Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

- 1. the CoC Application,
- 2. the CoC Priority Listing, and
- 3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

- 1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
- 2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
- 3. All information provided to ensure it is correct and current.
- 4. Responses provided by project applicants in their Project Applications.
- 5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: PA-500 - Philadelphia CoC

1A-2. Collaborative Applicant Name: City of Philadelphia

1A-3. CoC Designation: CA

1A-4. HMIS Lead: City of Philadelphia

1B. Coordination and Engagement–Inclusive Structure and Participation

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.
	In the chart below for the period from May 1, 2023 to April 30, 2024:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	No	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

	30/2024
--	---------

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	No	No
30.	State Sexual Assault Coalition	Yes	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)		•	·
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

		1	
FY2024 CoC Application	Page 4	10/30/2024	

The Philadelphia CoC works with underserved communities, particularly Black, Brown, Indigenous and other people of color (BIPOC) and limited English proficiency (LEP) groups, to design and implement programs that center equity and address systemic disparities in the homeless response system. Our HUD Alignment Committee (HAC) and Racial Equity Committee (REC) ensure racial equity is valued and embedded in all aspects of the CoC, including programs, policies, and accountability measures and more interest from BIPOC-led organizations to respond to funding opportunities. For example, in the past year we have had 5 new BIPOC-led organizations awarded CoC-funding, BIPOC youth helped develop our strategy to address youth homelessness and monitor program effectiveness, and our board has 4 representatives with experience of homelessness.

One of our goals is advancing equity throughout the coordinated entry (CE) system. Our CE Evaluation Committee works with a third-party vendor that conducts our annual CE assessment, proposing recommendations to address system disparities. The OHS reporting team conducts a system-wide race and ethnicity analysis to inform CoC committees' equity efforts. This helps our CoC to examine program outcomes, targets, monitoring and hiring practices, and provider representation to eliminate disparities in service provision. Examples include creating accessible CE marketing materials in multiple languages, hiring multilingual/multicultural staff, ensuring diverse provider agency leadership, and including lived experience input in policy decisions.

To further advance racial equity, BIPOC participants are paid to review RFPs, develop training materials for service providers, and plan CoC activities such as the Point-in-Time Count, CoC board elections, and program design. OHS and the REC partner with city agencies and use integrated data to examine how poverty, housing discrimination, incarceration, and lack of access to quality healthcare impact participants, guiding recommendations for system-wide improvements.

We also established an advisory group of representatives from agencies serving Latinx, Hispanic, and Asian populations, to enhance our ability to better serve underserved LEP communities. Our efforts secured funding for targeted strategies now integrated into our homeless response system including expanding language access through bilingual staff, improving prevention and diversion efforts, and targeted marketing.

1B-2.	Open Invitation for New Members.
	NOFO Section V.B.1.a.(2)
	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

FY2024 CoC Application	Page 5	10/30/2024

The Office of Homeless Services (OHS), as Collaborative Applicant, regularly invites the community to join the CoC and shares updates through bi-weekly emails to 4000+ providers, advocates, volunteers, staff, and people with lived experience. Invitations are also provided through the CoC committees (Racial Equity Committee (REC), Lived Experience Commission (LEC), Service Provider Commission, Young Adult Leadership Committee (YALC)) and additional ad hoc groups established by the CoC Board. The CoC also extends invites during quarterly public Community Meetings and informational community sessions to educate the community on resources such as emergency housing vouchers, HOME-ARP funding, etc. There is also a CoC sign-up link on the OHS website.

OHS continues to use digital materials that are designed to ensure accessibility for the visually impaired and low literacy. Quarterly Community Meetings, and most committee and CoC Board meetings are held over Zoom, allowing greater physical accessibility for those unable to participate in person. Meetings are auto-captioned and recordings of meetings are made available to members for viewing and listening. In-person meetings are held in ADA-accessible locations. ASL Interpreting Services are also available for meetings.

OHS strives to ensure that people with limited English proficiency (LEP) are aware of resources by translating materials and distributing to appropriate communities and organizations serving LEP communities. OHS also features LEP resources for the CoC membership through marketing materials and translation services for meetings.

OHS provides updates and engages in monthly meetings with the LEC and YALC, both comprised of those with lived experience for feedback on messaging. OHS coordinates with several underrepresented communities (incl. Latinx & persons with disabilities) to identify gaps and needs. OHS has developed an advisory board that focuses on Latinx, Immigrant Refugee, and those with LEP to address unique needs and access to services. OHS has recruited and created a seat on the CoC Board to represent the underrepresented populations to ensure equity and recruitment to the CoC for underrepresented communities. The CoC's REC actively recruits stakeholders from across the CoC, including individuals with lived experience and leadership from local multicultural organizations to assess CoC data and recommend best practices for addressing inequities to the CoC Board.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.
	NOFO Section V.B.1.a.(3)
	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

		-
FY2024 CoC Application	Page 6	10/30/2024

Our CoC actively seeks opinions from various stakeholders, emphasizing those with lived experience of homelessness or an interest in preventing/ending it, via surveys, focus groups, community meetings and input sessions. The CoC Board includes members from varied fields and experiences: youth and adults with lived experience, homeless service providers, government agencies, healthcare representatives, philanthropy, business, and community organizations. To address CoC gaps and needs, the Office of Homeless Services (OHS), the Collaborative Applicant, continually seeks stakeholder expertise, including from the Department of Aging, healthcare systems, business and philanthropic community, child welfare, and higher education to assist with research. OHS also partners with limited English proficiency (LEP) organizations to assist participants and seek funding for immigrant and migrant communities. The Office of LGBTQ Affairs helps review our policies and gives input on trainings to ensure positive impact and help us effectively implement CoC-wide Equal Access to Housing, anti-discrimination policies ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing that are trauma-informed, intersectional, and meet the evolving needs of those we serve.

We work with other CoCs nationwide to identify best practices for subpopulations like DV, YYA, LGBTQ, the aging, and LEP. The CoC hosts quarterly virtual Community Meetings to share updates and solicit input on policies, funding opportunities, and community needs. In-person committee meetings offer hybrid options for accessibility, accommodating those unable to attend in person or who prefer non-technology-reliant modes. Communications, including minutes and recordings, are sent by email for broader reach. Materials are translated into Spanish and other languages upon request. Public input is sought at Community Meetings, Committee meetings, and forums like City Council public hearings. Community members are encouraged to email feedback and questions. This input has led to changes in policies, procedures, and resource allocation. For example, feedback from community members with lived shelter experience at a City Council hearing strengthened and expanded on-site monitoring of shelters, improving quality and technical assistance for providers. Stakeholders also successfully advocated for the expansion of the City's Eviction Diversion Program, a key tool in homelessness prevention.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.
	NOFO Section V.B.1.a.(4)
	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications-the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

	·	·
FY2024 CoC Application	Page 7	10/30/2024

The Office of Homeless Services (OHS), as Collaborative Applicant, prioritizes marketing efforts to new partners and building capacity amongst Latinx, Immigrant, Refugee, Indigenous, limited English proficiency (LEP), and persons with disabilities nonprofits, as well as smaller or new providers, to expand our CoC provider network and increase service delivery to underserved communities. The CoC membership includes providers that do not receive CoC Program funding but are CoC community members who support or provide homeless services. OHS staff serve as ambassadors of the CoC program, sharing the CoC funding opportunity with other local agencies and organization in forums, workgroups, and public meetings to solicit interest from potential new providers.

Proposals are submitted through an RFP portal, Submittable. The link to the RFP application is posted on the CoC website. Online briefings are held about funding opportunities and recordings, FAQs, and application information are shared via email and posted on the CoC website. These efforts have led to a higher number of applications for CoC NOFO and grants like Home4Good and ESG.

To qualify for submission to HUD, applicants must meet threshold requirements for consideration, including commitment to Housing First, HUD's Equal Access Rule, and proof of nonprofit status. Applicants then submit narrative information, data, and documents like Project Policies & Procedures, Racial Equity Evaluations, and Cash/In-Kind Match MOUs. OHS staff and CoC Committee members score the narratives based on the comprehensiveness of the information provided. OHS provides feedback to agencies whose proposals were not accepted on how to strengthen future applications.

New RFP opportunities are posted on the CoC website and social media accounts, City RFP site, and shared with partners for distribution. Virtual information sessions are recorded and disseminated throughout the community via email and posted online. OHS works with the City's digital design office to ensure materials are in plain language and accessible for those visually impaired, with low literacy, or LEP. All information is also on our website, including contact details for OHS staff and the Local Competition Guide.

1C. Coordination and Engagement

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.
	NOFO Section V.B.1.b.
	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	No
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	No
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	No
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	No
	Other:(limit 50 characters)	
18.		

FY2024 CoC Application	Page 9	10/30/2024
------------------------	--------	------------

	10	C-2. CoC Consultation with ESG Program Recipients.		
		NOFO Section V.B.1.b.		
				_
		In the chart below select yes or no to indicate whether your CoC:		
				_
1.	Consulted with ESG	Program recipients in planning and allocating ESG Program funds?		Yes
2.	Provided Point-in-Ti its geographic area?	me (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdic	tions within	Yes
3.	Ensured local home	lessness information is communicated and addressed in the Consolidated Plan updates?		Yes
4.	Coordinated with ES	G recipients in evaluating and reporting performance of ESG Program recipients and sub	recipients?	Yes
	40.0	Towards a Few West and a set O consisted		
	1C-3.	Ensuring Families are not Separated.		
		NOFO Section V.B.1.c.		
				7
		Select yes or no in the chart below to indicate how your CoC ensures emergency she transitional housing, and permanent housing (PSH and RRH) do not deny admission family members regardless of each family member's self-reported sexual orientation identity:	or separate	
			1	
1.	Conducted mandato separated?	ry training for all CoC- and ESG-funded service providers to ensure families are not	Yes	
2.	Conducted optional not separated?	training for all CoC- and ESG-funded service providers to ensure family members are	Yes	
3.	Worked with CoC ar	nd ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes	
4.	Worked with ESG rearea that might be o compliance?	ciplent(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic ut of compliance and took steps to work directly with those facilities to bring them into	Yes	
5.		rom HUD by submitting questions or requesting technical assistance to resolve	No	
	noncompliance by s	ervice providers?		
	10	C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.		
		NOFO Section V.B.1.d.		
		Select yes or no in the chart below to indicate the entities your CoC collaborates with	:	
	1. Youth	Education Provider		Yes
	2. State	Education Agency (SEA)		No
	3. Local	Education Agency (LEA)		No
	4. Schoo	I Districts		Yes
	•			
	1C-	4a. Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.		

FY0004 O C Angliantian	D 40	40/00/0004
FY2024 CoC Application	Page 10	10/30/2024

NOFO Section V.B.1.d.

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The Office of Homeless Services (OHS) collaborates with many agencies and providers to ensure our CoC's youth have access to health and education resources. A School District of Philadelphia (SDP) representative is part of Philadelphia's Intergovernmental Council on Homelessness and meets with OHS monthly to coordinate servicing the needs of homeless families with school-age children. OHS has a partnership and data license agreement with SDP, the Office of Children and Families (OCF), and the Office of Education of Children & Youth Experiencing Homelessness (ECYEH). OHS also partners with providers like HopePHL and Public Health Management Corporation (PHMC) to support infants and children with access to health and education services

OHS partnered with SDP to hire the Elementary and Secondary School Emergency Relief (ESSER) Liaison, to help students (ages 5-21) and their families at risk of or experiencing homelessness recover from the pandemic. The Liaison supports the learning needs of low-income children, children with disabilities, English learners, racial and ethnic minorities, and LGBTQ students and connects families to SDP supports and initiatives including Title programs, Adult Education and Family Literacy Act, Perkins, McKinney-Vento, extracurriculars, tutoring, digital resources, mental health services, meals, and supplies. SDP also has a coordinator in all schools to assist youth in accessing McKinney-Vento Act resources.

HopePHL's Building Early Link to Learning (BELL) initiative supports providers engaging parents in early childhood education (ECE) programs. BELL works with families in EH and TH to identify and enroll in programs, seek financial aid for tuition and connects them to ECE providers and services like Early Intervention, HeadStart, and the Early Learning Resource Center. PHMC's Healthy Baby Initiative (HBI) improves the health of caregivers and infants aged 0-4 months in shelter. Nurses conduct intake of babies and biweekly appointments until infants "age out" at 4 months. HBI decreases unnecessary hospital visits, links families to primary care, provides nursing education & links to social services.

The CoC's Young Adult Leadership Committee, comprised of youth with lived experience, offers input to SPD and ECYEH on resources for homeless students and families. Additionally, the Mayor's Office of Education convenes all city agencies and SDP to identify services offered and address gaps for at-risk and homeless students.

1C-4b. Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.

NOFO Section V.B.1.d.

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

FY2024 CoC Application	Page 11	10/30/2024
------------------------	---------	------------

The CoC Written Standards for projects that serve households with children require that a staff person be designated as the educational liaison to ensure children are enrolled in school and connected to appropriate services in the community including early childhood projects such as Head Start. Part C of the Individuals with Disabilities Education Act, and McKinney Vento education services. This is carried out throughout the entire CoC from shelter to affordable housing projects. Marketing materials are also posted throughout the system communicating how the McKinney-Vento Homeless Assistance Act guarantees a free and appropriate public education for all children and youth experiencing homelessness. B.E.C. 42 U.S.C. 11431 outlines procedures for deciding school placement, enrolling students, and determining responsibility to ensure awareness of proper educational support and services. Information about the Pennsylvania Education for Children and Youth Experiencing Homelessness (ECYEH) Program is posted to make sure homeless youth know they have access to free and appropriate public education while removing barriers, and have the educational process continue as uninterrupted as possible while in homeless situations. Other ECYEH policies and procedures are also shared with our participants and partners to inform local school districts of their responsibilities to homeless children and youth, to increase awareness about the needs of homeless children, explain current laws and policies, and provide practical tips for working with homeless children. For example, the education liaison under a rapid rehousing agency ensures children are getting the appropriate resources to meet their needs by utilizing the available funding under the housing stabilization category to help incentivize education services being delivered. Similar incentives are provided through other funding sources for childcare and workforce development. Quality assurance, technical assistance and training staff ensure providers are aware of these policies, equipped to implement them, and then ensure that the policy is followed. If not, corrective action and technical assistance are provided to ensure compliance.

1C-4c. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

NOFO Section V.B.1.d.

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

	MOU/MOA	Other Formal Agreement
1. Birth to 3 years	Yes	Yes
2. Child Care and Development Fund	Yes	Yes
3. Early Childhood Providers	Yes	Yes
4. Early Head Start	Yes	Yes
5. Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6. Head Start	Yes	Yes
7. Healthy Start	Yes	Yes
8. Public Pre-K	Yes	Yes
9. Tribal Home Visiting Program	No	No
Other (limit 150 characters)		<u>'</u>

FY2024 CoC Application	Page 12	10/30/2024
------------------------	---------	------------

10.		
10	C-5. Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault with Federally Funded Programs and Victim Service Providers.	, and Stalking-Collaboration
	NOFO Section V.B.1.e.	
	In the chart below select yes or no for the organizations your CoC collaborates with:	
C	Organizations	
1. S	tate Domestic Violence Coalitions	Yes
2. S	state Sexual Assault Coalitions	Yes
3. A	nti-trafficking Service Providers	Yes
C	Other Organizations that Help this Population (limit 500 characters)	
4.		
1C-5a. S	Collaborating with Federally Funded Programs and Victim Service Providers to Address Nee Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	ds of
N	IOFO Section V.B.1.e.	
D s	Describe in the field below how your CoC regularly collaborates with organizations that you elected yes to in Question 1C-5 to:	
1. u	pdate CoC-wide policies; and	
2. e	nsure all housing and services provided in the CoC's geographic area are trauma-informed an meet the needs of survivors.	and

The CoC works with the City's Office of Domestic Violence Strategies (ODVS) to update CoC Policies related to VAWA and VAWA protections for participants including non-discrimination, occupancy rights, the right to request an emergency transfer, right to confidentiality, right to choose the type of documentation of DV occurrence, right to lease bifurcation, protection against retaliation by providers who perform actions prohibited under VAWA, and the right to report crimes and emergencies from one's home.

The CoC works closely with ODVS and local anti-trafficking programs to update intake protocols and coordinated entry (CE) process to ensure survivors of trafficking are matched with appropriate housing options, and a local trafficking program hosts quarterly meetings with DV and human trafficking organizations that provide housing and shelter services in the Philadelphia region. In collaboration with the ODVS, the CoC developed a training plan for CoC and ESG providers that include courses about Intimate Partner Violence (IPV), Human Trafficking, and providing trauma-informed care, facilitated by content experts from ODVS and other City departments and a local anti-trafficking organization. The training plan is refined annually with input from training evaluations, provider feedback, and DV consultations. ODVS and the CoC also partner with agencies providing services for DV, sexual assault, and trafficking to provide training to CoC and ESG providers.

Since 2023, ODVS has been providing voluntary on-call case consultation to CoC and ESG homeless service providers whose residents are experiencing DV to provide strategies for helping families in real time. Consultations are an opportunity for providers to learn more about IPV dynamics, strategize about how to safely support their residents, and identify possible referrals. Our Collaborative Applicant leadership actively participate on the Coordinating Council of Shared Safety, Philadelphia's coordinated community response to relational violence. Shared Safety membership includes all DV, sexual assault organizations, and anti-trafficking service providers in Philadelphia, as well as local government and other social services organizations. Shared Safety's work includes the creation of toolkits for services providers about best way to support survivors of intimate partner violence, sexual violence, and human trafficking.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

FYCOO A Ca O A surling that	D 44	40/00/0004
FY2024 GoC Application	Page 14	10/30/2024

The CoC prioritizes supports and services that are needed in our system to ensure the safety and confidentiality of survivors, while striving to expand housing options for survivors, including emergency shelters, transitional housing, and permanent supportive housing. The CoC has incorporated these principles and practices into training for all Coordinated Entry (CE) staff that provide assessment and navigation services, with an emphasis on developing client crisis and safety plans, which include best practices for protecting the confidentiality and protection of clients. A DV specialist is co-located at an intake site to provide immediate assistance, safety assessment, safety planning, and connection to DV and/or human trafficking resources and support. Policies and protocols are updated annually to ensure we have the most current information on the implementation of safety planning and confidentiality protocols for survivors, as well as ensuring the network has the latest information and resources available. We collaborate with local domestic violence and sexual assault agencies to ensure survivors have access to specialized services. These agencies also have experience and expertise in safety planning and maintaining confidentiality.

The Office of Domestic Violences Strategies (ODVS) consults with service providers who work closely with survivors to develop safety plans that address their unique circumstances. These plans often involve identifying safe housing options, connecting survivors with legal resources, and offering emotional support. The consultations include identifying indicators of danger, strategies to support the survivors in a residential setting, safety planning for survivors and children if needed, and best practices for privacy and confidentiality. CE staff also have protocols in place for consent and information sharing within their HMIS policies. Providers have strict confidentiality protocols to protect survivors' personal information and ensure their safety. This includes restricted access to client records and sharing information only with the survivor's consent. VAWA-restricted providers of shelter and housing submit anonymous enrollment information and housing assessments to ensure that participants are considered for housing opportunities through the CE system without jeopardizing their safety. OHS staff enter the anonymized information into HMIS. All providers are trained in handling anonymous HMIS records.

1C-5c. Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

NOFO Section V.B.1.e.

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes

		·
EY2024 CoC Application	Page 15	10/30/2024
1 1202+ 000 / (ppiloditor)	i ago io	10/00/2027

COC REG 2024 214686

Other? (limit 500 ch	aracters)		
7.			
1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	d Procedures for	
NOFO Section V.B.1.e.			
	Describe in the field below:		
1.	whether your CoC's written policies and procedures include an emergency tr	ansfer plan;	
how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;			
3.	what your CoC requires households to do to request emergency transfers; a	ind	
4.	what your CoC does in response to households requesting emergency trans-	fers.	

(limit 2,500 characters)

The CoC's coordinated entry system's (CES) Policies & Procedures manual indicates that participants have the right to request an emergency transfer in the event of imminent danger or threats to safety that cannot be managed at the participant's current location. The transfer policy prioritizes emergency transfer requests over all other transfer requests and offers whatever resource is available – transitional, rapid, permanent supportive – to assist the household in moving swiftly. If a household declines a resource, they remain the highest priority for the next available resource. Emergency transfers are requested through HMIS.

Participants requesting a transfer must submit a written request to their provider agency who will then review the right to confidentiality and request either an internal (with the same provider) or external transfer. With external transfers, participants are informed of the need for further documentation and their consent to enter the request into the CES. Participants are informed of their ability to request an emergency transfer, the eligibility criteria, and documents needed to support eligibility (e.g. restraining orders, police report, certification from a domestic violence advocate/service provider, or self-certification). Participants receive a Risk Assessment at intake to evaluate severity of the threat, the survivor's vulnerability, and history of violence, and promptly placed into a safe location after identifying available housing options, including emergency shelters, transitional housing, or alternative accommodations. Intake has a co-located domestic violence specialist and works closely with domestic violence providers.

Providers work with participants and the Office of Domestic Violence Strategies to develop safety plans with participants, while working with the CoC to identify a safe location for swift transfer. Maintaining the confidentiality of survivor information throughout the process is emphasized and protocols for securely storing and sharing survivor documentation are shared through staff trainings. OHS routinely coordinates with law enforcement in the service-led strategy to engage people living outdoors and in encampments. OHS participates in Crisis Intervention Training with police officers to help them understand emergency shelter policies and procedures. Law enforcement helps people to access shelter and other services when needed, including people in crisis due to a domestic violence situation.

FY2024 CoC Application	Page 16	10/30/2024

Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

Individuals fleeing domestic violence have access to all CoC programs, not just DV-specific programs. This access occurs for intake, shelter, and coordinated entry system (CES) housing opportunities including through the Philadelphia Housing Authority (PHA). Our CoC prioritizes this subpopulation and has a rich DV provider network, ensuring that safety planning, counseling, and emergency services are available in all communities and subpopulations, including participants that identify as LGBTQ+ and limited English proficiency (LEP). For example, our CoC allocated 20% of its 863 Emergency Housing Vouchers (EHVs) to households fleeing violence.

Safety screening is conducted at access points for all incoming participants. Training on DV and trauma-informed approaches is part of the Core Competency Training for all CoC providers. All providers and users of the HMIS are trained in confidentiality requirements, including for survivors. Our CoC ensures that all victim service providers are able to use a comparable database to our HMIS and share anonymized information as needed for data collection and reporting.

To facilitate safe access to all housing and services, our CoC has a DV and Homeless System Coordinator position that has been enhanced to include not only co-location at one of the intake offices, but also a part-time mobile role that can meet survivors at safe spaces as needed; these could include at agencies that provide DV counseling or at immigrant serving organizations. The DV and Homeless System Coordinator position requires training in providing client-driven and trauma-informed care, prioritizing and addressing the holistic needs of participants, and connecting clients to appropriate services. Additionally, the Office of Domestic Violence Strategies (ODVS), in collaboration with the CoC, has hosted introductory meetings with other service providers to discuss referral processes, smooth transfers between providers, and prioritizing participant safety and confidentiality while ensuring participants have access to all available CoC services and housing.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services	
	by:	
1.	identifying barriers specific to survivors; and	
2.	working to remove those barriers.	

FY2024 CoC Application	Page 17	10/30/2024

FY2024 CoC Application

Our CoC is proactive in identifying barriers specific to survivors, collaborating with agencies/organizations and participating in work groups that aim to identify barriers for survivors, discuss best practices, and expand resources available to survivors in our CoC. One such workgroup, Shared Safety, is Philadelphia's coordinated community response to domestic and sexual violence, human trafficking and reproductive coercion. Its members include victim service providers, immigrant serving organizations, LGBTQ serving organizations, home visiting programs, legal aid organizations and the City's Health and Human Services (HHS) departments, including the Office of Homeless Services (OHS), Philadelphia's Collaborative Applicant. OHS participates in initiatives to improve the HHS response to relational violence; at the same time, Shared Safety provides a platform for the CoC to have ongoing feedback about the housing needs of survivors and the challenges that victims service providers face.

The City's Domestic Violence Hotline also identifies barriers through reporting about numbers of calls requesting domestic violence shelter, the use of emergency hoteling, and reasons why survivors cannot access shelter. The CoC also has a Domestic Violence and Homeless System Coordinator position that belongs to a domestic violence agency but is co-located at the Collaborative Applicant's intake office of women and families twice a week and is mobile the other days of the week. This position meets with survivors who cannot access the intake office, including immigrant survivors and survivors with multiple children, therefore removing barriers related to lack of transportation. childcare, or safety issues. The Office of Domestic Violence Strategies (ODVS) is supporting coordination between OHS, domestic violence organizations, and other organizations where clients could use the services of this position. The DV shelter provider resolved the barrier for placement for male-identifying individuals by ensuring adequate space within their shelter inventory. OHS worked with the provider for a CoC human trafficking project to ensure maleidentified participants would be served. Both agencies address potential language barriers by hiring staff who speak most frequently encountered languages and utilizing translation tools.

1C-6.		Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Equal Access Trainings.		
		NOFO Section V.B.1.f.		
	1	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individua	ale and	Yes
	'. fa	families receive supportive services, shelter, and housing free from discrimination?	ais ai iu	163
2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equator Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final F		ual Access l Rule)?	Yes	
	A	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Accordance With an Individual's Gender Identity in Community Planning and Development Programs (dentity Final Rule)?	Access in (Gender	Yes
				•
	1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.		
		NOFO Section V.B.1.f.		

Page 18

10/30/2024

Project: PA-500 CoC Registration FY2024 COC_REG_2024_214686

	Describe in the field below:
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti- discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3. your CoC's process for evaluating compliance with your CoC's anti-discrimination p	
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

The City of Philadelphia's Office of LGBTQ Affairs partners with the CoC to review our policies to ensure anti-discrimination policies are up to date and services are trauma-informed. They also help us ensure CoC housing and service provider trainings are comprehensive and training impact is widespread and reaches those who shape both policy and practice. The CoC offers trainings and resources available to all provider staff on Fair Housing and Equal Access, resources on LGBTQ+ inclusion, and an LGBTQ+ Fair Housing toolkit. Our CoC invited True Colors United, an organization that proposes innovated solutions to homelessness with a focus on LGBTQ+ and BIPOC youth, to host a workshop for providers on LGBTQ+ inclusion in homeless services provision.

Our CoC has a complaint line available for all participants, providers, and staff and track any discrimination claims submitted through incident reports and complaints. The CoC community including stakeholders, participants and others can submit grievance requests of any nature. If the agency is not able to address nondiscrimination claims internally, these claims are then brought to the Office of Homeless Services (OHS), as the Collaborative Applicant, and the CoC board, to discuss the claim. Any discrimination complaints against an agency are included in the local competition review process to determine provider agency performance.

All CoC providers are evaluated during the annual Local Competition for their compliance with Equal Access and Fair Housing policies and their ability to serve all members of the community, regardless of sexual orientation. Projects that are found to be in noncompliance are advised by the Collaborative Applicant to update their policies and practices appropriately. Unresolved violations will be taken into account when evaluating project/agency performance in the Local Competition.

Our CoC does not tolerate discrimination against any persons, inclusive of LGBTQ+, immigrant/refugee and Latinx communities, and reinforces this stance through trainings and marketing materials. The CoC makes updates to governance documents on an annual basis including the agency non-discrimination/equal access policy. OHS solicits feedback from the CoC membership on the CoC governance charter, including the non-discrimination policy. All community input is reviewed, assessed, and discussed with the CoC board to determine what changes should be made.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1 g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	General or Limited	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
10%	Yes-Public Housing	Yes
	Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Housing or Housing Choice Voucher Program During FY 2023 who were experiencing General or Limited Homeless Preference?

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.
NOFO Section V.B.1.g.	
	Describe in the field below:
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

FY2024 CoC Application	Page 20	10/30/2024
------------------------	---------	------------

The Office of Homeless Services (OHS), representing the CoC, has a close working relationship with the Philadelphia Housing Authority (PHA) to ensure those who are homeless have dedicated access to conventional PHA housing, project-based vouchers (PBV), and Housing Choice Vouchers (HCV) through the CoC's coordinated entry system. PHA's Administrative Plan and Admissions and Continued Occupancy Policy for its PBV, HCV and PH programs include Special Programs Preferences, which include people experiencing homelessness.

The City's Office of Planning and Development, PHA and OHS speak frequently, often meeting multiple times per month, and work together closely to enhance the City's Blueprint to End Homelessness, the long-standing umbrella partnership for the homeless, special populations' preference for PHA admissions. The Blueprint represents a partnership through which persons in permanent supportive housing and/or transitional housing, who are willing and able to move out of supportive housing, can receive a rental subsidy through PHA.

The CoC and PHA continue to work together to ensure PHA continues to make housing available to households experiencing homelessness through many special programs such as Emergency Housing Vouchers, Family Unification Program (FUP), Mainstream, and Fostering Youth to Independence (FYI). As HUD makes new opportunities available, PHA and the CoC are mutually committed to applying for and securing all available resources for the City. For example, we partner on grant opportunities such as PHARE and the City's Neighborhood Preservation Initiative, a program created by City Council to invest in programs that expand and protect affordable housing. OHS and PHA have also collaborated to pilot an innovative shared housing program that rehabs vacant, blighted scattered site PHA units for occupancy by homeless participants as roommates and large families as dedicated homeless housing. Over 100 units have been made available this way in the past four years with more being added on a continuous basis as properties and funding become available.

PHA's CEO is on the CoC Intergovernmental Council to End Homelessness and PHA executive staff have served on the CoC Board since its inception. In addition, OHS and PHA have an MOU to identify homeless housing acquisition and development projects to increase affordable housing through all affordable housing production and preservation programs including LIHTC, HOME, and HOME-ARP.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	РНА	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	

FY2024 CoC Application	Page 21	10/30/2024
------------------------	---------	------------

1C-7	c. Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	
	In the chart below, indicate if your CoC includes units from the following PHA programs in you CoC's coordinated entry process:	ır
1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	Yes
8.	Other Units from PHAs:	
1C-76	d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessne	ess.
1C-76	d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessne NOFO Section V.B.1.g.	ess.
	NOFO Section V.B.1.g. 1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program	
	NOFO Section V.B.1.g. 1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program	No
:	NOFO Section V.B.1.g. 1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? 2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	No Program Funding S 0
:	NOFO Section V.B.1.g. 1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? 2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	No Program Funding S 0
:	NOFO Section V.B.1.g. 1. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)? 2. Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	No Program Funding S 0

FY2024 CoC Application	Page 22	10/30/2024

1D. Coordination and Engagement Cont'd

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide; Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

y coordinates with the or than 90 days are not a assistance programs. Yes Yes No	
r than 90 days are not s assistance programs. Yes Yes No	
Yes No	
No	
Yes	
H SSO non-coordinated	
	H, SSO non-coordinated for in FY 2024 CoC

1	entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	83
2	. Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	83
3	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	
		1

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
Describe in the field below:

FY2024 CoC Application	Page 23	10/30/2024
------------------------	---------	------------

Applicant: Philadelphia CoC Project: PA-500 CoC Registration FY2024

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

Maintaining fidelity to the philosophy and practice of Housing First (HF) is essential for achieving optimal outcomes. In our Local Competition, CoC providers are evaluated on their commitment to HF through a series of questions to assess the extent to which programs adhere to HF. Factors assess whether the project rapidly houses participants into permanent housing without additional required steps (such as # of days sober or required stay in transitional housing); whether the project screens out participants on the basis of too little/no income, active or history of substance use, having a criminal record (with exceptions for state-mandated restrictions), history of DV/sexual assault or other forms of victimhood, or having poor credit/rental history/other indicators of lack of "housing readiness"; and finally, if the project terminates participants due to failure to participate in supportive services, failure to make progress on a service plan, loss of income or failure to improve income, or for participation in any activities not covered in their lease agreement typically found for unassisted persons. In addition, housing analysts from the Office of Homeless Services' (OHS), the Collaborative Applicant, monitor projects to ensure fidelity, specifically in the service philosophy, support, engagement, delivery of services, and program design and structure. People with lived experience are closely involved in the design and delivery of services, and also in the evaluation of it.

Our Training unit offers a Housing First training and assessment for providers to ensure they are aware of HF foundations and how to implement it within their organizations.

All providers are required to use the Housing First model as communicated in all RFP's and contractual documents. Through Coordinated Entry, the CoC can measure and investigate reasons program matches are rejected or denied. Staff meet with providers to certify that Housing First policies are not being disregarded. If an infraction occurs, OHS provides technical assistance to the provider so the breach is corrected immediately and the participant is allowed to continue being housed. OHS is required by HUD to perform annual project monitoring that allows us a closer look into the Housing First policies that should be followed. OHS provides technical assistance during monitoring sessions and at quarterly provider meetings to discuss HF approaches and issues that arise where non-compliance comes into play.

1D-3.	1D-3. Street Outreach–Data–Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

FY2024 CoC Application	Page 24	10/30/2024

Project: PA-500 CoC Registration FY2024 COC_REG_2024_214686

Philadelphia's homeless outreach teams take a collaborative approach to reach those experiencing homelessness, connecting them with housing and services, and creating a by-name-list (BNL) for service provision. Outreach works with agencies, organizations, healthcare workers, and people with lived experience to maximize reach, especially among those least likely to seek help. Teams work tirelessly to address barriers to housing such as accessibility, mobility, and pets, and offer low-barrier shelter, recovery-focused shelter, safe havens, and respite while connecting people to drug and alcohol services. Additionally, the CoC has engaged in over 25 encampment resolutions, including 10 in Kensington, the city's opioid crisis epicenter. In May, the City resolved a monthlong Kensington encampment, with 59 people accepting housing and services in the 34-day process.

