BEFORE THE

PHILADELPHIA WATER, SEWER AND STORM WATER RATE BOARD

*

In the Matter of the Philadelphia Water Department's Proposed Change in Water, Wastewater, and Stormwater Rates and Related Charges

- * Fiscal Years 2026 2027
- **Rates and Charges to Become Effective**
- * September 1, 2025 and September 1, 2026

*

Direct Testimony

Of

Roger D. Colton

On Behalf Of

The Philadelphia Public Advocate

May 1, 2025

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1 Q. PLEASE STATE YOUR NAME AND ADDRESS FOR THE RECORD.

A. My name is Roger Colton. My business address is 34 Warwick Road, Belmont, MA
02478.

4 Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

A. I own the firm of Fisher Sheehan & Colton, Public Finance and General Economics of
Belmont, Massachusetts. In that capacity, I provide technical assistance to a variety of
federal and state agencies, consumer organizations and public utilities on rate and
customer service issues involving water/sewer, natural gas and electric utilities.

9 Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?

10 A. I am testifying on behalf of the Philadelphia Public Advocate.

11 Q. PLEASE DESCRIBE YOUR PROFESSIONAL BACKGROUND.

12 A. I work primarily on low-income utility issues. This involves regulatory work on rate and customer service issues, as well as research into low-income usage, payment patterns, 13 14 and affordability programs. At present, I am working on various projects in the states of New Hampshire, Massachusetts, Connecticut, New Jersey, Pennsylvania, Florida, Ohio, 15 Wisconsin, Missouri, and Montana, as well as in the Canadian province of British 16 Columbia. My clients include state agencies (e.g., Pennsylvania Office of Consumer 17 Advocate, Maryland Office of People's Counsel, Connecticut Office of Consumers 18 Counsel), federal agencies (e.g., the U.S. Department of Health and Human Services), 19 community-based organizations (e.g., Consumers Council of Missouri, Nova Scotia 20

Energy Poverty Task Force, Sierra Club), and public and private utilities (e.g., BC Hydro,
 Toledo Water).

3	Examples of my work include my current projects to assist the Connecticut Office of
4	Consumers Counsel in the annual generic review of the low-income affordability
5	initiatives of that state's utilities by the Public Utilities Regulatory Authority, as well as
6	to assist the New Jersey Office of Rate Counsel in the New Jersey Board of Public
7	Utility's generic review of that state's affordability programs. I am also assisting the
8	Massachusetts Attorney General's Office in the generic investigation by the Department
9	of Public Utilities into the design of low-income affordability programs. In the Spring of
10	2024, I authored a universal service plan for the province of Nova Scotia, while in the
11	Fall of 2024, I developed a universal service plan for Britih Columbia under contract to
12	BC Hydro. I am consulting for the New Hampshire Department of Energy, which
13	administers that state's Electricity Assistance Program ("EAP"), in the proceeding before
14	the New Hampshire Public Utilities Commission to review the EAP.
15	Not all of my work involves rate case testimony. In addition, I engage in work throughout
16	the United States and Canada. For example, I am currently working for the Missouri
17	Consumers Council to develop a water affordability program for the City of St. Louis. In
18	2022, I drafted, under contract to the City of Toledo (OH), a Water Affordability Plan for
19	that city. In May of 2022, I completed a detailed report examining the affordability of
20	water service in Knoxville (TN) for a community-based organization, Knoxville Water
21	and Energy for All. In 2020, I represented a coalition of major national consumer
22	organizations to comment on the Environmental Protection Agency's proposed
23	framework by which to judge community financial capability. I have recently completed

1		a project with the Natural Resources Defense Council to develop a tool by which to
2		assess the financial impact of differing types of low-income bill assistance for water
3		utilities. I also continue to be "Of Counsel" to the National Coalition for Legislation on
4		Affordable Water. A brief description of my professional background is provided in
5		Exhibit RDC-1.
6	Q.	PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.
7	A.	After receiving my undergraduate degree in 1975 (Iowa State University), I obtained
8		further training in both law and economics. I received my law degree in 1981 (University
9		of Florida). I received my Master's Degree (regulatory economics) from the MacGregor
10		School in 1993.
11	Q.	HAVE YOU EVER PUBLISHED ON PUBLIC UTILITY REGULATORY
12		ISSUES?
13	A.	Yes. I have published three books and more than 80 articles in scholarly and trade
14		journals, primarily on low-income utility and housing issues. I have published an equal
15		number of technical reports for various clients on energy, water, telecommunications and
16		other associated low-income utility issues. A summary of my publications is included in
17		Exhibit RDC-1.
18	Q.	HAVE YOU EVER TESTIFIED BEFORE THIS OR OTHER UTILITY
19		COMMISSIONS?
20	A.	Yes. I have testified in each Philadelphia Water Department general rate case since at
21		least 2005, including general rate cases before the Philadelphia Water, Sewer and Storm

22 Water Rate Board (hereafter, "Board" or "Water Board"). In addition, I routinely testify

1		on water affordability issues, including, for example, before the Pennsylvania Public
2		Utility Commission regarding rate cases involving Aqua PA, Pittsburgh Water and Sewer
3		Authority (PWSA), and Pennsylvania American Water Company; before the Illinois
4		Commerce Commission involving Illinois-American Water Company; and before the
5		Missouri Public Service Commission regarding Missouri American Water Company.
6		Overall, over the past 40 years, I have testified in more than 350 judicial and regulatory
7		proceedings in 43 states and various Canadian provinces. A list of the jurisdictions in
8		which I have testified is provided in Exhibit RDC-1.
9	Q.	PLEASE EXPLAIN THE PURPOSE OF YOUR DIRECT TESTIMONY.
10	A.	The purpose of my Direct Testimony is to review the following issues with respect to
11		PWD rates and its low-income assistance program:
12		> To review the affordability implications of PWD's proposed rate hike;
13 14 15		To examine whether PWD has accurately incorporated improved collections through the TAP Rider as ordered to be included in the 2023 Rate Determination;
16 17 18		To examine whether PWD appropriately and reasonably applies TAP payments to gain arrearage forgiveness when TAP arrears subject to forgiveness have been subjected to a lien;
19 20 21		To examine the failure of PWD to reasonably implement the conservation investments and targeting which PWD agreed to implement in settlement of the 2024 TAP-R proceeding.
22 23		To examine whether PWD has included the revenue impacts of its "Raise Your Hand" initiative in projecting revenues for the rate period;
24		> To assess the revenue impact associated with lost UESF grant funding;
25 26 27		To examine the reasonableness of PWD claimed capital expenditures in light of the availability of "additional subsidization" provided for by federal law; and

1 2		To review the unlawful inclusion of the incomes of non-adults in delivering TAP discounts.
3	Q.	CAN YOU SUMMARIZE THE RECOMMENDATIONS YOU MAKE IN YOUR
4		DIRECT TESTIMONY?
5	А.	Yes. Based on the data and discussion in my testimony below, I recommend that the
6		Rate Board:
7 8		Direct PWD to continue to file its Quarter TAP Reports with the Rate Board with the existing contents, with the exceptions explicitly noted below.
9 10		Adopt the same revenue adjustment approved in its 2023 Rate Determination to reflect the increased collectability of revenues billed through the TAP Rider.
11 12 13 14 15 16 17		Direct PWD that when any TAP participant makes a payment so long as they have a pre-program arrears on their account not fully forgiven, that payment shall be applied to their account in a manner that would earn arrearage forgiveness pursuant to the TAP. No TAP participant payment shall be applied to pay a lien fee so long as the TAP participant has a preprogram arrears subject to the provisions of the TAP arrearage forgiveness program, unless explicitly directed by the TAP participant.
18 19 20 21		Direct that no dollars of lien fees shall be included in the cost-of-service (or revenue requirement) to be paid by PWD ratepayers. This includes where a City department or entity, other than PWD, pays the fee to perfect liens and PWD then pays that other City department or entity.
22 23 24		Approve a modification to the TAP Rider to reflect the impacts of LICAP conservation investments upon which the 2024 approval of the TAP Rider was preconditioned.
25 26 27 28 29 30		 In addition to continuing the <i>existing</i> quarterly reporting to the Rate Board regarding TAP, as recommended above, the Rate Board should require PWD to include in future quarterly reports the following monthly data elements about "Raise Your Hand": (a) the month-end number of Raise Your Hand customers; (b) the number of nonpayment disconnect notices issued to Raise Your Hand customers; (c) the number of nonpayment disconnections to Raise Your Hand
31 32 33		customers; (d) the number of reconnections after a disconnection to Raise Your Hand customers; (e) the number of bills issued to Raise Your Hand customers; (f) the number of payments received from (or on behalf of) Raise Your Hand

1 2 3 4		customers; (g) the dollars of bills for current service issued to Raise Your Hand customers; (h) The dollars of payments received from (or on behalf of) Raise Your Hand customers; (i) the total number of Raise Your Hand customers with arrears; (j) the total dollars of arrears billed to Raise Your Hand customers.
5 6	A	Adopt the two revenue adjustments needed to reflect preserved revenues generated by the Raise Your Hand program to prevent nonpayment shutoffs.
7 8 9 10	>	Direct PWD to find a substitute level of hardship funding to replace the hardship funds included in rates, but no longer being received from UESF, and regularly report to the Rate Board both the specific steps take to find replacement funding and the results of those steps.
11 12 13 14 15 16 17 18 19 20		Direct PWD to file, within 60 days after a final Rate Determination in this proceeding, and monthly thereafter, a report with the Rate Board documenting the receipt of hardship fund grants received by PWD which are subject to matching grants made by PWD and applied to the accounts of income-eligible customers. This monthly reporting should include the following: (a) the monthly receipt of hardship funds by PWD customers; (b) the number of requests and/or inquiries for grant assistance, (c) the number of new applicants, (d) the number of new approvals, (e) the number of denied applications and denial reasons, (f) the number of accounts flagged for a hold pending payment (approved but not yet paid), and (g) the number of accounts receiving funds per month.
21 22 23 24 25 26 27 28 29 30 31 32 33		Adopt a deferred rate mechanism through which PWD will allocate the dollars of decreased revenue requirement associated with the receipt of any PENNVEST loan with additional subsidization as that term is defined by federal statute. Pursuant to federal law, the dollars allocated to this deferred rate mechanism will be used for the exclusive benefit of the PWD customers in the disadvantaged community or communities, as that term is defined by federal statute and PENNVEST regulations, which the capital investment funded by the PENNVEST loan is structured to serve. The use of these dollars will be at the discretion of PWD, in consultation with the Public Advocate. In order to ensure that the financial benefits of the additional subsidization are flowed through to the relevant disadvantaged communities, any use of funds set aside in such a manner necessarily need to supplement and not supplant funds that would be set aside for these purposes in the absence of the loan.
34 35	\blacktriangleright	Direct PWD to adopt appropriate reporting procedures to the Rate Board to ensure that this principle of "supplementing, not supplanting" has been adhered to.

- Direct PWD to limit the income information sought in TAP applications, and used
 in setting TAP bills, to the income of "all adults" as required by the Philadelphia
 Code and PWD regulations.
- 4 \geq Adopt the following remedial action for the prior unlawful use of incomes for household members other than that of "all adults": (1) First, PWD should enlist 5 the services of an independent third-party auditor to audit all TAP denials for 6 7 being over-income in the past three years to determine which, if any, of those 8 denials was based on an unlawful consideration of incomes other than the income 9 of adults. (2) Any household unlawfully denied eligibility for TAP should be immediately enrolled in TAP with the lawful TAP rates being charged for all 10 future bills. (3) Any household unlawfully denied eligibility for TAP should have 11 their bills during the audit period be redetermined at the appropriate and lawful 12 rate with an appropriate adjustment being made. (4) All payments made during 13 the audit period should be credited toward the forgiveness of pre-enrollment 14 arrears. (5) Any charges imposed for nonpayment (e.g., late payment charge, 15 disconnect/reconnect charge) should be refunded. (6) PWD should make a 16 17 diligent effort to locate customers who were unlawfully denied entry into TAP, and accordingly charged unlawful rates, and are now no longer PWD customers. 18 Appropriate refunds should be provided to these households, including the value 19 of the unlawfully charged bills for current service, arrears forgiveness unlawfully 20 denied, and charges for late or nonpayment payment unlawfully imposed. 21
- \triangleright 22 Direct these same remedies toward customers who were enrolled in TAP with incomes unlawfully determined to be higher than they should have been had 23 incomes been limited to the income of adults. TAP bills should be recalculated 24 25 based on the appropriate income and refunds issued; future TAP bills should be set at a level reflecting the appropriate income levels; all past payments should be 26 applied against appropriate levels of TAP bills and appropriate adjustments made 27 to earned forgiveness; and all charges for nonpayment imposed during the period 28 29 in which TAP bills were set at unlawfully high amounts should be refunded. Moreover, PWD should make a diligent effort to locate customers who were 30 enrolled in TAP, with incomes higher than allowed by the Philadelphia Code, 31 who are no longer customers with appropriate refunds made to those households. 32

Part 1. The Impacts of PWD's Proposed Rate Hike on Low- and Moderate-Income Households.

- 35 Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR
- 36 **TESTIMONY.**

1	A.	In this section of my testimony, I document the impacts which PWD's proposed rate hike
2		will have on low- and moderate-income customers in Philadelphia. These impacts
3		largely reflect the unaffordability of water (and sewer and stormwater) ¹ service to PWD's
4		customers. In my discussion below, I will first document the extent of water
5		unaffordability in Philadelphia. I will next consider the collections impact of that
6		unaffordability. I will finally consider the non-utility impacts on households arising from
7		the unaffordability of water.

8 Q. WHAT RATE INCREASES ARE PWD CUSTOMERS FACING GIVEN THE 9 HIKES REQUESTED BY PWD IN THE CURRENT PROCEEDING?

10 A. In its rate filing, PWD is requesting annual revenue increases to generate \$73.63 million 11 in FY 2026 (beginning September 1, 2025) and an additional \$58.86 million in FY 2027 12 (beginning September 1, 2026). According to PWD, at a usage of 430 cubic feet (3,217 13 gallons) of water per month, PWD rates will increase to a proposed bill of \$91.31 per month in September 2025 (an increase of \$9.54/month or 11.7%). Bills would increase 14 an additional \$5.37/month, to \$96.68 (an additional increase of 5.9%) in September 2027. 15 Overall, therefore, PWD indicates it is seeking an increase of 18.2% over existing rates. I 16 17 note that, even if PWD's request is approved, these calculated bill impacts will not be experienced by PWD customers in the way PWD describes. Because PWD's billing 18 system uses centum cubic feet (100 cubic feet) to calculate bills, a typical customer will 19

¹ Throughout my testimony, I will refer to these combined services as "water" service unless I explicitly note to the contrary or the context clearly indicates to the contrary.

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receive monthly bills that are expressed in whole hundreds of cubic feet, e.g., 400 cf or 500 cf.^2 They will not receive bills for 430 cf.

A. The Breadth and Depth of Water Unaffordability in Philadelphia. Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR TESTIMONY.

In this section of my testimony, I evaluate the impact of PWD rates and charges, on a full 6 A. 7 tariff basis, on low- and moderate-income Philadelphia households, using the 8 methodology I explain below. This evaluation is intended to support certain 9 recommendations I make, as well as the view of the Public Advocate that proposed increases in PWD rates and charges should be carefully evaluated and only approved if, 10 11 and to the extent that, those charges would result in just and reasonable rates. The 12 assessment of rate affordability is essential to any such determination and the Board 13 should not make its determination solely based on PWD's claims of financial need, but also by counter-balancing those claims to reflect the interests of customers who will face 14 hardship if rates are increased unnecessarily. Finally, note that my discussion of 15 unaffordability does not take into account the availability of discounts through the Tiered 16 17 Assistance Program or the Senior Discount, but is meant to assess impacts upon those low income Philadelphia households in the absence of such assistance because there are 18 many, including those who pay for water as a part of rent, who cannot access water 19 20 affordability programs.

