

SIX-YEAR CAPITAL PROGRAM FOR FISCAL YEARS 2025-2030 CAPITAL BUDGET FOR FISCAL YEAR 2025

RECOMMENDED CAPITAL PROGRAM AND BUDGET

Cherelle L. Parker, Mayor

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CAPITAL PROGRAM AND BUDGET

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Additional budget documents, including the City's Operating Budget, are available on the City's Finance website:

https://www.phila.gov/departments/office-of-the-director-of-finance/financial-reports/

CITY OF PHILADELPHIA

Cherelle L. Parker, Mayor

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EXECUTIVE SUMMARY

The City's proposal is guided by key Parker Administration priorities:

- PUBLIC SAFETY
- CORE SUPPORT
- CLEAN & GREEN
- ECONOMIC OPPORTUNITY
- EDUCATION

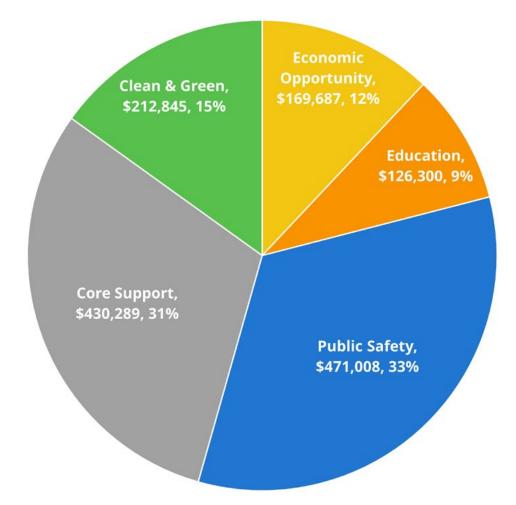
The Parker Administration's inaugural **Recommended Capital Program and** Budget strive to make Philadelphia the safest, cleanest, and greenest big city in America, with economic opportunity for all. The FY25-30 Recommended Capital Program and Budget balance proposed investment in city streets, parks, technology, and facilities, with opportunities to bring new, needed resources to the city, such as wellness and treatment facilities. The City increases its ability to propose those investments by leveraging state, federal and other outside funds, while pursuing other critical investments with local funding.

The budget process requires prioritizing and making trade-offs to ensure spending aligns with available resources. This program and budget prioritize investing in historically underserved neighborhoods, with funding choices that are both responsive to current needs and correct for historical underinvestment. That means prioritizing projects in communities of color and ensuring facilities that are used disproportionately by Black and brown Philadelphians are supported.

To achieve these goals, the FY25 Recommended Capital Budget requests approximately \$295.67 million in new, City-supported general obligation borrowing (identified as CN funds) and \$583.38 million of prior year, taxsupported City loans. This almost \$880 million City commitment will help leverage \$5.2 billion from federal, state, private, and City self-sustaining enterprise, operating, and revolving fund sources for a total FY25 proposed budget of \$6.08 billion. Over six years, the FY25-30 Recommended Capital Program includes a commitment of more than \$1.41 billion in new General Obligation (GO) borrowing as part of a proposed \$16.2 billion in total capital investment.

Recommended funding decisions for the upcoming capital budget reflect all available resources. While some departments have made considerable progress in spending down funds appropriated in prior years, many have existing carryforward (CT) funds to continue implementation of capital projects through the coming year. The City, in the context of relatively high interest rates and the availability of non-recurring funding sources, has also invested Operating funds to support capital infrastructure. Proposed allocations for new funding are made within the context of assessing what resources departments and specific projects already have access to and the expected timing of expenditure.

THE CAPITAL PROJECTS AND FUNDING (CN) ALIGN WITH THE FOLLOWING MAYORAL PRIORITIES (IN '000S):



PUBLIC SAFETY

FY25 = \$146.11M FY25-30 = \$471M

The Parker Administration is committed to building mutual trust and safety in our neighborhoods. The Administration is taking bold strides towards realizing this vision by requesting \$100 million for triage facilities for the city's most vulnerable residents. The FY25 Recommended Capital Budget invests nearly \$9.9M into Prisons infrastructure, including \$7.5 million for an ongoing roof replacement at the Curran-Fromhold Correctional Facility. The proposed budget also invests \$13 million for improvements to fire facilities and fire vehicles (such as Fire engines and EMS vehicles). Over \$9 million is requested for investing in the city's bridges, traffic control, and street improvements. Investing in recreation centers is a critical component to combatting public safety concerns throughout the city. Over \$3 million, in addition to existing Rebuild program support, is requested to support critical building and site infrastructure needs at recreation centers.



EXECUTIVE SUMMARY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

CORE SUPPORT

FY25 = \$51.07M FY25-30 = \$430.30M

The Parker Administration will ensure a City government that residents can see, touch, and feel; that can scale impact; and that brings out the best of Philly. The Parker Administration's largest single requested investment in the FY25-30 Recommended Capital Program is \$280 million of new General Obligation funding, as part of a \$500 million overall commitment, for street repaving and ADA ramp reconstruction. The FY25 Recommended Capital Budget proposes investing over \$10 million for safety and space logistics at the City's central local government buildings and \$5 million for the City's transition to a new, modern ERP system to transform the City's finance and procurement operations to enhance municipal services for residents, visitors, and businesses.



EXECUTIVE SUMMARY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

CLEAN AND GREEN

FY25 = \$44.04M FY25-30= \$212.85M

The Parker Administration will improve the quality of life across Philadelphia by making all neighborhoods clean, green, and vibrant. The FY25 Recommended Capital Budget requests a combined \$17.6 million in Improvements to Existing Facilities (ITEF) funding, through which the Mayor and each District Councilmember can allocate funds to City-owned assets. The FY25 proposal requests \$1.5 million for the Office of Sustainability to continue installing energy efficiency equipment and controls that reduce the City's energy costs, consumption, and carbon footprint, and to support electric vehicle charging infrastructure. Over \$12 million is requested for investment the City's network of parks, including restoration of portions of the Schuylkill River retaining wall, replanting trees, and improving creek banks, drainage, and bridges. The FY25 Recommended Capital Budget also includes over \$12 million of investments in the City's sanitation services. This includes \$6.7 million to complete a renovation to the Northwest Transfer Station, \$5 million for Streets vehicles (such as compactors), and \$500 thousand to improve the City's Salt and Brine disposal facility.



EXECUTIVE SUMMARY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

ECONOMIC OPPORTUNITY

FY25 = \$37.64M FY25-30 = \$169.69M

The Parker Administration envisions a future of economic opportunity for all characterized by a streamlined, supportive business environment. Thirteen percent of the FY25 Recommended Capital Budget is dedicated to investment to make that vision a reality for all Philadelphians. Over \$7.4 million is invested in the City's public transportation infrastructure. Roughly \$25.8 million is requested for commercial corridors and waterfront improvements. This includes \$18 million, of a \$90 million commitment, for the ongoing I-95 Central Access Philadelphia project. The City's homeless services facilities, and the critical services they provide, serve as a safety net for some of the most vulnerable members of the community. \$2 million is requested to improve the conditions at those facilities.



EDUCATION

FY25 = \$16.8M FY25-30 = \$126.3M

The Parker Administration will innovate to provide a world-class education for Philadelphia students of all ages and socioeconomic backgrounds. The FY25-30 Recommended Capital Program proposes \$50 million for the relocation of African American Museum; \$46 million for renovations to the City's libraries, including \$25 million for the fit-out of a major renovation to Central Library; and \$14 million for renovations to City-owned buildings at the Zoo. The FY25-30 Recommended Capital Program also includes \$1.8 million to conserve the City's art portfolio.



EXECUTIVE SUMMARY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

INTRODUCTION

The Capital Program is the City of Philadelphia's six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, selfsustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations. According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a capital program for the ensuing six years, and a capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and among other things, is charged with preparing and maintaining the City's comprehensive plan.

The Recommended Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

The chart below notes important differences between the operating budget and the Capital Program and Budget.

| OPERATING BUDGET AND FIVE YEAR PLAN | CAPITAL PROGRAM AND BUDGET |
|--|--|
| Annual budget, which is included in five-year plan for longer-term fiscal stability | Annual budget, which is included in six-year program for future planning purposes |
| Appropriations do not carry forward from prior years | Carryforward funding from year to year |
| Includes all City departments | Only includes City departments with capital projects |
| Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund) | One class with different funding sources (for example, General Operating funds and private funds) |

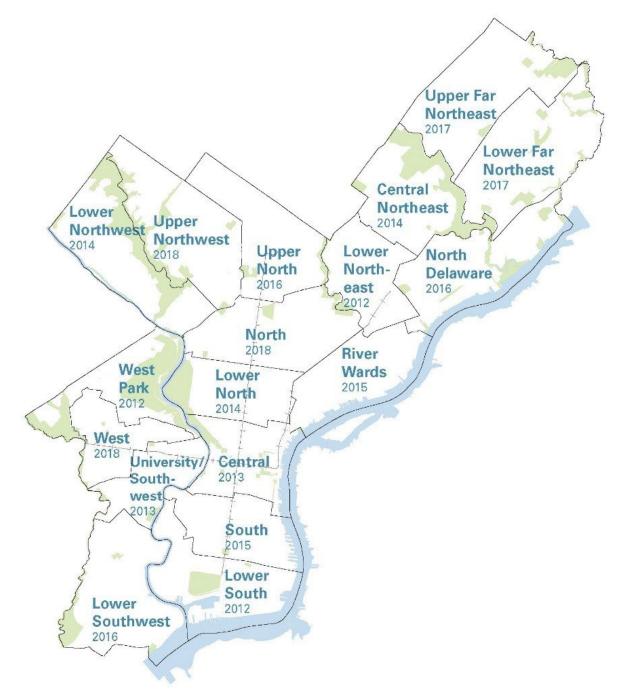
PHILADELPHIA 2035



The Capital Program and Budget are informed by plans and policies that guide long-term investment in the City's physical assets. They include the priorities of the Mayor and City Council, legacy plans developed by other departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines). Overall budget constraints also inform the recommendations for capital spending.

The Philadelphia City Planning Commission (PCPC) operations are governed by the comprehensive plan. The City's current plan is *Philadelphia2035*, and includes a Citywide Vision and 18 district plans that provide recommendations for zoning, transportation, and the environment, among other improvements. These plans were created with the community members and stakeholders. Implementation requires various partners, including City agencies, City Council, and community organizations. Many recommendations in the comprehensive plan have been realized, which have helped to make the city's neighborhoods stronger and more vibrant.

PCPC will continue to work with local and regional partners as it prepares for an update to the comprehensive plan that will give greater focus to equity and inclusion.



Another major component of the *Philadelphia2035* district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Recommended Capital Program and Budget (City Charter Section 4-602).

CAPITAL PROGRAM AND BUDGET GUIDELINES

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Unlike General Fund expenditures, which are usually flexible (within the limits of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

DETERMINING THE CAPITAL BUDGET

The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be recommended for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY25-30 requests. Criteria included:

- CONSISTENCY WITH CITY PLANS AND GOALS: This included consistency with the goals, objectives, and strategies articulated in the City's comprehensive physical development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities for Clean & Green Investments, Public Safety, Education, Economic Opportunity, and Core Support. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.
- **COMPLIANCE WITH MANDATES:** This criteria focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.
- **RETURN ON INVESTMENT:** Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance were given special consideration.
- IMPLEMENTATION PERFORMANCE: Projects that leverage Federal, State and/ or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources now available, projects with significant carryforward funding were encouraged to use those funds in FY25, and to plan for additional funding within the Capital Program.
- **RACIAL EQUITY:** Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital projects seek to align with the Parker Administration's commitment to create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one's social, health, and economic success. Projects funded are intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone.

CAPITAL FUNDING ELIGIBILITY

All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:

- UP TO ONE PERCENT FOR ART REQUIREMENT: A City ordinance adopted in 1959 requires "Aesthetic Ornamentation" be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. Up to one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.
- **PRESERVES UNIQUE RESOURCES:** To the extent possible through the capital program process, departments should strive to preserve Philadelphia's exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.
- MAINTAINS CONSISTENCY WITH A FACILITY'S RENEWAL CYCLE: The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison facilities. Project requests should demonstrate consistency with annual rates of reinvestment.

FINANCIAL CONSTRAINTS OF INVESTING IN INFRASTRUCTURE

As the City closed out FY23 with a historically high fund balance and continues to move through FY24, Philadelphia's finances are tentatively stable within the context of long-term financial challenges and looming shortterm threats. The City's persistent high poverty rate means that Philadelphia confronts both high service demand and a weak tax base to support those services. That is exacerbated by Philadelphia's status as both a city and a county, which means that unlike other cities that are parts of larger counties, it cannot share some of its costs with a larger jurisdiction. Layered onto those long-term challenges are the after-effects of the COVID-19 pandemic, which has resulted in significant revenue losses and higher costs for service provision due to changes in work patterns, inflation, a tight labor market, and other challenges.

Philadelphia's tentative stability is bolstered by \$1.4 billion in one-time federal relief from the American Rescue Plan Act (ARPA). Under ARPA, this funding must be spent by the end of calendar year 2024, midway through the first fiscal year of the FY25-FY29 Five-Year Plan. All of the remaining ARPA funds are allocated by that deadline in this Plan. Even with this relief, the FY25-30 Financial Plan reflects hard choices. While the federal relief was a critical lifeline and enabled the City to prevent making devastating cuts to services, it did not close the entire gap.

A high overall level of debt service, particularly when combined with the City's pension payments, would limit the City's financial flexibility and could help lead to a reduction of the City's bond rating and increase the cost of borrowing. This means that the size of the Capital Budget is driven in part by the funding available in future years for debt service, which represents a trade-off with investments for service delivery. The overall budget picture balances the requirements between services and infrastructure.

Examples of other initiatives that also impact the overall debt service level:

- Debt issued to support **capital-eligible activities** of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.
- Debt issued to **increase the number of low-income Philadelphia homeowners** served by the City's Basic Systems Repair Program and to capitalize a lowinterest, home repair loan program available to households with higher incomes.
- Debt issued to support the **Neighborhood Preservation Initiative** to improve and enhance housing, small business, commercial corridors and neighborhood infrastructure within the City in order to promote the health, welfare and safety of the residents of the City, prevent and eliminate blight, and encourage the provision of healthful homes, a decent living environment and adequate places of employment for residents of the City through redevelopment, renewal, rehabilitation, housing, conservation, urban beautification and/or commercial section and neighborhood development activities.
- Debt issued to fund a **Citywide LED Streetlighting Conversion Project** under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.

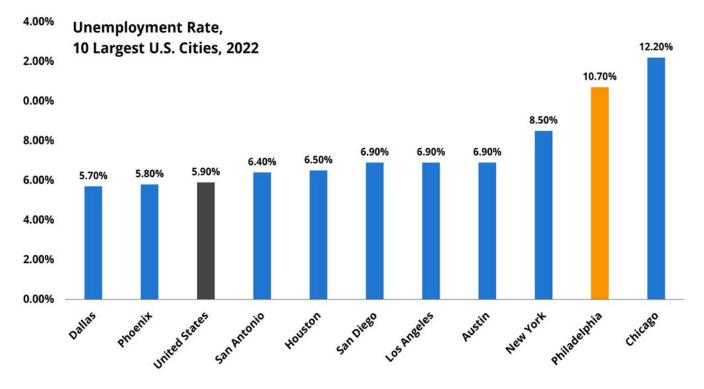
INVESTING IN PHILADELPHIA

The fragility of the City's fiscal health will continue to be a challenge beyond FY25. The most effective way of bolstering the long-term fiscal health for the City is to ensure that it thrives. The Parker Administration intends to meet that goal by making targeted investments to make Philadelphia the greenest, cleanest and safest city with economic opportunity for all.

DEMOGRAPHICS

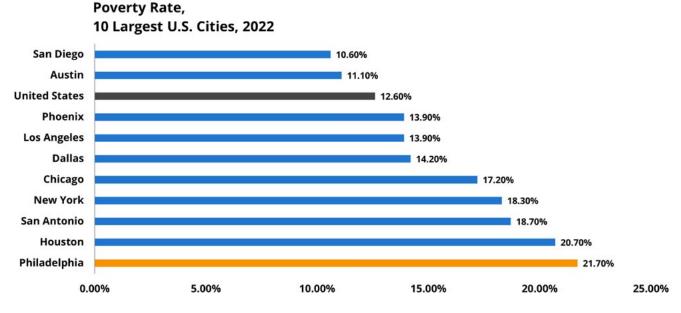
Philadelphia's City government provides services to the city's diverse range of residents, workers, and visitors. Understanding the demographic trends that influence the types of services needed and the City's ability to pay for these services is a crucial part of the City's financial planning. This section of the Plan analyzes Philadelphia's population in comparison to peer cities and how demographic trends impact the City's budgetary decisions as it works to build a safer, cleaner, greener Philadelphia, with economic opportunity for all.

UNEMPLOYMENT RATE COMPARISON: PHILADELPHIA AND OTHER LARGE CITIES



Source: 2022 American Community Survey 5-Year Estimates

POVERTY RATE COMPARISON: PHILADELPHIA AND OTHER LARGE CITIES



Source: 2022 American Community Survey 5-Year Estimates

These persistent poverty rates mean that there is a high demand for City services and a weaker tax base to fund them. Additionally, since Philadelphia is both a major city and a county, the City itself must provide a broader range of services than other cities. These include public health, child welfare, election processes, and more. The demographic composition of Philadelphia influences the types of services that the City provides, the needs of the residents, and, most importantly, the City's ability to pay for these services.

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

FUNDING SOURCE CODES – CITY SOURCES

City sources identified with the prefix "C" represent tax-supported funding. The prefix "X" represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- **CN, XN** New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).
- **CT, XT** Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2024 to FY2025.
- **CR, XR** Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- **CA** Pre-financed Loans are funds that the electorate or City Council has already authorized.
- **A** Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).

• **Z** – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

FUNDING SOURCE CODES – NON-CITY SOURCES

For the non-City funding sources listed below, the suffix "B" – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

The suffix **"O"** – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.

The suffix **"T**" represents funds for the same or equivalent project carried forward from FY2024 to FY2025.

- **FB, FO, FT** Federal sources.
- **PB, PT** Private sources.
- **SB, SO, ST** State sources.
- **TB, TO, TT** Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

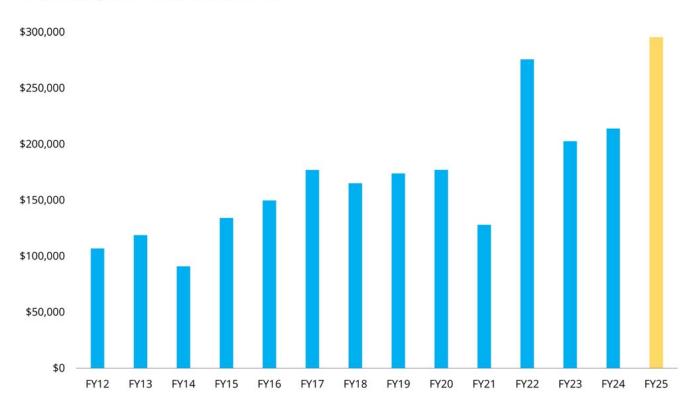
| TABLE 1: FY2025 BUDGET YEAR FUNDING BY DEPARTMENT | | | | | | |
|---|--|---------------------------------|--|--|--|--|
| DEPARTMENT | NEW CITY TAX-SUPPORTED FUNDS (\$ 000) | ALL FUNDING SOURCES (\$ 000) | | | | |
| ART MUSEUM | \$2,000 | \$4,000 | | | | |
| AVIATION | - | \$716,270 | | | | |
| COMMERCE | \$25,800 | \$218,346 | | | | |
| FINANCE | \$8,100 | \$184,183 | | | | |
| FIRE | \$5,000 | \$15,694 | | | | |
| FLEET | \$15,000 | \$71,066 | | | | |
| FREE LIBRARY | \$3,000 | \$19,828 | | | | |
| HEALTH | \$1,710 | \$133,940 | | | | |
| MANAGING DIRECTOR'S OFFICE | \$110,740 | \$216,755 | | | | |
| OFFICE OF HOMELESS SERVICES | \$2,000 | \$8,081 | | | | |
| OFFICE OF SUSTAINABILITY | \$1,500 | \$4,414 | | | | |
| OFFICE OF INNOVATION AND TECHNOLOGY | \$10,696 | \$81,992 | | | | |
| PARKS AND RECREATION | \$27,500 | \$361,391 | | | | |
| POLICE | \$2,500 | \$134,427 | | | | |
| PRISONS | \$9,864 | \$32,479 | | | | |
| PUBLIC PROPERTY | \$13,525 | \$57,030 | | | | |
| RECORDS | - | \$374 | | | | |
| STREETS | \$47,290 | \$1,225,367 | | | | |
| TRANSIT | \$7,440 | \$644,355 | | | | |
| WATER | - | \$1,927,592 | | | | |
| Z00 | \$2,000 | \$24,547 | | | | |
| Total | \$295,665 | \$6,082,131 | | | | |

*Aviation and water are supported by Enterprise funds.

| TABLE 2: FY2025-2030 PROGRAM SOURCES OF FUNDS (\$000)* | | | | | | | | |
|--|-------------|-------------|----------------|-------------|-------------|-------------|--------------|--|
| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025-2030 | |
| | | City F | unds - Tax Su | pported | | | | |
| CT Carried Forward Loans | \$583,382 | \$0 | \$0 | \$0 | \$0 | \$0 | \$583,382 | |
| CR Operating Revenue | \$541,052 | \$7,250 | \$7,250 | \$7,250 | \$7,250 | \$7,250 | \$577,302 | |
| CN New Loans | \$295,665 | \$214,785 | \$224,953 | \$224,848 | \$229,867 | \$220,011 | \$1,410,129 | |
| CA Prefinanced Loans | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | |
| A PICA Prefinanced Loans | \$557 | \$0 | \$0 | \$0 | \$0 | \$0 | \$557 | |
| Subtotal | \$1,420,656 | \$222,035 | \$232,203 | \$232,098 | \$237,117 | \$227,261 | \$2,571,370 | |
| | | City F | unds - Self Su | staining | | | | |
| XT Self Sustaining Carry Forward Loans | \$1,201,542 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,201,542 | |
| XR Self Sustaining Operating Revenue | \$146,945 | \$61,642 | \$86,376 | \$102,049 | \$116,412 | \$117,000 | \$630,424 | |
| XN Self Sustaining New Loans | \$1,096,055 | \$1,139,278 | \$964,364 | \$795,111 | \$946,258 | \$774,634 | \$5,715,700 | |
| Subtotal | \$2,444,542 | \$1,200,920 | \$1,050,740 | \$897,160 | \$1,062,670 | \$891,634 | \$7,547,666 | |
| | | | Other City Fu | nds | | | | |
| Z Revolving Funds | \$55,000 | \$55,000 | \$32,000 | \$32,000 | \$32,000 | \$22,000 | \$228,000 | |
| | | Otl | her Than City | Funds | | | | |
| TT Carried Forward Other Gov't | \$36,459 | \$0 | \$0 | \$0 | \$0 | \$0 | \$36,459 | |
| TO Other Governments Off Budget | \$173,353 | \$76,193 | \$155,942 | \$117,716 | \$222,743 | \$196,376 | \$942,323 | |
| TB Other Government Agencies | \$1,600 | \$100 | \$100 | \$100 | \$100 | \$100 | \$2,100 | |
| ST Carried Forward State | \$336,765 | \$0 | \$0 | \$0 | \$0 | \$0 | \$336,765 | |
| SO State Off Budget | \$265,936 | \$333,479 | \$335,353 | \$296,147 | \$267,912 | \$220,715 | \$1,719,542 | |
| SB State | \$71,904 | \$68,354 | \$66,354 | \$57,104 | \$56,854 | \$52,254 | \$372,824 | |
| PT Carried Forward Private | \$139,017 | \$0 | \$0 | \$0 | \$0 | \$0 | \$139,017 | |
| PB Private | \$14,995 | \$10,220 | \$9,220 | \$9,220 | \$9,220 | \$9,020 | \$61,895 | |
| FT Carried Forward Federal | \$672,295 | \$0 | \$0 | \$0 | \$0 | \$0 | \$672,295 | |
| FO Federal Off Budget | \$186,393 | \$143,369 | \$116,419 | \$98,734 | \$73,879 | \$77,217 | \$696,011 | |
| FB Federal | \$263,216 | \$172,516 | \$128,516 | \$108,516 | \$103,516 | \$99,916 | \$876,196 | |
| Total - ALL FUNDS | \$6,082,131 | \$2,282,186 | \$2,126,847 | \$1,848,795 | \$2,066,011 | \$1,796,493 | \$16,202,463 | |

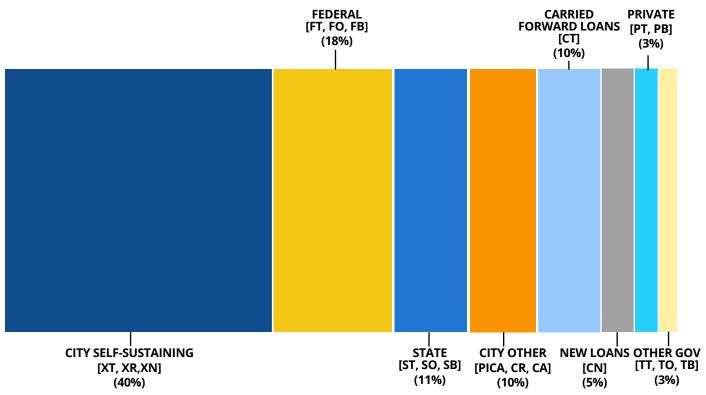
*Off-Budget" amounts (FO, TO, SO) are not included in the FY25 Capital Budget Ordinance.

HISTORICAL FUNDING LEVELS (CN APPROPRIATIONS)



General Obligation (CN) for Capital Budgets FY12 to FY25 (\$ thousands)

FY25 CAPITAL BUDGET SOURCE OF FUNDS



ART MUSEUM

DEPARTMENT PAGE PHILAMUSEUM.ORG/

MISSION

The Philadelphia Museum of Art (PMA) in partnership with the city, the region, and art museums around the globe seeks to preserve, enhance, interpret, and extend the reach of its great collections in particular, and the visual arts in general, to an increasing and increasingly diverse audience as a source of delight, illumination and lifelong learning.

The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.

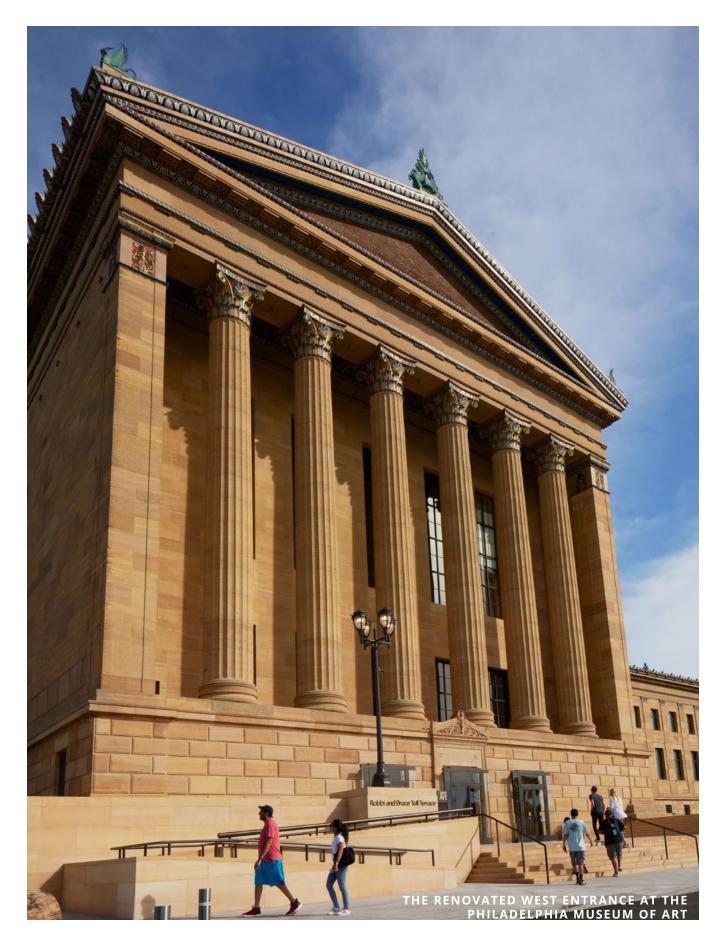
CAPITAL BUDGET TRENDS

Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$2.1 million over the past six years. In recent years, City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for the Core Project (completed in 2021) and other PMAmanaged projects.

CAPITAL BUDGET PROJECTS

In FY25, \$2 million is appropriated for fire suppression improvements. The FY25-30 Capital Program will mainly support the ongoing interior and exterior capital improvement projects not addressed by the Core Project, as well as renovation projects at buildings outside the main PMA building.

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|-------------------|----------|-------------------|-------------------|-----------|-------------------|-----------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| ART MUSEUM | | | | | | | |
| RT MUSEUM COMPLEX - CAPITAL | | | | | | | |
| Philadelphia Museum of Art - Building Rehabilitation | | | | | | | |
| 1 Interior and Exterior Improvements | | | | | | | |
| Make infrastructure improvements required for life safety and basic operations. | 2,000 CN | 2,500CN | 2,500 CN | 2,500 CN | 2,500 CN | 2,500 CN | 14,500 CI |
| | 2,000 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 14,500 |
| A. Philadelphia Museum of Art - Building Rehabilitation-FY24 See description under line item 1. | 2,000 CT | | | | | | 2,000 CT |
| | 2,000 | | | | | | 2,000 |
| Totals - ART MUSEUM COMPLEX - CAPITAL | | | | | | | |
| | 2,000 CN | 2,500 CN | 2 500 CN | | 0 500 011 | | |
| | | _, | 2,500 CN | 2,500 CN | 2,500 CN | 2,500 CN | 14,500 CM |
| | 2,000 CT | | 2,500 CN | 2,500 CN | 2,500 CN | 2,500 CN | 14,500 CN 2,000 CT |
| | | 2,500 | 2,500 CN 2,500 | 2,500 CN 2,500 | 2,500 CN | 2,500 CN 2,500 | |
| TOTALS - ART MUSEUM | 2,000 CT | | | | | | 2,000 CT |
| TOTALS - ART MUSEUM | 2,000 CT | | | | | | 2,000 CT |
| TOTALS - ART MUSEUM | 2,000 CT 4,000 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,000 CT 16,500 |



AVIATION

DEPARTMENT PAGE

HTTPS://WWW.PHL.ORG/

MISSION

"Proudly Connecting Philadelphia with the World!" The Department of Aviation (Aviation) is comprised of the Philadelphia International Airport ("PHL") and the Northeast Philadelphia Airport ("PNE"). A self-sustaining entity, Aviation operates without the use of local tax dollars while generating over \$16.8 billion of economic activity for the region. Travelers through our gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.

CAPITAL BUDGET TRENDS

Aviation improvements are funded through self-sustaining funds, grants, and special-purpose, Aviation-specific borrowing. The Department of Aviation (DOA) received significant Federal assistance during the COVID pandemic. DOA has actively pursued and obtained additional funding through the Federal Bipartisan Infrastructure Law (BIL).

CAPITAL BUDGET PROJECTS

The \$1.9 billion in total funding shown for Aviation in the FY25-30 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport's role as an economic engine.

| | TOTAL APPROPRIATIONS IN FY25 (IN THOUSANDS) |
|---|--|
| Airfield Area | \$179,650 |
| Terminal Area | \$262,520 |
| Outside Terminal Area (OTA) | \$79,950 |
| Other Airport Services (including improvements to PNE) | \$44,150 |
| Total | \$566,270 |

Appropriations for FY25 are organized into the following categories:

Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL's major air carriers, are instrumental in guiding the Department of Aviation as it continues progress on elements of PHL's Capital Development Program. One of the Department's most significant current projects is the creation at FDR Park in South Philadelphia of a 40-acre wetland to mitigate wetland loss from the proposed expansion of PHL's air freight facilities.

