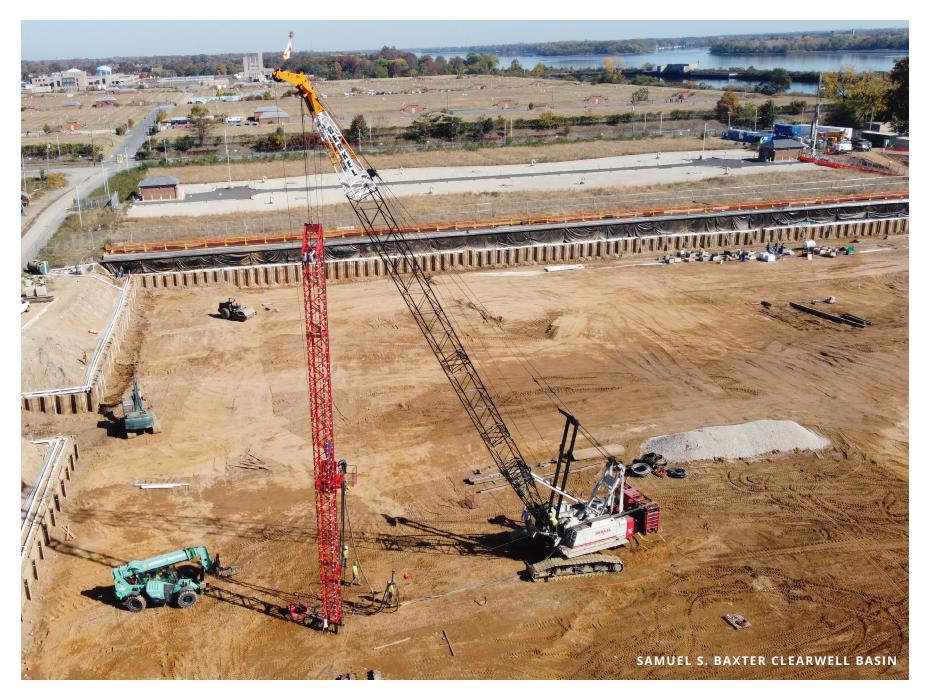
	2026 \$x000	202 ′ \$x00		2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
77B. Improvements to Conveyance System-FY24								
See description under line item 77.	50,193 XT							50,193 XT
	24,721 XR							24,721 XR
	74,914							74,914
77C. Improvements to Conveyance System-FY23								
See description under line item 77.	91,834 XT							91,834 XT
	1,901 XR							1,901 XR
-	93,735							93,735
77D. Improvements to Conveyance System-FY21								
See description under line item 77.	11,996 XT							11,996 XT
=	11,996							11,996
Totals - CONVEYANCE SYSTEMS - CAPITAL	T.							
Total Conversion Control		4,000 FI	В					4,000 FB
	100 FT							100 FT
	10 PB	10 P	В	10 PB	10 PB	10 PB	10 PE	60 PB
	10 PT							10 PT
	15,000 SB	10,000 S	B 10,	000 SB	10,000 SB	10,000 SB	10,000 SE	65,000 SB
	100 ST							100 ST
	183,090 XN	183,090 X	.N 173,	090 XN	173,090 XN	173,090 XN	173,090 XN	1,058,540 XN
	46,405 XR	10,000 X	CR 10,	000 XR	10,000 XR	10,000 XR	10,000 XF	96,405 XR
	271,151 XT							271,151 XT
	515,866	207,100	193,	100	193,100	193,100	193,100	1,495,366

GENERAL - CAPITAL	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
78 Engineering and Material Support							
Engineering and Administration Provide staffing for Construction, Design and Survey Units.	8,000 XR	6,000XR	4,000 XR	2,000 XR			20,000 XR
2 Vehicles Replace Water Department vehicles that have exceeded their useful life.	5,000 XR	5,000XR	5,000 XR	5,000 XR	5,000 XR	5,000 XR	30,000 XR
New Billing System Replace Water Department billing system.	30,000 XN	30,000XN	30,000 XN				90,000 XN
	43,000	41,000	39,000	7,000	5,000	5,000	140,000
78A. Engineering and Material Support-FY25 See description under line item 78.	17,480 XR						17,480 XR
	17,480						17,480
78B. Engineering and Material Support-FY24 See description under line item 78.	5,580 XR						5,580 XR
	5,580						5,580