We're building a comprehensive system of care, treatment, and housing for those facing addiction, mental health challenges, and homelessness. We also identified a dire need to treat wounds in Kensington via a Medical Mobile Unit. In partnership with Kensington Hospital and the Department of Behavioral Health & Intellectual & Disability Services (DBHIDS), a Wound Care Outreach Program was piloted.

We also partner with youth homeless organizations in our monthly Outreach Director's Meeting, sharing resources and strategizing with the Outreach Coordination Center around youth hot spots for targeted outreach. We collaborate with Morris Home, our SUD treatment program for chronically homeless individuals identifying as transgender and/or nonbinary, offering culturally competent engagement and housing resources.

We have multi-disciplinary collaborations including working with SEPTA, the local public transportation authority, and Center City District for access to the coordinated entry system (CES), and with the encampment resolution team and housing initiative specialists coordinating with public owners (City, SEPTA, Conrail, State) to engage people for shelter, treatment, or return home. We've expanded mobile assessors to connect people to the CES and provide support & warm handoffs to housing options.

To improve food access for those experiencing street homelessness, our Food Services division launched a Pay-It-Forward program at two central food shops, where meals are paid for in advance through customer donations.

1D-4. Strategies to Prevent Criminalization of Homelessness.

NOFO Section V.B.1.k.

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

	Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes

FY2024 CoC Application	Page 25	10/30/2024
1 1202+ 000 Application	1 age 20	10/00/2024

3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

	HIC Longitudinal HMIS Data	2023	2024
al number of RRH beds available to serve all populations as reported the number of households served per longitudinal HMIS data, e.g.,	HIC	1,325	1,060

1D-6.	Mainstream Benefits-CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

		CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF-Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.
	NOFO Section V.B.1.m
	Describe in the field below how your CoC:
1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

FY2024 CoC Application	Page 26	10/30/2024

Our CoC is building a comprehensive system of care, treatment, and housing for those experiencing homelessness and medical needs, collaborating with local agencies and organizations to link participants with resources to expand their access to mainstream benefits and assistance, and encouraging providers to have SOAR certified staff through the Local Competition.

The CoC partners with the Homeless Advocacy Project (HAP) to provide SOAR representation to disabled participants. Clients have typically either been resistant or not connected to other social services and traditional treatment providers, which can present a challenge with an SSI/SSDI claim. Despite this, HAP's success rate has remained above 90% in the 17 years it's been providing SOAR to Philadelphians; compared to the national average of 15-20% initial application success rate for people experiencing homelessness. The result is long-term, steady income for people who would otherwise go without any financial relief, many of whom who have not had any for years, opening doors to housing and establishing some level of stability.

The Office of Community Empowerment and Opportunity's BenePhilly program also supports the CoC by providing benefits screening and application assistance for 20+ local, state, and federal benefits including Medicaid, SNAP, WIC, Medical Assistance, LIHEAP and other gas, electric, and water utility assistance programs, TANF and more. They also screen for eligibility for SSI/SSDI and make referrals to agencies that can help with submitting applications. BenePhilly specialists also refer clients to other resources that provide educational or employment opportunities, financial counseling, free tax preparation, and more. Clients can make appointments with BenePhilly specialists over the phone, virtually, or in-person. BenePhilly also visits partner locations including shelters and other sites to bring services directly to clients.

In partnership with Philadelphia's Department of Behavioral Health and Intellectual Disability Services (DBHIDS), a mobile overdose surge response bus provides Narcan distribution, overdose reversal trainings, wound care supplies, medication for opioid use disorder (MOUD), harm reduction education, and case management.

Service providers are encouraged to connect participants to mainstream benefits, with additional points awarded in the Local Competition for providers who provide SSI/SSDI technical assistance by a SOAR trained staff member.

ID-7.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:	
1.	respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

F) (0004 C C A III III	D 07	40/00/0004
FY2024 CoC Application	Page 27	10/30/2024

COC REG 2024 214686

The Office of Homeless Services (OHS), as Collaborative Applicant, works closely with the Philadelphia Department of Public Health's (PDPH) Division of Disease Control (DDC) to prevent, mitigate, and control the spread of infectious diseases among people experiencing homelessness. Coordinated streams of communication are in place between the HUD local office, OHS, PDPH DDC, OHS-funded sites, and other homeless service agencies in Philadelphia to ensure prompt recognition of and response to infectious diseases among persons experiencing homelessness along with information sharing. In addition to providing guidance to OHS and providers for the mitigation and control of individual cases and clusters/outbreaks of infectious diseases. PDPH DDC staff conduct special response clinics both in homeless service sites and streetside settings, which may entail testing, provision of vaccination as needed for outbreak control, or distribution of preventative medication.

For example, in December 2023, PDPH identified a cluster of measles cases among unvaccinated residents. During the response, PDPH worked to identify and inform everyone who may have been exposed, checked their vaccine status, and issued quarantine and isolation orders where necessary. The Health Department declared the outbreak to be over on February 29, 2024, with 93% of Philadelphians being up to date on the MMR vaccine.

In response to a Hepatitis A outbreak, PDPH worked with nonprofit and health care organizations and City agencies to vaccinate homeless persons and others at greatest risk. City agencies also improved hygiene in the areas with the highest concentration of drug-related homelessness by installing public toilets and handwashing stations.

PDPH DDC continues to support the prevention of infectious disease in the emergency shelter system through the provision of vaccines to OHS intake sites and access to the PDPH's cradle to grave immunization registry to review immunization histories. Since the COVID-19 pandemic, a homeless outreach team continues to offer vaccination for infectious diseases at streetside locations and select homeless service site locations. PDPH DDC also has partnered with OHS for general communicable disease guidance updates and pandemic response planning development.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.
	NOFO Section V.B.1.n.
	Describe in the field below how your CoC:
1.	effectively shared information related to public health measures and homelessness; and
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

FY2024 CoC Application	Page 28	10/30/2024

In collaboration with the Philadelphia Department of Public Health (PDPH) and local health providers, the CoC provides health guidance and resources to providers, ensuring safe servicing of people experiencing homelessness. PDPH creates materials for homeless service providers, participates in training sessions, and provides information for the CoC system on prevention and protocols for infectious disease outbreaks in our community. PDPH also serves on the CoC's Intergovernmental Council on Homelessness, a group of city agency commissioners and directors collaborating to address homelessness, and has a representative on the CoC Board, to provide a public health lens on CoC governance.

Through bi-weekly provider calls, the Office of Homeless Services (OHS, the CoC Collaborative Applicant), PDPH and local health providers relay up-to-date guidance on current public health issues and best practices to maintain safety among staff and participants. The provider calls (held virtually) allow for visual presentation of information from local health officials and providers, current status updates on outbreaks within our CoC, and an opportunity to field questions from our providers. Information during these calls is catered to the needs of serving those experiencing homelessness and preserving their health and the health of program staff. The bi-weekly provider calls are open to all providers and staff serving the homeless community of Philadelphia, including partners in other city agencies, outreach staff, and program staff. PDPH is also invited to attend monthly in-person provider meetings to provide updates on shelter and housing health guidelines.

PDPH staff and health providers are also invited to present information at quarterly CoC community meetings, open to the public, as another avenue for street outreach, shelter, and housing providers and community members to communicate directly with public health agencies and professionals for health guidance for CoC staff and participants.

Guidance about preventing and mitigating the spread of infectious diseases is included as part of the Philadelphia's Emergency Housing Standards, providing a breakdown of both general infection prevention and hygiene guidelines, as well as detailed guidance for specific infectious illnesses such as influenza, measles, varicella, and MRSA. These guidelines are posted on the OHS website. The PDPH website also compiles updates on all diseases and conditions for public awareness.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

FY2024 CoC Application	Page 29	10/30/2024

Our Coordinated Entry System (CES) covers the entire CoC geographic region through its access points, 3 after hours centers, 3 daytime centers and 2 youth access points. A street outreach hotline is widely publicized, and outreach, bilingual mobile assessors and co-responders engage people living in encampments and those not willing to come to access points to assess their needs and share information about housing and services. The CES uses the VI-SPDAT 3.0 version as part of its standardized assessment tool to achieve fair, equitable, and equal access to housing and services within our CoC. Participants are prioritized by vulnerability score, greatest length of time homeless, chronic homeless status, and currently living unsheltered - the factors determining highest vulnerability as set by the community and approved by the CoC Board.

All homeless services providers receiving CoC, ESG & Local funding are required to conduct a standardized housing assessment for households needing a housing intervention to end their homelessness. The Office of Homeless Services' Supportive Housing Clearinghouse uses the housing assessment information to match households on the prioritized-by-name-list to housing opportunities when they are the highest priority and are eligible for the available housing program. Case conferencing and by-name lists are used for special subpopulations (e.g. young adults) and/or initiatives (e.g. a focus on unsheltered individuals with opioid use disorder).

Staff administering the housing assessment receive training to ensure their interactions with participants and the administration of the assessment is trauma-informed, such that participants feel safe while sharing personal information

The CES is evaluated annually by a third-party vendor, coordinated through the CoC Board's CES evaluation committee and incorporates a racial equity screen. The committee is comprised of providers, community stakeholders, and people with lived experience. The committee solicits a third-party evaluation of the CES, which conducts focus group sessions with CoC community members including people who have participated in the CES, and based on the evaluation, will offer formal recommendations to the CoC Board for changes that would improve equity, access, and correct for CES design flaws that may not accurately determine vulnerability within our population. Upon approval of changes by the CoC Board, recommendations are implemented.

	Coordinated Entry-Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
1	Describe in the field helpsy how your CoCle	
	Describe in the field below how your CoC's coordinated entry system:	
	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
	takes steps to reduce burdens on people seeking assistance.	

FY2024 CoC Application	Page 30	10/30/2024

Anyone experiencing a housing crisis can access the Coordinated Entry System (CES), regardless of the location of a physical access point through the Office of Homeless Services (OHS) mobile assessor program or by contacting an access point by phone through homeless outreach, or virtually via the City or OHS websites. The multiple access points are all funneled to a single point of access maintained through the City's HMIS database. Street outreach is aware of how to access the CES by having a mobile assessor accessible to all outreach teams, including some that are bilingual to engage limited English proficiency (LEP) participants. To help lower-barriers, street outreach workers are also trained as housing assessors, granting those with accessibility concerns the ability to connect to housing resources.

Participants are prioritized by highest vulnerability score, longest time homeless, chronic homeless status, and currently living unsheltered - the factors determining vulnerability as set by the community and approved by the CoC Board. OHS' Supportive Housing Clearinghouse manages the referral process, matching the highest prioritized household to an available housing vacancy they are eligible for. Participants are provided housing program descriptions to determine if it's the best fit for them. The CES does not limit the number of referrals a household can decline including those due to preference. Households remain available for housing matches until they move on, whether to housing or elsewhere.

To ensure timely assistance, housing projects eliminate documents not required by funding sources, conduct interviews within 10 business days of referral & accept/deny referrals within 3 days of the interview. If the project denies the referral, it must document the reason in HMIS, communicate reason to the household, & provide instructions for appeal.

The CES adds questions, when necessary, e.g. to target assistance to LGBTQ youth, older adults, or LEP participants. Assessments are in HMIS, reducing the need to redo an assessment if a person enrolls in a new program. We are partnering with University of Pennsylvania and University of Delaware to conduct research on best outreach efforts to reach people who are least likely to apply for homeless assistance and ways to reduce burdens on people seeking assistance. This will help us improve outreach strategies and refine

1D-8b. Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.

NOFO Section V.B.1.o.

Describe in the field below how your CoC through its coordinated entry:
affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

prioritization for people most in need.

FY2024 CoC Application	Page 31	10/30/2024

The CoC markets housing and services through mobile and street outreach units who are able to meet people experiencing unsheltered homelessness where they are located, as well as public advertisements and City/Office of Homeless Services (OHS) websites, that invite people to call the mobile outreach hotline for housing and services assistance if experiencing or at risk of homelessness. Outreach and advertisements are distributed across the CoC's geographic area and websites are accessible by the public. Materials are also translated into Spanish and web materials can be translated into other languages via integrated Google Translate services.

Upon accessing the Coordinated Entry System (CES), participants are informed of available resources and next steps to ensure they can be safely housed. The CES is accessible to all via our mobile assessors or via our access points (whether by phone, in person, or a virtual platform such as the OHS website). Participants are made aware of their rights and remedies available under federal, state, and local fair housing laws as they undergo the intake and assessment process. Providers receive annual training on Fair Housing and Reasonable Accommodations. Infractions and impediments to fair housing choice may be reported through the Office of Homeless Services (OHS) Comment Line, a phone service that allows for individuals to report issues for investigation and mediation. Infractions that are not resolved immediately are taken to the CoC Board, which includes a representative from the Department of Planning and Development, the entity responsible for certifying consistency with the Consolidated Plan, to review the case and propose a course of action to rectify the issue.

The City established the Philadelphia Landlord Gateway, a centralized resource hub for current and prospective landlords, which provides guidance on how landlords can provide affordable housing and apply to the OHS Landlord Engagement Program. The Landlord Engagement Program aims to expand affordable housing options for people experiencing homelessness and actively recruits BIPOC and female landlords. The program expands the network of available housing providers for CoC participants and incentivizes local landlords to provide affordable housing options for people experiencing homelessness by allowing them to post online rental listings for free on Padmission, offering consistent rental payments, and access to landlord and tenant education.

45.0		
1D-9.	Advancing Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section V.B.1.p.	
1. Has	s your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2. Ente	er the date your CoC conducted its latest assessment for racial disparities.	10/25/2024
<u>'</u>		•
1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance. NOFO Section V.B.1.p.	
1D-9a.		

Page 32

10/30/2024

FY2024 CoC Application

- the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
- 2. how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

The CoC relies on various data sources and tools to analyze racial disparities within the homeless services system. The Office of Homeless Services (OHS), the Collaborative Applicant, conducts an annual system-wide race and ethnicity analysis informed by multiple data sources, including HMIS, Stella P, Point-in-Time Count, American Community Survey, and HUD's Annual Homeless Assessment Report (AHAR). Analysis was conducted using HUD's CoC Race and Ethnicity Analysis Tool and Microsoft Excel, to identify local trends over time and compare to national data.

Data and analyses are shared with CoC committees and people experiencing homelessness for feedback, with focus groups identifying areas needing improvement. Recommendations are developed and presented to the CoC board, who votes on which to implement system-wide. This includes recommendations from the Racial Equity Committee (REC) which reviews data to examine how various racial and ethnic groups are affected at different points in the system. This data-informed approach enables the CoC to detect whether specific groups are disproportionately impacted in accessing services and outcomes.

The REC uses a racial equity lens to interpret system information, analyzing key performance indicators like shelter exits, increasing Black male referrals to longterm housing programs, engaging more BIPOC landlords, and advancing equity in the coordinated entry system by addressing the flag review process that disproportionately affected certain racial groups. When trends suggest disparities, the REC proposes targeted recommendations to the CoC Board to address inequities. If disparities persist or new ones emerge, the REC revises strategies, ensuring continuous improvement towards equity. OHS, in partnership with the Pennsylvania Housing Affordability and Rehabilitation Enhancement (PHARE) Advisory Group, which includes representatives from agencies serving Latinx, Hispanic, and Asian populations, works to enhance the CoC's ability to serve underserved communities. They examine quantitative and qualitative data to build targeted strategies for improving services, expanding language access through bilingual staff, leveraging partnerships to improve prevention and diversion efforts, expanding training and services for domestic violence survivors with cultural considerations for the Latinx community, and targeting marketing to reach Latinx and other underserved communities.

1D-9h	Implemented	Strategies t	o Prevent	or Fliminate	Racial Disparities	•
ו טפיעו	mibiementea	Suateules	o Frevenii	or Elliminate	Racial Dispanile	5.

NOFO Section V.B.1.p

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

FY2024 CoC Application	Page 33	10/30/2024
1 12024 COC Application	raye 33	10/30/2024

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-		Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
		NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

Project: PA-500 CoC Registration FY2024

The CoC's plan for evaluating processes, policies, and procedures for racial equity involves continuous review of system performance measures, incident reports, and annual analysis and evaluations to identify racial disparities. The CoC Board, Racial Equity Committee (REC), Lived Experience Commission (LEC), Young Adult Leadership Council (YALC), and other committees use data to examine policies and procedures contributing to these disparities and refine them to eliminate inequities. This evaluation is dynamic, conducted year-round, with regular updates to address newly identified disparities and community needs

To advance equity in our Coordinated Entry (CE) process, we identify and document potential discriminatory practices through incident reports, complaints, and monitoring. The Office of Homeless Services (OHS), as Collaborative Applicant, and CE Evaluation Committee select a third-party vendor to evaluate the CE system, including possible racial equity issues, by analyzing HMIS data and conducting surveys and focus groups with providers, participants, and staff.

We consider the implications of limited race and ethnicity categories in our HMIS and ensure they align with how participants choose to identify. We add intersectional factors like gender, household type, disability status, and mainstream benefits to our analysis, providing insight into compounding inequities.

If disparities indicate a need for a modified assessment system or policy, this is shared with the CoC board and providers and corrected. OHS's training team ensures providers receive training on racial disparities and is developing a new course on systemic racism in housing to guarantee equitable treatment for all participants, regardless of race, ethnicity, color, sex, sexual orientation, gender identity, religion, national origin, ancestry, disability, marital status, age, source of income, familial status, or victim status.

We ensure the OHS Equal Access Flyer is clear and visible in shelters and housing programs and inform participants of their rights to file discrimination complaints. Our reporting team developed a monthly report highlighting all participant complaints and discrimination issues to track issues and their resolution processes.

The Philadelphia CoC utilizes the Alliance's Racial Equity Network Action Steps and strategies from other communities to develop a plan for addressing racial and ethnic disparities in the homelessness system.

1D-9d. Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
NOFO Section V.B.1.p.	
	Describe in the field below:
1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2. the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.	

_			
1			
1	FY2024 CoC Application	Dana 35	10/30/2024
1	FY2024 CoC Application	raye 33	10/30/2024
	• • • • • • • • • • • • • • • • • • •		

The CoC's primary sources of data used to track progress of reducing or eliminating racial disparities are HMIS, coordinated entry system data, the Point-in-Time (PIT) Count data, and the American Community Survey (2017-2021 5-Year data estimates). By using multiple sources, the CoC is able to identify disparities across these measures as compared to Philadelphia's general population demographics and provides the CoC Board with the information needed to develop local priorities for funding allocation and service provision to better serve our community.

The CoC utilizes the local Race & Ethnicity Report to track progress in identifying and addressing racial disparities within the homeless system. This report, which reviews system performance measures and the PIT report compared to local Census data, provides an understanding of existing disparities. Based on this information, the Racial Equity Committee (REC) and other CoC committees develop targeted strategies to present to the CoC Board for approval and subsequent implementation. In addition, the CoC also uses Stella P to assess system performance measures and HUD's CoC Race and Ethnicity Analysis Tool to identify trends and incorporates racial equity-related questions into the local competition, using the results to score and rank projects. This process allows the CoC to identify where improvements are needed to further reduce inequities.

Additionally, Philadelphia's coordinated entry system undergoes an annual evaluation and provides insights into how equitably the system is designed and implemented, while identifying areas of improvement to reduce disparities. The evaluation is based on HMIS data, survey data from providers and staff, as well as focus group sessions with people with lived experience, people who have recently participated in coordinated entry, CoC providers, and REC members. The evaluation includes an assessment of racial disparities in the provision and outcomes of homeless assistance.

The combination of quantitative and qualitative data to assess our CoC for racial disparities allows us to learn more about the experiential aspect of disparities through the eyes of our participants through focus groups and feedback sessions that may not be captured in the quantitative data analyzed on annual basis. We understand our system and the needs of our community to be dynamic and employ a comprehensive approach to assessing areas for improvement.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and
	Decisionmaking-CoC's Outreach Efforts

NOFO Section V.B.1.q.

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

	FY2024 CoC Application	Page 36	10/30/2024
--	------------------------	---------	------------

COC_REG_2024_214686

The CoC regularly engages in outreach and recruitment efforts to bring more people with lived experience into our dedicated lived experience workgroups – the Lived Experience Commission (LEC) and the Young Adult Leadership Committee (YALC) – as well as the CoC Board, which maintains at least two seats reserved for people with lived experience, including at least one youth/young adult (YYA). Members of the CoC Board and the LEC and YALC are actively involved in reviewing CoC policies and procedures, invited to share their input for event planning, service provision, and local policies. Advertisements for recruitment have been distributed across the city as physical flyers, as well as shared on the Office of Homeless Services' social media accounts, while groups also engage in word-of-mouth recruitment within their networks.

Members of the YALC and LEC provide input on effective outreach and recruitment strategies in order to engage people with lived experience and inform the CoC of best practices, need in the community, and what processes are working. Both committees are regularly active and communicate about gaps in services, best practices, and how to better cater CoC policies to meet the needs of participants in the city.

There are 4 members of the CoC board with lived experience of homelessness, ensuring people with lived experience are key decisionmakers in the community, offering input on policy changes, funding opportunities, and best practices.

YALC members have participated in a number of conferences in 2024 such as National Network for Youth (NN4Y) - 2024 National Summit & Hill Day in Washington D.C., 2024 Innovation & Solutions for Ending Unsheltered Homelessness Conference in San Francisco, California and Beyond Brick and Mortar: Housing, Equity and Inclusion 2024 Fair Housing Conference at Bronx Zoo, Bronx, NYC. We strive to offer ample leadership and decision-making opportunities for people with lived experience, including abilities to attend conferences across the country.

1D-10a. Active CoC Participation of Individuals with Lived Experience of Homelessness.

NOFO Section V.B.1.q.

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	20	15
2.	Participate on CoC committees, subcommittees, or workgroups.	20	15
3.	Included in the development or revision of your CoC's local competition rating factors.	7	5
4.	Included in the development or revision of your CoC's coordinated entry process.	2	2

FY2024 CoC Application	Page 37	10/30/2024

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.g.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The Office of Homeless Services (OHS), as Collaborative Applicant, contracted consultants to provide professional and personal development events with both the Young Adult Leadership Committee (YALC) and the Lived Experience Commission (LEC). Sessions held were conducted based on the input of those with lived experience within the committees. Consultants covered intersectionality, budgeting, healthy habits, diet and nutrition, entrepreneurship and building business, and more. OHS also piloted an entrepreneurship program to work with youth and young adults (YYA) with lived experience learn the skills and acumen needed to become successful in business, leadership, and entrepreneurship.

OHS partners with youth and adult service providers in order to promote positive development through agency employment practices. Multiple agencies within the CoC work to hire those with lived experience into their agency, and actively promote other community services partners to engage in hiring practices that center gaining from those with lived experience among their staff. OHS and CoC agencies also promote workforce development training for people with lived experience, for employment preparation.

OHS partners with First Step Staffing, which hires referred candidates who are experiencing housing insecurity, many of whom are also justice involved. They have several positions and offer benefits, transportation services and competitive wages. YALC members also met with entrepreneur Joy Ruffen who provided professional development, personal development, self-improvement, interview skills, & brand building sessions. YALC members also received several financial literacy courses from financial consultant Jim Durante. Additionally, YALC attended Philabundance Community Kitchen in North Philadelphia, which offers a 16-week culinary vocational training program and is free for those who are receiving SNAP benefits.

YALC members participated in Building Lucrative Investments (BLI) Speakers Series in 2024 which was a professional development speaker series aimed to develop YYA entrepreneurs & empower them to develop businesses. BLI was also open to non-YALC members between the ages of 18-24 with lived experience. During the BLI Speaker Series, presenters included: entrepreneurs, a retired NFL football player, university professor, a former city council member, and a former mayoral candidate. Members of YALC earned stipends of \$25 an hour for participating in meetings.

Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.q.	
	-
Describe in the field below:	

FY2024 CoC Application	Page 38	10/30/2024
1 12021 000 / (pp.::oatio::	, ago oo	10,00,2021

Applicant: Philadelphia CoC
Project: PA-500 CoC Registration FY2024

1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

address any issues that arise.

The CoC regularly engages with and seeks input from people with lived experience to inform policies, procedures, programming, and guidance. Through the CoC Board, CoC committees/workgroups, and through public forums and requests for input (focus groups, surveys, community meetings), our CoC strives to include lived experience input and participation in all endeavors. The CoC Board reserves 2 seats for people with lived experience (CoC/ESG program experience is not required) and has 4 members with lived experience in 2024. The CoC Board meets monthly, and members of the CoC with lived experience are invited and serve as members across CoC committees as well, such as the Lived Experience Commission (LEC) and Young Adult Leadership Committee (YALC), both of which serve as forums for people with lived experience to provide feedback about our system, as well as the Racial Equity Committee (REC) and the Housing & Healthcare Committee. Our CoC regularly recruits people with lived experience to join our LEC and YALC, where members include both people who have and have not received services through our CoC/ESG funded programs, providing us varied input on homelessness experiences and how systems can be improved. Both the YALC and LEC meet monthly to discuss policies, implementation of key funding sources, and program performance, and gain any additional feedback about the CoC homeless services system.

In addition to committee/Board avenues of input, participants in CoC/ESG programs may offer feedback about assistance they have received by calling the complaint line, a phone number that allows people to report incidents, request assistance, and request an investigation into matters. The general CoC membership body is also invited to attend quarterly Community Meetings, which offer an opportunity for general CoC community members including those with lived experience to receive CoC updates and share feedback.

Concerns raised by people with lived experience are taken into account and contribute to changes in policies, procedures, and programming. For example, when an LEC member suggested that CoC Local Competition applications need more robust questions regarding housing accessibility, we worked with them to develop more comprehensive questions for the application. Lived experience input is prioritized as feedback on system performance, accessibility, and potential barriers, so we take care to act with speed and thoroughness to

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	

Project: PA-500 CoC Registration FY2024

2. reducing regulatory barriers to housing development.

(limit 2,500 characters)

The Philadelphia CoC has made strides to increase affordable housing supply in the past year, collaborating with local government and organizations to expand/maintain housing initiatives through new and increased city housing budgets, programs, and the continued work with the Neighborhood Preservation Initiative (NPI) to support increased affordable housing and permanent housing for people with lived experience.

In 2024, Mayor Cherrelle Parker signed a \$100 million budget for housing, working towards the goals of housing production and preservation, and increasing homeownership. This budget will go towards the building, repairing, or preservation of 30,000 units, investment in the development of more cityfunded housing, a comprehensive review of the Philadelphia Land Bank to facilitate faster turnaround for land development, and funding towards home improvement programs that improve habitability and accessibility of homes. The Mayor's housing budget also extends funding to the Turn the Key program, a joint initiative between the City and the Philadelphia Housing Development Corporation, connecting income-qualified first-time homebuyers to new construction homes with reduced cost, by using publicly owned land and lending funds to buyers. This program helps many households with lower incomes purchase homes and achieve housing stability. The City has also established the Landlord Gateway program, a centralized resource hub for landlords, incentivizing landlords to offer affordable housing by offering reliable rental income via subsidies, financial assistance for property upkeep, free online advertising of rental units, access to qualified tenant pool including referrals and screening support, and access to a housing counselor to facilitate the process. This program promotes affordable housing development in Philadelphia and increases housing options for CoC participants. The Neighborhood Preservation Initiative (NPI) is a \$400 million investment to support successful affordable housing and commercial revitalization programs in Philadelphia. It invests in programs that expand and protect affordable housing, improve housing quality, and promote homeownership. It also creates permanent housing options for previously homeless individuals and families. NPI also supports the creation and expansion of programs to address infrastructure needs of neighborhoods. NPI funds LIHTC development & preservation projects and contributes to the Turn the Key program.

1E. Project Capacity, Review, and Ranking–Local Competition

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide; Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

•	1E-	-1. Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
		NOFO Section V.B.2.a. and 2.g.	
1,		Enter the date your CoC published its submission deadline and scoring and rating criteria for New	06/21/2024
		Project applicants to supplit their project applications for Vour Colors local competition	
2.	2. E	Project applicants to submit their project applications for your CoC's local competition. Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	08/14/2024
2.	2. E	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal	08/14/2024
	2. E	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal	08/14/2024
	2. E	-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus	08/14/2024
	2. E	Project Review and Ranking Process Your CoC Used in Its Local Competition. Project Review and Ranking Process Your CoC Used in Its Local Competition. Project Review and Ranking Process Your CoC Used in Its Local Competition. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	08/14/2024

	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1. Established total points available for each project application type.

Yes

FY2024 CoC Application Page 41 10/30/2024	FY2024 CoC Application	Page 41	10/30/2024
---	------------------------	---------	------------

6.	(e.g	ovided points for projects based on the degree the projects identified any barriers to participation g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-resented in the local homelessness population, and has taken or will take steps to eliminate the ntified barriers.	Yes
1E	-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
		NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
		You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.]
		Complete the chart below to provide details of your CoC's local competition:	
			-
1.	Wh	at were the maximum number of points available for the renewal project form(s)?	285
2.	Hov	w many renewal projects did your CoC submit?	74
3.	Wh	at renewal project type did most applicants use?	PH-PSH
1E	-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
		NOFO Section V.B.2.d.	
		Describe in the field below:	1
			-
	1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;	
	2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;	
	3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and	
	4.	the severe barriers your CoC considered.]

Through the local competition, HMIS data comprises 15% of the overall score for each project. The CoC analyzed system performance measures for each project to arrive at each overall HMIS score. Projects are scored based on their ability to meet or exceed set benchmarks, ensuring their effectiveness to the homeless response system.

The CoC closely monitors the length of time between a participant's entry into our system to their move-in date into a permanent housing unit and has benchmarks for RRH and PSH. Each project application was evaluated based on its adherence to these determined benchmarks and scored accordingly to reflect their efficiency in moving participants to permanent housing quickly. The Philadelphia CoC's ranking strategy considers both project performance and the specific needs and vulnerabilities of the populations served. The process prioritizes local needs over just scores. Projects are first ranked by population type according to local and HUD priorities (100%, DedicatedPlus, Domestic Violence, Youth, and Households with Families). Within each population, higher-scoring projects are ranked higher. Projects offering leasing and rental assistance are prioritized over those providing only supportive services. Other factors, such as project type (PSH, RRH, TH-RRH, SSO, excluding HUD-mandated projects) or innovative housing and service models. are also considered. This approach allows projects that may score lower but address critical community needs to rank higher, ensuring that those serving the most vulnerable populations are prioritized for funding while maintaining system-wide performance.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used input from persons of different races and ethnicities, particularly those over- represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over- represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

		· · · · · · · · · · · · · · · · · · ·
FY2024 CoC Application	Page 43	10/30/2024

Our CoC solicits input from a wide array of stakeholders, representing different racial, ethnic, lived experience, skill, age, income, and occupational groups. We specifically aim to gather feedback from and include in our CoC's review/selection/ranking process, people identifying as Black, African American, or African, who are overrepresented in our CoC's homeless population, representing 72% of those experiencing homelessness in FY23, but only 40% of our city's population. We gather feedback through our CoC Board, CoC Committees, and public quarterly community meetings. We monitor throughout the year and get participant input on the process to help connect equity efforts, Housing First Philosophy and practices to improve our local competition process.

The HUD Alignment Committee (HAC), responsible for developing the local scoring framework, includes members from various racial and ethnic groups, national origins and individuals with lived experience of homelessness. The HAC is comprised of myriad members of the Philadelphia community including people from local universities, healthcare centers, as well as other departments of the City of Philadelphia. 35% of the HAC identify as BIPOC, with two heading the committee as co-chairs, one of the co-chairs identifies as Black. One of the members also has lived experience. Some committee members are also members of the CoC Board, allowing for them to hear from providers and other members of the community to make the most informed decision in their role. Each project application is reviewed, scored and ranked by the HAC. Additionally, individuals with lived experience, who are not members of the HAC, played a role in reviewing and scoring applications, as well as the Office of Homeless Services (OHS, the Collaborative Applicant) staff, the majority of whom identify as BIPOC. The CoC Board, 50% of whom identify as BIPOC. reviews and votes on the final CoC Priority Listing.

As part of the local competition application, projects are required to complete a scored Racial Equity section, in which they describe how they assess racial disparities and address barriers to participation, such as accessibility. Through narrative responses, projects describe the steps taken or that will be taken to remove the determined barriers to address inequities. Projects are also asked to explain the racial equity and cultural competency training offered to their program staff, including how frequently trainings occur.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.
	NOFO Section V.B.2.f.
	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

FY2024 CoC Application	Page 44	10/30/2024

The Philadelphia CoC's reallocation process is performance driven and examines the history of each project's grant spending to identify patterns of underspending. Projects that consistently return unspent funds are considered for full or partial reallocations, with the amount tied to the percentage of funds returned. For instance, projects that consistently underspent a significant portion of their funds face greater reallocations. In addition to the grant spending, the Collaborative Applicant's Housing Division provides input as they work directly with the projects to understand any operational challenges, provides technical assistance, as well as the needs of the community. The CoC also encourages projects to voluntarily reallocate either full or partial funding if they recognize they lack capacity to fully operate or are inability to spend their allocated funds effectively.

Yes, the CoC identified 52 projects through the reallocation process. Yes, during this year's local competition, 50 of the 52 identified projects received partial reallocation.

While 52 projects were identified as low performing based on the reallocation process, not all were reallocated this year. Instead, 2 of the identified projects were ranked in Tier 2 and understand their funding is at risk. This decision acknowledges their current capacity challenges while giving them an opportunity to improve since they performed sufficiently well given their current operational difficulties.

