Housing Opportunities Made Easy (H.O.M.E.) Plan Town Hall Meeting

April 16, 2025



City Agencies Here Today



Your input is greatly appreciated by:



Agenda



Welcome and Introductions

- Mayor Cherelle L. Parker
- David Thomas, President & CEO, Philadelphia Housing Development Corporation (PHDC)
- Cheryl Hill, Executive Director, Office of Homeless
 Services

Plan Overview

- **Housing Goal and Targets**
- Recommendations
- **Timeline & Next Steps**
- Questions

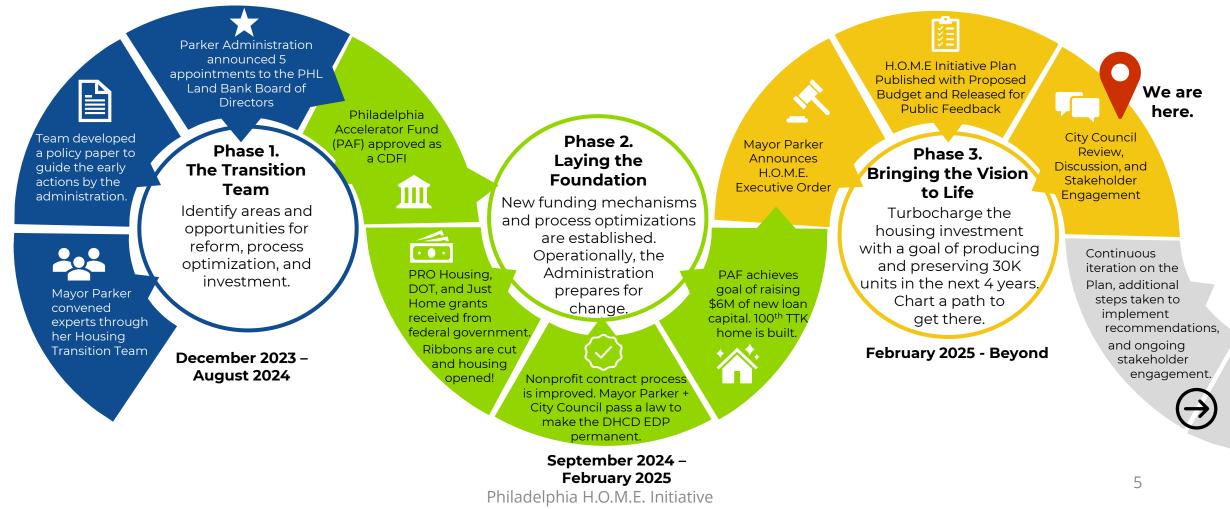
Plan Overview



Day One to Now



This Plan marks the continuation of the Administration's housing efforts and further bolsters what has been a continuous focus since Day One on the mission of ensuring affordable, safe, healthy, and quality housing for everyone.



Plan Context & Core Principles

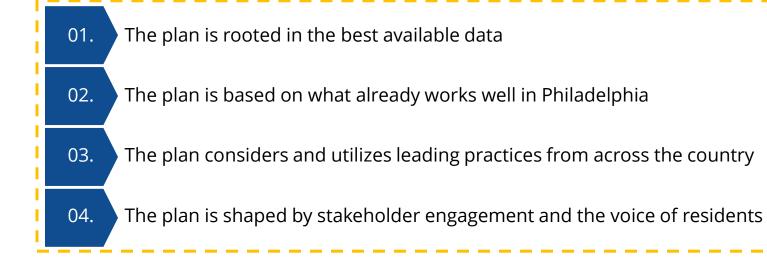


Context

Mayor Cherelle L. Parker's **Housing Opportunities Made Easy – H.O.M.E. Plan** is a strategy that recognizes housing is the key to ensuring our city is the most competitive, quality place for our people of today and tomorrow. This H.O.M.E. Plan is the roadmap to realize the vision of quality housing for all Philadelphians. It is a value-based data-driven strategy that is aspirational, rooted in action, supported by a mandate from the Mayor for the public sector to make housing a priority, and to see the partnership of the private sector, nonprofit sector, and philanthropy.

Core Principles

The guiding vision of the updated City of Philadelphia housing plan was built on the following core principles:





Plan Funding

With the H.O.M.E. Initiative, the City of Philadelphia is going to make a \$2 billion investment in housing over the next four years, which will result in the production and preservation of at least 30,000 housing units, as well as an array of programs and services focused on providing housing stability and building wealth and opportunity through housing.

Over the next four years, the Parker Administration will issue \$800 million in housing bonds.

In addition, the City will invest approximately \$2 billion in housing over the next four years: nearly \$1 billion in funding provided by the public sector and \$1 billion in the value of the city's land and assets contributing to housing production.

3

2

This significant investment is anticipated to have a significant impact on leveraging private capital.





North Star Goals



Funds will be distributed across a multi-pronged approach to address Philadelphia's housing challenges for renters and homeowners by increasing our city's investment in seven core pillars, or North Stars:



Preserve our homes

Philadelphia has an older housing stock. Make sure our homes stay livable, healthy, quality, and safe.



Make our homes more affordable

All Philadelphians should be able to afford a quality home in a community that is rich with amenities and access to jobs.



Build more housing

We need more housing at all income levels and in all neighborhoods. Let's unlock the potential of our land to build more housing supply.



Make the City work better for the people

Our government is responsive to you. Whether you're a homeowner, renter, landlord, or developer, we must provide a high level of customer service.



Prevent housing instability and homelessness

Nobody in Philadelphia should be homeless, or fear losing their home. We need to reduce housing instability and prevent homelessness.



Make our homes and communities resilient

Philadelphia is investing in its infrastructure and housing to ensure that it is in good repair and resilient from disasters like storms and flooding.



Reduce blight and improve our communities

Quality housing relies on strong communities. We need to redevelop our vacant lots and buildings, and invest in beautifying our blocks.

Housing Goals and Targets



Housing Goals & Targets



The H.O.M.E. Initiative goals were structured to meet ambitious, yet achievable housing targets based on the comprehensive collection and analysis of data. These unit targets do not represent everything that will be produced and preserved in Philadelphia over the next four years—these are only the units that will count towards the H.O.M.E. Initiative goals.