² PA-III-34.

Q. PLEASE EXPLAIN THE DIFFERENCE BETWEEN THE DEPTH AND 1 **BREADTH OF UNAFFORDABILITY?** 2

The "breadth" of unaffordability refers to the dispersion of unaffordability through the 3 A. City of Philadelphia. Unaffordability, for example, is "broader" if 25 of PWD's zip 4 codes have unaffordable burdens than if 15 of PWD's zip codes do. In contrast, the 5 "depth" of unaffordability measures by how much a bill is unaffordable. A bill which 6 represents a burden of 15% of household income, for example, has a deeper 7 unaffordability than a bill which represents a burden of 6% of household income. In both 8 instances, the bill is unaffordable. However, the 15% burden represents a deeper 9 unaffordable burden.

10

HOW HAVE YOU CONSIDERED THE AFFORDABILITY IMPACTS OF 11 Q. **THESE PROPOSED RATE INCREASES?** 12

A. I examine the affordability impacts of PWD's proposed rate hike by looking at low-13

income households on a zip code basis. Using Census data for Zip Code Tabulation 14

Areas (ZCTA)³ on the distribution of Poverty, I examined affordability for the following 15

Poverty ranges (below 50%, 50 – 74%, 75 - 99%, 100 – 124%, and 125 – 149%). Using 16

³ ZCTAs are nearly, but not quite, identical to Zip Codes. ZCTAs are used by the U.S. Census Bureau, while Zip Codes are creatures of the U.S. Postal Service. According to the U.S. Census Bureau: "ZIP Code Tabulation Areas (ZCTAs) are generalized areal representations of United States Postal Service (USPS) ZIP Code service areas. The USPS ZIP Codes identify the individual post office or metropolitan area delivery station associated with mailing addresses. USPS ZIP Codes are not areal features but a collection of mail delivery routes. The term ZCTA was created to differentiate between this entity and true USPS ZIP Codes." For a generalized discussion of the differences between Zip Codes and ZCTA, See U.S. Census Bureau, ZIP Code Tabulation Areas, https://www.census.gov/programs-surveys/geography/guidance/geo-areas/zctas.html (last visited March 31, 2023).

1the average bill provided by PWD at proposed rates (at 4.3 ccf), ⁴ I then calculated water2burdens at the mid-range of each Poverty range. ⁵ In calculating PWD bill affordability, I3use "bill burdens" (sometimes referred to as Bill-to-Income Ratios). Bill burdens are a4simple ratio, with the annual bill placed in the numerator and the household income (by5zip code and Poverty range) placed in the denominator. For example, a household with an6average annual bill of \$832 (\$69.31/month x 12 months) and an annual income of7\$10,000 would have a water burden of 8.3% (\$832 / \$10,000 = 0.0832).

8 Q. PLEASE EXPLAIN WHAT YOU FOUND WITH RESPECT TO THE DEPTH OF
9 UNAFFORDABILITY IN EACH RANGE OF POVERTY.

10 A. In both FY26 and FY27, PWD burdens will exceed the affordable water bill burdens the

11 Board has adopted for the TAP program. The data is set forth in the Table below. PWD

burdens will reach 13% of income for customers with income below 50% of Poverty; will

reach nearly 6% of income for customers with income at 75% to 99% of Poverty; and

14 will remain at nearly 4% for customers with income at 125% to 149% of Poverty.

⁴ PWD's information in this proceeding is inconsistent at best. PWD previously stated that the median monthly residential usage was three ccf *per household member*. (PA-VIII-9) (emphasis added). Using that PWD figure, an average monthly bill calculated at a usage of 4.3 ccf per month would imply that PWD customers have an average of fewer than 1.4 household members (4.3 ccf/month / 3 ccf/household member/month = 1.4 household members). In contrast, in 2023, Census data reports an average of 2.18 persons per household in Philadelphia. American Community Survey, Table B25010 (1-year data), Philadelphia (2023).

⁵ There is one exception. My experience counsels that using the mid-point for 0 - 50% of Poverty sets an income unreasonably low. Accordingly, my "mid-point" for that Poverty range is set at 40%.

Table	e 1. PWD Burdens by FPL Level by	Fiscal Year
	FY2026 Proposed Rates	FY2027 Proposed Rates
<50% FPL	12.3%	13.0%
50% - 74% FPL	7.8%	8.3%
75% - 99%	5.6%	5.9%
100% - 124%	4.4%	4.6%
125% - 150%	3.6%	3.8%

Q. HAVE YOU HAD OCCASION TO CONSIDER THE BREADTH OF

2

UNAFFORDABILITY IN EACH RANGE OF POVERTY?

A. Yes. It is clear that PWD's requested rate hikes are not only driving unaffordability
deeper in Philadelphia, they are also spreading unaffordability more broadly throughout
the City as well. As the Table above shows, the unaffordability of PWD rates reaches to
all households in the City with income at or below 150% of Poverty Level. The
unaffordability of PWD bills is not only ubiquitous, it is universal for households with
income below 150% of Poverty Level (at average household sizes).

<u>Table 2 Table 2</u> below further documents the breadth of unaffordability of PWD rates
throughout the City. The Table shows the number of zip codes disaggregated by the
average PWD burden in each zip code. As the Table shows, the least expensive PWD
burden in Philadelphia for households with income less than 50% of FPL is more than
11% of income, with the most expensive burden exceeding 14%. Even when incomes
increase to between 100% and 124% of FPL, PWD burdens primarily range between 4%
and 6% of income (46 zip codes), well above an affordable level.

Ta	ble 2. Afforda	bility Impacts of	PWD Propose	d Rates (FY202	7)
(count of PWD zip codes by average PWD burden within zip code)					
Bill Burden	0 – 50% FPL	50-74% FPL	75 – 99% FPL	100 – 124% FPL	125 – 150% FPL
3% - 4%	0	0	0	1	38
4% - 5%	0	0	0	38	10
5% - 6%	0	0	28	8	0
6% - 7%	0	0	16	1	0
7% - 8%	0	19	4	0	0
8% - 9%	0	21	0	0	0
9% - 10%	0	4	0	0	0
10% - 11%	0	4	0	0	0
11% - 12%	13	0	0	0	0
12% - 13%	14	0	0	0	0
13% - 14%	13	0	0	0	0
14%+	8	0	0	0	0
Total	48	48	48	48	48

B. The Unaffordability of Water to Moderate-Income Households.

2 Q. HAVE YOU HAD OCCASION TO CONSIDER THE AFFORDABILITY OF

3 WATER BILLS TO MORE MODERATE INCOME HOUSEHOLDS?

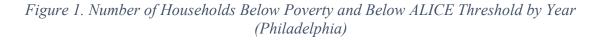
4 A. Yes. I have undertaken an examination of more moderate income households by

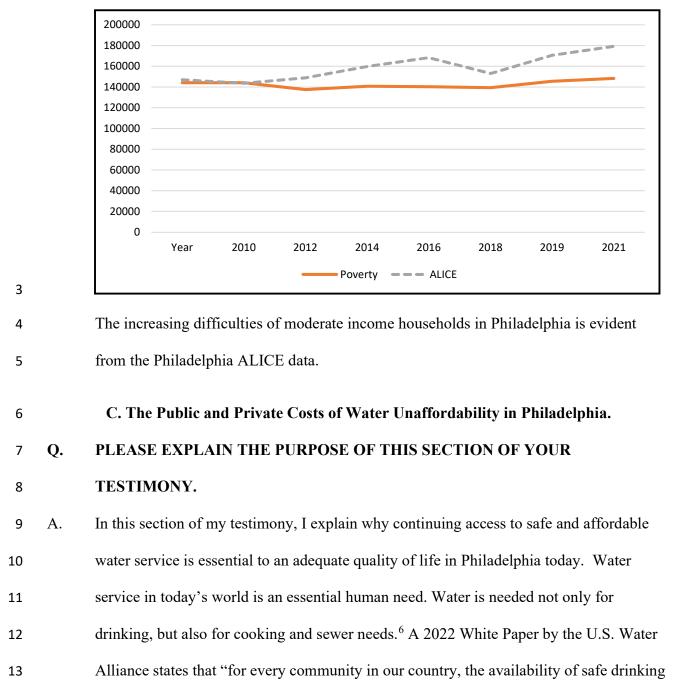
5 examining ALICE (Asset Limited Income-Constrained, Employed) data for the County

- 6 of Philadelphia. The income needed on a monthly, annual, and hourly basis by household
- 7 composition is set forth in the Table below.

Table 3. Wages Needed to Meet ALICE Survival Budget by Household Composition				
Name	Monthly Total	Annual Total	Hourly Wage	
Single Adult	\$2,418	\$29,016	\$14.51	
One Adult One Child	\$3,996	\$47,952	\$23.98	
One Adult One Childcare	\$4,655	\$55,860	\$27.93	
Two Adults	\$3,567	\$42,804	\$21.40	
Two Adults Two Children	\$6,168	\$74,016	\$37.01	
Two Adults Two Childcare	\$7,684	\$92,208	\$46.10	
Single Senior	\$2,842	\$34,104	\$17.05	
Two Seniors	\$4,492	\$53,904	\$26.95	

Given the wages identified in the Table above, a growing number of Philadelphia
households fall below the ALICE threshold. Indeed, the number of households falling
below the ALICE threshold is growing at a faster rate than the number of households
below poverty. The ALICE data by year for 2010 through 2022 is shown in the Figure
below. From 2010 through 2021, while the number of ALICE households (the dashed
line) has increased from roughly 140,000 to 180,000, the number of Poverty households
(the solid line) increased from roughly 140,000 to 150,000.





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⁶ See generally, Turning Off the Tap: Massachusetts' Looking Water Affordability Crisis; see also, Read et al. (2021). Water Service Affordability in Michigan: A Statewide Assessment, Water Center, University of Michigan.

1	water and wastewater services is a precondition for public health and prosperity." ⁷ The
2	relationship between race and the loss of this essential service seems increasingly
3	difficult to deny. ⁸

PLEASE IDENTIFY THE RELATIONSHIP BETWEEN ACCESS TO Q. AFFORDABLE WATER AND PUBLIC HEALTH. 5

A recent study published in the American Journal of Preventative Medicine concluded 6 A.

7 that "[w]ater shutoffs pose a real threat to human health because the lack of adequate

sanitation can cause diseases to spread and allow people to become sick."9 A 2010 report 8

9 for the Water Research Foundation (the research arm of the American Water Works

10 Association), which I co-authored, concluded that "[a] final consideration of importance

11 to water utilities is the relationship of payment problems to health issues. . . Potential

impacts relate to many of the same public health endpoints targeted by Safe Drinking 12

Water Act standards such as effects on children and the unborn."¹⁰ 13

⁷ Hara, Willette and Simonson (2022). Making Water a Public Good: The Bigger Picture of Water Affordability, at 1, US Water Alliance.

⁸ See generally, Massachusetts Advisory Committee to the U.S. Commission on Civil Rights (December 2020); see also, Foltz-Diaz et al. (2014). The Color of Water: A Report on the Human Right to Water in the City of Boston, Massachusetts Global Action: Boston (MA) (water shutoffs in Boston may have a disproportionate impact on communities of color, even when controlling for income and other variables).

⁹ Zhang et al (2021). Water Shutoff Moratoria Lowered COVID-19 Infection and Death Across U.S. States, 2021 American Journal of Preventative Medicine.

¹⁰ Cromwell et al. (2010). Best Practices in Customer Payment Assistance Programs, at xxii, Water Research Foundation: Washington D.C. (hereafter "Best Practices").

1	Q.	ARE THERE PARTICULARLY VULNERABLE HOUSEHOLDS?
2	A.	Yes. The lack of water has particularly negative impacts on children, the elderly, women,
3		and persons suffering from an illness or chronic health concern. As one study noted,
4 5 6 7 8		Dehydration can create threatening chemical imbalances for elderly people. Women who are menstruating need water to properly cleanse themselves, and mothers who are nursing need water to maintain their milk supply and their health. Some people with chronic illness need clean water in order to run and wash personal medical equipment. ¹¹
9	Q.	ARE THERE HEALTH ISSUES BEYOND THE ISSUES YOU IDENTIFIED
10		ABOVE?
11	A.	Yes. The loss of water not only presents physical health problems, but also presents
12		threats to emotional well-being. Georgetown Law's "fact-finding" report documented
13		that "people often experience a profound sense of shame surrounding the disconnection
14		of their water and their inability to pay." ¹²
15		The fundamental need for affordable water is recognized not only by laws relating to the
16		protection of children, but also by laws relating to the habitability of homes. In twenty-
17		one states, a parent's inability to provide running water in the home can be considered

¹¹ Jones and Moulton (2016). The Invisible Crisis: Water Unaffordability in the United States, at 11, Unitarian Universalist Service Committee, Cambridge: MA; *see also*, Bipartisan Policy Center (September 2017). Safeguarding Water Affordability, at 7.

¹² Georgetown Law Human Rights Institute Fact-Finding Practicum (April 2013). "Tapped Out: Threats to the Human Right to Water in the United States," at 35, Georgetown Law School: Georgetown (VA).

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"child neglect."¹³ The lack of running water and sanitation is generally considered by public health inspectors to make a home uninhabitable.¹⁴

3 Q. DOES THE LACK OF AFFORDABILITY MANIFEST ITSELF ONLY IN 4 TERMS OF THE LOSS OF WATER SERVICE DUE TO NONPAYMENT?

No. The inability to afford water service does not merely manifest itself in the 5 A. nonpayment of water bills (and the possible loss of service appertaining thereto). The 6 paid-but-unaffordable bill is a common phenomenon. Even when people pay their water 7 8 bills, the unaffordability of service may force customers to make extraordinary trade-offs. 9 For example, the 2021 Water Affordability Plan I authored for Toledo (OH) found that customers who paid their bills on time often resorted to measures such as borrowing 10 11 money, reducing spending on other life essentials, or foregoing necessary home or auto repairs in order to have sufficient money to make those payments.¹⁵ The School for 12 Environment and Sustainability at the University of Michigan concurred. In a 2021 13 study,¹⁶ a University of Michigan research team undertook a study of low-income 14 experiences in Wayne, Oakland, and Macomb Counties. Of the 413 households who 15 participated, 74 had had their water shutoff in the past two years (18%). In addition, the 16 17 study found that 84% of residents reported cutting back on monthly expenses in order to

¹³ *Id.*, at 34.

 14 *Id.*, at 32 - 33.

¹⁵ Colton (October 2021). Water Affordability Plan: City of Toledo (OH), at 71–90, prepared for the City of Toledo, Department of Public Utilities, Toledo Consumer Protection and Water Affordability Task Force.

¹⁶ School for Environment and Sustainability, University of Michigan (2021). Household Water Security in Metropolitan Detroit: Measuring the Affordability Gap.

1		pay their water bills, including 38% cutting back on medicines; 47% reducing medical or
2		dental care; 63% cutting back on the purchase of fresh produce; 82% cutting back on the
3		purchase of clothing; and 60% reducing their purchase of school supplies. ¹⁷
4		Moreover, the unaffordability of water tends to be self-reinforcing. Unaffordable water
5		bills, for example, make it less likely that low-income customers will be able to afford
6		plumbing repairs to fix leaks that might further increase usage (and consequently, bills). ¹⁸
7	Q.	IS THERE PHILADELPHIA-SPECIFIC DATA SHOWING THE HARMS TO
8		THE CITY AS A WHOLE ARISING FROM UNAFFORDABLE WATER BILLS?
9	A.	Yes. In May 2022, four professors at the University of Pennsylvania's Perelman School
10		of Medicine published their research on The Costs of Water Insecurity in Philadelphia
11		(hereinafter "Costs of Water Insecurity"). ¹⁹ These four Philadelphia medical professors
12		reported that the costs of water insecurity did not end with the cost to the affected
13		customer. Rather, the professors reported the costs included:
14		Financial and employment costs:
15 16 17		• Healthcare costs from mental and physical health impacts, part of which are paid by individuals. The total estimated costs for mental health conditions to all payers as \$302 per household per year.
18 19 20		• Money spent purchasing bottled water, paying a neighbor for a hose connection, paying to shower at a gym or other facility, paying reconnection fees, paying attorney fees to dispute shutoff and/or ramifications of it. The estimated cost of

¹⁷ Id., at 2.