1E- 4 a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	
	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	Yes
1	E-5. Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	
	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you	10/11/2024

FY2024 CoC Application	Page 45	10/30/2024

CoC Registration FY2024 COC_REG_2024_214686

1E-5a.	<u> </u>			
	NOFO Section V.B.2	.g.		
	You must upload the	Notification of Projects Accepted attachment to the	4B. Attachments Screen.	
Ent ran app app	ter the date your CoC r ked on the New and R blicants on various date blicants on 06/26/2024	notified project applicants that their project applicatio enewal Priority Listings in writing, outside of e-snaps es, enter the latest date of any notification. For exam 06/27/2024, and 06/28/2024, then you must enter 0	ons were accepted and s. If you notified nple, if you notified 16/28/2024.	10/10/2024
	l			
1E-5b.	-	election Results for All Projects.		
	NOFO Section V.B.2	.g.		
	You must upload the Screen.	Local Competition Selection Results attachment to t	the 4B. Attachments	
1. F 2. F 3. F 4. F	Project Rank;	d, Rejected, Reduced Reallocated, Fully Reallocate	od;	Yes
6. f	Amount Requested from Reallocated Funds +/	m HUD; and		
6. F	Reallocated Funds +/ Web Posting of CoC-	M HUD; and Approved Consolidated Application 2 Days Before Consultation Deadline.	CoC Program	
6. F	Reallocated Funds +/ Web Posting of CoC- Competition Application	Approved Consolidated Application 2 Days Before C	CoC Program	
6. F	. Web Posting of CoC-Competition Application V.B.2	Approved Consolidated Application 2 Days Before Con Submission Deadline. g. and 24 CFR 578.95. Web Posting—CoC-Approved Consolidated Applicat		
6. F	. Web Posting of CoC-Competition Application V.B.2 You must upload the Attachments Screen. ter the date your CoC process website—which in the CoC Application; are	Approved Consolidated Application 2 Days Before Con Submission Deadline. g. and 24 CFR 578.95. Web Posting—CoC-Approved Consolidated Application costed the CoC-approved Consolidated Application cocluded:	on the CoC's website or	10/30/2024
6. F	Web Posting of Coc- Competition Application NOFO Section V.B.2 You must upload the Attachments Screen. ter the date your CoC promise website—which in the CoC Application; are priority Listings for Readers and the cock of	Approved Consolidated Application 2 Days Before Con Submission Deadline. .g. and 24 CFR 578.95. Web Posting—CoC-Approved Consolidated Application Consolidated Application Consolidated CoC-approved Consolidated Application Consolidated CoC-approved Consolidated Application Consolidated	on the CoC's website or	10/30/2024
6. F	Web Posting of Coc- Competition Application NOFO Section V.B.2 You must upload the Attachments Screen. ter the date your CoC promise website—which in the CoC Application; are priority Listings for Readers and the cock of	Approved Consolidated Application 2 Days Before Con Submission Deadline. g. and 24 CFR 578.95. Web Posting—CoC-Approved Consolidated Application of Consolidated Application of Coluded: Id Illocation forms and all New, Renewal, and Replacer Notification to Community Members and Key Stakeholders by Email that the CoC-Approved	on the CoC's website or	10/30/2024
6. F	Web Posting of Coc- Competition Application NOFO Section V.B.2 You must upload the Attachments Screen. ter the date your CoC promise website—which in the CoC Application; are priority Listings for Readers and the cock of	Approved Consolidated Application 2 Days Before Con Submission Deadline. g. and 24 CFR 578.95. Web Posting—CoC-Approved Consolidated Application concluded: and lilocation forms and all New, Renewal, and Replacer Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	on the CoC's website or	10/30/2024

FY2024 CoC Application	Page 46	10/30/2024

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2024 CoC Application

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	
_		
Ente	er the name of the HMIS Vendor your CoC is currently using.	Eccovia Solution
24.2	LIMIC Implementation Coverage Area	
ZA-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	
Sole	act from drandown many your CoC's UNIC saverage area	Single CoC
2616	ect from dropdown menu your CoC's HMIS coverage area.	Single CoC
2A-3.	HIC Data Submission in HDX.	
2A-3.	HIC Data Submission in HDX. NOFO Section V.B.3.a.	
2A-3.		
		05/10/2024
Ente	NOFO Section V.B.3.a. ter the date your CoC submitted its 2024 HIC data into HDX.	05/10/2024
Ente	NOFO Section V.B.3.a.	05/10/2024
Ente	NOFO Section V.B.3.a. Ter the date your CoC submitted its 2024 HIC data into HDX. Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and	05/10/2024
Ente	NOFO Section V.B.3.a. ter the date your CoC submitted its 2024 HIC data into HDX. Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	05/10/2024
Ent. 2A-4.	NOFO Section V.B.3.a. ter the date your CoC submitted its 2024 HIC data into HDX. Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers. NOFO Section V.B.3.b.	05/10/2024

Page 47

10/30/2024

(limit 2,500 characters)

The Philadelphia CoC engages and coordinates with both CoC and ESG-funded Victim Service Providers (VSPs) to ensure full participation in the CoC. Currently five organizations that operate DV projects collect data for these projects in HMIS comparable databases, including two new projects that launched in 2023. The HMIS Lead receives verification from VSPs that their comparable database is compliant with HMIS Data Standards. The HMIS Lead also incorporates VSPs into broader data quality and monitoring activities. This includes staff training and ensuring they comply with the CoC's Data Quality Assurance plan, which the CoC board approved, and highlights the performance benchmarks & targets that all projects must comply with regardless of data source.

The CoC incorporates victim safety into all policies and procedures, for example mandating confidentiality in the HMIS, transfer protocols that prioritize DV victims, referral processes and outreach protocols when staff encounter a victim of DV, and training to ensure that client information is protected, and identifiers remain anonymous. The CoC also ensures that protections for confidentiality are built into the Charter and Bylaws, HMIS standards, and standard operating procedures for the CoC.

The Office of Homeless Services (OHS) monitors the data quality of all providers through a Data Quality Assurance plan as frequently as monthly based on the data quality reports that the provider submits to their OHS Analyst. OHS also holds quarterly and annual data reviews of the system performance measures outlined in the Data Quality Assurance plan with providers. If a provider is identified as underperforming in a certain area, that provider is presented with a quality improvement plan and must correct inefficiencies within the agreed timeframe outlined in the plan.

As HMIS Lead, OHS works with our HMIS vendor to ensure the CoC's HMIS is compliant with the HMIS Data Standards and is configured to collect all required data fields per funding & project type.

2A-5. Bed Coverage Rate-Using HIC, HMIS Data-CoC Merger Bonus Points.

NOFO Section V.B.3.c. and V.B.7.

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	3,585	200	3,735	98.68%
2. Safe Haven (SH) beds	242	0	242	100.00%
3. Transitional Housing (TH) beds	669	55	669	92.40%
4. Rapid Re-Housing (RRH) beds	1,036	24	1,060	100.00%
5. Permanent Supportive Housing (PSH) beds	5,362	0	4,202	78.37%
6. Other Permanent Housing (OPH) beds	6	0	6	100.00%

FY2024 CoC Application	Page 48	10/30/2024
1 1202 1 000 7 (ppilodilol)	i ago io	10/00/2021

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:	
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and	
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.	

(limit 2,500 characters)

In our 2024 HIC submission, we reported bed coverage rates below 84.99% for Permanent Supporting Housing.

The low HMIS bed coverage rate for permanent supportive housing is a result of two permanent housing projects with a total of 20 beds and a large entity not yet participating in HMIS. These are projects that do not receive funding through the CoC, participate in our Coordinate Entry process, and are not required to enter data in the city's HMIS. The large entity, the U.S. Department of Veterans Affairs HUD-VASH Program has a total capacity of 1140 beds, which was reported in the 2024 HIC. The Office of Homeless Services (OHS), as HMIS Lead and Collaborative Applicant, and the local VAMC and other veteran serving organizations meet monthly to develop and coordinate the move from annual data transfers from VASH to HMIS, to a quarterly upload of VASH data into HMIS, and will continue to work closely with our veteran-serving organizations to facilitate this work. There is also one permanent housing program with a total of 27 beds using a comparable database due to the population the program serves.

In an effort to improve cost effectiveness, our CoC has decided to no longer fund TH programs and are encouraging the programs to convert to PSH, so we anticipate the TH bed coverage rate to decline until closure.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes

	I	
FY2024 CoC Application	Page 49	10/30/2024

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and

(limit 2,500 characters)

FY2024 CoC Application

- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	
Ente	er the date your CoC conducted its 2024 PIT count.	01/24/2024
2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	
Ente	er the date your CoC submitted its 2024 PIT count data in HDX.	05/10/2024
•		
2B-3.	PIT Count–Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	
	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.	

Page 50

10/30/2024

The Office of Homeless Services (OHS) planned the PIT Count with the involvement of community partners, homeless youth and homeless youth providers and our CoC Young Adult Leadership Committee (YALC). The Count included a Youth focused count, unhoused and sheltered count. This included: community meetings where information and details about the PIT Count was shared with homeless youth stakeholders; stakeholders were also given the opportunity to give input and ask questions about the 2024 PIT Survey questionnaire. Youth helped market the Count in English and Spanish; collaborated to help recruit youth volunteers; managed the Volunteer Signup Sheets; scheduled training for all volunteer participants and helped identify "hot spots" where unsheltered individuals are mostly encountered or may be located, as identified by outreach teams, and Youth partners. These hot spots were mapped out and broken into zones. Maps were then linked to electronic tally sheets to be used for recording counts electronically. Youth helped train volunteers on the survey, zones and maps developed for the count. On the night of the count, over 200 homeless youth, youth volunteers and city partners covered the entire City of Philadelphia, canvassed street by street, and hit every known hotspot. Youth Street Outreach teams canvassed SEPTA transit stations and trains and administered full surveys to all participants who were interested and willing to complete the survey. Youth teams were led by "Youth Guides" to assist in engaging street youth homeless encountered during the PIT Youth Count. All Youth Guides were paid a stipend for attending the trainings and their participation in the PIT/Youth Count. The CoC also conducts quarterly counts in summer, spring, and fall throughout the year. This data informs our winter count strategies, continued partnerships. planning of future counts and youth needs and gaps.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.
	NOFO Section V.B.5.a and V.B.7.c.
	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

Not Applicable

FY2024 CoC Application	Page 51	10/30/2024
and the second s	- 3	

2C. System Performance

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;

- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless–Risk Factors Your CoC Uses.
	NOFO Section V.B.5.b.
	In the field below:
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

FY2024 CoC Application	Page 52	10/30/2024
------------------------	---------	------------

PA-500 uses HMIS, PIT Count, vulnerability assessments, input from Lived Experience Committee, Racial Equity Committee, Youth Action Board, and community partners to identify risk factors for becoming first time homeless. The analysis shows that common risk factors include the shortage of affordable housing and lack of livable wages. un/under employment, co-occurring mental health and substance abuse disorders, high utilization of emergency care services; domestic violence, poor rental histories that include an eviction, and involvement with foster care/juvenile justice systems. Additional risk factors include advanced age, chronic health conditions, and disability. To reduce first-time homelessness, we offer training for providers to address risk factors, brainstorm prevention ideas and work with feeder systems.

OHS uses a prioritization tool to identify risk factors (threat of eviction, receiving public assistance, frequent moves, limited education, unemployment, previous homelessness, frequent moves, family dynamics). Knowing that discharge from criminal justice, child welfare, hospital systems are major risk factors, we prioritize cross-system integration, including preventing avoidable experiences

of homelessness after discharge.

For addressing those at risk of becoming homeless, OHS has increased funding for prevention/diversion rent/utility assistance, including short-term financial assistance, long term subsidy, housing counseling or financial counseling. Shelter intake staff attempt to divert all requesting placement in shelter to help avoid trauma of shelter stay with connections to safe alternative housing options and identifying if a person has funds, relatives or friends to help; and connect to community resources. The CoC leverages philanthropic grants, Medicaid, and services from MCOs to ensure households have access to services/programs that help reduce first time homelessness. OHS works to expand and tailor services to meet the unique needs of the immigrant, refugee, and limited English proficiency through an Advisory group and by training staff and providers. The CoC is also working to increase its partnership with the VA to ensure veteran specific resources can be shared and accessed broadly. The CoC will continue to work with the Office of Immigrant Affairs (OIA) to provide appropriate services to asylum seekers arriving in the city and prevent their entry into the homeless system.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	
	Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:	
1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	Yes

FY2024 CoC Application	Page 53	10/30/2024

The number of first time homeless was affected by the arrival of asylum-seeking refugees and an increasing number of people coming from outside Philadelphia to the Kensington Area due to the ongoing opioid crisis. 5.2% of the people experiencing homelessness in the 2024 PIT Count stated they came from outside Philadelphia CoC. This percentage may be an underestimate, as reporting this information in the PIT survey is not required. Since November 2022, the Philadelphia Office of Immigrant Affairs (OIA) and Office of Emergency Management (OEM) have received 2,905 people seeking asylum. OHS and other agencies have assisted with: emergency health screening, shelter space, food and water, legal services, social services, case management and on-site language interpretation.

As a sanctuary city, Philadelphia prides itself as a place where immigrants and their allies create safe spaces to rebuild lives and communities, often through the work of social movements, community organizations or civil society. With the help of city agencies, nonprofits and volunteers, we have assisted the majority to move on to other destinations to reconnect with family and friends, and assisted about 15% of those arriving who have chosen to make Philadelphia their new home. We will continue to track those who arrive here on a humanitarian bus and who we offer services to as we help orient them to our city.

The Kensington area continues to be the epicenter of an opioid epidemic, which greatly increases street homeless presence. The Office of Homeless Services (OHS) and the Department of Behavioral Health and Intellectual disAbilities worked together to streamline services and break down system barriers by completing a 100-Day Challenge in Kensington that resulted in more than 400 people accessing housing and treatment services within 100 days. Through partnerships. we created 4,177 work opportunities for sheltered and unsheltered residents through Same Day Work Pay, a low-barrier, temporary employment program.

To improve and address the extreme poverty, open-air drug markets, modern fentanyl crisis and homelessness in Philadelphia, outreach encourages treatment and shelter. Efforts are being made to normalize harm reduction, providing easier access to treatment and handoffs across access points, assessment centers, shelter, recovery houses and hospitals. The city is currently developing a facility that will have space to house and treat more than 600 people.

2C-2.	Reducing Length of Time Homeless–CoC's Strategy.
	NOFO Section V.B.5.c.
	In the field below:
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

FY2024 CoC Application	Page 54	10/30/2024

Applicant: Philadelphia CoC
Project: PA-500 CoC Registration FY2024

PA-500 utilizes multiple approaches to reduce the length of time individuals and families remain homeless.

We provide technical assistance, including site visits conducted by analysts and our data quality unit, to facilitate systems process improvement that focuses on quickly moving people through the system by identifying barriers and bottlenecks. This supports our Data Quality Assurance Plan which details benchmarks and system performance measures for providers. If a provider is identified as underperforming in certain areas, they are presented with a quality improvement plan and must correct inefficiencies within the plan's agreed upon timeframe.

We increase investments in the supply of affordable housing that includes the development of over 352 new Permanent Supportive Housing and Rapid Rehousing opportunities (to date 200 were completed).

We leverage public/private dollars to provide flex funding to remove housing barriers.

We increase and improve landlord engagement to include incentives for landlords to work with CoC programs through our Landlord Gateway Initiative, which is comprised of over 20 city agencies plus community partners. We conduct housing-focused coordination and case management training with providers and implement a Housing First practice to ensure more rapid improvements in community functioning and quality of life for our participants. We increase the number of people who exit temporary housing with increased income from either benefits or employment. By increasing shelter coordination and prioritizing funds to demobilize shelter, the CoC has been able to reduce the length of time people remain homeless. Plus, CoC, ESG, ESG-CV, and voucher programs through the Philadelphia Housing Authority (PHA) have also supported additional housing options which helps move households into permanent housing. In 2024, our partnership with PHA's Fostering Youth to Independence application was successful and 52 more FYI vouchers were awarded to Philadelphia.

OHS is responsible for facilitating the case conferencing meetings and utilizes additional technical assistance from consultants and HUD TA with its efforts. The CoC conducts case conferences using a By-Name List that helps identify households with longest length of time for youth, veterans, families, unsheltered individuals, and shelter residents. The CoC's mobile assessors, navigators, and providers help to determine how best to resolve each household's homelessness situation.

2C-3.	Successful Permanent Housing Placement or Retention -CoC's Strategy.
	NOFO Section V.B.5.d.
	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

FY2024 CoC Application	Page 55	10/30/2024

(limit 2,500 characters)

PA-500 ensures rapid exits to permanent destinations through a tiered strategy which includes: monitoring the length of time it takes to be housed; leveraging resources (such as vouchers) to ensure exits; ensuring individuals in safe havens and transitional housing have the same access through Coordinated Entry and matched to housing based on their needs and levels of wrap-around supports within the community and increasing landlord engagement to improve outcomes.

Our CoC transfer policy ensures households that have time-limited assistance, but need additional support are able to transfer to more intensive programs to ensure households do not return to homelessness. We are developing and implementing life-skills workshops for youth participants to build skills necessary to maintain stable housing; offer case management training and case conferencing with providers to ensure households are able to exit and stabilize at the end of their subsidy; ; expanding Shared Housing which houses those who qualify in renovated affordable units while helping to revitalize neighborhoods by fixing up vacant Philadelphia Housing Authority (PHA) scattered site homes. In addition, we will be leveraging HOME-ARP funding to expand our housing inventory.

PA-500 has maintained high permanent housing retention rates for households enrolled in PSH projects (95% for FY24). Efforts to maintain and increase outcomes include implementation of system-wide housing first practices (lowering eviction rates), landlord-tenant mediation services, eviction prevention, utilizing interdisciplinary case conferencing, employment and income interventions and move on strategies, maximizing partnerships with multi family, increasing set asides for affordable housing developments, expanding our Landlord Gateway Program and adding new landlords and properties. OHS has also been working with providers on system improvements that focus on improving both data quality and exits to permanent housing within permanent housing projects. In addition, our Service Provider commission has developed a move on strategy and our partnership with PHA allows us to exit households with larger families and utilize shared housing to increase exits. Other efforts include promoting employment, ensuring participants are applying for all mainstream cash benefits, workforce development partnerships, appropriate housing matches/placements, aftercare support in the community, especially landlord support and employment.

2C-4.	Reducing Returns to Homelessness–CoC's Strategy.
	NOFO Section V.B.5.e.
	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

FY2024 CoC Application	Page 56	10/30/2024

PA-500 evaluates project and system-level returns to homelessness for households that exited to permanent housing (including housing with friends and family). The CoC uses data from HMIS and implements new tools, reporting, and analyses to determine common reasons for return, including family conflict, loss of housing due to landlord-tenant conflict or substandard housing, incarceration, and eviction for non-payment of rent.

Additionally, CoC aggregates data by race, ethnicity and other demographic characteristics and uses population-specific assessments. For youth-specific factors for returns to homelessness include interaction with the foster care or corrections system, family conflict, and overcrowding in housing. Strategies to reduce returns to homelessness include increasing diversion and family strengthening practices across the CoC, including a targeted financial assistance component to the City's eviction diversion program. Eligible landlords and tenants participating in the Eviction Diversion Program may be selected to apply for a one-time payment from the City to a landlord to cover a tenant's rent arrears. Additional strategies establishing targets for the number of new affordable units for households leaving homelessness, a new emergency homelessness prevention program with flexible financial assistance and wraparound services, and measuring progress on meeting the objectives using HMIS Data. The goals in our strategy were informed by a homelessness working group that helped us develop our strategic plan to address homelessness, which, among other actions, established an Intergovernmental Council on Homelessness for city agencies to collaborate on homelessness prevention activities.

The Office of Homeless Services as Collaborative Applicant and HMIS Lead is responsible for implementing the strategies for reducing rates of returns to homelessness. As we develop our new strategic plan, we are working with partners to identify resources and policy tools that can be used to prevent return into homelessness.

2C-5.	Increasing Employment Cash Income–CoC's Strategy.
	NOFO Section V.B.5.f.
	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

FY2024 CoC Application	Page 57	10/30/2024

PA-500's strategic plan includes access to employment and income as one of its five key strategies. Part of the strategy includes an assessment and referral system that connects participants to employment services, cross-training for homeless service/workforce providers, reformed policies/practices that support employment, barrier removal so participants can seek and maintain employment. This helps identify households with existing employment, and households interested and ready to work with referrals to mainstream workforce services and to develop career pathways towards increased income. Community based organizations, such as Philadelphia Works, co-locate employment services at access points in a trauma-informed spaces to provide improved employment outcomes and to increased housing security resulting in an improved quality of life for the city residents facing homelessness and housing insecurity. Philadelphia Works provides opportunity, guidance, and support to job seekers experiencing homelessness and housing insecurity. Plus, the CoC provides coordination between the PA CareerLink Philadelphia centers and workforce development partner organizations to develop an effective referral system and an integrated workforce development system for individuals experiencing homelessness or housing insecurity. In addition, the CoC updated emergency shelter policies to accommodate households working or participating in workforce programs. All RRH projects also include employment navigation to connect households to employment supports.

The CoC is working on an assessment of mainstream employment services and reviewing current data on employment access and needs to be included in our new strategic plan. In addition, we continue to develop partnerships with companies that offer employment, apprenticeships, internships, and training, including opportunities for both youth and young adults.

OHS is responsible for overseeing the employment strategies and activities through the vision and work of the Deputies and Management who oversee the respective units responsible for the activities that help participants obtain and maintain permanent housing. Additionally, in partnership with workforce and employment agencies, the CoC Young Adult Leadership committee and Lived Experience committee peer groups promote and discuss expectations of available job opportunities, the job search process, the challenges and supports

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy
	NOFO Section V.B.5.f.
	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

needed.

FY2024 CoC Application	Page 58	10/30/2024

10/30/2024

PA-500 prioritizes increasing non-employment cash income by referring households to benefit specialists and providing ongoing training/support to ensure households retain access to benefits. CoC-funded programs are required to become SOAR-trained and/or refer clients directly to SOAR to access disability benefits or other benefits services. SOAR-trained case managers assess participants for eligibility and enroll those who are eligible into the program. SOAR specialists support participants through the intensive

application process and rapidly connect them to benefits. For example, in the current HUD Fiscal Year 2024 through September 15th, a total of 3,852 households have reported receiving SSI/SSDI income. This includes 1,238 households in Emergency Shelter projects and 1,593 households in Rapid Re-

housing/Permanent Supportive Housing projects.

OHS partners with the Homeless Advocacy Project to provide SOAR representation to the city's most vulnerable, disabled residents. These clients have typically been resistant or otherwise not connected to other social services and traditional treatment providers, which can present a challenge during the course of a SSI/SSDI claim. Despite this, HAP's success rate has remained above 90% in the 17 years it's been providing SOAR to the community of Philadelphia; compared to the national average of 15-20% initial application success rate for people experiencing homelessness. The result is long-term, steady income for people who would otherwise go without any financial relief, many of whom who have not had any for years, opening doors to housing and establishing some level of stability.

The Office of Homeless Services (OHS) tracks and monitors the percent of adult stayers and leavers with an increase in non-employment income on a quarterly basis. Our strategy includes training case managers on the process and importance of helping participants access benefits. BenePhilly centers support application for over 28+ benefits & are located at CoC-funded sites. CoC project participants have access to SOAR assistance & local resources that assist 1000+ annually w/securing ID. Another part of our strategy is marketing and messaging. This includes disseminating bi-weekly resource emails that identify job & mainstream benefit resources & opportunities and hosting provider meetings on a bi-weekly basis where real-time information is

shared regarding resources available for program participants.

3A. Coordination with Housing and Healthcare

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3 <i>A</i>	A-1. New PH-PSH/PH-RRH Project–Leveraging Housing Resources.		
	NOFO Section V.B.6.a.		
	You must upload the Housing Leveraging Commitment attachment to the 4B. Screen.	Attachments	
	ls your CoC applying for a new PH-PSH or PH-RRH project that uses housing sub housing units which are not funded through the CoC or ESG Programs to help indi experiencing homelessness?	osidies or subsidized ividuals and families	No
34	A-2. New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.		
	NOFO Section V.B.6.b.		
	You must upload the Healthcare Formal Agreements attachment to the 4B. At	ttachments Screen.	
	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare individuals and families experiencing homelessness?	resources to help	No
3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.		
NOFO Sections V.B.6.a. and V.B.6.b.			
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter inf project application you intend for HUD to evaluate to determine if they meet the cri	formation about each iteria.	
Project Name	Project Type Rank Number	Leverage T	уре
	This list contains no items		

FY2024 CoC Application	Page 60	10/30/2024
------------------------	---------	------------

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs-New Projects.	
	NOFO Section V.B.1.r.	
	our CoC requesting funding for any new project application requesting \$200,000 or more in funding nousing rehabilitation or new construction?	No
3B-2.	Rehabilitation/New Construction Costs-New Projects.	
	NOFO Section V.B.1.r.	
	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and	
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.	

(limit 2,500 characters)

Not Applicable

FY2024 CoC Application	Page 61	10/30/2024
i i zoz i oco i ipplioation	i ago o i	10,00,2021

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide; Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
proj	our CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component jects to serve families with children or youth experiencing homelessness as defined by other leral statutes?	No
3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
	<u></u>	1
	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.	
	If you answered yes to question 3C-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

Not Applicable

FY2024 CoC Application	Page 62	10/30/2024

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 24 CFR part 578;
 FY 2024 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2024 CoC Application

44.4		1	
4A-1	New DV Bonus Project Applicants.		
	NOFO Section I.B.3.j.		
		_	
	Did your CoC submit one or more new project applications for DV Bonus Funding?		Yes
			•
4A-1a	. DV Bonus Project Types.		
	NOFO Section I.B.3.j.		
	Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.		
Pro	oject Type		
1. SS	O Coordinated Entry	No	
2. PH	-RRH or Joint TH and PH-RRH Component	Yes	
2. PH	·	Yes	
2. PH You mus	-RRH or Joint TH and PH-RRH Component st click "Save" after selecting Yes for element 1 SSO Coordinated	Yes	
2. PH You mus	-RRH or Joint TH and PH-RRH Component st click "Save" after selecting Yes for element 1 SSO Coordinated to view questions 4A-2, 4A-2a. and 4A-2b.	Yes	
2. PH You mus	-RRH or Joint TH and PH-RRH Component st click "Save" after selecting Yes for element 1 SSO Coordinated to view questions 4A-2, 4A-2a. and 4A-2b. Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	Yes	
2. PH You mus	-RRH or Joint TH and PH-RRH Component st click "Save" after selecting Yes for element 1 SSO Coordinated to view questions 4A-2, 4A-2a. and 4A-2b. Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	Yes	3,564
2. PH You mus 4A-3	-RRH or Joint TH and PH-RRH Component St click "Save" after selecting Yes for element 1 SSO Coordinated to view questions 4A-2, 4A-2a. and 4A-2b. Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area. NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	Yes	3,564 694

Page 63

10/30/2024

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.
	NOFO Section I.B.3.j.(1)(c)
	Describe in the field below:
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

The CoC identifies need through the coordinated entry system data, participants on the prioritized by name list who are DV survivors, the daily shelter census report, victim service providers data from comparable databases, coordination with the Shared Safety Council and the Office of Domestic Violence Strategies, and the Domestic Violence Hotline.

Philadelphia's Coordinated Entry and Assessment-Based System (CEA-BHRS) operates access points throughout the Philadelphia jurisdiction, conducting assessment and referral for the homeless system of the Philadelphia CoC, but also information and referral support for individuals seeking housing assistance and other relevant services. In the annual data snapshot report for 2022, CEA-BHRS reported 35,642 contacts attributed to Coordinated Entry. Of these, the largest need identified was emergency shelter for clients experiencing homelessness (68%), followed by clients at-risk of homelessness seeking prevention support (17%), shelters for domestic violence survivors (10%), and clients seeking assistance with housing (5%).

According to HMIS data, in 2021, 6% of active participants assessed through coordinated entry and placed in emergency shelter, safe havens or transitional housing had a history of DV, whereas in 2022, 4% had a history of DV in emergency shelter, safe haven and transitional housing.

The CoC was able to allocate EHV vouchers and Neighborhood Preservation Initiative funds toward a portion of this need and we have prioritized fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking for HOME-ARP funds, and applying with PHA for Housing Stabilization Vouchers. However, the need continues to exist with only 3% (372) of the CoC's HIC is dedicated to DV survivors. Therefore we are requesting additional bonus funding through the CoC to increase affordable safe supportive housing.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

FY2024 CoC Application	Page 64	10/30/2024
------------------------	---------	------------

Applicant: Philadelphia CoCPA-500Project: PA-500 CoC Registration FY2024COC_REG_2024_214686

Applicant Name
Office of Homeles
Office of Homeles
Office of Homeles

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4.4	-3b. Informatio	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).		
	NOFO Se	ction I.B.3.j.(1)		
		rmation in the chart below on the project applicant that applied for one or more New DV using projects included on your CoC's FY 2024 Priority Listing for New Projects:		
1.	pplicant Name		of Homeless Services - so de Latinos Unidos,	
2. I	ate of Housing	Placement of DV Survivors-Percentage	92%	
3.	ate of Housing	of Housing Retention of DV Survivors-Percentage		
4A-3	b.1. Applicant'	s Housing Placement and Retention Data Explanation.		
	NOFO Se	ction I.B.3.j.(1)(d)		
	For the ra	te of housing placement and rate of housing retention of DV survivors reported in 4B-3b., describe in the field below:	_	
	•	roject applicant calculated the rate of housing placement;	-	
	whether the rate for housing placement accounts for exits to safe housing destinations;		1	
	3. how the p	roject applicant calculated the rate of housing retention; and		
	4. the data s	ource (e.g., comparable databases, other administrative data, external data source, non-DV projects).		

(limit 1,500 characters)

The project applicant calculated the rate of housing placement based on the total number of participants placement in housing (92%) over the last reporting period 10-1-2022 through 9-30-2023 and the rate of retention is based on the number of total participants returns to the system through DV projects within the last 2 years (4%) coming to a total retention rate of 96%. The data source used to determine this data was a combination of the HMIS databases and our CoC program Organization's comparable database (pulled from the local competition project application.

4A-3c.	Applicant's Experience Housing DV Survivors.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below how the project applicant:
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;

FY2024 CoC Application	Page 66	10/30/2024
------------------------	---------	------------

COC_REG_2024_214686

- 4. connected survivors to supportive services; and
- 5. moved survivors from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

(limit 2,500 characters)

Our organization has over 25 years of experience providing housing services and has successfully operated rapid rehousing services for over a decade. Our rapid rehousing services are supported through different funding streams including federal, state, and local contracts which collectively provide hundreds of thousands of dollars each fiscal year in support. In our most recent fiscal year, we served 51 households with rapid rehousing assistance. Our organization also has more than 25 years of experience providing services for victims of domestic and intimate partner violence in a safe, bilingual, and culturally appreciative environment. In our most recent fiscal year, we served 1,289 victims of crime or intimate partner violence, who were served directly with funding from state, federal, and local contracts.

Our organization understands and agrees to provide the services and tangible work products necessary to achieve the objectives of the City of Philadelphia CoC Program Funding for New and Expansion Projects, specifically for Rapid Re-housing (RR) services for DV survivors experiencing homelessness. We will assist participants in obtaining and remaining in permanent housing through intake, housing search, rent and move-in assistance, housing counseling, and stabilization case management.

Intake and Housing Search: DV survivors who have completed intake are scheduled for an initial assessment with the Rapid Rehousing Specialist (RRHS) within five business days. The RRHS and client complete the Reception Interview and the Initial Self-Sufficiency Assessment to determine the client's needs with a DV-specific lens. The RHHS works with clients to identify housing resources and barriers. Activities include applying for a free credit report, creating a budget, assessing lethality risks, and developing a safety plan for the survivor to obtain stable housing that is safe from their abuser(s). The survivor and RRHS identify at least three potential housing units during the intake process. Clients move into RR-assisted units within 30 days of the initial intake appointment.

Rent and Move-in Assistance: The RRHS provides survivors seeking RR services with rental assistance for up to 24 months. Rental assistance payments are calculated using the OHS rental calculation worksheet and are regularly assessed based on survivors' needs. The RRHS conducts home inspections before signing rental assistance releases and helps secure furniture and assist w/ moving cos

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.			
NOFO Section I.B.3.j.(1)(d)				
	Describe in the field below examples of how confidentiality of DV survivors experiencing h		y and	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;			
2.	making determinations and placements into safe housing;			
3.	keeping survivors' information and locations confidential;			
FY202	4 CoC Application	Page 67	10/30/2	2024

COC REG 2024 214686

- 4. training staff on safety and confidentially policies and practices; and
- 5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

As DV/IPC advocates, Congreso's case managers ensure that the services provided to the families impacted by DV / IPV are victim-centered, focused on safety, and structured in a way to promote self-determination and personal empowerment. Congreso's counselor and case managers are trained in Domestic Violence/Intimate Partner Violence Advocates and able to tailor services offered to the individualized needs of survivors of DV/IPV. The trainings and certification that the counselor maintains are focused on providing treatment to survivors of trauma and specifically interpersonal violence, which includes human trafficking, sexual assault, DV/IPV, and dating violence. Congreso aids in addressing barriers to establishing safe and stable housing and offers intensive trauma-informed care and support related to DV issues, including connecting residents to free legal support if obtaining a protection from abuse order is wanted or necessary. Congreso also creates safety plans for each DV resident, and if an abuser locates their victim, Congreso will immediately contact OHS for emergency relocation assistance. Training staff on safety planning: In FY 2024 this applicant will cover a training initiative that will be expanded to create an e-learning library of courses to ensure continuance and sustainability, and to ensure that the majority of staff in CoC partnering agencies will be trained. This will provide a great opportunity to make our systems DV training continual and sustainable by creating an eLearning catalog comprised of the following courses:- Dynamics of DV/ and Impact on Housing-Sexual Violence, Human Trafficking, and How to Support Survivors- Culturally Responsive Services to Immigrant Communities- Culturally Responsive Services to LGBTQIA+ Communities- Trauma Informed Responses to DV/ IPV Survivors Accessing Services When it comes to Adjusting intake space to better ensure a private conversation, Conducting separate interviews/intake with each member of a couple: this applicant will to expand the capacity of victim service providers to improve the quality, functionality, and compatibility to ensure that they are using a comparable database to the Philadelphia CoC HMIS platform. (Expanding Comparable Database). Also, offering DV community engagement workshops for CoC staff, researchers, and policy makers to develop solutions centered around providing housing for dv survivors.