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|----------------------------------|-----------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| AVIATION | | | | | | | |
| PHILADELPHIA INTERNATIONAL AIRPORT | | | | | | | |
| 2 Airfield Area | | | | | | | |
| 1 Airfield Area This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport related to the use of the Airport. | 84,750 XN 2,600 SB | 97,140XN 1,000SB | 59,280 XN 500 SB | 58,900 XN 250 SB | 59,050 XN 250 SB | 59,200 XN 250 SB | 4,850 SB |
| | 92,300 FB 1 79,650 | 30,000FB 1 28,140 | 10,000 FB 69,780 | 10,000 FB 69,150 | 10,000 FB 69,300 | 10,000 FB 69,450 | 162,300 FB |
| 2A. Airfield Area-FY24 | | | | | | | |
| See description under line item 2. | 25,000 XT | | | | | | 25,000 XT |
| | 15,000 FT | | | | | | 15,000 FT |
| | 40,000 | | | | | | 40,000 |

AVIATION | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|------------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 3 Terminal Area | | | | | | | |
| 1 Terminal Area | 11,000 XR | 1,000XR | 1,000 XR | 1,000 XR | 1,000 XR | 1,000 XR | 16,000 XR |
| This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings | 210,520 XN | 171,550XN | 71,810 XN | 72,840 XN | 78,090 XN | 78,200 XN | 683,010 XN |
| | 37,000 FB | 25,000FB | 10,000 FB | 10,000 FB | 5,000 FB | 5,000 FB | 92,000 FB |
| | 2,000 SB | 1,000SB | 500 SB | 500 SB | 250 SB | 250 SB | 4,500 SB |
| | 2,000 PB | 2,000PB | 2,000 PB | 2,000 PB | 2,000 PB | 2,000 PB | 12,000 PB |
| | 262,520 | 200,550 | 85,310 | 86,340 | 86,340 | 86,450 | 807,510 |
| 3A. Terminal Area-FY24 | | | | | | | |
| See description under line item 3. | 30,000 FT | | | | | | 30,000 FT |
| | 50,000 XT | | | | | | 50,000 XT |
| | 80,000 | | | | | | 80,000 |
| 4 Outside Terminal Area (OTA) | | | | | | | |
| 1 Outside Terminal Area (OTA) | | | | | | | |
| This program includes the Airport arrival and departure | 1,000 PB | 1,000PB | 1,000 PB | 1,000 PB | 1,000 PB | 1,000 PB | 6,000 PB |
| roadways, and areas on which a hotel, parking facilities, and car | 62,950 XN | 26,850XN | 28,820 XN | 29,400 XN | 29,770 XN | 30,254 XN | 208,044 XN |
| rental entities operate. | 3,000 FB | 1,000FB | 1,000 FB | 1,000 FB | 1,000 FB | 1,000 FB | 8,000 FB |
| | 3,000 SB | 1,000SB | 1,000 SB | 1,000 SB | 1,000 SB | 1,000 SB | 8,000 SB |
| | 10,000 XR | 1,000XR | 1,000 XR | 1,000 XR | 1,000 XR | 1,000 XR | 15,000 XR |
| | 79,950 | 30,850 | 32,820 | 33,400 | 33,770 | 34,254 | 245,044 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 |
| 4A. Outside Terminal Area (OTA)-FY24 | | | | | | | |
| See description under line item 4. | 30,000 XT | | | | | | 30,000 XT |
| | 30,000 | | | | | | 30,000 |
| 5 Other Airport Services | | | | | | | |
| 1 Other Airport Services | 33,350 XN | 13,800XN | 23,250 XN | 23,440 XN | 24,180 XN | 24,400 XN | 142,420 XN |
| This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, | 8,500 FB | 3,000FB | 3,000 FB | 3,000 FB | 3,000 FB | 3,000 FB | 23,500 FB |
| or Outside Terminal Area. Also included here are PNE projects. | 2,300 SB | 1,000SB | 1,000 SB | 1,000 SB | 1,000 SB | 1,000 SB | 7,300 SB |
| | 44,150 | 17,800 | 27,250 | 27,440 | 28,180 | 28,400 | 173,220 |
| Totals - PHILADELPHIA INTERNATIONA | LAIRPORT | | | | | | |
| | 140,800 FB | 59,000 FB | 24,000 FB | 24,000 FB | 19,000 FB | 19,000 FB | 285,800 FB |
| | 45,000 FT | | | | | | 45,000 FT |
| | 3,000 PB | 18,000 PE |
| | 9,900 SB | 4,000 SB | 3,000 SB | 2,750 SB | 2,500 SB | 2,500 SB | 24,650 SE |
| | 391,570 XN | 309,340 XN | 183,160 XN | 184,580 XN | 191,090 XN | 192,054 XN | 1,451,794 XM |
| | 21,000 XR | 2,000 XR | 2,000 XR | 2,000 XR | 2,000 XR | 2,000 XR | 31,000 XF |
| | 105,000 XT | | | | | | 105,000 XT |
| | 716,270 | 377,340 | 215,160 | 216,330 | 217,590 | 218,554 | 1,961,244 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|-------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| TOTALS - AVIATION | | | | | | | |
| | 140,800 FB | 59,000 FB | 24,000 FB | 24,000 FB | 19,000 FB | 19,000 FB | 285,800 FB |
| | 45,000 FT | | | | | | 45,000 FT |
| | 3,000 PB | 18,000 PB |
| | 9,900 SB | 4,000 SB | 3,000 SB | 2,750 SB | 2,500 SB | 2,500 SB | 24,650 SB |
| | 391,570 XN | 309,340 XN | 183,160 XN | 184,580 XN | 191,090 XN | 192,054 XN | 1,451,794 XN |
| | 21,000 XR | 2,000 XR | 2,000 XR | 2,000 XR | 2,000 XR | 2,000 XR | 31,000 XR |
| | 105,000 XT | | | | | | 105,000 XT |
| | 716,270 | 377,340 | 215,160 | 216,330 | 217,590 | 218,554 | 1,961,244 |



COMMERCE

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ DEPARTMENT-OF-COMMERCE/

MISSION

The Department of Commerce helps businesses—large and small—thrive in Philadelphia. To foster inclusive growth in the city, Commerce has programs and services to support under-resourced communities, grow small businesses and draw new companies to Philadelphia.

Commerce contributes to equitable neighborhood revitalization by:

- Building vibrant commercial districts.
- Creating a strong talent pipeline for all Philadelphians to attain good, living-wage jobs.
- Increasing contracting opportunities for minority-, women-, and disabledowned businesses.
- Supporting small businesses and improving their access to capital.
- Commerce also works to retain and attract new businesses both domestically and internationally, elevating Philadelphia's global competitiveness and positioning the Philadelphia's economy for longterm growth.

CAPITAL BUDGET TRENDS

From FY19 through FY24, Commerce averaged \$17.4 million in new City tax-supported, general obligation (CN) funds annually. Projects have included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.

CAPITAL BUDGET PROJECTS

Commerce projects support Philadelphia2035 district plans and City-endorsed master plans, greenway plans, and commercial corridor plans. The FY25-30 Capital Program includes a total investment of \$471.1 million from all funding sources. These funds will enhance public access to private and public development projects as well as leverage state, federal, and private funds.

- \$16.5 million over FY25-30 for Neighborhood Commercial Centers.
- \$33.0 million over FY25-30 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn's Landing. More information can be found at: www.delawareriverwaterfront.com
- \$26.7 million over FY25-30 toward completion of the Schuylkill River Trail.



COMMERCE | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|----------------------|---------|----------|----------|----------|----------|----------------------|
| COMMERCE | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| COMMERCIAL DEVELOPMENT 6 Neighborhood Commercial Centers - Site Improvements | | | | | | | |
| 1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment. | 1,500 CN | 2,500CN | 2,500 CN | 3,000 CN | 3,500 CN | 3,500 CN | 16,500 CN |
| | 1,500 | 2,500 | 2,500 | 3,000 | 3,500 | 3,500 | 16,500 |
| 6A. Neighborhood Commercial Centers - Site Improvements-FY24 See description under line item 6. | 1,000 CT | | | | | | 1,000 CT |
| = | 1,000 | | | | | | 1,000 |
| 6B. Neighborhood Commercial Centers - Site Improvements-FY23 | 5 000 CB | | | | | | 5 000 CB |
| See description under line item 6. | 5,000 CR 1,160 CT | | | | | | 5,000 CR 1,160 CT |
| = | 6,160 | | | | | | 6,160 |

| | 2025 \$x000 | | 2026 \$x000 | | 2027 \$x000 | | 2028 \$x000 | | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----|-----------------------|---|-----------------------|---|-----------------------|-----|----------------|-----------------------|------------------------------|
| 6C. Neighborhood Commercial Centers - Site Improvements-FY22 See description under line item 6. | 1,875 CT | | | | | | | | | | 1,875 CT |
| = | 1,875 | | | | | | | | | | 1,875 |
| 6D. Neighborhood Commercial Centers - Site Improvements-FY19 See description under line item 6. | 1,728 CR | | | | | | | | | | 1,728 CR |
| = | 1,728 | | | | | | | | | | 1,728 |
| 6E. Neighborhood Commercial Centers - Site Improvements-FY16 See description under line item 6. | 1,850 PT | | | | | | | | | | 1,850 PT |
| See description under line item o. | 3,339 ST | | | | | | | | | | 3,339 ST |
| = | 5,189 | | | | | | | | | | 5,189 |
| 6F. Neighborhood Commercial Centers - Site Improvements-FY14 See description under line item 6. | 717 CT | | | | | | | | | | 717 CT |
| = | 717 | | | | | | | | | | 717 |
| Totals - COMMERCIAL DEVELOPMENT | | | | | | | | | | | |
| | 1,500 CN | 2,5 | 00 CN | | 2,500 CN | ; | 3,000 CN | 1 3 | ,500 CN | 3,500 C | |
| | 6,728 CR 4,752 CT | | | | | | | | | | 6,728 CR 4,752 CT |
| | 1,850 PT | | | | | | | | | | 1,850 PT |
| | 3,339 ST | | | | | | | | | | 3,339 ST |
| | 18,169 | 2,5 | 00 | : | 2,500 | ; | 3,000 | 3 | ,500 | 3,500 | 33,169 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| INDUCTDIAL DELTEI ODMENT | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| INDUSTRIAL DEVELOPMENT 7 Industrial Districts | | | | | | | |
| 1 Lower Schuylkill River Industrial District Design, fabrication & installation of streetscape improvements to support development sites in the Innovation District portion of the Lower Schuylkill River. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 500 | 500 | 500 | 500 | 500 | 500 | 3,000 |
| 7A. Industrial Districts-FY24 | | | | | | | |
| See description under line item 7. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 7B. Industrial Districts-FY23 See description under line item 7. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 7C. Industrial Districts-FY22 See description under line item 7. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 7D. Industrial Districts-FY21 See description under line item 7. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 7E. Industrial Districts-FY17 | 200 FT | | | | | | |
| See description under line item 7. | 800 FT 2,200 ST | | | | | | 800 FT 2,200 ST |
| | 3,000 | | | | | | 3,000 |
| 7F. Industrial Districts-FY16 | -, | | | | | | -, |
| See description under line item 7. | 1,000 ST | | | | | | 1,000 ST |
| | 1,000 | | | | | | 1,000 |
| 8 Navy Yard Infrastructure Improvements | | | | | | | |
| 1 Navy Yard River Water System Replacement – Phase Two The Navy Yard will replace the final set of obsolete and failing river water pumps that support critical fire protection and potable water systems in multiple Navy Yard facilities. | 1,500 CN | 3,000CN | 3,000 CN | | | | 7,500 CN |
| 2 Navy Yard Lift Bridge Improvement Project The Navy Yard Lift Bridge Improvement project will support critical structural, mechanical, and systems repairs to the 26th Street lift bridge. | | | | 1,500 CN | 1,500 CN | 1,500 CN | 4,500 CN |
| | 1,500 | 3,000 | 3,000 | 1,500 | 1,500 | 1,500 | 12,000 |
| 8A. Navy Yard Infrastructure Improvements-FY17 | | | | | | | |
| See description under line item 8. | 3,900 FT | | | | | | 3,900 FT |
| | 4,300 ST | | | | | | 4,300 ST |
| | 8,200 | | | | | | 8,200 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|---------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 9 Environmental Assessment/Remediation | | | | | | | |
| Environmental Assessment/Remediation Provide environmental assessment and remedial assistance to City properties with contamination issues. | | 500CN | 500 CN | | | 500 CN | 1,500 CN |
| | | 500 | 500 | | | 500 | 1,500 |
| PIDC Landbank Improvements, Engineering and Administration Improvements, Engineering and Administration Conduct engineering, architectural, and environmental studies related to land acquisition and development. | 15,000 Z | 15,000Z | 12,000 Z | 12,000 Z | 12,000 Z | 12,000 Z | 78,000 Z |
| | 15,000 | 15,000 | 12,000 | 12,000 | 12,000 | 12,000 | 78,000 |
| 11 PIDC Landbank Acquisition & Improvements | | | | | | | |
| Acquisition and Improvements Purchase and improve industrial sites throughout Philadelphia. | 40,000 Z | 40,000Z | 20,000 Z | 20,000 Z | 20,000 Z | 10,000 Z | 150,000 Z |
| | 40,000 | 40,000 | 20,000 | 20,000 | 20,000 | 10,000 | 150,000 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|---------------------|--------------------|----------------------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - INDUSTRIAL DEVELOPMENT | | | | | | | |
| | 2,000 CN | 4,000 CN | 4,000 CN | 2,000 CN | 2,000 CN | 2,500 CN | 16,500 CI |
| | 2,500 CT | | | | | | 2,500 C |
| | 4,700 FT | | | | | | 4,700 FT |
| | 7,500 ST | | | | | | 7,500 ST |
| | 55,000 Z | 55,000 Z | 32,000 Z | 32,000 Z | 32,000 Z | 22,000 Z | 228,000 Z |
| | 71,700 | 59,000 | 36,000 | 34,000 | 34,000 | 24,500 | 259,200 |
| WATERFRONT IMPROVEMENTS | | | | | | | |
| Central Delaware River Waterfront Order Central Delaware River Waterfront Penn's Landing Improvements Make improvements to Penn's Landing. Order Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through | 18,000 CN 800 CN | 9,000CN 1,000CN | 6,000 CN 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 33,000 C |
| construction, improvement, or acquisition of City assets. | | | | | | | |
| 3 General Site Improvements Implement infrastructure and site improvements in support of public and private development. | 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 C |
| | 19,800 | 11,000 | 8,000 | 2,000 | 2,000 | 2,000 | 44,800 |
| 2A. Central Delaware River Waterfront-FY24 See description under line item 12. | 8,500 CT | | | | | | 8,500 CT |
| | | | | | | | , |
| | 8,500 | | | | | | 8,500 |

| | 2025 \$x000 | 2026 \$x00 | | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|---|-----------------------------|-----|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--|
| 12B. Central Delaware River Waterfront-FY23 See description under line item 12. | 1 CT | | | | | | | 1 CT |
| | 1 | | | | | | | 1 |
| 12C. Central Delaware River Waterfront-FY17 See description under line item 12. | 5,110 PT | | | | | | | 5,110 PT |
| | 5,110 | | | | | | | 5,110 |
| 12D. Central Delaware River Waterfront-FY16 See description under line item 12. | 25,000 FT | | | | | | | 25,000 FT |
| | 25,000 | | | | | | | 25,000 |
| 13 Schuylkill River Waterfront | | | | | | | | |
| 1 Schuylkill Riverfront Improvements Complement public and private reinvestment through capital improvements to the Schuylkill River Trail. | 666 FB 1,800 CN 1,654 SB 25 PB | 666FB 3,000CN 1,654SB | 1 2 | 666 FB 2,000 CN 1,654 SB | 3,996 FB 12,800 CN 9,924 SB 25 PB |
| | 4,145 | 5,320 | | 4,320 | 4,320 | 4,320 | 4,320 | 26,745 |
| 13A. Schuylkill River Waterfront-FY24 | | | | | | | | |
| See description under line item 13. | 1,000 CT 1,000 ST | | | | | | | 1,000 C⊤ 1,000 ST |
| | 2,000 | | | | | | | 2,000 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|---------------------------------------|---|--|
| 13B. Schuylkill River Waterfront-FY23 | | |
| See description under line item 13. | 3,000 CT | 3,000 CT |
| | 1,000 ST | 1,000 ST |
| | 4,000 | 4,000 |
| 13C. Schuylkill River Waterfront-FY22 | | |
| See description under line item 13. | 1,000 ST | 1,000 ST |
| | 1,000 | 1,000 |
| 13D. Schuylkill River Waterfront-FY21 | | |
| See description under line item 13. | 3,500 PT | 3,500 PT |
| | 8,500 ST | 8,500 ST |
| | 12,000 | 12,000 |
| 13E. Schuylkill River Waterfront-FY20 | | |
| See description under line item 13. | 3,038 CR | 3,038 CR |
| | 14,000 FT | 14,000 FT |
| | 1,000 ST | 1,000 ST |
| | 18,038 | 18,038 |
| 13F. Schuylkill River Waterfront-FY19 | | |
| See description under line item 13. | 4,000 PT | 4,000 PT |
| | 1,000 ST | 1,000 ST |
| | 5,000 | 5,000 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 13G. Schuylkill River Waterfront-FY17 | | | | | | | |
| See description under line item 13. | 4,500 FT | | | | | | 4,500 FT |
| | 12,050 ST | | | | | | 12,050 ST |
| | 16,550 | | | | | | 16,550 |
| 13H. Schuylkill River Waterfront-FY16 | | | | | | | |
| See description under line item 13. | 500 FT | | | | | | 500 FT |
| | 1,000 ST | | | | | | 1,000 ST |
| | 1,500 | | | | | | 1,500 |
| 14 North Delaware River Waterfront | | | | | | | |
| 1 North Delaware River Waterfront Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway. | 700 CN | 700CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,400 CN |
| | 700 | 700 | 500 | 500 | 500 | 500 | 3,400 |
| 14A. North Delaware River Waterfront-FY24 | | | | | | | |
| See description under line item 14. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 14B. North Delaware River Waterfront-FY22 | | | | | | | |
| See description under line item 14. | 127 CT | | | | | | 127 CT |
| | 127 | | | | | | 127 |

COMMERCE | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 \$x000 | 2026 2027 \$x000 \$x000 | 2028 2029 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|---|-----------------------|--------------------------------|-------------------------|--|
| 14C. North Delaware River Waterfront-FY17 | | | | |
| See description under line item 14. | 2,470 FT | | | 2,470 FT |
| | 350 PT | | | 350 PT |
| | 600 ST | | | 600 ST |
| | 3,420 | | | 3,420 |
| 14D. North Delaware River Waterfront-FY16 | | | | |
| See description under line item 14. | 500 FT | | | 500 FT |
| | 350 ST | | | 350 ST |
| | 850 | | | 850 |
| 14E. North Delaware River Waterfront-FY15 | | | | |
| See description under line item 14. | 236 FT | | | 236 FT |
| | 236 | | | 236 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|----------------------------------|-----------|-----------|-----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - WATERFRONT IMPROVEMENTS | | | | | | | |
| | 22,300 CN | 14,700 CN | 10,500 CN | 4,500 CN | 4,500 CN | 4,500 CN | 61,000 CN |
| | 3,038 CR | | | | | | 3,038 CR |
| | 13,128 CT | | | | | | 13,128 CT |
| | 666 FB | 666 FB | 666 FB | 666 FB | 666 FB | 666 FB | 3,996 FB |
| | 47,206 FT | | | | | | 47,206 FT |
| | 25 PB | | | | | | 25 PB |
| | 12,960 PT | | | | | | 12,960 PT |
| | 1,654 SB | 1,654 SB | 1,654 SB | 1,654 SB | 1,654 SB | 1,654 SB | 9,924 SB |
| | 27,500 ST | | | | | | 27,500 ST |
| | 128,477 | 17,020 | 12,820 | 6,820 | 6,820 | 6,820 | 178,777 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|-------------------|-----------|-----------|-----------|----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - COMMERCE | | | | | | | |
| | | | | | | | |
| | 25,800 CN | 21,200 CN | 17,000 CN | 9,500 CN | 10,000 CN | 10,500 CN | 94,000 CN |
| | 9,766 CR | | | | | | 9,766 CR |
| | 20,380 CT | | | | | | 20,380 CT |
| | 666 FB | 666 FB | 666 FB | 666 FB | 666 FB | 666 FB | 3,996 FB |
| | 51,906 FT | | | | | | 51,906 FT |
| | 25 PB | | | | | | 25 PB |
| | 14,810 PT | | | | | | 14,810 PT |
| | 1,654 SB | 1,654 SB | 1,654 SB | 1,654 SB | 1,654 SB | 1,654 SB | 9,924 SB |
| | 38,339 S⊤ | | | | | | 38,339 S⊤ |
| | 55,000 Z | 55,000 Z | 32,000 Z | 32,000 Z | 32,000 Z | 22,000 Z | 228,000 Z |
| | 218,346 | 78,520 | 51,320 | 43,820 | 44,320 | 34,820 | 471,146 |

COMMERCE | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

FINANCE

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/OFFICE-OF-THE-DIRECTOR-OF-FINANCE/

MISSION

The Office of the Director of Finance (Finance) is charged with overseeing the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City's budget and financial management programs; and recording and accounting all City financial activities. Finance administers the City's payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.

CAPITAL BUDGET TRENDS

Capital funds under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. From FY19 through FY24, the annual average of new City tax-supported general obligation (CN) appropriations was approximately \$6.5 million. Additional appropriations of operating revenue (CR) have been made to support special projects and to ensure adequate City matching funds for anticipated capital grants.

CAPITAL BUDGET PROJECTS

- Improvements to Facilities Administration ITEF Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total appropriated amount is \$1.6 million annually for FY25 through FY30.
- City Council ITEF City Council Districts 1 through 10 are appropriated a total of \$39 million over the six-year Capital Program to be used at District Councilmembers' discretion for Improvements to Existing Facilities within the Capital Guidelines. In FY25, each City Council District is appropriated \$650,000_per district.
- City Council Districts are also appropriated additional funding in the Parks and Recreation budget for Improvements to Existing Facilities. The total amount is \$57 million over the six-year Capital Program. In FY25, each City Council District is appropriated \$950,000 per district.

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| FINANCE | | | | | | | |
| CAPITAL PROJECTS | | | | | | | |
| 15 Improvements to Facilities | | | | | | | |
| 1 Administration - ITEF Fund critical renovations and other improvements to City-owned facilities. | 1,600 CN | 1,600CN | 1,600 CN | 1,600 CN | 1,600 CN | 1,600 CN | 9,600 CN |
| | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 1,600 | 9,600 |
| 15A. Improvements to Facilities-FY24 | | | | | | | |
| See description under line item 15. | 1,000 CT | | | | | | 1,000 CT |
| | 20,500 CR | | | | | | 20,500 CR |
| | 21,500 | | | | | | 21,500 |

FINANCE | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 2026 2027 2023 \$x000 \$x000 \$x000 \$x000 | |
|--------------------------------------|---|-----------|
| 15B. Improvements to Facilities-FY23 | | |
| See description under line item 15. | 1,500 CT | 1,500 CT |
| | 60,700 CR | 60,700 CR |
| | 62,200 | 62,200 |
| 15C. Improvements to Facilities-FY22 | | |
| See description under line item 15. | 1,160 CT | 1,160 CT |
| | 25,000 FT | 25,000 FT |
| | 3,995 CR | 3,995 CR |
| | 30,155 | 30,155 |
| 15D. Improvements to Facilities-FY21 | | |
| See description under line item 15. | 6,000 CR | 6,000 CR |
| | 6,000 | 6,000 |
| 15E. Improvements to Facilities-FY20 | | |
| See description under line item 15. | 11,822 CR | 11,822 CR |
| | 930 CT | 930 CT |
| | 12,752 | 12,752 |
| 15F. Improvements to Facilities-FY19 | | |
| See description under line item 15. | 2,913 CR | 2,913 CR |
| | 1,056 CT | 1,056 CT |
| | 2,047 PT | 2,047 PT |
| | 219 TT | 219 TT |
| | 6,235 | 6,235 |

| | a construction of the second sec | 28 2029 2030 2025 - 2030 000 \$x000 \$x000 \$x000 |
|--------------------------------------|--|---|
| 15G. Improvements to Facilities-FY18 | 075.07 | 075.07 |
| See description under line item 15. | 375 CT | 375 CT |
| | 375 | 375 |
| 15H. Improvements to Facilities-FY17 | | |
| See description under line item 15. | 1,112 CT | 1,112 CT |
| | 1,112 | 1,112 |
| 15I. Improvements to Facilities-FY16 | | |
| See description under line item 15. | 500 CT | 500 CT |
| | 500 | 500 |
| 15J. Improvements to Facilities-FY15 | | |
| See description under line item 15. | 119 CT | 119 CT |
| | 119 | 119 |
| 15K. Improvements to Facilities-FY14 | | |
| See description under line item 15. | 140 CT | 140 CT |
| | 140 | 140 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 16 City Council - ITEF CD1 | | | | | | | |
| City Council - ITEF CD1 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |
| 16A. City Council - ITEF CD1-FY24 | | | | | | | |
| See description under line item 16. | 1,150 CT | | | | | | 1,150 CT |
| | 1,150 | | | | | | 1,150 |
| 16B. City Council - ITEF CD1-FY23 See description under line item 16. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 16C. City Council - ITEF CD1-FY22 See description under line item 16. | 160 CT | | | | | | 160 CT |
| | 160 | | | | | | 160 |
| 16D. City Council - ITEF CD1-FY21 | | | | | | | |
| See description under line item 16. | 55 CT | | | | | | 55 CT |
| | 55 | | | | | | 55 |

| | 2025 2026 2027 2027 \$x000 \$x000 \$x000 \$x000 | |
|---|---|--------|
| 16E. City Council - ITEF CD1-FY20 See description under line item 16. | 47 CT | 47 CT |
| | 47 | 47 |
| 16F. City Council - ITEF CD1-FY19 See description under line item 16. | 67 CT | 67 CT |
| | 67 | 67 |
| 16G. City Council - ITEF CD1-FY18 See description under line item 16. | 20 CT | 20 CT |
| | 20 | 20 |
| 16H. City Council - ITEF CD1-FY17 See description under line item 16. | 145 CT | 145 CT |
| | 145 | 145 |
| 16I. City Council - ITEF CD1-FY16 See description under line item 16. | 27 CT | 27 CT |
| | 27 | 27 |
| 16J. City Council - ITEF CD1-FY14 See description under line item 16. | 1 CT | 1 CT |
| | 1 | 1 |

| | L | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| 16K. City Council - ITEF CD1-FY13 See description under line item 16. | | 2 CT | | | | | | 2 CT |
| | | 2 | | | | | | 2 |
| 17 City Council - ITEF CD10 | | | | | | | | |
| 1 City Council - ITEF CD10 Fund critical renovations and other improvements to City-owned sites as needed. | 6 | 50 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |
| 17A. City Council - ITEF CD10-FY24 | | | | | | | | |
| See description under line item 17. | 1,20 | 4 CT | | | | | | 1,204 CT |
| | 1,20 | 4 | | | | | | 1,204 |
| 17B. City Council - ITEF CD10-FY23 | | | | | | | | |
| See description under line item 17. | 47 | 6 CT | | | | | | 476 CT |
| | 47 | 6 | | | | | | 476 |
| 17C. City Council - ITEF CD10-FY22 | | | | | | | | |
| See description under line item 17. | 17 | 1 CT | | | | | | 171 CT |
| | 17 | 1 | | | | | | 171 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|--|---|--|
| 17D. City Council - ITEF CD10-FY21 See description under line item 17. | 208 CT | 208 CT |
| | 208 | 208 |
| 17E. City Council - ITEF CD10-FY20 See description under line item 17. | 504 CT | 504 CT |
| | 504 | 504 |
| 17F. City Council - ITEF CD10-FY19 See description under line item 17. | 510 CT | 510 CT |
| | 510 | 510 |
| 17G. City Council - ITEF CD10-FY18 See description under line item 17. | 109 CT | 109 CT |
| | 109 | 109 |
| 17H. City Council - ITEF CD10-FY17 See description under line item 17. | 82 CT | 82 CT |
| | 82 | 82 |
| 17I. City Council - ITEF CD10-FY15 See description under line item 17. | 6 CT | 6 CT |
| | 6 | 6 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|----------------------|
| 17J. City Council - ITEF CD10-FY13 See description under line item 17. | 16 CT | | | | | | 16 CT |
| | 16 | | | | | | 16 |
| 17K. City Council - ITEF CD10-FY12 See description under line item 17. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 17L. City Council - ITEF CD10-FY06 See description under line item 17. | 45 CT | | | | | | 45 CT |
| | 45 | | | | | | 45 |
| 17M. City Council - ITEF CD10-FY03 See description under line item 17. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 18 City Council - ITEF CD2 | | | | | | | |
| 1 City Council - ITEF CD2 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |

| | 2025 2026 2027 202 \$x000 \$x000 \$x000 \$x000 | |
|---|--|----------|
| 18A. City Council - ITEF CD2-FY24 See description under line item 18. | 1,150 CT | 1,150 CT |
| | 1,150 | 1,150 |
| 18B. City Council - ITEF CD2-FY23 See description under line item 18. | 560 CT | 560 CT |
| | 560 | 560 |
| 18C. City Council - ITEF CD2-FY22 See description under line item 18. | 41 CT | 41 CT |
| | 41 | 41 |
| 18D. City Council - ITEF CD2-FY21 See description under line item 18. | 51 CT | 51 C⊤ |
| | 51 | 51 |
| 18E. City Council - ITEF CD2-FY20 See description under line item 18. | 3 CT | 3 CT |
| | 3 | 3 |
| 18F. City Council - ITEF CD2-FY19 See description under line item 18. | 123 CT | 123 CT |
| | 123 | 123 |

| | 2025 2026 2027 2027 \$x000 \$x000 \$x000 \$x000 | |
|---|---|--------|
| 18G. City Council - ITEF CD2-FY18 See description under line item 18. | 81 CT | 81 CT |
| | 81 | 81 |
| 18H. City Council - ITEF CD2-FY17 See description under line item 18. | 71 CT | 71 CT |
| | 71 | 71 |
| 18I. City Council - ITEF CD2-FY16 See description under line item 18. | 19 CT | 19 CT |
| | 19 | 19 |
| 18J. City Council - ITEF CD2-FY15 See description under line item 18. | 225 CT | 225 CT |
| | 225 | 225 |
| 18K. City Council - ITEF CD2-FY14 See description under line item 18. | 125 CT | 125 CT |
| | 125 | 125 |
| 18L. City Council - ITEF CD2-FY13 See description under line item 18. | 9 CT | 9 CT |
| | 9 | 9 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|----------------------|
| 8M. City Council - ITEF CD2-FY12 See description under line item 18. | 41 CT | | | | | | 41 C⊤ |
| | 41 | | | | | | 41 |
| 18N. City Council - ITEF CD2-FY11 See description under line item 18. | 141 CT | | | | | | 141 C⊤ |
| | 141 | | | | | | 141 |
| 180. City Council - ITEF CD2-FY10 See description under line item 18. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 19 City Council - ITEF CD3 | | | | | | | |
| 1 City Council - ITEF CD3 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |
| 19A. City Council - ITEF CD3-FY24 | | | | | | | |
| See description under line item 19. | 1,150 CT | | | | | | 1,150 C⊤ |
| | 1,150 | | | | | | 1,150 |

| | 2025 2026 2027 2028 202 \$x000 \$x000 \$x000 \$x000 \$x000 | |
|---|--|--------|
| 19B. City Council - ITEF CD3-FY23 See description under line item 19. | 510 CT | 510 CT |
| | 510 | 510 |
| 19C. City Council - ITEF CD3-FY22 See description under line item 19. | 229 CT | 229 CT |
| | 229 | 229 |
| 19D. City Council - ITEF CD3-FY21 See description under line item 19. | 255 CT | 255 CT |
| | 255 | 255 |
| 19E. City Council - ITEF CD3-FY20 See description under line item 19. | 510 CT | 510 CT |
| | 510 | 510 |
| 19F. City Council - ITEF CD3-FY19 See description under line item 19. | 475 CT | 475 CT |
| | 475 | 475 |
| 19G. City Council - ITEF CD3-FY18 See description under line item 19. | 270 CT | 270 CT |
| | 270 | 270 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| 19H. City Council - ITEF CD3-FY16 See description under line item 19. | 200 CT | | | | | | 200 CT |
| | 200 | | | | | | 200 |
| 19I. City Council - ITEF CD3-FY15 See description under line item 19. | 78 CT | | | | | | 78 CT |
| | 78 | | | | | | 78 |
| 19J. City Council - ITEF CD3-FY14 See description under line item 19. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 19K. City Council - ITEF CD3-FY13 See description under line item 19. | 113 CT | | | | | | 113 CT |
| | 113 | | | | | | 113 |
| 20 City Council - ITEF CD4 | | | | | | | |
| City Council - ITEF CD4 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | |
|---|---|----------|
| 20A. City Council - ITEF CD4-FY24 See description under line item 20. | 1,150 CT | 1,150 CT |
| | 1,150 | 1,150 |
| 20B. City Council - ITEF CD4-FY23 See description under line item 20. | 500 CT | 500 CT |
| | 500 | 500 |
| 20C. City Council - ITEF CD4-FY22 See description under line item 20. | 219 CT | 219 CT |
| | 219 | 219 |
| 20D. City Council - ITEF CD4-FY20 | | |
| See description under line item 20. | 1 CT | 1 CT |
| | 65 TT | 65 TT |
| | 66 | 66 |
| 20E. City Council - ITEF CD4-FY19 See description under line item 20. | 140 CT | 140 CT |
| | 140 | 140 |
| 20F. City Council - ITEF CD4-FY18 | | |
| See description under line item 20. | 34 CT | 34 CT |
| | 34 | 34 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | |
|---|---|--------|
| 20G. City Council - ITEF CD4-FY17 See description under line item 20. | 39 CT | 39 CT |
| | 39 | 39 |
| 20H. City Council - ITEF CD4-FY16 See description under line item 20. | 4 CT | 4 CT |
| | 4 | 4 |
| 20I. City Council - ITEF CD4-FY15 See description under line item 20. | 120 CT | 120 CT |
| | 120 | 120 |
| 20J. City Council - ITEF CD4-FY14 See description under line item 20. | 107 CT | 107 CT |
| | 107 | 107 |
| 20K. City Council - ITEF CD4-FY13 See description under line item 20. | 27 CT | 27 CT |
| | 27 | 27 |
| 20L. City Council - ITEF CD4-FY00 See description under line item 20. | 70 CT | 70 CT |
| | 70 | 70 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 21 City Council - ITEF CD5 | | | | | | | |
| City Council - ITEF CD5 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |
| 21A. City Council - ITEF CD5-FY24 | | | | | | | |
| See description under line item 21. | 1,150 CT | | | | | | 1,150 CT |
| | 1,150 | | | | | | 1,150 |
| 21B. City Council - ITEF CD5-FY23 See description under line item 21. | 428 CT | | | | | | 428 C⊤ |
| | 428 | | | | | | 428 |
| 21C. City Council - ITEF CD5-FY22 See description under line item 21. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 21D. City Council - ITEF CD5-FY21 | | | | | | | |
| See description under line item 21. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | |
|---|---|----------|
| 21E. City Council - ITEF CD5-FY20 See description under line item 21. | 510 CT | 510 CT |
| | 510 | 510 |
| 21F. City Council - ITEF CD5-FY19 | | |
| See description under line item 21. | 1,500 CR | 1,500 CR |
| | 510 CT | 510 CT |
| | 2,010 | 2,010 |
| 21G. City Council - ITEF CD5-FY18 See description under line item 21. | 345 CT | 345 CT |
| | 345 | 345 |
| 21H. City Council - ITEF CD5-FY17 See description under line item 21. | 250 CT | 250 CT |
| | 250 | 250 |
| 21I. City Council - ITEF CD5-FY16 See description under line item 21. | 373 CT | 373 CT |
| | 373 | 373 |
| 21J. City Council - ITEF CD5-FY15 | | |
| See description under line item 21. | 45 CT | 45 CT |
| | 45 | 45 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| 21K. City Council - ITEF CD5-FY14 See description under line item 21. | 340 CT | | | | | | 340 CT |
| | 340 | | | | | | 340 |
| 21L. City Council - ITEF CD5-FY12 See description under line item 21. | 210 CT | | | | | | 210 CT |
| | 210 | | | | | | 210 |
| 21M. City Council - ITEF CD5-FY11 See description under line item 21. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 21N. City Council - ITEF CD5-FY10 See description under line item 21. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 22 City Council - ITEF CD6 | | | | | | | |
| 1 City Council - ITEF CD6 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |

| | 2025 2026 2027 2027 \$x000 \$x000 \$x000 \$x000 | |
|---|---|----------|
| 22A. City Council - ITEF CD6-FY24 See description under line item 22. | 1,150 CT | 1,150 CT |
| | 1,150 | 1,150 |
| 22B. City Council - ITEF CD6-FY23 See description under line item 22. | 510 CT | 510 CT |
| | 510 | 510 |
| 22C. City Council - ITEF CD6-FY22 See description under line item 22. | 90 CT | 90 CT |
| | 90 | 90 |
| 22D. City Council - ITEF CD6-FY21 See description under line item 22. | 1 CT | 1 CT |
| | 1 | 1 |
| 22E. City Council - ITEF CD6-FY20 See description under line item 22. | 1 CT | 1 CT |
| | 1 | 1 |
| 22F. City Council - ITEF CD6-FY18 See description under line item 22. | 238 CT | 238 CT |
| | 238 | 238 |

