



Outlook

PWD Proposed Changes in Water, Wastewater and Stormwater Rates and Charges (FY 2026 – FY 2027)

From [REDACTED]

Date Wed 7/9/2025 3:46 PM

To [REDACTED]

Cc [REDACTED]

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Michael Skiendzielewski's exceptions to the hearing examiner's report.

"A man sees what he wants to see and disregards the rest"

Paul Simon, "The Boxer", Simon and Garfunkel 1970

SELECTIVE PERCEPTION

- (1) Focus on information that aligns with their existing beliefs, expectations, or desires.
- (2) Filter out or ignore information that contradicts their existing views or causes emotional discomfort.
- (3) Interpret ambiguous information in a way that supports their pre-existing beliefs.

RESULT

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While selective perception can help individuals cope with overwhelming information and reinforce their beliefs, it can also lead to **biased decision-making** and a skewed understanding of reality.

Compared these days with what would be considered a "Trumpish perspective"