¹⁸ Levine (2019). Promoting Affordability of Public Water and Sewer Service for Low-Income Households in New Jersey: Policy Options, at 9, prepared for Jersey Water works Asset Management and Finance Committee.

¹⁹ Laura A. Gibson, PhD, Eliza Kinsey, PhD, Christina A. Roberto, PhD, & Louise Russell, PhD (May 2022). *The Costs of Water Insecurity in Philadelphia*, Perelman School of Medicine, University of Pennsylvania.

1 2	purchased water varies from \$0.50 to \$1.25 per gallon, so from \$1950 to \$4950 per household per year.
3 4	• Time costs (e.g., lost labor, leisure, and home productive hours) of collecting water.
5 6	• Missed work and loss of productivity and employment from physical and mental health impacts.
7 8	• Accumulating debt (disconnected customer accounts continue to incur fees and penalties)
9	• Diminished credit and dismantled borrowing potential.
10	Family and Educational Costs
11 12	• Children removed from homes by Child Protective Services or forced to relocate away from family because of lack of water.
13	• Missed school days.
14 15	• Poor hygiene, which increases risk of children being bullied; some parents keep kids home from school to prevent bullying.
16 17	• Reduction in spending on school supplies because parents need to make tradeoffs to pay utility bills.
18	Physical and Mental Health Costs
19	• Increased psychological distress and mental health effects.
20	• Increased risk for infectious diseases and death among children and adults.
21	• Premature loss of life during Covid-19.
22 23 24	• Dehydration, which can disrupt cognitive function including concentration, alertness, and short-term memory and negatively impact mood and organ function.
25 26	• Increased risk for obesity, type 2 diabetes, and oral health problems, partly because people substitute sugary drinks for water.

1 2 3		• Water shut offs create elevated health risks for certain vulnerable groups such as babies and children, older adults, people with disabilities, people with chronic diseases, pregnant people, nursing mothers, and women who are menstruating.
4	Q.	DID THE COSTS OF WATER INSECURITY REPORT FIND OTHER PUBLIC
5		AND PRIVATE COSTS ARISING FROM THE UNAFFORDABILITY OF
6		WATER IN PHILADELPHIA?
7	A.	Yes. In addition to the above findings, the Perelman School of Medicine researchers
8		reported costs such as:
9 10 11 12 13		Housing costs: Housing loss because the house is uninhabitable without water, or a lien may be placed on an occupant for unpaid debt. This can lead to high penalties and interest, with some households facing tax foreclosure or renters evicted for not paying utility bills (if billed separately by the landlord).
14		<u>Community Costs</u> :
15		• Vacant homes that are abandoned following a water shut off.
16		• Increases in homelessness.
17 18 19 20 21		• Costs to health systems and payers for increases in hospitalization, ambulatory, and ER visits and prescription drugs driven by rises in infectious and chronic diseases (though some of these costs are borne by insurers, by state and federal governments, and, as noted above, by individuals).
22 23		• Tens of thousands of pro-bono hours for legal and community services.
24		<u>City Costs</u> :
25 26		• Costs of shut offs and reconnections, including staff time, travel, and materials.
27 28		• Children placed in foster care following a neglect finding for not having a utility service.

1 2		• Homelessness (as a result of eviction, foreclosure, not being able to stay in a water-less home).
3 4		• Public safety (including illegal, sometimes unsafe water reconnections).
5		• Macroeconomic impacts of lost productivity.
6	Q.	WHAT DO YOU CONCLUDE?
7	А.	Water cannot be viewed as just another commodity sold by a public agency, with access
8		denied when customers find the cost to be unaffordable. PWD should acknowledge this
9		"connection between affordability and public health as another compelling reason to go
10		beyond normal commercial collections practices and help meet higher community goals
11		in this area of service." ²⁰ Water utilities like PWD "must remain mindful that public
12		health is their core business and there is as much health impact at stake in the manner in
13		which they obtain revenue from low-income households as there is in treating the water
14		to high standards." ²¹
15		Many decisions reached by the Rate Board involve policy choices. Taking into
16		consideration the wide range of costs imposed by the unaffordability of water based on
17		those policy decisions should be one function of the Rate Board.

²⁰ Best Practices, supra, at xxii.

²¹ Best Practices, supra, at 29.

1		Part 2. Revenue Adjustment for Increased Collection of TAP Rider Revenues.
2	Q.	PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR
3		TESTIMONY.
4	A.	In this section of my testimony, I explain an adjustment to the revenues projected to be
5		recovered by PWD in the fiscal years covered by the requested rates. PWD has failed to
6		take into account the increased revenues it will generate by moving dollars of TAP
7		discounts out of TAP bills and onto bills of non-TAP customers.
8	Q.	WHY IS THE TRANSFER OF DOLLARS OUT OF TAP BILLS AND ONTO
9		NON-TAP BILLS IMPORTANT FROM A RATEMAKING PERSPECTIVE?
10	A.	PWD is a cash-flow utility. From the perspective of whether it is generating adequate
11		revenues, the question is not the amount of dollars that it is billing to customers
12		("billings"), but rather the amount of dollars that it is actually collecting from its
13		customers ("receipts"). ²² PWD applies a "collection lag factor" to reflect the fact that it
14		will not collect all of its billings. "The lag factor is calculated to recover only the
15		anticipated receipts of the prorated revenue increase projected for the test year,
16		recognizing the normally expected historical payment patterns."23

²² PWD Statement 7, at page 9 ("Because the Water Department uses receipts to calculate revenues, its 'collection lag factor' must be evaluated. The lag factor reflects a final adjustment to the cost-of-service rates to recognize the fact that there will be a proration of billings between the existing and proposed rates during the first month following the effective date of the rate increase, as well as the fact that not all the fiscal year billings are fully collected within that fiscal year.")

²³ SCHEDULE BV-2: WATER & WASTEWATER COST OF SERVICE REPORT, at section 5-1 (February 18, 2025).

1	Q.	DOES PWD INCLUDE THE INCREASED REVENUE FROM MOVING
2		BILLINGS FROM TAP PARTICIPANT BILLS TO NON-TAP PARTICIPANT
3		BILLS?
4	A.	No. PWD's testimony in this proceeding explicitly states:
5 6 7 8 9 10 11 12		As the Rate Board is aware, there is a separate proceeding to determine surcharge rates to recover revenue loss in connection with the Tiered Assistance Program ("TAP"). <i>For the purposes of determining Base Rates</i> . <u>TAP revenue loss is not included</u> . Table C-1A: Base Rates (Schedule BV-1) excludes revenue loss associated with TAP discounts and revenues associated with TAP-R surcharge rates. The TAP discounts' exclusion from the Base Rates analysis is also shown on Line 13 of Table C-3: Projected Revenue Under Existing Rates (Schedule BV-1). ²⁴
13		Moreover, the PWD testimony in this proceeding includes, word-for-word, the identical
14		testimony upon which the Rate Board relied in 2023 to approve the adjustment proposed
15		below. The 2023 testimony quoted by the Rate Board stated: "TAP discounts and TAP-R
16		surcharge billings are excluded from the cost-of-service analysis." ²⁵ The 2025 testimony
17		states: "TAP discounts and TAP-R surcharge billings are excluded from the cost-of-
18		service analysis." ²⁶
19		The argument that TAP lost revenues need not be considered because they are addressed
20		in the TAP-R proceeding is the same argument advanced by PWD in the 2023 PWD rate
21		proceeding. The Rate Board, however, rejected that argument. The Hearing Examiner
22		held: "The Department admits that TAP discounts are not included as a revenue
23		requirement in base rates and suggests that they should be handled in the separate TAP-R

²⁶ PWD St. 7, at 13.

²⁴ PWD St. 7, at page 18 (emphasis added).

²⁵ PWD St. 7, at 12, quoted at Rate Determination, at 24.

1		annual reconciliations This suggestion is flatly rejected." ²⁷ The Rate Determination
2		upheld that Hearing Officer decision. The Board found: "We agree that higher
3		collectability resulting from the TAP program should be reflected in rates as a
4		reductionto the Department's proposed rate increases in both Fiscal Years 2024 and
5		2025. We also agree with the Public Advocate that this difference in collectability is not
6		addressed in the limited TAP-R proceedings."28
7	Q.	DO YOU HAVE ANY OTHER FOUNDATION FOR CONCLUDING THAT PWD
8		DID NOT MAKE THE ADJUSTMENT IN THIS PROCEEDING WHICH THE
9		RATE BOARD DIRECTED BY MADE IN 2023?
10	A.	Yes. PWD was asked to identify the place in the PWD COSS where the adjustment
11		approved by the Rate Board in its June 21, 2023 Rate Determination was carried forward
12		and included in the filing for this proceeding. PWD freely admits that it did not do so.
13		PWD responded that "The above referenced adjustment was not carried forward beyond
14		the establishment of FY2025 rates, as reflected revenues under existing rates. Please note
15		that such adjustment has not been proposed in this case or approved by the Rate Board
16		for the Rate Period (FY 2026 and FY 2027)." ²⁹
17		Remember that the adjustment at issue here is <i>not</i> the adjustment which the Public
18		Advocate proposed in 2023, but which was <i>disapproved</i> , by the Rate Board. The

²⁷ Hearing Officer Report, at 56, May 30,2023.

²⁸ Rate Determination, at 24, June 21, 2023.

²⁹ PA-VIII-44 (emphasis added).

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adjustment at issue here is the one which the Rate Board directed be made in its 2023 Rate Determination.

Q. PLEASE EXPLAIN THE BASIS FOR THE ADJUSTMENT WHICH THE RATE BOARD ORDERED BE MADE IN 2023 BUT WHICH PWD DID NOT CARRY FORWARD INTO THIS PROCEEDING.

In order to understand increases in the collection of revenue attributable to TAP, it is 6 A. 7 necessary to understand the two components of a low-income customer bill. When a 8 low-income customer enrolls in TAP, that customer's bill is essentially divided into two 9 parts. The first part remains a bill that is rendered to the low-income customer in the form of a TAP bill. The second part is no longer rendered to the low-income customer 10 11 but is instead recognized as a TAP Credit and, as such, is billed to all other ratepayers 12 through the TAP Rider. If an illustrative low-income non-participant has a \$100 bill, for 13 example, when that customer enrolls in TAP, \$40 may be continued to be billed to the customer as a TAP bill, with the remaining \$60 recognized as a TAP Credit and billed to 14 all other customers through the TAP Rider. The \$100 remains the same. That \$100 is 15 simply collected in different ways. 16

Q. PLEASE FIRST ADDRESS THE PORTION OF THE BILL THAT REMAINS REVENUE BILLED TO THE LOW-INCOME CUSTOMER.

19 A. From a ratemaking perspective, PWD revenue that is billed to low-income customers is

- 20 estimated to be translated into receipts at the collection rate of low-income customers.
- 21 When those customers become TAP participants, however, that collection rate
- substantially improves. Rather than collecting low-income bills at the TAP non-

1		participant rate, in fact, PWD will collect bills at the TAP participant rate. The difference
2		is substantial. TAP bills are collected at a far higher rate than non-TAP low-income bills.
3	Q.	DO YOU PROPOSE AN ADJUSTMENT FOR THIS FIRST PART OF THE TAP
4		BILL THAT YOU IDENTIFY?
5	A.	No. I proposed such an adjustment in the 2023 rate proceeding. The Rate Board,
6		however, disagreed with my findings and found that the increased collections were
7		already incorporated into rates. Consistent with that finding, I accept the 2023 holding of
8		the Rate Board and propose no corresponding adjustment in this proceeding.
9	Q.	IS THERE A SECOND WAY IN WHICH TAP INCREASES REVENUE
10		COLLECTED BY PWD?
11	A.	Yes. Increased revenue also flows to PWD from the treatment of TAP credits. The TAP
12		credits are those dollars that are not billed to TAP participants, but are instead billed to all
13		other ratepayers through the TAP Rider. The ratemaking treatment of increasing TAP
14		participation is that the TAP credits will be booked as "contra-revenues" and the recovery
15		of those revenues through the TAP Rider will be booked as revenues. If they had
16		remained in low-income bills at standard rates, however, the dollars that result in the
17		contra-revenues would have been collected at the low-income non-participant
18		collectability rate (i.e., customers had remained TAP non-participants). When those low-
19		income customers become TAP participants, a portion of their bills is transferred to other
20		ratepayers through the TAP Rider, and are thus collected at the collectability rate for
21		customers as a whole. PWD data shows that PWD collects a higher percentage of
22		revenues billed to customers as a whole than it collects from its low-income TAP non-
23		participants.

Q. IN ADDITION TO BEING CONSISTENT WITH THE 2023 DECISION OF THE RATE BOARD, IS MAKING THIS ADJUSTMENT CONSISTENT WITH OTHER PRIOR WATER RATE BOARD PRECEDENT?

- A. Yes. In holding that PWD was not entitled to separately collect its arrearage forgiveness
 through the TAP Rider in the 2021 Rate Determination, the Rate Board recognized the
 relationship between PWD's collectability factors and the revenue requirement which
 underlies PWD's request for increased rates.
- 8 As I testify above, in calculating the receipts which underlie its request for increased rates 9 in this proceeding, PWD does not take into consideration the increased collectability it derives by moving bills collected from low-income customers to bills collected from all 10 11 customers through the TAP Rider. And PWD offers no testimony to explain why it has 12 ignored the holding of the Rate Board from the 2023 proceeding in developing its rate 13 request in this proceeding. The adjustment recommended above should accordingly be 14 adopted to avoid overstating the need for increased revenue through increased rates as requested in this proceeding. 15

16 Q. WHAT REVENUE ADJUSTMENT DO YOU RECOMMEND BE ADOPTED FOR

17 A REASONABLE TAP ENROLLMENT FIGURE?

- 18 A. Determining the revenue adjustment that is warranted in this proceeding requires a
- 19 calculation. The components of that calculation are as follows:
- PWD's estimated TAP participation rate in its current TAP-R filing,
 beginning September 2025 and moving forward, is 60,827.
- 22 >> The Public Advocate's estimated TAP participation rate in the current TAP-R
 23 proceeding, beginning September 2025 and moving forward, is 56,041.