| | | 2025 x000 | 2026 \$x000 | 2027 \$x000 | | 28 | 202 \$x0 | | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-------|--------------|-----------------------|-----------------------|----|-----------|--------------------|------|-----------------------|------------------------------|
| 22G. City Council - ITEF CD6-FY17 See description under line item 22. | 322 | ст | | | | | | | | 322 CT |
| | 322 | | | | | | | | | 322 |
| 22H. City Council - ITEF CD6-FY16 See description under line item 22. | 32 | ст | | | | | | | | 32 CT |
| | 32 | | | | | | | | | 32 |
| 23 City Council - ITEF CD7 | | | | | | | | | | |
| City Council - ITEF CD7 Fund critical renovations and other improvements to City-owned sites as needed. | 65 | 0 CN | 650CN | 650 CN | 65 | 60 CN | 65 | 0 CN | 650 C | CN 3,900 CN |
| | 65 | 0 | 650 | 650 | 6 | 50 | 65 | 0 | 650 | 3,900 |
| 23A. City Council - ITEF CD7-FY24 See description under line item 23. | 1,150 | ст | | | | | | | | 1,150 CT |
| | 1,150 | | | | | | | | | 1,150 |
| 23B. City Council - ITEF CD7-FY23 See description under line item 23. | 510 | СТ | | | | | | | | 510 CT |
| | 510 | | | | | | | | | 510 |

| | 2025 2026 2027 202 \$x000 \$x000 \$x000 \$x000 | |
|---|--|--------|
| 23C. City Council - ITEF CD7-FY22 See description under line item 23. | 230 CT | 230 CT |
| | 230 | 230 |
| 23D. City Council - ITEF CD7-FY21 See description under line item 23. | 255 CT | 255 CT |
| | 255 | 255 |
| 23E. City Council - ITEF CD7-FY20 See description under line item 23. | 471 CT | 471 CT |
| | 471 | 471 |
| 23F. City Council - ITEF CD7-FY19 See description under line item 23. | 236 CT | 236 CT |
| | 236 | 236 |
| 23G. City Council - ITEF CD7-FY16 See description under line item 23. | 3 CT | 3 CT |
| | 3 | 3 |
| 23H. City Council - ITEF CD7-FY15 See description under line item 23. | 4 CT | 4 CT |
| | 4 | 4 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|---|---|--|
| 23I. City Council - ITEF CD7-FY14 See description under line item 23. | 79 CT | 79 CT |
| | 79 | 79 |
| 23J. City Council - ITEF CD7-FY13 See description under line item 23. | 3 CT | 3 CT |
| | 3 | 3 |
| 23K. City Council - ITEF CD7-FY12 See description under line item 23. | 2 CT | 2 CT |
| | 2 | 2 |
| 23L. City Council - ITEF CD7-FY11 See description under line item 23. | 15 CT | 15 CT |
| | 15 | 15 |
| 23M. City Council - ITEF CD7-FY09 | 1 CT | 1 CT |
| See description under line item 23. | 1 | 1 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 24 City Council - ITEF CD8 | | | | | | | |
| City Council - ITEF CD8 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |
| 24A. City Council - ITEF CD8-FY24 | | | | | | | |
| See description under line item 24. | 1,150 CT | | | | | | 1,150 CT |
| | 1,150 | | | | | | 1,150 |
| 24B. City Council - ITEF CD8-FY23 See description under line item 24. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 24C. City Council - ITEF CD8-FY22 See description under line item 24. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 24D. City Council - ITEF CD8-FY21 | | | | | | | |
| See description under line item 24. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|---|---|--|
| 24E. City Council - ITEF CD8-FY20 See description under line item 24. | 510 CT | 510 CT |
| | 510 | 510 |
| 24F. City Council - ITEF CD8-FY19 See description under line item 24. | 207 CT | 207 CT |
| | 207 | 207 |
| 24G. City Council - ITEF CD8-FY17 See description under line item 24. | 384 CT | 384 CT |
| | 384 | 384 |
| 24H. City Council - ITEF CD8-FY16 See description under line item 24. | 228 CT | 228 CT |
| | 228 | 228 |
| 24I. City Council - ITEF CD8-FY15 See description under line item 24. | 160 CT | 160 CT |
| | 160 | 160 |
| 24J. City Council - ITEF CD8-FY14 See description under line item 24. | 409 CT | 409 CT |
| | 409 | 409 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | |
|---|---|--------|
| 24K. City Council - ITEF CD8-FY13 See description under line item 24. | 379 CT | 379 CT |
| | 379 | 379 |
| 24L. City Council - ITEF CD8-FY12 See description under line item 24. | 1 CT | 1 CT |
| | 1 | 1 |
| 24M. City Council - ITEF CD8-FY11 See description under line item 24. | 40 CT | 40 CT |
| | 40 | 40 |
| 24N. City Council - ITEF CD8-FY10 See description under line item 24. | 17 CT | 17 CT |
| | 17 | 17 |
| 240. City Council - ITEF CD8-FY09 See description under line item 24. | 32 CT | 32 CT |
| | 32 | 32 |
| 24P. City Council - ITEF CD8-FY06 | | |
| See description under line item 24. | 2 CT | 2 CT |
| | 2 | 2 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 25 City Council - ITEF CD9 | | | | | | | |
| City Council - ITEF CD9 Fund critical renovations and other improvements to City-owned sites as needed. | 650 CN | 650CN | 650 CN | 650 CN | 650 CN | 650 CN | 3,900 CN |
| | 650 | 650 | 650 | 650 | 650 | 650 | 3,900 |
| 25A. City Council - ITEF CD9-FY24 | | | | | | | |
| See description under line item 25. | 1,150 CT | | | | | | 1,150 CT |
| | 1,150 | | | | | | 1,150 |
| 25B. City Council - ITEF CD9-FY23 See description under line item 25. | 510 CT | | | | | | 510 C⊤ |
| | 510 | | | | | | 510 |
| 25C. City Council - ITEF CD9-FY22 See description under line item 25. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 25D. City Council - ITEF CD9-FY21 | | | | | | | |
| See description under line item 25. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|---|---|--|
| 25E. City Council - ITEF CD9-FY20 See description under line item 25. | 510 CT | 510 CT |
| | 510 | 510 |
| 25F. City Council - ITEF CD9-FY19 See description under line item 25. | 329 CT | 329 CT |
| | 329 | 329 |
| 25G. City Council - ITEF CD9-FY18 See description under line item 25. | 456 CT | 456 CT |
| | 456 | 456 |
| 25H. City Council - ITEF CD9-FY17 See description under line item 25. | 410 CT | 410 CT |
| | 410 | 410 |
| 25I. City Council - ITEF CD9-FY16 See description under line item 25. | 185 CT | 185 CT |
| | 185 | 185 |
| 25J. City Council - ITEF CD9-FY15 | | |
| See description under line item 25. | 38 CT | 38 CT |
| | 38 | 38 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 25K. City Council - ITEF CD9-FY14 See description under line item 25. | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 25L. City Council - ITEF CD9-FY11 See description under line item 25. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| Totals - CAPITAL PROJECTS | | | | | | | |
| | 8,100 CN | 8,100 CN | 8,100 CN | 8,100 CN | 8,100 CN | 8,100 CN | 48,600 CN |
| | 107,430 CR 41,322 CT | | | | | | 107,430 CR 41,322 CT |
| | 25,000 FT | | | | | | 25,000 FT |
| | 2,047 PT | | | | | | 2,047 PT |
| | 284 TT | | | | | | 284 TT |
| | 184,183 | 8,100 | 8,100 | 8,100 | 8,100 | 8,100 | 224,683 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| TOTALS - FINANCE | | | | | | | |
| | | | | | | | |
| | 8,100 CN | 48,600 CN |
| | 107,430 CR | | | | | | 107,430 CR |
| | 41,322 CT | | | | | | 41,322 CT |
| | 25,000 FT | | | | | | 25,000 FT |
| | 2,047 PT | | | | | | 2,047 PT |
| _ | 284 TT | | | | | | 284 TT |
| | 184,183 | 8,100 | 8,100 | 8,100 | 8,100 | 8,100 | 224,683 |



FINANCE | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

FIRE

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ PHILADELPHIA-FIRE-DEPARTMENT/

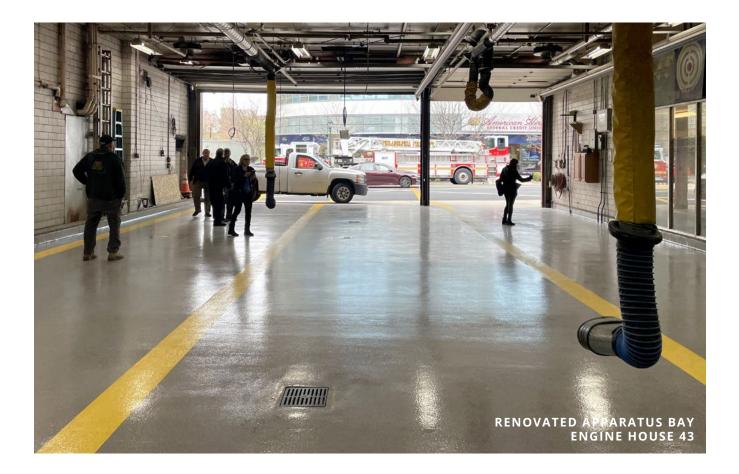
MISSION

The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive allhazard prevention, risk reduction, and emergency response, and to ensure the health and safety of the PFD's staff and the general public.

The average annual City tax-supported capital budget for Fire Department facilities from FY19 through FY24 was \$4.1 million.

CAPITAL BUDGET PROJECTS

During FY25-30, a total of \$44.1 million of City tax-supported funding (CN) is appropriated for PFD facilities. In the FY25 Capital Budget, \$5 million of new taxsupported funds are appropriated for health and safety improvements, mechanical, electrical and plumbing (MEP) improvements, and interior and exterior improvements, which includes improvements to Fire Engine 57. Increased funding is shown for Fire Station 57 in subsequent years. Over the six-year FY25-30 Capital Program, funding is provided under the Department of Fleet Services (OFS) for the purchase of specialized apparatus for the Fire Department, including engines, pumpers, ladders, and ambulances for Emergency Medical Services (EMS).



| FIRE | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-----------------------------|
| FIRE FACILITIES | | | | | | | |
| 26 Fire Department Interior and Exterior Renovations | | | | | | | |
| 1 Fire Facilities - Exterior renovation Exterior renovations | 500 CN | 550CN | 500 CN | 500 CN | 733 CN | 806 CN | 3,589 CN |
| 2 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations. | 550 CN | 550CN | 600 CN | 600 CN | 733 CN | 806 CN | 3,839 CN |
| 3 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements. | 500 CN | 550CN | 600 CN | 600 CN | 733 CN | 806 CN | 3,789 CN |
| 4 Fire Facilties: Mechanical, Electrical, and Plumbling Mechanical, electrical, and plumbing improvements | 750 CN | 550CN | 600 CN | 600 CN | 733 CN | 806 CN | 4,039 CN |
| 5 Fire Protection Systems Installation of fire protection system | 500 CN | 600CN | 600 CN | 600 CN | 733 CN | 806 CN | 3,839 CN |
| 6 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work. | 700 CN | 500CN | 600 CN | 550 CN | 733 CN | 806 CN | 3,889 CN |
| 7 Roof Replacements Design and construct roof replacements. | 500 CN | 550CN | 600 CN | 600 CN | 744 CN | 806 CN | 3,800 CN |

F

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 8 Structural Renovations Structural Renovations | 500 CN | 550CN | 600 CN | 550 CN | 733 CN | 803 CN | 3,736 CN |
| 9 Health and Safety Improvements Health and Safety Improvements | 500 CN | 550CN | 550 CN | 600 CN | 533 CN | 806 CN | 3,539 CN |
| 10 Fire Academy Redevelopment of the existing Academy | | | | | | 5,000 CN | 5,000 CN |
| 12 Navy Yard Station New Fire House at Navy Yard | | | | | | 5,000 CN | 5,000 CN |
| | 5,000 | 4,950 | 5,250 | 5,200 | 6,408 | 17,251 | 44,059 |
| 6A. Fire Department Interior and Exterior Renovations-FY24 See description under line item 26. | 6,000 CT | | | | | | 6,000 CT |
| | 6,000 | | | | | | 6,000 |
| 6B. Fire Department Interior and Exterior Renovations-FY23 See description under line item 26. | 2,437 CT | | | | | | 2,437 C⊺ |
| | 2,437 | | | | | | 2,437 |

| | 2025 \$x000 | | 026 | 2027 \$x000 | | 28 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-------|------------|-----------------------|------|-----------|-----------------------|-----------------------|------------------------------|
| 26C. Fire Department Interior and Exterior Renovations-FY22 See description under line item 26. | 945 CT | | | | | | | | 945 CT |
| | 945 | | | | | | | | 945 |
| 26D. Fire Department Interior and Exterior Renovations-FY20 See description under line item 26. | 215 CR | | | | | | | | 215 CR |
| | 215 | | | | | | | | 215 |
| 5E. Fire Department Interior and Exterior Renovations-FY18 See description under line item 26. | 1,089 CT | | | | | | | | 1,089 CT |
| | 1,089 | | | | | | | | 1,089 |
| 26F. Fire Department Interior and Exterior Renovations-FY16 See description under line item 26. | 8 CT | | | | | | | | 8 C⊤ |
| | 8 | | | | | | | | 8 |
| Totals - FIRE FACILITIES | | | | | | | | | |
| | 5,000 CN 215 CR | 4,950 | CN | 5,250 CN | 5,20 | 00 CN | 6,408 CN | 17,251 CN | 215 CR |
| | 10,479 CT | | | | | | | | 10,479 CT |
| | 15,694 | 4,950 | | 5,250 | 5,20 | 00 | 6,408 | 17,251 | 54,753 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| TOTALS - FIRE | | | | | | | |
| | 5,000 CN | 4,950 CN | 5,250 CN | 5,200 CN | 6,408 CN | 17,251 CN | 44,059 CN |
| | 215 CR | | | | | | 215 CR |
| | 10,479 C⊤ | | | | | | 10,479 CT |
| | 15,694 | 4,950 | 5,250 | 5,200 | 6,408 | 17,251 | 54,753 |

FLEET SERVICES

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/DEPART-MENT-OF-FLEET-SERVICES/

MISSION

The Department of Fleet Services (DFS) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. DFS is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. DFS also fuels City vehicles, as well as vehicles for quasi-city agencies (including the School District of Philadelphia), through its departmentoperated fuel stations. DFS maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, DFS makes sure City employees have the vehicles they need to do their jobs. DFS efforts help City services operate efficiently and drive the City forward.

From FY19 through FY24, an annual average of \$13.1 million in City, tax-supported general-obligation (CN) funds, and \$14.0 million in operating revenue (CR), were appropriated for capital needs under Fleet, now known as the Department of Fleet Services (DFS). Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to Fleet facilities and fuel sites.

CAPITAL BUDGET PROJECTS

In FY25 through FY30, \$106.2 million new CN funds is appropriated for new capitaleligible vehicles. \$12.2 million is programmed for DFS's ongoing program to improve operational efficiency through upgrades to fuel dispensing systems, installing additional electric vehicle charging stations, and replacing automotive fueling tanks.

As fuel tanks and piping are being replaced, DFS will continue to remediate those sites by cleaning up groundwater and disposing of contaminated soil. The City's Office of Sustainability has also worked with DFS to create a <u>municipal clean fleet plan</u> as part of the Bloomberg American Cities Climate Challenge. Under guidance from the plan, DFS will purchase electric vehicles and install electric vehicle charging stations throughout the city.



| | 2025 2026 20 \$x000 \$x000 \$x0 | 2030 2025 - 2030 \$x000 \$x000 |
|--|---|--|
| FLEET MANAGEMENT | | |
| CAPITAL PROJECTS | | |
| 27A. Fleet Management Facilities-FY24 Renovation to Fleet Management Facilities. | 1,000 CT | 1,000 CT |
| | 1,000 | 1,000 |
| 27B. Fleet Management Facilities-FY23 Renovation to Fleet Management Facilities. | 957 CT | 957 CT |
| | 957 | 957 |
| 27C. Fleet Management Facilities-FY22 Renovation to Fleet Management Facilities. | 63 CT | 63 CT |
| | 63 | 63 |
| 27D. Fleet Management Facilities-FY18 Renovation to Fleet Management Facilities. | 69 CT | 69 CT |
| | 69 | 69 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 28 Fuel Tank Replacement | | | | | | | |
| 1 Fuel Tank Replacement Replace automotive fuel tanks and piping. | 750 CN | | | | | | 750 CN |
| 2 Fuel Dispensing & Monitoring Replace fuel dispensing systems with more efficient and improved monitoring technology. | | | | 1,000 CN | 1,000 CN | 1,000 CN | 3,000 CN |
| 3 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil. | | 450CN | 450 CN | 600 CN | 600 CN | 600 CN | 2,700 CN |
| 4 Electric Vehicle Charging Station Electric Vehicle Charging Stations are required throughout the city to support electric vehicle fueling. | 750 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 5,750 CN |
| | 1,500 | 1,450 | 1,450 | 2,600 | 2,600 | 2,600 | 12,200 |
| 28A. Fuel Tank Replacement-FY24 See description under line item 28. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 28B. Fuel Tank Replacement-FY23 See description under line item 28. | 750 CT | | | | | | 750 CT |
| | 750 | | | | | | 750 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 28C. Fuel Tank Replacement-FY22 See description under line item 28. | 1,000 CT | | | | | | 1,000 C⊤ |
| | 1,000 | | | | | | 1,000 |
| 28D. Fuel Tank Replacement-FY21 See description under line item 28. | 1,448 CT | | | | | | 1,448 C⊺ |
| | 1,448 | | | | | | 1,448 |
| 8E. Fuel Tank Replacement-FY20 See description under line item 28. | 1,500 CR | | | | | | 1,500 CR |
| | 1 CT | | | | | | 1 CT |
| | 1,501 | | | | | | 1,501 |
| 28F. Fuel Tank Replacement-FY17 See description under line item 28. | 24 CT | | | | | | 24 CT |
| | 24 | | | | | | 24 |
| 29 Vehicle Purchases | | | | | | | |
| 1 Vehicles: Various Departments Purchase specialty vehicles used as equipment for various departments. | 500 CN | 500CN | 500 CN | 500 CN | 1,500 CN | 1,500 CN | 5,000 CN |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|-----------|---------|----------|----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 2 Vehicles: Fire Department Purchase specialty vehicles used as equipment by the Fire Department. | 8,000 CN | 8,000CN | 8,000 CN | 8,000 CN | 10,500 CN | 10,500 CN | 53,000 CN |
| 3 Vehicles: Streets Department Purchase specialty vehicles used as equipment for the Streets Department. | 5,000 CN | 5,000CN | 5,000 CN | 5,000 CN | 8,000 CN | 8,000 CN | 36,000 CN |
| | 13,500 | 13,500 | 13,500 | 13,500 | 20,000 | 20,000 | 94,000 |
| 29A. Vehicle Purchases-FY24 | | | | | | | |
| See description under line item 29. | 11,000 CT | | | | | | 11,000 CT |
| | 10,631 CR | | | | | | 10,631 CR |
| | 21,631 | | | | | | 21,631 |
| 29B. Vehicle Purchases-FY23 | | | | | | | |
| See description under line item 29. | 8,289 CR | | | | | | 8,289 CR |
| | 8,289 | | | | | | 8,289 |
| 29C. Vehicle Purchases-FY20 | | | | | | | |
| See description under line item 29. | 3,652 CR | | | | | | 3,652 CR |
| | 5,000 ST | | | | | | 5,000 ST |
| | 8,652 | | | | | | 8,652 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 |
| 29D. Vehicle Purchases-FY19 | | | | | | | |
| See description under line item 29. | 3,074 CR | | | | | | 3,074 CR |
| | 2,224 FT | | | | | | 2,224 FT |
| | 2,000 ST | | | | | | 2,000 ST |
| | 7,298 | | | | | | 7,298 |
| 29E. Vehicle Purchases-FY18 | | | | | | | |
| See description under line item 29. | 384 FT | | | | | | 384 FT |
| | 2,000 TT | | | | | | 2,000 TT |
| | 2,384 | | | | | | 2,384 |
| Totals - CAPITAL PROJECTS | | | | | | | |
| | 15,000 CN | 14,950 CN | 14,950 CN | 16,100 CN | 22,600 CN | 22,600 CN | 106,200 CN |
| | 27,146 CR | | | | | | 27,146 CR |
| | 17,312 CT | | | | | | 17,312 CT |
| | 2,608 FT | | | | | | 2,608 FT |
| | 7,000 ST | | | | | | 7,000 ST |
| | 2,000 TT | | | | | | 2,000 TT |
| | | | | | | | |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|------------------------------|
| TOTALS - FLEET MANAGEMENT | | | | | | | |
| | 15,000 CN | 14,950 CN | 14,950 CN | 16,100 CN | 22,600 CN | 22,600 CN | 106,200 CN |
| | 27,146 CR | | | | | | 27,146 CR |
| | 17,312 CT | | | | | | 17,312 CT |
| | 2,608 FT | | | | | | 2,608 FT |
| | 7,000 ST | | | | | | 7,000 ST |
| | 2,000 TT | | | | | | 2,000 TT |
| | 71,066 | 14,950 | 14,950 | 16,100 | 22,600 | 22,600 | 162,266 |

FREE LIBRARY

DEPARTMENT PAGE

HTTPS://WWW.FREELIBRARY.ORG/

MISSION

The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity.

The Free Library has over 50 library branches and six million visitors a year.

The Free Library received an annual average of \$1.5 million in City tax-supported, general obligation (CN) funding in FY19 through FY24. This included several years of a six-year, \$1 million per year commitment to library branches selected for improvement through the Rebuilding Community Infrastructure program (Rebuild). An additional \$10 million in City operating revenue (CR) was appropriated for Free Library facilities in FY24.

CAPITAL BUDGET PROJECTS

The Capital Program continues to support the Free Library by appropriating \$46 million for Library Facility Improvements over the FY25-30 Capital Program. Improvements will include mechanical, electrical and plumbing improvements (MEP) at various branch libraries. \$25M of the FY25-30 Capital Program is supporting the fit-out of a major renovation to Parkway Central Library.



FREE LIBRARY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| FREE LIBRARY | | | | | | | |
| LIBRARY FACILITIES - CAPITAL | | | | | | | |
| 30 Free Library Improvements | | | | | | | |
| 1 Library Branch and Central Improvements Make improvements to the Central and Branch Libraries. | 3,000 CN | 4,000CN | 11,000 CN | 11,000 CN | 13,000 CN | 4,000 CN | 46,000 CN |
| | 3,000 | 4,000 | 11,000 | 11,000 | 13,000 | 4,000 | 46,000 |
| 30A. Free Library Improvements-FY24 | | | | | | | |
| See description under line item 30. | 1,500 CT | | | | | | 1,500 CT |
| | 1,500 | | | | | | 1,500 |
| 30B. Free Library Improvements-FY23 | | | | | | | |
| See description under line item 30. | 1,706 CT | | | | | | 1,706 CT |
| | 9,240 CR | | | | | | 9,240 CR |
| | 10,946 | | | | | | 10,946 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|---|---|--|
| 30C. Free Library Improvements-FY22 See description under line item 30. | 1,000 CT | 1,000 CT |
| | 1,000 | 1,000 |
| 30D. Free Library Improvements-FY20 | | |
| See description under line item 30. | 327 CR | 327 CR |
| | 1,033 CT | 1,033 CT |
| | 1,360 | 1,360 |
| 30E. Free Library Improvements-FY19 | | |
| See description under line item 30. | 1,000 CT | 1,000 CT |
| | 1,000 | 1,000 |
| 30F. Free Library Improvements-FY18 See description under line item 30. | 823 CT | 823 CT |
| | 823 | 823 |
| 30G. Free Library Improvements-FY14 | | |
| See description under line item 30. | 195 A | 195 A |
| | 195 | 195 |
| 30H. Free Library Improvements-FY09 | | |
| See description under line item 30. | 4 CT | 4 CT |
| | 4 | 4 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| Totals - LIBRARY FACILITIES - CAPITAL | | | | | | | |
| | 195 A | | | | | | 195 A |
| | 3,000 CN | 4,000 CN | 11,000 CN | 11,000 CN | 13,000 CN | 4,000 CN | 46,000 CN |
| | 9,567 CR | | | | | | 9,567 CR |
| | 7,066 CT | | | | | | 7,066 CT |
| | 19,828 | 4,000 | 11,000 | 11,000 | 13,000 | 4,000 | 62,828 |
| OTALS - FREE LIBRARY | | | | | | | |
| | 195 A | | | | | | 195 A |
| | 3,000 CN | 4,000 CN | 11,000 CN | 11,000 CN | 13,000 CN | 4,000 CN | 46,000 CN |
| | 9,567 CR | | | | | | 9,567 CF |
| | 7,066 CT | | | | | | 7,066 CT |
| | 19,828 | 4,000 | | | | | |

HEALTH

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ DEPARTMENT-OF-PUBLIC-HEALTH/

MISSION

The Philadelphia Department of Public Health (PDPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable.

Annual City tax-supported, general obligation (CN) appropriations for PDPH capital facilities averaged \$2.0 million in FY19 through FY24. Capital appropriations of PDPH operating revenue (CR) averaged \$32.5 million during the same six-year period.

CAPITAL BUDGET PROJECTS

PDPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY25, \$1.7 million of new tax-supported Capital funds is appropriated for health facility renovations. PDPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$11.2 million is appropriated for the FY25-30 Capital Program.



| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|----------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|-----------------------|
| HEALTH | \$2000 | \$2000 | \$2000 | \$2000 | \$X000 | \$1000 | \$1000 |
| HEALTH FACILITIES | | | | | | | |
| Health Department Equipment and Improvements | | | | | | | |
| 1 Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites. | 4,000 CR | 4,000CR | 4,000 CR | 4,000 CR | 4,000 CR | 4,000 CR | 24,000 CR |
| 2 Electronic Health Records Implement and improve Electronic Health Records (EHR) system. | 500 CR | 500CR | 500 CR | 500 CR | 500 CR | 500 CR | 3,000 CR |
| | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 27,000 |
| 1A. Health Department Equipment and Improvements-FY24 See description under line item 31. | 9,512 CR | | | | | | 9,512 CR |
| | 9,512 | | | | | | 9,512 |
| 31B. Health Department Equipment and Improvements-FY23 See description under line item 31. | 10,500 CR | | | | | | 10,500 CR |
| | 5,000 ST | | | | | | 5,000 ST |
| | 15,500 | | | | | | 15,500 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|--|---|--|
| 31C. Health Department Equipment and Improvements-FY22 | | |
| See description under line item 31. | 10,500 CR | 10,500 CR |
| | 5,000 ST | 5,000 ST |
| | 15,500 | 15,500 |
| 31D. Health Department Equipment and Improvements-FY21 | | |
| See description under line item 31. | 40,500 CR | 40,500 CR |
| | 5,000 ST | 5,000 ST |
| | 45,500 | 45,500 |
| 31E. Health Department Equipment and Improvements-FY20 | | |
| See description under line item 31. | 6,577 CR | 6,577 CR |
| | 5,000 ST | 5,000 ST |
| | 11,577 | 11,577 |
| 31F. Health Department Equipment and Improvements-FY19 | | |
| See description under line item 31. | 15,500 CR | 15,500 CR |
| | 5,000 ST | 5,000 ST |
| | | |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 32 Health Facility Renovations | | | | | | | |
| 1 Interior and Exterior Renovations Replace and update equipment and perform renovations at various sites. | 710 CN | 1,100CN | 800 CN | 1,500 CN | 1,150 CN | 700 CN | 5,960 CN |
| 2 HVAC and Infrastructure Improvements Replace/upgrade HVAC, infrastructure, and safety systems at various health centers. | 1,000 CN | 950CN | 1,700 CN | 1,000 CN | 300 CN | 300 CN | 5,250 CN |
| | 1,710 | 2,050 | 2,500 | 2,500 | 1,450 | 1,000 | 11,210 |
| 32A. Health Facility Renovations-FY24 See description under line item 32. | 5,000 CT | | | | | | 5,000 CT |
| | 5,000 | | | | | | 5,000 |
| 32B. Health Facility Renovations-FY23 See description under line item 32. | 4,000 CT | | | | | | 4,000 CT |
| | 4,000 | | | | | | 4,000 |
| 32C. Health Facility Renovations-FY22 See description under line item 32. | 634 CT | | | | | | 634 CT |
| | 634 | | | | | | 634 |
| 32D. Health Facility Renovations-FY20 See description under line item 32. | 7 CT | | | | | | 7 CT |
| | 7 | | | | | | 7 |

| | | 025 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---------------------|-------------------------|----------------------------------|------------|----------|--------------------------|--------------------------|-----------------------------|
| | \$x | 000 \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| | | | | | | | |
| Totals - HEALTH FAC | TLITIES | | | | | | |
| | 1,710 | CN 2,050 CN | 2,500 CN | 2,500 CN | 1,450 CN | 1,000 CN | 11,210 CN |
| | 97,589 | CR 4,500 CR | 4,500 CR | 4,500 CR | 4,500 CR | 4,500 CR | 120,089 CR |
| | 9,641 | ст | | | | | 9,641 CT |
| | 25,000 | ST | | | | | 25,000 ST |
| | | | | | | | |
| - | 133,940 | 6,550 | 7,000 | 7,000 | 5,950 | 5,500 | 165,940 |
| TOTALS - HEALTH | 133,940 | 6,550 | 7,000 | 7,000 | 5,950 | 5,500 | 165,940 |
| TOTALS - HEALTH | 133,940 1,710 | | | | 5,950 1,450 CN | 5,500 1,000 CN | 165,940 11,210 CN |
| TOTALS - HEALTH | | CN 2,050 C | N 2,500 CN | 2,500 CN | | | |
| TOTALS - HEALTH | 1,710 | CN 2,050 C CR 4,500 C | N 2,500 CN | 2,500 CN | 1,450 CN | 1,000 CN | 11,210 CN |
| TOTALS - HEALTH | 1,710 97,589 | CN 2,050 Cl CR 4,500 Cl CT | N 2,500 CN | 2,500 CN | 1,450 CN | 1,000 CN | 11,210 CN 120,089 CR |

MANAGING DIRECTOR

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ MANAGING-DIRECTORS-OFFICE/

MISSION

The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision and deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia.

City tax-supported, general-obligation (CN) funding for projects managed by the MDO averaged about \$1.1 million annually from FY19 through FY24. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the Indego bike share initiative, to improve Animal Care and Control Team (ACCT) facilities, and to fund the Bethel Burial Ground Memorial Project at Weccacoe Playground in Queen Village.

CAPITAL BUDGET PROJECTS

The FY25-30 Capital Program includes \$289.5 million for MDO projects, including \$183.4 million in new tax-supported (CN) funding.

- The FY25 Capital Budget includes \$100 million for acquisition and construction of health, wellness, and triage centers.
- The FY25-30 Capital Program includes \$50 million for the relocation of the African American Museum.
- The FY25-30 Capital Program provides \$300,000 per year for Bike Share Infrastructure.
- An additional \$30 million is included in FY26-30 for Bipartisan Infrastructure Law (BIL) Match Funding.