Income Band*		Income**	Produc Ownership	tion Rental	Preservation Total Preserved	Totals
Deeply Affordable	0-30%	< \$32,250	-	1,800	7,200	9,000
		\$32,250-				
Affordable	30-50%	\$53,750	1,400	2,500	7,900	11,800
		\$53,750-				
Workforce Housing	50-80%	\$85,950	2,100	2,900	1,200	6,200
Workforce Plus	80-120%	\$85,950- \$129,000	1,100	1,400	200	2,700
Market Rate	> 120%	>\$129,000	150	150	-	300
Totals			4,750	8,750	16,500	30,000

*Income band is determined by percentage Area Median Income (AMI).

** Household Income is a based on a household size of 3 people.



The AMI table below serves as a reference for the income limits outlined under income eligibility on slides 22-87.

	Philadelphia MSA AMI Table: 2025*							
	AMI							
Household Size	30%	40%	50%	60%	65%	80%	100%	120%
1	\$25,100	\$33,450	\$41,800	\$50,150	\$54,350	\$66,850	\$83,600	\$100,300
2	\$28,650	\$38,250	\$47,800	\$61,900	\$62,100	\$76,400	\$95,550	\$114,650
3	\$32,250	\$43,000	\$53,750	\$74,800	\$69,850	\$85,950	\$107,500	\$129,000
4	\$35,800	\$47,800	\$59,700	\$71,650	\$77,650	\$95,500	\$119,400	\$143,300
5	\$38,700	\$51,600	\$64,500	\$77,400	\$83,850	\$103,150	\$129,000	\$154,750
6	\$41,960	\$55,450	\$69,300	\$83,150	\$90,050	\$110,800	\$138,550	\$166,250
7	\$47,340	\$59,250	\$74,050	\$88,850	\$96,250	\$118,450	\$148,100	\$177,700
8	\$52,720	\$63,050	\$78,850	\$94,600	\$102,450	\$126,100	\$157,650	\$189,150

The Philadelphia-Camden-Wilmington, PA-NJ-DE-MD MSA contains the following areas: New Castle County, DE; Cecil County, MD; Burlington County, NJ; Camden County, NJ; Gloucester County, NJ; Salem County, NJ; Bucks County, PA; Chester County, PA; Delaware County, PA; Montgomery County, PA; and Philadelphia County, PA.

Housing Goal & Target Rationale



The H.O.M.E. Initiative goals and targets calculation were based on the following assumptions and rationale.

- Philadelphia is **short about 17,000 housing units** in undersupplied areas across the city.
 - The total number of new housing units required was estimated by identifying a *normal vacancy* rate that allows for movement in the housing market.
 - Current vacancy rates in many areas are below this *normal* level.
 - Based on several housing market indicators, used the 2012-2018 period as a baseline (generally, the housing market stabilized post-2010 crash and was not yet impacted by COVID)
- Some locations have excess housing **with many vacant units** available for sale or rent, but the rents/prices of those units are not affordable to those who need housing.
- Philadelphia has an estimated 22,000 homes requiring investment to maintain quality and livability, based on their age, value, code violations and/or below average (or worse) condition as assessed by the Office of Property Assessment.
- The H.O.M.E. Initiative aims to create 13,500 new units and preserve 16,500 existing units, targeting
 roughly 78% of the needs for new housing and homes requiring preservation.

Recommendations



Recommendations Overview



This Plan seeks to achieve the housing targets and meet the North Stars through actions and initiatives within the four categories below.



Process Recommendations

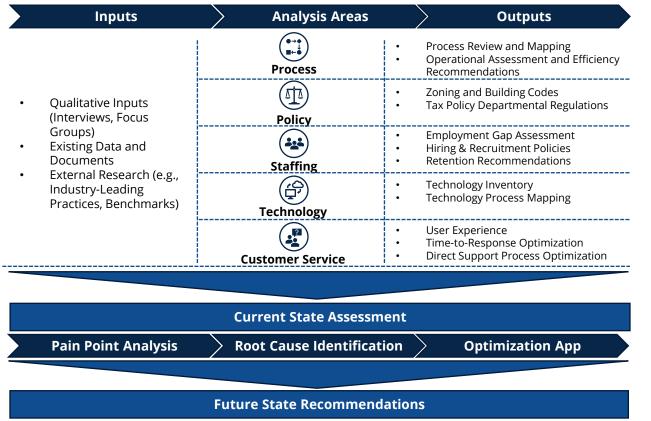


On February 19, 2025, Mayor Parker signed Executive Order 3-25, which formally announced the Administration's commitment to internal alignment across all City agencies, process improvement, and a focus on government efficiency to increase the supply of housing, and to provide more effective service for developers, contractors, homeowners, homebuyers, renters, landlords, and all citizens.

The Executive Order assigned 26 City departments, three quasipublic land holding entities, and an array of nonprofit City partners with the task of improving coordination, breaking down barriers and bureaucracy, identifying opportunities for improvement, and recommending processes for streamlining. Initially, City agencies were tasked with self-identifying housingrelated process improvements within 30 days.

Next Steps:

The initial report has been submitted and is being reviewed internally. Recommendations will be prioritized based on feasibility and urgency of expected impact.



Policy Recommendations



Some housing solutions require changes to public policy and possibly legislation, which would allow development to accommodate more housing, address zoning and land-use barriers, and reduce red tape. Below are a few examples of where policy and legislation can be key drivers of housing solutions.



Program Recommendations

The most visible path to realize housing solutions lies in our public-facing housing programs. The programs managed by the City and its partners are directly involved in financing housing production and preservation and providing services and financing for homeowners, homebuyers, tenants, landlords, developers, and contractors.

This Plan includes a specific and targeted set of recommendations for:

- **1. Continue:** Continue successful existing programs.
- 2. Invest and Expand: Scaling existing pilot programs to expand their impact.
- **3. Introduce:** Standing up new programs based on successful leading practices.

This combination of program approaches, along with tangible housing targets, funding sources and amounts, identified partners, and key steps to implementation will be essential for the City to reach our North Star goals. Slides 13 & 14 outline the recommendations per program categorized by our corresponding North Star Goals.







Existing Program Recommendations 2 City of Philadelphia

Each of these recommendations will help Philadelphians attain affordable, quality, desirable housing in every neighborhood, at every income level.