1 2 3 4		The average monthly TAP credit per TAP participant estimated by PWD in its TAP-R proceeding is \$54.62 (annual is thus 12 x \$54.62 = \$655). The total TAP credit given the projected TAP participation rate will be \$39,868,449 (\$54.62 x 12 x 60,827).
5 6 7 8		The average monthly TAP credit per TAP participant estimated by the Public Advocate in the TAP-R proceeding is \$47.72 (annual is thus 12 x \$47.72 = \$572.64). The total TAP credit given the projected TAP participation rate will be\$32,091,318 (\$47.72 x 12 x 56,01).
9 10 11		PWD estimates that the TAP credits collected through the TAP-R surcharge will be collected at a rate of 96.99%. PWD reports that the collectability of bills of low-income customers outside of TAP is 70.90%.
12		The additional revenue collected by PWD resulting from moving TAP discounts from
13		TAP non-participants to the TAP Rider is, under PWD's assumptions, thus \$10,401,678.
14		Under the Public Advocate's assumptions, however, the additional revenue collected by
15		PWD resulting from moving TAP discounts from TAP non-participants to the TAP Rider
16		is \$8,372,624.92 . I recommend the Board approve the revenue adjustment based on the
17		Public Advocate's assumptions to be consistent with the positions taken in the ongoing
18		TAP-R proceeding.
19		Since estimating a participation rate for FY27 will not occur until after the Board
20		establishes base rates, I recommend that this adjustment be continued through that Fiscal
21		Year as well.
22		Part 3. An Expense Adjustment for Non-PWD City Liens.
23	Q.	PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR
24		TESTIMONY.
25	A.	In this section of my testimony, I explain why the costs which the City of Philadelphia
26		incurs when municipal debt is "automatically" liened should be borne by the City, itself,

1		rather than by PWD ratepayers, including TAP participants. In the second sub-section
2		below, I address whether PWD should be allowed to serve as a collection agency for non-
3		water departments of the City.
4		A. Excluding the Costs of non-PWD Expenses from Water Rates.
5	Q.	DO YOU ADDRESS THE QUESTION OF TO WHAT EXTENT, IF AT ALL, THE
6		RATE BOARD SHOULD IMPOSE RESTRICTIONS ON LIENING THE UNPAID
7		BILLS OF TAP PARTICIPANTS?
8	А.	No. In this sub-section, I limit my discussion to whether the costs of filing municipal
9		liens should be imposed on PWD ratepayers. I conclude that these lien costs are not a
10		cost of providing water service and, as a result, should not be passed through to PWD
11		ratepayers.
12	Q.	PLEASE EXPLAIN THE BASIS FOR YOUR CONCLUSION THAT THE COST
13		OF PERFECTING A MUNICIPAL LIEN IS NOT A COST OF PROVIDING
14		WATER SERVICE.
15	А.	The cost of perfecting a lien is not a water-related expense. The cost is imposed not on
16		the Water Department but on the City's Law Department. The action which causes the
17		cost to be incurred is not under the direction or discretion of the Water Department. In
18		objecting to certain discovery requests by the Public Advocate in this proceeding, the
19		Water Department argued that the requests regarding lien fees were:
20		related to the docketed municipal liens and their disposition. To remain in
21		compliance with the Municipal Claims and Tax Lien Act, <u>the City (Law</u>
22 22		<u>Department</u>) automatically files liens with the First Judicial District every quarter when the water debt reaches a threshold of \$1,000 and is more than
23 24		90 days old. <i>The lien fees are set by the court</i> and added to the customer's

1 2		account. <i>Liens are handled by the Law Department and paid by the</i> <u>Department of Revenue</u> . ³⁰
3		As even PWD concedes in its objection, "The requested information and documents are
4		not pertinent to the prospective rates and charges for the Rate Period (FY 2026 and FY
5		2027)." ³¹ In addition, in its 2023 Rate Determination, the Rate Board cited PWD as
6		asserting that:
7 8 9 10 11		With respect to the proposal to utilize lien blockers on TAP participant account[s], [PWD] noted that <u>the City established its lien policy in</u> <u>conjunction with its collaboration with the First Judicial District and as</u> <u>implemented by the City's Law Department</u> , and the Rate Board cannot change that policy. ³²
12		As is evident in this quoted language, PWD does not establish the City's lien policy.
13		Neither does PWD implement the City's lien policy.
14	Q.	IS THERE ANY OTHER BASIS FOR YOUR CONCLUSION THAT THE LIEN
15		FEES SET BY THE COURT AT THE BEHEST OF THE LAW DEPARTMENT
16		ARE NOT WATER CHARGES THAT SHOULD APPEAR ON WATER BILLS?
17	A.	Yes. In addition to the Water Department, itself, admitting that these fees are "not
18		pertinent to" PWD's rates and charges, the Water Department repeatedly concedes that it
19		plays no role in tracking who the charges are imposed on, what dollars the liens
20		purportedly secure, whether the dollars purportedly secured by the liens are actually

³⁰ PWD objection to PA discovery questions VIII-26, VIII-27, and VIII-28, filed March 25, 2025 (emphasis added).

³¹ Id.

³² 2023 Rate Determination, at 52 (emphasis added).

1	owed by the customer, or whether the dollars subject to the lien have been paid, forgiven,
2	or otherwise addressed. Consider:
3 4	PWD admits that it does not track either the number of liens vacated or satisfied, or the dollars of liens vacated or satisfied; ³³
5 6 7	PWD admits that it does not track whether TAP participants are having liens placed on their water bills subject to forgiveness by the Law Department; ³⁴
8 9	PWD admits that it does not track whether liens are removed either for being paid in full or for some other reason. ³⁵
10	Indeed, PWD does not even know the total amount of lien fees billed to PWD
11	customers. ³⁶ The lien fees, which are \$106.45 as set by the Court, ³⁷ are added to a
12	customer's account balance and appear on a customer's bill. ³⁸ Despite this, PWD states
13	that "lien fees appear on a TAP customer's bill but are not required to be paid as part of
14	the monthly payment."39 Lien fees are "excluded from any enforcement efforts. The lien
15	fees are not subject to forgiveness pursuant to TAP."40 The problem with this is that any
16	time a TAP participant pays the lien fee (even if not "required to be paid" and even if

³³ PA-VIII-26(a) – (d).

³⁴ PA-VIII-27.

³⁵ PA-VIII-28.

³⁷ PA-VIII-33.

³⁸ PA-VIII-32.

³⁹ PAC-VIII-32(b).

⁴⁰ PA-VIII-32(a).

³⁶ PA-VIII-33. The response to this question, of course, should have been \$0. Lien fees are not billed to PWD but are instead billed to the Philadelphia Law Department.

1	"excluded from any enforcement effort"), the payment would deny that TAP participant a
2	portion of their arrearage forgiveness. Paying \$106.45 is nearly the equivalent of a
3	current full tariff water bill at 7 ccfs, and so is likely significantly higher than most TAP
4	participants monthly TAP bills. ⁴¹ Including this non-water charge on the bill, therefore
5	(even if it is not "required to be paid" and even if "excluded from any enforcement
6	effort") has the effect of denying TAP participants forgiveness of a significant portion of
7	the pre-program arrears to which they are entitled. ⁴²
8	Finally, liens filed by the Law Department with the Court are unrelated to the arrearage
8 9	Finally, liens filed by the Law Department with the Court are unrelated to the arrearage forgiveness provisions mandated by the Philadelphia Code and implemented by PWD
9	forgiveness provisions mandated by the Philadelphia Code and implemented by PWD
9 10	forgiveness provisions mandated by the Philadelphia Code and implemented by PWD regulations. The dollars subject to liens are not adjusted downward as TAP pre-program

14 Q. WHAT DO YOU RECOMMEND?

A. I recommend that the Rate Board make the following decisions. First, the Rate Board
should direct PWD that when any TAP participant makes a payment so long as they have
a pre-program arrears on their account not fully forgiven, that payment shall be applied to
their account in a manner that would earn arrearage forgiveness pursuant to the TAP. No

⁴³ PA-VIII-25.

⁴¹ PWD St. 7, Sch. BV-1, Table C-4. According to Schedule BV-3 in the TAP-R proceeding, TAP participants' average monthly consumption is 679 cf.

⁴² TAP participants earn forgiveness for 1/24th of their preprogram arrears for each complete payment they make.

1	TAP participant payment shall be applied to pay a lien fee (remember that lien fees are
2	not "required to be paid," are not "subject to enforcement," and have been set by the Law
3	Department on behalf of the City rather than by PWD) so long as the TAP participant has
4	a preprogram arrears subject to the provisions of the TAP arrearage forgiveness program,
5	unless explicitly directed by the TAP participant. ⁴⁴ In this fashion, an inter-agency
6	agreement between the Law Department and the Court to set the level of charge, and an
7	inter-Departmental agreement between the Law Department and PWD to include that
8	charge on a customer's water bill (even if not "required to be paid" and even if not
9	"subject to enforcement") cannot be used in contravention of the full and effective
10	implementation of the TAP arrearage forgiveness program required by Philadelphia Code
11	and implemented by PWD regulations.
12	Second, no dollars of lien fees shall be included in the cost-of-service (or revenue
13	requirement) to be paid by PWD ratepayers. PWD asserts that it "has not paid any lien
14	filing fees to perfect liens on residential accounts" as well as that it "has not paid any lien
15	filing fees to perfect liens on TAP accounts. ⁴⁵ If true, that leaves in limbo who <u>does</u> pay
16	the fees to perfect liens, either on residential accounts generally or on TAP accounts in
17	
	particular. The PWD discovery response appears to be a hyper-technical response,
18	particular. The PWD discovery response appears to be a hyper-technical response, excluding the situation where a City department or entity, other than PWD, pays the fee
18 19	

⁴⁵ PA-VIII-23.

⁴⁴ I have been informed by counsel, for example, that modifications to PHFA loans may be beneficial to a homeowner, which modifications would require, as a precondition, a lien for unpaid PWD bills to be satisfied.

1		by PWD: "When pre-TAP arrears are forgiven, any lien fees for pre-TAP debt that were
2		charged to the customer will be abated."46 It finally leaves open the question of who pays
3		the fee to perfect the lien under the circumstances described by PWD: "When the TAP
4		participant earns forgiveness of the debt amount underlying the lien, the lien is
5		vacated."47
6		B. An Additional Basis for Rate Board Decision.
7	Q.	IS THERE AN EASIER WAY FOR THE RATE BOARD TO ADDRESS THE
8		PROBLEMS YOU HAVE IDENTIFIED ABOVE?
9	А.	Yes. I understand that the Rate Board previously held in its 2023 Rate Determination
10		that it has no authority over the City's decision on whether liening is appropriate. That
11		does not mean, however, that PWD should be allowed to serve as a collection agent for
12		the courts. I have been advised by Counsel for the Public Advocate that the City has
13		asserted that liens are filed on behalf of the City, not on behalf of PWD. Additionally,
14		lien filing fees are not imposed on PWD, but rather upon the City. Finally, PWD bills
15		customers for a cost that the City has not even yet been billed by the Court, and
16		retroactively applies customer payments to cover that cost. I do not believe it is
17		appropriate for PWD's bills for life-essential water service to include costs PWD has not
18		incurred, which are not required to be paid and not subject to enforcement, and which are
19		attributable to actions taken by another City department unrelated to the provision of
20		water service.

⁴⁶ PA-VIII-36.

⁴⁷ PA-VIII-25, PA-VIII-38.

1		Collecting revenue from a TAP participant, and applying those payments to pay a fee that
2		was not yet due when the payment was made should be deemed not only unreasonable,
3		but unlawful. Payment of the fee is not "due" unless and until the customer pays the
4		underlying amount to satisfy the lien. The payments of TAP participants are clearly not
5		meant to "satisfy the lien," but rather to earn the arrearage forgiveness to which they are
6		entitled by Philadelphia law. This discussion clearly supports the relief I recommend
7		above. However, based on this data and discussion above, I recommend further that the
8		Rate Board should also determine that PWD bills should not be used as collection
9		mechanisms for bills not rendered to PWD.
10	Q.	HASN'T THE RATE BOARD PREVIOUSLY DETERMINED THAT IT DOES
11		NOT HAVE THE JURISDICTION TO ORDER PWD TO ADOPT A LIEN
12		BLOCKER?

Yes. In its 2023 Rate Determination, the Rate Board held that it did not have the 13 A. authority to direct PWD to adopt a lien blocker (for TAP customers or otherwise).⁴⁸ The 14 recommendation above does not involve the Rate Board interfering in any way with the 15 City's decision to place a lien. My recommendation above only involves the Rate Board 16 17 saying that PWD bills should not be used to collect non-PWD debts. Moreover, my recommendation is that payments by PWD customers certainly should not be 18 retroactively applied to pay bills to the City which have not been rendered to the City at 19 20 the time the payment was made.

⁴⁸ 2023 Rate Determination, at page 53 ("We have no authority over the City's determination of whether liening is appropriate.")

Q. WHAT DO YOU CONCLUDE?

2 The use of liens to secure the unpaid balances of TAP participants whose unpaid balances A. are subject to forgiveness through TAP is an unfair and costly mechanism for the City to 3 use to secure its debts. The activity of filing a lien is not an action that is taken by PWD, 4 but is rather an action taken by the Law Department (City's lien policy "as implemented 5 6 by the City's Law Department"). The costs of filing those liens are a cost billed to the City, not a cost charged to PWD ratepayers. Moreover, the only reason the City has 7 avoided the ongoing costs necessary to prevent enforcing a lien for an amount that has 8 9 been reduced by the forgiveness of pre-program TAP arrears is to avoid keeping the records needed to track liened amounts against the portions of those amounts that have 10 been forgiven. 11

12 Whether or not the Rate Board has the authority to make decisions about whether or 13 when to perfect liens on TAP debt subject to forgiveness, the Rate Board certainly has the 14 authority and obligation both to ensure the appropriate implementation of TAP rates under its jurisdiction and to ensure that only just and reasonable costs are included in 15 rates and charges. Accordingly, I conclude that the remedies which I have set forth above 16 17 -(1) to direct that no TAP participant payments are applied, in the ordinary course, to a lien cost or to any dollar amount other than past, current or future bills that would earn 18 arrearage forgiveness; and (2) to disallow the use of PWD bills as a collection mechanism 19 20 for bills not rendered to PWD-- are not only necessary, but are well within the Rate Board's jurisdiction to direct. 21

1		Part 4. A TAP Rider Adjustment to Reflect Conservation Services.
2	Q.	PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR
3		TESTIMONY.
4	А.	In this section of my testimony, I explain why the Rate Board should make an adjustment
5		to the TAP surcharge to account for reductions in TAP credits associated with the
6		reasonable delivery of conservation investments directed toward high use TAP
7		participants.
8	Q.	HAS PWD PREVIOUSLY AGREED TO PROVIDE CONSERVATION
9		ASSISTANCE TO TAP CUSTOMERS?
10	A.	Yes. In the Settlement of the 2024 TAP-R proceeding, PWD agreed to the following:
11		The Department and the Public Advocate also agree that new TAP
12		participants will be the focus of customer conservation efforts through
13		programs such as the Low Income Conservation Assistance Program
14		(LICAP) and that all TAP participants will be encouraged to participate in
15		LICAP through greater outreach efforts and incentives to participate. The
16		Department will <u>develop</u> strategies to <u>reach high usage TAP participants</u> in
17		order to deploy available water conservation and leak repair assistance. ⁴⁹
18		Moreover, the Settlement agreement provided that "new TAP participants will be the
19		focus of customer conservation efforts through programs such as the Low Income
20		Conservation Assistance Program (LICAP)"50

⁴⁹ 2024 TAP-R Reconciliation Proceeding, at para. 36 (emphasis added).

⁵⁰ Id. (emphasis added).

1		Finally, the Settlement provided that "Joint Petitioners agree that [] the Settlement,
2		upon Rate Board approval, will be fully enforceable according to its terms "51 The
3		emphasized language indicates key terms in the Settlement agreement. The fact that
4		PWD agreed to pursue "greater outreach efforts" and to provide "greater incentives to
5		participate" clearly indicates that there should be an increase in the outreach and
6		incentives. Simply to use the same outreach and incentives that existed prior to the
7		settlement would not be employing "greater" outreach and incentives. The fact that PWD
8		agreed to "develop" strategies to reach high usage TAP participants clearly indicates that
9		efforts to reach high usage TAP participants are to involve <u>new</u> strategies to reach these
10		high use TAP participants. Simply to continue the use of the same strategies that existed
11		prior to the Settlement would not be "developing" strategies.
12		Finally, the Settlement did not rely solely on the opinion of PWD on whether PWD was
13		employing greater outreach efforts, employing greater incentives, or developing
14		strategies to reach high use TAP participants. Instead, the Settlement provided that it was
15		"fully enforceable." This makes sense given that the Settlement provision was a
16		condition of the approval of the TAP-R rates in that 2024 Settlement.
17	Q.	DOES THE RATE BOARD HAVE THE AUTHORITY TO ADOPT REMEDIAL
18		STEPS IN THE ABSENCE OF PWD COMPLIANCE WITH THE SETTLEMENT

A. Yes. The issue of compliance does not implicate whether the Rate Board would have had
the authority to *direct* PWD to engage in these actions in the absence of PWD agreement.