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 \$x000	2026 - 2031 \$x000
78C. Engineering and Material Support-FY23							
See description under line item 78.	1,507 XR						1,507 XR
	1,507						1,507
Totals - GENERAL - CAPITAL							
	30,000 XN	30,000 XN	30,000 XN				90,000 XN
	37,567 XR	11,000 XR	9,000 XR	7,000 XR	5,000 XR	5,000 XR	74,567 XR
	67,567	41,000	39,000	7,000	5,000	5,000	164,567
TREATMENT FACILITIES - CAPITAL							
79 Improvements to Treatment Facilities							
1 Improvements to Treatment Facilities	75,000 FB						75,000 FB
Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities.	143,400 XN	191,700XN	174,000 XN	157,600 XN	141,000 XN	131,000 XN	938,700 XN
otations, and related viater Bepartment radinates.	36,600 XR	63,300XR	81,000 XR	97,400 XR	114,000 XR	124,000 XR	516,300 XR
	 255,000	255,000	255,000	255,000	255,000	255,000	1,530,000
79Д. Improvements to Treatment Facilities-FY25							
See description under line item 79.	65,050 FT						65,050 FT
	11,995 XR						11,995 XR
	550 ST						550 ST
	288,905 XT						288,905 XT
	366,500						366,500

	06 (2003-000) All 37 (00-200-000) 30 (00-200-000) 30 (00-200-000) 30 (00-200-000)	29 2030 2031 2026 - 2031 000 \$x000 \$x000 \$x000
79B. Improvements to Treatment Facilities-FY24		
See description under line item 79.	266,124 XT	266,124 XT
	249 XR	249 XR
	266,373	266,373
79C. Improvements to Treatment Facilities-FY23 See description under line item 79.	130,548 XT	130,548 XT
	130,548	130,548
79D. Improvements to Treatment Facilities-FY22		
See description under line item 79.	70,437 XT	70,437 XT
	70,437	70,437
79E. Improvements to Treatment Facilities-FY21		
See description under line item 79.	17,914 XR	17,914 XR
	15,559 XT	15,559 XT
	33,473	33,473

	2026	2027	2028	2029	2030		2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - TREATMENT FACILITIES - CAPITAL							
7	75,000 FB						75,000 FB
6	55,050 FT						65,050 FT
	550 ST						550 ST
14	13,400 XN	191,700 XN	174,000 XN	157,600 XN	141,000 XN	131,000 XN	938,700 XN
6	6,758 XR	63,300 XR	81,000 XR	97,400 XR	114,000 XR	124,000 XR	546,458 XR
	71,573 XT						771,573 XT
1,12	22,331	255,000	255,000	255,000	255,000	255,000	2,397,331
TOTALS - WATER							
11	0,000 FB	4,000 FB					114,000 FB
S	94,250 FT						94,250 FT
	20 PB	20 PB	20 PB	20 PB	20 PB	20 PB	120 PB
	20 PT						20 PT
1	5,500 SB	10,500 SB	68,000 SB				
	1,100 ST						1,100 ST
	100 TT						100 TT
62	23,980 XN	698,530 XN	680,830 XN	644,430 XN	637,830 XN	637,830 XN	3,923,430 XN
15	56,532 XR	84,300 XR	100,000 XR	114,400 XR	129,000 XR	139,000 XR	723,232 XR
1,45	52,963 XT						1,452,963 XT
2,45	4,465	797,350	791,350	769,350	777,350	787,350	6,377,215



ZOO

DEPARTMENT PAGE

WWW.PHILADELPHIAZOO.ORG

MISSION

Philadelphia Zoo, chartered in 1859 and opened in 1874, is known as the first zoological garden in the nation. Today, its 42 acres are home to over 1,700 animals and host 900,000-1 million visitors per year. Situated in the heart of West Philadelphia, the Zoo is also affectionately known as the region's largest living and breathing classroom, with more than 100,000 school students visiting every year and thousands more experiencing Zoo-based curriculum online. It is one of the country's longest-accredited zoos by its industry governing body, the Association of Zoos and Aquariums, which began accreditation review in the late spring of 2025. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.

CAPITAL BUDGET TRENDS

From FY20-25, the Zoo received an annual average amount of \$2.4 million in tax-supported City New (CN) general obligation funds. These funds have supported facility improvements.

CAPITAL BUDGET PROJECTS

The Zoo's master plan is the foundation for Capital investments from the City and private and institutional partners. The Capital Program includes \$14.0 million in CN funding over FY26-31 for improvements at City-owned Zoo facilities, including \$4.0 million in CN funding in FY26.