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 20 \$x000 | 025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|-----------------------------|
| MDO | | | | | | | |
| CAPITAL PROJECTS - VARIOUS | | | | | | | |
| 33 Citywide Facilities | | | | | | | |
| 1 Mobile Command Post #1 Storage Barn and Electrical System Improvements and enhancement to the storage of the Mobile Command Post #1. | 120 CN | | | | | | 120 CN |
| 2 Improvements to Animal Care & Control Team facility Replace existing animal kennels. | 320 CN | | | | | | 320 CN |
| 3 Conservation of Art Assess and restore public artwork. | 300 CN | 300CN | 300 CN | 300 CN | 300 CN | 300 CN | 1,800 CN |
| 4 Health, Wellness, and Triage Centers Acquisition and construction of health, wellness, and triage centers. | 100,000 CN | | | | | | 100,000 CN |
| 5 African American Museum Relocation Design, Construct and Relocate the African American Museum | 10,000 CN | 10,000CN | 10,000 CN | 10,000 CN | 10,000 CN | | 50,000 CN |

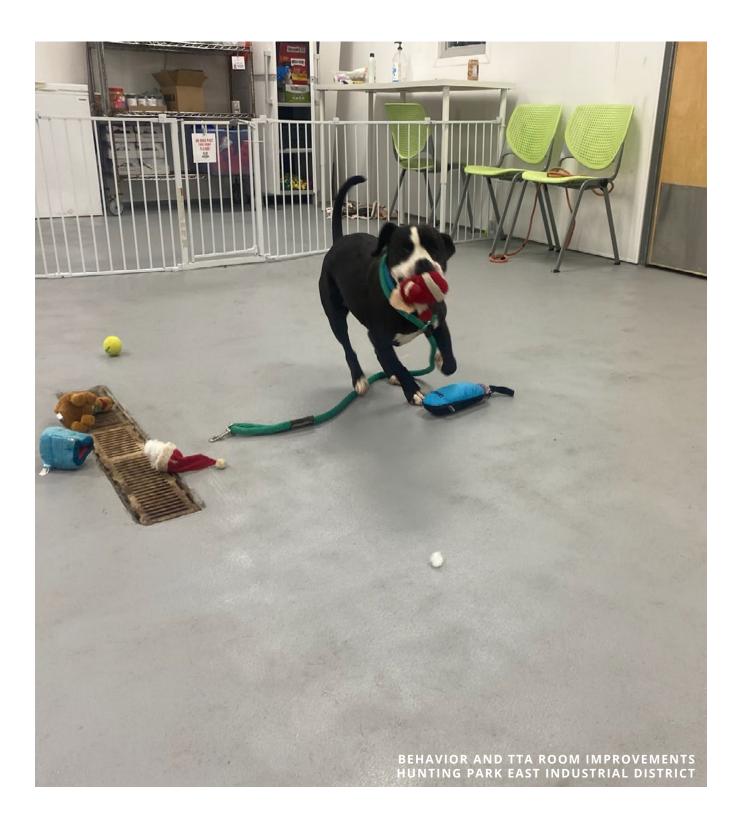
| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|------------------------|----------------|---------------------|-----------------------|
| | \$X000 | \$X000 | <i>QA000</i> | <i>\$</i> 1 000 | φλουσ | <i>QAUUU</i> | φλύου |
| 6 Bike Share Infrastructure Improvements to infrastructure for Bike Share Program, expansion of service area | | | 300 CN | 300 CN | 300 CN | 300 CN | 1,200 CN |
| 7 Bipartisan Infrastructure Law (BIL) Match Funding Match federal BIL grants and formula funds for Outyears FY26-FY30 | | 10,000CN | 10,000 CN | 10,000 CN | | | 30,000 CN |
| | 110,740 | 20,300 | 20,600 | 20,600 | 10,600 | 600 | 183,440 |
| 33A. Citywide Facilities-FY24 | | | | | | | |
| See description under line item 33. | 1,600 CT | | | | | | 1,600 CT |
| | 618 CR | | | | | | 618 CR |
| | 2,218 | | | | | | 2,218 |
| 33B. Citywide Facilities-FY23 | | | | | | | |
| See description under line item 33. | 3,486 FT | | | | | | 3,486 FT |
| | 2,900 PT | | | | | | 2,900 PT |
| | 3,119 ST | | | | | | 3,119 ST |
| | 2,000 TT | | | | | | 2,000 TT |
| | 11,505 | | | | | | 11,505 |

| | | 2028 2029 2030 2025 - 2030 x000 \$x000 \$x000 \$x000 |
|-------------------------------------|----------|--|
| 33C. Citywide Facilities-FY22 | | |
| See description under line item 33. | 344 CT | 344 CT |
| | 4,400 FT | 4,400 FT |
| | 2,900 PT | 2,900 PT |
| | 4,500 ST | 4,500 ST |
| | 2,000 TT | 2,000 TT |
| | 14,144 | 14,144 |
| 33D. Citywide Facilities-FY21 | | |
| See description under line item 33. | 500 CT | 500 CT |
| | 4,400 FT | 4,400 FT |
| | 2,900 PT | 2,900 PT |
| | 4,500 ST | 4,500 ST |
| | 1,302 TT | 1,302 TT |
| | 13,602 | 13,602 |
| 33E. Citywide Facilities-FY20 | | |
| See description under line item 33. | 255 CR | 255 CR |
| | 5,045 CT | 5,045 CT |
| | 6,250 FT | 6,250 FT |
| | 2,900 PT | 2,900 PT |
| | 3,933 ST | 3,933 ST |
| | 7,788 TT | 7,788 TT |
| | 26,171 | 26,171 |
| | | |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|-------------------------------------|---|--|
| 33F. Citywide Facilities-FY19 | | |
| See description under line item 33. | 5,900 FT | 5,900 FT |
| | 2,900 PT | 2,900 PT |
| | 4,500 ST | 4,500 ST |
| | 13,300 | 13,300 |
| 33G. Citywide Facilities-FY18 | | |
| See description under line item 33. | 4,800 FT | 4,800 FT |
| | 3,250 PT | 3,250 PT |
| | 5,962 ST | 5,962 ST |
| | 14,012 | 14,012 |
| 33H. Citywide Facilities-FY17 | | |
| See description under line item 33. | 250 PT | 250 PT |
| | 800 ST | 800 ST |
| | 1,050 | 1,050 |
| 33I. Citywide Facilities-FY15 | | |
| See description under line item 33. | 4,000 PT | 4,000 PT |
| | 3,500 ST | 3,500 ST |
| | 7,500 | 7,500 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 3J. Citywide Facilities-FY14 | | | | | | | |
| See description under line item 33. | 2,501 PT | | | | | | 2,501 PT |
| = | 2,501 | | | | | | 2,501 |
| 3K. Citywide Facilities-FY11 | | | | | | | |
| See description under line item 33. | 12 CT | | | | | | 12 CT |
| = | 12 | | | | | | 12 |
| | | | | | | | |
| Totals - CAPITAL PROJECTS - VARIOUS | | | | | | | |
| | 110,740 CN | 20,300 CN | 20,600 CN | 20,600 CN | 10,600 CN | 600 CN | 183,440 CN |
| | 873 CR | | | | | | 873 CR |
| | 7,501 CT | | | | | | 7,501 CT |
| | 29,236 FT | | | | | | 29,236 FT |
| | 24,501 PT | | | | | | 24,501 PT |
| | 30,814 ST | | | | | | 30,814 ST |
| | 13,090 TT | | | | | | 13,090 TT |
| | 216,755 | 20,300 | 20,600 | 20,600 | 10,600 | 600 | 289,455 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|-----------------------|
| TOTALS - MDO | | | | | | | |
| | 110,740 CN | 20,300 CN | 20,600 CN | 20,600 CN | 10,600 CN | 600 CN | 183,440 CN |
| | 873 CR | | | | | | 873 CR |
| | 7,501 CT | | | | | | 7,501 CT |
| | | | | | | | |
| | 29,236 FT | | | | | | 29,236 FT |
| | | | | | | | |
| | 24,501 PT | | | | | | 24,501 PT |
| | | | | | | | |
| | 30,814 ST | | | | | | 30,814 ST |
| | 13,090 TT | | | | | | 13,090 TT |
| | 216,755 | 20,300 | 20,600 | 20,600 | 10,600 | 600 | 289,455 |



OFFICE OF HOMELESS SERVICES

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ OFFICE-OF-HOMELESS-SERVICES/

ANNUAL REPORT

STRATEGIC PLAN

FY 22 DATA SNAPSHOT

MISSION

The mission of Philadelphia's Office of Homeless Services (OHS) is to provide the leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the City.

Over the period FY19 through FY24, OHS received an average of \$1.4 million annually in City tax- supported, general-obligation (CN) funds. An additional \$2.4 million in operating revenue (CR) was appropriated for OHS capital needs in FY24.

CAPITAL BUDGET PROJECTS

OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. City capital funding of \$2.0 million shown in FY25 and \$1.5 million shown annually in FY26 through FY30 would support:

- Interior and Exterior Improvements: Roof replacements, shower room replacements, and bathroom improvements
- Mechanical, Electrical and Plumbing (MEP) Improvements: Replacement of electrical power distribution and perimeter heating system
- Other Infrastructure Improvements



OFFICE OF HOMELESS SERVICES | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------|-----------------------|
| OFFICE OF HOMELESS SERVICES | Q II000 | QIRO O O | 411000 | Q 1000 | φ ι ίου σ | <i>Q</i> 1000 | <i>Q</i> II000 |
| FAMILY CARE FACILITIES - CAPITAL | | | | | | | |
| 34 OHS Facility Renovations | | | | | | | |
| 1 Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters. | 1,000 CN | 700CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,700 CN |
| 2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters | 500 CN | 400CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,900 CN |
| 3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters. | 500 CN | 400CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,900 CN |
| | 2,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 9,500 |
| 34A. OSH Facility Renovations-FY24 | | | | | | | |
| See description under line item 34. | 2,500 CT | | | | | | 2,500 CT |
| | 2,500 | | | | | | 2,500 |
| 34B. OSH Facility Renovations-FY23 | | | | | | | |
| See description under line item 34. | 2,000 CR 1,144 CT | | | | | | 2,000 CR 1,144 CT |
| | | | | | | | |
| | 3,144 | | | | | | 3,144 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 025 - 2030 |
|-------------------------------------|---|-------------------|-------------------|----------|-------------------|-------------------|---|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 34C. OSH Facility Renovations-FY22 | | | | | | | |
| See description under line item 34. | 8 CT | | | | | | 8 CT |
| | 8 | | | | | | 8 |
| 34D. OSH Facility Renovations-FY21 | | | | | | | |
| See description under line item 34. | 29 CT | | | | | | 29 CT |
| | 29 | | | | | | 29 |
| 34E. OSH Facility Renovations-FY20 | | | | | | | |
| See description under line item 34. | 400 CR | | | | | | 400 CR |
| | 400 | | | | | | 400 |
| | | | | | | | |
| Totals - FAMILY CARE FAC | CILITIES - CAPITAL | | | | | | |
| | | | | | | | |
| | 2,000 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 9,500 CN |
| | 2,000 CN 2,400 CR | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 9,500 CN 2,400 CR |
| | | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | |
| | 2,400 CR | 1,500 CN 1,500 | 1,500 CN 1,500 | 1,500 CN | 1,500 CN 1,500 | 1,500 CN 1,500 | 2,400 CR |
| TOTALS - OFFICE OF HO | 2,400 CR 3,681 CT 8,081 | | | | | | 2,400 CR 3,681 CT |
| TOTALS - OFFICE OF HO | 2,400 CR 3,681 CT 8,081 | | | | | | 2,400 CR 3,681 CT |
| TOTALS - OFFICE OF HO | 2,400 CR 3,681 CT 8,081 | | | | | | 2,400 CR 3,681 CT |
| TOTALS - OFFICE OF HO | 2,400 CR 3,681 CT 8,081 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 2,400 CR 3,681 CT 15,581 |
| TOTALS - OFFICE OF HO | 2,400 CR 3,681 CT 8,081 DMELESS SERVICES 2,000 CN | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 2,400 CR 3,681 CT 15,581 9,500 CN |

OFFICE OF SUSTAINABILITY

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ OFFICE-OF-SUSTAINABILITY/

MISSION

The Office of Sustainability (OOS) works with partners around the city to improve quality of life in all Philadelphia neighborhoods, reduce the city's carbon emissions, and prepare Philadelphia for a hotter and wetter future.

Philadelphia stands as a leader among international cities as it received an "A" rating by CDP, a global platform that measures and ranks climate action.

Over the six-year period from FY19 through FY24, OOS received approximately \$0.37 million annually in City tax-supported, general obligation (CN) funds and \$0.45 million annually in operating revenue (CR) devoted to capital projects.

CAPITAL BUDGET PROJECTS

The FY25 Capital Budget includes \$1.5 million in new City tax-supported (CN) funds for OOS and the FY25-30 Capital Program includes \$8.6 million. Additional information about management of energy use can be found in the <u>Municipal Energy Master Plan</u>.

The Office of Sustainability promotes this work through the following programs:

- **Greenworks:** The <u>Greenworks Sustainability Plan</u> is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation; and zero waste.
- **Energy Office:** The <u>Energy Office</u> manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote energy efficiency and reduce the City's environmental impact.



| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|------------------|----------------|------------------|------------------|------------------|------------------|----------------------|
| OFFICE OF SUSTAINABILITY | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| OFFICE OF SUSTAINABILITY | | | | | | | |
| 35 Energy and Sustainability Improvements for Municipal Buildings | | | | | | | |
| 1 Energy Infrastructure and Efficiency Fund Improve energy efficiency, sustainability, and climate resilience at various locations to help accelerate high performance projects that reduce the environmental impact of City government. | 200 CN 250 CR | 200CN 250CR | 200 CN 250 CR | 200 CN 250 CR | 200 CN 250 CR | 200 CN 250 CR | 1,200 CN 1,500 CR |
| 2 Resilience Improvements for Municipal Buildings & Infrastructu Investment in resilience infrastructure will ensure long-term cost savings and mitigate inequities amplified by climate change. | 300 CN | 200CN | 200 CN | 225 CN | 225 CN | 225 CN | 1,375 CN |
| 3 Building Automation Systems (BAS) Upgrades and Installation Many of these systems are obsolete and need to be upgraded in order to increase HVAC reliability and cyber-security in many buildings. | 200 CN | 200CN | 200 CN | 200 CN | 200 CN | 200 CN | 1,200 CN |
| 4 EV Charger and Solar Upgrades Investments in solar and EV charging infrastructural upgrades support the City's goals towards fleet electrification and renewable energy generation. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 5 LED Lighting in City Facilities LED lighting improves occupant comfort, reduces energy use and lowers operating costs. | 200 CN | 200CN | 200 CN | 200 CN | 200 CN | 200 CN | 1,200 CN |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 6 LEED Design Support A dedicated LEED consulting contract that supports the City's commitment to designing high-performance buildings and achieving LEED Gold for new construction projects. | 100 CN | 100CN | 100 CN | 100 CN | 100 CN | 100 CN | 600 CN |
| | 1,750 | 1,650 | 1,650 | 1,675 | 1,675 | 1,675 | 10,075 |
| 5A. Energy and Sustainability Improvements-FY24 | | | | | | | |
| See description under line item 35. | 1,450 CT | | | | | | 1,450 CT |
| | 250 CR | | | | | | 250 CR |
| | 1,700 | | | | | | 1,700 |
| 5B. Energy and Sustainability Improvements-FY23 | | | | | | | |
| See description under line item 35. | 188 CT | | | | | | 188 CT |
| | 250 CR | | | | | | 250 CR |
| | 438 | | | | | | 438 |
| 5C. Energy and Sustainability Improvements-FY22 | | | | | | | |
| See description under line item 35. | 3 CT | | | | | | 3 CT |
| | 190 CR | | | | | | 190 CR |
| | 193 | | | | | | 193 |
| 5D. Energy and Sustainability Improvements-FY21 See description under line item 35. | 114 CR | | | | | | 114 CR |
| | 114 | | | | | | 114 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 35E. Energy and Sustainability Improvements-FY20 See description under line item 35. | 218 CR | | | | | | 218 CR |
| | 218 | | | | | | 218 |
| 35F. Sustainability and Energy Improvements-FY18 See description under line item 35. | 1 CT | | | | | | 1 C⊤ |
| = | 1 | | | | | | 1 |
| Totals - OFFICE OF SUSTAINABILITY | | | | | | | |
| | 1,500 CN | 1,400 CN | 1,400 CN | 1,425 CN | 1,425 CN | 1,425 CN | 8,575 CN |
| | 1,272 CR | 250 CR | 250 CR | 250 CR | 250 CR | 250 CR | 2,522 CR |
| | 1,642 CT | | | | | | 1,642 CT |
| | 4,414 | 1,650 | 1,650 | 1,675 | 1,675 | 1,675 | 12,739 |
| TOTALS - OFFICE OF SUSTAINABILITY | ť | | | | | | |
| | 1,500 CN | 1,400 CN | 1,400 CN | 1,425 CN | 1,425 CN | 1,425 CN | 8,575 CN |
| | 1,272 CR | 250 CR | 250 CR | 250 CR | 250 CR | 250 CR | 2,522 CR |
| | 1,642 CT | | | | | | 1,642 CT |
| | 4,414 | 1,650 | 1,650 | 1,675 | 1,675 | 1,675 | 12,739 |

OFFICE OF INNOVATION AND TECHNOLOGY

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/OF-FICE-OF-INNOVATION-AND-TECH-NOLOGY/

MISSION

The Office of Innovation and Technology (OIT) provides technology that allows City of Philadelphia employees to do their work more efficiently and deliver effective, and easy to use digital services to the public. OIT delivers services to automate and simplify business processes, provides governance on information technology (IT) architecture and offers multi-media, user experience, content design, location-based (GIS), data/analytics, innovation consulting, and software development services. OIT is responsible for citywide information and cyber security and leads Philadelphia's smart city and digital equity efforts. Finally, the Office oversees major technology project implementations and supports the bulk of the City's technology assets.

OIT received an annual average of \$23.2 million in City tax-supported, general obligation (CN) funding, and an average of \$1.9 million in operating revenue (CR) for capital-eligible projects, from FY19 through FY24. Substantial appropriations were made to replace business applications, upgrade the City's network infrastructure, and support public safety initiatives.

CAPITAL BUDGET PROJECTS

A total of \$128.4 million in City tax-supported (CN) funding is appropriated over the six-year FY25-30 Capital Program. Of the \$10.7 million in CN funding appropriated in FY25, \$4.0 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$6.7 million will support Citywide and Departmental Applications.

Network Infrastructure Stabilization and Enhancement: This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

Citywide and Departmental Applications: Applications comprise the majority of OIT's six-year program. The City, though OIT, plans to continue to upgrade/modernize legacy applications Citywide. New systems that are planned under the Applications budget line include the following:

- The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.
- Implementing system modernizations within the Philadelphia Police Department.

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---|-----------|----------|-----------|-----------|-----------|-----------|-------------|
| ΟΙΤ | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| CAPITAL PROJECTS | | | | | | | |
| 36 Citywide Technology Improvements & Enhancements | | | | | | | |
| 1 Network Infrastructure Stabilization & Enhancement Stabilize, secure, and enhance the network infrastructure that provides the computing foundation for the City's business operations. | 4,000 CN | 5,500CN | 7,000 CN | 7,000 CN | 8,500 CN | 7,000 CN | 39,000 CN |
| 2 Citywide and Departmental Applications Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications. | 6,696 CN | 17,567CN | 25,032 CN | 16,104 CN | 12,000 CN | 12,000 CN | 89,399 CN |
| | 10,696 | 23,067 | 32,032 | 23,104 | 20,500 | 19,000 | 128,399 |
| 36A. Citywide Technology Improvements & Enhancements-FY24 See description under line item 36. | 17,570 CT | | | | | | 17,570 CT |
| | 17,570 | | | | | | 17,570 |
| 36B. Citywide Technology Improvements & Enhancements-FY23 See description under line item 36. | 17,523 CT | | | | | | 17,523 CT |
| | 2,000 CR | | | | | | 2,000 CR |
| | 19,523 | | | | | | 19,523 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|---|---|--|
| 36C. Citywide Technology Improvements & Enhancements-FY22 See description under line item 36. | 8,626 CT | 8,626 CT |
| | 8,626 | 8,626 |
| 36D. Citywide Technology Improvements & Enhancements-FY21 See description under line item 36. | 3,131 CT | 3,131 CT |
| | 3,131 | 3,131 |
| 36E. Citywide Technology Improvements & Enhancements-FY20 See description under line item 36. | 8,522 CT | 8,522 CT |
| | 8,522 | 8,522 |
| 36F. Citywide Technology Improvements & Enhancements-FY19 See description under line item 36. | 7,196 CT | 7,196 CT |
| = | 7,196 | 7,196 |
| 36G. Citywide Technology Improvements & Enhancements-FY18 See description under line item 36. | 3,017 CT | 3,017 CT |
| = | 3,017 | 3,017 |
| 36H. Citywide Technology Improvements & Enhancements-FY17 See description under line item 36. | 2,711 CT | 2,711 CT |
| | 2,711 | 2,711 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 36I. Citywide Technology Improvements & Enhancements-FY16 See description under line item 36. | 1,000 CT | | | | | | 1,000 CT |
| - | 1,000 | | | | | | 1,000 |
| Totals - CAPITAL PROJECTS | | | | | | | |
| | 10,696 CN | 23,067 CN | 32,032 CN | 23,104 CN | 20,500 CN | 19,000 CN | 128,399 CN |
| | 2,000 CR | | | | | | 2,000 CR |
| | 69,296 CT | | | | | | 69,296 CT |
| | 81,992 | 23,067 | 32,032 | 23,104 | 20,500 | 19,000 | 199,695 |
| TOTALS - OIT | | | | | | | |
| | 10,696 CN | 23,067 CN | 32,032 CN | 23,104 CN | 20,500 CN | 19,000 CN | 128,399 CN |
| | 2,000 CR | | | | | | 2,000 CR |
| | 69,296 CT | | | | | | 69,296 CT |
| | 81,992 | 23,067 | 32,032 | 23,104 | 20,500 | 19,000 | 199,695 |



132 OFFICE OF INNOVATION AND TECHNOLOGY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

PARKS AND RECREATION

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/PHILA-DELPHIA-PARKS-RECREATION/

MISSION

Philadelphia has a treasure trove of facilities and resources that have been entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the health, wellness and prosperity of all.

Annual capital appropriations for PPR from FY19-FY24 averaged \$30.5 million in new, City tax-supported, general-obligation (CN) funds. In addition to ongoing PPR capital improvements, this included funding for Improvements to Existing Facilities (ITEF) at the discretion of City Council district members, and funds pledged toward Rebuild-managed improvements to parks, playgrounds and recreation centers. An additional \$38.3 million in operating revenue (CR) was appropriated for PPR capital work in FY24.

CAPITAL BUDGET PROJECTS

For FY25 through FY30 a total of \$151.9 million in City tax-supported (CN) funding is appropriated for PPR. This includes \$57 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$7 million to complete the capital program commitment to Rebuild. Over the period FY25-30, \$36.7 million in CN funding is appropriated for maintenance and improvements to buildings, courts, play areas, and athletic fields, with an additional \$8.3 million in CN funding for neighborhood parks and facilities. The budget includes funding for major capital projects, such as \$500,000 for improvements to the Mann Center for the Performing Arts and \$500,000 for improvements to the Dell Music Center.

The remaining amount will support PPR-managed projects including various improvements for life-safety; natural lands, large parks, and buildings; pools, parks, and play areas; structures, bridges, roadways, and trails; and, funding for major recreation sites and cultural facilities.

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|-----------------------|---------|----------|----------|----------|----------|-----------------------|
| PARKS AND RECREATION | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| PARKS AND RECREATION | | | | | | | |
| B7 Buildings, Courts, Play Areas, Athletic Fields | | | | | | | |
| 1 ITEF - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements | 3,000 CN | 4,000CN | 4,000 CN | 4,000 CN | 4,000 CN | 4,000 CN | 23,000 CN |
| 2 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure | 1,000 CN | 2,000CN | 2,000 CN | 2,000 CN | 2,000 CN | 2,000 CN | 11,000 CN |
| 3 Life Safety Improvements Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities. | 250 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,750 CN |
| | 4,250 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 36,750 |
| 7A. Buildings, Courts, Play Areas, Athletic Fields-FY24 | | | | | | | |
| See description under line item 37. | 17,000 CT 2,500 CR | | | | | | 17,000 CT 2,500 CR |
| | 19,500 | | | | | | 19,500 |
| 7B. Buildings, Courts, Play Areas, Athletic Fields-FY23 | | | | | | | |
| See description under line item 37. | 3,105 CT | | | | | | 3,105 CT |
| | 7,228 CR | | | | | | 7,228 CR |
| | 10,333 | | | | | | 10,333 |

PARKS AND RECREATION | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 2026 2027 \$x000 \$x000 \$x000 | 2028 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 \$x000 |
|--|---|--|
| 7C. Buildings, Courts, Play Areas, Athletic Fields-FY22 See description under line item 37. | 3,887 CT | 3,887 CT |
| | 3,887 | 3,887 |
| 37D. Buildings, Courts, Play Areas, Athletic Fields-FY21 See description under line item 37. | 12,592 CR | 12,592 CR |
| | 12,592 | 12,592 |
| 7E. Buildings, Courts, Play Areas, Athletic Fields-FY19 See description under line item 37. | 369 CR | 369 CR |
| | 369 | 369 |
| 37F. Buildings, Courts, Play Areas, Athletic Fields-FY17 See description under line item 37. | 160 CT | 160 CT |
| | 160 | 160 |
| 37G. Buildings, Courts, Play Areas, Athletic Fields-FY16 See description under line item 37. | 141 CT | 141 CT |
| | 141 | 141 |
| 37H. Buildings, Courts, Play Areas, Athletic Fields-FY15 See description under line item 37. | 1 CT | 1 CT |
| | 1 | 1 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|
| 38 Rebuilding Community Infrastructure | | | | | | |
| 1 Rebuilding Community Infrastructure Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative. | 7,000 CN | | | | | 7,000 CN |
| | 7,000 | | | | | 7,000 |
| 38A. Rebuilding Community Infrastructure-FY24 See description under line item 38. | 7,008 CT | | | | | 7,008 CT |
| | 7,008 | | | | | 7,008 |
| 38B. Rebuilding Community Infrastructure-FY23 See description under line item 38. | 7,000 CT | | | | | 7,000 CT |
| | 7,000 | | | | | 7,000 |
| 38C. Rebuilding Community Infrastructure-FY20 See description under line item 38. | 7,000 CT | | | | | 7,000 CT |
| | 7,000 | | | | | 7,000 |
| 38D. Rebuilding Community Infrastructure-FY19 See description under line item 38. | 7,000 CT | | | | | 7,000 CT |
| | 7,000 | | | | | 7,000 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2030 | 2025 - 2030 \$x000 |
|--|-----------------------|---------------------------|-----------------------|-----------------------|-----------------------|------------------|----------------------------------|
| 38E. Rebuilding Community Infrastructure-FY18 See description under line item 38. | 3,028 CT | | | | | | 3,028 CT |
| | 3,028 | | | | | | 3,028 |
| 39 Neighborhood Parks and Facilities | | | | | | | |
| Life Safety Site Improvements Make life safety improvements including fire alarm systems, security surveillance systems, structural rehabilitation, footways, lighting, fencing at various neighborhood parks and facilities. | 400 CN | 445CN | 500 CN | 500 CN | 500 CN | | 2,345 CN |
| 2 Play Area Improvements Replace equipment and safety surfacing at various Play Areas throughout Parks and Recreation System. | 1,000 SB 500 CN | 1,000SB 1,000CN | 1,000 SB 500 CN | 1,000 SB 500 CN | 1,000 SB 500 CN | 500 CN | 5,000 SB 3,500 CN |
| 3 Neighborhood Park Improvements - Citywide Rehabilitate various parks throughout the City such as FDR Park. | 1,000 PB 1,000 SB | 500CN 1,000PB 500SB | 500 CN 500 SB | 500 CN 500 SB | 500 CN 500 SB | 500 CN 500 SB | 2,500 CN 2,000 PB 3,500 SB |
| | 3,900 | 4,445 | 3,000 | 3,000 | 3,000 | 1,500 | 18,845 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2025 - 2030 \$x000 |
|-------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------------------|
| | | | | | | |
| 39A. Neighborhood Parks-FY24 | | | | | | |
| See description under line item 39. | 10,900 CT | | | | | 10,900 CT |
| | 10,000 CR | | | | | 10,000 CR |
| | 10,000 PT | | | | | 10,000 PT |
| | 2,000 ST | | | | | 2,000 ST |
| | 32,900 | | | | | 32,900 |
| 39B. Neighborhood Parks-FY23 | | | | | | |
| See description under line item 39. | 10,642 CT | | | | | 10,642 CT |
| | 1,000 PT | | | | | 1,000 PT |
| | 500 ST | | | | | 500 ST |
| | 12,142 | | | | | 12,142 |
| 39C. Neighborhood Parks-FY22 | | | | | | |
| See description under line item 39. | 507 CT | | | | | 507 CT |
| | 1,000 PT | | | | | 1,000 PT |
| | 500 ST | | | | | 500 ST |
| | 2,007 | | | | | 2,007 |
| 39D. Neighborhood Parks-FY21 | | | | | | |
| See description under line item 39. | 250 CT | | | | | 250 CT |
| | 1,000 PT | | | | | 1,000 PT |
| | 500 ST | | | | | 500 ST |
| | 1,750 | | | | | 1,750 |

PARKS AND RECREATION | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 |
|-------------------------------------|---|--|
| 39E. Neighborhood Parks-FY20 | | |
| See description under line item 39. | 2,000 CR | 2,000 CR |
| | 314 CT | 314 CT |
| | 806 PT | 806 PT |
| | 3,120 | 3,120 |
| 39F. Neighborhood Parks-FY19 | | |
| See description under line item 39. | 1,500 PT | 1,500 PT |
| | 1,500 | 1,500 |
| 39G. Neighborhood Parks-FY18 | | |
| See description under line item 39. | 1,500 PT | 1,500 PT |
| | 1,500 | 1,500 |
| 39H. Neighborhood Parks-FY17 | | |
| See description under line item 39. | 2,500 PT | 2,500 PT |
| | 2,500 | 2,500 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|----------------|-----------------------|-----------------------|-----------------------|----------------|------------------|-----------------------------|
| 10 Natural Lands / Large Manicured Parks/Buildings | ¢.Kooo | <i><i></i></i> | 44000 | ¢1000 | φλουσ | ¢1000 | \$N000 |
| 1 Exterior Improvements Restore the exterior of historic structures. | 595 CN | 595CN | 425 CN | 245 CN | 600 CN | 500 CN | 2,960 CN |
| | 100 PB | 100PB | 100 PB | 100 PB | 100 PB | | 500 PB |
| 2 Park and Street Trees Removal and Planting Plant trees throughout the city and remove dead and diseased trees. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 3 Schuylkill River Retaining Wall Reconstruction Improve the retaining wall on the Schuylkill River. | 1,000 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,500 CN |
| 4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways, bridges and dock improvements. | 900 CN | 925CN | 455 CN | 700 CN | 1,000 CN | 1,150 CN | 5,130 CN |
| 5 Horticultural Center - Building and Site Improvements Building, infrastructure upgrades and site improvements. | 400 CN | 1,000CN | 1,000 CN | 1,000 CN | 500 CN | 500 CN | 4,400 CN |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| 6 Interior Improvements Replace deteriorating structural, HVAC, plumbing and electrical systems. | 505 CN 100 PB | 650CN 100PB | 550 CN 100 PB | 550 CN 100 PB | 550 CN 100 PB | 550 CN | 3,355 CN 500 PB |
| 7 Improvements to Footways & Roadways Improve footways and roadways including installation of guiderails, fencing and gates- Citywide. | 450 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,950 CN |
| 8 Recreation Trails at Various Locations Improve existing trails and access to new areas throughout the city and Park system. | 1,000 FB 1,000 SB | 1,000FB 1,000SB 1,000CN | 1,000 FB 1,000 SB 1,000 CN | 6,000 FB 6,000 SB 5,000 CN |
| | 6,550 | 7,870 | 7,130 | 7,195 | 7,350 | 7,200 | 43,295 |
| IOA. Natural Lands/Large Manicured Parks-FY24 | 0.505.07 | | | | | | 0.505.07 |
| See description under line item 40. | 3,585 CT 2,000 FT | | | | | | 3,585 CT 2,000 FT |
| | 2,000 PT | | | | | | 2,000 PT |
| | 2,000 ST | | | | | | 2,000 ST |
| | 7,785 | | | | | | 7,785 |

| | | 026 2027 x 000 x 000 | 2028 2029 \$x000 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|---|----------|------------------------------------|---|--|
| 40B. Natural Lands/Large Manicured Parks-FY23 | | | | |
| See description under line item 40. | 1,000 CR | | | 1,000 CR |
| | 2,110 CT | | | 2,110 CT |
| | 2,000 FT | | | 2,000 FT |
| | 200 PT | | | 200 PT |
| | 2,000 ST | | | 2,000 ST |
| | 7,310 | | | 7,310 |
| 40C. Natural Lands/Large Manicured Parks-FY22 | | | | |
| See description under line item 40. | 418 CT | | | 418 CT |
| | 3,000 FT | | | 3,000 FT |
| | 200 PT | | | 200 PT |
| | 1,000 ST | | | 1,000 ST |
| | 4,618 | | | 4,618 |
| 40D. Natural Lands/Large Manicured Parks-FY21 | | | | |
| See description under line item 40. | 1,000 FT | | | 1,000 FT |
| | 200 PT | | | 200 PT |
| | 1,200 | | | 1,200 |

| | 2025 2026 \$x000 \$x000 | 2027 2028 2029 \$x000 \$x000 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|---|---|---|---------------------------------------|
| 40E. Natural Lands/Large Manicured Parks-FY20 | | | |
| See description under line item 40. | 146 CR | | 146 CR |
| | 607 CT | | 607 CT |
| | 3,000 FT | | 3,000 FT |
| | 322 PT | | 322 PT |
| | 1,376 ST | | 1,376 ST |
| | 5,451 | | 5,451 |
| 40F. Natural Lands/Large Manicured Parks-FY19 | | | |
| See description under line item 40. | 2,150 CR | | 2,150 CR |
| | 31 CT | | 31 CT |
| | 3,000 FT | | 3,000 FT |
| | 395 PT | | 395 PT |
| | 1,415 ST | | 1,415 ST |
| | 6,991 | | 6,991 |
| 40G. Natural Lands/Large Manicured Parks-FY18 | | | |
| See description under line item 40. | 29 CT | | 29 CT |
| | 1,000 FT | | 1,000 FT |
| | 1,400 PT | | 1,400 PT |
| | 2,429 | | 2,429 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| 40H. Natural Lands/Large Manicured Parks-FY16 See description under line item 40. | 24 CT | | | | | | 24 CT |
| See description under line item 40. | 1,000 FT | | | | | | 1,000 FT |
| | 581 PT | | | | | | 581 PT |
| | 863 ST | | | | | | 863 ST |
| | 2,468 | | | | | | 2,468 |
| 40I. Natural Lands/Large Manicured Parks-FY15 | | | | | | | |
| See description under line item 40. | 32 CT | | | | | | 32 CT |
| | 100 PT | | | | | | 100 PT |
| | 150 ST | | | | | | 150 ST |
| | 282 | | | | | | 282 |
| 41 Parks and Recreation Projects | | | | | | | |
| 1 Grant Funded Recreation Projects | | | | | | | |
| Provide appropriation authority for State, Federal and Private | 10,000 SB | 5,000SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 35,000 SB |
| Grants and appropriate matching City funds. | 1,000 FB | 1,000FB | 1,000 FB | 1,000 FB | 1,000 FB | 1,000 FB | 6,000 FB |
| | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 2 Dell Music Center Make improvements to the Dell Music Center. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|----------------------|--------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 3 Monkiewicz Playground Building and Site Improvements | | 4 000001 | | | | | |
| Project includes design and construction improvements to | E 000 EB | 1,000CN | | | | | 1,000 CN |
| reopen Monkiewicz Playground | 5,000 FB 1,000 SB | 5,000FB 1,000SB | | | | | 10,000 FB 2,000 SB |
| | 1,000 38 | 1,00036 | | | | | 2,000 36 |
| 4 Benjamin Franklin Parkway | 1.000 BB | 1.00000 | 1 000 DB | 1 000 DB | 1 000 DB | 1 000 PP | 6 000 DB |
| Master Plan for B F Parkway (Logan Circle to Eakins Oval0 | 1,000 PB 5.000 FB | 1,000PB | 1,000 PB 1.000 FB | 1,000 PB | 1,000 PB | 1,000 PB | 6,000 PB |
| | 1,000 FB | 5,000FB 1,000SB | 1,000 FB | 1,000 FB 1,000 SB | 1,000 FB 1,000 SB | 1,000 FB 1,000 SB | 14,000 FB 6,000 SB |
| | 1,000 38 | 1,00036 | 1,000 36 | 1,000 36 | 1,000 36 | 1,000 38 | 0,000 36 |
| | 25,000 | 21,000 | 10,000 | 10,000 | 10,000 | 10,000 | 86,000 |
| 41A. Parks and Recreation Projects-FY24 | | | | | | | |
| See description under line item 41. | 3,445 CT | | | | | | 3,445 CT |
| | 2,000 FT | | | | | | 2,000 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 2,500 ST | | | | | | 2,500 ST |
| = | 8,945 | | | | | | 8,945 |
| 41B. Parks and Recreation Projects-FY23 | | | | | | | |
| See description under line item 41. | 4,974 CT | | | | | | 4,974 CT |
| | 2,000 FT | | | | | | 2,000 FT |
| | 1,500 PT | | | | | | 1,500 PT |
| | 2,500 ST | | | | | | 2,500 ST |
| | 2,500 51 | | | | | | 2,000 31 |