⁵¹ Id., at para. 40.

1		The fact is, however, that PWD <u>did</u> agree to undertake these actions as a condition of the
2		approval of TAP-R rates in the 2024 TAP-R proceeding, and PWD <i>did</i> agree that the
3		conditions upon which the approval of the TAP-R rates was predicated would be "fully
4		enforceable." The question now is not whether or not PWD would agree to undertake
5		these actions in this proceeding. The only question is whether it complied with the pre-
6		conditions on which approval of the 2024 TAP-R rates were granted.
7	Q.	WHAT HAS PWD DONE IN COMPLIANCE WITH ITS AGREEMENT IN THE
8		2024 TAP-R SETTLEMENT?
9	A.	PWD has failed to comply with the terms of the 2024 Settlement. As to incentives, PWD
10		explicitly acknowledges that "the <i>existing</i> incentive is risk of being dropped from TAP
11		for refusing water conservation assistance. No other incentives have been adopted since
12		the settlement of the 2024 TAP-R proceeding."52 As to developing "greater outreach
13		efforts," PWD states that it relies on language in the TAP Approval Letter and the
14		Customer Responsibilities section of the TAP Prequalification Approval Letter."53
15		Neither of these was developed subsequent to, let alone pursuant to, PWD's compliance
16		with the actions it agreed to undertake as a condition of approval of the 2024 TAP-R
17		rates.
18		Finally, PWD has undertaken no effort to develop new strategies to reach "high use"

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TAP participants. The only "strategy" used by PWD is the pre-existing language directed

⁵² PA-VIII-5.

⁵³ PA-VIII-4, Attachment A and B.

to <u>all</u> TAP participants, whether or not they are "high use."⁵⁴ Despite agreeing to efforts
to identify "high use" customers, PWD has made no effort to track expenditures
disaggregated by water conservation and leak repair.⁵⁵ Indeed, PWD does not attempt to
identify high usage attributable to leaks. Instead, PWD defines "for purposes of
conservation efforts" (which would be separate from leak repair identification and
remediation) a TAP participant who has water usage per household member greater than
the estimated median per household member monthly water usage in the PWD area.⁵⁶

8 Q. HAS PWD FOCUSED ITS LOW-INCOME CONSERVATION EFFORTS ON 9 "NEW TAP PARTICIPANTS" AS IT AGREED TO DO IN THE 2024 TAP-R 10 SETTLEMENT?

11 A. No. As discussed above, PWD has developed no new strategies to reach high use TAP participants, let alone its high use TAP participants that are new participants, since the 12 13 time it agreed to do so in Settlement of its 2024 TAP-R proceeding. Between July 2024 14 and January 2025 - actions taken prior to the PWD Settlement agreement obviously cannot be said to have been taken pursuant to the Settlement agreement- CMC (PWD 15 LICAP contractor) provided "conservation assistance" to 815 "high use" TAP 16 17 participants (as "high use" was defined above). The number of TAP participants receiving conservation assistance is set forth in the Table below. Despite its agreement to 18 focus on new TAP participants, however, PWD has no idea of how many of these 19

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⁵⁴ PA-VIII-7.

⁵⁵ Id.

⁵⁶ PA-VIII-9.

customers were new TAP participants.⁵⁷ Moreover, as I discuss above, PWD has no idea
 of how many customers received its basic conservation kit and how many received leak
 repair assistance.

Table 4. Number of Customers Served t	hrough LICAP by Month (FY 2025 YTD) ⁵⁸
Month	Unique Customers
Jul-24	128
Aug-24	137
Sep-24	91
Oct-24	104
Nov-24	90
Dec-24	99
Jan-25	166

4 Q. CAN YOU PLACE THE NUMBER OF CUSTOMERS SERVED WITH LICAP 5 ASSISTANCE IN CONTEXT OF HOW MANY HIGH USE CUSTOMERS WERE 6 IN NEED OF SUCH ASSISTANCE?

7 A. Yes. From March 2024 through February 3, 2025, more than 24,000 high use TAP

8 participants were referred to CMC for conservation assistance. I go back to March 2024,

- 9 rather than beginning in July 2024 because presumably a customer referred in a prior
- 10 month would remain eligible to receive LICAP assistance, whether or not that customer
- 11 was served in the same month in which they were referred. As the data shows, so far in
- 12 FY2025, PWD has served only 3.4% of the high use TAP participants which were
- 13 referred for conservation assistance (815 / 24,034 = 0.034).

⁵⁸ PA-VIII-16.

⁵⁷ PA-VIII-16.

Table 5. Number of "High Use" TAP Recipients Re Month	eferred for Conservation Assistance by
Month of Referral	No. of "High Use" TAP Participants Referred
3/3/2024	2,405
4/3/2024	4,000
5/3/2024	4,000
6/3/2024	4,000
7/3/2024	3,593
8/3/2024	1,375
9/3/2024	1,051
10/3/2024	1,407
11/3/2024	774
12/3/2024	497
1/3/2025	407
2/3/2025	525

Q. WOULD PWD'S COMPLIANCE WITH THE SETTLEMENT OF THE 2024 TAP R PROCEEDING REDUCE THE COST OF TAP?

3 A. Yes. Since bills to TAP participants are based on household income rather than on usage, each one dollar of bill reduction (at standard rates) to a TAP participant would result in a 4 one dollar reduction in the TAP credits needed to reduce that participant's bill to the 5 affordable percentage of income dictated by the program. If a program participant's TAP 6 7 bill is \$40/month, in other words, and the participant's bill at standard rates would have been \$75/month (meaning that TAP pays a credit of \$35/month), if targeted water 8 conservation reduces the bill at standard rates to \$65 (rather than \$75), total TAP costs 9 will be reduced by \$10/month (\$120/year). 10

1	PWD agreed (in a "qualified" way) that "each dollar of reduction from a water bill for a
2	TAP participant results in a dollar decrease in TAP credits to be charged to ratepayers."59
3	The "qualification" that PWD placed on its agreement, however, doesn't make much
4	sense. PWD asserted that "since there is no price signal for TAP customers (as their bills
5	are based upon income level), there is no guarantee that reduction in their water bills will
6	result in actual savings / reductions in TAP credits."60
7	That "qualification," however, mixes up a number of arguments, resulting in a
8	nonsensical result. The question is not whether a TAP participant's bill will go up
9	because of the TAP program. The question is whether TAP credits would be reduced as
10	a result of conservation efforts. Even if a TAP participant would increase their usage
11	(and thus their non-TAP bill) because of the lack of "price signals," and there is
12	absolutely no evidence in the TAP or any other percentage of income program that this
13	occurs, ⁶¹ that does not detract from the conclusion that such a customer would have lower
14	TAP credits <i>after</i> conservation (or leak repair) than they would have had <i>before</i>
15	conservation (or leak repair). Reducing a TAP participant's bill through conservation
16	will, without qualification, result in a dollar-for-dollar decrease in the TAP credits
17	charged to other ratepayers.

⁵⁹ PA-VIII-15.

⁶⁰ Id.

⁶¹ Over the past thirty years, the question of whether Percentage of Income Programs (PIPs) result in higher usage due to the lack of "price signals" has been repeatedly studied. Not one single study looking at the issue has found this to have occurred.

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Q. WHAT CONCLUSION DO YOU REACH AS TO AN APPROPRIATE REMEDY TO ADDRESS THE FAILURE OF PWD TO COMPLY WITH THE SETTLEMENT OF THE 2024 TAP-R PROCEEDING?

First, I conclude that the Rate Board must adopt some remedial action. This is necessary 4 A. 5 first to preserve the sanctity of the Rate Board's own authority. When the Rate Board 6 approves a condition, or establishes a prerequisite, as an element of its approval of a level of rates, PWD cannot be allowed to simply ignore that condition or prerequisite. When 7 the condition of the approval of a higher level of rates is for PWD to undertake new or 8 9 additional actions, PWD cannot be allowed to pocket the higher rates and then otherwise continue to do what it had already been doing. While this authority to enforce its own 10 rate orders seems inherent in the Rate Board's jurisdiction, in this instance, it was made 11 explicit by a joint agreement that the Settlement would be "fully enforceable." 12

Second, enforcing the terms of a Settlement is needed to ensure that potential settlement proposals are meaningfully explored in PWD rate proceedings. If one party may ignore the Settlement terms that have been proposed to and adopted by the Board in its rate determinations, there is little reason why the other party should engage in future Settlement negotiations.

Having made that observation, PWD presents a more difficult situation than does an
investor-owned utility. There is, for example, no investor return that could be modified
as a consequence of a failure to abide by a settlement. What I recommend, therefore, is
that the Rate Board modify the TAP-R surcharge to reflect a conservation adjustment.

1		The TAP-R Rider should be modified to include a term "CA" (Conservation
2		Adjustment), which should be subtracted from the (C) term. "CA" should be defined as
3		follows: A dollar amount calculated by multiplying the projected number of TAP
4		participants proposed in the TAP-R reconciliation proceeding x 0.12 x (average monthly
5		TAP use ⁶² x 1.25 x 12) x 0.15 x the combined water consumption charge for the second
6		usage block (over 2 mcf) and sewer consumption charge." Within this calculation:
7 8		the 0.12 is equal to the percentage of TAP participants to be treated by PWD with conservation;
9 10 11		1.25 is the adjustment to average monthly TAP credits to reflect PWD's agreement in the 2024 TAP-R settlement to focus conservation on high use TAP participants;
12 13		0.15 is the percentage usage reduction expected to be achieved through the conservation which PWD agreed in the 2024 TAP-R settlement to deliver.
14		Since the Board is presently determining the TAP-R for FY 2026 in an ongoing
15		proceeding, my recommendation is that Board's rate determination modify the TAP-R
16		Rider as described above, effective for FY 2027's TAP-R reconciliation proceeding.
17		Part 5. A Revenue Adjustment to Reflect "Raise Your Hand."
18	Q.	PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR
19		TESTIMONY.
20	A.	In this section of my testimony, I explain why there should be a revenue adjustment to
21		reflect the increased revenue PWD generates through its "Raise Your Hand" initiative.

⁶² "Average monthly TAP use" refers to the average usage of all TAP participants, combined. For example, if there are an average of 60,000 TAP participants with an average use of 6 ccfs, average monthly TAP use is 360,000 ccfs.

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By forgoing shutoffs of certain customers, PWD has preserved a revenue stream that it otherwise would have lost. Those additional revenues should be reflected in rates.

4 5

Q. PLEASE EXPLAIN THE "RAISE YOUR HAND" INITIATIVE.

- 4 A. In April 2024, PWD began enrolling customers in its "Raise Your Hand" initiative.⁶³
- 5 According to the Quarterly Reports filed with the Rate Board pursuant to the 2024-2025
- 8

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Q. HAS THE "RAISE YOUR HAND" INITIATIVE ADVERSELY AFFECTED THE

- COLLECTABILITY OF BILLS BY PWD?
- A. No. Indeed, according to Raftelis, the "total percent collected" for payments of less than
 twelve months was somewhat higher in FY2024 (83.69%) than it was in FY2023
- 12 (83.23%).⁶⁵ Of the non-stormwater only billings, the FY24 total percent collected was
- also somewhat higher than it was in FY23 (84.16% in FY24 vs. 83.64% in FY23).⁶⁶
- 14 Since Fiscal Year 2025 is not yet complete, the collectability factor for FY2025 has not
- 15 yet been determined.

16 Q. HAS PWD TRACKED THE IMPACT ON BILLS AND PAYMENTS

17 ASSOCIATED WITH THE "RAISE YOUR HAND" PROGRAM?

⁶³ PA-VIII-18

⁶⁶ Id.

⁶⁴ See e.g., PWD (July 26, 2024), Quarterly Report To the Rate Board as Required by the FY2024-2025 Rate Determination, at page 15; see also, PWD (January 24, 2025), Quarterly Report To the Rate Board as Required by the FY2024-2025 Rate Determination, at page 13.

⁶⁵ PWD St. 6, Exh. RFC-7, at page 1 of 4.

1	A.	No. PWD was asked to provide the following information about the participants in
2		"Raise Your Hand":
3		The number of bills issued to "Raise Your Hand" customers;
4 5		The number of payments received from (or on behalf of) "Raise Your Hand" customers;
6 7		The dollars of bills for current service issued to "Raise Your Hand" customers;
8 9		The dollars of payments received from (or on behalf of) "Raise Your Hand" customers.
10		For each such request, PWD responded that "after reasonable investigation, no reports
11		exist responsive to these requests. ⁶⁷
12		Moreover, PWD was asked to provide the following information about the participants in
13		"Raise Your Hand":
14		> The total number of "Raise Your Hand" customers with arrears; and
15		> The total dollars of arrears billed to "Raise Your Hand" customers.
16		In response to both of these questions, too, PWD responded that "after reasonable
17		investigation, no reports exist responsive to these requests. ⁶⁸
18	Q.	DOES PWD KNOW THE TOTAL NUMBER OF "RAISE YOUR HAND"
19		CUSTOMERS ON ITS SYSTEM AT ANY GIVEN TIME?
20	A.	It does not appear so. PWD was asked to provide "the number of month-end 'Raise Your
21		Hand' customers" for the most recent twelve months available. Rather than providing

⁶⁷ PA-VIII-18(E), PA-VIII-18(F), PA-VIII-18(G), PA-VIII-18(H).

⁶⁸ PA-VIII-18(K), PA-VIII-18(L).

that number, all PWD could provide was the number of "Raise Your Hand" customers <u>added</u> in particular months.⁶⁹ The number of "Raise Your Hand" customers added, by month, is set forth in the Table below.

T 11 (1 / 77 70
Table 6.	"Raise Your Hand" Cus	stomers Added by M	onth/Year ⁷⁰
Month/Year	Number Added	Month/Year	Number Added
02 / 2023*	0	02 / 2024 ⁷¹	1
03 / 2023*	0	03 / 2024	191
04 / 2023	7	04 / 2024	539
05 / 2023	511	05 / 2024	416
06 / 2023	813	06 / 2024	376
07 / 2023	625	07 / 2024	242
08 / 2023	469	08 / 2024	309
09 / 2023	268	09 / 2024	105
10 / 2023	168	10 / 2024	224
11 / 2023	82	11 / 2024	112
Total 2023 ⁷²	2,943	Total 2024	2,515

4 Q. HAS PWD UNDERTAKEN ANY EVALUATION OR ASSESSMENT OF THE

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IMPACT OF THE "RAISE YOUR HAND" INITIATIVE ON SHUTOFFS OR

6 **COLLECTIONS**?

7 A. With one exception, no. Not only has PWD engaged in no such analysis, PWD objected

8 to requests for information that would allow for such an evaluation or assessment as

9 "unrelated to the proposed changes in PWD rates and charges as set forth in the rate

⁶⁹ PA-VIII-18(A).

⁷⁰ PA-VIII-18(A).

⁷¹ No explanation was provided for why data for January 2024 and December 2024 was not provided.

⁷² No explanation was provided for why data for December 2023 was not provided.