Renter	Homeowner			
Name	Recommendation	Name	Recommendation	
Programs	Programs			
Shallow Rent Program Assistance, Tenant-based	Invest in and	Basic Systems Repair Program+ (BSRP)	Invest in and expar	
	expand	Built to Last	Continue	
Rent and Security Deposit Assistance (FreshStart)	Continue	Philly First Home	Invest in and expai	
Eviction Diversion	Continue	Turn the Key	, Continue	
Homeless Prevention	Continue	Employer-Assisted Housing	Continue	
EDP Targeted Financial Assistance	Invest in and	Restore, Repair, Renew (RRR)	Invest in and expar	
	expand	Row Home Protection Program	Invest in and expar	
Philadelphia Eviction Prevention Programs and	Continue	Tangled Title Fund & Tangled Title	Invest in and expar	
Right to Counsel		Foreclosure Prevention	Continue	
Transitional Housing and Homeless Prevention	Continue	Weatherization Assistance Program	Continue	
Permanent Housing and Supportive Services	Continue	CDBG-DR Program	Continue	
Tenant-Based Rental Assistance and Rapid Rehousing	Continue	Neighborhood Advisory Committees	Continue	

Existing Program Recommendations 2 City of Philadelphia

Each of these recommendations will help Philadelphians attain affordable, quality, desirable housing in every neighborhood, at every income level.

Landlord/Property Owner/Homeowner				
Name	Recommendation			
Programs				
Rental Improvement Fund	Continue			
Heater Hotline Program	Continue			
Targeted Housing Preservation Program	Continue			
Neighborhood and Infrastructure	Continue			
Improvement Program				

Com 🏠 Renter or Owner				
Name	Recommendation			
Programs				
Utility Grant	Continue			
Adaptive Modification Program (AMP)	Invest in and expand			
PHS LandCare Program	Continue			

Developer				
Name	Recommendation			
Programs				
Workforce Development	Continue			
Accelerator Fund	Invest in and expand			
Affordable Housing Preservation Funds	Continue			

Programs for Renters (Existing)



Shallow Rent Program, Tenant-based

Shallow Rent Program

Provides rental assistance for tenants living in affordable housing developments who are cost burdened (i.e., spending more than 30% of their income on rent) and who are at risk of being evicted.

How it helps achieve our mission

Our City wants to protect Philadelphians from housing instability and the risk of homelessness. Financial support in the form of rental payments can provide long-term benefits for residents.

EXISTING PROGRAM: Invest and Expand

Program Administrator:

PHDC

Funding Sources: HTF +

The Shallow Rent Program will provide a safety net against the stress and havoc of potentially losing their home and their community.

Stabilization Outcome



≤60% AMI Income Eligibility



Rental Housing Type







FreshStart PHL



Covers rent and move in costs to facilitate the ability for households to move into a new home.

How it helps achieve our mission

We will ensure that this program continues to receive funding under the H.O.M.E plan. The program provides financial assistance to landlords on behalf of tenants to prevent homelessness.

This city investment promotes community stability and the well-being of diverse, affordable, and quality communities.







≤80% AMI Income Eligibility



Rental Housing Type





EXISTING PROGRAM: Continue

Program Administrator: PHDC



2,500+ Proposed Households Served 22

Eviction Diversion

Eviction Diversion

Offers resources for landlords and tenants in residential rental properties to resolve disputes while avoiding costly or prolonged court proceedings.

How it helps achieve our mission

We will continue our existing program to achieve housing stabilization goals. Key benefits of the program include mediation and financial support, which will help reduce the number of cases in the court system. This will save landlords money on court fees and attorney expenses, while also helping tenants avoid eviction filings or judgments on their records.

EXISTING PROGRAM: Continue

Program Administrator: **DPD**



Stabilization Outcome



Income Eligibility



Housing Type

Philadelphia H.O.M.E. Initiative



Beneficiary





Homeless Prevention

Homeless Prevention

Provides support to individuals and families at risk of homelessness, resources for housing stabilization, and a pathway towards permanent housing.

How it helps achieve our mission

No one should live in fear of losing their home. We know it is less costly for the City to invest in preventative care (stabilizing households) than in reactive care (transitional housing). The services offered in this program help qualifying households avoid eviction, eliminate unsheltered homelessness, and keep individuals connected to critical city services at their most vulnerable moments.

EXISTING PROGRAM: Continue

Program Administrator: OHS

Funding Sources: HTF +

Stabilization Outcome



Income Eligibility



Rental Housing Type







Targeted Financial Assistance

EDP Targeted Financial Assistance

Offers a one-time payment to landlords to cover tenants' rent arrears if both the tenant and landlord are eligible and agree to participate in the Eviction Diversion Program (EDP) in good faith.

How it helps achieve our mission

This program helps prevent homelessness by providing financial assistance to tenants to cover rental arrears. Moreover, this program helps foster positive landlord and tenant relations.

EXISTING PROGRAM: Invest and Expand

Program Administrator:



City of

Philadelphia



Philadelphia Eviction Prevention Project (PEPP) and Right to Counsel



Eviction Prevention Programs and Right to Counsel

Offers free legal assistance to eligible tenants facing eviction, lease termination, or loss of housing subsidies.

How it helps achieve our mission

We provide critical resources such as legal representation and mediation services to help tenants avoid housing instability and find viable solutions. Our program is designed to assist individuals in vulnerable situations, particularly low-income households that are disproportionately affected by eviction.

EXISTING PROGRAM: Continue

Program Administrator:

DHCD







Rental Housing Type





Transitional Housing and Homeless Prevention

Transitional Housing and Homeless Prevention

Provides safe and stable temporary housing for individuals and families transitioning from homelessness to permanent housing.

How it helps achieve our mission

Our City will continue to provide transitional housing to persons experiencing homelessness as we actively work to relocate them to permanent housing. Program benefits include comprehensive supportive services, including case management, counseling, and guidance for self-sufficiency goals and integration into a community.

EXISTING PROGRAM: Continue

Program Administrator: OHS

Funding Sources:

ESG, General Fund

Stabilization Outcome



Any Income Eligibility



Rental Housing Type







Permanent Housing and Supportive Services

Permanent Housing and Supportive Services

Creates permanent housing options for previously homeless individuals and families.