| | 2025 2026 2027 20 \$x000 \$x000 \$x000 \$x000 | |
|---|---|----------|
| 41C. Parks and Recreation Projects-FY22 | | |
| See description under line item 41. | 500 CT | 500 CT |
| | 1,000 FT | 1,000 FT |
| | 1,000 PT | 1,000 PT |
| | 1,981 ST | 1,981 ST |
| | 4,481 | 4,481 |
| 41D. Parks and Recreation Projects-FY21 | | |
| See description under line item 41. | 1,000 FT | 1,000 FT |
| | 500 PT | 500 PT |
| | 2,000 ST | 2,000 ST |
| | 3,500 | 3,500 |
| 41E. Parks and Recreation Projects-FY20 | | |
| See description under line item 41. | 500 CT | 500 CT |
| | 1,000 FT | 1,000 FT |
| | 2,000 PT | 2,000 PT |
| | 3,920 ST | 3,920 ST |
| | 7,420 | 7,420 |
| 41F. Parks and Recreation Projects-FY19 | | |
| See description under line item 41. | 181 CT | 181 CT |
| | 1,000 FT | 1,000 FT |
| | 2,500 PT | 2,500 PT |
| | 2,212 ST | 2,212 ST |
| | 5,893 | 5,893 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| 41G. Parks and Recreation Projects-FY18 | | | | | | | |
| See description under line item 41. | 3,500 FT | | | | | | 3,500 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 100 ST | | | | | | 100 ST |
| | 4,600 | | | | | | 4,600 |
| 41H. Parks and Recreation Projects-FY16 | | | | | | | |
| See description under line item 41. | 2,187 FT | | | | | | 2,187 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 1,035 ST | | | | | | 1,035 ST |
| | 4,222 | | | | | | 4,222 |
| 41I. Parks and Recreation Projects-FY15 | | | | | | | |
| See description under line item 41. | 500 PT | | | | | | 500 PT |
| | 816 ST | | | | | | 816 ST |
| | 1,316 | | | | | | 1,316 |
| 42 Improvements to Existing Recreation Facilities-CD1 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD1 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x00 | 2025 - 2030 () \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------|---------------------------------|
| 42A. Improvements to Existing Recreation Facilities-CD1-FY24 See description under line item 42. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 42B. Improvements to Existing Recreation Facilities-CD1-FY23 See description under line item 42. | 908 CT | | | | | | 908 CT |
| | 908 | | | | | | 908 |
| 2C. Improvements to Existing Recreation Facilities-CD1-FY22 See description under line item 42. | 155 CT | | | | | | 155 CT |
| | 155 | | | | | | 155 |
| 42D. Improvements to Existing Recreation Facilities-CD1-FY20 See description under line item 42. | 165 CT | | | | | | 165 C⊤ |
| | 165 | | | | | | 165 |
| 42E. Improvements to Existing Recreation Facilities-CD1-FY19 See description under line item 42. | 40 CT | | | | | | 40 CT |
| | 40 | | | | | | 40 |
| 42F. Improvements to Existing Recreation Facilities-CD1-FY18 See description under line item 42. | 239 CT | | | | | | 239 CT |
| | 239 | | | | | | 239 |

| | 2025 \$x000 | 2026 \$x000 | 202 7 \$x000 | 28 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|------------------------|-----------|-----------------------|-----------------------|------------------------------|
| 42G. Improvements to Existing Recreation Facilities-CD1-FY17 See description under line item 42. | 96 CT | | | | | | 96 CT |
| | 96 | | | | | | 96 |
| 42H. Improvements to Existing Recreation Facilities-CD1-FY16 See description under line item 42. | 31 CT | | | | | | 31 CT |
| | 31 | | | | | | 31 |
| 42I. Improvements to Existing Recreation Facilities-CD1-FY13 See description under line item 42. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 42J. Improvements to Existing Recreation Facilities-CD1-FY12 See description under line item 42. | 91 CT | | | | | | 91 C⊤ |
| | 91 | | | | | | 91 |
| 42K. Improvements to Existing Recreation Facilities-CD1-FY11 See description under line item 42. | 64 CT | | | | | | 64 C⊺ |
| = | 64 | | | | | | 64 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 43 Improvements to Existing Recreation Facilities-CD10 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD10 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 43A. Improvements to Existing Recreation Facilities-CD10-FY24 See description under line item 43. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 43B. Improvements to Existing Recreation Facilities-CD10-FY23 See description under line item 43. | 409 CT | | | | | | 409 C⊤ |
| | 409 | | | | | | 409 |
| 43C. Improvements to Existing Recreation Facilities-CD10-FY22 See description under line item 43. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 43D. Improvements to Existing Recreation Facilities-CD10-FY20 | | | | | | | |
| See description under line item 43. | 39 CR | | | | | | 39 CR |
| | 33 CT | | | | | | 33 CT |
| | 72 | | | | | | 72 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 43E. Improvements to Existing Recreation Facilities-CD10-FY19 See description under line item 43. | 57 CT | | | | | | 57 C⊤ |
| | 57 | | | | | | 57 |
| 43F. Improvements to Existing Recreation Facilities-CD10-FY18 See description under line item 43. | 47 CT | | | | | | 47 C⊤ |
| | 47 | | | | | | 47 |
| 3G. Improvements to Existing Recreation Facilities-CD10-FY17 See description under line item 43. | 85 CT | | | | | | 85 CT |
| | 85 | | | | | | 85 |
| 43H. Improvements to Existing Recreation Facilities-CD10-FY16 See description under line item 43. | 23 CT | | | | | | 23 CT |
| | 23 | | | | | | 23 |
| 43I. Improvements to Existing Recreation Facilities-CD10-FY15 See description under line item 43. | 153 CT | | | | | | 153 CT |
| | 153 | | | | | | 153 |
| 13J. Improvements to Existing Recreation Facilities-CD10-FY14 See description under line item 43. | 31 CT | | | | | | 31 CT |
| | 31 | | | | | | 31 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 43K. Improvements to Existing Recreation Facilities-CD10-FY13 See description under line item 43. | 213 CT | | | | | | 213 CT |
| | 213 | | | | | | 213 |
| 43L. Improvements to Existing Recreation Facilities-CD10-FY12 See description under line item 43. | 22 CT | | | | | | 22 CT |
| | 22 | | | | | | 22 |
| 3M. Improvements to Existing Recreation Facilities-CD10-FY11 See description under line item 43. | 531 CT | | | | | | 531 CT |
| | 531 | | | | | | 531 |
| 43N. Improvements to Existing Recreation Facilities-CD10-FY10 See description under line item 43. | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |
| 430. Improvements to Existing Recreation Facilities-CD10-FY09 See description under line item 43. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 43P. Improvements to Existing Recreation Facilities-CD10-FY04 See description under line item 43. | 78 CT | | | | | | 78 CT |
| | 78 | | | | | | 78 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 44 Improvements to Existing Recreation Facilities-CD2 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD2 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 44A. Improvements to Existing Recreation Facilities-CD2-FY24 See description under line item 44. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 44B. Improvements to Existing Recreation Facilities-CD2-FY23 See description under line item 44. | 55 CT | | | | | | 55 C⊤ |
| | 55 | | | | | | 55 |
| 44C. Improvements to Existing Recreation Facilities-CD2-FY22 See description under line item 44. | 127 CT | | | | | | 127 CT |
| | 127 | | | | | | 127 |
| 44D. Improvements to Existing Recreation Facilities-CD2-FY21 | | | | | | | |
| See description under line item 44. | 84 CT | | | | | | 84 CT |
| | 84 | | | | | | 84 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|-----------------------|
| 44E. Improvements to Existing Recreation Facilities-CD2-FY20 See description under line item 44. | 100 CT | | | | | | 100 CT |
| | 100 | | | | | | 100 |
| 44F. Improvements to Existing Recreation Facilities-CD2-FY19 See description under line item 44. | 184 CT | | | | | | 184 CT |
| | 184 | | | | | | 184 |
| 4G. Improvements to Existing Recreation Facilities-CD2-FY18 See description under line item 44. | 9 CT | | | | | | 9 CT |
| | 9 | | | | | | 9 |
| 44H. Improvements to Existing Recreation Facilities-CD2-FY17 See description under line item 44. | 282 CT | | | | | | 282 CT |
| | 282 | | | | | | 282 |
| 44I. Improvements to Existing Recreation Facilities-CD2-FY16 See description under line item 44. | 41 CT | | | | | | 41 C⊤ |
| | 41 | | | | | | 41 |
| 44J. Improvements to Existing Recreation Facilities-CD2-FY15 See description under line item 44. | 48 CT | | | | | | 48 CT |
| | 48 | | | | | | 48 |

| | 2025 \$x000 | 202 \$x00 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x00 | 2025 - 2030 x000 |
|--|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|---------------|----------------------------|
| 44K. Improvements to Existing Recreation Facilities-CD2-FY14 See description under line item 44. | 104 CT | | | | | | 104 CT |
| | 104 | | | | | | 104 |
| 44L. Improvements to Existing Recreation Facilities-CD2-FY13 See description under line item 44. | 250 CT | | | | | | 250 CT |
| | 250 | | | | | | 250 |
| 4M. Improvements to Existing Recreation Facilities-CD2-FY12 See description under line item 44. | 82 CT | | | | | | 82 CT |
| | 82 | | | | | | 82 |
| 44N. Improvements to Existing Recreation Facilities-CD2-FY11 See description under line item 44. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 440. Improvements to Existing Recreation Facilities-CD2-FY10 See description under line item 44. | 40 CT | | | | | | 40 CT |
| | 40 | | | | | | 40 |
| 44P. Improvements to Existing Recreation Facilities-CD2-FY09 See description under line item 44. | 124 CT | | | | | | 124 CT |
| | 124 | | | | | | 124 |

| | 2025 \$x000 | 2026 \$x000 | 202 7 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x00 | 2025 - 2030 0 \$x000 |
|--|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|----------------------|--------------------------------|
| 44Q. Improvements to Existing Recreation Facilities-CD2-FY08 See description under line item 44. | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |
| 44R. Improvements to Existing Recreation Facilities-CD2-FY07 See description under line item 44. | 1 CT | | | | | | 1 CT |
| - | 1 | | | | | | 1 |
| 44S. Improvements to Existing Recreation Facilities-CD2-FY06 See description under line item 44. | 14 CT | | | | | | 14 CT |
| | 14 | | | | | | 14 |
| 44T. Improvements to Existing Recreation Facilities-CD2-FY05 See description under line item 44. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 44U. Improvements to Existing Recreation Facilities-CD2-FY02 See description under line item 44. | 8 CT | | | | | | 8 CT |
| | 8 | | | | | | 8 |
| 44V. Improvements to Existing Recreation Facilities-CD2-FY01 See description under line item 44. | 81 CT | | | | | | 81 CT |
| - | 81 | | | | | | 81 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 45 Improvements to Existing Recreation Facilities-CD3 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD3 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 45A. Improvements to Existing Recreation Facilities-CD3-FY24 See description under line item 45. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 45B. Improvements to Existing Recreation Facilities-CD3-FY23 See description under line item 45. | 644 CT | | | | | | 644 CT |
| | 644 | | | | | | 644 |
| 45C. Improvements to Existing Recreation Facilities-CD3-FY22 See description under line item 45. | 167 CT | | | | | | 167 CT |
| | 167 | | | | | | 167 |
| 45D. Improvements to Existing Recreation Facilities-CD3-FY21 | | | | | | | |
| See description under line item 45. | 7 CT | | | | | | 7 CT |
| | 7 | | | | | | 7 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 () \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|---------------------------------|
| 45E. Improvements to Existing Recreation Facilities-CD3-FY20 See description under line item 45. | 527 CT | | | | | | 527 CT |
| | 527 | | | | | | 527 |
| 45F. Improvements to Existing Recreation Facilities-CD3-FY19 See description under line item 45. | 60 CT | | | | | | 60 CT |
| | 60 | | | | | | 60 |
| 45G. Improvements to Existing Recreation Facilities-CD3-FY18 See description under line item 45. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 45H. Improvements to Existing Recreation Facilities-CD3-FY17 See description under line item 45. | 73 CT | | | | | | 73 CT |
| | 73 | | | | | | 73 |
| 45I. Improvements to Existing Recreation Facilities-CD3-FY16 See description under line item 45. | 56 CT | | | | | | 56 CT |
| | 56 | | | | | | 56 |
| 45J. Improvements to Existing Recreation Facilities-CD3-FY15 See description under line item 45. | 85 CT | | | | | | 85 CT |
| | 85 | | | | | | 85 |

| | 2025 \$x000 | 2026 \$x00 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x00 | |
|--|-----------------------|----------------------|-----------------------|-----------------------|-----------------------|---------------|-------|
| 45K. Improvements to Existing Recreation Facilities-CD3-FY14 See description under line item 45. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 45L. Improvements to Existing Recreation Facilities-CD3-FY13 See description under line item 45. | 56 CT | | | | | | 56 CT |
| | 56 | | | | | | 56 |
| 45M. Improvements to Existing Recreation Facilities-CD3-FY10 See description under line item 45. | 44 CT | | | | | | 44 CT |
| | 44 | | | | | | 44 |
| 45N. Improvements to Existing Recreation Facilities-CD3-FY09 See description under line item 45. | 37 CT | | | | | | 37 CT |
| | 37 | | | | | | 37 |
| 450. Improvements to Existing Recreation Facilities-CD3-FY06 See description under line item 45. | 10 CT | | | | | | 10 CT |
| | 10 | | | | | | 10 |
| 45P. Improvements to Existing Recreation Facilities-CD3-FY04 See description under line item 45. | 18 CT | | | | | | 18 CT |
| : | 18 | | | | | | 18 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 46 Improvements to Existing Recreation Facilities-CD4 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD4 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 46A. Improvements to Existing Recreation Facilities-CD4-FY24 See description under line item 46. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 46B. Improvements to Existing Recreation Facilities-CD4-FY23 See description under line item 46. | 362 CT | | | | | | 362 C⊺ |
| | 362 | | | | | | 362 |
| 46C. Improvements to Existing Recreation Facilities-CD4-FY22 See description under line item 46. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 46D. Improvements to Existing Recreation Facilities-CD4-FY21 | | | | | | | |
| See description under line item 46. | 42 CT | | | | | | 42 CT |
| | 42 | | | | | | 42 |

| | 2025 \$x000 | 026 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 0 30 5x000 | 2025 - 2030 \$x000 |
|--|-----------------------|------------|-----------------------|-----------------------|-----------------------|----------------------|------------------------------|
| 46E. Improvements to Existing Recreation Facilities-CD4-FY20 See description under line item 46. | 101 CT | | | | | | 101 CT |
| | 101 | | | | | | 101 |
| 46F. Improvements to Existing Recreation Facilities-CD4-FY19 See description under line item 46. | 104 CT | | | | | | 104 CT |
| | 104 | | | | | | 104 |
| 46G. Improvements to Existing Recreation Facilities-CD4-FY18 See description under line item 46. | 120 CT | | | | | | 120 CT |
| | 120 | | | | | | 120 |
| 46H. Improvements to Existing Recreation Facilities-CD4-FY17 See description under line item 46. | 58 CT | | | | | | 58 C⊺ |
| | 58 | | | | | | 58 |
| 46I. Improvements to Existing Recreation Facilities-CD4-FY16 See description under line item 46. | 58 CT | | | | | | 58 CT |
| | 58 | | | | | | 58 |
| 46J. Improvements to Existing Recreation Facilities-CD4-FY15 See description under line item 46. | 65 CT | | | | | | 65 CT |
| | 65 | | | | | | 65 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 () \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|---------------------------------|
| 46K. Improvements to Existing Recreation Facilities-CD4-FY14 See description under line item 46. | 206 CT | | | | | | 206 CT |
| | 206 | | | | | | 206 |
| 46L. Improvements to Existing Recreation Facilities-CD4-FY13 See description under line item 46. | 106 CT | | | | | | 106 CT |
| | 106 | | | | | | 106 |
| 46M. Improvements to Existing Recreation Facilities-CD4-FY12 See description under line item 46. | 5 CT | | | | | | 5 CT |
| = | 5 | | | | | | 5 |
| 46N. Improvements to Existing Recreation Facilities-CD4-FY11 See description under line item 46. | 79 CT | | | | | | 79 CT |
| | 79 | | | | | | 79 |
| 460. Improvements to Existing Recreation Facilities-CD4-FY10 See description under line item 46. | 50 CT | | | | | | 50 CT |
| | 50 | | | | | | 50 |
| 46P. Improvements to Existing Recreation Facilities-CD4-FY09 See description under line item 46. | 2 CT | | | | | | 2 CT |
| = | 2 | | | | | | 2 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47 Improvements to Existing Recreation Facilities-CD5 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD5 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 47A. Improvements to Existing Recreation Facilities-CD5-FY24 See description under line item 47. | 1,525 CT | | | | | | 1,525 CT |
| | 1,525 | | | | | | 1,525 |
| 47B. Improvements to Existing Recreation Facilities-CD5-FY23 See description under line item 47. | 4 CT | | | | | | 4 C⊺ |
| | 4 | | | | | | 4 |
| 47C. Improvements to Existing Recreation Facilities-CD5-FY22 See description under line item 47. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 47D. Improvements to Existing Recreation Facilities-CD5-FY21 | | | | | | | |
| See description under line item 47. | 76 CT | | | | | | 76 CT |
| | 76 | | | | | | 76 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 (\$x000) |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|--------------------------------|
| 47E. Improvements to Existing Recreation Facilities-CD5-FY20 See description under line item 47. | 389 CT | | | | | | 389 CT |
| | 389 | | | | | | 389 |
| 47F. Improvements to Existing Recreation Facilities-CD5-FY19 See description under line item 47. | 42 CT | | | | | | 42 CT |
| - | 42 | | | | | | 42 |
| 47G. Improvements to Existing Recreation Facilities-CD5-FY18 See description under line item 47. | 91 CT | | | | | | 91 CT |
| | 91 | | | | | | 91 |
| 47H. Improvements to Existing Recreation Facilities-CD5-FY17 See description under line item 47. | 53 CT | | | | | | 53 C⊤ |
| | 53 | | | | | | 53 |
| 47I. Improvements to Existing Recreation Facilities-CD5-FY16 See description under line item 47. | 311 CT | | | | | | 311 CT |
| | 311 | | | | | | 311 |
| 47J. Improvements to Existing Recreation Facilities-CD5-FY15 See description under line item 47. | 49 CT | | | | | | 49 CT |
| | 49 | | | | | | 49 |

| | 2025 \$x000 | 202 \$x0 | 2027 \$x00 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 () \$x000 |
|--|-----------------------|--------------------|---------------|-----------------------|-----------------------|----------------|---------------------------------|
| 47K. Improvements to Existing Recreation Facilities-CD5-FY14 See description under line item 47. | 26 CT | | | | | | 26 CT |
| | 26 | | | | | | 26 |
| 47L. Improvements to Existing Recreation Facilities-CD5-FY13 See description under line item 47. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 47M. Improvements to Existing Recreation Facilities-CD5-FY12 See description under line item 47. | 354 CT | | | | | | 354 CT |
| | 354 | | | | | | 354 |
| 47N. Improvements to Existing Recreation Facilities-CD5-FY11 See description under line item 47. | 87 CT | | | | | | 87 C⊺ |
| | 87 | | | | | | 87 |
| 470. Improvements to Existing Recreation Facilities-CD5-FY10 See description under line item 47. | 168 CT | | | | | | 168 CT |
| | 168 | | | | | | 168 |
| 47P. Improvements to Existing Recreation Facilities-CD5-FY09 See description under line item 47. | 61 CT | | | | | | 61 CT |
| | 61 | | | | | | 61 |

| | 2025 \$x000 | 2026 \$x000 | 2027 Sx000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|---------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 47Q. Improvements to Existing Recreation Facilities-CD5-FY08 See description under line item 47. | з ст | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 47R. Improvements to Existing Recreation Facilities-CD5-FY07 See description under line item 47. | 126 CT | | | | | | 126 CT |
| | 126 | | | | | | 126 |
| 47S. Improvements to Existing Recreation Facilities-CD5-FY06 See description under line item 47. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 47T. Improvements to Existing Recreation Facilities-CD5-FY02 See description under line item 47. | 4 CT | | | | | | 4 C⊺ |
| | 4 | | | | | | 4 |
| 47U. Improvements to Existing Recreation Facilities-CD5-FY01 See description under line item 47. | 32 CT | | | | | | 32 CT |
| | 32 | | | | | | 32 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48 Improvements to Existing Recreation Facilities-CD6 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD6 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 48A. Improvements to Existing Recreation Facilities-CD6-FY24 See description under line item 48. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 48B. Improvements to Existing Recreation Facilities-CD6-FY23 See description under line item 48. | 465 CT | | | | | | 465 C⊤ |
| | 465 | | | | | | 465 |
| 48C. Improvements to Existing Recreation Facilities-CD6-FY22 See description under line item 48. | 264 CT | | | | | | 264 CT |
| | 264 | | | | | | 264 |
| 48D. Improvements to Existing Recreation Facilities-CD6-FY20 | | | | | | | |
| See description under line item 48. | 312 CT | | | | | | 312 CT |
| | 312 | | | | | | 312 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x00 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|----------------------|-----------------------|----------------|------------------------------|
| 48E. Improvements to Existing Recreation Facilities-CD6-FY19 See description under line item 48. | 39 CT | | | | | | 39 CT |
| | 39 | | | | | | 39 |
| 48F. Improvements to Existing Recreation Facilities-CD6-FY18 See description under line item 48. | 67 CT | | | | | | 67 CT |
| C Improvements to Existing Recreation Eacilities CD6 EV17 | 67 | | | | | | 67 |
| 48G. Improvements to Existing Recreation Facilities-CD6-FY17 See description under line item 48. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 48H. Improvements to Existing Recreation Facilities-CD6-FY16 See description under line item 48. | 181 CT | | | | | | 181 CT |
| | 181 | | | | | | 181 |
| 48I. Improvements to Existing Recreation Facilities-CD6-FY15 See description under line item 48. | 190 CT | | | | | | 190 CT |
| | 190 | | | | | | 190 |
| 48J. Improvements to Existing Recreation Facilities-CD6-FY13 See description under line item 48. | 80 CT | | | | | | 80 CT |
| | 80 | | | | | | 80 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|----------------------|
| 48K. Improvements to Existing Recreation Facilities-CD6-FY12 See description under line item 48. | 494 CT | | | | | | 494 C⊤ |
| | 494 | | | | | | 494 |
| 48L. Improvements to Existing Recreation Facilities-CD6-FY11 See description under line item 48. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 48M. Improvements to Existing Recreation Facilities-CD6-FY07 See description under line item 48. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 49 Improvements to Existing Recreation Facilities-CD7 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 49A. Improvements to Existing Recreation Facilities-CD7-FY24 See description under line item 49. | 1,450 CT | | | | | | 1,450 C⊤ |
| | 1,450 | | | | | | 1,450 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x00 | |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|--------|
| 49B. Improvements to Existing Recreation Facilities-CD7-FY23 See description under line item 49. | 540 CT | | | | | | 540 CT |
| | 540 | | | | | | 540 |
| 49C. Improvements to Existing Recreation Facilities-CD7-FY22 See description under line item 49. | 395 CT | | | | | | 395 CT |
| - | 395 | | | | | | 395 |
| 49D. Improvements to Existing Recreation Facilities-CD7-FY21 See description under line item 49. | 66 CT | | | | | | 66 CT |
| | 66 | | | | | | 66 |
| 49E. Improvements to Existing Recreation Facilities-CD7-FY20 See description under line item 49. | 29 CT | | | | | | 29 CT |
| | 29 | | | | | | 29 |
| 49F. Improvements to Existing Recreation Facilities-CD7-FY05 See description under line item 49. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 49G. Improvements to Existing Recreation Facilities-CD7-FY18 See description under line item 49. | 3 CT | | | | | | 3 CT |
| - | 3 | | | | | | 3 |

| | 2025 \$x000 | 202 \$x00 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 () \$x000 |
|--|-----------------------|---------------------|-----------------------|-----------------------|-----------------------|----------------|---------------------------------|
| 49H. Improvements to Existing Recreation Facilities-CD7-FY17 See description under line item 49. | 330 CT | | | | | | 330 CT |
| | 330 | | | | | | 330 |
| 49I. Improvements to Existing Recreation Facilities-CD7-FY15 See description under line item 49. | 11 CT | | | | | | 11 CT |
| | 11 | | | | | | 11 |
| 49J. Improvements to Existing Recreation Facilities-CD7-FY14 See description under line item 49. | 31 CT | | | | | | 31 CT |
| ee description under line item 49. | 31 | | | | | | 31 |
| 49K. Improvements to Existing Recreation Facilities-CD7-FY13 See description under line item 49. | 30 CT | | | | | | 30 C⊤ |
| | 30 | | | | | | 30 |
| 49L. Improvements to Existing Recreation Facilities-CD7-FY12 See description under line item 49. | 16 CT | | | | | | 16 CT |
| | 16 | | | | | | 16 |
| 49M. Improvements to Existing Recreation Facilities-CD7-FY11 See description under line item 49. | 104 CT | | | | | | 104 C⊤ |
| | 104 | | | | | | 104 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|----------------------|
| 49N. Improvements to Existing Recreation Facilities-CD7-FY10 See description under line item 49. | 11 CT | | | | | | 11 CT |
| | 11 | | | | | | 11 |
| 490. Improvements to Existing Recreation Facilities-CD7-FY09 See description under line item 49. | 30 CT | | | | | | 30 CT |
| = | 30 | | | | | | 30 |
| 49P. Improvements to Existing Recreation Facilities-CD7-FY08 See description under line item 49. | 49 CT | | | | | | 49 CT |
| | 49 | | | | | | 49 |
| 49Q. Improvements to Existing Recreation Facilities-CD7-FY06 See description under line item 49. | 27 CT | | | | | | 27 CT |
| = | 27 | | | | | | 27 |
| 50 Improvements to Existing Recreation Facilities-CD8 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD8 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |

| | 2025 \$x000 | 2026 \$x000 | 202 7 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x00 | |
|--|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|---------------|----------|
| 50A. Improvements to Existing Recreation Facilities-CD8-FY24 See description under line item 50. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 50B. Improvements to Existing Recreation Facilities-CD8-FY23 See description under line item 50. | 716 CT | | | | | | 716 CT |
| - | 716 | | | | | | 716 |
| 50C. Improvements to Existing Recreation Facilities-CD8-FY22 See description under line item 50. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 50D. Improvements to Existing Recreation Facilities-CD8-FY21 See description under line item 50. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 50E. Improvements to Existing Recreation Facilities-CD8-FY20 See description under line item 50. | 479 CT | | | | | | 479 C⊤ |
| | 479 | | | | | | 479 |
| 50F. Improvements to Existing Recreation Facilities-CD8-FY19 See description under line item 50. | 41 CT | | | | | | 41 CT |
| - | 41 | | | | | | 41 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 50G. Improvements to Existing Recreation Facilities-CD8-FY18 See description under line item 50. | 563 CT | | | | | | 563 CT |
| | 563 | | | | | | 563 |
| 50H. Improvements to Existing Recreation Facilities-CD8-FY17 See description under line item 50. | 458 CT | | | | | | 458 C⊤ |
| - | 458 | | | | | | 458 |
| 50I. Improvements to Existing Recreation Facilities-CD8-FY16 See description under line item 50. | 20 CT | | | | | | 20 CT |
| | 20 | | | | | | 20 |
| 50J. Improvements to Existing Recreation Facilities-CD8-FY15 See description under line item 50. | 50 CT | | | | | | 50 C⊤ |
| | 50 | | | | | | 50 |
| 50K. Improvements to Existing Recreation Facilities-CD8-FY14 See description under line item 50. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 50L. Improvements to Existing Recreation Facilities-CD8-FY13 See description under line item 50. | 15 CT | | | | | | 15 CT |
| - | 15 | | | | | | 15 |

| | 2025 \$x000 | 20 2 \$x0 | | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | ,_ | 2030 \$x000 | 2025 - 2030 () \$x000 |
|--|-----------------------|---------------------|------|-----------------------|-----------------------|-----------------------|-------------|----------------|---------------------------------|
| 50M. Improvements to Existing Recreation Facilities-CD8-FY11 See description under line item 50. | 34 CT | | | | | | | | 34 C⊤ |
| | 34 | | | | | | | | 34 |
| 50N. Improvements to Existing Recreation Facilities-CD8-FY09 See description under line item 50. | 29 CT | | | | | | | | 29 CT |
| | 29 | | | | | | | | 29 |
| 500. Improvements to Existing Recreation Facilities-CD8-FY08 See description under line item 50. | 363 CT | | | | | | | | 363 CT |
| | 363 | | | | | | | | 363 |
| 50P. Improvements to Existing Recreation Facilities-CD8-FY07 See description under line item 50. | 1 CT | | | | | | | | 1 CT |
| | 1 | | | | | | | | 1 |
| 50Q. Improvements to Existing Recreation Facilities-CD8-FY05 See description under line item 50. | 68 CT | | | | | | | | 68 CT |
| | 68 | | | | | | | | 68 |
| 50R. Improvements to Existing Recreation Facilities-CD8-FY04 See description under line item 50. | 20 CT | | | | | | | | 20 CT |
| = | 20 | | | | | | | | 20 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|----------------------|
| 50S. Improvements to Existing Recreation Facilities-CD8-FY03 See description under line item 50. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 50T. Improvements to Existing Recreation Facilities-CD8-FY02 See description under line item 50. | 25 CT | | | | | | 25 CT |
| | 25 | | | | | | 25 |
| 50U. Improvements to Existing Recreation Facilities-CD8-FY01 See description under line item 50. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |
| 51 Improvements to Existing Recreation Facilities-CD9 | | | | | | | |
| Improvements to Existing Recreation Facilities-CD9 Renovate existing recreation facilities in the Department of Parks and Recreation. | 950 CN | 950CN | 950 CN | 950 CN | 950 CN | 950 CN | 5,700 CN |
| | 950 | 950 | 950 | 950 | 950 | 950 | 5,700 |
| 51A. Improvements to Existing Recreation Facilities-CD9-FY24 See description under line item 51. | 1,450 CT | | | | | | 1,450 C⊤ |
| | 1,450 | | | | | | 1,450 |

| | 2025 \$x000 | 2026 \$x00 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 () \$x000 |
|--|-----------------------|----------------------|-----------------------|-----------------------|-----------------------|----------------|---------------------------------|
| 51B. Improvements to Existing Recreation Facilities-CD9-FY23 | | | | | | | |
| See description under line item 51. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 51C. Improvements to Existing Recreation Facilities-CD9-FY22 | | | | | | | |
| See description under line item 51. | 346 CT | | | | | | 346 CT |
| | 346 | | | | | | 346 |
| 51D. Improvements to Existing Recreation Facilities-CD9-FY21 | | | | | | | |
| See description under line item 51. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 51E. Improvements to Existing Recreation Facilities-CD9-FY20 | | | | | | | |
| See description under line item 51. | 519 CT | | | | | | 519 CT |
| | 519 | | | | | | 519 |
| 51F. Improvements to Existing Recreation Facilities-CD9-FY19 | | | | | | | |
| See description under line item 51. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 51G. Improvements to Existing Recreation Facilities-CD9-FY18 | | | | | | | |
| See description under line item 51. | 431 CT | | | | | | 431 CT |
| | 431 | | | | | | 431 |
| | | | | | | | |

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| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 (\$x000) |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|--------------------------------|
| 51H. Improvements to Existing Recreation Facilities-CD9-FY17 See description under line item 51. | 266 CT | | | | | | 266 CT |
| | 266 | | | | | | 266 |
| 51I. Improvements to Existing Recreation Facilities-CD9-FY16 See description under line item 51. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 51J. Improvements to Existing Recreation Facilities-CD9-FY15 See description under line item 51. | 60 CT | | | | | | 60 CT |
| ee aescription under line item 51. | 60 | | | | | | 60 |
| 51K. Improvements to Existing Recreation Facilities-CD9-FY14 See description under line item 51. | 78 CT | | | | | | 78 C⊺ |
| | 78 | | | | | | 78 |
| 51L. Improvements to Existing Recreation Facilities-CD9-FY13 See description under line item 51. | 88 CT | | | | | | 88 CT |
| | 88 | | | | | | 88 |
| 51M. Improvements to Existing Recreation Facilities-CD9-FY11 See description under line item 51. | 48 CT | | | | | | 48 CT |
| = | 48 | | | | | | 48 |