2026	2027	2028	2029	2030	2031	2026 - 2031
\$x000						

ZOO

PHILADELPHIA ZOO - CAPITAL

THEADELTHIA 200 - CATTIAL							
80 Philadelphia Zoo Facility and Infrastructure Improvements							
City-owned Building Renovation Interior Renovations Renovations to multiple infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
3 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
4 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN

	2026	2027	2028	2029	2030	2031	2026 - 2031
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 Philadelphia Zoo Improvements Major Zoowide Renewal Replace the attractions in the central part of the Zoo with cutting-edge wildlife habitats that inspire the next generation of visitors. Improve campus utility infrastructure, improve the gardens.	5,000 PB 2,000 CN	5,000PB	5,000 PB	5,000 PB	5,000 PB	5,000 PB	30,000 PB 2,000 CN
	9,000	7,000	7,000	7,000	7,000	7,000	44,000
80A. Philadelphia Zoo Facility and Infrastructure Improvements-FY25							
See description under line item 80.	4,000 CT						4,000 CT
	5,000 PT						5,000 PT
	2,000 ST						2,000 ST
	11,000						11,000
80B. Philadelphia Zoo Facility and Infrastructure Improvements-FY24							
See description under line item 80.	1,700 CT						1,700 CT
	5,000 PT						5,000 PT
	6,700						6,700
80C. Philadelphia Zoo Facility and Infrastructure Improvements-FY22							
See description under line item 80.	1,437 CT						1,437 CT
	5,000 PT						5,000 PT
=	6,437						6,437

	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2030 \$x000	2031 2 \$x000	2026 - 2031 \$x000
Totals - PHILADELPHIA ZOO - CAPITAL							
	4,000 CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	14,000 CN
	7,137 CT						7,137 CT
	5,000 PB	5,000 PB	5,000 PB	5,000 PB	5,000 PB	5,000 PB	30,000 PB
	15,000 PT						15,000 PT
	2,000 ST						2,000 ST
	33,137	7,000	7,000	7,000	7,000	7,000	68,137
TOTALS - ZOO							
	4,000 CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	14,000 CN
	7,137 CT						7,137 CT
	5,000 PB	5,000 PB	5,000 PB	5,000 PB	5,000 PB	5,000 PB	30,000 PB
	15,000 PT						15,000 PT
	2,000 ST						2,000 ST
	33,137	7,000	7,000	7,000	7,000	7,000	68,137



APPENDIX 1

CAPITAL PROGRAM AND BUDGET PROCESS

THE OFFICE OF THE DIRECTOR OF FINANCE

The Director of Finance is the chief financial and budget officer of the City and is responsible for the financial functions of the City. These functions include the development of the annual Operating Budget and Five Year Plan, the development of Capital Budget and Capital Program, in collaboration with the City Planning Commission, along with other financial functions. The Budget Office within the Office of the Director of Finance oversees preparation of the operating and capital budgets. Once the Operating and Capital Budgets are adopted, the Budget Office is responsible for monitoring operating spending by expenditure class code, department, and fund, and the capital budget by projects, budget lines, funding, historical records of bid awards, and cost overruns, as well as other fiscal and project information.

ANNUAL BUDGET PROCESS

The Charter requires that, at least 30 days before the end of each fiscal year, City Council must adopt by ordinance an Operating Budget and a Capital Budget for the ensuing fiscal year and a Capital Program for the next six years. There are no consequences for budgets passed during the final 30 days of the fiscal year, but passage must occur prior to any spending during the fiscal year covered by the budget. The Operating Budget and Capital Budget bills must be signed into law by the Mayor, like any other ordinance, although the Charter does authorize a lineitem veto for budget bills. A budget process timeline is shown on the following page.

BUDGET TRANSFERS

The overall level of appropriations in the operating budget in any fiscal year cannot be increased absent special circumstances. Transfers of appropriations between budget lines must be approved by City Council (except for transfers between Classes 300 and 400). Any capital appropriations that are not spent or encumbered at year-end must be either carried forward to the next fiscal year (for upcoming use) or canceled. Any operating appropriations that are not spent or encumbered at year-end lapse and revert to the appropriate operating fund balance.

CITY OF PHILADELPHIA ANNUAL BUDGET PROCESS

The City of Philadelphia's fiscal year (FY) runs from July 1 to June 30

JULY

July 1st - Fiscal Year Begins.

Controller provides opinions on the Five Year Plan to PICA.¹
PICA Board votes on the Five Year Plan within 30 days of submission of Five Year Plan.²

OCTOBER - DECEMBER

Early Fall: Capital Budget call issued to departments

Late Fall: Capital Budget meetings held with departments and Current Fiscal Year Q1 QCMR released.

Late Fall: Operating Budget call issued.