How it helps achieve our mission

Everyone should have access to long term, safe, and quality housing in the City of Philadelphia. This existing program is designed to support those that previously experienced homelessness with permanent housing that includes linkages to comprehensive supportive services such as case management and social activities, ensuring that residents have the resources and support to live independently.

Production Outcome



≤80% AMI Income Eligibility



Rental Housing Type

Philadelphia H.O.M.E. Initiative





100+

Proposed Households

Served 28

Funding Source: HTF, HOME (Federal)

EXISTING PROGRAM: Continue



Tenant-Based Rental Assistance and Rapid Rehousing



Tenant-Based Rental Assistance and Rapid Rehousing

Provides rental subsidies to quickly move individuals and households experiencing homelessness into housing.

How it helps achieve our mission

We will continue this existing program, which provides rental subsidies for up to 12 months to make residents financially stable. Additionally, this program offers case management services to assist with housing needs as well as the ability to relocate if there are safety concerns or other issues.

EXISTING PROGRAM: Continue

Program Administrator:

DPD & OHS

Funding Sources:

CDBG, HOME (Federal)





≤80% AMI Income Eligibility



Rental Housing Type

Philadelphia H.O.M.E. Initiative

Renter Beneficiary



Programs for Homeowners (Existing)



Basic Systems Repair Program +

Basic Systems Repair Program (BSRP+)

Provides free home repairs to correct electrical, plumbing, heating, limited structural, and carpentry and roofing emergencies.

How it helps achieve our mission

With over 2,500 homes repaired each year, BSRP is viewed as one of the largest, most effective, and robust of its kind. BSRP has also received national attention through its intersection with social issues such as gun violence prevention and youth asthma reduction—highlighting the program's key role in addressing social determinants of health.

EXISTING PROGRAM: Invest and Expand

Program Administrator:

PHDC

City of

Philadelphia

31



The City seeks to expand the BSRP program's eligibility to meet up to 100% AMI and increase allowable improvements.



Outcome

Built to Last Program

Built to Last Program

Delivers critical home repairs, health and safety improvements, and energy efficiency and clean energy improvements.

How it helps achieve our mission

Built to Last is a program that combines home repair, energy conservation, and healthy housing services in Philadelphia to create a coordinated service package. The aim is to make homes more affordable, healthier, and safer for residents.

This program specifically targets low-income homeowners living in neighborhoods with high poverty rates throughout the City of Philadelphia. It addresses critical maintenance needs in homes that can adversely affect the health and safety of these households.









EXISTING PROGRAM: Continue

City of

Philadelphia

Program Administrator:

Funding Sources:

Homeowner

Beneficiary

City General Fund, PA Whole-Home Repairs Program, Other Federal Funds

PEA

Philly First Home



Philly First Home

Offers homebuyer assistance grants to assist first-time homebuyers; reduces the principal and covers down payment and loan closing costs.

How it helps achieve our mission

The Philly First Home Program works to strengthen homeownership rates and generational wealth opportunities for our residents.

Grants of up to \$10,000 (or 6% of the home's purchase price, whichever is lower) can help a first-time homebuyer obtain a \$250,000 private mortgage from a commercial bank. This city investment makes homeownership a dream come true.









Philadelphia H.O.M.E. Initiative

EXISTING PROGRAM: Invest and Expand





Turn The Key



Turn The Key

Enables households to buy new affordable homes and build equity for their futures.

How it helps achieve our mission

Throughout the City of Philadelphia, we are building affordable and energy-efficient housing opportunities on publicly owned land so that low- and moderate-income families can achieve the dream of homeownership.

Eligible participants must be first-time homebuyers, partake in PHDC-approved one-on-one homeownership counseling before signing an Agreement of Sale, and have less than 100% of Area Median Income.



Production Outcome



≤100% AMI Income Eligibility



Housing Type

Philadelphia H.O.M.E. Initiative



Program Administrator: PHDC







Employer-Assisted Housing

Philadelphia

Philadelphia Employer-Assisted Housing

Provides participating employers with financial assistance to their employees, including homebuyer assistance for first-time home buyers.

How it helps achieve our mission

We want to invest in and expand this program so that employers can continue offering a menu of housing-related benefits to their employees!

Benefits include dollar-for-dollar matching grants up to \$4,000 for down payment and closing costs, onsite homebuyer workshops, discounted housing services, and linkages to other housing programs.







80 - 120% AMI Income Eligibility



Owner Housing Type

Philadelphia H.O.M.E. Initiative

EXISTING PROGRAM: Continue

Program Administrator:

Homeowner

Beneficiary

DHCD

Funding Sources: HTF +

250+

Proposed Households

Served 35

Restore, Repair, Renew

Restore, Repair, Renew (RRR)

Offers low-cost, fixed-mortgage loans to eligible homeowners to fund a range of home repairs that focus on health, safety, weatherization, accessibility, and quality of life.

How it helps achieve our mission

A primary goal of the program is to overcome challenges that have prevented lower-income households from obtaining home repair loans in the private market. Over half of RRR applicants are approved for loans, almost double the approval rate for private-market home repair loans.

EXISTING PROGRAM: Invest and Expand

Program Administrator: **PHDC**

Funding Source: General Fund

This investment allows the City to address an aging housing stock with critical repair needs.













Rowhouse Protection Project

Rowhouse Protection Project

Provides legal support for property owners whose rowhouse has been damaged through adjacent or nearby construction activity.

How it helps achieve our mission

In neighborhoods throughout Philadelphia, homes are being affected by nearby demolition, renovation, and construction. The Rowhouse Protection Project provides legal representation to Philadelphians whose homes have been damaged by adjacent construction.

EXISTING PROGRAM: Invest and Expand

Program Administrator:

Funding Source:

DHCD

City of

Philadelphia



Tangled Title

Tangled Title

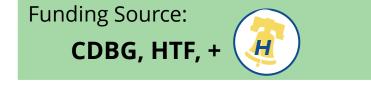
Provides legal and financial assistance, and estate planning to help persons clear the legal title to their homes.

How it helps achieve our mission

This program helps Philadelphians clear the legal title of their homes, preserving affordable housing, preventing homelessness, and strengthening communities. Grants help to cover administrative, legal, and other costs that may arise in resolving a homeownership issue.