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| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|----------------------|
| 51N. Improvements to Existing Recreation Facilities-CD9-FY10 See description under line item 51. | 43 CT | | | | | | 43 CT |
| | 43 | | | | | | 43 |
| 510. Improvements to Existing Recreation Facilities-CD9-FY05 See description under line item 51. | 46 CT | | | | | | 46 CT |
| | 46 | | | | | | 46 |
| 51P. Improvements to Existing Recreation Facilities-CD9-FY04 See description under line item 51. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 52 Cultural Facilities Improvements | | | | | | | |
| 1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city. | | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,500 CN |
| | 500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,500 |

| | 2025 \$x000 | 2026 \$x00 | 2027 \$x000 | 2028 \$x00 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|----------------------|-----------------------|----------------------|-----------------------|-----------------------|------------------------------|
| 52A. Cultural Facilities Improvements-FY24 See description under line item 52. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 52B. Cultural Facilities Improvements-FY23 See description under line item 52. | 600 CT | | | | | | 600 CT |
| | 600 | | | | | | 600 |
| 52C. Cultural Facilities Improvements-FY18 See description under line item 52. | 79 CT 3,000 PT | | | | | | 79 CT 3,000 PT |
| | 3,079 | | | | | | 3,079 |
| 52D. Cultural Facilities Improvements-FY14 See description under line item 52. | 3,200 PT | | | | | | 3,200 PT |
| | 3,200 | | | | | | 3,200 |
| 52E. Cultural Facilities Improvements-FY13 See description under line item 52. | 16 CT 9,400 PT | | | | | | 16 CT 9,400 PT |
| | 9,416 | | | | | | 9,416 |

| | 2025 \$x000 | 2026 2027 2027 \$x000 \$x000 \$x0 | 2030 2025 - 2030 \$x000 \$x000 |
|--|-----------------------|---|---------------------------------------|
| 53A. Building Improvements-FY14 | | | |
| Design and construct building improvements. | 91 CT | | 91 CT |
| | 101 PT | | 101 PT |
| | 192 | | 192 |
| 53B. Building Improvements-FY13 | | | |
| Design and construct building improvements. | 44 CT | | 44 CT |
| | 1,700 PT | | 1,700 PT |
| | 200 ST | | 200 ST |
| | 1,944 | | 1,944 |
| 53C. Building Improvements-FY12 | | | |
| Design and construct building improvements. | 2 CT | | 2 CT |
| | 2 | | 2 |
| 54A. Parkland - Site Improvements-FY14 | | | |
| Design and construct parkland site improvements. | 58 CT | | 58 CT |
| | 2,422 PT | | 2,422 PT |
| | 440 ST | | 440 ST |
| | 2,920 | | 2,920 |

| | 2025 2026 \$x000 \$x000 | 2027 2028 20 \$x000 \$x000 \$x | 29 2030 2025 - 2030 000 \$x000 \$x000 |
|--|-----------------------------------|--|---|
| 54B. Parkland - Site Improvements-FY13 | | | |
| Design and construct parkland site improvements. | 3 CT | | 3 CT |
| | 165 PT | | 165 PT |
| | 165 ST | | 165 ST |
| | 333 | | 333 |
| 54C. Parkland - Site Improvements-FY11 | | | |
| Design and construct parkland site improvements. | 500 ST | | 500 ST |
| | 500 | | 500 |
| 54D. Parkland - Site Improvements-FY10 | | | |
| Design and construct parkland site improvements. | 1,786 FT | | 1,786 FT |
| | 3,800 PT | | 3,800 PT |
| | 1,450 ST | | 1,450 ST |
| | 7,036 | | 7,036 |
| 54E. Parkland - Site Improvements-FY09 | | | |
| Design and construct parkland site improvements. | 30 CT | | 30 CT |
| | 375 FT | | 375 FT |
| | 3,196 ST | | 3,196 ST |
| | 885 TT | | 885 TT |
| | 4,486 | | 4,486 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x00 | 2030 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|--------------------------------|
| 54F. Parkland - Site Improvements-FY08 | 15 ST | | | | | 15 ST |
| Design and construct parkland site improvements. | 15 51 | | | | | 15 15 |
| 55A. Roadways, Footways, and Parking-FY14 | | | | | | |
| Design and construct improvements to roadways, footways and parking. | 2 CT 1,200 ST | | | | | 2 CT 1,200 ST |
| | 1,202 | | | | | 1,202 |
| 55B. Roadways, Footways, and Parking-FY13 | | | | | | |
| Design and construct improvements to roadways, footways | 1 CT | | | | | 1 CT |
| and parking. | 400 PT | | | | | 400 PT |
| | 518 ST | | | | | 518 ST |
| | 919 | | | | | 919 |
| 55C. Roadways, Footways, and Parking-FY11 | | | | | | |
| Design and construct improvements to roadways, footways | 1,000 FT | | | | | 1,000 FT |
| and parking. | 700 ST | | | | | 700 ST |
| | 1,700 | | | | | 1,700 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-----------------------------|
| 56A. Improvements to Existing Recreation Facilities - Infrastru Design and construct infrastructure site improvements. | icture-FY13 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 57A. Grant Funded Recreation Improvements-FY14 | 266 ST | | | | | | 266 ST |
| Grant matching funds supporting parks and recreation improvements. | 266 | | | | | | 266 |
| 57B. Grant Funded Recreation Improvements-FY13 Grant matching funds supporting parks and recreation | 901 ST | | | | | | 901 ST |
| improvements. | 901 | | | | | | 901 |
| 57C. Grant Funded Recreation Improvements-FY12 Grant matching funds supporting parks and recreation | 529 ST | | | | | | 529 ST |
| improvements. | 529 | | | | | | 529 |
| 57D. Grant Funded Recreation Improvements-FY11 | | | | | | | |
| Grant matching funds supporting parks and recreation | 1,100 PT | | | | | | 1,100 PT |
| improvements. | 1,231 ST | | | | | | 1,231 ST |
| | 2,331 | | | | | | 2,331 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|-------------------------------|----------------|-----------------------|----------------|-----------------------|----------------|------------------|------------------------------|
| Totals - PARKS AND RECREATION | \$1000 | \$2000 | \$2000 | \$X000 | \$2000 | \$1000 | \$2000 |
| | | | | | | | |
| | 27,500 CN | 26,615 CN | 24,430 CN | 24,495 CN | 24,650 CN | 24,200 CN | 151,890 CN |
| | 38,024 CR | | | | | | 38,024 CR |
| | 133,063 CT | | | | | | 133,063 CT |
| | 12,000 FB | 12,000 FB | 3,000 FB | 3,000 FB | 3,000 FB | 3,000 FB | 36,000 FB |
| | 32,848 FT | | | | | | 32,848 FT |
| | 2,200 PB | 2,200 PB | 1,200 PB | 1,200 PB | 1,200 PB | 1,000 PB | 9,000 PB |
| | 59,192 PT | | | | | | 59,192 PT |
| | 15,000 SB | 9,500 SB | 8,500 SB | 8,500 SB | 8,500 SB | 7,500 SB | 57,500 SB |
| | 40,679 ST | | | | | | 40,679 ST |
| | 885 TT | | | | | | 885 TT |
| | 361,391 | 50,315 | 37,130 | 37,195 | 37,350 | 35,700 | 559,081 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|-------------------------------|----------------|-----------------------|-----------------------|-----------------------|----------------|----------------|------------------------------|
| TOTALS - PARKS AND RECREATION | | | | | | | |
| | | | | | | | |
| | 27,500 CN | 26,615 CN | 24,430 CN | 24,495 CN | 24,650 CN | 24,200 CN | 151,890 CN |
| | 38,024 CR | | | | | | 38,024 CR |
| | 133,063 CT | | | | | | 133,063 CT |
| | 12,000 FB | 12,000 FB | 3,000 FB | 3,000 FB | 3,000 FB | 3,000 FB | 36,000 FB |
| | 32,848 FT | | | | | | 32,848 FT |
| | 2,200 PB | 2,200 PB | 1,200 PB | 1,200 PB | 1,200 PB | 1,000 PB | 9,000 PB |
| | 59,192 PT | | | | | | 59,192 PT |
| | 15,000 SB | 9,500 SB | 8,500 SB | 8,500 SB | 8,500 SB | 7,500 SB | 57,500 SB |
| | 40,679 ST | | | | | | 40,679 S⊤ |
| | 885 TT | | | | | | 885 TT |
| | 361,391 | 50,315 | 37,130 | 37,195 | 37,350 | 35,700 | 559,081 |



POLICE

DEPARTMENT PAGE

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MISSION

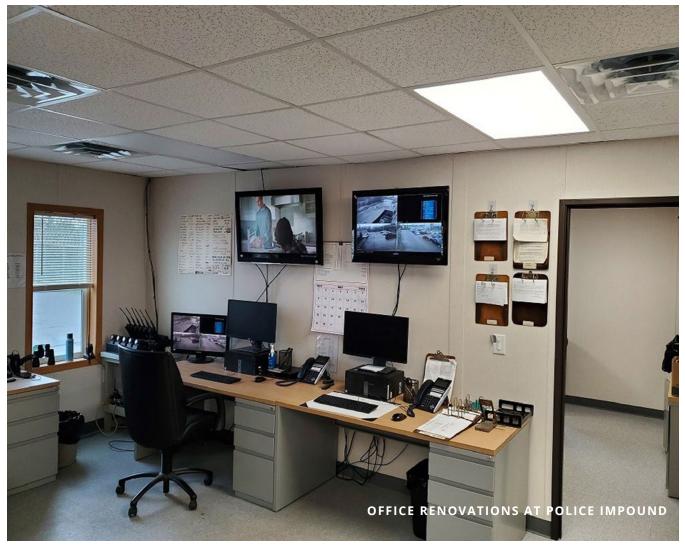
The mission of the Philadelphia Police Department (PPD) is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people's constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees.

The average annual amount of City tax-supported, general-obligation (CN) dollars budgeted for Police facilities in FY19 through FY24 was \$14.2 million.

CAPITAL BUDGET PROJECTS

During FY25-30, a total of \$24.9 million of City tax-supported (CN) funding is programmed for Police Department facilities. In FY25, the budget of \$2.5 million includes support for general renovations and security improvements. Funding of \$10 million is programmed in FY26-27 for renovation of numerous district police facilities.

Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure upgrades into holistic project scopes.



POLICE | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| POLICE | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| POLICE FACILITIES 58 Police Facilities - Renovations | | | | | | | |
| New Police Facilities Design, Construct and renovate police facilities including 1, 3, 5, 7, 8, 12, 14, 16, 17, 18, 19, 22, 26, 35, 39, Highway Patrol, Forensics Facility | | 5,000CN | 5,000 CN | | | | 10,000 CN |
| 2 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities. | 1,000 CN | 425CN | 500 CN | 1,000 CN | 1,500 CN | 2,000 CN | 6,425 CN |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 3 Police Districts Security Improvements Perform facility security improvements. | 500 CN | 500CN | 500 CN | 1,000 CN | 1,500 CN | 500 CN | 4,500 CN |
| 4 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities | 1,000 CN | 500CN | | 1,000 CN | 500 CN | 1,000 CN | 4,000 CN |
| 5 Police Forensic Lab Design and construct a new forensic laboratory. | 45,000 CR | | | | | | 45,000 CR |
| | 47,500 | 6,425 | 6,000 | 3,000 | 3,500 | 3,500 | 69,925 |
| 58A. Police Facilities - Renovations-FY24 See description under line item 58. | 10.457 CT | | | | | | 10,457 CT |
| | 45,000 CR | | | | | | 45,000 CR |
| | 55,457 | | | | | | 55,457 |
| 8B. Police Facilities - Renovations-FY23 See description under line item 58. | 8,195 CT | | | | | | 8,195 C⊤ |
| | 8,195 | | | | | | 8,195 |
| See description under line item 58. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |

| | 2025 2026 2027 \$x000 \$x000 \$x000 | 2028 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 \$x000 |
|--|---|--|
| 58D. Police Facilities - Renovations-FY21 See description under line item 58. | 17,263 CT | 17,263 CT |
| | 17,263 | 17,263 |
| 58E. Police Facilities - Renovations-FY20 | | |
| See description under line item 58. | 446 CR | 446 CR |
| | 173 CT | 173 CT |
| | 5,000 TT | 5,000 TT |
| | 5,619 | 5,619 |
| 58F. Police Facilities - Renovations-FY19 See description under line item 58. | 10 CT | 10 CT |
| | 10 | 10 |
| 58G. Police Facilities - Renovations-FY17 | | |
| See description under line item 58. | 5 CT | 5 CT |
| | 5 | 5 |
| 58H. Police Facilities - Renovations-FY16 | | |
| See description under line item 58. | 15 CT | 15 CT |
| | 15 | 15 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 58I. Police Facilities - Renovations-FY08 See description under line item 58. | 206 A | | | | | | 206 A |
| | 206 | | | | | | 206 |
| Totals - POLICE FACILITIES | | | | | | | |
| | 361 A | | | | | | 361 A |
| | 2,500 CN | 6,425 CN | 6,000 CN | 3,000 CN | 3,500 CN | 3,500 CN | 24,925 CN |
| | 90,446 CR | | | | | | 90,446 CR |
| | 36,120 CT | | | | | | 36,120 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 134,427 | 6,425 | 6,000 | 3,000 | 3,500 | 3,500 | 156,852 |
| TOTALS - POLICE | | | | | | | |
| | 361 A | | | | | | 361 A |
| | 2,500 CN | 6,425 CN | 6,000 CN | 3,000 CN | 3,500 CN | 3,500 CN | 24,925 CN |
| | 90,446 CR | | | | | | 90,446 CR |
| | 36,120 CT | | | | | | 36,120 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 134,427 | 6,425 | 6,000 | 3,000 | 3,500 | 3,500 | 156,852 |

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MISSION

The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy. PDP, working with the Office of Reentry Partnerships (ORP), will ensure that there is a continuum of reentry services for people incarcerated at PDP after release. This partnership will play a critical role in the City's efforts to reduce recidivism, as criminal justice reform in Philadelphia evolves to focus on community reinvestment and reentry.

Annual capital budgets for correctional facilities averaged \$3.0 million in City, taxsupported, general-obligation (CN) funds from FY19 through FY24. In FY24, an additional \$8.9 million in operating revenue (CR) was appropriated for PDP capital projects.

CAPITAL BUDGET PROJECTS

The FY25 Capital Budget includes \$7.5 million to support ongoing roof repairs to the CFCF facility. The Capital Program for FY25-30 includes \$37.5 million in new City, taxsupported investment for PDP that will fund general improvements to emergency power systems, security systems, video surveillance, fire alarms, paving and roofs.



PRISONS | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| PRISONS | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|------------------------------|
| CORRECTIONAL INSTITUTIONS - CAPITAL | | | | | | | |
| 9 Prison System - Renovations | | | | | | | |
| 1 CFCF Roofing Replacement Remove and replace roofing on the CFCF Facility. | 7,464 CN | 10,150CN | | | | | 17,614 CN |
| 2 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation | 1,000 CN | 2,000CN | 2,000 CN | 2,000 CN | 3,000 CN | 3,000 CN | 13,000 CN |
| 4 RCF and CFCF Locks Replacement New Maximum Security Locks | 700 CN | | | | | | 700 CN |
| 5 DC Exterior Envelope Remove and replace the roofing at Detention Center. Replace the windows. | | 2,500CN | 2,000 CN | | | | 4,500 CN |
| 6 DC Lights Remove the detention rated ⊺ lights with LED lights | 700 CN | | | | | | 700 CN |
| 7 Prison Campus Paving Prison Campus Paving | | | | 1,000 CN | | | 1,000 CN |
| | 9,864 | 14,650 | 4,000 | 3,000 | 3,000 | 3,000 | 37,514 |

PRISONS | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | | 28 2029 2030 2025 - 2030 000 \$x000 \$x000 \$x000 |
|---|----------|---|
| 59A. Prison System - Renovations-FY24 See description under line item 59. | 8,278 CT | 8,278 CT |
| | 8,278 | 8,278 |
| 59B. Prison System - Renovations-FY23 See description under line item 59. | 2,012 CT | 2,012 CT |
| | 2,012 | 2,012 |
| 59C. Prison System - Renovations-FY22 See description under line item 59. | 396 CT | 396 CT |
| | 396 | 396 |
| 59D. Prison System - Renovations-FY20 See description under line item 59. | 8,102 CR | 8,102 CR |
| | 8,102 | 8,102 |
| 59E. Prison System - Renovations-FY17 See description under line item 59. | 108 CT | 108 CT |
| | 108 | 108 |
| 59F. Prison System - Renovations-FY16 | | |
| See description under line item 59. | 19 CT | 19 CT |
| | 3,700 TT | 3,700 TT |
| | 3,719 | 3,719 |
| | | |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 025 - 2030 |
|---------------------|----------------------------|-----------|----------|----------|----------|----------|--|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| | | | | | | | |
| | | | | | | | |
| Totals - CORRECTION | NAL INSTITUTIONS - CAPITAL | | | | | | |
| | 9,864 CN | 14,650 CN | 4,000 CN | 3,000 CN | 3,000 CN | 3,000 CN | 37,514 CN |
| | 8,102 CR | | | | | | 8,102 CR |
| | 10,813 CT | | | | | | 10,813 CT |
| | 3,700 TT | | | | | | 3,700 TT |
| | 32,479 | 14,650 | 4,000 | 3,000 | 3,000 | 3,000 | 60,129 |
| TOTALS - PRISONS | | | | | | | |
| | | | | | | | |
| | 9,864 CN | 14,650 CN | 4,000 CN | 3,000 CN | 3,000 CN | 3,000 CN | 37,514 CN |
| | 9,864 CN 8,102 CR | 14,650 CN | 4,000 CN | 3,000 CN | 3,000 CN | 3,000 CN | |
| | | 14,650 CN | 4,000 CN | 3,000 CN | 3,000 CN | 3,000 CN | 8,102 CR |
| | 8,102 CR | 14,650 CN | 4,000 CN | 3,000 CN | 3,000 CN | 3,000 CN | 37,514 CN 8,102 CR 10,813 CT 3,700 TT |

PUBLIC PROPERTY

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ DEPARTMENT-OF-PUBLIC-PROPERTY/

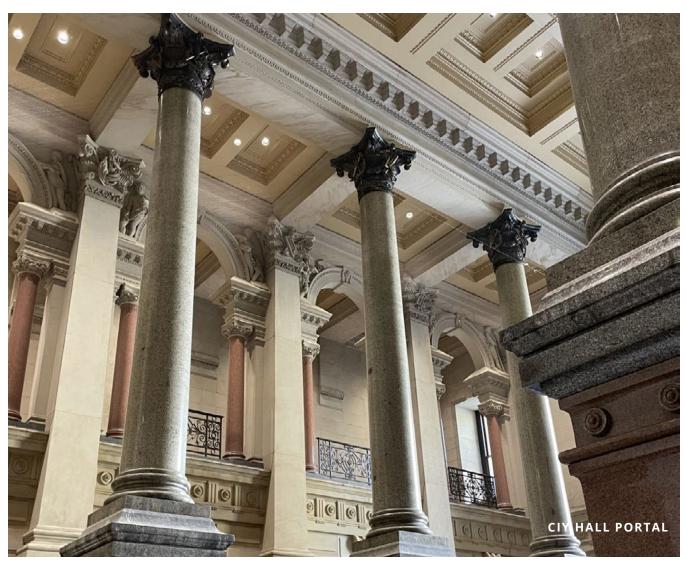
MISSION

The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces of which we are proud.

Annual capital appropriations for DPP have averaged \$7.8 million in City tax-supported, general-obligation (CN) funding over the period FY19-24. An additional, annual average of \$7.1 million in City operating revenue (CR) has been appropriated for DPP capital projects over the same six-year period.

CAPITAL BUDGET PROJECTS

The FY25-30 Capital Program recommends a total investment under Public Property of \$47.8 million of City tax-supported (CN) funds, including \$13.5 million in FY25 Tax-supported funding in FY25 will primarily support the Triplex Facilities Improvement Projects, with additional funding for asbestos abatement, City Hall improvements, and the 1801 Vine Master Plan.



PUBLIC PROPERTY | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|----------------|----------------|------------------|----------------------|
| PUBLIC PROPERTY | \$X000 | ψ Λ 000 | φ x 000 | \$A000 | φλουσ | φλύου | φ λ 000 |
| BUILDINGS AND FACILITIES - OTHER | | | | | | | |
| 60 Citywide Asbestos Abatement & Environmental Remediation | n | | | | | | |
| Asbestos Abatement & Environmental Remediation Provide environmental abatement and air monitoring at facilities Citywide. | 250 CN | 250CN | 250 CN | 250 CN | 250 CN | 250 CN | 1,500 CN |
| | 250 | 250 | 250 | 250 | 250 | 250 | 1,500 |
| 60A. Citywide Asbestos Abatement & Environmental Remediation- See description under line item 60. | FY24 270 CT | | | | | | 270 CT |
| | 270 | | | | | | 270 |
| 60B. Citywide Asbestos Abatement & Environmental Remediation- See description under line item 60. | FY23 488 CT | | | | | | 488 CT |
| | 488 | | | | | | 488 |
| 60C. Citywide Asbestos Abatement & Environmental Remediation- | FY22 | | | | | | |
| See description under line item 60. | 478 CT | | | | | | 478 C⊤ |
| | 478 | | | | | | 478 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 60D. Citywide Asbestos Abatement & Environmental Remediation See description under line item 60. | -FY21 281 CT | | | | | | 281 CT |
| | 281 | | | | | | 281 |
| 60E. Citywide Asbestos Abatement & Environmental Remediation See description under line item 60. | -FY20 24 CT | | | | | | 24 CT |
| | 24 | | | | | | 24 |
| 61 Improvements to Municipal Facilities 1 City Improvements Fund critical renovations and other improvements to City owned facilities. | 500 CR | 500CR | 500 CR | 500 CR | 500 CR | 500 CR | 3,000 CR |
| 2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building. | 11,308 CN | 5,500CN | 1,655 CN | 1,735 CN | 1,825 CN | 2,000 CN | 24,023 CN |
| 3 City Hall Improvements Perform various infrastructure improvements to City Hall. | 500 CN | | 5,000 CN | 4,000 CN | 6,100 CN | 5,000 CN | 20,600 CN |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Improvements to Municipal Facilities Improvements to municipal maintenance facilities. | 567 CN | 250CN | | | | | 817 CN |
| 5 1801 Vine Master Plan Master Plan for major improvement at 1801 Vine St. Major projects include museum relocation, library renovation and parking garage. | 900 CN | | | | | | 900 CN |
| | 13,775 | 6,250 | 7,155 | 6,235 | 8,425 | 7,500 | 49,340 |
| 61A. Improvements to Municipal Facilities-FY24 | | | | | | | |
| See description under line item 61. | 371 CR | | | | | | 371 CR |
| | 5,155 CT | | | | | | 5,155 CT |
| | 5,526 | | | | | | 5,526 |
| 61B. Improvements to Municipal Facilities-FY23 | | | | | | | |
| See description under line item 61. | 5,387 CR | | | | | | 5,387 CR |
| | 644 CT | | | | | | 644 CT |
| | 100 FT | | | | | | 100 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | 7,231 | | | | | | 7,231 |

| | | 2027 2028 2029 \$x000 \$x000 \$x000 | |
|--|----------|---|----------|
| 61C. Improvements to Municipal Facilities-FY22 | | | |
| See description under line item 61. | 5,498 CR | | 5,498 CR |
| | 1,642 CT | | 1,642 CT |
| | 100 FT | | 100 FT |
| | 1,100 PT | | 1,100 PT |
| | 8,340 | | 8,340 |
| 61D. Improvements to Municipal Facilities-FY21 | | | |
| See description under line item 61. | 500 CR | | 500 CR |
| | 53 CT | | 53 CT |
| | 100 FT | | 100 FT |
| | 1,100 PT | | 1,100 PT |
| | 1,753 | | 1,753 |
| 61E. Improvements to Municipal Facilities-FY20 | | | |
| See description under line item 61. | 5,846 CR | | 5,846 CR |
| | 144 CT | | 144 C⊤ |
| | 100 FT | | 100 FT |
| | 1,100 PT | | 1,100 PT |
| | 7,500 TT | | 7,500 TT |
| | 14,690 | | 14,690 |

| | 2025 \$x000 | 2026 2027 \$x000 \$x000 | 2028 2029 \$x000 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|--|-----------------------|--------------------------------|--------------------------------|--|
| 61F. Improvements to Municipal Facilities-FY19 | | | | |
| See description under line item 61. | 1,422 CR | | | 1,422 CR |
| | 600 FT | | | 600 FT |
| | 1,100 PT | | | 1,100 PT |
| | 3,122 | | | 3,122 |
| 61G. Improvements to Municipal Facilities-FY18 | | | | |
| See description under line item 61. | 50 FT | | | 50 FT |
| | 745 PT | | | 745 PT |
| | 795 | | | 795 |
| 61H. Improvements to Municipal Facilities-FY17 | | | | |
| See description under line item 61. | 7 CT | | | 7 CT |
| | 7 | | | 7 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---------------------------------------|-----------|----------|----------|----------|----------|--------------------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - BUILDINGS AND FACILITIES - (| OTHER | | | | | | |
| | 12 525 CN | 6 000 CN | 6 OOF CN | E ORE CN | 9.175 CN | 7.250 CN | 47.940.01 |
| | 13,525 CN | 6,000 CN | 6,905 CN | 5,985 CN | 8,175 CN | 7,250 CN 500 CR | 47,840 CN |
| | 19,524 CR | 500 CR | 500 CR | 500 CR | 500 CR | 500 CR | 22,024 CF |
| | 9,186 CT | | | | | | 9,186 C |
| | 1,050 FT | | | | | | 1,050 FT |
| | 6,245 PT | | | | | | 6,245 PT |
| | 7,500 TT | | | | | | 7,500 TT |
| | 57,030 | 6,500 | 7,405 | 6,485 | 8,675 | 7,750 | 93,845 |
| COTALS - PUBLIC PROPERTY | | | | | | | |
| | 13,525 CN | 6,000 CN | 6,905 CN | 5,985 CN | 8,175 CN | 7,250 CN | 47,840 CI |
| | | | | | | | |
| | 19,524 CR | 500 CR | 500 CR | 500 CR | 500 CR | 500 CR | 22,024 CI |
| | 9,186 CT | | | | | | 9,186 C |
| | 1,050 FT | | | | | | 1,050 FT |
| | 6,245 PT | | | | | | 6,245 PT |
| | 7,500 TT | | | | | | 7,500 T |
| | | 6 500 | 7 405 | C 495 | 0 675 | 7 750 | |
| | 57,030 | 6,500 | 7,405 | 6,485 | 8,675 | 7,750 | 93,845 |

RECORDS

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ DEPARTMENT-OF-RECORDS/

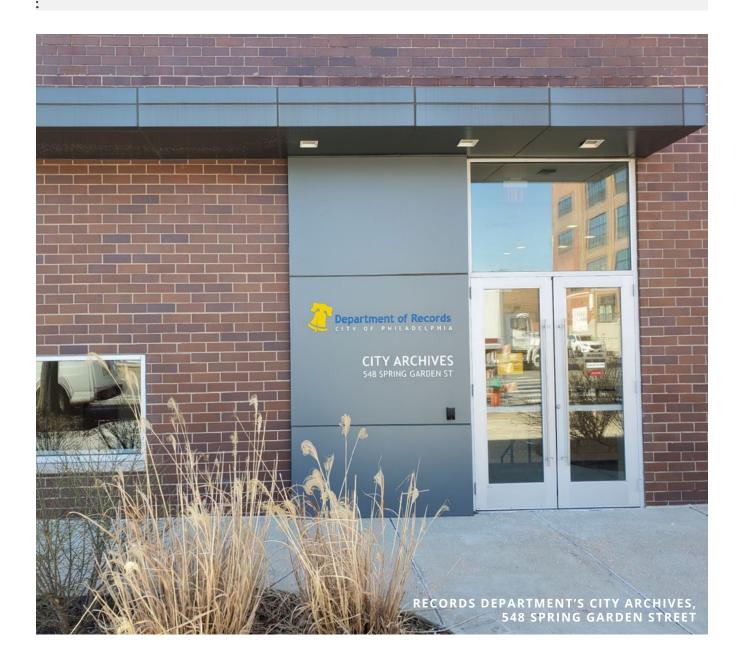
MISSION

The Department of Records (DOR) provides inclusive, efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state realty transfer taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, and photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices.

Following the 2017 completion of the new City Archives facility at 548 Spring Garden Street, appropriations of City, tax-supported capital dollars for DOR from FY19 through FY24 included only modest investments in printing equipment and technology.

CAPITAL BUDGET PROJECTS

The Capital Budget for FY25 does not provide new funding for Records as DOR's current capital needs can be covered with remaining carryforward (CT) appropriations.



| | | 2026 2027 \$ x000 \$ x000 | 2028 \$x000 | 2029 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|---|--------|---|-----------------------|----------------|---------------------------------------|
| RECORDS | φ | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | QAGOO | <i>Q</i> 1000 | \$16000 \$PR000 |
| CAPITAL PROJECTS | | | | | |
| 62A. Records Improvements-FY20 | | | | | |
| Improvements to Records department facilities and assets. | 248 CR | | | | 248 CR |
| | 4 CT | | | | 4 CT |
| | 252 | | | | 252 |
| 62B. Records Improvements-FY18 | | | | | |
| Improvements to Records department facilities and assets. | 93 CT | | | | 93 CT |
| | 93 | | | | 93 |
| 62C. Records Improvements-FY15 | | | | | |
| Improvements to Records department facilities and assets. | 29 CT | | | | 29 CT |
| | 29 | | | | 29 |
| Totals - CAPITAL PROJECTS | | | | | |
| | 248 CR | | | | 248 CR |
| | 126 CT | | | | 126 CT |
| | 374 | | | | 374 |
| TOTALS - RECORDS | | | | | |
| | 248 CR | | | | 248 CR |
| | 126 CT | | | | 126 CT |
| | 374 | | | | 374 |

RECORDS | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

STREETS

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ DEPARTMENT-OF-STREETS/

MISSION

The mission of the Streets Department is to provide clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities.

The Streets Department received an annual average of \$60 million in new City taxsupported, general-obligation (CN) funds during the period FY19-FY24. This includes a large CN investment of \$145 million in FY22, primarily to boost resources for the reconstruction of ADA ramps and the repaving/reconstruction of City streets. Annual appropriations of City operating revenue (CR) for Streets capital projects averaged \$12 million during the same six-year period.

CAPITAL BUDGET PROJECTS

The FY25-30 Capital Program for the Streets Department recommends an overall investment of \$382.7 million in new City tax-supported (CN) funds. Highlights include:

- Reconstruction/Resurfacing and ADA Ramp Reconstruction \$250M total is available in FY25, as part of a \$500M commitment over the FY25-30 Capital Program, to support reconstruction and resurfacing of Streets as well as ADA ramp reconstruction.
- Street Lighting Improvements \$450,000 in CN funding is allocated to such improvements in FY25, with \$5.8 million total recommended for street lighting improvements between FY25-30.
- High Leverage Projects Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.
- More than \$36.9 million is programmed for Traffic Engineering Improvements for FY25-30, including \$9 million for traffic safety improvements associated with the "Vision Zero" initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- The Sanitation Division is receiving \$6.6 million in FY25 to complete the upgraded waste processing systems at the Northwest Transfer Station in Roxborough.

The work of the Streets Department is supported through the capital budget of the Department of Fleet Services (DFS) with the purchase of specialized construction and sanitation vehicles for the Streets Department.

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|---|---|--------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--|
| STREETS | | | | | | | |
| BRIDGES | | | | | | | |
| 63 Bridge Reconstruction & Improvements | | | | | | | |
| 1 Local Bridge Rehabilitation Reconstruction, rehabilitation, restoration or removal of existing bridges. | 3,000 CR 1,000 CN | 1,500CN | 1,500 CN | 1,500 CN | 1,500 CN | 1,500 CN | 3,000 CR 8,500 CN |
| 2 Bridge Reconstruction, Rehabilitation, and Restoration Reconstruction, rehabilitation, and restoration of existing bridges. | 500 TB 48,000 FB 1,000 CN 9,000 SB 3,000 CR | 36,000FB 1,500CN 6,750SB | 36,000 FB 1,500 CN 6,750 SB | 36,000 FB 1,500 CN 6,750 SB | 36,000 FB 2,250 CN 6,750 SB | 36,000 FB 3,000 CN 6,750 SB | 500 TB 228,000 FB 10,750 CN 42,750 SB 3,000 CR |
| 3 Act 13 - Stabilize Structurally Deficient Bridges Reconstruction, rehabilitation, and restoration of existing bridges. | 3,000 SB 3,000 CR | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB 3,000 CR |

| | 2025 \$x000 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|------------------|--------|--------|--------|--------|--------|------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44. | 100 SB 100 CR | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB 100 CR |
| | 71,700 | 48,850 | 48,850 | 48,850 | 49,600 | 50,350 | 318,200 |
| 3A. Bridge Reconstruction & Improvements-FY24 | | | | | | | |
| See description under line item 63. | 3,700 CT | | | | | | 3,700 CT |
| | 36,800 FT | | | | | | 36,800 FT |
| | 10,000 ST | | | | | | 10,000 ST |
| | 500 TT | | | | | | 500 TT |
| | 51,000 | | | | | | 51,000 |
| 3B. Bridge Reconstruction & Improvements-FY23 | | | | | | | |
| See description under line item 63. | 500 CT | | | | | | 500 CT |
| | 8,000 FT | | | | | | 8,000 FT |
| | 4,600 ST | | | | | | 4,600 ST |
| | 500 PT | | | | | | 500 PT |
| | 13,600 | | | | | | 13,600 |
| 3C. Bridge Reconstruction & Improvements-FY22 | | | | | | | |
| See description under line item 63. | 500 CT | | | | | | 500 CT |
| | 8,000 FT | | | | | | 8,000 FT |
| | 4,600 ST | | | | | | 4,600 ST |
| | 500 PT | | | | | | 500 PT |
| | 13,600 | | | | | | 13,600 |
| | | | | | | | |

| | | 2026 5x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|--|-----------|----------------------|-----------------------|-----------------------|-----------------------|--|
| 63D. Bridge Reconstruction & Improvements-FY21 | | | | | | |
| See description under line item 63. | 1,400 CT | | | | | 1,400 CT |
| | 22,400 FT | | | | | 22,400 FT |
| | 7,300 ST | | | | | 7,300 ST |
| | 500 TT | | | | | 500 TT |
| | 31,600 | | | | | 31,600 |
| 63E. Bridge Reconstruction & Improvements-FY20 | | | | | | |
| See description under line item 63. | 2,461 CT | | | | | 2,461 CT |
| | 77,772 FT | | | | | 77,772 FT |
| | 3,260 PT | | | | | 3,260 PT |
| | 40,997 ST | | | | | 40,997 ST |
| | 124,490 | | | | | 124,490 |
| 63F. Bridge Reconstruction & Improvements-FY19 | | | | | | |
| See description under line item 63. | 314 CT | | | | | 314 CT |
| | 19,200 FT | | | | | 19,200 FT |
| | 322 ST | | | | | 322 ST |
| | 19,836 | | | | | 19,836 |
| 63G. Bridge Reconstruction & Improvements-FY18 | | | | | | |
| See description under line item 63. | 14,560 FT | | | | | 14,560 FT |
| | 2,797 ST | | | | | 2,797 ST |
| | 17,357 | | | | | 17,357 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 63H. Bridge Reconstruction & Improvements-FY17 See description under line item 63. | 482 CT | | | | | | 482 CT |
| | 482 | | | | | | 482 |
| Totals - BRIDGES | | | | | | | |
| | 2,000 CN | 3,000 CN | 3,000 CN | 3,000 CN | 3,750 CN | 4,500 CN | 19,250 CN |
| | 9,100 CR | | | | | | 9,100 CR |
| | 9,357 CT | | | | | | 9,357 CT |
| | 48,000 FB | 36,000 FB | 228,000 FB |
| | 186,732 FT | | | | | | 186,732 FT |
| | 4,260 PT | | | | | | 4,260 PT |
| | 12,100 SB | 9,850 SB | 9,850 SB | 9,850 SB | 9,850 SB | 9,850 SB | 61,350 SB |
| | 70,616 ST | | | | | | 70,616 ST |
| | 500 TB | | | | | | 500 TB |
| | 1,000 TT | | | | | | 1,000 TT |
| | 343,665 | 48,850 | 48,850 | 48,850 | 49,600 | 50,350 | 590,165 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|------------------------------|
| GRADING & PAVING | \$X000 | \$2000 | \$\$000 | \$2000 | \$2000 | \$X000 | \$2000 |
| 64 Reconstruction/Resurfacing of Streets | | | | | | | |
| 1 Reconstruction/Resurfacing and ADA Ramp Reconstruction Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps. | 30,000 CN | 30,000CN | 40,000 CN | 60,000 CN | 60,000 CN | 60,000 CN | 280,000 CN |
| 2 Historic Streets Restore and reconstruct historic streets throughout the City. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | | 2,500 CN |
| | 30,500 | 30,500 | 40,500 | 60,500 | 60,500 | 60,000 | 282,500 |
| 64A. Reconstruction/Resurfacing of Streets-FY24 | | | | | | | |
| See description under line item 64. | 80,000 CR | | | | | | 80,000 CR |
| | 30,500 CT | | | | | | 30,500 C⊤ |
| | 110,500 | | | | | | 110,500 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | |
|--|---|-----------|
| 64B. Reconstruction/Resurfacing of Streets-FY23 | | |
| See description under line item 64. | 2,250 PT | 2,250 PT |
| | 27,946 CT | 27,946 CT |
| | 1,000 FT | 1,000 FT |
| | 1,000 ST | 1,000 ST |
| | 32,196 | 32,196 |
| 64C. Reconstruction/Resurfacing of Streets-FY22 | | |
| See description under line item 64. | 2,250 PT | 2,250 PT |
| | 79,348 CT | 79,348 CT |
| | 1,000 FT | 1,000 FT |
| | 1,200 ST | 1,200 ST |
| | 83,798 | 83,798 |
| 64D. Reconstruction/Resurfacing of Streets-FY21 | | |
| See description under line item 64. | 14,000 CR | 14,000 CR |
| | 1,000 FT | 1,000 FT |
| | 1,200 ST | 1,200 ST |
| | 16,200 | 16,200 |
| 64E. Reconstruction/Resurfacing of Streets-FY20 See description under line item 64. | 1,500 CR | 1,500 CR |
| | 1,500 | 1,500 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 64F. Reconstruction/Resurfacing of Streets-FY19 See description under line item 64. | 1,000 TT | | | | | | 1,000 TT |
| | 1,000 | | | | | | 1,000 |
| 64G. Reconstruction/Resurfacing of Streets-FY14 See description under line item 64. | 1 A | | | | | | 1 A |
| | 1 | | | | | | 1 |
| 65 Highways Citywide | | | | | | | |
| Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City. | 500 FB 500 CR | | | | | | 500 FB 500 CR |
| | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 1,500 | 500 | 500 | 500 | 500 | 500 | 4,000 |
| 65A. Highways Citywide-FY24 See description under line item 65. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 65B. Highways Citywide-FY23 See description under line item 65. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |

| 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|-----------------------|---|---|--|---|--|
| 1,000 CT | | | | | 1,000 CT |
| 1,000 | | | | | 1,000 |
| 150 CT | | | | | 150 CT |
| 150 | | | | | 150 |
| 1.000 CT | | | | | 1,000 CT |
| 1,000 | | | | | 1,000 |
| | | | | | |
| 171 CT | | | | | 171 CT |
| - | \$x000 1,000 CT 1,000 150 CT 150 1,000 CT 1,000 171 CT | \$x000 \$x000 1,000 CT 1,000 150 CT 1,000 CT 1,000 171 CT | \$x000 \$x000 \$x000 1,000 CT 1,000 150 CT 1,000 CT 1,000 171 CT | \$x000 \$x000 \$x000 \$x000 1,000 CT 1,000 150 CT 1,000 CT 1,000 CT 1,000 171 CT | \$x000 \$x000 \$x000 \$x000 \$x000 1,000 CT 1,000 150 CT 150 150 11000 11000 11000 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---------------------------|------------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - GRADING & PAVING | | | | | | | |
| | 1 A | | | | | | 1 A |
| | | | | | | | |
| | 31,000 CN | 31,000 CN | 41,000 CN | 61,000 CN | 61,000 CN | 60,500 CN | 285,500 CN |
| | 96,000 CR | | | | | | 96,000 CR |
| | 141,115 CT | | | | | | 141,115 CT |
| | 500 FB | | | | | | 500 FB |
| | 3,000 FT | | | | | | 3,000 FT |
| | 4,500 PT | | | | | | 4,500 PT |
| | | | | | | | |
| | 3,400 ST | | | | | | 3,400 ST |
| | | | | | | | |
| | 1,000 TT | | | | | | 1,000 TT |
| | 280,516 | 31,000 | 41,000 | 61,000 | 61,000 | 60,500 | 535,016 |

| 2030 2025 - 2030 |
|----------------------|
| \$x000 \$x000 |
| |
| 500 TI |
| 7,500 C |
| 4,000 SB 57,000 S |
| 8,000 FB 114,000 FI |
| 2,000 CN 11,000 C |
| 2,000 P |
| |
| 18,000 FB 110,000 FI |
| 4,500 CN 13,000 C |
| 5,000 C |
| 2,000 CR 12,000 C |
| 2,000 CR 12,000 C |
| 2,000 36 12,000 3 |
| 1,600 C |
| 6,400 FI |
| 6,400 S |
| |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|-----------|--------|--------|----------------------|--------------------------------|----------|----------------------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 5 Roosevelt Boulevard Improvement Improve Roosevelt Boulevard to accommodate all modes of transportation. | | | | 2,000 FB 2,000 SB | 500 CN 2,000 FB 2,000 SB | FB SB | 1,000 CN 4,000 FB 4,000 SB |
| | 86,000 | 74,100 | 74,100 | 45,100 | 47,100 | | 367,400 |
| 66A. Federal Aid Highway Program-FY24 | | | | | | | |
| See description under line item 66. | 3,700 CT | | | | | | 3,700 C⊤ |
| | 38,400 FT | | | | | | 38,400 FT |
| | 500 PT | | | | | | 500 PT |
| | 8,000 ST | | | | | | 8,000 ST |
| | 500 TT | | | | | | 500 TT |
| | 51,100 | | | | | | 51,100 |
| 66B. Federal Aid Highway Program-FY23 | | | | | | | |
| See description under line item 66. | 6,500 CT | | | | | | 6,500 CT |
| | 30,800 FT | | | | | | 30,800 FT |
| | 500 PT | | | | | | 500 PT |
| | 3,000 ST | | | | | | 3,000 ST |
| | 500 TT | | | | | | 500 TT |
| | 41,300 | | | | | | 41,300 |

| | | 2028 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 \$x000 |
|---------------------------------------|-----------|--|
| 66C. Federal Aid Highway Program-FY22 | | |
| See description under line item 66. | 4,435 CT | 4,435 CT |
| | 40,000 FT | 40,000 FT |
| | 500 PT | 500 PT |
| | 5,000 ST | 5,000 ST |
| | 500 TT | 500 TT |
| | 50,435 | 50,435 |
| 66D. Federal Aid Highway Program-FY21 | | |
| See description under line item 66. | 2,139 CT | 2,139 CT |
| | 49,452 FT | 49,452 FT |
| | 500 PT | 500 PT |
| | 6,500 ST | 6,500 ST |
| | 500 TT | 500 TT |
| | 59,091 | 59,091 |
| 66E. Federal Aid Highway Program-FY20 | | |
| See description under line item 66. | 13 CT | 13 CT |
| | 47,157 FT | 47,157 FT |
| | 2 PT | 2 PT |
| | 8,618 ST | 8,618 ST |
| | 55,790 | 55,790 |

| | 2025 2026 2027 \$x000 \$x000 \$x000 | 2028 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 \$x000 |
|---------------------------------------|---|--|
| 66F. Federal Aid Highway Program-FY19 | | |
| See description under line item 66. | 1,016 CT | 1,016 CT |
| | 9,707 FT | 9,707 FT |
| | 10,723 | 10,723 |
| 66G. Federal Aid Highway Program-FY18 | | |
| See description under line item 66. | 32 CT | 32 CT |
| | 32 FT | 32 FT |
| | 64 | 64 |
| 66H. Federal Aid Highway Program-FY17 | | |
| See description under line item 66. | 1 CT | 1 CT |
| | 12,988 FT | 12,988 FT |
| | 1,000 PT | 1,000 PT |
| | 13,989 | 13,989 |
| 661. Federal Aid Highway Program-FY16 | | |
| See description under line item 66. | 209 CT | 209 CT |
| | 209 | 209 |

| | 202 | | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--------------------|----------------------|-------------|-----------|-----------|-----------|-----------|-------------|
| | \$x00 | 00 \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - IMPROVEME | NTS TO CITY HIGHWAYS | | | | | | |
| | 2,000 C | N 3,900 CN | 3,900 CN | 3,900 CN | 5,900 CN | 7,000 CN | 26,600 CN |
| | 14,500 C | R 2,000 CR | 24,500 CR |
| | 18,045 C | т | | | | | 18,045 CT |
| | 50,000 F | B 49,600 FB | 49,600 FB | 29,600 FB | 29,600 FB | 26,000 FB | 234,400 FB |
| | 228,536 F | Т | | | | | 228,536 FT |
| | 2,000 P | В | | | | | 2,000 PB |
| | 3,002 P | т | | | | | 3,002 PT |
| | 17,000 S | B 18,600 SB | 18,600 SB | 9,600 SB | 9,600 SB | 6,000 SB | 79,400 SB |
| | 31,118 S | Т | | | | | 31,118 ST |
| | 500 T | В | | | | | 500 TB |
| | 2,000 T | т | | | | | 2,000 TT |
| - | 368,701 | 74,100 | 74,100 | 45,100 | 47,100 | 41,000 | 650,101 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| SANITATION | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 67 Modernization of Sanitation Facilities | | | | | | | |
| 1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system. | 6,640 CN | | | | | | 6,640 CN |
| 2 Sanitation Area 5 Service Building Improvements and Paving Replacement of Area 5 facility's pavement throughout the site as well as floor reconstruction on the first floor due to significant settlement. | 500 CN | | | | | | 500 CN |
| | 7,140 | | | | | | 7,140 |
| 7A. Modernization of Sanitation Facilities-FY24 | | | | | | | |
| See description under line item 67. | 5,253 CT | | | | | | 5,253 CT |
| | 5,253 | | | | | | 5,253 |
| 67B. Modernization of Sanitation Facilities-FY23 | | | | | | | |
| See description under line item 67. | 1,100 CT | | | | | | 1,100 CT |
| | 1,100 | | | | | | 1,100 |
| 67C. Modernization of Sanitation Facilities-FY22 | | | | | | | |
| See description under line item 67. | 200 CT | | | | | | 200 CT |
| | 200 | | | | | | 200 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------|------------------------------|
| 67D. Modernization of Sanitation Facilities-FY21 | 10.07 | | | | | | 10.07 |
| See description under line item 67. | 48 CT | | | | | | 48 CT |
| | 48 | | | | | | 48 |
| 67E. Modernization of Sanitation Facilities-FY18 | | | | | | | |
| See description under line item 67. | 7 CT | | | | | | 7 CT |
| | 7 | | | | | | 7 |
| Totals - SANITATION | | | | | | | |
| | 7,140 CN | | | | | | 7,140 CN |
| | 6,608 CT | | | | | | 6,608 C⊤ |
| | 13,748 | | | | | | 13,748 |
| STREET LIGHTING | | | | | | | |
| 68 Street Lighting Improvements | | | | | | | |
| 1 Street Lighting Improvements | | | | | | | |
| Purchase new fiberglass poles and energy-efficient LED | 250 PB | | | | | | 250 PB |
| luminaires to replace obsolete luminaires and aluminum poles. | 450 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,950 CN |
| 2 Street Alley Lighting Improvements | | 350CN | 350 CN | 350 CN | 350 CN | 350 CN | 1,750 CN |
| Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle. | | 00001 | 000 014 | 000 014 | 550 ON | 555 CN | 1,750 01 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|------------------------------|
| 3 Martin Luther King Drive - Street Lighting Improvements Replace direct burial street light poles with new foundations and poles. | | | | | 550 CN | 550 CN | 1,100 CN |
| | 700 | 850 | 850 | 850 | 1,400 | 1,400 | 6,050 |
| 68A. Street Lighting Improvements-FY24 | | | | | | | |
| See description under line item 68. | 700 CT | | | | | | 700 CT |
| | 700 | | | | | | 700 |
| 68B. Street Lighting Improvements-FY23 | | | | | | | |
| See description under line item 68. | 500 CT | | | | | | 500 CT |
| | 1,100 PT | | | | | | 1,100 PT |
| | 1,600 | | | | | | 1,600 |
| 68C. Street Lighting Improvements-FY22 | | | | | | | |
| See description under line item 68. | 439 CT | | | | | | 439 CT |
| | 500 PT | | | | | | 500 PT |
| | 939 | | | | | | 939 |
| 68D. Street Lighting Improvements-FY21 See description under line item 68. | 500 PT | | | | | | 500 PT |
| | 500 | | | | | | 500 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|----------|--------|--------|--------|----------|----------|-------------|
| Totals - STREET LIGHTING | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| | 450 CN | 850 CN | 850 CN | 850 CN | 1,400 CN | 1,400 CN | 5,800 CN |
| | 1,639 CT | | | | | | 1,639 CT |
| | 250 PB | | | | | | 250 PB |
| | 2,100 PT | | | | | | 2,100 PT |
| | 4,439 | 850 | 850 | 850 | 1,400 | 1,400 | 9,789 |
| STREETS DEPARTMENT FACILITIES | | | | | | | |
| 69 Streets Department Facilities | | | | | | | |
| 1 Salt & Brine Facilities Improvements to Streets Department Facilities | 200 CN | 200CN | 200 CN | 200 CN | 200 CN | | 1,000 CN |
| 2 Upgrade Facility Storm/Sewer Site Drain Systems Conduct a field study of all storm and sewer drain systems for all Streets Facilities; upgrade and or replace systems to bring up to current environmental standards. | 100 CN | 100CN | 100 CN | 100 CN | 100 CN | | 500 CN |
| | 300 | 300 | 300 | 300 | 300 | | 1,500 |
| 69A. Streets Department Facilities-FY24 | | | | | | | |
| See description under line item 69. | 750 CT | | | | | | 750 C⊤ |
| | 750 | | | | | | 750 |

| | 2025 \$x000 | 202 \$x00 | | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2025 - 2030 \$x000 \$x000 |
|--|-----------------------|--------------|---|-----------------------|-----------------------|-----------------------|--|
| 69B. Streets Department Facilities-FY23 See description under line item 69. | 1,200 CT | | | | | | 1,200 CT |
| | 1,200 | | | | | | 1,200 |
| 69C. Streets Department Facilities-FY22 See description under line item 69. | 100 CT | | | | | | 100 CT |
| | 100 | | | | | | 100 |
| 69D. Streets Department Facilities-FY20 | | | | | | | |
| See description under line item 69. | 350 CR | | | | | | 350 CR |
| | 811 CT | | | | | | 811 CT |
| | 1,161 | | | | | | 1,161 |
| 69E. Streets Department Facilities-FY19 | | | | | | | |
| See description under line item 69. | 156 CT | | | | | | 156 CT |
| | 4,000 PT | | | | | | 4,000 PT |
| | 4,156 | | | | | | 4,156 |
| Totals - STREETS DEPARTMENT FACILIT | TIES | | | | | | |
| | 300 CN | 300 0 | N | 300 CN | 300 CN | 300 CN | 1,500 CN |
| | 350 CR | | | | | | 350 CR |
| | 3,017 CT | | | | | | 3,017 CT |
| | 4,000 PT | | | | | | 4,000 PT |
| | 7,667 | 300 | | 300 | 300 | 300 | 8,867 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | | 2025 - 2030 |
|--|----------------------|---------|----------|----------|----------|----------|----------------------|
| RAFFIC ENGINEERING IMPS | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 0 Traffic Control | | | | | | | |
| 1 Speed Cushion & Traffic Calming Program For traffic control. | 1,250 CN | 1,500CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,750 CN |
| 2 Vision Zero | 2 500 PP | | | | | | 0.500 PD |
| Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives. | 2,500 PB 2,500 CR | | | | | | 2,500 PB 2,500 CR |
| with vision zero objectives. | 5,000 FB | 5,000FB | 5,000 FB | 5,000 FB | 5,000 FB | 5,000 FB | 30,000 FB |
| | 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 2,500 CN | 2,500 CN | 9,000 CN |
| | 5,000 SB | 5,000SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 30,000 SB |
| 3 Signal Synchronization/Modernization | | | | | | | |
| Install and modernize signals at existing and new intersections | 4,000 FB | | | | | | 4,000 FB |
| and replace signal support. | 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,750 CN | 1,750 CN | 7,500 CM |
| | 1,000 SB | 3,500SB | 3,500 SB | 3,500 SB | 3,500 SB | 3,500 SB | 18,500 SE |

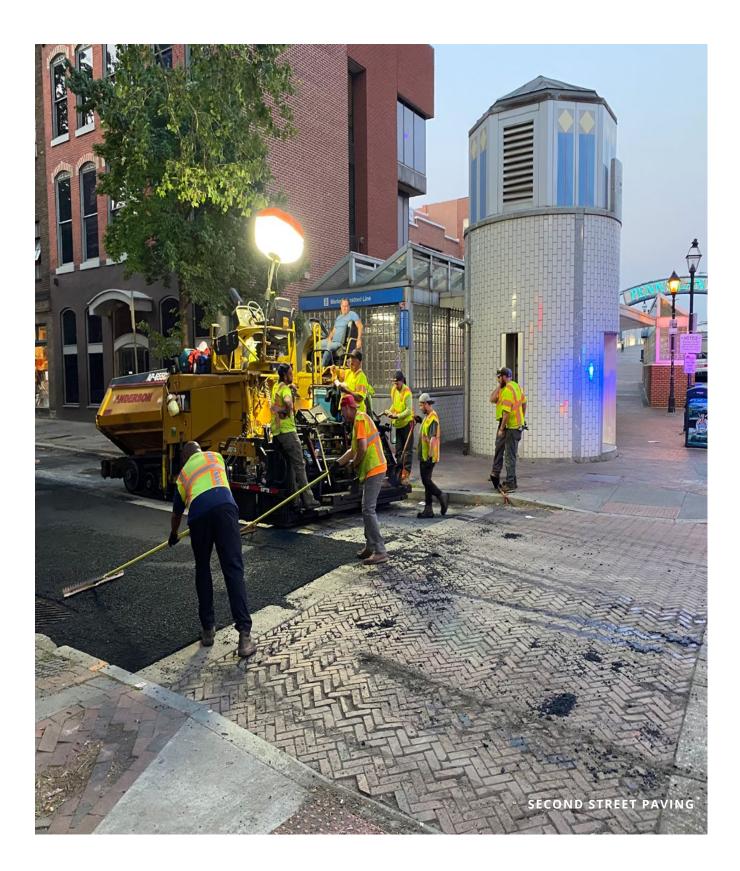
| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|--------------------|----------|-----------|-----------|-----------|-----------|--------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Signal Synchronization - Transit Corridor Improvements Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and Implementing transit | 1,000 CR 500 TB | | | | | | 1,000 CR 500 TB |
| improvements on five high priority corridors. | 500 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | |
| | 2,000 SB | 10,000SB | 10,000 SB | 10,000 SB | 10,000 SB | 10,000 SB | 52,000 SB |
| | 2,000 FB | 10,000FB | 10,000 FB | 10,000 FB | 10,000 FB | 10,000 FB | 52,000 FB |
| 5 Material Requisition Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards. | 350 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 5,350 CN |
| 6 Traffic Control Equipment Replacement Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials. | 300 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 2,800 CN |
| 7 City Automated Speed Enforcement For ongoing citywide safety improvements consistent with Vision Zero objectives. | 3,000 SB | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB |
| 8 Automated Red Light Enforcement Project (ARLE) For ongoing citywide safety improvements consistent with Vision Zero objectives. | 3,000 SB | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB |
| | 35,900 | 45,500 | 45,000 | 45,000 | 47,250 | 47,250 | 265,900 |

| | 2025 2026 20 \$x000 \$x000 \$x0 | |
|-------------------------------------|---|-----------|
| 70A. Traffic Control-FY24 | | |
| See description under line item 70. | 4,350 CT | 4,350 CT |
| | 100 PT | 100 PT |
| | 20,800 FT | 20,800 FT |
| | 28,800 ST | 28,800 ST |
| | 54,050 | 54,050 |
| 70B. Traffic Control-FY23 | | |
| See description under line item 70. | 3,000 CR | 3,000 CR |
| | 2,253 CT | 2,253 CT |
| | 500 PT | 500 PT |
| | 5,200 FT | 5,200 FT |
| | 13,200 ST | 13,200 ST |
| | 24,153 | 24,153 |
| 70C. Traffic Control-FY22 | | |
| See description under line item 70. | 400 CT | 400 CT |
| | 500 PT | 500 PT |
| | 4,000 FT | 4,000 FT |
| | 11,200 ST | 11,200 ST |
| | 16,100 | 16,100 |

| | 2025 2026 2027 2028 \$x000 \$x000 \$x000 \$x000 | |
|-------------------------------------|---|-----------|
| 70D. Traffic Control-FY21 | | |
| See description under line item 70. | 4,000 FT | 4,000 FT |
| | 10,000 ST | 10,000 ST |
| | 14,000 | 14,000 |
| 70E. Traffic Control-FY20 | | |
| See description under line item 70. | 190 CT | 190 CT |
| | 29,379 FT | 29,379 FT |
| | 3,260 PT | 3,260 PT |
| | 20,704 ST | 20,704 ST |
| | 53,533 | 53,533 |
| 70F. Traffic Control-FY19 | | |
| See description under line item 70. | 3,000 FT | 3,000 FT |
| | 634 ST | 634 ST |
| | 3,634 | 3,634 |
| 70G. Traffic Control-FY18 | | |
| See description under line item 70. | 5,261 ST | 5,261 ST |
| | 5,261 | 5,261 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|-----------------------------------|----------------|-----------------------|----------------|----------------|-------------------------|------------------|-----------------------|
| Totals - TRAFFIC ENGINEERING IMPS | \$1000 | 44000 | 4.000 | флооо | <i>φ</i> . 1 000 | φιίουο | \$A000 |
| | | | | | | | |
| | 4,400 CN | 6,000 CN | 5,500 CN | 5,500 CN | 7,750 CN | 7,750 CN | 36,900 CN |
| | 6,500 CR | | | | | | 6,500 CR |
| | 7,193 CT | | | | | | 7,193 CT |
| | 11,000 FB | 15,000 FB | 15,000 FB | 15,000 FB | 15,000 FB | 15,000 FB | 86,000 FB |
| | 66,379 FT | | | | | | 66,379 FT |
| | 2,500 PB | | | | | | 2,500 PB |
| | 4,360 PT | | | | | | 4,360 PT |
| | 14,000 SB | 24,500 SB | 24,500 SB | 24,500 SB | 24,500 SB | 24,500 SB | 136,500 SB |
| | 89,799 ST | | | | | | 89,799 ST |
| | 500 TB | | | | | | 500 TB |
| | 206,631 | 45,500 | 45,000 | 45,000 | 47,250 | 47,250 | 436,631 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|------------------|------------|------------|------------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - STREETS | | | | | | | |
| | 1 A | | | | | | 1 A |
| | | | | | | | |
| | 47,290 CN | 45,050 CN | 54,550 CN | 74,550 CN | 80,100 CN | 81,150 CN | 382,690 CN |
| | 126,450 CR | 2,000 CR | 2,000 CR | 2,000 CR | 2,000 CR | 2,000 CR | 136,450 CR |
| | 186,974 C⊤ | | | | | | 186,974 CT |
| | 109,500 FB | 100,600 FB | 100,600 FB | 80,600 FB | 80,600 FB | 77,000 FB | 548,900 FB |
| | 484,647 FT | | | | | | 484,647 FT |
| | 4,750 PB | | | | | | 4,750 PB |
| | 22,222 PT | | | | | | 22,222 PT |
| | 43,100 SB | 52,950 SB | 52,950 SB | 43,950 SB | 43,950 SB | 40,350 SB | 277,250 SB |
| | 194,933 ST | | | | | | 194,933 ST |
| | 1,500 TB | | | | | | 1,500 TB |
| | 4,000 TT | | | | | | 4,000 TT |
| | 1,225,367 | 200,600 | 210,100 | 201,100 | 206,650 | 200,500 | 2,244,317 |



TRANSIT

DEPARTMENT PAGE WWW.SEPTA.ORG

MISSION

The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life.

CAPITAL BUDGET TRENDS

The City's tax-supported capital budget commitment to Transit has averaged \$4.8 million over the period FY19 through FY24. SEPTA's capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities. City funds leverage substantial Federal and Commonwealth dollars.

CAPITAL BUDGET PROJECTS

The FY25 City commitment is \$7.4 million. Over the FY25-30 Capital Program, City tax-supported capital investments of \$56.3 million are projected to match \$2.4 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA's officially-adopted <u>Strategic Plan and Capital Budget</u>, and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth.

Transit ridership and revenues have been negatively impacted by COVID-19 and remain a serious concern. However, maintaining a State of Good Repair continues to be a high priority for SEPTA. Transit projects include improvements to critical infrastructure such as substations, bridges, stations, terminal and maintenance shops. Funds also support scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the addition of multi-level rail cars to increase the capacity of the Regional Rail network, and improvements to the Center City Concourse network. Station ADA accessibility is also high priority, along with plans for a comprehensive bus network redesign. Transit improvements reinforce the convenience of Philadelphia's employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| TRANSIT | | | | | | | |
| TRANSIT IMPROVEMENTS - SEPTA | | | | | | | |
| 71 SEPTA Bridge, Track, Signal, and Infrastructure Improvements | | | | | | | |
| 1 Infrastructure Safety Renewal Program (ISRP) (ALL) Provide for restoration of SEPTA's transit and railroad | 1,249 CN | 1,282CN | 1,296 CN | 1.319 CN | 1,343 CN | 1.601 CN | 8,090 CN |
| infrastructure to a state of good repair. | 925 TO | 717TO | 733 TO | 750 TO | 767 TO | 510 TO | 4,402 TO |
| | 65,730 SO | 59,681SO | 60,881 SO | 62,091 SO | 63,330 SO | 63,330 SO | 375,043 SO |
| 2 State of Good Repair Program (ALL) | 13,987 FO | 18,856FO | 328 FO | | | | 33,171 FO |
| Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance | 1,371 CN | 1,702CN | 2.069 CN | 2.049 CN | 2.029 CN | 2.080 CN | 11,300 CN |
| system capabilities and safety. | 253 TO | 597TO | 726 TO | 711 TO | 703 TO | 721 TO | 3,711 TO |
| | 41,785 SO | 44,973SO | 47,039 SO | 49,265 SO | 49,839 SO | | 232,901 SO |
| 3 Maintenance & Transportation Facilities and Roofs | | | | | | | |
| Improve SEPTA's bus and rail maintenance shops, facilities | 121 01 | 1,200FO | 1,200 FO | 2,400 FO | 74.4 ON | 2,400 FO | 7,200 FO |
| maintenance shops and office buildings to bring facilities and systems to a state of good repair. | 131 CN 5 TO | 719CN 247TO | 909 CN 313 TO | 1,089 CN 321 TO | 714 CN 144 TO | 772 CN 106 TO | 4,334 CN 1,136 TO |
| | | 28,981SO | 36.676 SO | | 16,733 SO | 17.342 SO | 161,948 SO |
| | 19,913 SO | 28,981SO | 36,676 SO | 42,303 SO | 16,733 SO | 17,342 SO | 161,948 SO |

TRANSIT | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|----------------------------|----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Regional Rail Substation Improvements (RRD) | | | | | | | |
| Replace components of the traction power supply system for | 421 CN | 929CN | 441 CN | 822 CN | 800 CN | 800 CN | 4,213 CN |
| SEPTA's Regional Rail service. | 182 TO | 309TO | 147 TO | 272 TO | 17 TO | 17 TO | 944 TO |
| | 17,515 SO | 37,156SO | 17,652 SO | 32,838 SO | 2,874 SO | 2,874 SO | 110,909 SO |
| | 12,752 FO | 33,792FO | 29,280 FO | 26,368 FO | | | 102,192 FO |
| 5 Regional Rail Signal System Modernization (RRD) | | | | | | | |
| Provide for modernization of the train signal systems for | 6,981 FO | 7,064FO | 2,261 FO | 1,935 FO | 2,211 FO | 4,399 FO | 24,851 FO |
| Regional Rail lines, including installation of Automatic Train | 69 CN | 19CN | 10 CN | 8 CN | 9 CN | 19 CN | 134 CN |
| Control, Positive Train Control and signal power reinforcements. | 37 TO | 307TO | 146 TO | 125 TO | 142 TO | 283 TO | 1,040 TO |
| | 3,045 SO | 1,669SO | 410 SO | 351 SO | 401 SO | 799 SO | 6,675 SO |
| 6 Regional Rail Division Bridge Improvement Program (RRD) | | | | | | | |
| Provide for the rehabilitation or replacement of bridges, restoring | 11,246 FO | 36,922FO | 12,800 FO | 19,392 FO | | | 80,360 FO |
| bridges to a state of good repair. | 178 CN | 391CN | 211 CN | 220 CN | 487 CN | 487 CN | 1,974 CN |
| | 96 TO | 182TO | 89 TO | 94 TO | 209 TO | 209 TO | 879 TO |
| | 9,598 SO | 18,238SO | 9,029 SO | 9,428 SO | 20,876 SO | 20,876 SO | 88,045 SO |
| | 207,469 | 295,933 | 224,646 | 254,151 | 163,628 | 119,625 | 1,265,452 |
| | 51/0/ | | | | | | |
| 1A. SEPTA Bridge, Track, Signal, and Infrastructure Improvement See description under line item 71. | s-F Y24 3,217 CT | | | | | | 3,217 CT |
| | 3,217 | | | | | | 3,217 |

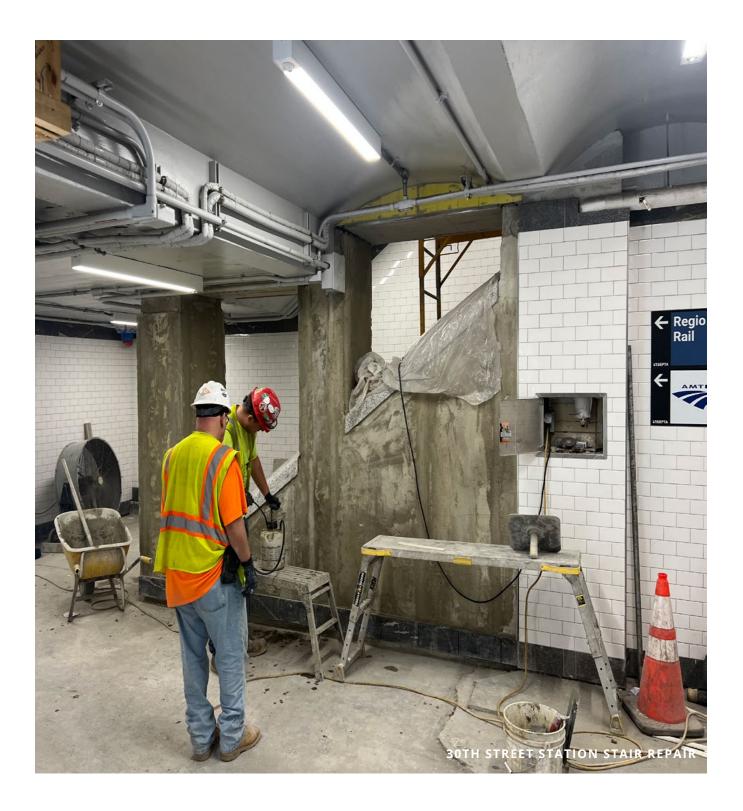
| | 2025 2026 2027 \$x000 \$x000 \$x000 | 2028 2029 2030 2025 - 2030 \$x000 \$x000 \$x000 \$x000 |
|--|---|--|
| 71B. SEPTA Bridge, Track, Signal, and Infrastructure Im See description under line item 71. | rovements-FY23 3,342 CT | 3,342 CT |
| | 3,342 | 3,342 |
| 71C. SEPTA Bridge, Track, Signal, and Infrastructure Im See description under line item 71. | rovements-FY19 28 CT | 28 CT |
| | 28 | 28 |
| 71D. SEPTA Bridge, Track, Signal, and Infrastructure Im See description under line item 71. | rovements-FY15 1 CT | 1 CT |
| | 1 | 1 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|-----------|----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 2 SEPTA Station and Parking Improvements | | | | | | | |
| 1 Railroad and Transit Stations and Parking Improvements | 550 FO | 1,742FO | 1,535 FO | | | | 3,827 FO |
| Renovate various railroad and transit stations, including improvements to parking facilities. | 913 CN | 1,219CN | 838 CN | 658 CN | 447 CN | 495 CN | 4,570 CN |
| | 39 TO | 65TO | 96 TO | 99 TO | 35 TO | 45 TO | 379 TO |
| | 28,541 SO | 38,511SO | 28,041 SO | 18,709 SO | 8,468 SO | 9,072 SO | 131,342 SO |
| 2 Station Accessibility Program (CTD) | | | | | | | |
| Make ADA accessibility improvements to 40th Street, Arrott | 1,058 CN | 1,068CN | 1,318 CN | 772 CN | 896 CN | 1,016 CN | 6,128 CN |
| Transportation Center (Margaret-Orthodox), | 26,428 FO | 26,676FO | 32,903 FO | 19,271 FO | 22,363 FO | 25,373 FO | 153,014 FO |
| Susquehanna-Dauphin, Tasker-Morris, and Erie Stations. | 31,758 SO | 32,055SO | 39,539 SO | 23,157 SO | 26,873 SO | 30,490 SO | 183,872 SO |
| 3 City Transit Division Loop Improvements (CTD) | | 1770 | 11 50 | 7.70 | 2 70 | | 68 70 |
| Provide for improvements to SEPTA bus loops in Philadelphia. | 4.045.001 | 47TO | 11 TO | 7 TO | 3 TO | 405 01 | 68 TO |
| | 1,045 CN | 847CN | 210 CN | 122 CN | 161 CN | 165 CN | 2,550 CN |
| | 31,291 SO | 26,816SO | 6,639 SO | 3,871 SO | 1,936 SO | 1,935 SO | 72,488 SO |
| 4 City Hall Station and 15th Street Renovations (CTD) | 186 CN | 568CN | 755 CN | 851 CN | 616 CN | | 2.976 CN |
| Rehabilitate City Hall Station on the Broad Street Line and renovations to 15th Street Station on the Market-Frankford Line. | | | | | | | |
| renovations to roth street station on the Market-Frankford Line. | 1,306 SO | 17,052SO | 22,645 SO | 26,129 SO | 15,484 SO | | 82,616 SO |
| | 123,115 | 146,666 | 134,530 | 93,646 | 77,282 | 68,591 | 643,830 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|---|---------------------------------|--|--|--|--|---|
| 72A. SEPTA Station and Parking Improvements-FY24 See description under line item 72. | 2,357 CT | | | | | | 2,357 CT |
| | 2,357 | | | | | \$x000 \$x000 0 8,798 FO N 60 CN 0 11 TO | 2,357 |
| 72B. SEPTA Station and Parking Improvements-FY23 See description under line item 72. | 2,022 CT | | | | | | 2,022 CT |
| | 2,022 | | | | | | 2,022 |
| 73 SEPTA Passenger Information, Communications, and System 1 SEPTA Key (New Payment Technologies) (ALL) Design and implement a new fare collection system that will replace and/or enhance the entire array of current revenue collection equipment. | tem Controls 6,467 FO 44 CN 7 TO 1,585 SO | 3,482FO 24CN 4TO 854SO | 7,600 FO 52 CN 10 TO 1,839 SO | 7,980 FO 54 CN 10 TO 1,931 SO | 8,379 FO 57 CN 11 TO 2,027 SO | 60 CN 11 TO | 42,706 FO 291 CN 53 TO 10,364 SO |
| | 8,103 | 4,364 | 9,501 | 9,975 | 10,474 | \$x000 8,798 FO 60 CN 11 TO 2,128 SO | 53,414 |
| 73A. SEPTA Passenger Information, Communications, and Systems See description under line item 73. | em Controls-FY24 44 CT | | | | | | 44 C⊤ |
| | 44 | | | | | | 44 |
| 73B. SEPTA Passenger Information, Communications, and Systems See description under line item 73. | em Controls-FY23 95 CT | | | | | | 95 CT |
| | 95 | | | | | | 95 |

| Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth. 107,982 FO 250 CN 2 Rail Transit Vehicle Replacement Acquisition of rail transit vehicles to replace vehicles that have reached the end of useful life. 8,425 SO 24, 525 CN | 293CN 652 CN 242TO 581 TC 194SO 58,065 SC 467CN 975 CN 635FO 28,512 FC 299SO 6,898 SC | 20,899 SO 20,899 SO 20,899 SO 20,389 FO | 49,169 SO 1,400 CN 40,926 FO | 1,240 CN 36,247 FO | 5,638 140,708 |
|---|---|--|--|-----------------------|------------------|
| Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth. 107,982 FO 250 CN 2 Rail Transit Vehicle Replacement Acquisition of rail transit vehicles to replace vehicles that have 525 CN | 242TO 581 TC 194SO 58,065 SC 467CN 975 CN | SO 20,899 SO CN 1,031 CN | 49,169 SO | 1,240 CN | 5,638 |
| Acquire locomotives, multi-level coach cars, and electric multiple107,982 FOunit (EMU) railcars to replace vehicles that have reached the end250 CNof their useful life and accommodate ridership growth.250 CN | 242TO 581 TC | | | 63,100 SO | 223,852 |
| Acquire locomotives, multi-level coach cars, and electric multiple 107,982 FO unit (EMU) railcars to replace vehicles that have reached the end 250 CN | | TO 332 TO | 01010 | | |
| Acquire locomotives, multi-level coach cars, and electric multiple107,982 FOunit (EMU) railcars to replace vehicles that have reached the end250 CN | 293CN 652 CN | | 610 TO | 783 TO | 2,548 |
| 1 Locomotives and Regional Rail Cars | | CN 794 CN | 1 900 CN | 1,200 CN | 107,982 4,089 |
| Rail Vehicle / Equipment Acquisition and Improvement Program Locomotives and Regional Rail Cars | | | | | |

| | 2025 | | 2027 | 2028 | 2029 | | 2025 - 2030 |
|---------------------------------------|------------|--------------|------------|------------|------------|------------|--------------|
| | \$x00 | 0 \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - TRANSIT IMPROVEMENTS - SEPTA | | | | | | | |
| | | | | | | | |
| | 7,440 CN | 9,528 CN | 9,736 CN | 9,789 CN | 9,859 CN | 9,935 CN | 56,287 CN |
| | 11,233 CT | | | | | | 11,233 CT |
| | 186,393 FO | 143,369 FO | 116,419 FO | 98,734 FO | 73,879 FO | 77,217 FO | 696,011 FO |
| | 265,936 SC | 333,479 SO | 335,353 SO | 296,147 SO | 267,912 SO | 220,715 SC | 1,719,542 SO |
| | 173,353 TO | 76,193 TO | 155,942 TO | 117,716 TO | 222,743 TO | 196,376 TO | 942,323 TO |
| | 644,355 | 562,569 | 617,450 | 522,386 | 574,393 | 504,243 | 3,425,396 |
| TOTALS - TRANSIT | | | | | | | |
| | 7,440 CI | N 9,528 CN | 9,736 CN | 9,789 CN | 9,859 CN | 9,935 CN | 56,287 CN |
| | | | 3,750 011 | 3,703 01 | 3,003 014 | 3,355 CN | |
| | 11,233 CT | - | | | | | 11,233 CT |
| | 186,393 FC | 0 143,369 FO | 116,419 FO | 98,734 FO | 73,879 FO | 77,217 FO | 696,011 FO |
| | 265,936 SC | 0 333,479 SO | 335,353 SO | 296,147 SO | 267,912 SO | 220,715 SO | 1,719,542 SO |
| | 173,353 TC | 76,193 TO | 155,942 TO | 117,716 TO | 222,743 TO | 196,376 TO | 942,323 TO |
| | 644,355 | 562,569 | 617,450 | 522,386 | 574,393 | 504,243 | 3,425,396 |



WATER

DEPARTMENT PAGE

PHILA.GOV/DEPARTMENTS/ PHILADELPHIA-WATER-DEPARTMENT/

MISSION

The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial, and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

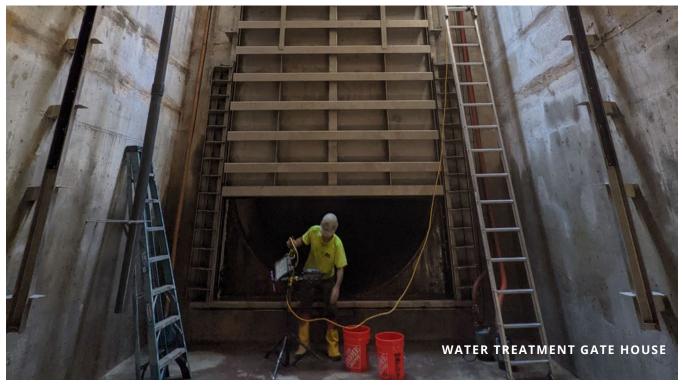
CAPITAL BUDGET TRENDS

PWD capital projects rely on self-supporting bond issuances (XN funds), operating revenues (XR), and grants from Federal and Commonwealth programs. Over the six-year period FY19 through FY24, PWD's overall annual budget year appropriations for capital investment, including carryforward funds, averaged over \$1.0 billion.