APRIL - JUNE

April/May: City Council holds Capital and Operating Budget hearings **April/May:** PICA conducts meetings with City departments on the upcoming budget

May: Current Fiscal Year Q3 QCMR released **May/June:** City Council Budget hearings end; City Council passes annual Budget.

JULY - SEPTEMBER

Normal Business Operations.

August: Prior Fiscal Year Q4 Quarterly City Manager's Report (QCMR) released.

JANUARY - MARCH

Operating Budget meetings with departments. Capital and Operating Budget formulation and internal deliberation.

February: Current Fiscal Year Q2 QCMR released.

March: Mayor's Budget Address and introduction of

Budget legislation.

JUNE

June 30th - Fiscal Year Ends

¹ Dependent on the timing of Council budget approval.

² Dependent on the timing of Council budget approval.

OPERATING BUDGET

Submitted on an annual basis, the Operating Budget is a consolidated budget of all the operating obligations and expected revenues of the City. The City's fiscal year begins July 1st and ends on June 30th of the following calendar year.

Class 100	Personal Services
Class 200	Purchase of Services
Class 300	Materials & Supplies
Class 400	Equipment
Class 500	Contributions, Indemnities, Taxes
Class 700	Debt Service
Class 800	Payments to Other Funds
Class 900	Advances; Other Miscellaneous Payments

The operating funds of the City – consisting of the General Fund, 11 Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, Health Choices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Car Rental Tax, Acute Care Hospital Assessment, Budget Stabilization Reserve Fund, Housing Trust Fund, and Transportation Fund), and Enterprise Funds (including Aviation and Water) – make payments into and receive payments from the General Fund, and require annual operating budgets that must be adopted

by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all City departments, boards, and commissions by major class of expenditure within each department (shown above). Expenditures for the repair of any property, the repaving, resurfacing, or repairing of streets, and the acquisition of any property, or for any work or project that does not have a probable useful life to the City of at least five years and a cost of at least \$15,000, are deemed to be ordinary expenses provided for in the annual Operating Budget ordinance. Appropriations for the use of any departmental board or commission are made to the department with which it is connected.

The appropriation amounts for each fund are supported by revenue estimates and consider any deficits and surpluses to the extent necessary. All transfers between departments or major classes (except for materials and supplies and equipment, which are appropriated together) within the General Fund must have City Council approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The annual process for developing the Operating Budget has several stages. The process begins with the gathering of information on exogenous variables, which are factors that will drive spending and revenues beyond the control of City management. Exogenous

variables include debt service payments and pension costs for retired City employees. This is followed by the Budget Call, where departments are required to submit their budget requests, including the following information: previous fiscal year actual expenditures, current estimates, the proposed current budget, the Five Year Plan estimates, and information on personnel projections. The information is sorted by major class and fund as legally required. The Budget Office compiles and discusses departmental requests (including potential areas of expenditure reductions or revenue measures) and makes budgetary recommendations to the Mayor. These recommendations take into account that, under the Charter, the budget must be balanced (total amount appropriated in the budget must not exceed the projected revenues to be raised by taxes and other measures including drawing on fund balance).

At least 90 days before the end of the fiscal year, the Operating Budget for the next fiscal year is prepared by the Mayor and must be submitted to City Council for adoption. Once the budget development process is over, the Budget Office assembles the proposed budget, which is submitted to Council in the form of a budget ordinance. After the budget ordinance is introduced in Council, the Operating Budget detail is prepared and distributed in time for Council's annual budget hearing process.

CAPITAL BUDGET AND CAPITAL PROGRAM

The Capital Program serves as a blueprint for capital expenditures and facilitates long-range planning for capital improvements in the City's physical and technology infrastructure, community facilities, specialized vehicles, and public buildings. The Capital Program is prepared annually by the City Planning Commission and the Budget Office to present the capital expenditures planned for each of the six ensuing fiscal years, including the estimated total cost of each project and the sources of funding (local, Commonwealth, Federal, and private) estimated to be required to finance each project. The Capital Budget ordinance, authorizing in detail the capital expenditures to be made or incurred in the ensuing fiscal year, is adopted by City Council concurrently with the Capital Program. The Capital Budget must be in full conformity with the first year of the Capital Program.

The capital funds of the City consist of General Obligation bonds and self-sustaining revenue bonds, funding from other sources, including federal and state government, and private sources. These funds are appropriated by department and are shown in the major class real property (Class 600).

Class 600	Real Property	

The first year of the Capital Program, the upcoming budget year, reflects funds to be appropriated by Council. Years two through six represent the plans to continue necessary capital investment activities and, in significant instances, to prepare for investment in new facilities and major rehabilitations.