EXISTING PROGRAM: Invest and Expand

Program Administrator: DHDC









Mortgage Assistance Foreclosure Prevention

Foreclosure Prevention Program

The Foreclosure Prevention Grant Program helps homeowners who have fallen behind on mortgage payments and are at risk of experiencing homelessness.

How it helps achieve our mission

Keeping people housed is the best and most cost-effective way to retain community connections and set households up for success after being stabilized.

Alongside a local partner, DHCD helps income-eligible homeowners who are experiencing a financial crisis and at risk of becoming homeless; lack financial supports or resources to avoid delinquency; and who can provide proof of home ownership. Any of the City's funded housing counseling agencies can make referrals.



Philadelphia H.O.M.E. Initiative



City of

Philadelphia

Program Administrator: **DHDC**

Funding Sources: HTF +



*This program is based on Federal Poverty Limits (FPL) and requires households to fall below 200% FPL. 39

Weatherization Assistance Program 2 City of Philadelphia

Weatherization Assistance Program (WAP)

Increases energy efficiency in homes by reducing energy costs and promoting comfort while safeguarding health and safety.

How it helps achieve our mission

The Weatherization Assistance Program offers on-site energy audits to evaluate conditions in homes and identify the most cost-effective energy-saving measures to implement.

Weatherization services include modifying or replacing heating systems to enhance efficiency and safety. They also involve the installation of insulation and ventilation in attics, walls, basements, and crawlspaces to minimize energy loss. Additionally, minor repairs may be provided, when necessary, to ensure the safe and effective installation of the weatherization measures.





≤80% AMI Income Eligibility



EXISTING PROGRAM: Continue

Program Administrator:

DCED

Funding Sources:

WAP grant (DOE)



CDBG-DR Program



Community Development Block Grant Disaster Recovery Program

Provides funds to support Philadelphia's recovery and mitigation efforts, serving communities with low- and moderate-income residents.

How it helps achieve our mission

The City of Philadelphia receives Community Development Block Grant Disaster Recovery (CDBG-DR) funds to address recovery needs in areas affected by disasters.

In 2021, the remnants of Hurricane Ida caused significant property damage and extensive flooding in the city. The allocated funds are used for recovery efforts within Philadelphia, with at least 15% designated for mitigation projects.

Program Administrator:

Finance

EXISTING PROGRAM: Continue

Funding Sources:

CDBG-DR



Production & Preservation Outcome



≤80% AMI Income Eligibility







Philadelphia H.O.M.E. Initiative

Neighborhood Advisory Committees

Neighborhood Advisory Committees (NACs) Program

Provides housing resources and guidance to help residents learn about City programs that could benefit them.

How it helps achieve our mission

Neighborhood Advisory Committees (NACs) offer information about various initiatives that aim to promote sustainability in neighborhoods, prevent homelessness, preserve housing, reduce energy costs, develop job skills for residents, mentor youth, and engage the community.

In Philadelphia, numerous NACs provide housing counseling services, including foreclosure prevention, to assist residents in need.





Income Eligibility







Funding Sources:

Program Administrator:

CDBG

DHCD





Programs for Renters and Owners (Existing)



Utility Grants

Utility Grant

Provides financial assistance to low-income individuals and families who are facing utility terminations or who have had their utilities shut off.

How it helps achieve our mission

Utility grants provides financial assistance, including matching funds from PECO and the Philadelphia Water Department. The program aims to eliminate the customer utility bill to assist low-income Rentals-and owner-occupied households.

The utility grant ensures eligible participants can live in stable homes with essential utilities such as electricity and water.

EXISTING PROGRAM: Continue

Program Administrator: DHCD







Adaptive Modification Program

Adaptive Modification Program (AMP)

Provides free accessibility modifications for individuals with permanent disabilities, allowing easier access to and mobility within the home.

How it helps achieve our mission

We understand that housing should be designed to accommodate for resident needs. The Adaptive Modification Program provides accessibility adaptions to housing to help low-income individuals with permanent disabilities live more independently in their homes.

Under this program, safety and quality standards will be prioritized so that individuals can feel comfortable and dignified in their homes. With improved accessibility, risks of injuries and accidents within the home can be reduced.









City of

Philadelphia

Program Administrator: PHDC





PHS LandCare Program

LandCare Program

Transform vacant lots into vibrant green spaces that provide lasting benefits for neighborhoods.

How it helps achieve our mission

The City of Philadelphia provides support to the LandCare Program, designed to reduce blight and beautify our communities. Neighborhood waste has been replaced with trees, plants, and grass in over 12,000 vacant lots across the city.

Research indicates that program outcomes have led to an increase in property values, a decrease in gun violence, and a decrease in depression for residents.





Income Eligibility



Rental & Owner Housing Type



Philadelphia H.O.M.E. Initiative

EXISTING PROGRAM: Continue

City of

Philadelphia

Program Administrator:

PHS

Funding Sources:

CDBG & General Fund



Programs for Landlords, Property Owners and Homeowners (Existing)



Rental Improvement Fund

Rental Improvement Fund (RIF)

Offers a fully-forgivable or 0% interest loan product to small landlords to repair their rental properties.

How it helps achieve our mission

We will invest in and expand RIF capacity to offer loans eligible for full forgiveness or a preferable 0% interest rate for landlords that meet program affordability requirements during the loan term and need to repair their rental properties. The loan is for \$10,000-\$24,999 per property (up to \$100,000 per landlord) over 10 years. The loan will be forgiven 20% annually beginning in year 6 if conditions are met, with a 6% interest rate if affordability requirements are unmet.









Rental Housing Type





FUNDING SOURCE: Continue

Program Administrator: PHDC

Funding Source:

Heater Hotline Program

Heater Hotline Program

Provides emergency heater repairs for eligible homeowners.

How it helps achieve our mission

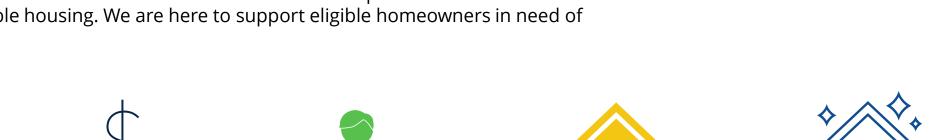
Stabilization

Outcome

Many households in Philadelphia face challenges when it comes to affording emergency housing repairs. The Heater Hotline Program aims to tackle issues that may lead to housing instability and ensure that homes are safe for residents. All Philadelphians deserve to live in safe, healthy, and habitable housing. We are here to support eligible homeowners in need of assistance.