4A-3d.1. Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.

NOFO Section I.B.3.j.(1)(d)

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

FY2024 CoC Application	Page 68	10/30/2024
o _ o	J	

Organizational experience collaborating with workforce development, mental health, and other organizations:

To increase the employment and income of participants and maximize their ability to live independently, our staff refer participants to both community partners and other programs at our organization, including primary health care, workforce development, maternal and child health, support with income tax preparation, and educational attainment opportunities. Our education and workforce programs include on-site General Education Development test instruction and testing, English as second language instruction, several credentialing programs, and an associate's degree program through a partnership with Harcum College. The RRHS provides each participant household requiring more than one month of rental assistance with a minimum of four linkages/referrals. Participants are offered credit counseling, budgeting, and financial planning to ensure self-sufficiency and reduce the impact of economic abuse.

Our organization also has decades-long partnerships with local workforce and mental health providers. Our workforce partnerships include Philadelphia Youth Network, CareerLink, and Philadelphia Works, Inc., the City of Philadelphia's workforce development board. One of our primary mental health partners is Public Health Management Corporation (PHMC). We partner with PHMC to operate our Federally Qualified Health Center, and PHMC has decades of experience providing behavioral, mental, and primary healthcare services.

Our CoC Expansion project will include the following staffing:

The Expansion funds will cover the salary of a Rapid Rehousing Specialist, who will provide housing location and case management services for all CoC clients. The Specialist will be full-time and have training in trauma-informed case management. The staff will have experience serving survivors of domestic violence and housing placement services.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
1.	prioritizing placement and stabilization of survivors;	
2.	placing survivors in permanent housing;	
3.	placing and stabilizing survivors consistent with their preferences; and	
4.	placing and stabilizing survivors consistent with their stated needs.	

	·	•
FY2024 CoC Application	Page 69	10/30/2024

COC REG 2024 214686

This project targets low-income Latino survivors of domestic violence in eastern North Philadelphia. The project uses our organization's innovative and homegrown trademarked service delivery model to provide client-centered, data-informed, and culturally appreciative supports that respond to the unique needs of each survivor. Our trauma-informed environment focuses on empowerment, collaboration, and choice. We use novel relationships with local landlords to quickly connect survivors of domestic violence with safe and affordable housing. Our model, trauma-informed environments, and local relationships are complementary components of our holistic and innovative housing model. These innovative practices align with the Roadmap to Homes strategic plan by improving coordination to reduce trauma and better serve victims of domestic and intimate partner violence and by expanding housing resources through our connections with landlords.

Project Plan:

Our project will impact homelessness in our community by making homelessness rare, brief, and non-recurring for survivors of domestic violence. The project will serve an additional 7 households, who are victims of domestic violence and experiencing homelessness through rapid re-housing services coupled with culturally specific, trauma-informed, and person-centered case management, housing advocacy, and linkages to other services at our organization and externally, including workforce development.

Service Gap Elimination:

This project addresses several needs and service gaps in our community. We serve the eastern North Philadelphia community which is severely affected by poverty. Our community has the lowest annual median income of any in Philadelphia. Of the over 12,000 clients we served last year, 76% identified as Latino and 89% reported household income below 150% of the Federal Poverty Level. Moreover, Latinos in eastern North Philadelphia experience poverty at a rate almost 80% higher than White, non-Latinos. These challenges are exacerbated by domestic violence. Domestic violence disrupts victims' work and employment, resulting in lower incomes, more frequent job changes, and higher rates of casual and part-time work. Domestic violence has been shown to negatively affect low-income women's job stability and financial well-being, with impacts lasting up to three years. Many victims choose safety over employment, resulting in economic isolation that impedes their ability to support themselves and their

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.			
	NOFO Section I.B.3.j.(1)(d)			
	Describe in the field below examples of the productim-centered approaches to meet needs of		ıma-informed,	
1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;			
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;			
3.	3. emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;			
FY2024 CoC Application Page 70 10/30/2024		30/2024		

COC REG 2024 214686

centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

We have over 25 years of experience providing free, confidential, and trauma-informed intimate partner violence services in a safe, bilingual, and culturally appreciative environment. Our services encompass domestic, dating, and intimate partner violence programs, legal services and crime victim services. In FY23, we served 1,289 victims. We provided 21 workshops to 219 adult and youth community members to educate them on victims' rights and resources and provided training to professionals to increase their capacity to support survivors.

Our organization is adapted to the unique needs of Philadelphia's Latino community, including recognizing the diversity within the community by accommodating family sizes and compositions, and the unique barriers encountered by Latino survivors, such as immigration status.

Our organization provides bilingual (English-Spanish) resources for clients who speak Spanish. We make all program materials available in English and Spanish. We use Language Line or other interpretation services for clients who prefer to communicate in a language other than English or Spanish. We specialize in bilingual, trauma-informed, and culturally appreciative services. Our victim services staff are bilingual in English and Spanish. Our culturally appreciative services are suited to engage Latino families, creating equitable access to safety and housing for a hard-to-reach population. Our client-centered approach positions clients as the experts of their own lives. Clients are engaged as partners in change, utilizing their priorities and strengths to achieve their goals. We use a culturally appreciative empowerment model in counseling and service delivery that includes justice, autonomy, restoration, and safety. We provide crisis counseling and safety planning for any victim in need of immediate support and advance the abilities of victims to make their own decisions in an informed and independent manner.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

FY2024 CoC Application	Page 71	10/30/2024

Our project fills these needs and gaps by providing evidence-based interventions highly informed by Latino language, culture, and values. While Philadelphia's other domestic violence agencies have language translation and bilingual services, the services themselves have not been designed specifically for Latinos, by Latinos. Domestic and intimate partner violence happens within the context of a family's life and is affected by numerous personal, cultural, and systemic issues. These factors include cultural values, religion, economic factors, immigration, and anti-immigration environments. Our project is unique because it is informed by Latino language, culture, and values.

Participant Information and Eligibility Requirements:

Our organization follows the Philadelphia CoC's coordinated entry policies and procedures. For households fleeing domestic violence, we obtain a statement that 1) the household is fleeing domestic violence, 2) the household has no subsequent residence, and 3) the household lacks resources to obtain a residence.

Our organization requires clients and landlords to meet the following criteria to be eligible to receive rental assistance: 1) the client must be named as head of household on the lease, 2) the client must have a lease agreement for a minimum of one year that is terminable for cause and is automatically renewable upon expiration for terms that are a minimum for one month, 3) rent must conform to the rent reasonableness standards, 4) rental payments will be paid directly to the landlord, and 5) landlords must provide a W-9, renter's license, and certificate of rental suitability.

Households requiring more than 12 months of rental assistance must have household incomes at or below 30% of the area median income. Participants are offered a maximum of 24 months of rental assistance. The size of the units depends on the number of individuals in the household. Rental assistance is tenant-based, ensuring that the survivor has the freedom to choose the neighborhood, community amenities, and specific unit that best suits their household needs.

Barrier Removal and Housing First Model:

This project uses the Housing First approach. Survivors of domestic violence will be assisted with rapid placement and stabilization in safe and affordable housing before engaging the individual(s) in supportive services. Participants will receive time-limited financial assistance to make housing affordable, which will then be paired with targeted services to support housing stability by helping participants: 1) find private-market housing quickly, 2) pay for move-in expenses and housing in the short term, and 3) connect with supportive services that lead to long-term housing stability, such as workforce supports.

Our organization recognizes that people cannot achieve economic self-sufficiency and well-being if their basic needs are not met. Therefore, we position housing placement, financial counseling, and housing-related support as "Tier One" of our service approach. "Tier Two" focuses on linking individuals and families to supportive services to overcome barriers (e.g., behavioral health issues, unemployment) that may lead to ongoing housing instability and homelessness. We engage participants as partners in change by collaborating to achieve participant-selected priorities.

EV2024 CaC Application	D 70	10/00/0004
FY2024 CoC Application	Page 72	10/30/2024

During Tier 1, our organization schedules participants for an initial assessment with the Rapid Rehousing Specialist (RRHS) within five business days of intake or receiving the referral. During intake, the RRHS and participants identify necessary housing resources and barriers to those resources. They apply for a free credit report, create an initial budget, assess for current lethality risks, and develop a safety plan that includes stable housing safe from their abuser(s). The participant and RRHS identify a minimum of three housing units to apply to. We take all necessary steps to ensure participants move into their new units within 30 days of their initial intake appointment.

During Tier 2, the RRHS provides ongoing case management, safety planning, financial counseling, and regular assessment of participant needs. The RRHS connects participants to appropriate services both within our organization and through external partners. The RRHS discusses Protection from Abuse orders and Victims Compensation Assistance, which are crucial supports to ensure safety and long-term housing stability. Additionally, participants have access to on-site legal consultation and civil legal representation by a staff attorney and paralegal who specialize in the family law needs of immigrant and Spanish-speaking survivors of domestic violence. Legal services often include child and spousal support, custody, access to public benefits, and immigration applications. In addition, the RRHS provides each participant with instructions on appealing lease terminations, rental assistance determination, and extending rental assistance.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

E) (000 (0 0 A 11 11	5 -0	40/00/0004
FY2024 CoC Application	Page 73	10/30/2024

Our organization coordinates with the Philadelphia CoC through the coordinated entry system, CEA-BHRS. We send and receive referrals via CEA-BHRS. We comply with the CoC's written standards for providing rapid rehousing assistance. We also supply data for this project from our comparable database to the CoC.

Our organization aligns our housing services with the goals, values, and principles established by the Philadelphia CoC. In alignment with the CoC's goal to make homelessness rare, our organization provides homelessness prevention services through other funding streams. In alignment with the CoC's goal to make homelessness brief, we rapidly connect participants to housing and move-in assistance. In alignment with the CoC's goal to make homelessness non-recurring, we complement housing assistance with holistic supportive services, such as primary health care, workforce development supports, and public benefits assistance.

We also align with the CoC's stated values of being trauma-informed, personcentered, assessment-based, data-driven, flexible, efficient, and accessible. Our organization has provided free, confidential, and trauma-informed counseling for more than 25 years, and our staff receive regular trauma-related training. Our organization has made person-centered and data-driven services a focal point. We use our trademarked service delivery model to move the focus of client relationships beyond service brokering to focus on essential social work skills that foster positive outcomes and meet clients where they are. Employees at all levels of the organization are trained in this approach and are provided ongoing spaces to learn new skills, discuss central pieces of the model in practice, and debrief shared experiences. Additionally, all our services, including this project, rely on assessment-based, flexible, and efficient case management that is accessible to all.

Lastly, our organization aligns with CoC's FFY24 guiding principles: center equity, advance accessibility, build capacity, practice housing first, and promote positive living. We center equity by providing trauma-informed services to a predominantly Latino community. We advance accessibility by affirmatively furthering fair housing. We do this by promoting and adhering to the Fair Housing Act, the Americans with Disabilities Act, and Section 504. We build capacity by providing person-centered services that partner with participants to focus on housing stability and independenc

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).
	NOFO Section I.B.3.j.(1)(e)
	Describe in the field below examples of how the new project(s) will:
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
3.	emphasize program participants' strengths-for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivordefined goals and aspirations;

FY2024 CoC Application	Page 74	10/30/2024

Applicant: Philadelphia CoCPA-500Project: PA-500 CoC Registration FY2024COC_REG_2024_214686

center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

We serve the eastern North Philadelphia community, which has the lowest annual median income of any in Philadelphia. Of the over 12,000 clients we served last year, 76% identified as Latino and 89% reported household income below 150% of the Federal Poverty Level. These conditions often lead to households experiencing high rent burdens—spending more than 30% of their income on housing. Half of all Latino households in Philadelphia are rent-burdened. Rental unaffordability can result in housing instability and homelessness when rent-burdened households experience even a temporary loss of income or a large expense, such as a medical bill. These challenges are exacerbated by domestic violence. Domestic violence disrupts victims' work and employment, resulting in lower incomes, more frequent job changes, and higher rates of casual and part-time work. Domestic violence has been shown to negatively affect low-income job stability and financial well-being, with impacts lasting up to three years. Many survivors choose safety over employment, resulting in economic isolation that impedes their ability to support themselves

Our project meets a critical community need by providing evidence-based interventions highly informed by Latino language, culture, and values. Domestic and intimate partner violence happens within the context of a family's life and is affected by numerous personal, cultural, and systemic issues. These factors include cultural values, religion, economic factors, immigration, and antimmigration environments. Our project is unique because it is informed by Latino language, culture, and values.

and their families after leaving their abuser.

Our project addresses the CoC guiding principles of Centering Equity and Advancing Accessibility by providing culturally competent services in clients' preferred language, making housing services accessible to the Spanish-speaking community. We practice the Housing First model with our accelerated timeline for client intake and move-in. Additionally, we work to build capacity and shared equitable power and build thriving households using our holistic approach centering clients in decision making and referring to other supportive services to ensure long term success.

We use a dual-outcome strategy for addressing employment and housing stability to move clients to economic self-sufficiency. We use the Housing First model, where survivors receive rapid placement and stabilization in safe and affordable housing before engaging them in supportive services. This is combined with our service delivery model to provide client-centered, data-informed, and culturally responsive support. Our trauma-informed environment is person-centered, focusing on empowerment, collaboration and choice. We use relationships with landlords to connect survivors with safe and affordable housing. Our dual-outcome strategy, service delivery model, trauma-informed environments, and relationships are complementary components of our model.

To increase the employment and income of participants and maximize their ability to live independently, our staff refer participants to both community partners and other programs at our organization, including primary health care, workforce development, maternal and child health, support with income tax preparation, and educational attainment opportunities. Our education and workforce programs include on-site General Education Development test instruction and testing, English as second language instruction, several credentialing programs, and an associate's degree program through a partnership with Harcum College. The RRHS provides each participant

household requiring more than one month of rental assistance with a minimum of four linkages/referrals. Participants are offered credit counseling, budgeting, and financial planning to ensure self-sufficiency and reduce the impact of economic abuse.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

Our organization designs programs to holistically serve the family unit, connecting each family member to programs that serve their unique needs. Staff across all levels participate in "design labs" that use human-centered design (HCD), a set of principles used throughout the private sector to thoughtfully design products and services from the perspective of the end-user to ensure optimal user-friendliness and value. Design labs use staff and client feedback to adjust program structures to match client needs, resulting in better client outcomes. The design lab process uses iterative feedback loops to update and enhance the program based on what works for each client. Our use of HCD in program design across the agency's departments and divisions deepens the integration of clients' lived experiences, personal values, and belief systems in service delivery and programming, and strengthens linkages between our programs, increasing our effectiveness and impact.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
		•

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.		Office of Homeless Services - Lutheran Settlement House
2.	Rate of Housing Placement of DV Survivors–Percentage	92%
3.	Rate of Housing Retention of DV Survivors–Percentage	96%

FY2024 CoC Application	Page 77	10/30/2024
· · === · · · · · · · · · · · · · · · ·	1 - 9 - 1	

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	
		•
	For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:	
1.	how the project applicant calculated the rate of housing placement;	
2.	whether the rate for housing placement accounts for exits to safe housing destinations;	
3.	how the project applicant calculated the rate of housing retention; and	
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).	
		•

(limit 1,500 characters)

The project applicant calculated the rate of housing placement based on the total number of participants placement in housing (92%) over the last reporting period 10-1-2022 through 9-30-2023 and the rate of retention is based on the number of total participants returns to the system through DV projects within the last 2 years (4%) coming to a total retention rate of 96%. The data source used to determine this data was a combination of the HMIS databases and our CoC program Organization's comparable database (pulled from the local competition project application.

4A-3c.	Applicant's Experience Housing DV Survivors.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below how the project applicant:
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

(limit 2,500 characters)

FY2024 CoC Application	Page 78	10/30/2024	

For more than 20 years, we've operated a 9-unit transitional housing program, which recently shifted to a permanent housing program for survivors of DV. In the past, families stayed in our transitional housing for up to 18-months. To be responsive to the changing housing landscape and better meet survivors' needs, in 2023, we removed the 18-month time limit, and began treating this program as a permanent housing option for eligible survivors.

To determine eligibility for Rehousing funds, all survivors who are referred or self-refer to our agency will be screened for housing needs. If housing goals are discussed at intake or in a counseling session, families will be referred to our Housing Team, which will be comprised of a two Housing Case Managers (one to-be-hired) and a ¿Family Services Coordinator. Housing Team members will then complete a Housing Intake with the client, screening them for eligibility to receive housing funds and supportive services. As part of this process, clients will receive financial coaching and budgeting support. Housing Case Managers and eligible clients will then work together to find housing that meets CoC eligibility, complete CoC paperwork, and engage in weekly case management to support the family's transition and develop the building blocks for housing sustainability. Simultaneously, most clients will engage in ongoing DV counseling, which is both trauma-informed and empowerment-based. For interested families, counseling will also be available for children of survivors. We've worked with DV survivors and people experiencing homelessness for more than fifty years. In addition to our multi-service DV program, we operate an emergency family shelter and transitional housing program, and have been recipients of several different housing pass-through grants from private foundations and government agencies.

At any given time, up to 30 adults and 70 children call our emergency family shelter home. Families seek shelter for a wide variety of reasons, including DV, loss of income, and fires, and stay for an average of six months. During their time in shelter, staff work with families to apply for benefits, access community resources, set goals, and develop action plans. In a typical year, we provide safe shelter to nearly 300 people.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping survivors' information and locations confidential;
4.	training staff on safety and confidentially policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

FY2024 CoC Application	Page 79	10/30/2024

With CoC funding, we will connect DV survivors with critical financial support to help them obtain and maintain safe housing for themselves and their children. Wrap-around services like case management, housing counseling, financial literacy skill-building, DV counseling, food access, and transportation support will help assure that survivors have the skills and resources they need to create lasting change for their families today, and for future generations.

While our team has the experience and expertise to offer many different services—from trauma therapy to medical advocacy—with partners, we can do so much more. Over the years, we've developed collaborative relationships with many different types of providers. We have strong referral relationships with private therapists and agencies that provide child therapy; we work closely with immigrant serving organizations to assure that DV survivors have access to culturally resonant and responsive services; we partner with finance experts to facilitate our Economic Justice groups, introducing clients to credit unions, credit counseling opportunities, and other financial tools; we are a paid member of the Wardrobe (formerly Career Wardrobe) and Furniture Bank, helping displaced clients acquire professional clothing and new furniture; our emergency family shelter works closely with the Children's Hospital of Philadelphia's (CHOP).

In 2018, in partnership with current and former clients, many of whom have histories of homelessness, we founded a network of DV survivors. Today, the Network is a group of nearly 20 survivors who regularly share their experience and perspective with a range of stakeholders. The Network is an empowerment-based initiative focused on two things: educating the public about DV and compensating survivors for the expertise that comes with lived experience. Building on its success, several years ago our team, in collaboration with Temple University, developed a research advisory board to center survivors' voices in the research process.

NOFO Section I.B.3.j.(1)(d)

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

In 2018, in partnership with current and former clients, many of whom have histories of homelessness, we founded a network of DV survivors. Today, the Network is a group of nearly 20 survivors who regularly share their experience and perspective with a range of stakeholders. The Network is an empowerment-based initiative focused on two things: educating the public about DV and compensating survivors for the expertise that comes with lived experience. Building on its success, several years ago our team, in collaboration with Temple University, developed a research advisory board to center survivors' voices in the research process.

FY2024 CoC Application	Page 80	10/30/2024	
------------------------	---------	------------	--

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
1.	prioritizing placement and stabilization of survivors;	
2.	placing survivors in permanent housing;	
3.	placing and stabilizing survivors consistent with their preferences; and	
4.	placing and stabilizing survivors consistent with their stated needs.	

(limit 2,500 characters)

In 2018, we were the first program in the Pennsylvania, and only the second in the nation, to obtain Federal Housing First funds for DV survivors. These funds allowed our agency to support 20 survivors in securing safe and stable permanent housing. Several years later, after successfully implementing the Housing First model with DV survivors, we obtained additional DV housing funds through an Emergency Solutions Grant (ESG). This time, we were able to support 38 survivors and their families in transitioning to safe and stable permanent housing.

We've worked with DV survivors and people experiencing homelessness for more than fifty years. In addition to our multi-service DV program, we operate an emergency family shelter and transitional housing program, and have been recipients of several different housing pass-through grants from private foundations and government agencies.

At any given time, up to 30 adults and 70 children call our emergency family shelter home. Families seek shelter for a wide variety of reasons, including DV, loss of income, and fires, and stay for an average of six months. During their time in shelter, staff work with families to apply for benefits, access community resources, set goals, and develop action plans. In a typical year, we provide safe shelter to nearly 300 people.

For more than 20 years, we've operated a 9-unit transitional housing program, which recently shifted to a permanent housing program for survivors of DV. In the past, families stayed in our transitional housing for up to 18-months. To be responsive to the changing housing landscape and better meet survivors' needs, in 2023, we removed the 18-month time limit, and began treating this program as a permanent housing option for eligible survivors.

At our organization, we've also seen how transformative Rapid Rehousing interventions for survivors can be. One of our former counseling clients, ("Eva"), recently called Philadelphia's 24-hour DV hotline. On the call, she shared that she was living in an emotionally unsafe temporary housing situation and struggling to maintain steady work. Eva was eager for help, especially because she needed to obtain and sustain safe housing in order to be reunited with her child. After several months of working with our team, Eva secured a safe place to live and was able to move with the assistance of our survivor relocation funds; this financial and social support combined, put Eva on track to be reunited with her child.

FY2024 CoC Application Page 81 10/30/2024

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:
1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;
3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
4.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

While our team has the experience and expertise to offer many different services—from trauma therapy to medical advocacy—with partners, we can do so much more. Over the years, we've developed collaborative relationships with many different types of providers. We have strong referral relationships with private therapists and agencies that provide child therapy; we work closely with immigrant serving organizations to assure that DV survivors have access to culturally resonant and responsive services; we partner with finance experts to facilitate our Economic Justice groups, introducing clients to credit unions, credit counseling opportunities, and other financial tools; we are a paid member of the Wardrobe (formerly Career Wardrobe) and Furniture Bank, helping displaced clients acquire professional clothing and new furniture; our emergency family shelter works closely with the Children's Hospital of Philadelphia's (CHOP's) Homeless Health Initiative to address residents' primary care needs; and we work with the Agatston Urban Nutrition Initiative and other nutrition and food access partners to provide nutrition education and kitchen kits to the families we serve.

We've been providing free bilingual counseling services to victims and survivors of DV and dating abuse for nearly fifty years. Our DV program provides advocacy, education, and outreach; one-on-one and group counseling; transitional housing; on-site medical advocacy at area hospitals, including CHOP, Jefferson, Temple Health, and Einstein Medical Center; and 24-hour DV crisis hotline services.

While our budget includes rental support for 12-months per family, in our many years working with survivors, we know they often only need 6-months of support to reach stability. In some cases, we may provide "step-down" support via 50% rent for a period of months, to help families gradually move towards housing independence. On average, the families we serve tend to have 2-3 children. Given this, we anticipate that CoC funds could help as many as 120 adults and children.

We offer services in multiple languages – the materials in our DV program and homeless shelter are available in Spanish, English, French, Vietnamese, Basic Chinese, Russian, and Arabic. Additionally, many of our direct service and administrative staff are bilingual in English and Spanish. For clients who speak languages not represented on our team, we use interpretation services.

In 2018, in partnership with current and former clients, many of whom have histories of homelessness, we founded a network of DV survivors. Today, the Network is a group of nearly 20 survivors who regularly share their experience and perspective with a range of stakeholders. The Network is an empowerment-based initiative focused on two things: educating the public about DV and compensating survivors for the expertise that comes with lived experience. Building on its success, several years ago our team, in collaboration with Temple University, developed a research advisory board to center survivors' voices in the research process.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
·	NOFO Section I.B.3.j.(1)(d)	

FY2024 CoC Application	Page 83	10/30/2024

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

We've worked with DV survivors and people experiencing homelessness for more than fifty years. In addition to our multi-service DV program, we operate an emergency family shelter and transitional housing program, and have been recipients of several different housing pass-through grants from private foundations and government agencies.

For more than 20 years, we've operated a 9-unit transitional housing program, which recently shifted to a permanent housing program for survivors of DV. In the past, families stayed in our transitional housing for up to 18-months. To be responsive to the changing housing landscape and better meet survivors' needs, in 2023, we removed the 18-month time limit, and began treating this program as a permanent housing option for eligible survivors.

In 2018, we were the first program in the Pennsylvania, and only the second in the nation, to obtain Federal Housing First funds for DV survivors. These funds allowed our agency to support 20 survivors in securing safe and stable permanent housing. Several years later, after successfully implementing the Housing First model with DV survivors, we obtained additional DV housing funds through an Emergency Solutions Grant (ESG). This time, we were able to support 38 survivors and their families in transitioning to safe and stable permanent housing.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

FY2024 CoC Application	Page 84	10/30/2024
------------------------	---------	------------

To determine eligibility for Rehousing funds, all survivors who are referred or self-refer to our agency will be screened for housing needs. If housing goals are discussed at intake or in a counseling session, families will be referred to our Housing Team, which will be comprised of a two Housing Case Managers (one to-be-hired) and a¿Family Services Coordinator. Housing Team members will then complete a Housing Intake with the client, screening them for eligibility to receive housing funds and supportive services. As part of this process, clients will receive financial coaching and budgeting support. Housing Case Managers and eligible clients will then work together to find housing that meets CoC eligibility, complete CoC paperwork, and engage in weekly case management to support the family's transition and develop the building blocks for housing sustainability. Simultaneously, most clients will engage in ongoing DV counseling, which is both trauma-informed and empowerment-based. For interested families, counseling will also be available for children of survivors.

We are committed to a Housing First model. All DV services are client-centered and empowerment-based. We provide counseling to help survivors work through safety-related barriers and process trauma that can otherwise create psychological barriers to sustaining permanent housing. For clients who need deeper mental health support in order to successfully obtain and maintain housing, we have referral relationships with outpatient mental health providers. Our Economic Justice Groups help clients expand their financial literacy, landlord communication, and budgeting skills, while supporting efforts to repair credit damaged through economic abuse. By providing transportation support and access to our food pantry and farm stand, we help assure that lack of transportation or healthy food is never a barrier to securing housing.

Habitability inspections are an important part of linking survivors with appropriate housing that meets their family's needs. For this project, habitability inspections will be conducted by members of our Housing Team in close collaboration with clients and landlords. Our inspections will be guided by an Inspections Standards Document developed by PCADV.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).
	NOFO Section I.B.3.j.(1)(e)
	Describe in the field below examples of how the new project(s) will:
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
3.	emphasize program participants' strengths-for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivordefined goals and aspirations;
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

EV2024 CoC Application	D 05	40/00/0004
FY2024 CoC Application	Page 85	10/30/2024

(limit 5,000 characters)

With CoC funding, we will connect DV survivors with critical financial support to help them obtain and maintain safe housing for themselves and their children. Wrap-around services like case management, housing counseling, financial literacy skill-building, DV counseling, food access, and transportation support will help assure that survivors have the skills and resources they need to create lasting change for their families today, and for future generations.

While Rapid Rehousing for survivors has been shown to be both lifesaving and cost-effective, DV programs still have very little access to housing resources. Each year, we're forced to turn away survivors who need financial assistance to secure safe and stable housing. CoC funds will allow us to support at least 17 survivors and their families (approximately 60 adults and children) with move-in costs, rental support, and all the other services they need to begin changing the trajectory of their lives; however, based on decades of experience in this field, we know that survivors often only need six-months of rental support in order to stabilize their families. Given this, we anticipate, we could impact as many as 120 adults and children, or 35 families with an average of 2-3 children each.

We've been providing free bilingual counseling services to victims and survivors of DV and dating abuse for nearly fifty years. Our DV program provides advocacy, education, and outreach; one-on-one and group counseling; transitional housing; on-site medical advocacy at area hospitals, including CHOP, Jefferson, Temple Health, and Einstein Medical Center; and 24-hour DV crisis hotline services.

While our budget includes rental support for 12-months per family, in our many years working with survivors, we know they often only need 6-months of support to reach stability. In some cases, we may provide "step-down" support via 50% rent for a period of months, to help families gradually move towards housing independence. On average, the families we serve tend to have 2-3 children. Given this, we anticipate that CoC funds could help as many as 120 adults and children.

We offer services in multiple languages – the materials in our DV program and homeless shelter are available in Spanish, English, French, Vietnamese, Basic Chinese, Russian, and Arabic. Additionally, many of our direct service and administrative staff are bilingual in English and Spanish. For clients who speak languages not represented on our team, we use interpretation services.

We will continue to work closely with our CoC to assure that survivors' unique safety and confidentiality needs are met system-wide. As an agency and as a project team, our values are aligned with the CoC's Strategic Plan. Our work with survivors is always trauma-informed, person-centered, flexible, and accessible; we are committed to making homelessness among survivors rare, brief, and non-recurring.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	

Describe in the field below how the new project will involve survivors:

FY2024 CoC Application	Page 86	10/30/2024
------------------------	---------	------------

COC REG 2024 214686

with a range of lived expertise; and
 in policy and program development throughout the project's operation.

(limit 2,500 characters)

In 2018, in partnership with current and former clients, many of whom have histories of homelessness and housing insecurity, we founded a network of DV survivors. Today, the Network is a group of nearly 20 survivors who regularly share their experience and perspective with a range of stakeholders, including healthcare providers and administrators, social workers, lawyers, educators, students, and parents. The Network is an empowerment-based initiative focused on two things: educating the public about DV and compensating survivors for the expertise that comes with lived experience. Network member, and former client, Kalena Brown is serving as a reference for this proposal.

In just six years, the Network has already made a tremendous impact on the lives of its members and the patients, providers, students, parents, teachers, and others who've benefited from Network initiatives. For example, in recent years, the Network has helped to redesign how Philadelphia healthcare providers screen for DV; educated high school students about healthy relationships; and improved the feedback loop between patients and providers who discuss DV during patient appointments. Former client, Devon, describes her experience as a Network member this way: "I found that the people who helped me throughout my journey were the people I really wanted to be like, because who I am today I'm very, very proud of. They've given it all to me. They've helped build me up professionally and personally to go out and represent this Network and hopefully I swap seats with someone else and we just keep swapping seats and there's all these wonderful women who are just healing and happy and making this world a better place."

At our emergency family shelter, residents are encouraged to share their ideas and feedback in a variety of formal and informal ways. Residents are invited to: help shape the dining hall menu through participation in the Menu Committee; attend monthly all shelter meetings to share feedback, generate programming ideas, and learn about initiatives underway; and participate in short-term projects, like revising shelter policies and processes. Residents who participate in specific programming, like counseling or case management are also encouraged to offer (anonymously if preferred) program-specific feedback to improve the experience for future shelter residents.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b. Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).

NOFO Section I.B.3.j.(1)

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

FY2024 CoC Application	Page 87	10/30/2024
------------------------	---------	------------

1.		Office of Homeless Services - Women Against Abuse, Inc.
2.	Rate of Housing Placement of DV Survivors–Percentage	92%
3.	Rate of Housing Retention of DV Survivors–Percentage	96%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.
	NOFO Section I.B.3.j.(1)(d)
	For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:
1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

The project applicant calculated the rate of housing placement based on the total number of participants placement in housing (92%) over the last reporting period 10-1-2022 through 9-30-2023 and the rate of retention is based on the number of total participants returns to the system through DV projects within the last 2 years (4%) coming to a total retention rate of 96%. The data source used to determine this data was a combination of the HMIS databases and our CoC program Organization's comparable database (pulled from the local competition project application.

4A-3c.	Applicant's Experience Housing DV Survivors.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below how the project applicant:
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors–you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

(limit 2,500 characters)

FY2024 CoC Application	Page 88	10/30/2024
FY2024 CoC Application	Page 88	10/30/2024

This organization has extensive experience addressing the housing and related supportive services needs of victims of domestic violence. This organization has been operating both transitional housing and rapid rehousing programs for over thirty-five years and over a decade respectively, and has successfully served hundreds of households. Because this organization currently operates programs with both housing models, and has decades of experience serving this population, we stand ready to implement quality programming to ensure that survivors are well-supported to quickly access permanent housing and enhance their stability.

This organization's services are recognized for promoting the dignity and self-sufficiency of survivors and meet all standards of PA's statewide domestic violence coalition, the Pennsylvania Coalition Against Domestic Violence (PCADV). The organization is experienced in managing federal contracts, including numerous OVW awards and a current HUD Rapid Rehousing award, and continually monitors program quality through team supervision and program evaluation. In 2016, this organization developed a case management manual highlighting its unique approach to services that address the intersections between homeless and domestic violence, which incorporates Building on Strengths and Advocating for Family Empowerment (BSAFE), using Critical Time Intervention (CTI); and Empowerment Model; Domestic Violence Informed Safe Housing (DASH). Philadelphia Health Management Corporation (PHMC) evaluated the model and noted increases in permanent housing placements and earned income for survivors served in this organization's programs.