1	filing "73 Amongst the information PWD asserted was "unrelated to the proposed
2	changes in PWD rates and charges" were requests for data on the number of
3	disconnections and reconnections; the number of bills and payments; the dollars of bills
4	and payments; and the total number of "Raise Your Hand" customers in arrears (and the
5	dollars of those arrears). ⁷⁴ PWD objected to providing information which would allow
6	any "before and after" comparison of the dollars being collected, as well as information
7	that would allow a comparison of the payment performance of "Raise Your Hand"
8	customers compared to the payment performance of other residential customers <u>not</u> in
9	"Raise Your Hand." ⁷⁵
10	Clearly however without such information, it is not possible for DWD or the Date Doord
10	Clearly, however, without such information, it is not possible for PWD or the Rate Board
10 11	Clearly, however, without such information, it is not possible for PWD or the Rate Board to assess the cost and revenue impacts of providing shutoff protections to these customers
11	to assess the cost and revenue impacts of providing shutoff protections to these customers
11 12	to assess the cost and revenue impacts of providing shutoff protections to these customers in the absence of the requested data. Neither the Board nor PWD could assess the cost
11 12 13	to assess the cost and revenue impacts of providing shutoff protections to these customers in the absence of the requested data. Neither the Board nor PWD could assess the cost and revenue impact of "Raise Your Hand" without knowing the number and dollars of
11 12 13 14	to assess the cost and revenue impacts of providing shutoff protections to these customers in the absence of the requested data. Neither the Board nor PWD could assess the cost and revenue impact of "Raise Your Hand" without knowing the number and dollars of bills and payments, or the number of accounts in arrears (along with the dollars of

⁷³ Philadelphia Water Department Objections to the Information Requests Propounded by the Public Advocate (Set II), February 21, 2025) (hereafter PWD Objections).

⁷⁴ PA-II-12.

⁷⁵ PA-II-12, PA-II-13, PA-II-14, PA-II-16, PA-II-17.

Q. HAS "RAISE YOUR HAND" INCREASED PWD EXPENSES BY CAUSING AN INCREASE IN UNCOLLECTIBLES?

A. No. When asked about the impact of "Raise Your Hand" on uncollectibles, PWD
expressly stated both that "A. No residential dollars have been written off as uncollectible
as a result of the "Raise Your Hand" program. [and] B. No residential accounts have been
written off as uncollectible as a result of the "Raise Your Hand" program."⁷⁶

7 Q.

WHAT DO YOU RECOMMEND?

It is probably too late at this point for PWD to generate data to allow a comparison of the 8 A. 9 payment performance of "Raise Your Hand" customers before and after these customers began their participation in the "Raise Your Hand" initiative. However, the Rate Board 10 11 should insist that PWD collect and publicly report such data in the future. I recommend 12 that in addition to continuing the *existing* quarterly reporting to the Rate Board regarding 13 TAP, the Rate Board require PWD to include in future quarterly reports the following monthly data elements about "Raise Your Hand": 14 > The month-end number of Raise Your Hand customers; 15 The number of nonpayment disconnect notices issued to Raise Your Hand 16 \geq customers; 17 18 > The number of nonpayment disconnections to Raise Your Hand customers;

- 19 > The number of reconnections after a disconnection to Raise Your Hand customers;
 - The number of bills issued to Raise Your Hand customers;

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⁷⁶ PA-II-17.

1 2		The number of payments received from (or on behalf of) Raise Your Hand customers;
3		> The dollars of bills for current service issued to Raise Your Hand customers;
4 5		The dollars of payments received from (or on behalf of) Raise Your Hand customers;
6		> The total number of Raise Your Hand customers with arrears; and
7		> The total dollars of arrears billed to Raise Your Hand customers.
8		Each of these data elements is a critical factor to use in assessing the cost and revenue
9		impacts to PWD accruing from the "Raise Your Hand" initiative.
10	Q.	IS THERE AN IMMEDIATE REVENUE ADJUSTMENT THAT SHOULD BE
11		MADE IN THIS RATE PROCEEDING ATTRIBUTABLE TO "RAISE YOUR
12		HAND"?
13	A.	Yes. The "Raise Your Hand" initiative was begun in April 2023. ⁷⁷ As I discuss above,
14		given collections performance in FY2024, Raise Your Hand did not negatively affect
15		collections performance. One impact of "Raise Your Hand" is to preserve a revenue
16		stream for PWD rather than have service disconnected with the resulting loss of sales and
17		thus loss of revenues. There are two revenue adjustments I thus recommend for PWD.
18		First, there is the preservation of revenues attributable to customers who would have been
19		disconnected and subsequently reconnected. As I note above, PWD has refused to collect
20		information on the disconnection and reconnection of "Raise Your Hand" customers.
21		Accordingly, I have looked at the reconnection rates for Pennsylvania's Class A water
22		utilities. I examined the three years 2019, 2022, and 2023 (excluding the COVID years

⁷⁷ PA=VIII-18.

of 2020 and 2021). The average reconnection rate for this three year period is 70.50%.⁷⁸
Assuming one-month of lost revenue for each disconnection and reconnection of "Raise
Your Hand" customers, the revenue that would have been lost due to a customer being
off-system, but is otherwise preserved by "Raise Your Hand," reaches \$477,186. This
additional revenue collection has not been incorporated into PWD's calculation of rates
in this proceeding, but should be. The first revenue adjustment I recommend is to add this
\$477,186 to PWD revenues in FY 2026. I recommend this adjustment recur in FY 2027.

8

Q. WHAT IS THE SECOND REVENUE ADJUSTMENT THAT YOU

9

RECOMMEND?

The second revenue adjustment I recommend involves the revenue preserved by avoiding 10 A. 11 the disconnection of service to customer that are *not* reconnected. Given the average reconnection rate identified above (70.50%), that necessarily implies an average rate of 12 13 disconnections that are not reconnected of 29.5%. Real estate data in Philadelphia has reported that the typical vacancy period for a housing unit in the City is roughly three 14 months. Given that three month vacancy with the loss of water use (and thus sales and 15 revenues during that period), the lost revenue to PWD for a unit that is disconnected and 16 17 not reconnected would reach \$599,085. Because "Raise Your Hand" halts the disconnection before it occurs, this revenue would not be lost given the operation of the 18 program. This \$599,085 of preserved revenue, which is not accounted for in the PWD 19 20 revenue projections, should be assigned to PWD in FY2026 and FY2027.

⁷⁸ To "check" whether Philadelphia, with its unique demographics, could be expected to generate different reconnection rates, I compared the Class A water reconnection rates to the PGW reconnection rates for the same years. The PGW reconnection rates were virtually identical (69.63%).

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1

Q. DOES PWD KNOW THE NUMBER OF "RAISE YOUR HAND" PARTICIPANTS THAT WOULD HAVE BEEN DISCONNECTED IN THE ABSENCE OF THE "RAISE YOUR HAND" INITIATIVE?

The Public Advocate specifically asked PWD to provide the number of residential 4 A. 5 customers whose service, in the absence of having been identified as a "Raise Your Hand" customer, would have been disconnected for nonpayment.⁷⁹ PWD objected to 6 providing this data on the grounds that a question about avoiding disconnections, and the 7 loss of revenue associated with such disconnections, was "unrelated to the proposed 8 changes in PWD rates and charges as set forth in the rate filing."⁸⁰ Nonetheless, as I 9 noted above, the goal of "Raise Your Hand" is to "to avoid water shutoff." I have, 10 therefore, attributed one (but only one) shutoff per year to each "Raise Your Hand" 11 participant for FY2025. The fact that PWD asserts that avoided shutoffs are "unrelated" 12 to rates is evidence, unto itself, that PWD has not incorporated avoided revenue loss into 13 14 its proposed rates in this proceeding.

15

Part 6. A Revenue Adjustment for Lost UESF Hardship Grants.

16 Q. PLEASE DESCRIBE THE PURPOSE OF THIS SECTION OF YOUR

17 **TESTIMONY.**

18 A. The purpose of this section of my testimony is to address PWD's response, or lack

- 19 thereof, to the loss of hardship grant funding from Philadelphia's Utility Emergency
- 20 Service Fund (UESF). UESF funding has virtually disappeared for PWD. Despite this

⁷⁹ PA-II-16.

⁸⁰ PWD Objections, at page 6.

5		THROUGH UESF.
4	Q.	PLEASE EXPLAIN THE AVAILABILITY OF HARDSHIP FUNDS PROVIDED
3		a senior staffperson who sits on the Board of Directors of UESF.
2		knowledge, and the lack of any proactive response, occurs despite the fact that PWD has
1		loss, PWD disclaims any knowledge of what to expect from UESF. This lack of

A. According to PWD, UESF provides financial assistance to low-income individuals and
families who are facing utility service termination or who have had their utility service
terminated. PECO and PWD match each dollar provided by UESF."⁸¹ The number of
PWD accounts receiving a UESF grant, along with the cumulative dollars of grants
received, is set forth in <u>Table 7 Table 7</u> below.

Direct Testimony of Roger Colton

⁸¹ PA-VII-1.

Table 7. Receipt of UESF Hardship Grants by PWD Since July 2023					
UES	SF (FY24)		UESF (FY25 / YTD 02-28-25)		
Month	Count	Amount	Month	Count	Amount
July 2023	30	\$22,660.56	July 2024	0	\$0.00
August 2023	0	\$0.00	August 2024	18	\$9,799.39
September 2023	1	\$500.00	September 2024	28	\$9,435.90
October 2023	0	\$0.00	October 2024	0	\$0.00
November 2023	0	\$0.00	November 2024	0	\$0.00
December 2023	0	\$0.00	December 2024	11	\$3,270.66
January 2024	0	\$0.00	January 2025	13	\$3,615.08
February 2024	0	\$0.00	February 2025	0	\$0.00
March 2024	0	\$0.00	March 2025	0	\$0.00
April 2024	0	\$0.00	April 2025	0	\$0.00
May 2024	0	\$0.00	May 2025	0	\$0.00
June 2024	0	\$0.00	June 2025	0	\$0.00
TOTAL	31	\$23,160.56	TOTAL	70	\$26,121.03

UESF has entered into a contract with the City of Philadelphia under which UESF is
 provided a grant of \$500,000 to, in turn, distribute as hardship grants to income-eligible
 PWD customers.⁸² For each grant provided by UESF, PWD will apply matching dollars
 to the recipient's account.

⁸² PA-VII-8, Attachment.

2

Q. PLEASE EXPLAIN WHAT YOU MEAN WHEN YOU SAY THAT UESF GRANTS HAVE VIRTUALLY DISAPPEARED.

Despite the City's \$500,000 grant, as the Table above shows, the grants that, in turn, have 3 A. been made by UESF to PWD reached only \$23,161 in FY2024 and only \$26,121 (year-4 to-date through February 28, 2025) in FY2025. Despite the reduction in UESF grants in 5 6 FY2024 and FY2025, PWD merely assumes that that it will receive \$300,000 in UESF funding in FY2026 and FY2027.83 This assumption is made despite PWD's disclaiming 7 any knowledge about the source of UESF grant funding or the distribution of that grant 8 9 funding. Q. GIVEN THIS DECLINE IN GRANT FUNDING TO ITS CUSTOMERS, WHAT 10 11 DOES PWD KNOW ABOUT THE SOURCE OF FUNDING TO UESF AND/OR THE DISTRIBUTION OF FUNDS BY UESF? 12 PWD disclaims any knowledge of either the source of UESF funding⁸⁴ or the distribution 13 A. of UESF funding.⁸⁵ Requests for information, PWD said, must be directed to UESF 14 notwithstanding the fact that PWD has a senior staffperson on the Board of UESF. 15 Moreover, despite the fact that UESF receives funding from the City of Philadelphia to 16 17 distribute to PWD, PWD has found no reason to inquire why it has provided \$500,000 a year in funding to UESF and received less \$30,000 a year back in grants.⁸⁶ 18

⁸³ PA-VII-10.

⁸⁴ PA-VII-2.

⁸⁵ PA-VII-3, PA-VII-5, PA-VII-6.

⁸⁶ PA-VII-6, PA-VII-7, PA-VII-8.

Q. HAS PWD MADE ANY PLANS ON HOW TO REPLACE THE FUNDING WHICH PWD NO LONGER RECEIVES FROM UESF?

- A. No. When asked to provide a detailed explanation of the means, if any, by which PWD
 will replace those dollars for purposes of providing grants, PWD had no response. It
 merely stated that "the expectation is that PWD will see the amounts of grants per the
 UESF agreement."⁸⁷ PWD said that it "does not assume an elimination of UESF
 grants."⁸⁸ Given that PWD assistance is provided only as a *matching* grant to funds which
 UESF grants, to not plan for what it will do when those grants are reduced from \$300,000
 to less than \$30,000 is irresponsible.
- 10 **Q**.

WHAT DO YOU CONCLUDE?

11A.The treatment of UESF grants in the PWD rate filing is unsupported. PWD's expectation12to continue to see UESF grants at contracted levels is at odds with the fact that actual13experience in the past two years indicates that expectation has no basis. In reality, PWD14states that "*the FY 2025 budgeted amount for "matching grants" is approximately*15*§300,000* and projected to remain constant for FY 2026 and FY 2027."⁸⁹ This budgeted16amount remains constant even though UESF grants have virtually disappeared in the past17two years.

⁸⁷ PA-VII-12.

⁸⁸ PA-VII-13.

⁸⁹ PA-VII-10(A) (emphasis added).

Q. WHAT DO YOU RECOMMEND?

2 I recommend that PWD be directed to find a substitute level of hardship funding to A. replace the hardship funds included in rates, but no longer being received from UESF and 3 regularly report to the Rate Board both the specific steps taken to find replacement 4 funding and the results of those steps. Including hundreds of thousands of dollars in 5 6 contributions to UESF with the expectation that those dollars will be returned in grants, but, in fact, receiving only \$23,000 in FY2024, and \$26,000 (YTD FY2025, 2-28-25) 7 back in grants, is not the basis for reasonable rates. Moreover, I recommend the Rate 8 9 Board direct PWD to file, within 60 days after a final Rate Determination in this proceeding, and monthly thereafter, a report with the Rate Board documenting the receipt 10 of hardship fund grants received by PWD which are subject to matching grants made by 11 PWD and applied to the accounts of income-eligible customers. Finally, this monthly 12 reporting should include the following: (1) the monthly receipt of hardship funds by 13 PWD customers; (2) the number of requests and/or inquiries for grant assistance, (3) the 14 number of new applicants, (4) the number of new approvals, (5) the number of denied 15 applications and denial reasons, (6) the number of accounts flagged for a hold pending 16 17 payment (approved but not yet paid), and (7) the number of accounts receiving funds per month. Such reporting is necessary to ensure that PWD customers are receiving the 18

20		subsidization is to be reserved for "disadvantaged communities" (DAC).
19		distributed with "additional subsidization." Pursuant to federal law, additional
18		DWSRF, Congress frequently dictates what proportion of the appropriation is to be
17		receives principal forgiveness as well. In appropriating money for either the CWSRF or
16		such as PWD not only receives the reduced interest rate loan through the SRF, but
15		forgivable principal. Under "additional subsidization," in other words, a water agency
14		(either the DWSRF or the CWSRF) which, in turn, is loaned to local water agencies with
13	А.	"Additional subsidization" involves federal funding provided to state revolving funds
12		TO FEDERAL LAW.
11	Q.	PLEASE EXPLAIN WHAT "ADDITIONAL SUBSIDIZATION" IS PURSUANT
10		federal law.
9		funding through either of those sources involves "additional subsidization" as defined by
8		Revolving Fund (DWSRF) or the Clean Water State Revolving Fund (CWSRF) when
7		reflect PWD capital expenditures funded through either the Drinking Water State
6	A.	
	A.	In this section of my testimony, I explain why the Rate Board should take action to
5	۲ •	TESTIMONY.
4	Q.	PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR
3		Part 7. A Capital Expense Adjustment to Reflect "Additional Subsidization."
2		distribution as grants.
1		revenue which PWD "expects" to receive given the revenue being provided to UESF for