≤30% AMI

Income Eligibility



City of Philadelphia

EXISTING PROGRAM: Continue

Program Administrator: DPD

Funding Source:

HTF

Homeowner **Owner** 4,500+ Housing Type **Beneficiary Proposed Households** Served 49

Targeted Housing Preservation Program

Targeted Housing Preservation Program

Maintains and improves affordable housing for low-and moderate-income homeowners through coordinated home repairs in a defined geography.

How it helps achieve our mission

This program helps preserve housing stock across the city. We need to prioritize housing preservation efforts, such as addressing structural hazards, safety issues, exterior disrepair, and water infiltration issues for owner-occupied and household units. Through this program, PHDC supports the work of Habitat for Humanity, Rebuilding Together, and other community organizations that make critical home repairs in specific neighborhoods.

Ultimately, this supports our mission to cultivate a healthy living environment for Philadelphians.





Income Eligibility



Philadelphia H.O.M.E. Initiative



EXISTING PROGRAM: Continue

Program Administrator: PHDC



Homeowner

Beneficiary

HTF

200+ Proposed Households Served

50

Neighborhood Infrastructure Improvement Programs (NIIP)



Neighborhood Infrastructure Improvement Programs (NIIP)

Funds the repair of dilapidated shared driveways, and removal of dangerous trees in common alley ways.

How it helps achieve our mission

This program addresses long-standing infrastructure issues on private properties. While historically, these tasks have been homeowners' responsibility, this program offers relief at no cost to residents. These efforts address critical infrastructure and inspire residents and communities to invest in the upkeep of their properties and neighborhoods, preventing long-term damage and preserving property values.

EXISTING PROGRAM: Continue

Program Administrator:

PHDC

Funding Source:



Programs for Developers (Existing)



Workforce Development



City College for Municipal Employment Program (CCME)

Creates access to training, professional development, and education to prepare Philadelphians to work in critical areas of City government.

How it helps achieve our mission

The City College for Municipal Employment (CCME) offers free workforce training and a pathway to employment with the City of Philadelphia. The program covers various areas, including skilled trades, healthcare, technology, business and administration, public safety, and STEM (science, technology, engineering, and mathematics).

Participants will also benefit from a range of support services, which include career counseling, tutoring, internships, externships, job shadowing, career attire assistance, financial education, legal aid, and free tax preparation.



Production & Preservation Outcome





Housing Type

Developer & Contractor Beneficiary

Philadelphia H.O.M.E. Initiative

EXISTING PROGRAM: Continue

Program Administrator: **CAO**

Funding Sources:

General Fund

Accelerator Fund



Accelerator Fund

Provides flexible financing for affordable housing and works to increase access to capital for Philadelphians across the city, including historically disadvantaged groups.

How it helps achieve our mission

When developers have difficulty securing low-cost pre-development funds, it slows construction and ultimately raises development costs, making it harder to price homes at affordable rates.

This financing mechanism can be used to bridge multi-family and predevelopment costs for Turn The Key developers, expanding housing production across the City.



FUNDING SOURCE: Invest and Expand

Program Administrator:

Community Partner







Affordable Housing Preservation Funds

Housing Preservation Finance

Provides gap financing for developers preserving existing affordable housing units.

How it helps achieve our mission

This program offers financing at a competitive rate to support the preservation of housing. It supplements existing programs that preserve housing developments funded through Low-Income Housing Tax Credits (LIHTC).

FUNDING SOURCE: Continue

Program Administrator: DHCD







Affordable Housing Production Funds

Housing Production Finance

Provides gap financing for developers for the construction of new affordable housing units.

How it helps achieve our mission

This financing mechanism builds on the current Affordable Housing Financing program, as it is not tied to just LIHTC funds. Given that there is a high volume (13,000 units) of affordable housing that needs to be produced over the next four years to meet our city's needs, there is a great need for enabling that development by offering incentives to developers and helping them build capacity. This program offers financing at a competitive rate to further incentivize affordable housing investment.







Rental Housing Type

Philadelphia H.O.M.E. Initiative



FUNDING SOURCE: Continue

Program Administrator: DHCD



Developers

Beneficiary



New Program Recommendations Philadelphia

Gaps Addressed	Number of Proposed Programs
Introduces programs and services to increase the capacity to create new units and programs to help address a lack of Developer-targeted solutions .	8
Introduces programs to address specific affordability challenges like qualifying for a mortgage and tackling appraisal bias.	4
Introduces programs that will help achieve operational efficiency and improve client experiences.	3
Recommends programs to help address a lack of landlord-targeted solutions to help keep rental units well-maintained and affordable.	2
Recommends programs to help address a lack of wealth-building programs.	2
Philadelphia H O M E Initiative	57

Programs for Renters (Proposed)



Shallow Rent Program, Property-Based

Property-Based Shallow Rent Program

Creates a shallow rent program to "buy affordability" in market-rate apartment buildings.

How it helps achieve our mission

The City seeks to introduce a new rental assistance program that will (1) provide a pathway for landlords to fill vacant units and (2) create opportunities for the workforce to afford class-A units.

Ultimately, this investment will help us provide affordable and quality housing opportunities for Philadelphians across all income levels, including the workforce with an AMI between 80 and 120%.







>80% AMI Income Eligibility



Rental Housing Type Renter & Landlord Beneficiary





PROPOSED PROGRAM

Program Administrator:

PHDC

Funding Source:

Programs for Homeowners (Proposed)



One Philly Mortgage Program

One Philly Mortgage Program: Low-cost, mortgages for more homebuyers

Provides 30-year fixed-rate loans with a low down-payment and very low interest rates; removes the need for private mortgage insurance (PMI).

How it helps achieve our mission

This program will open the door to homeownership for low—and moderate-income households who have never owned a home before. This program will also save households hundreds of dollars per month, helping to reduce the housing cost burden, increase housing stabilization, and pave the path for greater future economic mobility.