While enrolled in the transitional housing component, clients pay a modest rent (30% of income) during their stay and are encouraged to save so that they build towards independence. This will support their ability to more quickly enter permanent housing, through rapid rehousing or other means. Once they enter the transitional housing program, Longer Term Case Managers work collaboratively towards the client's self-identified goals in areas including permanent housing, financial independence, education, employment, parenting, and behavioral health. Each resident creates an individualized service plan which is reviewed and updated as needed at least once every 90 days.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping survivors' information and locations confidential;
4.	training staff on safety and confidentially policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

FY2024 CoC Application	Page 89	10/30/2024

The organization has provided a continuum of care of services to survivors of domestic violence, dating violence, sexual assault, human trafficking, and stalking in a manner that promotes victim safety, autonomy and dignity for nearly fifty years. All staff members undergo state-mandated 45-hour training on domestic violence when onboarded as employees, and attend trauma-informed refresher trainings offered several times each year. As survivors of abuse have had their options and autonomy limited by their abuser, this organization is committed to restoring a sense of power to the survivors it serves.

Because safety remains the utmost priority, and because this organization operates from an empowerment framework, participation in services will be encouraged but will remain absolutely voluntary. Clients may choose to self-discharge from any program at any time. Throughout service provision, client self- determination and respect for the dignity of clients is emphasized.

This organization recognizes that each survivor moves forward at a different pace, and case managers support each survivor individually towards the achievement of goals they set for themselves. This organization recognizes the numerous barriers to self-sufficiency faced by those healing from physical, sexual, psychological, and financial abuse and homelessness. Clients may have to balance competing priorities, such as potential income gains through employment against consequential loss in welfare benefits. As our project is designed to provide guidance and services to survivors who are moving into an increasingly autonomous living situation (beyond shelter), services will remain reflexive to individual client needs.

4A-3d.1. Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.

NOFO Section I.B.3.j.(1)(d)

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.

(limit 2,500 characters)

The organization has provided a continuum of care of services to survivors of domestic violence, dating violence, sexual assault, human trafficking, and stalking in a manner that promotes victim safety, autonomy and dignity for nearly fifty years. All staff members undergo state-mandated 45-hour training on domestic violence when onboarded as employees, and attend trauma-informed refresher trainings offered several times each year. As survivors of abuse have had their options and autonomy limited by their abuser, this organization is committed to restoring a sense of power to the survivors it serves.

Because safety remains the utmost priority, and because this organization operates from an empowerment framework, participation in services will be encouraged but will remain absolutely voluntary. Clients may choose to self-discharge from any program at any time. Throughout service provision, client self- determination and respect for the dignity of clients is emphasized.

FY2024 CoC Application	Page 90	10/30/2024

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
		-
	Describe in the field below the project applicant's experience in:	
1.	prioritizing placement and stabilization of survivors;	
2.	placing survivors in permanent housing;	
3.	placing and stabilizing survivors consistent with their preferences; and	
4.	placing and stabilizing survivors consistent with their stated needs.	

(limit 2,500 characters)

The organization has provided a continuum of care of services to survivors of domestic violence, dating violence, sexual assault, human trafficking, and stalking in a manner that promotes victim safety, autonomy and dignity for nearly fifty years. All staff members undergo state-mandated 45-hour training on domestic violence when onboarded as employees, and attend trauma-informed refresher trainings offered several times each year. As survivors of abuse have had their options and autonomy limited by their abuser, this organization is committed to restoring a sense of power to the survivors it serves.

Because safety remains the utmost priority, and because this organization operates from an empowerment framework, participation in services will be encouraged but will remain absolutely voluntary. Clients may choose to self-discharge from any program at any time. Throughout service provision, client self- determination and respect for the dignity of clients is emphasized.

While enrolled in the transitional housing component, clients pay a modest rent (30% of income) during their stay and are encouraged to save so that they build towards independence. This will support their ability to more quickly enter permanent housing, through rapid rehousing or other means. Once they enter the transitional housing program, Longer Term Case Managers work collaboratively towards the client's self-identified goals in areas including permanent housing, financial independence, education, employment, parenting, and behavioral health. Each resident creates an individualized service plan which is reviewed and updated as needed at least once every 90 days.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.
	NOFO Section I.B.3.j.(1)(d)
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:
1.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;
2.	providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;
3.	emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;

FY2024 CoC Application	Page 91	10/30/2024
1 1202+ 000 / (ppilodilol)	1 age of	10/00/2027

Applicant: Philadelphia CoCPA-500Project: PA-500 CoC Registration FY2024COC_REG_2024_214686

centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

COC_REG_2024_214686

This organization has a robust commitment to providing trauma-informed, person-first services. This organization's services are grounded in an empowerment model that values client safety and autonomy; and victim-centered. All services will be voluntary, and clients may choose to self-discharge from the program at any time. Throughout service provision, client self-determination and respect for the dignity of clients is emphasized. The organization has provided a continuum of care of services to survivors of domestic violence, dating violence, sexual assault, human trafficking, and stalking in a manner that promotes victim safety, autonomy and dignity for nearly fifty years. All staff members undergo state-mandated 45-hour training on domestic violence when onboarded as employees, and attend trauma-informed refresher trainings offered several times each year. As survivors of abuse have had their options and autonomy limited by their abuser, this organization is committed to restoring a sense of power to the survivors it serves.

Organizational Background:

The mission of this organization is to provide quality, compassionate, and nonjudgmental services in a manner that fosters self-respect and independence in persons experiencing intimate partner violence and to lead the struggle to end domestic violence through advocacy and community education. In operation for nearly 50 years, this organization strives to provide a continuum of care—from telephone crisis counseling to long-term supportive housing—in a manner that promotes survivor safety, autonomy and dignity. This organization has demonstrated an ability to work across sectors, including other health and human services programs, non-profits, and community-based organizations. This organization has dozens of partnerships to provide clients with other services including educational needs, workforce development needs, behavioral health needs, legal services, etc. through warm-referrals.

Experience in Providing Housing and Supportive Services:

This organization has extensive experience addressing the housing and related supportive services needs of victims of domestic violence. This organization has been operating both transitional housing and rapid rehousing programs for over thirty-five years and over a decade respectively, and has successfully served hundreds of households. Because this organization currently operates programs with both housing models, and has decades of experience serving this population, we stand ready to implement quality programming to ensure that survivors are well-supported to quickly access permanent housing and enhance their stability.

Though all supportive services are voluntary, clients often check in with their Case Managers on a regular basis about their ongoing needs and progress towards their goals. Program staff will directly support clients in their applications for benefits and renewals, check in with the client about the status, and follow-through (or "linkages") to any community supportive services agencies to which they are referred. Participants will have access to transportation assistance to attend benefits or other appointments. This program also connects clients to education and workforce related opportunities, including career fairs, job interviewing skills workshops, and resume writing. This organization actively coordinates its efforts with other systems and service providers, including the Philadelphia Domestic Violence Collaborative, the Family Service Providers Network, and city's Office of Domestic Violence

Strategies.

This organization maintains key partnerships with local providers to further support economic empowerment of participants, including Keys to Success, Clarifi, Inc., Wells Fargo, District 1199c Training and Upgrading Fund, and The Wardrobe (formerly Career Wardrobe). Partners provide such supports as access to financial literacy workshops, connections to traditional banking institutions for financial security, education and workforce training, and employment development and resources. This organization established a Workforce Advisory Council in 2018 which includes including representatives from Exude, Bank of America, Santander Bank, Wells Fargo, and the City of Philadelphia's Office of Workforce Development, among others, to identify opportunities for clients to access living-wage jobs; and a Workforce Consortium consisting of key local service provider partners who provide specific services including job skills development or training upon referral. This organization is currently developing a partnership with Nueva Esperanza, Inc.'s Workforce Development program; an extension of multiple funding sources including a Workforce Innovation and Opportunity Act (WIOA) grant, Esperanza's Workforce Development programming has consistently high results compared to other programs within the City, resulting in clients gaining new and increased skillsets as well as direct job placement

4A-3g. Applicant's Experience Meeting Service Needs of DV Survivors.

NOFO Section I.B.3.j.(1)(d)

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Supportive services for this project include trauma-informed case management, assistance to identify affordable rental units (RRH component) and funds towards application fees, access to financial resources for transportation assistance, and other relocation costs, education or job development, and referrals to address other comprehensive needs that affect a survivors' ability to remain in housing and empower survivors to build economic stability. Each of these services will empower those made homeless due to domestic violence via a victim-centered, trauma-informed Housing First model that supports long-term well-being and independence.

This organization recognizes that each survivor moves forward at a different pace and case managers support each survivor towards the achievement of goals they set for themselves. As the budget allows and the need for flexibility arises, program staff may adjust the rental subsidy allocations; this organization recognizes that clients face significant barriers and that increasing stability takes time, and will work to ensure that participants are successful. This organization will prioritize client safety needs, including in cases where an abusive partner locates a client's physical address, accesses their finances, or any other challenges that might affect the client's ability to pay. Both components will not discharge clients if they do not have the ability to pay.

Few other organizations in Philadelphia are working to resolve challenges at the intersections of housing, economic empowerment and the experience of domestic violence survivors; there are also only a handful of other organizations providing rapid rehousing programming specifically for domestic violence survivors. This project would be unique for this target population in its ability to first stabilize and support survivors exiting brief emergency shelter stays through transitional housing, and then quickly connect them to permanent housing via the rapid rehousing component.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below how the project(s) will:	
1.	prioritize placement and stabilization of program participants;	
2.	place program participants in permanent housing;	
3.	place and stabilize program participants consistent with their preferences; and	
4.	place and stabilize program participants consistent with their stated needs.	

(limit 2,500 characters)

F12024 COC Application Fage 95 10/30/2024	FY2024 CoC Application	Page 95	10/30/2024
---	------------------------	---------	------------

This organization currently provides both transitional housing and rapid rehousing programming to support survivors in addressing their housing needs. Through this new project, this organization will create a more consolidated pipeline which will both ensure that survivors have access to both housing models, and free up additional spots in the current rapid rehousing program for survivors who enter through other channels (including external housing programs, emergency shelter, referrals, etc.)

The transitional housing facility is owned by this organization, and is comprised of five adjacent buildings that contain 15 individual apartments (1, 2, and 3-bedroom units), a child care space, on-site laundry services, a community room complete with client accessible computers, a playground, and staff offices. The location is confidential due to the significant safety concerns of the families who reside there.

While enrolled in the transitional housing component, clients pay a modest rent (30% of income) during their stay and are encouraged to save so that they build towards independence. This will support their ability to more quickly enter permanent housing, through rapid rehousing or other means. Once they enter the transitional housing program, Longer Term Case Managers work collaboratively towards the client's self-identified goals in areas including permanent housing, financial independence, education, employment, parenting, and behavioral health. Each resident creates an individualized service plan which is reviewed and updated as needed at least once every 90 days.¿¿

Rapid Rehousing: Also under this proposal, this organization will provide approximately 12 domestic violence survivors and their children with access to rental units (approx. one-bedroom and two-bedroom sites), robust rental subsidies, as well as case management, access to transportation funds, support with groceries, and other resources to empower survivors to sustain income and housing. This will be done through a Housing First approach while prioritizing participant safety. Clients will be enrolled in the rapid rehousing component of this project on a rolling basis throughout the one-year grant term, as soon as they desire after meeting the minimum 90 day stay within the transitional housing component (based on current OHS standards of housing program eligibility).

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below examples of how the new project(s) will:	
1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;	
2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;	
4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	

FY2024 CoC Application Page 96 10/30/2024

Applicant: Philadelphia CoCPA-500Project: PA-500 CoC Registration FY2024COC_REG_2024_214686

provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

This organization has a robust commitment to providing trauma-informed, person-first services. This organization's services are grounded in an empowerment model that values client safety and autonomy; and victim-centered. All services will be voluntary, and clients may choose to self-discharge from the program at any time. Throughout service provision, client self-determination and respect for the dignity of clients is emphasized. Our organization is very much aware of the disproportionate impact of homelessness on people of color, LGBTQ+ individuals, and people living with disabilities. Our strategic plan is designed with a keen focus on addressing these disparities through a multifaceted approach that ensures high-quality, consistent, and culturally appropriate client experiences.

In conjunction with the CoC Strategic Plan and FFY2024 Guiding Principles, this program operates on a Housing First approach, which does not require eligibility standards or mandated participation in services in order to enroll in the program and recognizes stable housing as a base from which to rebuild longer-term security. This ensures that there are no barriers for survivors to access housing for participants that meet HUD's eligibility criteria for the project. This program will seek to house participants as quickly as possible, while prioritizing client safety. Clients will have an opportunity to identify any additional goals or areas of support they hope to receive from the program.

We are committed to delivering services that are not only effective but also culturally relevant and sensitive to the unique needs of our clients. This includes the development and implementation of service delivery standards and evaluation tools that are laser-focused on inclusivity and respect for all individuals. By doing so, we aim to create an environment where all clients feel seen, heard, and valued. To better serve underserved communities, we are actively working to enhance our organization's cultural competency. This involves strengthening community-based partnerships with organizations that are deeply rooted in the communities we aim to serve, enhancing culturally appropriate resources, and ensuring our services are accessible and relevant to those who need them most. Additionally, this organization provides a continuum of services beyond this program, making it easier to support survivors throughout their journey from leaving an abusive situation to long-term stability and independence.

Because safety remains the utmost priority, and because this organization operates from an empowerment framework, participation in services will be encouraged but will remain absolutely voluntary. Clients may choose to self-discharge from any program at any time. Throughout service provision, client self- determination and respect for the dignity of clients is emphasized.

This organization recognizes that each survivor moves forward at a different pace, and case managers support each survivor individually towards the achievement of goals they set for themselves. This organization recognizes the numerous barriers to self-sufficiency faced by those healing from physical, sexual, psychological, and financial abuse and homelessness. Clients may have to balance competing priorities, such as potential income gains through employment against consequential loss in welfare benefits. As our project is designed to provide guidance and services to survivors who are moving into an increasingly autonomous living situation (beyond shelter), services will remain reflexive to individual client needs.

EV2024 CaC Application	Dogg 00	40/20/2024
FY2024 CoC Application	Page 98	10/30/2024

Applicant: Philadelphia CoC

Project: PA-500 CoC Registration FY2024

Longer-Term Case Managers will support clients throughout both components of the project to further ensure continuity of services and a holistic approach, especially as they exit the transitional housing component and enter the rapid rehousing component (if they choose to do so). When clients exit the program (either from the transitional housing component into permanent housing, or once they exit the rapid rehousing component into permanent housing), they are encouraged to remain in contact with their Case Managers as needed. Case Managers also follow-up with clients at 6 months and 12 months post-exit, to see how the client is faring and if they need additional supports. Clients can also select the option of receiving invitations to events, holiday gift drives, and other opportunities beyond their stay.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

This organization solicits client feedback both while clients are enrolled in programming (through bi-monthly community meetings and weekly meetings with case managers (and/or upon appointment with their case manager), with options to remain anonymous via written submissions) and upon their exit from supports. Staff conduct annual telephone surveys with exited clients to obtain updated safety and housing information and to determine if additional services are needed. Feedback from clients has directly informed this organization as to what support is needed and which support is perhaps not as helpful or can be improved.

This organization also continues to prioritize focus group development to increase our understanding of the barriers our clients face to safety. We know from previous focus groups that connecting with former clients provides invaluable data that immensely improves our service delivery and expansion. This organization has conducted focus groups approximately annually over the past several years. In addition to impacting direct service delivery, focus group feedback and insights inform our public policy agenda which shapes how we advocate for all survivors, and are also shared with elected officials during legislative visits as well as several funders.

This organization has several persons of lived experience (homelessness and domestic violence survivors) on its Board of Directors, including a survivor who has been served by this organization's programming specifically (named governance members include: Renee Norris-Jones, Jamie Colleen Miller), as well as amongst its staff and volunteers. This organization engages survivors, including former clients who have experienced homelessness, as volunteers in our community awareness program who represent this organization at public events and connect with community members, educating them about available resources and sharing their stories.

FY2024 CoC Application Page 99 10/30/2024	F 12024 COC ADDIICATION	Page 99	
---	-------------------------	---------	--

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

	The make promises and	9	p you outdood, uproud distance			
	Varianisti alida a Da		for each official action and the control of the con	do not the Outeriories Ourses and usual		
1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.					
	You must upload an attachment for each document listed where 'Required?' is 'Yes'.					
3.	We prefer that you use PDF files, though other file types are supported–please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.					
4.	Attachments must match the questions they are associated with.					
5.	Only upload documents responsive to the questions posed-including other material slows down the review process, which ultimately slows down the funding process.					
6.	If you cannot read the attachment, it is likely we cannot read it either.					
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).					
	. We must be able to read everything you want us to consider in any attachment.					
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.					
8.	8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.					
Document Typ	е	Required?	Document Description	Date Attached		
1C-7. PHA Ho Preference	meless	No	PHA Homeless Pref	10/29/2024		
1C-7. PHA Moving On Preference		No	PHA Moving On Pre	10/29/2024		
1D-10a. Lived Experience Support Letter		Yes	Lived Experience	10/29/2024		
1D-2a. Housin	g First Evaluation	Yes	Housing First Eva	10/29/2024		
1E-2. Local Competition Scoring Tool		Yes	Local Competition	10/29/2024		
1E-2a. Scored Forms for One Project		Yes	Scored Forms for	10/29/2024		
1E-5. Notification of Projects Rejected-Reduced		Yes	Notification of P	10/29/2024		
1E-5a. Notification of Projects Accepted		Yes	Notification of P	10/29/2024		
1E-5b. Local Competition Selection Results		Yes	Local Competition	10/29/2024		
1E-5c. Web Po Approved Con Application		Yes	Web Posting-CoC-A	10/30/2024		
1E-5d. Notification of CoC-		Yes	Notification of C	10/30/2024		

FY2024 CoC Application	Page 100	10/30/2024
------------------------	----------	------------

Approved Consolidated Application

Applicant: Philadelphia CoCPA-500Project: PA-500 CoC Registration FY2024COC_REG_2024_214686

			· · · · · · · · · · · · · · · · · · ·
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	HUD's Homeless Da	10/30/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: PHA Homeless Preference

Attachment Details

Document Description: PHA Moving On Preference

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: Housing First Evaluation

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

FY2024 CoC Application	Page 102	10/30/2024
------------------------	----------	------------

Document Description: Scored Forms for One Project

Attachment Details

Document Description: Notification of Projects Rejected-Reduced

Attachment Details

Document Description: Notification of Projects Accepted

Attachment Details

Document Description: Local Competition Selection Results

Attachment Details

Document Description: Web Posting–CoC-Approved Consolidated

Application

Attachment Details

Document Description: Notification of CoC-Approved Consolidated

Application

FY2024 CoC Application	Page 103	10/30/2024

Attachment Details

Document Description: HUD's Homeless Data Exchange (HDX)

Competition Report

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

FY2024 CoC Application Page 104 10/30/2024	FY2024 CoC Application		10/30/2024
--	------------------------	--	------------

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/18/2024
1B. Inclusive Structure	10/30/2024
1C. Coordination and Engagement	10/30/2024
1D. Coordination and Engagement Cont'd	10/30/2024
1E. Project Review/Ranking	10/30/2024
2A. HMIS Implementation	10/30/2024
2B. Point-in-Time (PIT) Count	10/30/2024
2C. System Performance	10/30/2024
3A. Coordination with Housing and Healthcare	10/30/2024
3B. Rehabilitation/New Construction Costs	10/30/2024
3C. Serving Homeless Under Other Federal Statutes	10/30/2024

FY2024 CoC Application	Page 105	10/30/2024
------------------------	----------	------------

4A. DV Bonus Project Applicants 10/30/2024

4B. Attachments Screen 10/30/2024

Submission Summary No Input Required

Homeless Services Philadelphia Continuum of Care

U.S. Department of Housing and Urban Development Office of Special Needs Assistance Programs 451 7th Street SW Washington, D.C. 20410

and policies approved by the CoC Board.

To Whom It May Concern.

The Lived Experience Commission (LEC) and Young Adult Leadership Committee (YALC) are proud to support the Philadelphia CoC FFY24 Notice of Funding Opportunity application. We confirm that the Philadelphia CoC and its Collaborative Applicant, the City of Philadelphia Office of Homeless Services, have conferred with us regarding all CoC related policies and applications. As sub-committees of the CoC Board within the governance structure, we have representatives from each of our groups that are coming members of the CoC Board. Furthermore, the LEC and YALC participate in the CoC planning processes to develop Philadelphia's Project Ranking and Priority Listing of renewal and new projects.

Philadelphia's LEC and YALC were established as formal committees of the Philadelphia CoC Board in 2016 and have voting seats on the Board. The LEC and YALC are comprised of people who have lived experience with homelessness. The mission of both the LEC and YALC, developed by group members, is to strive to end homelessness by elevating the voices of people with lived experience in policy making and advocating for a more friendly and effective system for people experiencing homelessness.

Philadelphia CoC Lived Experience Commission Designated Representative

As the designated representative for the Lived Experience Commission, I confirm that:

• The Philadelphia CoC has conferred with the LEC on the development of Philadelphia's applications

Shawly Mb
Shayma Ruff
LEC Board Member Representative

Kenneth Blackwell
LEC Board Member Representative

Date

Date

Philadelphia CoC Young Adult Leadership Committee Designated Representative

As the designated representative for the Young Adult Leadership Committee, I confirm that:

 The Philadelphia CoC has conferred with the YALC on the development of Philadelphia's applications and policies approved by the CoC Board.

All members of the Young Adult Leadership Committee are under the age of 24.

Javila Alexander
VALC Board Member Representative

9-18-2024 Date



Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions.



Housing First Evaluation Standards

Philadelphia Continuum of Care (CoC: PA-500)

City of Philadelphia - Office of Homeless Services

Table of Contents

Overview	2
HUD Homeless Policy Priority – Housing First	
Definition	2
HUD	2
Philadelphia CoC	2
PRIORITY-DRIVEN - HOUSING FIRST	3
Housing First Evaluation	4
CoC Local Competition Application Criteria	4
HMIS Data Criteria	0

OVERVIEW

The U.S. Department of Housing and Urban Development (HUD) releases the Notice of Funding Opportunity (NOFO) for the Continuum Care (CoC) Program annually. All Continuums of Care must compete nationally in the annual HUD CoC Competition to receive these funds.

The CoC program provides funding to communities to create a community wide approach to making homelessness brief, rare and non-recurring tailored to the country's various communities. Through this program, communities support the operation of homeless assistance projects, such as Permanent Supportive Housing (PSH) for persons with disabilities, Rapid Re-Housing, Transitional Housing, Safe Haven and Supportive Services only projects for Coordinated Entry, as well as supporting the Homeless Management Information System (HMIS) and CoC Planning activities.

HUD HOMELESS POLICY PRIORITY - HOUSING FIRST

Use a Housing First approach. Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions. CoC Program funded projects should help individuals and families move quickly into permanent housing, and CoCs should measure and help projects reduce the length of time people experience homelessness. Additionally, CoCs should engage landlords and property owners to identify housing units available for rapid rehousing and permanent supportive housing participants, remove barriers to entry, and adopt client-centered service methods. HUD encourages CoCs to assess how well Housing First approaches are being implemented in their communities.

DEFINITION

HUD

Housing First. A model of housing assistance that prioritizes rapid placement and stability in permanent housing in which admission does not have preconditions (such as sobriety or a minimum income threshold) and in which housing assistance is not conditioned upon participation in services. Transitional Housing and Supportive Services Only projects are considered to be using a Housing First model for the purposes of this NOFO if they operate with low barriers; work to quickly move people into permanent housing; do not require participation in supportive services for continued tenancy, occupancy, or

participation in the project; and, for Transitional Housing projects, do not require preconditions for moving into the transitional housing (e.g., sobriety or minimum income threshold) but do provide or assist with access to such supportive services.

Philadelphia CoC

Correctly Use a Housing First approach. Housing First prioritizes rapid placement and stabilization in permanent housing and does not have service participation requirements or preconditions. CoC Program funded projects should help individuals and families move quickly into permanent housing, and CoCs should measure and help projects reduce the length of time people experience homelessness. Additionally, CoCs should engage landlords and property owners to identify housing units available for rapid rehousing and permanent supportive housing participants, remove barriers to entry, and adopt client-centered service methods. HUD encourages CoCs to assess how well Housing First approaches are being implemented in their communities.

PRIORITY-DRIVEN - HOUSING FIRST

- The CoC prioritizes servicing high-need and emergent-need areas and populations.
- The CoC takes into consideration matters of equity and community impact.
- The CoC ensures assistance is provided to households at-risk of or experiencing homelessness is focused on moving to and obtaining independent housing stability in a permanent housing destination.
- The Housing First Approach focuses on housing people quickly without incorporating preconditions or service participation requirements as a condition of residency.
 - Housing First is a programmatic and systems approach that prioritizes providing permanent housing to people experiencing homelessness quickly without preconditions or service participation requirements, thus ending their homelessness and serving as a platform from which they can pursue personal goals and improve their quality of life.
 - This approach is guided by the belief that people need basic necessities like food and a stable place to live (or stable housing), before attending to other critical needs such as getting a job, budgeting properly, or attending to substance use issues.

Core Elements of Housing First at the Project Level

- Access to projects is not contingent on sobriety, minimum income requirements, lack of a criminal record (including status on the sex offender registry), completion of treatment, participation in services, status, or other unnecessary conditions.
- Projects do everything possible not to reject a household on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness."
- People with disabilities are offered clear opportunities to request reasonable accommodations
 within application and screening processes and during tenancy, and building and apartment
 units include special physical features that accommodate disabilities.
- Housing and service goals and plans are highly tenant-driven.
- Participation in services is voluntary and not a condition of tenancy, but can and should be used to, persistently engage participants to ensure housing stability.
- Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some tenants' lives. Tenants are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.
- o Substance use in and of itself, without other lease violations, is not considered a reason for eviction.
- Tenants in supportive housing are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements.
- Every effort is made to provide a tenant the opportunity to transfer from one housing accommodation or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.
- Projects that cannot serve a household work through the coordinated entry process to ensure that the household has access to other housing and services such as: prevention assistance, homeless dedicated housing and services, and community-based affordable housing.

HOUSING FIRST EVALUATION

During the operating period of the program or grant the recipient of awards must complete an evaluation of the program in relation to practices around Housing First. This evaluation must be completed by either a third party contractor or the Office of Homeless Services based on the recipients choice. In addition, as part of the annual CoC local competition, the CoC evaluates each project applying for funding renewal or new to respond to the following questions to determine housing first compliance (see questions and logic from the application for details below). Finally, as part of any monitoring of programs/grants the CoC uses the Homeless Management Information System data to conduct further analysis of performance to evaluate accessibility and placements for participants seeking housing stability.

CoC Local Competition Application Criteria

	_
Having too little income	Screen Out
Active or history of substance abuse	Screen Out
Having a criminal record with exceptions for state-mandated restrictions	Screen Out
History of victimization (e.g. domestic violence, sexual assault, childhood abuse)	Screen Out
None of the above	No Branch Assigned
you selected one or more of the first four boxes above (showing that partic OT be allowed to be admitted into the project), please describe related pro commodations made to address screening procedures. *	

Limit: 125 words

	Yes	
0	No	
Will	the project terminate participants from the program for any of the following reas	sons?*
	Failure to participate in supportive services	Terminate
	Failure to make progress on a service plan	Terminate
	Loss of income or failure to improve income	Terminate
	Any other activity not covered in a lease agreement typically found for unassisted persons in the project's geographic area	Terminate
	None of the above	No Branch Assigned
	ou selected one or more of the first four options above, please describe program se for termination and reasonable accommodations to address discharge proced	

Limit: 125 words

Will people with disabilities be offered clear opportunities to request rapplication and screening process? *	easonable accommodations within the
Yes	
○ No	
Will people with disabilities be offered clear opportunities to request r	reasonable accommodations during tenancy? *
Yes	
○ No	
If the project is unable to serve someone, will the project use the Cook has access to housing and services elsewhere? *	rdinated Entry system to ensure the participant
Yes	
○ No	
Every effort is made to provide a tenant the opportunity to transfer fro another if a tenancy is in jeopardy. Whenever possible, eviction back t	
Yes	
○ No	
Staff are/will be trained in clinical and non-clinical strategies, including and trauma-informed approaches. *	harm-reduction, motivational interviewing,
Yes	Training Documents
○ No	No Branch Assigned
If yes, please attach a list of the relevant documentation showing proof training, list of trained staff). *	f of staff training (name of training, date of

HMIS Data Criteria

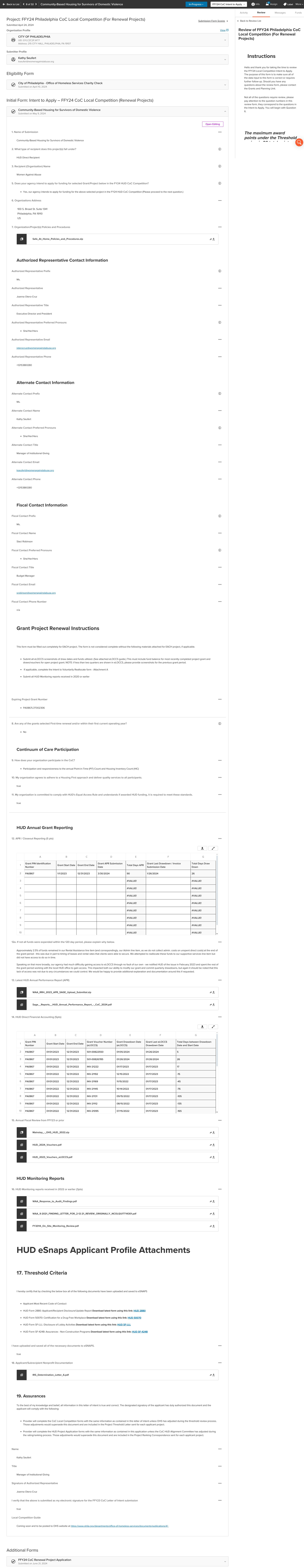
Data Performance Review Criteria & Scoring	Data Performance Review Criteria & Scoring	Data Performance Review Criteria & Scoring	Data Performance Review Criteria & Scoring
Evaluation Measure 5: Length of Time		5	Will be awarded if the following benchmark percentage is met 84% for Transitional Housing (TH Length of Participation (SH and TH Only) Q22b – number of days from client enroll date to exit date in these projects. Length of Time (Leavers Only): (Benchmark is established for the following project type) 175 days for Safe Haven (SH) 300 days for Transitional Housing (TH) Length of Time between Entry and Move-In Date (RRH and PSH Only) Q22c – number of days a client has experienced homelessness from the first date of homelessness to the date the client moved into PH Unit. Time to Move-In: (Benchmark is established for the following project type) 75 days for Rapid Re-housing (RRH) 30 days for Permanent Supportive Housing (PSH)
Evaluation Measure 6: Housing Stability/Exits to Permanent Housing Destinations Q23c	Percentage of the number of clients who have exited to a permanent housing destination based on the total number of exited clients in the reporting period.	5	Will be awarded if the following benchmark percentage is met Housing Outcomes (Benchmark is established for each project type) 80% for Transitional Housing (TH)/ Rapid Re-housing (RRH) 55% for Safe Haven (SH) 93% for Permanent Supportive Housing (PSH)

	Renewal Project Application Proposals		
	Proposal Criteria	Scores	
	Organization Information	5	
	Organization/Project Policies and Procedures (Attachment)	5	
	Budget Information	22	
Intent to Amelia	Annual Performance Report (APR) Submission(s)	5	
Intent to Apply Section	(All reports were submitted in SAGE within 90 days after the grant term)		
(Section scored,	All Expenditures Drawn	5	
all criteria must	(All funds were drawn and submitted within 120 days after the grant term)		
be met to meet	Invoice/Vouchers Submitted and Drawn Timely (at least Quarterly)	5	
Threshold.)	Annual Fiscal Review from FFY22 or prior		
	(Attachment should show eLOCCS or Mainstay quarterly draws and 100% of expended grant funds)		
	Monitoring and Documentation	3	
	HUD or OHS Monitoring Reports from 2022 or earlier	3	
	Nonprofit Tax-Exempt Status Documentation (Attachment)	N/A	
	Project Information	35	
	Statement of Qualifications; Relevant Experience	20	
	New or Innovative Housing Model Description	2	
	Project Facilities LEED Certification (Bonus Points)	5	
	Americans with Disabilities Act (ADA) compliance.	8	
	Coordination	60	
	CoC Coordinated Entry Participation	8	
	Continuous Improvement Process: Quarterly Monitoring	5	
	Continuum of Care Participation	2	
	Project Design Description (Narrative - 4000 Words)	20	
	Coordination with Street Outreach Activities/Teams (Narrative - 2000 Words)	5	
	Supportive Services (Narrative - 4000 Words)	20	
	Person with Lived Experience Collaboration	25	
	Housing First	20	
	Project Participant Screening	5	
Project	Project Participant Termination	5	
Application	Identifying and Addressing Severe Barriers for Participants (Narrative - 2500 Words)	5	
Section	Other Housing First Questions	5	
	Equal Access & Fair Housing	15	
	Racial Equity	20	
	Budget	30	
	Statement of Financial Capacity - Most recent organization financial audit completed by a third-party (Attachment)	5	
	Funding Request	3	
	Rental Assistance Budget Breakdown Supportive Services Budget Breakdown	3	
	Source of Match - Points awarded if used for increasing supportive services (if not, supportive service portion of match	5	
	must be equal to 25% of the funding request.) Leverage and Sustainability Plan (Narrative - 2000 Words)	5	
	Source of Match Commitment Letter(s) (Attachments)	2	
	Timeline of Activities	5	
	HMIS/ Comparable Database Performance Data	40	
	Project Performance Report (Uploaded from HMIS)	30	
	Project Performance and Projected Targets (Narrative - 2000 Words)	10	
	Violence Against Women Act (VAWA) Policy Ad Procedures	5	
	violence Against Women Act (VAWA) I only Au I locadiles		
	Project Intake/Exit/Discharge Policies & Procedures (Attachment)	5	