The annual development process for capital spending requests and recommendations has several stages. All departments requesting capital funding must submit a formal annual request to the City Planning Commission. In addition to their annual capital requests, the agencies are required to present their capital needs over a six-year period. After the submission period is over, the Planning Commission and the Budget Office meet with each agency, analyze the capital requests, and recommend projects for the Six Year Capital Program. The Capital Program is reviewed by the Mayor and transmitted to Council for deliberation and adoption. Additionally, the Planning Commission must vote on the Capital Budget and Program before final passage in Council.

PROGRAM-BASED BUDGETING

The City of Philadelphia utilizes Program-Based Budgeting (PBB) to organize the City's operating budget. PBB is a budgeting tool that links different pieces of budgetary information together for a given programmatic function, regardless of where an individual expenditure is formally budgeted.

A program-based budget shows the costs of a program, the revenues that the program generates, the program's key strategic goals, and the program's performance measures, which can help illustrate the program's effectiveness and outputs. A program is a distinct service or function located within one department or across multiple agencies. Organizing budgetary information by program helps to provide a comprehensive picture of how much money is being spent on each budgetary program, what services are being provided to Philadelphians through the program, and an indication of how well the program is performing.

What Is the Benefit of a Program-Based Budget?

- Transparency: A program-based budget provides a fuller picture of performance, revenues, and costs (including indirect costs) associated with each program.
- Accountability: The budget includes measurable objectives and performance measures for each program. Progress towards these goals may be a factor that is considered in determining future funding levels. Funding could be increased where additional resources are needed.
- Data-Driven Decision Making: Understanding the full costs associated with each program, along with the value of that program and whether the program generates revenue, enables better decision-making throughout the budget process.

Performance Measures

Departmental performance measure data is broken out annually and/or by quarter. While each department has its own measures that are tied to its unique departmental and programmatic operations, certain trends can be observed across more than one department. Recent-year trends that have impacted performance measures in more than one department have been related to the overarching job market, after-effects of the COVID-19 pandemic, inflation, and shifts in funding levels at other levels of government. The performance measures in the FY26-30 Five Year Plan include prior-year (FY24) actuals, current-year targets (for FY25), and projected targets for the upcoming year (FY26).

PEFORMANCE MEASURE EXAMPLE:

DEPARTMENT: Sanitation

PROGRAM: Recycling Promotion and Processing

MEASURE	FY24 ACTUAL	FY25 TARGET	FY26 TARGET
Recycling rate	13.1%	14.0%	15.0%
On-time collection (by 3 PM): recycling	87.0%	88.0%	91.0%
Tons of recycling collected and disposed	80,956	82,500	85,000

APPENDIX II

CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES

REVISED OCTOBER 2, 2020

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following Capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the Capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning Capital eligibility.

If use of Capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being Capital eligible.

SECTION A: LONG-TERM DEBT/LOAN FUNDS

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

Acquisition refers to the purchase of land, buildings, equipment or machinery for City ownership:

 The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible Capital expenditure. Planning studies, including master plan studies and feasibility studies, may be Capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior

- to acquisition of a tangible asset. Generally, studies funded through the Capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.
- Although a study may have a bearing on the ultimate design or specifications of a Capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the Capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible Capital project.

Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

Construction refers to building, erecting, or installing tangible assets that are owned by the City:

- Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.
- The cost of preparing plans and specifications that are required for construction is eligible for longterm debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a Capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.

- The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.
- When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs)

and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

Improvements refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible Capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for longterm debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of

items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

- Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.
- Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, **improvement projects on property not owned by the City are not eligible for loan funding.** However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in

the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use Capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/ sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

 Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.

- Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner
- The site improvement project and its attendant housing, street, water/sewer, or commercial development or redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the Capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

• The cost of preparing plans and specifications that

- are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a Capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.
- The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.
- Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible Capital

improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

SECTION B: OTHER FUNDING SOURCES

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be Capital eligible:

• Useful Life. The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the Capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.

- Purpose. The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.
- Cost. The cost of a Capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.
- Other. The cost of a Capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.

ADDENDUM TO CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES FOR INFORMATION TECHNOLOGY

MARCH 21, 2014

Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.

Hardware. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office

supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible Capital project.

Software. In order for Capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the Capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, Capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would be a system that adds a web interface, retrieval of documents

function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new Capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new Capital eligible systems, when purchased or developed as part of the initial Capital project and only when the data conversion is necessary as a condition for use of the new system.