What else you should know

- Qualified borrowers may be able to receive an extra subsidy to lower their monthly payments. This program can also be paired with Section 8 Homeownership Vouchers (HAP).
- A potential partnership with the Philadelphia Housing Finance Agency (PHFA) could magnify this program's impact.





Income Eligibility

Incentive Outcome



Owner Housing Type Philadelphia H.O.M.E. Initiative



Beneficiary



Program Administrator: DPD





City of

Philadelphia

Façade Improvement Program

Façade Improvement Program

Provides one-time funding for the repair of housing façade work. This may include weatherization assistance required to maintain homes for the long term.

How it helps achieve our mission

This proposed program aims to support H.O.M.E. priorities by reducing blight and enhancing our communities. Our city is committed to helping maintain homes both inside and out. This investment will focus on addressing the repair needs of our aging housing stock. The time is now to make these repairs so that residents can live in safe and quality homes.







Income Eligibility



Philadelphia H.O.M.E. Initiative

Housing Type

Homeowner **Beneficiary**

PROPOSED PROGRAM

City of

Philadelphia

PHDC **Funding Source:**

Program Administrator:

Homeowners Insurance Program Feasibility Research

Homeowners Insurance Program Research

Research initiative to determine the best approach to reduce homeowner insurance costs for Philadelphians.

How it helps achieve our mission

The cost and availability of homeowners insurance has become a significant public policy issue in recent years. Many households in Philadelphia are unable to afford insurance and are left uninsured while living in flood-prone areas. This city initiative aims to engage insurance companies and key stakeholders to research best practices and strategies to help Philadelphians insure their homes.





Income Eligibility



Philadelphia H.O.M.E. Initiative





PROPOSED PROGRAM

DPD

H.O.M.E. Bond

Program Administrator:

Funding Source:

City of Philadelphia

Housing Counseling

Counseling for Foreclosure and Eviction Prevention

Provides housing counseling services such as foreclosure and eviction prevention, credit enhancement, and financial preparedness for residents at risk of housing instability.

How it helps achieve our mission

The City recognizes the challenges related to housing and is committed to assisting residents in navigating their circumstances to ensure housing stability. Program benefits include free counseling for homeowners and tenants, as well as legal and financial guidance aimed at improving their overall financial stability.

EXISTING PROGRAM: Invest and Expand

Program Administrator: DHCD

Funding Sources: CDBG, HTF,





Programs for Owners & Renters (Proposed)



Curbside Appeal Program

Curbside Appeal Program

Offers matching grants for neighborhoods that want to enhance "curbside appeal" through improvements that boost quality of life, attractiveness, and community cohesion.

How it helps achieve our mission

Our city investment efforts will revitalize and beautify our communities, making Philadelphia a more pleasant place to live. This exciting new program will include improvements such as planting trees, greening vacant lots, installing street furniture, and repainting doors and trim. Improvements will also target rear-yards and alleys. These enhancements will improve the quality of life, increase attractiveness, and foster community cohesion.





Any Income Eligibility



Rental & Owner Housing Type

Philadelphia H.O.M.E. Initiative





PROPOSED PROGRAM

Funding Source:

PHDC

Program Administrator:

50+ Proposed Households Served ⁶⁶

Home Service Clearinghouse and Concierge

Home Service Clearinghouse and Concierge

Helps pre-qualify contractors, maintain a registry, ensure quality control, and provide easy access to responsive, quality contractors across trades.

How it helps achieve our mission

This City investment will streamline the process of approving vetted contractors and tradespeople to address housing repair needs.

With the strength of a capable and mobile workforce, we can expedite the process to repair our housing stock.

PROPOSED SERVICES

City of

Philadelphia















Contractor, Homeowner & Renter Beneficiary

Restore Repair Renew Impact Report

Restore Repair Renew Impact Report

Produces an impact report for RRR that demonstrates the performance of loans compared to private-market loans.

How it helps achieve our mission

It is critical for the City to research and evaluate the RRR program, ensuring that we improve our outcomes and raise the performance bar.

The RRR Impact Report will develop an approach to socialize findings with lenders to (1) expand the base of participating lenders and (2) adjust the program design to reduce the cost and risk to the City.



Philadelphia H.O.M.E. Initiative

Philadelphia

PROPOSED SERVICES

Program Administrator:

PHDC

Funding Source:

Programs for Developers (Proposed)



Access to Bonding for Local Contractors

Access to Bonding

Creates a fund at a financial services partner to provide access to bonding for local for-profit and non-profit developers building affordable housing at lower price points.

How it helps achieve our mission

This program fosters housing production by providing access to lower bonding and lower price points for local contractors. Ideally one or two banks are selected upon the agreement that they will offer specific terms to borrowers.

🐫 Philadelphia

City of

PROPOSED PROGRAM



DPD

Program Administrator:





Any Income Eligibility





Philadelphia H.O.M.E. Initiative



Developer & Contractor Beneficiary



Acquisition Fund



Funds for the City and its partners to acquire and preserve buildings

Provides capital to acquire occupied or vacant multifamily or commercial buildings for development to increase the supply of or preserve existing affordable units.

How it helps achieve our mission

Increasing our housing supply isn't just about building more; it's about ensuring that new development is sustainable. This program is an opportunity to provide funds to partners committed to developing affordable units by reducing the cost of construction while also keeping land costs low to enable long-term affordability.

What else you should know

This program could be applied to partnerships with organizations such as the Philadelphia Housing Authority and the Philadelphia Land Bank.



Production & Preservation Outcome



Income Eligibility





Philadelphia H.O.M.E. Initiative

PROPOSED PROGRAM



DPD

Program Administrator:





Clean and Green Initiative

Clean and Green Initiative

Addresses quality of life issues like litter and graffiti, starting in the city's most underserved neighborhoods.

How it helps achieve our mission

The Clean and Green Initiative helps build a safer, cleaner, and greener city. We will tackle persistent quality of life issues to revitalize our neighborhoods and enhance visual appeal of our properties.

Revitalization and beatification efforts will strengthen communities.

EXISTING PROGRAM: Continue

City of

Philadelphia

Program Administrator

Funding Source(s):

General Fund





Income Eligibility



Rental & Owner

Housing Type



Community and Anchor Institution Land Acquisition

Community and Anchor Institution Land Acquisition

Obtains underutilized land to provide access to large swaths of viable property and underutilized buildings that can be converted to affordable housing.