22 ADDITIONAL SUBSIDIZATION OR FOR HOW MUCH?

1	A.	No. The discretion on when to approve loans subject to additional subsidization does not
2		lie with PWD. That discretion instead resides with the State through either the DWSRF
3		or the CWSRF. However, PWD can (and should) take a proactive role in seeking out
4		loans with additional subsidization. Nonetheless, the ultimate decision-making authority
5		does not rest with PWD. Simply because PWD may apply for such a loan does not mean
6		that PWD will receive such a loan (i.e., a loan with additional subsidization).
7	Q.	HAS THERE BEEN SUBSTANTIAL FUNDING PROVIDED FOR LOANS WITH
8		"ADDITIONAL SUBSIDIZATION" FOR THE RATE PERIODS COVERED BY
9		THIS RATE PROCEEDING?
10	A.	Yes. The Bipartisan Infrastructure Law (BIL) was passed on November 15, 2022.
11		Through the BIL, Congress provided \$2.603 billion for additional DWSRF funding in
12		FY2026, 49% of which was required to be provided with additional subsidization. BIL
13		also provided \$15 billion for lead service line replacement, 49% of which was to be
14		provided with additional subsidization.
15	Q.	IS ADDITIONAL SUBSIDIZATION RESTRICTED TO SPECIAL
16		APPROPRIATIONS SUCH AS THE BIL?
17	A.	No. The annual appropriations provided by Congress through the Safe Drinking Water
18		Act (SDWA) support what are called "capitalization grants." The SDWA <i>requires</i> states
19		to use 14% of their funding for additional subsidization, and <i>allows</i> state programs to
20		provide up to 35% of their annual federal capitalization grant as DAC additional
21		subsidization in the form of grants, negative interest loans, or loan principal forgiveness,
22		among other things. Moreover, the Clean Water Act (CWA) now requires states to use

1		10% of their annual SRF allotment for additional subsidization, and <u>allows</u> states the
2		discretion to use up to 30% of their SRF funds for this purpose.
3	Q.	IS THERE ANY PARTICULAR CAPITAL NEED IDENTIFIED BY PWD THAT
4		PRESENTS CONCERNS?
5	A.	Yes. PWD's Capital Panel testified that "PWD has begun financial planning to comply
6		with the mandated replacement of lead service lines. Addressing these requirements will
7		likely necessitate significant expenditures to ensure compliance and protect public health.
8		We have included the lead replacement budget in the current proposed capital plan."90
9	Q.	DOESN'T THE CAPITAL PANEL TESTIFY THAT IT WILL SEEK OUTSIDE
10		DOLLARS TO HELP FUND THE REQUIRED LEAD SERVICE LINE
11		REPLACEMENTS?
12	A.	Yes. The Capital Panel states, "We will actively pursue grant opportunities to help offset
13		the costs to the extent possible and to ensure the project's success" (referring to lead
14		service line replacement as "the project").91
15	Q.	WHAT THEN IS THE BASIS FOR YOUR CONCERN?
16	A.	PWD does not reference the entire range of outside dollars that could reduce the costs of
17		lead service line replacement to customers. For example, PWD was asked to provide a
18		copy of any loan application to either Pennsylvania's CWRLF or DWRLF asking for
19		additional subsidization generally, or any loan application to the state's CWRLF or

⁹⁰ PWD St. 3, at page 15.

⁹¹ PWD St. 3, at page 15.

DWRLF asking for additional subsidization for lead line replacement in particular. PWD
 objected to these requests, stating that "The term 'additional subsidization' is not defined.
 The lack of a definition makes it unclear what information and documents are being
 requested by the Public Advocate."

PWD's objection, stating the term "additional subsidization" is "ambiguous" and "not 5 defined" either indicates a lack of understanding of the availability of resources that 6 would reduce rates to PWD customers or that PWD did not enlist the appropriate staff to 7 8 review and respond to the Public Advocate's discovery. Likewise, PWD objected to the 9 requests on the grounds that "[t]he requested information and documents are not pertinent to the prospective rates and charges for the Rate Period (Fiscal Year 2026 and Fiscal 10 11 Year 2027)." To argue that any request for a 30-year loan in the past 10 years is not 12 pertinent, particularly if that loan *could* have involved principal forgiveness, either 13 demonstrates a fundamental misunderstanding of the resources that are available that 14 could have, if accessed, reduced rates to PWD customers, including rates in FY2026 and FY2027, or that PWD's objection is not well-informed by personnel working with 15 PENNVEST opportunities. 16

Finally, note that even in discussing its lead line replacement, PWD states that it "has
begun financial planning to comply with the mandated replacement of lead service lines.
Addressing these requirements will likely necessitate significant expenditures to ensure
compliance and protect public health. We have included the lead replacement budget in
the current proposed capital plan. We will *actively pursue grant opportunities* to help

offset the costs to the extent possible and to ensure the project's success."⁹² Even now,
 PWD is not seeking funding with additional subsidization –a term of art defined by
 federal statute—but is instead only seeking "grant opportunities."

4

Q. WHY IS THE POTENTIAL RECEIPT OF LOANS SUBJECT TO ADDITIONAL

5

SUBSIDIZATION IMPORTANT IN THIS RATE PROCEEDING?

A. To the extent that funding with additional subsidization for capital projects, including
lead service line replacements, is successfully obtained, it could very well be obtained
between PWD rate cases and thus not reflected in the rates charged to PWD customers.

- 9 The availability of additional subsidization is based on the funded projects serving
- 10 "disadvantaged communities" (another term of art). The communities which would
- 11 qualify PWD to receive additional subsidization, in other words, are the same
- 12 communities which would have customers qualifying for and participating in TAP. Since
- 13 federal law <u>requires</u> that the financial benefits of a loan with additional subsidization be
- flowed through to the underlying disadvantaged community, it is appropriate to recognize
 those financial benefits, and to use those financial subsidies for the purposes identified
 above.

17 Q. IS THIS LAST OBSERVATION OF PARTICULAR SIGNIFICANCE?

- 18 A. Yes. Federal law requires that the benefits of providing loans with additional
- 19 subsidization be flowed through to the disadvantaged communities which gave rise to
- 20 approval of the loan. It is *not* appropriate for the foregone revenue requirement

⁹² PWD St. 3, at page 15 (emphasis added).

associated with the additional subsidization to simply be flowed through to all customers.
It would, therefore, benefit not only PWD's disadvantaged communities, but also PWD
itself, to have a rate mechanism in place through which it can demonstrate to
PENNVEST that should a loan with additional subsidization be provided, the financial
benefits of that additional subsidization will, indeed, be flowed through to the underlying
disadvantaged community.

I recognize the difficult proposition that PWD faces. On the one hand, the receipt of 7 8 loans with additional subsidization (including the possibility of principal forgiveness) is a 9 contingent event. I acknowledge that there is no guarantee that, even if PWD applies for such a loan, that application will be granted. There may be a rate year, therefore, when 10 11 there is no additional subsidization to be captured and flowed through to the 12 disadvantaged communities. However, on the other hand, the ability to demonstrate that 13 the financial benefits will be captured and flowed through to the disadvantaged communities is one of the factors that PENNVEST will use to assess whether to grant the 14 additional subsidization with which to begin. Given PWD's willingness to seek out such 15 loans, it would seem to behoove the Rate Board to place PWD in as good of position as 16 17 possible to be favorably considered by PENNVEST.

18

Q IS THERE A RATEMAKING PRINCIPLE INVOLVED WITH YOUR

19

RECOMMENDATION?

A. Absolutely. Assume that PWD has a capital expenditure – PWD, itself, devotes

21 substantial attention in its Direct Testimony, for example, about the forthcoming tsunami

- of capital expenditures associated with complying with the new lead and copper rule—for
- 23 which it seeks PENNVEST funding. When PWD places the revenue requirement

associated with that capital expense in rates, any future rates paid will include some 1 component, larger or smaller, intended to pay for that capital funding. However, to the 2 extent that PWD may seek out and receive PENNVEST funding with additional 3 subsidization (including principal forgiveness), the component of rates designed to pay 4 for the capital expenditure will continue to exist even though the underlying expenditure 5 6 has been dissolved. In that event, there would be two problems: First, it would be difficult, if not impossible, for PWD to demonstrate to PENNVEST its compliance with 7 the federal statutory requirement that the financial advantages of the additional 8 9 subsidization is being flowed through to disadvantaged communities. Second, rates would include a cost that is no longer being incurred by PWD. 10

11 Q. WHY NOT WAIT UNTIL THE TIME OF A POTENTIAL APPLICATION TO 12 ADDRESS THIS ISSUE?

13 A. There are two reasons why the Rate Board should not delay action on this request. First, 14 the question is how proactively to place PWD in as good a position as possible to apply for, and receive, PENNVEST funding with additional subsidization. If the Rate Board 15 were to delay consideration of the question, it may be entirely possible that PWD would 16 17 find itself in the position of seeking an important external source of funding on a between rate case basis. In those circumstances, there would be no forum through which the 18 question of how to demonstrate compliance with federal law could be presented. 19 Moreover, I have substantial concerns about not seeking to address the issue until there is 20 a "crisis" (i.e., a situation where something needs to be done "yesterday") in order to 21 22 proceed. The fact that we are addressing a future contingency is precisely the reason why

this issue should be addressed in this proceeding. This concern is exacerbated when

PWD, itself, states that its "capacity to manage numerous large projects underway is
 constrained by the limited number of (i) engineering/design staff as well as (ii) other
 Department personnel managing these projects."⁹³ That is not a critique or criticism of
 PWD, but rather is simply a recognition of the reality that PWD, itself, noted in its own
 testimony.

6

7

Q. HAS PWD EVER RECEIVED A LOAN WITH "ADDITIONAL

SUBSIDIZATION" THROUGH PENNVEST?

A. Yes, it would appear so. In a 2024 application to PENNVEST, PWD sought funding for
lead service line replacements in South Philadelphia. In that application, PWD took care
to explain how the proposed project for which PENNVEST funding was requested would
benefit "disadvantaged communities." The application stated in relevant part:
PWD is requesting funding in the amount of \$9,975,000 for the West Philly

Lead Line Replacement project for approximately 950 residential private lead 13 lines within the zip codes 19104, 19131, 19139, 19142, 19143, 19151, 19153 14 15 in the City of Philadelphia. These private lead lines are known and have been identified through the Lead Service Line Inventory process. This project will 16 address removal of lead services within the neighborhoods of West 17 Philadelphia including Belmont, Wynnefield, Haddington, Elmwood, 18 Kingsessing, Overbrook, and Eastwick. This Project will remove and replace 19 20 lead and galvanized steel drinking water service lines with new copper service lines benefitting 950 households and roughly over 2000 persons. 21 During the construction phase, it is anticipated that a portion of these 22 replacements will include the service line from the main to the meter and a 23 24 portion will be from the curb stop to the meter, or from the main to the curb stop. No lead remnants will be left in the system, and the replacement action 25 will be full replacement.⁹⁴ 26

⁹³ PWD St. 3, at page 17.

⁹⁴ PWD PENNVEST Application #1, page 8 of 27.

The application continued on to describe the disadvantaged communities which the

2 proposed project would serve:

PWD seeks funding through this application to replace approximately 950 3 identified residential lead lines in zip codes 19104, 19131, 19139, 19142, 4 5 19143, 19151 and 19153 as identified through the Comprehensive Service Line Inventory project. Disadvantaged communities typically have a 6 7 heightened susceptibility to the adverse effects of natural hazards and 8 disasters. With regards to LSLR, disadvantaged communities are more likely to live in environments with higher exposure to lead sources, which can cause 9 adverse health effects, including neurological, developmental, reproductive, 10 and kidney issues. Since there is no safe level of lead exposure, mitigating 11 lead exposure through permanent removal of lead services and grr, 12 especially in disadvantaged areas, is crucial for promoting public health and 13 community vitality. 14

The City of Philadelphia has long held the reputation for being the poorest 15 16 among the large American cities. Today, according to data organized and analyzed by the Pew Charitable Trusts, 1 in 5 residents still lives below the 17 18 poverty line. There remains a high crime rate and high numbers of drug overdose deaths. Philadelphia's persistent problems remain, and it is likely 19 20 that even as diversity increases, the positive impacts of removal of lead services could be beneficial for the populace over the next decades. West 21 Philadelphia is home to roughly 203,366 residents or approximately 81,311 22 households. Close to 40% of the West Philly population is at 150% below the 23 federal poverty level compared to just under 33% of the City of Philadelphia 24 population and 21% of the US. The percent of persons below 150% of the 25 federal poverty level in the project area is nearly double that of the United 26 27 States. The median household income of the project area is 40% less than the median household income of the United States and 23% lower than the City 28 29 of Philadelphia. This demographic and economic data emphasizes the need for targeted investments to support community resilience and growth. 30

31

* * *

This project will address existing levels of geographic, racial, and/or socioeconomic inequalities in Philadelphia by assisting to improve the public health and contribute to the well-being of children and families within this underserved and high-priority area. Funding for this project will help improve the situation for renters – many of whom are in lower socio-economic groups, on fixed or single-family incomes, and/or with children or elderly populations

1 2 3		requiring assistance. This project directly increases public awareness of the risks and sources of lead exposure to all individuals but particularly to low income, vulnerable, and sensitive populations. ⁹⁵
4		In granting funds in response to this application, PENNVEST provided PWD the
5		\$9,975,000 that PWD had requested. For purposes of this section of my testimony,
6		however, the most important part of the PENNVEST funding offer is evident on the
7		cover page. PENNVEST noted the total project cost, as presented by PWD, is
8		\$9,975,000. However, the <i>loan amount</i> for the project was only \$5,157,375, while the
9		"non-repayment amount" was \$4,817,625, nearly half of the total project cost.
10	Q.	HAS PWD SOUGHT SIMILAR FUNDING SINCE ITS SUCCESSFUL WEST
11		PHILADELPHIA APPLICATION?
12	A.	Yes. In addition to the successful West Philadelphia application, PWD submitted an
13		application for a similar project in South Philadelphia. The discussion in that application
14		demonstrates that PWD is seeking similar funding with additional subsidization. The
15		application stated in relevant part:
 16 17 18 19 20 21 22 23 24 25 		This project is part of the larger PWD LSLR Program that is replacing lead and GRR service lines throughout the City of Philadelphia. In 2024, PWD received approval through a USEPA Drinking Water State Revolving Fund (SRF) grant/grant/principal forgiveness loan and low-interest loan to implement its first LSLR project for CEJST disadvantaged communities in North Philadelphia. PWD is in the process of applying for a second SRF to conduct LSLR for CEJST disadvantaged communities in West Philadelphia. These USEPA funds will help PWD increase participation in the PWD LSLR Program by approximately 1,100 customers in South Philadelphia. As public education and outreach engages more Philadelphians, it is expected that there
26		will be more interest and increased participation in the PWD LSLR Program.

⁹⁵ Id., at pages 9 – 10 of 27.