GLOSSARY

ACCRUAL(S): Earned revenues and incurred expenses that have an overall impact on an income statement.

ACTUAL(S): How much revenue has actually been generated or how much money an account has actually been obligated at a given point in time during a fiscal year.

ADOPTED BUDGET: An annual plan of financial operation legally adopted by Philadelphia City Council and signed by the Mayor. The plan provides authority to City agencies to expend funds for the purposes, and up to the levels, set forth in the budget. The legal requirements for adopting a budget are set forth in the Philadelphia Home Rule Charter.

AFSCME: American Federation of State, County, and Municipal Employees. Many of the bargaining units for nonuniformed City employees are part of AFSCME.

ALLOCATION: A part of a lump-sum appropriation which is designated for expenditure by specific organizational units.

AMORTIZATION: The repaying of debt over time in regular installments of interest and principal sufficient to repay the loan in full by maturity.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR):

The Annual Comprehensive Financial Report is a set of audited financial statements comprising the financial report of a municipal government entity in compliance

with Governmental Accounting Standards Board (GASB) accounting requirements.

ANNUAL OPERATING BUDGET: The document prepared by the Budget Office and supporting staff and approved by City Council and signed by the Mayor representing the adopted budget of operating funds and supporting information.

APPROPRIATION: The total funds allocated to a department, as approved by City Council, to make expenditures and incur obligations for specific purposes. An appropriation is usually limited in amount and duration (usually one fiscal year for the operating budget).

ARBITRATION: Many uniformed employees bargain under Pennsylvania Act 111 of 1968, which provides for final and binding interest arbitration to resolve collective bargaining impasses. Uniformed employees are not permitted to strike under state law. Non-uniformed employees bargain under Act 195 of 1970, which allows for the right to strike over collective bargaining impasses. Certain employees, including employees of the Sheriff's Office and the Register of Wills, correctional officers (represented by DC33), and employees of the First Judicial District (represented by DC47), are not permitted to strike but may proceed to interest arbitration under Act 195.

AUDIT: An objective examination and evaluation of the financial statements of an organization to ensure its records are a fair and accurate representation of transactions they claim to represent.

BALANCED BUDGET: When total revenues are equal to or greater than total expenses.

BILL: Proposed law under consideration by City Council.

BOND(S): A debt security issued by the municipality to finance its capital expenditures, such as the construction of buildings or repairs to roofs.

BUDGET: A statement of priorities and legacy obligations.

CAPITAL BUDGET: A one-year plan for financing long-term capital projects that leads to the physical development for the City. The capital budget is enacted as part of the complete annual budget which includes the operating budget.

CAPITAL PROGRAM: The City's six-year plan for longterm capital projects. The Capital Budget is the first year of the Capital Program.

CARRYFORWARD: Unspent prior year capital appropriations that are re-appropriated into the next fiscal year.

COLLECTIVE BARGAINING AGREEMENT: Written, legally enforceable contract for a specified period, between the City of Philadelphia and its employees represented by an independent union. The contract sets down and defines employment conditions, including wages and benefits.

COMPONENT UNIT: A legally separate organization for which the elected officials of the primary government are financially accountable.

CURRENT ESTIMATE/PROJECTION: Current projection of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds.

DEBT SERVICE: Interest and principal payments on City bonds and payments to other government entities that issue bonds on behalf of the City, including the Philadelphia Municipal Authority (PMA), Philadelphia Authority for Industrial Development (PAID), and the Philadelphia Redevelopment Authority (PRA). The Department of Aviation, the Philadelphia Water Department and Philadelphia Gas Works pay interest and principal out of their own revenue streams. The repayment of bonds issued by these organizations is secured by a lease or contract requiring the City to make payments sufficient to finance interest and principal payments on the debt.

DEFERRED RETIREMENT OPTION PROGRAM (DROP):

The City's retirement benefit that allows City employees to accumulate their monthly service retirement benefit in an interest-bearing account at the Board of Pensions for up to four years and continue to be employed by the City of Philadelphia. The deferred retirement benefit accrues on a monthly basis until the employee formally retires from the City of Philadelphia. Upon formal retirement, the employee receives the accumulated retirement benefit in a lump sum. Any City employee who has attained the normal retirement age of their Pension Plan (or second anniversary of minimum retirement age for exempt and non-represented employees) and has ten years of credited pension service is eligible for the program. The service pension is calculated based on an employee's

average final compensation and credited pension service at the date they elect to participate in DROP.

DEFICIT: An excess of expenditures over revenues during a specified period, typically a fiscal year.

DEPRECIATION: An accounting method of allocating the cost of a tangible asset over its useful life, used to account for declines in value.