How it helps achieve our mission

The City will partner with organizations such as religious institutions, colleges, the School District of Philadelphia, and health systems to identify pieces of land that can potentially be used for housing production. Our city requires a diverse range of housing options to meet the needs of Philadelphians at all income levels. Together, we must strive to provide housing for all residents of Philadelphia.





Housing Type





PROPOSED SERVICES

City of

Philadelphia

PHDC Funding Source:

Program Administrator:

Philadelphia H.O.M.E. Initiative

Offers training, workforce development, and capacity-building for contractors to assist with development projects.

How it helps achieve our mission

We aim to support our local workforce in the development of housing. By investing in contractor training programs, we will provide graduates with job opportunities and increase staffing for new construction and preservation projects. Our participants will gain the skills and expertise needed to create safe, high-quality homes in our communities. We are committed to investing in development training opportunities, paving the way for a brighter future.







Contractor Training

Contractor Training



PROPOSED PROGRAM

Funding Source:

PHDC

Program Administrator:

Demolition for Redevelopment

Remove Vacant and Blighted Structures Through Demolition

Funds additional staff and capacity to remove blighted and vacant units owned by or in the possession of the City.

How it helps achieve our mission

Every current and future resident of Philadelphia should live in a safe and stable neighborhood. Removing vacant and abandoned buildings is a critical tool that helps the City eliminate blight, stabilize housing values, enhance public safety, create green space, and promote new investment.





Income Eligibility



Rental & Owner Housing Type





PROPOSED PROGRAM



L&

Program Administrator

Home Appraisal Bias Program

Home Appraisal Bias Program

Funds housing counseling agencies and fair housing organizations for staff training on home appraisal bias and provide workshops on home appraisal bias to potential homebuyers interested in a home equity loan.

How it helps achieve our mission

Homeownership is the most common way for households in America to build wealth. However, homes in minority neighborhoods are often valued lower than comparable homes in white neighborhoods, which contributes to the racial wealth gap between Black and white households. In Philadelphia, for example, 95% of appraisers are white, compared to 86% of appraisers nationwide. This initiative aims to eliminate racial bias in home appraisals, helping all households create a stable foundation for wealth building and economic mobility.







Philadelphia H.O.M.E. Initiative



PROPOSED PROGRAM



DPD

Program Administrator:



Land Bank Acquisition Fund

Land Bank Acquisition Fund

Provides capital to acquire repossessed property at public auctions to increase the supply of affordable units.

How it helps achieve our mission

Production &

Preservation

Outcome

Approximately 40,000 vacant lots in Philadelphia, and 74% of this inventory is privately owned. This fund will allow the Land Bank to expand its capacity for supporting new affordable housing development in Philadelphia via public auctions to revitalize our communities.



Program Administrator:

City of

Philadelphia

DPD Funding Source:



Long-Term Ground Leases for Development

Long-Term Ground Leases

Provides additional publicly owned sites available for mixed-income development.

How it helps achieve our mission

The City will invest in and expand this program, considering its success with outcomes such as the Parker development at 13th and Bainbridge.

Activities that will be undertaken as part of this program include analyzing available parcels, identifying potential assemblages, and evaluating the financial feasibility of sites across the City to gain affordable units with minimal subsidy.





≤80% AMI Income Eligibility



Rental & Owner

Housing Type





PROPOSED SERVICES

Program Administrator:

PHDC

Funding Source:

Operational and Programmatic Efficiency Assessment



Assesses agency structures, processes, and technology that impact housing production and preservation.

How it helps achieve our mission

Our government works for all Philadelphians. We want to ensure that we provide a high level of customer service and ensure that are programs and departments are responsive to your needs. Through the Operational and Programmatic Efficiency Assessment, the City will streamline processes and optimize the performance of our agencies, reducing time for processing and improving customer service.

PROPOSED SERVICES

City of

Philadelphia



DPD

Program Administrator:



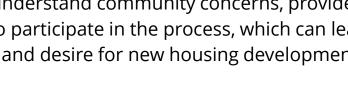
Positive Housing Marketing and Engagement

Positive Housing Marketing and Engagement

Identifies approaches to reducing community opposition through education, outreach, and marketing; reform of the RCO process to provide stakeholders with a voice.

How it helps achieve our mission

Community opposition can be a significant barrier to housing production and preservation. We are here to listen and understand community concerns, provide educational resources, and encourage residents to participate in the process, which can lead to an informed discussion about the need and desire for new housing development.





Incentive Outcome



Income Eligibility





Housing Type



PROPOSED SERVICES

City of

Philadelphia

Funding Source:

DPD

Program Administrator:

Philadelphia H.O.M.E. Initiative

Purchase US Bank Liens

Purchase US Bank Liens

Increases the City of Philadelphia's land inventory through the purchase of liens on parcels of land from U.S. Bank.

How it helps achieve our mission

We are excited to introduce this new program, which leverages land for the new production of affordable luxury homes in our neighborhoods.

The City will create a development plan for viable lots and invite developers to carry-out the project via an RFP process.



Philadelphia H.O.M.E. Initiative



Served



PROPOSED PROGRAM

Program Administrator:

Law / Finance

Funding Source:

Rent-to-Credit Program Research

Rent-to-Credit (Research Initiative)

Establishes the premise for research into programs that would allow Rentals to build credit with on-time rent payments while protecting them from predatory management practices.

How it helps achieve our mission

Struggling with low credit scores or experiencing a lack of opportunity to build credit is one of the primary hurdles to economic mobility for Rentals. A good credit score is critical to transition from Rentalship to ownership. By introducing a rent-to-credit program, the City will make good on its commitment to promote community development by interrupting the cycle of housing instability and laying the foundation for future growth.





Rental Housing Type





82

PROPOSED PROGRAM

Program Administrator:

Third-Party

Funding Source:

Next Steps



Timeline and Next Steps



The timeline and next steps for H.O.M.E. Initiative process include the following items:



Ongoing Public Engagement

Philadelphia H.O.M.E. Initiative

H.O.M.E. Initiative



The H.O.M.E. Initiative Report can be found here:



Questions or Comments:

Email us at <u>HOMEInitiative@phila.gov</u>

Questions



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