1	Through the replacement of LSL and GRR services in South Philadelphia,
2	PWD will improve public health by reducing potential exposure to lead,
3	particularly those in economically distressed areas. Since all the addresses in
4	this project service area are located in CEJST census tracts, the likelihood of
5	the known lead and GRR service lines being replaced by the resident on their
6	own is very low. Households most at risk are often not able to pay for
7	replacements. These same households can be negatively impacted by health
8	problems, such as neurodevelopmental delays in children and heart disease,
9	kidney disease, and high blood pressure in adults. Young children and
10	pregnant women are especially susceptible to the impacts of cumulative lead
11	exposure. The elimination of lead services and reduction of potential sources
12	of lead in drinking water will decrease the lead risk in a vulnerable
13	community where it would otherwise continue to exist. ⁹⁶
14	PWD explained to PENNVEST:
15	The PWD's October 16, 2024, SLI identified 15,461 known lead and GRR
16	service lines throughout the City. Approximately 75%, or 11,575, of
17	Philadelphia's known service lead lines are located within CEJST-classified
18	disadvantaged areas. The total estimated cost to replace the City's known
19	lead services ranges from \$232 million to \$382 million dollars. This cost is
20	daunting for any utility dealing with aging infrastructure needs, emerging
21	contaminants, climate resiliency challenges, and workforce needs. Similarly,
22	the average cost for a LSLR is \$7,000 to \$10,000 and is viewed as
23	unaffordable for many customers, especially those living in disadvantaged
24	communities (A-008). The logistical challenges of LSLR in disadvantaged
25	communities are significant. The costs associated with replacing LSL's often
26	falls on property owners and can be prohibitively high, resulting in a
27	disproportionate exposure to lead among those who cannot afford the
28	replacement. Full LSLR programs, which are the best practice for eliminating
29	lead contamination risk, still leave the question of cost to homeowners. ⁹⁷
30	These projects to serve West Philadelphia and South Philadelphia involve precisely the
31	type of external funding which PWD needs to be encouraged, and facilitated, to pursue.
32	Both projects address a critical need in disadvantaged communities of Philadelphia. Both

⁹⁶ PWD PENNVEST Application #2, at page 4.

⁹⁷ Id., at pages 6 – 7.

1	projects bring external funding to bear on the needs of Philadelphia. And both would
2	access a funding source which, for a substantial portion of the project cost, will not
3	require ratepayers to pay.

However, both projects, too, are subject to the discretion of PENNVEST to either fund or 4 not fund, and to either approve, or not approve, the additional subsidization found in the 5 West Philadelphia funding order. That is why it is important for the Rate Board to 6 establish an ongoing mechanism that PWD (and PENNVEST) can rely upon to ensure 7 8 that the federal statutory requirement that the dollars associated with the reduced capital 9 funding represented by the additional subsidization are passed through to the disadvantaged communities, and not to ratepayers at large.

10

Q. WHAT DO YOU RECOMMEND? 11

I recommend that the Rate Board adopt a deferred rate mechanism through which PWD 12 A. will allocate the dollars of decreased revenue requirement associated with the receipt of 13 any PENNVEST loan with additional subsidization as that term is defined by federal 14 statute. Pursuant to federal law, the dollars allocated to this deferred rate mechanism will 15 16 be used for the exclusive benefit of the PWD customers in the disadvantaged community or communities, as that term is defined by federal statute and PENNVEST regulations, 17 which the capital investment funded by the PENNVEST loan is structured to serve. The 18 19 use of these dollars will be at the discretion of PWD, in consultation with the Public Advocate. 20

21 Recommended uses in the disadvantaged communities identified in the PENNVEST application for any loan with additional subsidization include devoting these dollars to 22

provide low-income households with 100%, direct-installed replacement of customer lead 1 service lines, providing leak remediation, and providing conservation investments for 2 high use customers. In order to ensure that the financial benefits of the additional 3 subsidization are flowed through to the relevant disadvantaged communities, any use of 4 funds set aside in such a manner necessarily need to supplement and not supplant funds 5 6 that would be set aside for these purposes in the absence of the loan. PWD should adopt appropriate reporting procedures to the Rate Board to ensure that this principle of 7 "supplementing, not supplanting" has been adhered to. 8

9

Q. WHAT DO YOU CONCLUDE?

A. Maximizing the application for, and receipt of, PENNVEST loans with additional
subsidization will require a proactive, collaborative, approach with PWD and
stakeholders representing Philadelphia's disadvantaged communities which might be
served through such external, non-ratepayer, funding. The discussion and
recommendation advanced above is intended to facilitate PWD's ability to structure not
only the capital projects, but the PENNVEST funding requests for such projects, to
maximize this influx of federal CWSRF and/or DWSRF funding.

17 Part 8. PWD Unlawfully Considers the Income of Minors in Delivering TAP Rates.

18 Q. PLEASE EXPLAIN THE PURPOSE OF THIS SECTION OF YOUR

19 **TESTIMONY.**

A. In this section of my testimony, I examine whether PWD is delivering TAP rates to all
who qualify and to the extent required by law. I find that by considering the incomes

2

received by minors, and on behalf of minors, PWD is in violation of the City ordinance creating TAP.⁹⁸

3 Q. PLEASE EXPLAIN WHAT THE PHILADELPHIA CODE STATES **REGARDING TAP'S CONSIDERATION OF THE INCOME OF MINORS.** 4 The Philadelphia Code excludes the income of, or on behalf of, minors from the 5 A. definition of "monthly household income" to be used in TAP. The Code first defines 6 TAP eligibility as follows: "Eligibility for the IWRAP program shall be understood in all 7 8 cases to require showing of financial or Special Hardship. Customers demonstrating 9 monthly household income that is Low-Income shall have satisfied this eligibility requirement." (emphasis added). The Code then defines "monthly household income" as 10 11 follows: "Monthly household income means the monthly income received by the customer and *all adults* residing in the customer's household." (emphasis added).⁹⁹ The 12 13 Code, in other words, could hardly be clearer than it is in restricting the calculation of monthly income to "all adults." PWD regulations likewise limit TAP calculations to the 14 monthly household income of the customer and all adult household members, thereby 15 excluding from consideration the income of minors. 16

Q. WHY DO YOU CONCLUDE THAT PWD INCLUDES THE INCOME OF MINORS IN ITS DETERMINATION OF INCOME FOR TAP?

⁹⁸ The ordinance creating TAP calls the program the Income-based Water Rate Assistance Program (IWRAP). The IWRAP program became operationally known as "TAP" (Tiered Assistance Program). IWRAP and TAP are one and the same program.

⁹⁹ See also, PWD regulations, Section 206.1(h).

1	A.	PWD was specifically asked to provide a "detailed description of how the income of a
2		minor child is treated for purposes of determining TAP income eligibility and monthly
3		TAP bill amount." PWD's response was: "Income of minor children <i>is included</i> in gross
4		household income when it is provided by the applicant. The absence of income of a
5		minor child would not render an application incomplete." ¹⁰⁰ Moreover, the TAP
6		application provided to customers states that an applicant must provide information,
7		including income information, "for all other members of your household." ¹⁰¹ It does not
8		limit the income information to "all adults" as required by the Philadelphia Code and
9		PWD regulations.
10		It is not possible to reconcile PWD's requirement that "the income of minor children is
11		included" with the definition in the Philadelphia Code that income is limited to "all
12		adults." It is not possible to reconcile PWD's requirement that an applicant must provide
13		income "for all other members of your household" in a TAP application when the
14		Philadelphia Code section creating TAP limits income to "all adults."
15	Q.	WHY IS THIS PROBLEM A RATE CASE ISSUE RATHER THAN A
16		CUSTOMER ISSUE OUTSIDE THE AUTHORITY OF THE RATE BOARD?
17	A.	Unlawfully including the income from, and on behalf of, minor children (i.e., not
18		"adults") means that PWD is charging a group of customers unlawful rates in two
19		different respects. First, some customers may be denied eligibility for TAP if and when
20		the income of the minor child pushes their total household income over the TAP income

¹⁰⁰ PA-VIII-20.

¹⁰¹ Id.

1		eligibility. Second, even customers who are enrolled in TAP are charged unlawful rates
2		to the extent that their percentage of income payment is based on a percentage of <i>total</i>
3		household income rather than on the income limited to that of "all adults."
4		It is clearly within the authority of the Rate Board to ensure that the TAP rates charged to
5		PWD customers are in compliance with the Philadelphia Code and with PWD
6		regulations. Ensuring that the rates charged are lawful is not only within the jurisdiction
7		of the Rate Board, it is an essential element of the Rate Board's jurisdiction.
8	Q.	WHAT DO YOU RECOMMEND?
9	A.	The Rate Board should adopt the following remedial action:
10 11 12 13		First, PWD should enlist the services of an independent third-party auditor to audit all TAP denials for being over-income in the past three years to determine which, if any, of those denials was based on an unlawful consideration of incomes other than the income of adults.
14 15		Any household unlawfully denied eligibility for TAP should be immediately enrolled in TAP with the lawful TAP rates being charged for all future bills.
16 17 18		Any household unlawfully denied eligibility for TAP should have their bills during the audit period be redetermined at the appropriate and lawful rate with an appropriate adjustment being made.
19 20		All payments made during the audit period should be credited toward the forgiveness of pre-enrollment arrears.
21 22		Any charges imposed for nonpayment (e.g., late payment charge, disconnect/reconnect charge) should be refunded. ¹⁰²
23 24 25		PWD should make a diligent effort to locate customers who were unlawfully denied entry into TAP, and accordingly charged unlawful rates, and are now no longer PWD customers. Appropriate refunds should be provided to these

¹⁰² It would be unreasonable at best and likely unlawful to impose a fee for nonpayment of a charge that was unlawfully billed with which to begin.

1 2 3		households, including the value of the unlawfully charged bills for current service, arrears forgiveness unlawfully denied, and charges for late or nonpayment payment unlawfully imposed.
4		> The same remedies should be directed toward customers who were enrolled in
5		TAP with incomes unlawfully determined to be higher than they should have
6		been had incomes been limited to the income of adults. TAP bills should be
7		recalculated based on the appropriate income and refunds issued; future TAP
8		bills should be set at a level reflecting the appropriate income levels; all past
9		payments should be applied against appropriate levels of TAP bills and
10		appropriate adjustments made to earned forgiveness; and all charges for
11		nonpayment imposed during the period in which TAP bills were set at
12		unlawfully high amounts should be refunded. Moreover, PWD should make a
13		diligent effort to locate customers who were enrolled in TAP, with incomes
14		higher than allowed by the Philadelphia Code, who are no longer customers
15		with appropriate refunds made to those households.
16	Q.	DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?

17 A. Yes, it does.

COLTON EXHIBITS

Exhibit RDC-1: Colton Vitae

Roger Colton Fisher, Sheehan & Colton Public Finance and General Economics Belmont, MA *****

EDUCATION:

J.D. (Order of the Coif), University of Florida (1981)

M.A. (Regulatory Economics), McGregor School, Antioch University (1993)

B.A. Iowa State University (1975) (journalism, political science, speech)

PROFESSIONAL EXPERIENCE:

Fisher, Sheehan and Colton, Public Finance and General Economics: 1985 – present.

As a co-founder of this economics consulting partnership, Colton provides services in a variety of areas, including: regulatory economics, poverty law and economics, public benefits, fair housing, community development, energy efficiency, utility law and economics (energy, telecommunications, water/sewer), government budgeting, and planning and zoning.

Colton has testified in state and federal courts in the United States and Canada, as well as before regulatory and legislative bodies in more than forty (40) states. He is particularly noted for creative program design and implementation within tight budget constraints.

PROFESSIONAL AFFILIATIONS:

Past Chair:	Belmont Zoning By-law Review Working Committee (climate change)
Member:	Board of Directors, Massachusetts Rivers Alliance
Columnist:	Belmont Citizen-Herald
Producer:	Belmont Media Center: BMC Podcast Network
Host:	Belmont Media Center: Belmont Journal
Member:	Belmont Town Meeting
Vice-chair:	Belmont Light General Manager Screening Committee
Past Chair:	Belmont Goes Solar
Coordinator:	BelmontBudget.org (Belmont's Community Budget Forum)
Coordinator:	Belmont Affordable Shelter Fund (BASF)
Past Chair:	Belmont Solar Initiative Oversight Committee
Past Member:	City of Detroit Blue Ribbon Panel on Water Affordability
Past Chair:	Belmont Energy Committee

Member:	Massachusetts Municipal Energy Group (Mass Municipal Association)					
Past Chair:	Housing Work Group, Belmont (MA) Comprehensive Planning Process					
Past Chair:	Board of Directors, Belmont Housing Trust, Inc.					
Past Chair:	Waverley Square Fire Station Re-use Study Committee (Belmont MA)					
Past Member:	Belmont (MA) Energy and Facilities Work Group					
Past Member:	Belmont (MA) Uplands Advisory Committee					
Past Member:	Advisory Board: Fair Housing Center of Greater Boston.					
Past Chair:	Fair Housing Committee, Town of Belmont (MA)					
Past Member:	: Aggregation Advisory Committee, New York State Energy Research and					
	Development Authority.					
Past Member:	Board of Directors, Vermont Energy Investment Corporation.					
Past Member:	Board of Directors, National Fuel Funds Network					
Past Member:	Board of Directors, Affordable Comfort, Inc.					
Past Member:	: National Advisory Committee, U.S. Department of Health and Human					
	Services, Administration for Children and Families, Performance Goals for					
	Low-Income Home Energy Assistance.					
Past Member:	Editorial Advisory Board, International Library, Public Utility Law					
	Anthology.					
Past Member:	er: ASHRAE Guidelines Committee, GPC-8, Energy Cost Allocation of Comfort					
	HVAC Systems for Multiple Occupancy Buildings					
Past Member:	er: National Advisory Committee, U.S. Department of Housing and Urban					
	Development, Calculation of Utility Allowances for Public Housing.					
Past Member: National Advisory Board: Energy Financing Alternatives for						
	Housing, New York State Energy Research and Development Authority.					

PROFESSIONAL ASSOCIATIONS:

National Association of Housing and Redevelopment Officials (NAHRO) National Society of Newspaper Columnists (NSNC) Association for Enterprise Opportunity (AEO) Iowa State Bar Association Energy Bar Association Association for Institutional Thought (AFIT) Association for Evolutionary Economics (AEE) Society for the Study of Social Problems (SSSO) Association for Social Economics

BOOKS

Colton, et al., Access to Utility Service, National Consumer Law Center: Boston (4th edition 2008).

Colton, et al., Tenants' Rights to Utility Service, National Consumer Law Center: Boston (1994).

Colton, *The Regulation of Rural Electric Cooperatives*, National Consumer Law Center: Boston (1992).

BOOK CHAPTERS

Colton (2018). The equities of efficiency: distributing energy usage reduction dollars, Chapter in Energy Justice: US and International Perspectives (Edited by Raya Salter, Carmen Gonzalez and Elizabeth Ann Kronk Warner), Edward Elgar Publishing (London, England).

JOURNAL PUBLICATIONS

65 publications in industry and academic journals, primarily involving utility regulation and affordable housing. (list available upon request)

TECHNICAL REPORTS

200 technical reports for public-sector and private-sector clients (list available upon request)

JURISDICTIONS IN WHICH EXPERT WITNESS PROVIDED

1.	Maine	17.	Tennessee	33.	Montana
2.	New Hampshire	18.	Kentucky	34.	Colorado
3.	Vermont	19.	Ohio	35.	New Mexico
4.	Massachusetts	20.	Indiana	36.	Arizona
5.	Rhode Island	21.	Michigan	37.	Utah
6.	Connecticut	22.	Wisconsin	38.	Idaho
7.	New Jersey	23.	Illinois	39.	Nevada
8.	Maryland	24.	Minnesota	40.	Washington
9.	Pennsylvania	25.	Iowa	41.	Oregon
10.	Washington D.C.	26.	Missouri	42.	California
11.	Virginia	27.	Kansas	43.	Hawaii
12.	North Carolina	28.	Louisiana		Canadian Provinces
13.	South Carolina	29.	Arkansas	1.	Nova Scotia
14.	Florida	30.	Texas (Federal Court)	2.	Ontario
15.	Alabama	31.	South Dakota	3.	Manitoba
16.	Mississippi	32.	North Dakota	4.	British Columbia