AFSCME DISTRICT COUNCIL 33 (DC33): The City's largest union that represents labor, trades, and operational employees.

AFSCME DISTRICT COUNCIL 47 (DC47): The City's union that represents administrative, professional, and technical employees and first level supervisors.

ENCUMBRANCE: A commitment of funds to be expended and recorded in the City's accounting system.

ENTERPRISE FUND: These funds are used by the City to account for the financial activity of the City's operations for which customers are charged a user fee. The City has two Enterprise Funds: the Water Fund and the Aviation Fund.

EXOGENOUS VARIABLES: Expenditure variables that are independent from other variables in the budget. The Budget Office issues an annual call for exogenous variable estimates for projected City expenditures on items such as insurance, utilities, fuel, and energy costs in late November.

EXPENDITURES: Monies spent by the City in the course of operations during a fiscal year. Synonym for Obligations.

FISCAL YEAR (FY): A twelve-month period to which the annual budget applies and at the end of which the City determines its financial position and the results of its operations. The City's fiscal year begins July 1 and ends June 30. For instance, Fiscal Year 2026 (FY26) will begin July 1, 2025 and will end June 30, 2026.

FIVE YEAR PLAN (FYP): A statement of priorities and legacy obligations, which detail the City's five-year spending and revenue projections, broken out by fiscal year. The City is required under State law to issue a new Plan each fiscal year and may issue an amended Plan following financially impactful events, such as new labor contracts.

FOP: Fraternal Order of Police, Lodge 5. FOP includes uniformed police, Sheriff's Office, and Registers of Wills employees.

FULL-TIME EQUIVALENT (FTE): A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts.

FUND: A sum of money saved or made available for a particular purpose or purposes.

FUND BALANCE: The amount of money remaining in a fund at the end of the fiscal year after accounting for all of the revenues and expenditures of the completed fiscal year.

GENERAL FUND: The primary fund supporting the operations of City government. This fund is primarily financed through tax revenue. It accounts for all revenues and expenditures of the City government except those for which a dedicated fund has been created.

GENERAL OBLIGATION DEBT: A general obligation (GO) bond is a municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are issued with the commitment that a municipality will repay its debt obligation through taxation or other revenues. No assets are used as collateral.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

(GFOA): Professional association of state, provincial, and local finance officers in the United States and Canada.

GOVERNMENTAL FUND: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

HEART AND LUNG ACT: Also known as the Enforcement Officers Disability Benefit Act, this Act requires that public safety personnel who are temporarily disabled from an injury that occurs during the performance of duty receive their full rate of salary and benefits without paying taxes, except the wage tax.

HOME RULE CHARTER: A home rule municipality in Pennsylvania is incorporated under its own unique charter, which is created pursuant to the state's Home Rule and Optional Plans Law and approved by referendum. Philadelphia became the first home rule city in Pennsylvania in 1951.

IAFF: International Association of Fire Fighters, Local 22. One of the bargaining units for unionized City employees.

INDEMNITY: A sum of money paid as compensation against damage, loss, or injury.

INTERNAL SERVICES: Services provided by administrative agencies to other City agencies. These administrative agencies include the Department of Fleet Services, Department of Public Property, Office of Innovation and Technology, Office of the Director of Finance, Law Department, Procurement Department, Office of the Chief Administrative Officer, and Office of Human Resources.

LGBTQ+: Lesbian, Gay, Bisexual, Transgender, Queer/ Questioning, and Others.

LOCALLY-GENERATED NON-TAX REVENUE: Revenue received from sources other than taxes, grants from federal and state government, and inter-fund transfer payments. Includes user fees, fines, rents, proceeds of asset sales, interest earnings, and payments in lieu of taxes from nonprofit organizations.

LONG-TERM OBLIGATIONS: Commitments the City has made that require the expenditure of funds after the current fiscal year. These commitments include outstanding debt, long-term leases, and pension payments to retirees.

MILLAGE: A property tax rate expressed in mills, where one mill represents one-tenth of one cent. The millage rate is the amount of tax levied for every \$1,000 of a property's assessed value.

MINORITY-, WOMEN-, AND DISABLED-OWNED BUSINESS ENTERPRISES (M/W/DSBES): The Office of Economic Opportunity seeks to ensure that

M/W/DSBE firms receive an equal access to contracting opportunities with the City of Philadelphia.

MODIFIED ACCRUAL: An accounting method commonly used by government agencies that combines accrualbasis accounting with cash-basis accounting, which recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

MUNICIPAL BOND: A bond issued by a local government and that is generally used to finance public projects such as roads, airports, and infrastructure-related capital expenses and repairs.