Proposal Criteria	Scores	%
Threshold Review	30	
Organization Information (For threshold review)	5	2%
Budget Information (For threshold review)	22	8%
Monitoring and Documentation (For threshold review)	3	1%
Application Review	255	
Project Information (for application review)	35	12%
Coordination (for application review)	60	21%
Person with Lived Experience Collaboration (for application review)	25	9%
Housing First (for application review)	20	7%
Equal Access & Fair Housing (for application review)	15	5%
Racial Equity (for application review)		7%
Budget (for application review)	30	11%
HMIS/ Comparable Database Performance Data	40	14%
Violence Against Women Act (VAWA) Policy Ad Procedures	5	2%
Project Intake/Exit/Discharge Policies & Procedures	5	2%
Total Possible Proposal Score	285	100%

	New & Expansion Project Application Proposals			
	Proposal Criteria	Score		
	Organization Information	26		
	Nonprofit Tax-Exempt Status Documentation (Attachment)	1		
	APPENDIX B-2 Diversity Report of Nonprofit Organizations (Attachment)	1		
	APPENDIX C – City of Philadelphia Tax and Regulatory-Status and Clearance Statement (Attachment)	1		
	APPENDIX D – Local Business Entity or Local Impact Certification (Attachment)	0		
	APPENDIX E – LGBTQ Applicant Opportunity Data (Attachment)	0		
	Experience of Organization and Other Partners	12		
ent to Apply	HMIS Participation	2		
Section	Continuous Improvement Process: Quarterly Monitoring	5		
Threshold	CoC Coordinated Entry Participation			
Criteria)	Continuum of Care Participation			
	Annual Fiscal Review from FFY22 or prior (Attachment)			
	Match Requirement			
	Monitoring reports received in 2021 or earlier (Attachment)			
	Applicant Code of Conduct (Attachment)			
	HUD Form 2880: Applicant/Recipient Disclosure/Update Report (Attachment)			
	HUD Form 50070: Certification for a Drug-Free Workplace (Attachment)			
	HUD Form SF-LLL: DISCLOSURE OF LOBBYING ACTIVITIES (Attachment)			
	HUD Form SF-424B: ASSURANCES - NON-CONSTRUCTION PROGRAMS (Attachment)			
	Project Information	18		
	Applicant Profile Form (Attachment)	5		
	CoC Project Understanding and Community Need	10		
	New or Innovative Housing Model Description	3		
	Coordination	30		
	Project Design Description	10		
	Supportive Services (Narrative)	20		
	Person with Lived Experience Collaboration	20		
	Statement of Qualifications; Relevant Experience	20		
	Housing First	15		
	Equal Access & Fair Housing	15		
Project	Racial Equity	15		
pplication	Budget	25		
Section	Statement of Financial Capacity - Most recent organization financial audit completed by a third-party (Attachment)	5		
	Funding Request	2		
	Rental Assistance Budget Breakdown	3		
	Supportive Services Budget Breakdown	3		
	Source of Match - Points awarded if used for increasing supportive services (if not, supportive service portion of match			
	must be equal to 25% of the funding request.)	5		
	Source of Match Commitment Letter(s) (Attachments)	2		
	Timeline of Activities	5		
	HMIS/ Comparable Database Performance Data	30		
	Violence Against Women Act (VAWA) Policy Ad Procedures	5		
	Project Intake/Exit/Discharge Policies & Procedures (Attachment)	1		
	.,			

Proposal Criteria	Scores	%
Organization Information	24	12%
Project Information	20	10%
Coordination	30	15%
Person with Lived Experience Collaboration	20	10%
Housing First	15	8%
Equal Access & Fair Housing	15	8%
Racial Equity	15	8%
Budget	25	13%
HMIS/ Comparable Database Performance Data	30	15%
Violence Against Women Act (VAWA) Policy Ad Procedures	5	3%
Project Intake/Exit/Discharge Policies & Procedures	1	1%
Total Possible Proposal Score	200	100%



Title

Community-Based Housing for Survivors of Domestic Violence

04/24/2024

id. 46327564

by Kathy Seufert in FFY24 Philadelphia CoC Local **Competition (For Renewal Projects)** on behalf of CITY OF PHILADELPHIA

kseufert@womenagainstabuse.org

06/21/2024

FFY24 CoC Renewal Project Application

Score 18 Information About Submission without Changes

Follow the instructions below making note of the exceptions and limitations to the "Submit Without Changes" process. In general, HUD expects a project's proposed project application information will remain the same from year-to-year unless changes are directed by HUD or approved through the grant agreement amendment process. However, HUD expects applicants to carefully review their information to determine if submitting without changes accurately reflects the expiring grant requesting renewal. Please refer to your FFY2023 Project Application to determine necessary changes. If you are a new HUD Direct recipient please email the OHS Grants unit at ohsgrants@phila.gov. The data from previously submitted new and renewal project applications can be imported (in eSnaps) into a FFY2024 renewal project application. The "Submit without Changes" process is not applicable for: first time renewing project applications a project application that did not import last FFY 2023 information a project that had Issues or Conditions that were addressed in FFY 2023 Post-Award and updates need to be reflected in the FFY 2024 project application a project that had amendments approved in FFY 2022 or FFY 2023 that need to be reflected in the FFY 2024 project application eSnaps will automatically be set to "Make Changes" and all questions on each screen must be updated. The eSnaps screens that remain "open" for required annual updates and do not affect applicants' ability to select "Submit without Changes" are: Recipient Performance Screen Consolidation and Expansion Screen 3A. Project Detail Screen 6D. Sources of Match All of Part 7: Attachments and Certification; and All of Part 8: Submission Summary. All other screens in Part 2 through Part 6 begin in "Read-Only" format and should be reviewed for accuracy; including any updates that were made to the 2023 project during the CoC Post Award Issues and Conditions process or as amended. If all the imported data is accurate and no edits or updates are needed to any screens other than the mandatory screens and guestions noted above. project applicants should select "Submit Without Changes" in Part 8. If project applicants imported data and do need to make updates to the information on one or more screens, they must navigate to Part 8: "Submission Without Changes" Screen, select "Make Changes", and check the box next to each relevant screen title to unlock screens for editing. After project applicants select the screens they intend to edit via checkboxes, click ""Save"" and those screens will be available for edit. Once a project applicant selects a checkbox and clicks ""Save"", the project applicant cannot uncheck the box. Please refer to the Detailed Instructions found on the left side menu of e-snaps or hud.gov to find more in depth information about applying under the FFY 2024 CoC Competition.

	Project Information (35 pts)
Expiring Grant Project Identification Number (PIN)	PA0867
2. Project Name	Safe at Home
3. Project Component Type	Rapid Re-Housing (RRH)

4. Is your organization, or this project, a victim service provider defined in 24 CFR 578.3?

Yes

5a. Grant Start Date 1/1/2026

5b. Grant End Date 12/31/2026

Project Qualifications & Staffing Certifications (20 pts)

6. Statement of Qualifications

Project Background:

This organization's primary mission is to provide a comprehensive and holistic range of services and supports to survivors of domestic violence and their children, and to work to end domestic violence through advocacy and education. In addition to this program, this organization operates programs including a hotline, emergency shelter, transitional housing, legal services, community education and training.

This program provides community-based case management paired with housing supports to survivors of domestic violence of all gender identities. The program includes linkages to a limited number of safe, affordable housing units, as well as relocation assistance and rental subsidies, options counseling, advocacy and education to help survivors maintain safe and affordable housing while developing financial literacy and life-skills for long-term self-sufficiency. This program aims to strengthen linkages between clients and community-based resources in their new neighborhoods for meaningful long-term impact. Clients are better positioned to sustain safe housing and overcome obstacles that may compromise client safety or force them to return to an abuser. Ongoing case management and support helps to transition families into their permanent community, and prevents recidivism into the costly shelter system due to a lack of continued safety planning and support around their abuse.

Experience of Staff and Partners:

This organization has extensive experience addressing the housing and related supportive services needs of victims of domestic violence; this program has been in operation for nearly a decade and has successfully served hundreds of households. Philadelphia Health Management Corporation (PHMC) has evaluated this program's model and noted increases in permanent housing placements and earned income for clients served. Because this organization currently operates this program, and has decades of experience serving this population, we stand ready to implement quality programming to ensure that survivors are well-supported to quickly access permanent housing and enhance their stability.

This organization is currently a recipient of numerous federal grants, including Housing and Urban Development (HUD) and the Department of Justice (DOJ), and has extensive experience managing these awards which provide support for our residential, legal, and prevention education programs. This organization also manages significant funding from multiple

departments of the City of Philadelphia, as well as funding streams from state sources (including the Pennsylvania Commission on Crime and Delinquency), foundation, corporate, and individual sources.

While this organization does not have any contractual partners (subrecipients) under this request, this organization has strong working relationships with landlords, non-profit partners, workforce and education providers, and mainstream providers throughout Philadelphia. Clients in the program will have an opportunity to view units from landlords like Mission First, with whom this organization has a public-private partnership with the provision of an annual allotment of permanent supportive housing units for this organization's clients transitioning into independence.

This organization maintains key partnerships with local providers to further support economic empowerment of participants, including Keys to Success, Clarifi, Inc., Wells Fargo, District 1199c Training and Upgrading Fund, and The Wardrobe (formerly Career Wardrobe). Partners provide such supports as access to financial literacy workshops, connections to traditional banking institutions for financial security, education and workforce training, and employment development and resources. This organization established a Workforce Advisory Council in 2018 which includes including representatives from Exude, Bank of America, Santander Bank, Wells Fargo, and the City of Philadelphia's Office of Workforce Development, among others, to identify opportunities for clients to access living-wage jobs: and a Workforce Consortium consisting of key local service provider partners who provide specific services including job skills development or training upon referral. This organization is currently developing a partnership with Nueva Esperanza, Inc.'s Workforce Development program; an extension of multiple funding sources including a Workforce Innovation and Opportunity Act (WIOA) grant, Esperanza's Workforce Development programming has consistently high results compared to other programs within the City, resulting in clients gaining new and increased skillsets as well as direct job placements. Through this partnership, Esperanza will receive direct referrals to pair this organization's clients with a Workforce Advisor who will work one-on-one with survivors to identify and plan steps towards their economic goals, and to provide them with incentivized additional technology access and training. In addition to economic empowerment partnerships, this program utilizes an extensive array of trusted partners (including behavioral health services, legal services, etc.) to provide clients with robust support.

The Director of this program has a more than 15-year career serving within Philadelphia's nonprofit human services agencies. She has extensive experience advocating for vulnerable families experiencing complex issues, including domestic violence, substance abuse, mental illness and homelessness. She is dedicated to breaking the cycle of domestic violence and passionate about providing quality trauma-informed services to families. She is supported in this work by two Case Managers, a Housing Stabilization Specialist, and an Economic Empowerment Assistant, all of whom have several years of experience working with clients at this organization (and additional experience at other organizations); they have completed a mandatory 45-hour training on domestic violence in accordance with state regulations, to better familiarize them in how to

support survivors in their autonomy. Program staff regularly attend additional refresher trainings and best practices trainings throughout the year. The team is effective at project management, communicating with external funders and partners, and working creatively to find solutions to clients' unique needs.

For households with the longest periods of homelessness, program staff will ask a series of additional questions about factors that may be contributing towards homelessness. These heads of households may identify specific challenges around health, economic or other safety challenges that may prevent them from being able to obtain permanent housing. Any challenges identified will further enable staff to tailor referrals and resources to address those specific needs.

Number of staff: This program currently has 5 staff members dedicated to its operations (including a Senior Director to manage the program), with the support of administrative staff members, including finance, data, and fundraising staff members, as well as an Executive staff team that manages the organization as a whole. At this time there is no specific plan to hire additional staff members as we ensure the long-term stability of our programming, however this organization is always considering strategies to serve both additional clients and existing clients more comprehensively within the context of available resources and sustainable growth.

7. What Is a Pennsylvania Background Check? A Pennsylvania employment background check is an investigation of the background. qualifications, criminal history, education, and employment history of an applicant. Employers conduct background checks on applicants to ensure they are qualified for their positions and are trustworthy and safe. What Shows Up on a PA Background Check? Most employers request the following searches on employment background checks in Pennsylvania: Criminal history Education verification Employment verification Social Security Number trace/Identity verification Professional license verification State Laws Criminal Background Information Under 18 Pa.C.S. § 9125 of the Pennsylvania Criminal History Record Information Act, employers can use an applicant's criminal conviction information only when doing so complies with the following provisions: Felony and misdemeanor convictions if they relate to the applicant's suitability for the position Notice must be provided when an employer bases a decision not to hire the applicant on the conviction information

I certify that this project requires background checks for all staff in compliance with federal, state and local regulations. checked

Housing Type and Location

8. Do any of the properties in this project have an active restrictive covenant?	No
9. Was the original project awarded as either a Samaritan Bonus or Permanent Housing Bonus project?	No No
10. Housing Type	Scattered-site apartments (including efficiencies)
10. Housing Type: Score	0
11a. Housing Type - I	Units and Beds
Unit Bed Inventory.	klsx
12. Project Address	100 S. Broad St. Suite 1341 Philadelphia PA 19110 US
13. Will the project be using a new or innovative housing model that meets the needs of the population focus through the guidance of the Roadmap to Homes Strategic Plan?	Yes
13a. New or Innovative Housing Model Description (2 pts)	This program provides housing to survivors of domestic violence, using a combination of traditional victim services strategies (confidentiality, case management, legal support, and safety planning) and homeless services strategies such as rental assistance and economic empowerment programming.
14. Is the project have LEED certification? (if sitebased) (5 pts)	No

14. Is the project have LEED certification? (if sitebased) (5 pts): Score	0
14a. Describe how the facility where housing/services are provided to participants will reduce the carbon footprint on the environment.	This program is not run from any particular/organization-owned facility. This program will make every effort to place clients in housing with measures intended to reduce the carbon footprint, such as energy efficiency and LEED certification, whenever possible.
15. Is the facility ADA compliant? (8 pts)	No
15. Is the facility ADA compliant? (8 pts): Score	0
15c. Describe how this project will address ADA compliance.	As this program is not run from a program-owned facility and places clients in housing of their choosing, ADA-compliant housing is provided by this program upon request by individual clients - # of units and percentage of units varies depending on # of requests by clients. Program staff will work with clients and the landlord/owner of the selected housing to ensure compliance and accessibility.
	Program Participants
16. Persons and Hous	seholds served
Program Participant	s - Households.xlsx
17. Select the Household Type(s) that this project serves.	Households with at Least One Adult & One Child Adult Households without Children
•	served in Households with at Least One Adult & One Child ved Households with at Least One Adult-One Child.xlsx
17b. Subpopulations \$	Served Adult Households without Children
	ved Adult Households without Children.xlsx
	Coordination (60 pts)
	Coordinated Entry Participation (8 pts)

- 18. Does this project Yes participate in the Coordinated Entry System?
- 18. Does this project 5 participate in the Coordinated Entry System?: Score

18b. This project

Coordinated Entry

participates in

System by:

Reporting all project vacancies to the Coordinated Entry Clearinghouse Accepting referrals for vacant units through the Coordinated Entry Clearinghouse

Compliance with the CoC Coordinated Entry Policies & Procedures Manual

18b. This project participates in Coordinated Entry System by:: Score

3

Project Description (20 pts)

19. Program Design

In Philadelphia, the impact of domestic violence reaches far and wide, intersecting with intergenerational poverty, acute community violence. widespread homelessness, and a severe shortage of shelter and affordable housing, and magnifying the financial and practical barriers to victims of domestic violence breaking free from abuse. By remaining in abusive homes, victims are more likely to be seriously injured or killed; over the past two years, over 60 domestic homicides were reported in Philadelphia. Safe housing and supportive services are among the most essential resources needed to establish safety for survivors of domestic violence. In fact, access to affordable housing is a significant factor in whether a victim will choose to remain with their abusive partner. As a result of the physical and financial abuse they have experienced, survivors are often isolated from support networks and face challenges to maintaining stable income and safe housing. Financial instability is often an impetus to returning to an abuser, fueling cycles of homelessness and return to shelter. According to the National Alliance to End Homelessness:

Short- or long-term rental assistance can be used to help survivors exit shelter and regain housing. Having an affordable place to call home is crucial for this population...research indicates that families that receive a housing subsidy after exiting homelessness are far less likely to experience interpersonal violence than those that do not. Beyond addressing their immediate safety and housing needs, survivors of domestic violence require supportive services that can help them heal from the trauma of abuse and improve their economic security and well-being.

The severe shortage of shelter and affordable housing in Philadelphia presents a significant barrier to victims seeking to escape from abuse. A study by the U.S. Conference of Mayors, which included Philadelphia and 22 other cities across the country, found domestic violence to be one of the top three causes of homelessness among families. The Philadelphia

Office of Homeless Services (OHS) identifies domestic violence as a root cause of homelessness impacting thousands of residents. Philadelphia has only 34 affordable and available units of housing for every 100 extremely low-income households. Approximately 70% of households in Philadelphia were found to be cost-burdened (54% severely so); cost burdened households pay more than 30% of their income, and severe cost burdened pay more than 50% of their income, for housing expenses including rent/mortgage, utilities, and other housing related fees and taxes. These households often struggle to afford necessities such as food, clothing, transportation and medical care.

Additionally, domestic violence survivors face enormous barriers to achieving financial stability and self-sufficiency. Research has shown that anywhere from 94-99% have experienced financial abuse (i.e. have been forced out of jobs, prevented from attending school, or having wages or benefits taken by an abusive partner). Up to 60% of victims have lost jobs because of domestic violence and domestic violence victims lose 8 million days of paid work every year. Many have ruined credit scores and inconsistent work histories, in addition to having been made homeless. The damaging effects can last long after a survivor has left an abusive partner. Survivors have limited resources with which to access complementary services to help increase economic stability as they transition to new homes. A study from the University of Pittsburgh concluded that financial instability brought on by abuse also hinders a survivor's long-term earnings. The study stressed the need to develop strategies that enhance a survivor's economic stability during the critical period after an individual has left an abuser. Research has demonstrated that improving economic empowerment, especially for women, is vital to breaking the cycle of poverty for families. Survivors have specific needs which may make it difficult to prioritize outside programs that focus on economic stability and employment, in addition to having a limited income with which to access supplemental services. Survivors often face additional barriers when seeking employment, and there is limited understanding among local workforce providers about how to effectively engage and respond to victims of domestic violence, for whom immediate safety is the first priority.

Target Population: This program will serve clients that are survivors of domestic violence (as Heads of Household), as well as any children they may have within that household, within the City and County of Philadelphia.

In the past fiscal year, this organization served a population that was 58% Black or African American, 11% White, 13% Hispanic/Latino/a, 3% Asian, and 3% Multiracial (approx. 12% chose not to disclose), reflecting the diversity of Philadelphia's population. This organization's clients overwhelmingly identify as low-income; a vast majority of clients have incomes below 220% of the federal poverty guidelines. While domestic violence can occur to anyone regardless of racial, ethnic, socioeconomic, educational, and religious background, violence disproportionately affects marginalized groups, especially those who experience multiple forms of oppression such as racial and economic discrimination. Based on this organization's historic data, we anticipate that those served through the direct services outlined in this project will be primarily low-income women of color (the majority of whom have children ages of 0-17 and are single

heads of households), and that this project will serve victims from a variety of underserved and overlapping communities such as people with disabilities, people who are Deaf or hard of hearing, persons with limited English proficiency, older adults, and LGBTQ+ communities.

Project Plan: Under this proposal, the organization will provide approximately 12 domestic violence survivors and their children with access to rental units (approx. 8 one-bedroom and 4 two-bedroom sites), robust rental subsidies, as well as case management, access to transportation funds, and other resources to empower survivors to sustain income and housing. This will be done through a Housing First approach while prioritizing participant safety. Clients will be enrolled on a rolling basis throughout the one-year grant term. All grant activities under this project will take place in the City and County of Philadelphia, PA.

This organization's Director of Evaluation and Learning is supported by a 4-person team that reviews data entered by program staff monthly and prepares data reports. Program staff enter client-level data including client case notes and basic contact information, income changes, updates on children's school enrollment, referrals, and safety plan adjustments by the 15th of each month. The Program Director reviews data with their team on a monthly basis, noting any trends. The data is also used to populate an internal report used to monitor the progress and impact of each program by the Senior Management Team and support continuous improvement. This organization is incorporating data visualization elements utilizing Power BI dashboards, which will further enhance learning.

Anticipated Outcomes: This organization anticipates that as a result of the project: 80% of clients will sustain their independence from an abusive partner through safe housing options, safety planning, case management and/or referrals to additional supports; 80% of clients will remain in their independent housing placement upon completion of the program;100% of clients will have access to career development workshops and career fair opportunities; 100% of clients will have an opportunity to establish an Economic Empowerment goal; and 50% of participating clients will increase income throughout their time in the program. These projections are grounded in a track record of working with clients to increase financial stability; addressing the unique needs of victims of domestic violence living in transitional housing or returning to the community; and familiarity with the current housing and workforce conditions within the City of Philadelphia. All clients will receive an annual survey for feedback.

Coordination with other Organizations: As detailed in other sections, this organization has a robust network of partnerships with health and human services departments, non-profit organizations, community-based support organizations, and collaborative response teams.

This organization is funded by a combination of other private and public dollars, including the U.S. Department of Housing and Urban Development (HUD), PCADV, OVW, Pennsylvania Housing Affordability and Rehabilitation Enhancement Fund (PHARE), and others. Together, these various sources provide a network of supports to survivors that complement one another (rental subsidy, furniture, staffing, relocation expenses and others) and strengthen the impact and effectiveness of our

work by giving survivors the best possibility to address their various needs. How Funding will be Used: Funding included in this proposal's budget will be used towards rental assistance for clients of this program, program staff salary and fringe expenses, and indirect costs.

Impact on Homelessness in the Community and Addressing Gaps in Housing/Services: The robust rental subsidies made available to survivors of domestic violence previous rounds of funding introduced and sustained a unique and much needed service within the region, and will now be complemented by additional resources and partnerships for survivors for job readiness and overall economic empowerment through additional funding sources. Funding will make it possible for this organization to allocate significant financial resources to each participating family for short-term rental assistance as they seek to increase their income/financial stability, including applying for jobs, and rebuild their lives free from violence. Rather than simply providing first and last months' rent and security deposit, or resources for furniture, survivors will have gradually declining level of direct housing support over a full year, allowing this organization to truly partner with clients to accomplish their goals. Funding will allow Case Managers to devote a portion of their time towards providing the tailored, comprehensive support the survivors in this focused project need. Importantly, this organization's deep commitment to economic empowerment work by increasing opportunities for this population, which will allow for greater stability in the long-term.

This service population is both particularly vulnerable to homelessness, and also requires specific and thorough programmatic approaches to making sure their unique barriers are addressed and acknowledged.

Program Eligibility: Eligibility requirements are simple, and designed to

eliminate barriers to support. They include clients committing to some level of engagement with their case manager, based on their own identified needs, and the ability and desire to live independently.

This program is available to survivors of domestic violence and their children exiting emergency shelters, transitional housing facilities, or are directly referred to this organization by organizations/agencies within the City based on need and fit for services. A majority of clients enter the program from emergency shelters. All clients in this program are survivors of domestic violence, stalking and/or sexual assault. The program Case Managers complete a basic screening which captures information about demographics, household size, safe neighborhoods, and general income level, complemented by an interview.

Coordination and Alignment with CoC Strategic Plan and FFY2024 Guiding Principles: In conjunction with the CoC Strategic Plan and FFY2024 Guiding Principles, this program operates on a Housing First approach, which does not require eligibility standards or mandated participation in services in order to enroll in the program and recognizes permanent housing as a base from which to rebuild longer-term stability. This ensures that there are no barriers for survivors to access permanent housing for participants that meet HUD's eligibility criteria for the project. This program will seek to house participants as quickly as possible, while prioritizing client safety. Clients will have an opportunity to identify any additional goals or areas of support they hope to receive from the program.

Habitability Standards Inspection: This organization has the staff resources to conduct the habitability standards inspection; this inspection will be conducted by program staff members upon the selection of housing.

Street Outreach Activities/Teams (5 pts)

20. Coordination with As a current grantee and CoC member, this program is part of the Coordinated Entry and Assessment-Based Housing Referral System (CEA-BHRS). While this organization does not conduct street outreach given the specific population we serve, this organization does coordinate with other agencies and City departments to make sure that there is no wrong "door" for survivors to access services, including through this organization's work on the Philadelphia Domestic Violence Hotline which is accessible to all. Further, this organization aims to improve the reach and response of DV and housing services through increased collaboration with housing and supportive services providers as well as increase the proactive screening of survivors who are currently experiencing a gap in services. To work towards this goal, and supported by funding through the City of Philadelphia's Managing Director's Office, this organization has created a DV and Homeless Services Coordinator role. In addition to providing mobile screening and assessments for persons experiencing IPV, sexual violence, and/or trafficking, this enhanced role provides support to survivors navigating the process of securing safe housing, and serve as a liaison between the homeless services provider, community organization, and social services networks in Philadelphia to improve systemic responses and coordination of services for survivors of domestic violence. This program serves clients from 100% of the CoC's geographic area.

21. Specific **Population Focus** (Select ALL that apply)

Domestic Violence

Project Supportive Services (20 pts) The supportive services on this screen should match the previously approved services for this project that is under grant agreement, or grant agreement as amended.

22. For all supportive services available to participants, indicate who will provide them and how often they will be provided.

FY23 Supportive Services.xlsx

23. Supportive Services for **Participants**

Supportive services for this project include trauma-informed case management, assistance to identify affordable rental units, access to financial resources for transportation assistance, moving costs and other relocation costs, education or job development, and referrals to address other comprehensive needs that affect a survivors' ability to remain in housing and empower survivors to build economic stability. Each of these services will empower those made homeless due to domestic violence via a victim-centered, trauma-informed Housing First model that supports longterm well-being and independence in a rental unit of their choosing in Philadelphia.

Obtaining and Remaining in Permanent Housing: The Housing Stabilization Specialist will meet with each head of household to develop an

and provide them with units to view. The program draws from a range of landlords in Philadelphia who have experience with affordable housing, and support clients in advocating around any barriers as needed. The HSS will meet with clients on an ongoing basis to revisit goal plans and address obstacles to remaining in safe housing, complete applications, and confirm that they have obtained any benefits for which they are eligible. The HSS Specialist will provide individualized supports in addition to basic housing counseling, such as financial planning, budgeting, goal setting, and access to assistance for relocation expenses. The program's Case Managers will offer a comprehensive range of trauma-informed, victim-centered supports, including referrals health, behavioral health, child care and other needs. The organization draws upon a trusted network of trauma-informed providers for counseling, it's own legal services program for protection from abuse and custody representation as well as referrals to others as needed, and others who can mitigate challenges that families face as they transition to permanent safety, thereby equipping survivors to remain safe for the long term.

individualized housing and service plan to support housing stability. The HSS will complete income assessments to determine the best type of

housing options for each participant, conduct research on housing options,

Coordinating with other services: This organization has demonstrated an ability to work across sectors, including other health and human services programs, non-profits, and community-based organizations. This organization has dozens of partnerships to provide clients with other services including educational needs, workforce development needs, behavioral health needs, legal services, etc. through warm-referrals. Though all supportive services are voluntary, clients often check in with their Case Managers on a regular basis about their ongoing needs and progress towards their goals. Program staff will directly support clients in their applications for benefits and renewals, check in with the client about the status, and follow-through (or "linkages") to any community supportive services agencies to which they are referred. Participants will have access to transportation assistance to attend benefits or other appointments. This program also connects clients to education and workforce related opportunities, including career fairs, job interviewing skills workshops, and resume writing. This organization actively coordinates its efforts with other systems and service providers, including the Philadelphia Domestic Violence Collaborative, the Family Service Providers Network, and city's Office of Domestic Violence Strategies.

Engaging with Landlords: As described above, this organization has a robust partnership with Mission First Housing, which provides an annual allotment of permanent supportive housing units for clients of this program. In addition to this partnership, this organization has longstanding relationships with private landlords. This organization only provides rental assistance payments to landlords who submit appropriate tax forms and paperwork to the organization, ensuring that landlords are registered with the City of Philadelphia and accountable for basic landlord-tenant standards. Program Case Managers will ensure that the units identified are in keeping with Housing Quality Standards established by HUD, and meet with clients at least once within their new homes to identify whether there are areas where advocacy is needed. If any property concerns are noted,

they will report them directly to the landlord. Clients can inform their case manager of any safety concerns they have while enrolled in the program.

Rental Contributions: This program will provide participants with rental subsidies over a 12-month period and comply with HUD regulations on calculating rent not to exceed 30% of their income. Participants will have the opportunity to select the rental unit and location of their choice. The organization anticipates an approximately eight (8)1-bedroom units and four (4) 2-bedroom units, and may adjust as needed. This program will identify a wide array of FMR value permanent housing options that meet the size of the family or individual, with an eye toward the unique safety needs of survivors of domestic violence (considerations include the safety of the neighborhood, proximity to family/friends/cultural groups, access to transportation, medical or social services, schools, and other community amenities). They are typically scattered site units.

Rental contributions are determined by a sliding scale based on client need – rental assistance will be provided for up to one year (supportive services will be available for up to two years).

This program regularly reassesses the budget, earnings and progress for clients, and reviews how the clients served by the program are faring using a Rapid Rehousing Income Assessment provided by Philadelphia OHS. The National Network to End Domestic Violence (NNEDV) also promotes this approach, whereby clients receive housing and other financial assistance for 12 months, additional supports including financial literacy empowerment resources for up to 24 months, with a portion of the monthly rent amount paid directly to the landlord.

This organization recognizes that each survivor moves forward at a different pace and case managers support each survivor towards the achievement of goals they set for themselves. As the budget allows and the need for flexibility arises to ensure safety, program staff may adjust the rental subsidy allocations; this organization recognizes that clients face significant barriers and that increasing stability takes time, and will work to ensure that participants are successful. This organization will prioritize client safety needs, including in cases where an abusive partner locates a client's physical address, accesses their finances, or any other challenges that might affect the client's ability to pay.

Case Management: This program adheres to a philosophy that empowers clients to achieve success by identifying their own, self-determined goals; support services are offered accordingly. The Case Managers and Economic Empowerment Assistant will assist clients in reaching these goals in the areas of independent housing and financial independence, as well as others (education, employment, parenting, and behavioral health). Since each client presents unique needs, personal goals will vary and may include continuing to address the trauma they have experienced and to build coping skills, or an economic empowerment goal such as enrolling in a training program or updating a resume. The Case Managers will also accompany clients on appointments as needed to offer support and model the skills needed to effectively advocate for services (i.e. to negotiate with landlords, open bank accounts). Clients to be served are eligible for other resources (funded through other sources) including furniture assistance,

rental deposits, economic empowerment funds for employment or education, and transportation subsidies to further reduce barriers.

When clients exit the program, they are encouraged to remain in contact with their Case Managers as needed. Case Managers also follow-up with clients at 6 months and 12 months post-exit, to see how the client is faring and if they need additional supports. Clients can also select the option of receiving invitations to events, holiday gift drives, and other opportunities beyond their stay.

Uniqueness of Services: Few other organizations in Philadelphia are working to resolve challenges at the intersections of economic empowerment and the experience of domestic violence survivors; there are also only a handful of other organizations providing rapid rehousing programming specifically for domestic violence survivors. While there are several organizations with workforce development programs geared towards low-income populations, this program seeks to specifically to address systemic barriers for this service population. In previous years, this organization developed a case management manual highlighting its approach to services at the intersections between homeless and domestic violence, which incorporates several evidence-based or best practices including: the Sanctuary® Model for Trauma Informed Care, Building on Strengths and Advocating for Family Empowerment (BSAFE), using Critical Time Intervention (CTI); and Empowerment Model; Domestic Violence Informed Safe Housing (DASH).

This organization has a robust commitment to providing trauma-informed, person-first services. This organization's services are grounded in an empowerment model that values client safety and autonomy; and victim-centered. All services will be voluntary, and clients may choose to self-discharge from the program at any time. Throughout service provision, client self-determination and respect for the dignity of clients is emphasized. Because victims of abuse have had their options and autonomy limited by their abuser, this organization is committed to restoring a sense of power to the survivors it serves.

Our organization is very much aware of the disproportionate impact of homelessness on people of color, LGBTQ+ individuals, and people living with disabilities. Our strategic plan is designed with a keen focus on addressing these disparities through a multifaceted approach that ensures high-quality, consistent, and culturally appropriate client experiences.

We are committed to delivering services that are not only effective but also culturally relevant and sensitive to the unique needs of our clients. This includes the development and implementation of service delivery standards and evaluation tools that are laser-focused on inclusivity and respect for all individuals. By doing so, we aim to create an environment where all clients feel seen, heard, and valued. To better serve underserved communities, we are actively working to enhance our organization's cultural competency. This involves strengthening community-based partnerships with organizations that are deeply rooted in the communities we aim to serve, enhancing culturally appropriate resources, and ensuring our services are accessible and relevant to those who need them most.

Additionally, this organization provides a continuum of services beyond this program, making it easier to support survivors throughout their journey from leaving an abusive situation to long-term stability and independence.

Funding Leveraging: The organization is committed to this program and delivering services to survivors of domestic violence. If this program is not fully funded, the organization will seek additional funding from other government, foundation, corporate and individual sources, and has already identified additional funding sources with some proposals pending. The organization's current HUD grant does not fully fund the supportive services included; the remainder of the budget is made up of funding sources as described above.

24. Please identify whether the project will include the following activities:

Transportation assistance to clients to attend mainstream benefit appointments, employment training, or jobs

Regular follow-ups with participants to ensure mainstream benefits are received and renewed

Access to SSI/SSDI technical assistance provided by the applicant, a subrecipient, or partner agency

Provision of SSI/SSDI technical assistance by a staff person who has completed SOAR training in the past 24 months.

Person with Lived Experience Collaboration (25 pts)

25. Inclusion of Persons with Lived Experience in Governance, Programming, and Decision-Making This organization solicits client feedback both while clients are enrolled in programming (through community meetings and meetings with case managers, with options to remain anonymous via written submissions) and upon their exit from supports. Staff conduct annual telephone surveys with exited clients to obtain updated safety and housing information and to determine if additional services are needed. Feedback from clients has directly informed this organization as to what support is needed and which support is perhaps not as helpful or can be improved.

This organization also continues to prioritize focus group development to increase our understanding of the barriers our clients face to safety. We know from previous focus groups that connecting with former clients provides invaluable data that immensely improves our service delivery and expansion.

This organization has several persons of lived experience (homelessness and domestic violence survivors) on its Board of Directors, including a survivor who has been served by this organization's programming specifically (named governance members include: Renee Norris-Jones, Jamie Colleen Miller), as well as amongst its staff.

26. For projects targeting services to violence, dating violence, sexual assault, human trafficking, and stalking, please provide a description of your experience providing victimcentered services and use/plan to use interpretation services, if applicable.

The organization has provided a continuum of care of services, from telephone crisis counseling to long-term supportive housing, to survivors of survivors of domestic domestic violence, dating violence, sexual assault, human trafficking, and stalking in a manner that promotes victim safety, autonomy and dignity for nearly fifty years. Services are voluntary and delivered with a traumainformed approach that centers the clients' needs and goals. This organization uses Language Line as needed for those who speak a language other than English (and has staff members who are bilingual or multilingual). The organization has translated materials into the top five languages spoken in Philadelphia and developed orientation films in English and Spanish.

> Housing First (20 pts) Housing First is a model of housing assistance that prioritizes rapid placement and stabilization in permanent housing that does not have service participation requirements or preconditions (such as, sobriety or a minimum income threshold). See Section III.B.2.e of the NOFO for additional information. A Housing First approach quickly connects individuals and families experiencing homelessness to permanent housing: no barriers to entry (e.g., sobriety, treatment, or service participation requirements), no preconditions (e.g., sobriety, income), and does not terminate program participants from the project for lack of participation (e.g., supportive service participation requirements or rules beyond normal tenancy rules). Supportive services are voluntary and offered to maximize housing stability and prevent returns to homelessness. For further information refer to the: Housing First in PSH Brief. The questions in this section identify whether this project operates consistent with a Housing First approach. (Evaluation must be conducted by OHS or third party contractor) Link to HUD Housing First Assessment tool: https://files.hudexchange.info/resources/documents/Housing-First-Assessment-Tool.xlsm

27. Does this project Yes quickly move participants into permanent housing?

28. Does the project None of the above screen out participants based on the following item(s)? (5 pts)

28. Does the project 5 screen out participants based on the following item(s)? (5 pts): Score

29. Does the project No reject a participant and/or their household on the basis of poor credit or financial history, poor or lack of rental history, or other behaviors that are interpreted as indicating a lack of "housing readiness"?

30. Will the project terminate participants from the program for any of the following reasons? (5 pts)

None of the above

30. Will the project terminate participants from the program for any of the following reasons? (5 pts): Score

5

31. Identifying and Addressing Severe Barriers for Participants (5 pts)

Data and direct feedback from our clients has been invaluable in identifying common barriers to permanent housing and long-term stability. As many as 94-97% of victims of domestic violence have also faced some form of financial abuse; many have limited work histories or were forced to leave their jobs because of the violence they endured. Program staff will continue to work closely with participants to better understand and address the barriers they face to employment and to support them to increase their income, increasing the likelihood that they will be able to remain in permanent housing once they exit the program. Many of the survivors that this program refers to employment providers in the past have reported challenges receiving the support they need. These programs typically have attendance requirements that may be difficult to keep while they are in shelter. Well-intentioned accommodations may in fact make it more challenging for the client to complete the program and reach their goals: for example, a program may excuse the client due to the crisis of domestic violence, but often participation in these programs is required in order to access state-funded childcare or other benefits, which results in clients feeling "trapped" in a situation where program regulations and their own experiences with intimate partner violence are misaligned. Another challenge experienced by the survivors is safe transportation to work and/or services. Often, abusive partners look to find the survivor at work. school, or other places where they know the person "must go". Helping survivors get their children to school safely or change their own routes to work/education opportunities is a critical step in ensuring physical and emotional safety. This often means, however, that survivors need to take ride share services or incur multiple transfers on public transportation. Through this organization's economic empowerment program, this organization is able to provide transportation supports to ensure that a survivor meets their related appointments and commitments.

32. Will people with disabilities be offered clear opportunities to request reasonable accommodations within the application and screening process?

Yes

33. Will people with disabilities be offered clear opportunities to request reasonable accommodations during tenancy?

Yes

34. If the project is Yes unable to serve someone, will the project use the Coordinated Entry system to ensure the participant has access to housing and services elsewhere?

Yes

35. Every effort is made to provide a tenant the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back to homelessness is avoided.

36. Staff are/will be trained in clinical and non-clinical strategies, including harm-reduction, motivational interviewing, and trauma-informed approaches.

Yes

36a. If yes, please attach a list of the relevant documentation showing proof of staff training (name of training, date of training, list of trained staff).

Staff Training.docx

36b. Is this information duplicative with any other projects your organization is applying for?

N/A

Equal Access & Fair Housing (15 pts) Advance Accessibility Adhere to and advance local, state and federal fair housing laws and rules, the Americans with Disabilities Act (ADA), and the OHS Equal Access Policy. Increase able-ready housing.

37. Please select all of the household types the project will accept to fill a vacancy (assuming matching bedroom size):

Adult Only Household
Single Adult Female
Single Adult Male

Single Female head of household with children Single Male head of household with children

Transgender persons or household including a transgender person

Household with a young adult male (13+) Two-parent household with children

38. How does the project provide information to new participants about relevant nondiscrimination policies during an intake/orientation? Select all that apply

Verbally explain the organization's Nondiscrimination Policy upon entry Verbally explain the Philadelphia CoC Nondiscrimination Policy upon entry

38a. (If applicable) Upload Organization's Non-discrimination Policy

Non-Discrimination Policy 103 Agreement.pdf

Racial Equity (20 pts) Center Equity Acknowledging the historic racial disparities of black and brown people, the Philadelphia CoC will continue to advance racial equity through its policies, programs and operations. Informed by data and best practices, the CoC will: Ensure equitable projects and services for all eligible individuals and households, acknowledging historic disparities based on race, color, national origin, language, religion, sex, familial status, disability, sexual orientation, gender identity, or marital status. Leverage local Executive Orders 1-16 and 1-20 and the Federal Plan to End Homelessness . Provide services based the values of those with lived experience: being trauma-informed, personcentered, assessment-based, data-driven, flexible, efficient and transparent.

39. Project population served by Race

Race and Gender.xlsx

40. How will this project leverage resources to ensure perpetuate racial disparities in its service provision?

This project serves a predominantly BIPOC target population; services are grounded in an empowerment model, which values client safety and autonomy. All of our services, including this program, are voluntary, and the program does not clients may choose to self-discharge from programs that do not suit their needs at any time. Throughout service provision, client self-determination and respect for the dignity of clients is emphasized. All program staff are trained annually on topics including anti-bias training and other culturallyspecific training modules.

> Case managers meet one-on-one with clients to help them pursue their personal goals, improve self-sufficiency, identify safe housing, and establish community networks; clients are able to set their own goals which reflect their individual needs and which allows them to incorporate their respective backgrounds and values, versus a prescriptive approach. This organization has a DEI program to assist with the review and informing of service provision, which is funded by other sources.

41. Was this project included in your agencies racial disparities assessment?

Yes

42. What culturally specific services will this project provide and/or what partnerships with culturally specific organizations will the project have to meet the needs of BIPOC households?

The program uses an extensive array of trusted partners, including multiple culturally specific organizations, to provide survivors with support should clients have additional needs. These partnerships are both referral-based and formalized through partnerships on separate funding streams. Services include interpretation, immigration and refugee specific legal services, culturally specific behavioral health programs and support groups, and others.

To evaluate the effectiveness of the program in serving culturally specific needs, we take a client-centered approach, soliciting annual feedback from all clients enrolled in the program through a written survey. This communitybased support program can be particularly helpful for survivors who have faith or cultural communities that can be a support in their neighborhoods of origin but for whom additional domestic violence-related supports are needed.

43. What resources will this project have available for non-English speakers? If any resources are identified above. please specify in which non-English languages these resources are available.

This organization uses Language Line as needed for those who speak a language other than English (if bilingual and multilingual staff are not available or unable to accommodate), and we have allocated funds from other sources for this usage as needed. All program forms (including intake forms, policies/procedures forms, confidentiality agreement forms, an orientation film, etc.) are available in Spanish, the language most commonly used by this organization's clients after English. If needed, interpretation is also made available. Translated materials are currently available in Spanish, French, Mandarin, Vietnamese, Russian, and Arabic.

44. Does the organization hold trainings for Racial Equity or Anti-Discrimination?	Yes
45. Have any trainings been held within the last 12 months?	Yes
46. Describe any practices that this project uses to hire and retain diverse staff and in what ways staff are included in hiring practices/decisions.	Strategies including promotion of job listings across a variety of culturally specific professional networks, interview panels conducted by diversified staffing, and incentivized referrals from current staff members. This org. is majority BIPOC-led.
47. Have staff at the organization attended any trainings specifically on implicit bias around hiring?	

48. What strategies are implemented through this project to Reduce Racial Inequities

This organization acknowledges that anti-racism work is intrinsically connected to anti-violence work and is central to our mission. A key area of our strategic plan is to embed racial equity throughout our organization—this involves a concentrated effort on recruiting and promoting a diverse and inclusive workforce, expand access to training, resources, and tools focused on trauma-informed care, and strengthen supervision and communication to ensure that our practices are equitable and just. Success in these areas will be reflected by improved staff and client experiences, reflected through multiple avenues of feedback. This organization has a DEI Program Manager role, who works closely with the VP of Strategic Initiatives, in order to organize and carry out cultural competency programming and organizational recommendations.

Through this internal cultural competency work, this organization seeks to pinpoint specific areas in our service delivery where our staff can improve the experience for culturally specific communities we serve. By partnering with knowledgeable community organizations, this organization will gain expertise in eliminating service gaps most heavily affecting the marginalized populations we serve. This will be most reflective in this organization undergoing policy changes and focusing efforts on training staff in these competency areas. Through this work, staff will be properly trained on how to best deliver services to all survivors and significantly improve the client experience through our programs. In addition, this organization will maintain and improve our extensive referral list of agencies that provide relevant and appropriate services that survivors need.

We are on a path to making significant strides in embedding these principles into our operations, resulting in more inclusive service delivery, a more diverse and engaged workforce, and stronger partnerships with community organizations. However, the systemic nature of racism, homophobia, and related inequities presents ongoing challenges. Therefore, remaining flexible, continuously learning, and being open to community feedback are essential as we strive to deepen our impact and address these complex issues.

That said, our strategic plan not only guides our organizational operations but also ensures that we remain committed to addressing systemic inequities head-on. While we are proud of our accomplishments thus far, we acknowledge the journey ahead and remain dedicated to our continuous improvement and the pursuit of justice and equality for all individuals we serve.

Budget (30 pts)

49. Is this renewal project application requesting to consolidate or expand?

No

50. Project Budget Rental Assistance Units (24 CFR 578.51)
Line Items (BLIs) (2 Supportive Services (24 CFR 578.53)
pts) Administrative Costs (24 CFR 578.59)

50b. Type of Rental TRA - Tenant-Based Rental Assistance Assistance

50c. Rental Assistance Budget Detail (3 pts)

Rental Assistance Budget.xlsx

50d. Supportive Services Budget Breakdown (3 pts)

Supportive Services Budget.xlsx

Match & Leveraging (FFY24) For the purposes of the formal application being submitted in e-snaps, please note that HUD requires a 25% match (minus leasing) for this funding. Match commitments entered into the HUD application in e-snaps need to be based on current commitments at the time of project application, covering the requested grant operating period/term, and not based on projections. For additional guidance on match, please refer to the project guides, as well as the FAQs on the HUD Exchange website at: https://www.hudexchange.info/e-snaps/faqs/ and search for "match." Information on Match requirements can be found in the CoC Interim Rule at 24 CFR 578.73

(https://www.hudexchange.info/resource/2035/coc-program-interim-ruleformatted-version/). For the scoring and ranking process of review applications for renewal projects, applicants are requested to report match and leveraging for each renewal project. Match (Cash or In-Kind Resources) Except for leasing, match resources must equal to at least 25% of the total requested HUD funding, including project and administrative costs. Please note, Cash and In-Kind Match must qualify as eligible program expenses under the CoC interim rule. Guidance on CoC Match can be found at: https://www.hudexchange.info/homelessnessassistance/coc-esg-virtual-binders/coc-match/coc-match-overview/. Match resources for renewal projects are not required to be supported by written documentation with the Review Application(s). However, HUD requires match documentation to be submitted when executing the grant agreement. Each applicant is responsible to understand what is required to document cash and In-Kind match. Match resources for new projects must have a written commitment in-hand at time of application, and copies of these commitment documents must be submitted to the CoC with each Review Application for new projects. A written commitment may include signed letters, memoranda of agreement, or other documented evidence of a commitment. All written commitments must be signed and dated by an authorized representative, and should include the name of the contributing organization, the type of contribution (cash, childcare, case management, etc.), the value of the contribution, and the date that the contribution will be available. The written commitment must include the project name and be addressed to the project applicant or non-profit, Leveraging (Cash or In-Kind Resources) The CoC objective for all leveraged resources (above and beyond match) is 75% of the grant amount (match and leveraging should total 100%. For this section, please only report leveraged resources outside of the match resources listed above to ensure no duplication.

51. Match Sources (5 pts)

2024 Match Table.xlsx

52. Match
Requirement - 25%
(Select the type of match this project will use)

52a. Upload Source of Cash Match Letter of Support (2 pts)

53. Summary Funding Request

Summary Funding Request.xlsx

54. Does this project Yes propose to allocate funds according to an indirect cost rate?

55. Will it be feasible Yes for the project to be under grant agreement by December 31, 2025?

56. Leverage and pts)

The organization is committed to this program and delivering services to Sustainability Plan (5 survivors of domestic violence. If this program is not fully funded, the organization will seek additional funding from other government, foundation, corporate and individual sources, and has already identified additional funding sources with some proposals currently pending. This organization has historically secured both government contracts and foundation funding to operate this program beyond what this grant provides.

57. Timeline of Project Activities (5 pts)

Timeline of Activities FFY24.xlsx

HMIS Performance Data (40 pts)

58. System Performance Measures and Project Targets (30 pts)

59. Past Performance and Project Target Narrative (10 pts) During the past year, this program has achieved many goals, including supporting clients with increasing their income, obtaining employment, seeking mental and behavioral health supports, and securing safe, affordable housing for their families after completion of program. Program staff has been able to maintain a high standard of service delivery, serving 30 clients in the most recent APR (17 heads of household). Goals that were not met can be partially attributed to reasons including staff turnover for both program and data teams.

We have continued our initiative to address economic abuse within our client population. The Economic Empowerment Assistant position funded under our OVW Transitional Housing grant (multi-year funding) has been filled. Our Economic Empowerment Assistant has connected with various workforce and education partners and coordinated several on site workshops for clients. We currently have different area partners (including education providers, training programs, career development, employers, and other non-profit providers) who are committed to sharing resources for survivors as they move forward with their economic empowerment goals. Partners share information on individual training programs, job opportunities, resources, and referral processes for survivors.

HMIS Goals include: Percentage of data elements meeting standard, Percentage of increased income obtained during the reporting period from employment or other sources of income, Percentage of non-cash benefits obtained during the reporting period, Percentage of participants with Health Insurance benefits, Average length of time that participants are served in the program, Percentage of the number of clients who have exited to a permanent housing destination based on the total number of exited clients in the reporting period.

Violence Against Women Act (VAWA) Policy Ad Procedures (5 pts) New in FY2024, the Violence Against Women Act (VAWA) has clarified the use of CoC Program funds for VAWA eligible cost categories. VAWA Emergency Transfer Facilitation. Examples of eligible costs include the costs of assessing, coordinating, approving, denying, and implementing a survivor's emergency transfer. VAWA Confidentiality Requirements. Examples of eligible costs for ensuring compliance with VAWA confidentiality requirements include: Monitoring and evaluating compliance. Program evaluation of confidentiality policies, practices, and procedures. Training on compliance with VAWA confidentiality requirements. Costs for establishing methodology to protect survivor information. Staff time associated with maintaining adherence to VAWA confidentiality requirements.

60. Provider is committed to and intends to develop policies and procedures that outline Violence Against Women Act (VAWA) protections for participants and residents.

checked

60a. Will the program Yes make available the HUD-5382 - Certification of Domestic Violence form, when applicable?

60b. Will the program Yes make available the HUD-5383 - Emergency Transfer Request form, when applicable?

60c. Will the program Yes include the HUD-91067 - Lease Addendum form, when applicable, for participants with an active lease?

60d. Will the program Yes ensure that all rental assistance agreements or contracts with third-party housing owners ensure compliance with VAWA?

60e. What trainings/marketing materials will be offered to inform owners/agents about VAWA requirements and regulations?

Program staff will inform all owners/agents of VAWA requirements and regulations and will provide any relevant trainings (such as DV 101-style trainings) by the organization's technical assistance program as requested.

Certification A. For all projects: Fair Housing and Equal Opportunity It will comply with Title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000(d)) and

person in the United States shall, on the ground of race, color or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity for which the applicant receives Federal financial assistance, and will immediately take any measures necessary to effectuate this agreement. With reference to the real property and structure(s) thereon which are provided or improved with the aid of Federal financial assistance extended to the applicant, this assurance shall obligate the applicant, or in the case of any transfer, transferee, for the period during which the real property and structure(s) are used for a purpose for which the Federal financial assistance is extended or for another purpose involving the provision of similar services or benefits. It will comply with the Fair Housing Act (42 U.S.C. 3601-19), as amended, and with implementing regulations at 24 CFR part 100, which prohibit discrimination in housing on the basis of race, color, religion, sex, disability, familial status or national origin. It will comply with Executive Order 11063 on Equal Opportunity in Housing and with implementing regulations at 24 CFR Part 107 which prohibit discrimination because of race, color, creed, sex or national origin in housing and related facilities provided with Federal financial assistance. It will comply with Executive Order 11246 and all regulations pursuant thereto (41 CFR Chapter 60-1), which state that no person shall be discriminated against on the basis of race, color, religion, sex or national origin in all phases of employment during the performance of Federal contracts and shall take affirmative action to ensure equal employment opportunity. The applicant will incorporate, or cause to be incorporated, into any contract for construction work as defined in Section 130.5 of HUD regulations the equal opportunity clause required by Section 130.15(b) of the HUD regulations. It will comply with Section 3 of the Housing and Urban Development Act of 1968, as amended (12 U.S.C. 1701(u)), and regulations pursuant thereto (24 CFR Part 135), which require that to the greatest extent feasible opportunities for training and employment be given to lower-income residents of the project and contracts for work in connection with the project be awarded in substantial part to persons residing in the area of the project. It will comply with Section 504 of the Rehabilitation Act of 1973 (29) U.S.C. 794), as amended, and with implementing regulations at 24 CFR Part 8, which prohibit discrimination based on disability in Federallyassisted and conducted programs and activities. It will comply with the Age Discrimination Act of 1975 (42 U.S.C. 6101-07), as amended, and implementing regulations at 24 CFR Part 146, which prohibit discrimination because of age in projects and activities receiving Federal financial assistance. It will comply with Executive Orders 11625, 12432, and 12138, which state that program participants shall take affirmative action to encourage participation by businesses owned and operated by members of minority groups and women. If persons of any particular race, color, religion, sex, age, national origin, familial status, or disability who may qualify for assistance are unlikely to be reached, it will establish additional procedures to ensure that interested persons can obtain information concerning the assistance. It will comply with the reasonable modification and accommodation requirements and, as appropriate, the accessibility requirements of the Fair Housing Act and section 504 of the Rehabilitation Act of 1973, as amended. Additional for Rental Assistance Projects: If applicant has established a preference for targeted populations of disabled

regulations pursuant thereto (Title 24 CFR part I), which state that no

persons pursuant to 24 CFR 578.33(d) or 24 CFR 582.330(a), it will comply with this section's nondiscrimination requirements within the designated population. B. For non-Rental Assistance Projects Only.20-Year Operation Rule. Applicants receiving assistance for acquisition, rehabilitation or new construction: The project will be operated for no less than 20 years from the date of initial occupancy or the date of initial service provision for the purpose specified in the application. 15-Year Operation Rule – 24 CFR part 578 only. Applicants receiving assistance for acquisition, rehabilitation or new construction: The project will be operated for no less than 15 years from the date of initial occupancy or the date of initial service provision for the purpose specified in the application. 1-Year Operation Rule. For applicants receiving assistance for supportive services, leasing, or operating costs but not receiving assistance for acquisition, rehabilitation, or new construction: The project will be operated for the purpose specified in the application for any year for which such assistance is provided.

	•
C. Explanation.	
Name of Authorized Certifying Official	Joanna Otero-Cruz
Date:	6/21/2024
Authorized Certifying Official Title:	Executive Director and President
Applicant Organization:	Women Against Abuse, Inc.
I certify that I have been duly authorized by the applicant to submit this Applicant Certification and to ensure compliance. I am aware that any false, ficticious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties . (U.S. Code, Title 218,	checked

Section 1001).

Active SAM Status checked Requirement. I certify that our organization has an active System for Award Management (SAM) registration as required by 2 CFR 200.300(b) at the time of project application submission to HUD and will ensure this SAM registration will be renewed annually to meet this requirement.

Original Submission

05/09/2024

Score	n/a
1. Name of Submission	Community-Based Housing for Survivors of Domestic Violence
2. What type of recipient does this project(s) fall under?	HUD Direct Recipient
Recipient (Organization) Name	Women Against Abuse
5. Does your agency intend to apply for funding for selected Grant/Project below in the FY24 HUD CoC Competition?	Yes, our agency intends to apply for funding for the above selected project in the FY24 HUD CoC Competition (Please proceed to the next question.)
6. Organizations Address	100 S. Broad St. Suite 1341 Philadelphia PA 19110 US 39.95051 -75.16443

7. Organization/Project(s) Policies and Procedures

Safe_At_Home_Policies_and_Procedures.zip

Authorized Representative Contact Information

	Authorized Representative Contact Information
Authorized Representative Prefix	Ms.
Authorized Representative	Joanna Otero-Cruz
Authorized Representative Title	Executive Director and President
Authorized Representative Preferred Pronouns	She/Her/Hers
Authorized Representative Email	joterocruz@womenagainstabuse.org
Authorized Representative Phone	+12153861280
	Alternate Contact Information
Alternate Contact Prefix	Ms.
Alternate Contact Name	Kathy Seufert
Alternate Contact Preferred Pronouns	She/Her/Hers
Alternate Contact Title	Manager of Institutional Giving
Alternate Contact Email	kseufert@womenagainstabuse.org
Alternate Contact Phone	+12153861280
	Fiscal Contact Information
Fiscal Contact Prefix	Ms.
Fiscal Contact Name	Staci Robinson
Fiscal Contact Preferred Pronouns	She/Her/Hers
Fiscal Contact Title	Budget Manager

Fiscal Contact Email	srobinson@womenagainstabuse.org
Fiscal Contact Phone Number	
	Grant Project Renewal Instructions This form must be filled out completely for EACH project. The form is not considered complete without the following materials attached for EACH project, if applicable. Submit all eLOCCS screenshots of draw dates and funds utilized. (See attached eLOCCS guide.) This must include fund balance for most recently completed project grant and draws/vouchers for open project grant. NOTE: if less than two quarters are shown in eLOCCS, please provide screenshots for the previous grant period. If applicable, complete the Intent to Voluntarily Reallocate form - Attachment A Submit all HUD Monitoring reports received in 2020 or earlier
Expiring Project Grant Number	PA0867L3T002306
8. Are any of the grants selected First-time renewal and/or within their first current operating year?	No
	Continuum of Care Participation
9. How does your organization participate in the CoC?	Participation and responsiveness to the annual Point-in-Time (PIT) Count and Housing Inventory Count (HIC)
10. My organization agrees to adhere to a Housing First approach and deliver quality services to all participants.	checked
11. My organization is committed to comply with HUD's Equal Access Rule and understands if awarded HUD funding, it is required to meet these standards.	checked
	HUD Annual Grant Reporting

APR Closeout Reporting Table.xlsx

12a. If not all funds were expended within the 120 day period, please explain why below.

Approximately 2.5% of funds remained in our Rental Assistance line item (and correspondingly, our Admin line item, as we do not collect admin. costs on unspent direct costs) at the end of the grant period - this was due in part to timing of leases and rental rates that clients were able to secure. We attempted to reallocate these funds to our supportive services line item but did not have access to do so in time.

Speaking on that more broadly, our agency had much difficulty gaining access to eLOCCS through no fault of our own - we notified HUD of the issue in February 2023 and spent the rest of the grant period working with the local HUD office to gain access. This impacted both our ability to modify our grant and commit quarterly drawdowns, but again it should be noted that this lack of access was not due to any circumstances we could control. We would be happy to provide additional explanation and documentation around this if requested.

13. Latest HUD Annual Performance Report (APR)

WAA_RRH_2023_APR_SAGE_Upload_Submittal.zip
Sage__Reports__HUD_Annual_Performance_Report_-_CoC_2024.pdf

14. HUD Direct Financial Accounting (5pts)

HUD Direct Table.xlsx

15. Annual Fiscal Review from FFY23 or prior

Mainstay_-_OHS_HUD_2022.zip

HUD_2024_Vouchers.pdf

HUD_2023_Vouchers_eLOCCS.pdf

HUD Monitoring Reports

16. HUD Monitoring reports received in 2022 or earlier (3pts)

WAA Response to Audit Findings.pdf

WAA_9-2021_FINDING_LETTER_FOR_2-12-21_REVIEW_ORIGINALLY_NCOLQUITT14301.pdf

FY2014 On Site Monitoring Review.pdf

HUD eSnaps Applicant Profile Attachments

17. Threshold Criteria I hereby certify that by checking the below box all of the following documents have been uploaded and saved to eSNAPS Applicant Most Recent Code of Conduct HUD Form 2880:

Applicant/Recipient Disclosure/Update Report Download latest form using this link: HUD 2880 HUD Form 50070: Certification for a Drug-Free Workplace Download latest form using this link: HUD 50070 HUD Form SF-LLL: Disclosure of Lobby Activities Download latest form using this link: HUD SF-LLL HUD Form SF-424B: Assurances - Non-Construction Programs Download latest form using this link: HUD SF-424B

I have uploaded and checked saved all of the necessary documents to eSNAPS.

18. Applicant/Subrecipient Nonprofit Documentation

IRS_Determination_Letter_6.pdf

19. Assurances To the best of my knowledge and belief, all information in this letter of intent is true and correct. The designated signatory of the applicant has duly authorized this document and the applicant will comply with the following: Provider will complete the CoC Local Competition forms with the same information as contained in this letter of intent unless OHS has adjusted during the threshold review process. Those adjustments would supersede this document and are included in the Project Threshold Letter sent for each applicant project. Provider will complete the HUD Project Application forms with the same information as contained in this application unless the CoC HUD Alignment Committee has adjusted during the rating/ranking process. Those adjustments would supersede this document and are included in the Project Ranking Correspondence sent for each applicant project.

Name Kathy
Seufert

Title Manager of Institutional Giving

Signature of Authorized Representative

Joanna Otero-Cruz

I verify that the above is submitted as my electronic signature for the FFY23 CoC Letter of Intent submission checked

Local Competition Guide

Coming soon and to be posted to OHS website at https://www.phila.gov/departments/office-of-homeless-services/documents/publications/#/

Title

Community-Based Housing for Survivors of Domestic Violence

04/24/2024

id. 46327564

by Kathy Seufert in FFY24 Philadelphia CoC Local Competition (For Renewal Projects)

Average score: 30

Reviewed by: Syd	d Linders (Score: 30) 06/20/202
5. Does the agency intend to apply for funding or reallocate	Apply for Funding
7. Did the applicant provide the correct Org/Project Policies and Procedures?	Yes
6. Is a complete contact and address given?	Yes
8. Are any of the grants included first time renewals and/or within the first operating year?	No
12. APR Submission	All of the APR submission dates were submitted within 90 days.
12. Expenditure Drawdowns	All of the Drawdowns were submitted within 120 days.
Financial Accounting: What type of recipient does this project(s) fall under?	HUD Direct
14. Does the organization show eLOCCS drawdown on a quarterly basis for each project?	Yes
15. Annual Fiscal Review FFY22 or Prior	eLOCCS screenshots show all funds expended within grant term eLOCCS screenshots indicate minimum quarterly draw downs

16. HUD or OHS Yes
Monitoring form from
2022 or earlier

18. Nonprofit Tax-Exempt Status Letter Applicant/Subrecipient Nonprofit Documentation has been upload.

Reviewed by: Najira Ahmed (Score: 30)

,	
5. Does the agency intend to apply for funding or reallocate	Apply for Funding
7. Did the applicant provide the correct Org/Project Policies and Procedures?	Yes
6. Is a complete contact and address given?	Yes
8. Are any of the grants included first time renewals and/or within the first operating year?	No
12. APR Submission	All of the APR submission dates were submitted within 90 days.
12. Expenditure Drawdowns	All of the Drawdowns were submitted within 120 days.
Financial Accounting: What type of recipient does this project(s) fall under?	HUD Direct
14. Does the organization show eLOCCS drawdown on a quarterly basis for each project?	Yes
15. Annual Fiscal Review FFY22 or Prior	eLOCCS screenshots indicate minimum quarterly draw downs eLOCCS screenshots show all funds expended within grant term
16. HUD or OHS Monitoring form from 2022 or earlier	Yes
18. Applicant/Subrecipient Nonprofit Documentation has been upload.	Nonprofit Tax-Exempt Status Letter t

Reviewed by: Amy Gibson (Score: 30)

•	•
5. Does the agency intend to apply for funding or reallocate	Apply for Funding
7. Did the applicant provide the correct Org/Project Policies and Procedures?	Yes
6. Is a complete contact and address given?	Yes
8. Are any of the grants included first time renewals and/or within the first operating year?	No
12. APR Submission	All of the APR submission dates were submitted within 90 days.
12. Expenditure Drawdowns	All of the Drawdowns were submitted within 120 days.
Financial Accounting: What type of recipient does this project(s) fall under?	HUD Direct
14. Does the organization show eLOCCS drawdown on a quarterly basis for each project?	Yes
15. Annual Fiscal Review FFY22 or Prior	eLOCCS screenshots indicate minimum quarterly draw downs eLOCCS screenshots show all funds expended within grant term
16. HUD or OHS Monitoring form from 2022 or earlier	Yes
18. Applicant/Subrecipient Nonprofit Documentation has been upload.	Nonprofit Tax-Exempt Status Letter t

Title

Community-Based Housing for Survivors of Domestic Violence

04/24/2024

id. 46327564

by Kathy Seufert in FFY24 Philadelphia CoC Local **Competition (For Renewal Projects)**

Average score: 142

Reviewed by: mid	chelle caldwell-neal (Score: 142)	09/05/2024
Expiring Grant Project Identification Number (PIN)	PA0867	
6. Statement of Qualifications	Comprehensive Response (Addresses all questions)	
Statement of Qualifications Comments		
13. Will the project be using a new or innovative housing model?	Yes	
13a. New or Innovative Housing Model Description	Complete Response	
19. Project Design Description	Comprehensive Response (Addresses all areas)	
Project Design Description Comments		
20. Coordination with Street Outreach Activities/Teams	Comprehensive Response (Addresses all areas)	
Coordination with Street Outreach Activities/Teams Comments		
23. Supportive Services Narrative	Comprehensive Response (Addresses all areas)	

Supportive Services for Participants Comments	
25. Narrative: Inclusion of Persons with Lived Experience in Governance, Programming, and Decision-Making (SELECT ALL THAT APPLY)	The applicant has at least one person with lived experience of homelessness on their organization's Board of Directors or equivalent policymaking/governance entity. The applicant describes specific methods/processes by which they solicit suggestions from people with lived experience related to policy/programming, and operational changes and improvements The applicant describes how they incorporate the needs and suggestions of persons with lived experience to implement changes to their policy/programming/operations.
26. For projects targeting services	Complete Response
27. Does this project quickly move participants into permanent housing?	Yes
31. Identifying and Addressing Severe Barriers for Participants	Comprehensive Response (Addresses all areas)
3236. Does the project engage in further Housing First Activities	Yes (All questions answered positive)
37. Please select all of the household types the project will accept to fill a vacancy (assuming matching bedroom size):	If 4 or more are selected
40. How will the organization leverage resources to ensure the program does not perpetuate racial disparities in its service provision?	
41. Was this project included in the agency's racial disparities	Yes

assessment?