OBLIGATIONS: Monies spent by the City in the course of operations during a fiscal year. Synonym for expenditures.

ORDINANCE: An ordinance is a law enacted by a municipal body, such as City Council.

OVERTIME: The amount of time individuals work beyond their normal working hours.

PICA: The Pennsylvania Intergovernmental Cooperation Authority (PICA) was created by the Commonwealth of Pennsylvania in 1991 to provide financial assistance to the City of Philadelphia in overcoming a severe financial crisis. PICA has certain financial and oversight functions, including issuing bonds at the City's request and granting or lending the proceeds to the City, exercising financial review and advisory powers, and approving the City's annual and amended five-year financial plans. The Commonwealth enacted legislation to extend PICA's term to the later of 2047 or when PICA's last bonds are retired.

PILOT: A Payment in Lieu of Taxes (PILOT) is a payment made to a taxing jurisdiction to compensate for tax revenue lost due to the arguably tax-exempt ownership or use of real property.

QUARTER (Q): The three-month period on a financial calendar that acts as a basis for reporting. The four-quarter breakdown for the City of Philadelphia is July 1 through September 30 (Q1), October 1 through December 31 (Q2), January 1 through March 31 (Q3), and April 1 through June 30 (Q4).

QUARTERLY CITY MANAGERS REPORT (QCMR): A summary report, required under the PICA Act, on the finances and management of the City. The purpose of the report is to demonstrate that the City's finances are consistent with the with the approved Five Year Plan. The report also provides senior management of the City, external stakeholders, and the public with a clear and timely summary of the City's progress in implementing the financial and management goals of the current fiscal year of the City's Five Year Financial Plan, both on a "To Date Actual" basis and on a "Forecast for Full Year" basis. Sections of the OCMR include General Fund revenues and obligations; departmental full-time positions, leave-usage, and service delivery reports; Water, Aviation, Housing Trust, Transportation, Capital Improvement, and Grants Fund reports; and a cash flow forecast.

RATING AGENCY: These are private companies, such as Moody's, Standard & Poor's, and Fitch Ratings, that assign credit ratings to government entities. These ratings assess the debtor's ability to pay back debt and the debtor's likelihood of default.

RECESSION: A period of temporary economic decline during which trade and industrial activity are reduced, generally identified by a fall in GDP in two successive quarters.

REQUEST FOR PROPOSAL (RFP): A solicitation often made through a bidding process by the City for the procurement of a commodity or service. Potential suppliers submit business proposals that are evaluated on pre-determined requirements.

REVENUE: Funds collected by the City to finance operations during a fiscal year. All types of General Fund revenue are classified into one of four categories: Taxes, Locally-Generated Non-Tax Revenue, Revenue from Other Governments, and Revenue from Other Funds.

REVENUE FROM OTHER FUNDS: Payments from one City fund to another City Fund. These payments are reimbursements for costs incurred by the General Fund to support operations primarily financed through other funds, such as operations of the Philadelphia Water Department, the city's two airports, and activities financed by grants from the federal or state government.

REVENUE FROM OTHER GOVERNMENTS: Financial assistance received from the federal government, the Commonwealth of Pennsylvania, or other governmental units, such as the Philadelphia Parking Authority. This assistance is used to finance specific programs or reimburse specific costs that are paid by the General Fund.

SIX YEAR CAPITAL PROGRAM: A six-year plan for financing long-term capital projects that leads to the physical development of the city and serves as the blueprint for capital improvements for the City. Included in the program is the name of each project and the amount forecasted to be expended in each year as well as the proposed method of financing the projects. The first year of the Capital Program is the Capital Budget.

SPECIAL REVENUE FUND: Funds used to account for, and report the proceeds of, specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City of Philadelphia has eleven special revenue funds: Acute Care Hospital Assessment Fund, Budget Stabilization Reserve Fund, Car Rental Tax Fund, Community Development Fund, County Liquid Fuels Tax Fund, Grants Revenue Fund, HealthChoices Behavioral Health Fund, Hotel Room Rental Tax Fund, Housing Trust Fund, Special Gasoline Tax Fund, and the Transportation Fund.

TARGET BUDGET: Current target of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds. This is the budget amount departments anticipate spending, given their total appropriations and changes during the fiscal year. Targets are set by departments and the Budget Office in partnership after the annual budget is adopted.

UNFUNDED PENSION LIABILITY: An actuarial calculation of the difference between accrued liabilities for pension benefits payable to past and current City employees and the value of Pension Fund assets.