42. What culturally specific services will this project provide and/or what partnerships with culturally specific organizations will the project have to meet the needs of BIPOC households?	Complete Response
43. What resources will this project have available for non-English speakers? If any resources are identified above, please specify in which non-English languages these resources are available.	Complete Response
44. Does the organization hold trainings for Racial Equity or Anti-Discrimination?	Yes
45. Have any trainings been held within the last 12 months?	Yes
46. Describe any practices the organization uses to hire and retain diverse staff and in what ways staff are included in hiring practices/decisions.	Complete Response
47. Have staff at the organization attended any trainings specifically on implicit bias around hiring?	
48. Strategies to Reduce Racial Inequities	Complete Response

Is this project including VAWA activities?	Yes
60. Provider is committed to and intends to develop policies and procedures that outline VAWA protections for participants and residents	Yes
60a. Program will make available the HUD-5382 - Certification of Domestic Violence Form, when applicable.	Yes
60b. Program will make available the HUD-5383 - Emergency Transfer Request Form, when applicable.	Yes
60c. Program will include the HUD-91067 -Lease Addendum Form, when applicable.	Yes
60d. Program will ensure that all rental assistance agreements or contracts with third-party housing owners ensure compliance with VAWA.	Yes
Is there another application with this organization?	No

Reviewed by: Ben Hartung (Score: 142)

Reviewed by. Dei	i Hartung (Score. 142)	01/11/2024
Expiring Grant Project Identification Number (PIN)	PA0867	
6. Statement of Qualifications	Comprehensive Response (Addresses all questions)	
Statement of Qualifications Comments		
13. Will the project be using a new or innovative housing model?	Yes	
13a. New or Innovative Housing Model Description	Complete Response	
19. Project Design Description	Comprehensive Response (Addresses all areas)	
Project Design Description Comments		
20. Coordination with Street Outreach Activities/Teams	Comprehensive Response (Addresses all areas)	
Coordination with Street Outreach Activities/Teams Comments		
23. Supportive Services Narrative	Comprehensive Response (Addresses all areas)	
Supportive Services for Participants Comments		

25. Narrative: Inclusion of Persons with Lived Experience in Governance, Programming, and Decision-Making (SELECT ALL THAT APPLY)	The applicant has at least one person with lived experience of homelessness on their organization's Board of Directors or equivalent policymaking/governance entity. The applicant describes specific methods/processes by which they solicit suggestions from people with lived experience related to policy/programming, and operational changes and improvements The applicant describes how they incorporate the needs and suggestions of persons with lived experience to implement changes to their policy/programming/operations.
26. For projects targeting services	Complete Response
27. Does this project quickly move participants into permanent housing?	Yes
31. Identifying and Addressing Severe Barriers for Participants	Comprehensive Response (Addresses all areas)
3236. Does the project engage in further Housing First Activities	Yes (All questions answered positive)
37. Please select all of the household types the project will accept to fill a vacancy (assuming matching bedroom size):	If 4 or more are selected
40. How will the organization leverage resources to ensure the program does not perpetuate racial disparities in its service provision?	
41. Was this project included in the agency's racial disparities assessment?	Yes

42. What culturally specific services will this project provide and/or what partnerships with culturally specific organizations will the project have to meet the needs of BIPOC households?	Complete Response
43. What resources will this project have available for non-English speakers? If any resources are identified above, please specify in which non-English languages these resources are available.	Complete Response
44. Does the organization hold trainings for Racial Equity or Anti-Discrimination?	Yes
45. Have any trainings been held within the last 12 months?	Yes
46. Describe any practices the organization uses to hire and retain diverse staff and in what ways staff are included in hiring practices/decisions.	Complete Response
47. Have staff at the organization attended any trainings specifically on implicit bias around hiring?	
48. Strategies to Reduce Racial Inequities	Complete Response

Is this project including VAWA activities?	Yes
60. Provider is committed to and intends to develop policies and procedures that outline VAWA protections for participants and residents	Yes
60a. Program will make available the HUD-5382 - Certification of Domestic Violence Form, when applicable.	Yes
60b. Program will make available the HUD-5383 - Emergency Transfer Request Form, when applicable.	Yes
60c. Program will include the HUD-91067 -Lease Addendum Form, when applicable.	Yes
60d. Program will ensure that all rental assistance agreements or contracts with third-party housing owners ensure compliance with VAWA.	Yes
Is there another application with this organization?	No

Reviewed by: Rhonda Washington (Score: 142)

Reviewed by. Kill	onua washington (Score. 142)	01/00/2024
Expiring Grant Project Identification Number (PIN)	PA0867	
6. Statement of Qualifications	Comprehensive Response (Addresses all questions)	
Statement of Qualifications Comments		
13. Will the project be using a new or innovative housing model?	Yes	
13a. New or Innovative Housing Model Description	Complete Response	
19. Project Design Description	Comprehensive Response (Addresses all areas)	
Project Design Description Comments		
20. Coordination with Street Outreach Activities/Teams	Comprehensive Response (Addresses all areas)	
Coordination with Street Outreach Activities/Teams Comments		
23. Supportive Services Narrative	Comprehensive Response (Addresses all areas)	
Supportive Services for Participants Comments		

25. Narrative: Inclusion of Persons with Lived Experience in Governance, Programming, and Decision-Making (SELECT ALL THAT APPLY)	The applicant has at least one person with lived experience of homelessness on their organization's Board of Directors or equivalent policymaking/governance entity. The applicant describes specific methods/processes by which they solicit suggestions from people with lived experience related to policy/programming, and operational changes and improvements The applicant describes how they incorporate the needs and suggestions of persons with lived experience to implement changes to their policy/programming/operations.
26. For projects targeting services	Complete Response
27. Does this project quickly move participants into permanent housing?	Yes
31. Identifying and Addressing Severe Barriers for Participants	Comprehensive Response (Addresses all areas)
3236. Does the project engage in further Housing First Activities	Yes (All questions answered positive)
37. Please select all of the household types the project will accept to fill a vacancy (assuming matching bedroom size):	If 4 or more are selected
40. How will the organization leverage resources to ensure the program does not perpetuate racial disparities in its service provision?	
41. Was this project included in the agency's racial disparities assessment?	Yes

42. What culturally specific services will this project provide and/or what partnerships with culturally specific organizations will the project have to meet the needs of BIPOC households?	Complete Response
43. What resources will this project have available for non-English speakers? If any resources are identified above, please specify in which non-English languages these resources are available.	Complete Response
44. Does the organization hold trainings for Racial Equity or Anti-Discrimination?	Yes
45. Have any trainings been held within the last 12 months?	Yes
46. Describe any practices the organization uses to hire and retain diverse staff and in what ways staff are included in hiring practices/decisions.	Complete Response
47. Have staff at the organization attended any trainings specifically on implicit bias around hiring?	
48. Strategies to Reduce Racial Inequities	Complete Response

Is this project including VAWA activities?	Yes
60. Provider is committed to and intends to develop policies and procedures that outline VAWA protections for participants and residents	Yes
60a. Program will make available the HUD-5382 - Certification of Domestic Violence Form, when applicable.	Yes
60b. Program will make available the HUD-5383 - Emergency Transfer Request Form, when applicable.	Yes
60c. Program will include the HUD-91067 -Lease Addendum Form, when applicable.	Yes
60d. Program will ensure that all rental assistance agreements or contracts with third-party housing owners ensure compliance with VAWA.	Yes
Is there another application with this organization?	No

Title

comments

Community-Based Housing for Survivors of Domestic Violence

04/24/2024

id. 46327564

by Kathy Seufert in FFY24 Philadelphia CoC Local **Competition (For Renewal Projects)**

Average score: 9

08/05/2024

Select which division Housing Division you represent for the Office of Homeless Services (OHS) Does this No organization currently have any concerns or outstanding monitoring findings? (See Intent to Apply Initial Form, Question 16) Is the Leverage and Yes Sustainability plan feasible for each project (See Question 56) Housing Division Yes, recommend for full funding Recommendation Based on the information outlined I recommend full funding. Provide any additional comments for funding recommendation (Full/Partial). Any additional

Reviewed by: Daiquiri Robinson (Score: 9)

Select which division Housing Division you represent for the Office of Homeless Services (OHS) Does this No organization currently have any concerns or outstanding monitoring findings? (See Intent to Apply Initial Form, Question 16) Is the Leverage and Yes Sustainability plan feasible for each project (See Question 56) Housing Division Yes, recommend for full funding Recommendation Provide any WAA should continue to receive full funding based on the extreme need of additional comments the target population. This agency continues to house and give services to women who are otherwise left with few resources and no where to turn. for funding recommendation (Full/Partial). Any additional comments



FFY24 CoC Project Ranking Notification

From OHSGrants < OHSGrants@phila.gov>

Date Fri 10/11/2024 8:54 AM

To David Weathington < David. Weathington@Phila.gov>; Marybeth Gonzales < Marybeth.Gonzales@Phila.gov>

Cc Amy Gibson <Amy.Gibson@phila.gov>; Najira Ahmed <Najira.Ahmed@Phila.gov>; Sydney Linders <sydney.linders@phila.gov>; Roberta Cancellier <Roberta.Cancellier@phila.gov>

Hello CoC Providers!

The Project Ranking for the FFY24 Local Competition is <u>now on the OHS Website!</u>

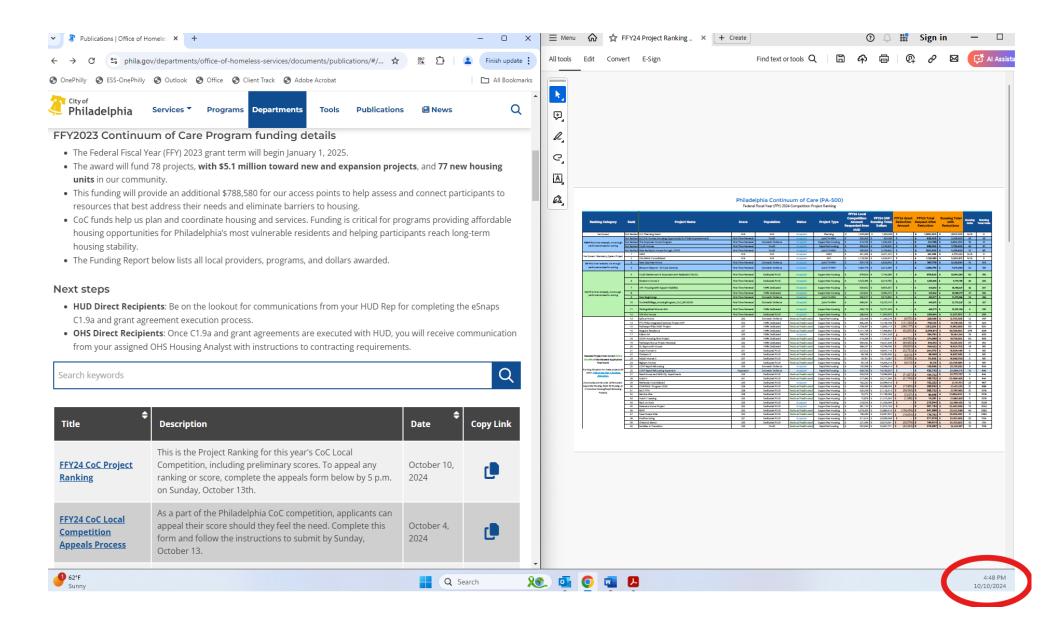
Next week, the Draft *FFY24 Priority Listing* will be ratified by the Roadmaps to Homes Board on Thursday, October 17, 2024. If you plan to appeal the ranking recommendation, <u>please complete</u> the appeals form and submit it no later than **12pm Tuesday**, **October 15th**.

Thank you for your participation in this process. If you have any questions, please email OHSGrants@phila.gov,

CoC Grants Unit

Office of Homeless Services City of Philadelphia 1401 JFK Boulevard, 10th Floor Philadelphia, PA 19102







FFY24 CoC Project Ranking Notification

From OHSGrants < OHSGrants@phila.gov>

Date Fri 10/11/2024 8:54 AM

To David Weathington < David. Weathington@Phila.gov>; Marybeth Gonzales < Marybeth.Gonzales@Phila.gov>

Cc Amy Gibson <Amy.Gibson@phila.gov>; Najira Ahmed <Najira.Ahmed@Phila.gov>; Sydney Linders <sydney.linders@phila.gov>; Roberta Cancellier <Roberta.Cancellier@phila.gov>

Hello CoC Providers!

The Project Ranking for the FFY24 Local Competition is <u>now on the OHS Website!</u>

Next week, the Draft *FFY24 Priority Listing* will be ratified by the Roadmaps to Homes Board on Thursday, October 17, 2024. If you plan to appeal the ranking recommendation, <u>please complete</u> the appeals form and submit it no later than **12pm Tuesday**, **October 15th**.

Thank you for your participation in this process. If you have any questions, please email OHSGrants@phila.gov,

CoC Grants Unit

Office of Homeless Services City of Philadelphia 1401 JFK Boulevard, 10th Floor Philadelphia, PA 19102



Ranking Category	Rank	Applicant	Sponsor (Sub-recipient)	Project Name	Score	Population	Status	Project Type	FFY24 Grant Reduction Amount	FFY24 Annual Request Amount (ARA) with Reduction	Running Total with Reductions	Housing Units	Running Total Units
Not Scored	Not Ranked	City of Philadelphia	Office of Homeless Services	CoC Planning Grant	N/A	N/A	Accepted	Planning	N/A	Not Used	Not Used	N/A	0
	Not Ranked	Valley Youth House	Valley Youth House	H.O.P.E. Homes (Housing Opportunity for Pride Empowerment)	First Time Renewal	Youth	Accepted	Joint TH-RRH	N/A	Not Used	Not Used	25	25
	Not Ranked	Committee For Dignity and Fairness For the Homeless Housing	Committee For Dignity and Fairness For the Homeless Housing	The Empower Home Program	First Time Renewal	Domestic Violence	Accepted	Supportive Housing	N/A	Not Used	Not Used	16	41
YHDP First time renewals, not enough performance data for scoring	Not Ranked	City of Philadelphia	Office of Homeless Services	Youth Homes	First Time Renewal	Youth	Accepted	Rapid Re-housing	N/A	Not Used	Not Used	40	81
	Not Ranked	City of Philadelphia	SELF, Inc	Miss Barbara's House through LYPHT	First Time Renewal	Youth	Accepted	Joint TH-RRH	N/A	Not Used	Not Used	12	93
	Not Ranked	City of Philadelphia	Office of Homeless Services	REAYL Access and Assessment	First Time Renewal	Youth	Reduced Reallocated	SSO-CE	\$ (550,000.00)	\$ 858,121	Not Used	N/A	0
Reallocated - YHDP Replacement Project	Not Ranked	City of Philadelphia	Office of Homeless Services	REAYL Housing Options	YHDP Replacement Project	Youth	Accepted	Rapid Re-housing	N/A	\$ 550,000	Not Used	21	114
Not Scored - Mandatory System Project	1	City of Philadelphia	Office of Homeless Services	HMIS	N/A	N/A	Accepted	HMIS	\$ -	,	\$ 461,396		0
, ., ., ., ., ., ., ., ., ., ., ., .	2	City of Philadelphia	Office of Homeless Services	CEA-BRHS Consolidated	N/A	N/A	Accepted	SSO-CE	\$ -	1,129,593			0
DV First time renewals, not enough performance data for scoring	3	The Salvation Army, a New York Corporation	The Salvation Army, a New York Corporation	New Day New Home	First Time Renewal	Domestic Violence	Accepted	Joint TH-RRH	N/A	597,778	\$ 2,188,767	10	124
performance data for scoring	4	Committee For Dignity and Fairness For the Homeless Housing	Committee For Dignity and Fairness For the Homeless Housing	Blossom Beyond - DV Care Services	First Time Renewal	Domestic Violence	Accepted	Joint TH-RRH	N/A	\$ 1,385,776	\$ 3,574,543	32	156
	5	City of Philadelphia	SELF, Inc	Youth Betterment & Empowerment Realized (Y.B.E.R.)	First Time Renewal	Dedicated PLUS	Accepted	Supportive Housing	N/A	\$ 879,920	\$ 4,454,463	30	186
	6	Pathways to Housing PA Inc	Pathways to Housing PA Inc	Streets to Home 3	First Time Renewal	Dedicated PLUS	Accepted	Supportive Housing	N/A	1,025,496	\$ 5,479,959	60	246
	7	City of Philadelphia	Love. Pray, Peace	LP3- Housing with Support Stability	First Time Renewal	100% Dedicated	Accepted	Supportive Housing	N/A	634,652	\$ 6,114,611	42	288
CoC First time renewals, not enough performance data for scoring	8	Project HOME	Project HOME	St. Elizabeth's	First Time Renewal	100% Dedicated	Accepted	Supportive Housing	N/A	5 225,842	\$ 6,340,453	19	307
, , , , , , , , , , , , ,	9	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center) No-Mo Foundation	New Beginnings Tomboid/fillare HousingProgram CoC 09102022	First Time Renewal	Domestic Violence	Accepted	Joint TH-RRH Joint TH-RRH	N/A N/A	492,577			325 348
	11	City of Philadelphia City of Philadelphia	Potter's House Mission	TomReidVillage_HousingProgram_CoC_08102023 Distinguished Women 60+	First Time Renewal	Domestic Violence	Accepted Accepted	Supportive Housing	N/A	699,291 6 449,179			356
	12	Depaul USA	Depaul USA	Old First House	First Time Renewal	Dedicated PLUS	Accepted		N/A	\$ 286,544	\$ 8,268,044	0	356
					262			Supportive Housing					368
	13	Women Against Abuse	Women Against Abuse	Safe at Home		Domestic Violence		Rapid Re-housing	\$ (6,972)		\$ 8,493,480		
	14	Pathways to Housing PA Inc	Pathways to Housing PA Inc	PTH Phila Integrated Services Project SHP	252	100% Dedicated		Supportive Housing					441
	15	Pathways to Housing PA Inc	Pathways to Housing PA Inc	Pathways Phila IVAST Project	247	100% Dedicated		Supportive Housing					551
	16	Project HOME	Project HOME	Maguire Residence	247	100% Dedicated	Reduced Reallocated	Supportive Housing			\$ 13,829,754		830
	17	Veterans Multi-Service Center	Veterans Multi-Service Center	Edison 64	240	100% Dedicated	Accepted	Supportive Housing		\$ 394,764	\$ 14,224,518	16	846
	18	Pathways to Housing PA Inc	Pathways to Housing PA Inc	DOEH Housing First Project	233	100% Dedicated	Reduced Reallocated	Supportive Housing			\$ 14,499,106		876
	19	Pathways to Housing PA Inc	Pathways to Housing PA Inc	Pathways Bonus Project Renewal	232	100% Dedicated		Supportive Housing					933
	20	Depaul USA	Depaul USA	St. Raymond's House	232	100% Dedicated		Supportive Housing					952
	21	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	Imani Homes III	251	Dedicated PLUS	Reduced Reallocated	Supportive Housing		\$ 204,770	\$ 15,569,670		952
	22	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	Cloisters III	249	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (9,819)	88,369	\$ 15,658,039	0	952
	23	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	Fattah Homes II	247	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (7,878)	70,903	\$ 15,728,942	0	952
	24	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	Bigham Homes	245	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (9,013)	\$ 81,116	\$ 15,810,058	0	952
Renewal Project that Scored Above the 80% of the Renewal Application Total	25	City of Philadelphia	Congreso	LDVP Rapid Rehousing	245	Domestic Violence	Accepted	Rapid Re-housing	\$ -	\$ 105,398	\$ 15,915,456	3	955
Score	26	City of Philadelphia	Congreso	LDVP Rapid Rehousing Expansion	Expansion	Domestic Violence	Accepted	Rapid Re-housing	\$ -	\$ 433,733	\$ 16,349,189	10	965
Funding Allocation for these projects fall within 75% of the Tier 1 Funding	27	The Salvation Army, a New York Corporation	The Salvation Army, a New York Corporation	Reed House and Mid-City Apartments	244	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (8,980)	\$ 247,579	\$ 16,596,768	0	965
Allocation.	28	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	lmani II	241	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (21,748)	195,732	\$ 16,792,500	0	965

				an 1 15can 1 can (11 1 / 202 1 competition 1 1 0 jec.					IIIAEAII				,
(Community priority order of Permanent Supportive Housing, Rapid Re Housing, and	29	Bethesda Project	Bethesda Project	Bethesda Consolidated	240	Dedicated PLUS	Accepted	Supportive Housing	\$ - \$	182,232	\$ 16,974,732	23	988
Transional Housing/Rapid Rehousing Projects)	30	COMHAR	COMHAR	COMPASS I Program 2023	239	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (17,906) \$	280,532	\$ 17,255,264	21	1009
	31	Pathways to Housing PA Inc	Pathways to Housing PA Inc	SALT PTH	238	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (59,536) \$	365,722	\$ 17,620,986	31	1040
	32	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	Bernice Elza	238	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (7,627) \$	68,645	\$ 17,689,631	0	1040
	33	HopePHL (formally known as People's Emergency Center)	HopePHL (formally known as People's Emergency Center)	Imani II Leasing	234	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ - \$	15,879	\$ 17,705,510	0	1040
	34	ActionAIDS, Inc.	ActionAIDS, Inc.	Back on track	234	Dedicated PLUS	Accepted	Rapid Re-housing	\$ - \$	218,544	\$ 17,924,054	10	1050
	35	Veterans Multi-Service Center	Veterans Multi-Service Center	Veterans Home Project	232	Dedicated PLUS	Accepted	Supportive Housing	\$ - \$	343,074	\$ 18,267,128	13	1063
	36	Travelers Aid Society of Philadelphia	Travelers Aid Society of Philadelphia	RSVP	232	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (128,454) \$	941,999	\$ 19,209,126	40	1103
	37	ActionAIDS, Inc.	ActionAIDS, Inc.	Casa Nueva Vida	232	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (19,634)	176,702	\$ 19,385,829	0	1103
	38	ActionAIDS, Inc.	ActionAIDS, Inc.	Positive Living	231	Dedicated PLUS	Accepted	Supportive Housing	\$ - \$	311,616	\$ 19,697,445	22	1125
	39	Travelers Aid Society of Philadelphia	Travelers Aid Society of Philadelphia	Chestnut Manor	230	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (26,579) \$	194,914	\$ 19,892,359	10	1135
	40	Travelers Aid Society of Philadelphia	Travelers Aid Society of Philadelphia	Families In Transition	230	Youth	Reduced Reallocated	Rapid Re-housing	\$ (42,323) \$	310,367	\$ 20,202,726	15	1150
	41	COMHAR	COMHAR	SHP 2 Program 2023	229	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (35,570) \$	557,268	\$ 20,759,994	42	1192
	42	Pathways to Housing PA Inc	Pathways to Housing PA Inc	Streets to Home 1	228	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (190,071) \$	1,167,577	\$ 21,927,571	67	1259
				80% of Total Application Score (228 out of 285)									
	43	Methodist Services	Methodist Services	Fairway Commons	217	100% Dedicated	Accepted	Supportive Housing	\$ - \$	777,816	\$ 22,705,387	28	1287
	44	Methodist Services	Methodist Services	Fresh Start	212	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ (25,479) \$	229,314	\$ 22,934,701	0	1287
	45	Horizon House	Horizon House	Supports to Achieve Self Sufficiency	208	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ - \$	402,597	\$ 23,337,298	20	1307
	46	Methodist Services	Methodist Services	Hope Bridge	207	100% Dedicated	Accepted	Supportive Housing	\$ - \$	343,928	\$ 23,681,226	20	1327
Renewal Project that Scored Below 80% of the Renewal Application Total	47	Horizon House	Horizon House	JOURNEY HOME	205	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ - \$	220,704	\$ 23,901,930	18	1345
Score	48	Horizon House	Horizon House	Home First	205	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ - \$	873,013	\$ 24,774,943	95	1440
Funding Allocation for these projects still fall within 25% of the Tier 1	49	CATCH, Inc.	CATCH, Inc.	Patriot House	205	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ (6,239) \$	56,154	\$ 24,831,096	0	1440
<u>Funding Allocation</u> .	50	Horizon House	Horizon House	WELCOME HOME	200	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ - \$	779,020	\$ 25,610,116	60	1500
	51	1260 Housing Development Corporation	1260 Housing Development Corporation	сп	192	100% Dedicated	Reduced Reallocated	Supportive Housing	\$ (24,480) \$	220,320	\$ 25,830,436	20	1520
	52	Valley Youth House	Valley Youth House	Rap4Youth	227	Youth	Reduced Reallocated	Rapid Re-housing	\$ (175,177) \$	408,747	\$ 26,239,183	40	1560
	53	Valley Youth House	Valley Youth House	Rap4Youth	Expansion	Youth		Rapid Re-housing	\$ - \$	587,256	\$ 26,826,439	22	1582
Top Scored DV Bonus Project (80% Threshold = 160 out of 200)	54	Women Against Abuse, Inc.	Women Against Abuse, Inc.	Longer-Term Housing and Supportive Services for Survivors of Domestic Violence	169 (85%)	Domestic Violence	Accepted	Joint TH-RRH	\$ - \$	451,032	\$ 27,277,471	12	1594
Top Scored CoC Bonus Project	55	City of Philadelphia	Episcopal Community Services of the Diocese of Pennsylvania	Bridge to Prosperity Housing	160 (80%)	Rental Assistance with Supportive Services Project	Accepted	Rapid Re-housing	\$ - \$	794,619	\$ 28,072,090	20	1614
	56	HELP Social Services Corporation	HELP Social Services Corporation	HELP Independence RRH Program	227	Rental Assistance with Supportive Services Project	Reduced Reallocated	Rapid Re-housing	\$ (118) \$	588,042	\$ 28,660,132	25	1639
	57	Volunteers Of America Delaware Valley Inc	Volunteers Of America Delaware Valley Inc	The Lofts @ 2601	224	Supportive Services Project Only	Reduced Reallocated	Supportive Housing	\$ (11,360) \$	102,237	\$ 28,762,370	0	1639
	58	Methodist Services	Methodist Services	Monument Village	224	Supportive Services Project Only	Reduced Reallocated	Supportive Housing	\$ (32,039) \$	288,347	\$ 29,050,716	0	1639
	59	Catholic Social Services	Catholic Social Services	Visitation PSH 2023	222	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (21,167) \$	190,499	\$ 29,241,215	0	1639
Renewal Project that Scored Below	60	Bethesda Project	Bethesda Project	Sanctuary	222	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (17,884) \$	160,957	\$ 29,402,172	0	1639
80% of the Renewal Application Total Score	61	Drueding Center	Drueding Center	New Neighbors	221	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ - \$	381,154	\$ 29,783,326	18	1657
Funding Allocation for these projects	62	City of Philadelphia	Covenant House of Pennsylvania	Embrace	221	Youth	Accepted	Joint TH-RRH	\$ - \$	579,038	\$ 30,362,364	16	1673
still fall within 25% of the Tier 1 Funding Allocation.	63	Horizon House	Horizon House	My Place Germantown	214	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ - \$	255,700	\$ 30,618,064	12	1685
	64	Philadelphia Health Management Corporation	Philadelphia Health Management Corporation	PHMC Family CoC Rapid Re-housing Program	213	Rental Assistance with Supportive Services Project	Reduced Reallocated	Rapid Re-housing	\$ (339,254) \$	755,114	\$ 31,373,178	50	1735
	65	Committee For Dignity and Fairness For the Homeless Housing	Committee For Dignity and Fairness For the Homeless Housing	DI ESP Renewal FY2023	212	Dedicated PLUS	Reduced Reallocated	Supportive Housing	\$ (24,792) \$	223,127	\$ 31,596,305	0	1735
'		1	1	•									

Philadelphia Continuum of Care (PA-500)

Federal Fiscal Year (FFY) 2024 Competition Project Ranking

FINAL APPROVED - PROJECT RANKING

				•	•								
	66	Gaudenzia Inc.	Gaudenzia Inc.	Shelton Court	204	Dedicated PLUS	Accepted	Supportive Housing	\$ -	\$ 181,713.00 \$	31,778,018	7	1742
	67	Horizon House	Horizon House	Horizon House Permanent Housing Initiative	202	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	\$ -	\$ 133,615.00 \$	31,911,633	0	1742
Straddle Project	66	City of Philadelphia	Office of Homeless Services	Reunification	198	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	\$ (102,000)	\$ 3,112,299.00 \$	35,023,932	227	1969
				Tier 2 (Tier 1 - Cap Threshold = \$35,023,932)									
Straddle Project	68	City of Philadelphia	Office of Homeless Services	Reunification	198	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	\$ -	\$ 244,604.00 \$	35,268,536	27	1996
New - DV Project	67	City of Philadelphia	Lutheran Social Mission Society DBA Lutheran Settlement House	Pathways to Independence for Survivors of DV	165 (82.5%)	Domestic Violence	Accepted	Rapid Re-housing	\$ -	\$ 1,024,336.00 \$	36,292,872	34	2030
	68	City of Philadelphia	SELF, Inc.	P.H.R.E.S.H. (Providing Helpful Resources & Empowering Sustainable Housing)	157 (78.5%)	Leasing Project	Accepted	Rapid Re-housing	\$ -	\$ 830,399.00 \$	37,123,271	30	2060
New - CoC Bonus Projects	69	Utility Emergency Services Fund	Utility Emergency Services Fund	Singles15_RRH_CoC_081424	157 (78.5%)	Rental Assistance with Supportive Services Project	Reduced Reallocate	ed Rapid Re-housing	(52,946)	\$ 300,027.05 \$	37,423,298	15	2075
	70	City of Philadelphia	Office of Homeless Services	Golden Moments	Community-based Solictation of RFPs	100% Dedicated	Accepted	Supportive Housing	\$ -	\$ 908,173.00 \$	38,331,471	50	2125
	69	1260 Housing Development Corporation	1260 Housing Development Corporation	HOPIN I	197	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	\$ (102,996)	\$ 926,964.00 \$	39,258,435	0	2125
	71	1260 Housing Development Corporation	1260 Housing Development Corporation	Thompson Street Housing	191	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	(13,663)	\$ 122,969.70 \$	39,381,404	0	2125
Bottom 25% of Renewal Project Scores	72	Asociacion Puertoriquenos en Marcha, Inc.	Asociacion Puertoriquenos en Marcha, Inc.	SERA	186	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	(41,639)	\$ 203,294.39 \$	39,584,699	13	2138
(Community priority order of Permanent Su	73	Asociacion Puertoriquenos en Marcha, Inc.	Asociacion Puertoriquenos en Marcha, Inc.	Abriendo Caminos	186	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	(22,906)	\$ 111,834.20 \$	39,696,533	0	2138
pportive Housing, Rapid Re Housing, and Transional Housing/Rapid Rehousing projec	74	1260 Housing Development Corporation	1260 Housing Development Corporation	HOPIN IV	184	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	(45,521)	\$ 409,692.60 \$	40,106,226	40	2178
ts)	75	Gaudenzia Inc.	Gaudenzia Inc.	Tioga Arms Apartments	173	Dedicated PLUS	Accepted	Supportive Housing	\$ -	\$ 632,255.00 \$	40,738,481	22	2200
	76	Gaudenzia Inc.	Gaudenzia Inc.	Harbor House	171	Dedicated PLUS	Accepted	Supportive Housing	\$ -	\$ 71,358.00 \$	40,809,839	5	2205
	77	Asociacion Puertoriquenos en Marcha, Inc.	Asociacion Puertoriquenos en Marcha, Inc.	Hogar De Esperanza	170	Dedicated PLUS	Reduced Reallocate	ed Supportive Housing	(20,253)	\$ 98,882.88 \$	40,908,721	8	2213
	78	1260 Housing Development Corporation	1260 Housing Development Corporation	HOPIN II	198	Rental Assistance Project Only	Reduced Reallocate	ed Supportive Housing	(68,480)	\$ 616,320.00 \$	41,525,041	60	2273
	79	Utility Emergency Services Fund	Utility Emergency Services Fund	UESF Rapid Rehousing	175	Rental Assistance with Supportive Services Project	Reduced Reallocate	ed Rapid Re-housing	(61,771)	\$ 350,035.95 \$	41,875,077	20	2293
	Not Ranke	d The Salvation Army, a New York Corporation	The Salvation Army, a New York Corporation	New Day New Home	Expansion	N/A	Not Approved	Joint TH-RRH	\$ -	\$ - \$	41,875,077	0	2293
Ineligible Projects	Not Ranke	d City of Philadelphia	Love. Pray, Peace	LP3- Housing with Support Stability	Expansion	N/A	Not Approved	Supportive Housing	\$ -	s - s	41,875,077	0	2293
	Not Ranke	d The Salvation Army	The Salvation Army	Door of Hope	166 (83%)	N/A	Not Approved	Rapid Re-housing	\$ -	s - s	41,875,077	0	2293
								TOTAL					

Color Key	Color Key
DV and YDHP First Time Renewal	DV and YDHP First Time Renewal
First Time Renewals	Reduction Realloction
Expansion	First Time Renewals
New Projects	Expansion
Straddle Project	New Projects
Reduction Realloction	Straddle Project

TOTAL					
			\$ 41,875,077		2293
DECLIESTED			\$ 41,073,077		2233