CAPITAL BUDGET PROJECTS

The FY25-30 Capital Program includes \$6.0 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.6 billion for treatment plant improvements, \$1.7 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$861 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues would be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change.



WATER | RECOMMENDED CAPITAL PROGRAM AND BUDGET FISCAL YEARS 2025-2030

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| WATER | | | | | | | |
| COLLECTOR SYSTEMS - CAPITAL | | | | | | | |
| 75 Improvements to Collector System | | | | | | | |
| 1 Collector System Improvements | | | | | | | |
| Reconstruct and rehabilitate the public collection system | 10,000 XR | 12,000XR | 20,000 XR | 25,000 XR | 30,000 XR | 30,000 XR | 127,000 XR |
| citywide and construction of storm flood relief sewers to mitigate | 100 FB | 100FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| flooding in sections of the city that flood during major storms. | 100 SB | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| | 270,200 XN | 298,200XN | 295,200 XN | 295,200 XN | 290,200 XN | 290,200 XN | 1,739,200 XN |
| | 100 TB | 100TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| 2 Expansion of Collector System | | | | | | | |
| Extend the public collection system citywide. | 10 PB | 10PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| | 490 XN | 490XN | 490 XN | 490 XN | 490 XN | 490 XN | 2,940 XN |
| | 281,000 | 311,000 | 316,000 | 321,000 | 321,000 | 321,000 | 1,871,000 |
| 75A. Improvements to Collector System-FY24 | | | | | | | |
| See description under line item 75. | 1,242 XR | | | | | | 1,242 XR |
| | 154,566 XT | | | | | | 154,566 XT |
| | 155,808 | | | | | | 155,808 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 75B. Improvements to Collector System-FY23 | | | | | | | |
| See description under line item 75. | 7,215 XR | | | | | | 7,215 XR |
| | 77,518 XT | | | | | | 77,518 XT |
| = | 84,733 | | | | | | 84,733 |
| 75C. Improvements to Collector System-FY21 | | | | | | | |
| See description under line item 75. | 23,087 XT | | | | | | 23,087 XT |
| = | 23,087 | | | | | | 23,087 |
| | | | | | | | |
| Totals - COLLECTOR SYSTEMS - CAPITAL | | | | | | | |
| | 100 FB | 600 FB |
| | 10 PB | 60 PB |
| | 100 SB | 600 SB |
| | 100 TB | 600 TB |
| | 270,690 XN | 298,690 XN | 295,690 XN | 295,690 XN | 290,690 XN | 290,690 XN | 1,742,140 XN |
| | 18,457 XR | 12,000 XR | 20,000 XR | 25,000 XR | 30,000 XR | 30,000 XR | 135,457 XR |
| | 255,171 XT | | | | | | 255,171 XT |
| | 544,628 | 311,000 | 316,000 | 321,000 | 321,000 | 321,000 | 2,134,628 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--|-----------------------|----------------|-----------------------|-----------------------|----------------|-----------------------|------------------------------|
| CONVEYANCE SYSTEMS - CAPITAL | 411000 | 411000 | 411000 | 41000 | 41000 | 41000 | 411000 |
| 76 Improvements to Conveyance System | | | | | | | |
| 1 Reconstruction of Conveyance Systems Reconstruct water mains throughout the city. | 100 FB | 100FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| Reconstruct water mains throughout the city. | 100 SB | 100SB | 100 SB | 100 FB | 100 SB | 100 SB | 600 SB |
| | 139,800 XN | 138,800XN | 227,800 XN | 94,800 XN | 139,800 XN | 89,800 XN | 830,800 XN |
| | 10,000 XR | 12,000XR | 20,000 XR | 25,000 XR | 30,000 XR | 30,000 XR | 127,000 XR |
| 2 Meter Replacement Purchase water meters to replace obsolete meters. | 5,000 XN | 5,000XN | 5,000 XN | 5,000 XN | 5,000 XN | 5,000 XN | 30,000 XN |
| 3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains. | 10 PB 90 XN | 10PB 90XN | 10 PB 90 XN | 10 PB 90 XN | 10 PB 90 XN | 10 PB 90 XN | 60 PB 540 XN |
| | 155,100 | 156,100 | 253,100 | 125,100 | 175,100 | 125,100 | 989,600 |
| 76A. Improvements to Conveyance System-FY24 | | | | | | | |
| See description under line item 76. | 118,782 XT | | | | | | 118,782 XT |
| | 35,328 XR | | | | | | 35,328 XR |
| | 154,110 | | | | | | 154,110 |

| | 2025 \$x000 | | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| 76B. Improvements to Conveyance System-FY23 | | | | | | | |
| See description under line item 76. | 91,834 XT | | | | | | 91,834 XT |
| | 1,901 XR | | | | | | 1,901 XR |
| | 93,735 | | | | | | 93,735 |
| 76C. Improvements to Conveyance System-FY21 | | | | | | | |
| See description under line item 76. | 11,996 XT | | | | | | 11,996 XT |
| | 11,996 | | | | | | 11,996 |
| Totals - CONVEYANCE SYSTEMS - CAP | PITAL | | | | | | |
| | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| | 144,890 XN | 143,890 XN | 232,890 XN | 99,890 XN | 144,890 XN | 94,890 XN | 861,340 XN |
| | 47,229 XR | 12,000 XR | 20,000 XR | 25,000 XR | 30,000 XR | 30,000 XR | 164,229 XR |
| | 222,612 XT | | | | | | 222,612 XT |
| | 414,941 | 156,100 | 253,100 | 125,100 | 175,100 | 125,100 | 1,249,441 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------------|
| GENERAL - CAPITAL | | | | | | | |
| 77 Engineering and Material Support | | | | | | | |
| 1 Engineering and Administration Provide staffing for Construction, Design and Survey Units. | 10,100 XR | 10,100XR | 10,100 XR | 10,100 XR | 10,100 XR | 10,100 XR | 60,600 XR |
| 2 Vehicles Replace Water Department vehicles that have exceeded their useful life. | 12,000 XR | 12,000XR | 12,000 XR | 12,000 XR | 12,000 XR | 12,000 XR | 72,000 XR |
| 3 New Billing System Replace Water Department billing system. | | 30,000XN | 30,000 XN | 30,000 XN | | | 90,000 XN |
| | 22,100 | 52,100 | 52,100 | 52,100 | 22,100 | 22,100 | 222,600 |
| 77A. Engineering and Material Support-FY24 See description under line item 77. | 5,931 XR | | | | | | 5,931 XR |
| | 5,931 | | | | | | 5,931 |
| 77B. Engineering and Material Support-FY23 | | | | | | | |
| See description under line item 77. | 2,070 XR | | | | | | 2,070 XR |
| | 2,070 | | | | | | 2,070 |
| Totals - GENERAL - CAPITAL | | | | | | | |
| | | 30,000 XN | 30,000 XN | 30,000 XN | | | 90,000 XN |
| | 30,101 XR | 22,100 XR | 140,601 XR |
| | 30,101 | 52,100 | 52,100 | 52,100 | 22,100 | 22,100 | 230,601 |

| | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2025 - 2030 |
|--|------------|-----------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TREATMENT FACILITIES - CAPITAL | | | | | | | |
| 78 Improvements to Treatment Facilities | | | | | | | |
| 1 Improvements to Treatment Facilities | | | | | | | |
| Improve the water and wastewater treatment plants, pump | 50 FB | 50FB | 50 FB | 50 FB | 50 FB | 50 FB | |
| stations, and related Water Department facilities. | 50 SB | 50SB | 50 SB | 50 SB | 50 SB | 50 SB | |
| | 288,905 XN | 357,358XN | 222,624 XN | 184,951 XN | 319,588 XN | 197,000 XN | 1,570,426 XN |
| | 11,995 XR | 13,542XR | 22,276 XR | 27,949 XR | 32,312 XR | 32,900 XR | 140,974 XR |
| | 301,000 | 371,000 | 245,000 | 213,000 | 352,000 | 230,000 | 1,712,000 |
| 78A. Improvements to Treatment Facilities-FY24 | | | | | | | |
| See description under line item 78. | 392,651 XT | | | | | | 392,651 XT |
| | 249 XR | | | | | | 249 XR |
| | 392,900 | | | | | | 392,900 |
| 78B. Improvements to Treatment Facilities-FY23 | | | | | | | |
| See description under line item 78. | 140,112 XT | | | | | | 140,112 XT |
| | 140,112 | | | | | | 140,112 |
| 78C. Improvements to Treatment Facilities-FY22 See description under line item 78. | 70,437 XT | | | | | | 70,437 XT |
| | 70,437 | | | | | | 70,437 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|----------------|-----------------------|-----------------------|
| | \$2000 | \$2000 | \$2000 | \$2000 | \$2000 | \$2000 | \$2000 |
| 78D. Improvements to Treatment Facilities-FY2 | 1 17,914 XR | | | | | | 17,914 XR |
| See description under line item 78. | 15,559 XT | | | | | | 15,559 XT |
| | | | | | | | |
| | 33,473 | | | | | | 33,473 |
| Totals - TREATMENT | FACILITIES - CAPITAL | | | | | | |
| | 50 FB | 50 FB | 50 FB | 50 FB | 50 FB | 50 FE | 300 FB |
| | 50 SB | 50 SB | 50 SB | 50 SB | 50 SB | 50 SE | 300 SB |
| | 288,905 XN | 357,358 XN | 222,624 XN | 184,951 XN | 319,588 XN | 197,000 XM | 1,570,426 XN |
| | 30,158 XR | 13,542 XR | 22,276 XR | 27,949 XR | 32,312 XR | 32,900 XF | R 159,137 XR |
| | 618,759 XT | | | | | | 618,759 XT |
| | 937,922 | 371,000 | 245,000 | 213,000 | 352,000 | 230,000 | 2,348,922 |
| TOTALS - WATER | | | | | | | |
| | 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 1,500 FB |
| | 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 120 PB |
| | 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 1,500 SB |
| | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| | 704,485 XN | 829,938 XN | 781,204 XN | 610,531 XN | 755,168 XN | 582,580 XN | 4,263,906 XN |
| | 125,945 XR | 59,642 XR | 84,376 XR | 100,049 XR | 114,412 XR | 115,000 XR | 599,424 XR |
| | 1,096,542 XT | | | | | | 1,096,542 XT |
| | 1,927,592 | 890,200 | 866,200 | 711,200 | 870,200 | 698,200 | 5,963,592 |

ZOO

DEPARTMENT PAGE WWW.PHILADELPHIAZOO.ORG

MISSION

The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.

CAPITAL BUDGET TRENDS

In FY19 through FY24, the Zoo received an annual average of \$2 million in City tax-supported, general-obligation (CN) funding for improvements to City-owned buildings and infrastructure.

CAPITAL BUDGET PROJECTS

The Zoo's master plan is the foundation for capital investments from the City and private and institutional partners. The Capital Program provides \$14.5 million in CN funding over FY25-30 for improvements at various City-owned Zoo facilities, helping to leverage private and philanthropic contributions.



| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 2 \$x000 | 2025 - 2030 \$x000 |
|--|--------------------------------|-----------------------|-----------------------|-----------------------|------------------------|------------------|---------------------------------|
| Z00 | \$2000 | ΦΑΟΟΟ | \$2000 | φλύου | <i>\$</i> 1 000 | φ | \$4000 |
| PHILADELPHIA ZOO - CAPITAL | | | | | | | |
| 79 Philadelphia Zoo Facility and Infrastructure Improvements | | | | | | | |
| 1 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings. | 500 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 5,500 CN |
| 2 Philadelphia Zoo Improvements Major Zoowide Renewal Replace the attractions in the central part of the Zoo with cutting-edge wildlife habitats that inspire the next generation of visitors and bring a world-class experience to West Philadelphia. | 5,000 PB 500 CN 2,000 SB | 5,000PB | 5,000 PB | 5,000 PB | 5,000 PB | 5,000 PB | 30,000 PB 500 CN 2,000 SB |
| 3 City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings. | 500 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 5,500 CN |
| 4 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 9,000 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 46,500 |

| | 2025 \$x000 | _ | 2026 5x000 | | 2027 \$x000 | 2028 \$x000 | 202 \$xt | 29 | 2030 \$x000 | 2025 - 2030 \$x000 |
|---|-----------------------|------|----------------------|---|-----------------------|-----------------------|-------------|-----------|-----------------------|------------------------------|
| 79A. Philadelphia Zoo Facility and Infrastructure Improvements-FY24 | | | | | | | | | | |
| See description under line item 79. | 2,000 CT | | | | | | | | | 2,000 CT |
| _ | 5,000 PT | | | | | | | | | 5,000 PT |
| | 7,000 | | | | | | | | | 7,000 |
| 79B. Philadelphia Zoo Facility and Infrastructure Improvements-FY23 | 4 702 07 | | | | | | | | | 4 700 07 |
| See description under line item 79. | 1,783 CT | | | | | | | | | 1,783 C⊤ |
| | 1,783 | | | | | | | | | 1,783 |
| 79C. Philadelphia Zoo Facility and Infrastructure Improvements-FY22 | | | | | | | | | | |
| See description under line item 79. | 1,764 CT | | | | | | | | | 1,764 CT |
| | 5,000 PT | | | | | | | | | 5,000 PT |
| | 6,764 | | | | | | | | | 6,764 |
| Totals - PHILADELPHIA ZOO - CAPITAL | | | | | | | | | | |
| | 2,000 CN | 2,50 | 0 CN | 2 | 2,500 CN | 2,500 CN | 2,50 | 00 CN | 2,500 C | N 14,500 CN |
| | 5,547 CT | | | | | | | | | 5,547 CT |
| | 5,000 PB | 5,00 | 0 PB | ţ | 5,000 PB | 5,000 PB | 5,00 | 00 PB | 5,000 P | B 30,000 PB |
| | 10,000 PT | | | | | | | | | 10,000 PT |
| | 2,000 SB | | | | | | | | | 2,000 SB |
| | 24,547 | 7,50 | 0 | 7 | 7,500 | 7,500 | 7,50 | 00 | 7,500 | 62,047 |

| | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2028 \$x000 | 2029 \$x000 | 2030 \$x000 | 2025 - 2030 \$x000 |
|--------------|-----------------------|-----------------------|-----------------------|----------------|----------------|----------------|------------------------------|
| TOTALS - ZOO | \$2000 | \$2000 | \$2000 | \$2000 | \$2000 | \$1000 | \$X000 |
| | | | | | | | |
| | 2,000 CN | 2,500 CN | 2,500 CN | 2,500 CN | 2,500 CN | 2,500 CN | 14,500 CN |
| | 5,547 CT | | | | | | 5,547 CT |
| | 5,000 PB | 5,000 PB | 5,000 PB | 5,000 PB | 5,000 PB | 5,000 PB | 30,000 PB |
| | 10,000 PT | | | | | | 10,000 PT |
| | 2,000 SB | | | | | | 2,000 SB |
| | 24,547 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 62,047 |

APPENDIX 1

CAPITAL PROGRAM AND BUDGET PROCESS

THE OFFICE OF THE DIRECTOR OF FINANCE

The Director of Finance is the chief financial and budget officer of the City and is responsible for the financial functions of the City. These functions include the development of the annual Operating Budget, Five Year Plan, Capital Budget, and Capital Program, as well as other financial functions. The Budget Office within the Office of the Director of Finance oversees preparation of the operating and capital budgets. Once the Operating and Capital Budgets are adopted, the Budget Office is responsible for monitoring operating spending by expenditure class code, department, and fund, and the capital budget by projects, budget lines, funding, historical records of bid awards, and cost overruns, as well as other fiscal and project information.

ANNUAL BUDGET PROCESS

The Charter requires that, at least 30 days before the end of each fiscal year, City Council must adopt by ordinance an Operating Budget and a Capital Budget for the ensuing fiscal year and a Capital Program for the next six years. There are no consequences for budgets passed during the final 30 days of the fiscal year, but passage must occur prior to any spending. The Operating Budget and Capital Budget bills must be signed into law by the Mayor, like any other ordinance, although the Charter does authorize a line-item veto for budget bills. A budget process timeline is shown below:

CITY OF PHILADELPHIA ANNUAL BUDGET PROCESS

The City of Philadelphia's fiscal year (FY) runs from July 1 to June 30

JULY

July 1st - Fiscal Year Begins.

Controller provides opinions on the Five Year Plan to PICA.¹ PICA votes on the Five Year Plan within 30 days of passage of budget and submission of Five Year Plan.²

OCTOBER - DECEMBER

Capital and Operating Budget calls and meetings.

October: Capital Budget call issued to departments

November: Capital Budget meetings held with departments and Current Fiscal Year Q1 QCMR released.

December: Operating Budget call

issued and departmental meetings begin.

JULY - SEPTEMBER

Normal Business Operations. August: Prior Fiscal Year Q4 Quarterly City Manager's Report (QCMR) released.

JANUARY - MARCH

Operating Budget meetings with departments continue. Capital and Operating Budget formulation and internal deliberation.

Mayor's Budget Address and introduction of Budget legislation.

February: Current Fiscal Year Q2 QCMR released.

APRIL - JUNE

 April/May: City Council holds Capital and Operating Budget hearings
 May: Current Fiscal Year Q3 QCMR released.
 May: PICA conducts meetings with City departments on the upcoming budget
 May/June: City Council Budget hearings end; City Council passes annual Budget.

JUNE June 30th - Fiscal Year Ends

 $^{\scriptscriptstyle 1}$ Dependent on the timing of Council budget approval.

²Dependent on the timing of Council budget approval.

The chart below notes the differences between the operating budget versus the capital budget:

| OPERATING BUDGET AND FIVE YEAR PLAN | CAPITAL PROGRAM AND BUDGET |
|--|---|
| Annual budget, which is included in state-required five- year plan for longer-term fiscal stability | Annual budget, which is included in six-year program for future planning purposes |
| Appropriations do not carry forward from prior years | Carry forward funding from year to year |
| Includes all City departments | Only includes City departments with capital projects |
| Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund) | One class with different funding sources (for example, GO funds and private funds) |

BUDGET TRANSFERS

The overall level of appropriations in the operating budget in any fiscal year cannot be increased absent special circumstances. Transfers of appropriations between budget lines must be approved by City Council (except for transfers between Classes 300 and 400). Any capital appropriations that are not spent or encumbered at year-end must be either carried forward to the next fiscal year (for upcoming use) or canceled.

RACIAL EQUITY IN THE BUDGET PROCESS

To embed racial equity in the City's budgeting, the Budget Office, in coordination with the Office of Diversity, Equity, and Inclusion (ODEI), incorporates a racial equity lens across the entire budget process. This includes:

- **Minority Contracting Goals:** Operating budget meetings include goal setting for spending with minority, women, and disabled-owned businesses. Goal setting previously was independent of the budget process.
- **Connecting Funding Requests and Racial Equity:** epartments requesting new operating or capital funding were asked for both quantitative and qualitative information about the impact of new funding on racial disparities.

First, Departments received guidance about what racially equitable budget requests may include, such as:

- Those that support programs or services designed to advance equity.
- Increase transit and mobility options.
- Improve access to facilities and programs.
- Increase diverse representation at all leadership levels and advance a more inclusive workspace.
- Minimize negative impacts for communities of color, and other marginalized groups

Departments were then asked to respond to the following questions:

- Please briefly describe how the core functions of your agency intersect with the City's vision for racial equity. What major areas of opportunity are there for you to advance racial equity as part of the core work your department performs?
- What critical programs, initiatives, or policies does your office administer with your current budget to improve racial equity? In briefly describing this program, initiative, or policy, please include (a) how you measure its success (including any performance measures and/or data/tools available), (b) observable strengths in advancing racial equity, and (c) observable challenges or opportunities for growth in advancing racial equity.
- Please briefly describe how your department is using its budget to create an inclusive, anti-racist workplace, including shifting internal cultural practices, and hiring and promotional policies, if at all?
- Is there any critical unmet need within your budget that inhibits your department's achievement of its greatest racial equity priorities? If so, briefly describe.
- How have you involved internal and external stakeholders, including marginalized communities of color, in your department's budget process?

Employee-led scoring groups reviewed operating and capital funding requests for the FY25 budget cycle. The scoring groups were trained to use a rubric to evaluate new spending requests and core functions.

These measures were put in place for the City to be more diligent and intentional about creating conditions to address historic inequities and improve outcomes for all residents.

COMMUNITY ENGAGEMENT IN THE BUDGET PROCESS

The City led a community engagement process with residents, business leaders, nonprofits, arts and culture organizations, and frontline City employees to gather feedback on the City's budget. To understand the needs and sentiments of Philadelphians more thoroughly before budget proposals were developed, the process began earlier than in previous years.

With a focus on equity, transparency, collaboration, and actionable change, the FY25 Budget cycle aimed to improve on prior-year engagement efforts by using community focused processes to meet Philadelphia residents where they are. A combination of virtual and in-person feedback sessions were held with residents and employees. In these sessions, participants were paid for their time, allowing the City to hear from a broad range of perspectives in various communities. Specific focus was directed at formally incarcerated, seniors, and Chinese and Latino residents to provide a platform for less represented communities.

KEY TAKEAWAYS FROM FALL ENGAGEMENT 2023

PUBLIC SAFETY

- Intentional relationship building with increased police presence.
- Addressing the root causes of crime through wraparound services that target social, emotional, and financial wellbeing of residents.
- Increased investment in public lighting/cameras.
- Increased investment in preventative services (workforce development, behavioral health, social emotional supports, etc.)

CLEANER AND GREENER

- Illegal dumping is a top concern citywide, with a desire for additional pickups and oversight.
- Equity lens regarding public space maintenance and sanitation services.
- Residents connect quality sanitation and maintenance services with overall quality of life. Desire for quicker response times and the ability to receive information/ status accessibly.
- Climate friendly mitigation investments such as greenspaces and protecting flood zones.

EDUCATION

- Out of School Time and Workforce Development expansion
- Coordination between departments (public safety, education, and human services)

COMMUNITY PRIORITIES AND THEMES

- Quality and Accessible City Services
- Public Spaces: Libraries, Parks and Rec Centers
- Community-led Solutions
- Education and Youth
- Housing, Homelessness, and Gentrification
- Public Safety
- Racial Equity

This feedback, along with that received from the 550+ community members who served across 13 policy-focused topical subcommittees during the Mayor's transition, helped to shape the Mayor's proposed FY25 budget and FY25-29 Five-Year Plan.

OPERATING BUDGET

Submitted on an annual basis, the Operating Budget is a consolidated budget of all the operating obligations and expected revenues of the City. The Home Rule Charter requires the Operating Budget to be adopted by City Council at least 30 days before the end of the fiscal year. The City's fiscal year begins July 1st and ends on June 30th of the following calendar year.

| Class 100 | Personal Services |
|-----------|--|
| Class 200 | Purchase of Services |
| Class 300 | Materials & Supplies |
| Class 400 | Equipment |
| Class 500 | Contributions, Indemnities, Taxes |
| Class 700 | Debt Service |
| Class 800 | Payments to Other Funds |
| Class 900 | Advances; Other Miscellaneous Payments |

The operating funds of the City, consisting of the General Fund, 11 Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, Health Choices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Car Rental Tax, Acute Care Hospital Assessment, Budget Stabilization Reserve Fund, Housing Trust Fund, and Transportation Fund) and three Enterprise Funds (Aviation and Water) make payments into and receive payments from the General Fund, require annual operating budgets that must be adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all City departments, boards, and commissions by major class of expenditure within each department (shown above). Expenditures for the repair of any property, the repaving, resurfacing, or repairing of streets, and the acquisition of any property, or for any work or project that does not have a probable useful life to the City of at least five years and a cost of at least \$15,000, are deemed to be ordinary expenses provided for in the annual Operating Budget ordinance. Appropriations for the use of any departmental board or commission are made to the department with which it is connected.

The appropriation amounts for each fund are supported by revenue estimates and consider any deficits and surpluses to the extent necessary. All transfers between departments or major classes (except for materials and supplies and equipment, which are appropriated together) within the General Fund must have City Council approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The annual review process for the Operating Budget has several stages. The process begins with the gathering of information on exogenous variables, factors that will drive spending and revenues beyond the control of city management, such as debt service payments and pension costs for retired City employees. This is followed by the Budget Call, where departments are required to submit their budget requests, including the following information: previous fiscal year actual expenditures, current estimates, the proposed current budget, the Five Year Plan estimates, and information on personnel projections. The information is sorted by major class and fund as legally required. Departments submit their budget requests, including the potential impact of their spending, which are then compiled and used by the Budget Office to discuss departmental requests (including potential areas of expenditure reductions or revenue measures) and make budgetary recommendations to the Mayor.

At least 90 days before the end of the fiscal year, the Operating Budget for the next fiscal year is prepared by the Mayor and must be submitted to City Council for adoption. Once the budget review process is over, the Budget Office assembles the proposed budget, which is submitted to Council in the form of a budget ordinance. After the budget ordinance is introduced in Council, the Operating Budget detail is prepared and distributed in time for Council's annual budget hearing process.

CAPITAL BUDGET AND CAPITAL PROGRAM

The Capital Program serves as a blueprint for capital expenditures and facilitates long-range planning for capital improvements in the City's physical and technology infrastructure, community facilities, specialized vehicles, and public buildings. The Capital Program is prepared annually by the City Planning Commission and the Budget Office to present the capital expenditures planned for each of the six ensuing fiscal years, including the estimated total cost of each project and the sources of funding (local, Commonwealth, Federal, and private) estimated to be required to finance each project. The Capital Budget ordinance, authorizing in detail the capital expenditures to be made or incurred in the ensuing fiscal year, is adopted by City Council concurrently with the Capital Program. The Capital Budget must be in full conformity with the first year of the Capital Program.

The capital funds of the City consist of General Obligation bonds and self-sustaining revenue bonds, funding from other sources, including federal and state government, and private sources. These funds are appropriated by department and are shown in the major class real property (Class 600).

| Class 600 | Real Property |
|-----------|---------------|
|-----------|---------------|

The first year of the Capital Program, the budget year, reflects funds to be appropriated by Council. Years two through six represent the plans to continue necessary capital investment activities and, in significant instances, to prepare for investment in new facilities and major rehabilitations.

The annual review process for capital spending requests and recommendations has several stages. All departments requesting capital funding must submit a formal annual request to the City Planning Commission. In addition to their annual capital requests, the agencies are required to present their capital needs over a six-year period. After the submission period is over, the Planning Commission and the Budget Office meet with each agency, analyze the capital requests, and recommend projects for the Six Year Capital Program. The Capital Program is reviewed by the Mayor and transmitted to Council for deliberation and adoption. Additionally, the Planning Commission must vote on the Capital Program and Budget before final passage in Council.

APPENDIX II

CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES

REVISED OCTOBER 2, 2020

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

SECTION A: LONG-TERM DEBT/LOAN FUNDS

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

Acquisition refers to the purchase of land, buildings, equipment or machinery for City ownership:

- The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.
- Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.
- Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

Construction refers to building, erecting, or installing tangible assets that are owned by the City:

- Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.
- The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.
- The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.
- When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/ or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

Improvements refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

- Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Longterm debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.
- Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, improvement projects on property not owned by the City are not eligible for loan funding. However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for longterm debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

- Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.
- Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.
- The site improvement project and its attendant housing, street, water/sewer, or commercial development or redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Recommended Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

- The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.
- The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.
- Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

SECTION B: OTHER FUNDING SOURCES

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

- **Useful Life.** The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.
- **Purpose.** The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.
- **Cost.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.
- **Other.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.

ADDENDUM TO CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES FOR INFORMATION TECHNOLOGY

MARCH 21, 2014

Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below. **Hardware.** Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

Software. In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

GLOSSARY

ACCRUAL(S): Earned revenues and incurred expenses that have an overall impact on an income statement.

ACTUAL(S): How much revenue has actually been generated or how much money an account has actually been obligated at a given point in time during or a fiscal year.

ADOPTED BUDGET: A plan of financial operation legally adopted by Philadelphia City Council on an annual basis. The plan provides authority to City agencies to expend funds for the purposes, and at the levels, set forth in the budget. The legal requirements for adopting a budget are set forth in the Philadelphia Home Rule Charter.

AFSCME: American Federation of State, County, and Municipal Employees. Many of the bargaining units for City employees are part of AFSCME.

ALLOCATION: A part of a lump-sum appropriation which is designated for expenditure by specific organizational units.

AMORTIZATION: The repaying of debt over time in regular installments of interest and principal sufficient to repay the loan in full by maturity.

ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR): The Annual Comprehensive Financial Report is a set of audited financial statements comprising the financial report of a municipal government entity in compliance with Governmental Accounting Standards Board (GASB) accounting requirements.

ANNUAL OPERATING BUDGET: The document prepared by the Budget Office and supporting staff and approved by City Council representing the adopted budget of operating funds and supporting information.

APPROPRIATION: The total funds allocated to a department, as approved by City Council, to make expenditures and incur obligations for specific purposes. An appropriation is usually limited in amount and duration (usually one fiscal year for the operating budget).

ARBITRATION: Many uniformed employees bargain under Pennsylvania Act 111 of 1968, which provides for final and binding interest arbitration to resolve collective bargaining impasses. Uniformed employees are not permitted to strike under state law. Non-uniformed employees bargain under Act 195 of 1970, which allows for the right to strike over collective bargaining impasses. Certain employees, including employees of the Sheriff's Office and the Register of Wills, corrections officers (represented by DC33), and employees of the First Judicial District (represented by DC47), are not permitted to strike but may proceed to interest arbitration under Act 195.

AUDIT: An objective examination and evaluation of the financial statements of an organization to ensure its records are a fair and accurate representation of transactions they claim to represent.

BALANCED BUDGET: When total revenues are equal to or greater than total expenses.

BILL: Proposed law under consideration by City Council.

BOND(S): A debt security issued by the municipality to finance its capital expenditures, such as the construction of buildings or repairs to roofs.

BUDGET: An estimate of revenues and expenses for a fiscal year.

CAPITAL BUDGET: A one-year plan for financing long-term capital projects that lead to the physical development for the City. The capital budget is enacted as part of the complete annual budget which includes the operating budget.

CAPITAL PROGRAM: The City's six-year plan for long-term capital projects. The Capital Budget is the first year of the Capital Program.

CARRYFORWARD: Unspent prior year capital appropriations that are re-appropriated into the next fiscal year.

COLLECTIVE BARGAINING AGREEMENT: Written, legally enforceable contract for a specified period, between the City of Philadelphia and its employees represented by an independent union. The contract sets down and defines employment conditions, including wages and benefits.

CURRENT ESTIMATE/PROJECTION: Current projection of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds.

DEBT SERVICE: Interest and principal payments on City bonds and payments to other government entities that issue bonds on behalf of the City, including the Philadelphia Municipal Authority, Philadelphia Authority for Industrial Development, and the Redevelopment Authority. The Department of Aviation, and Philadelphia Gas Works pay interest and principal out of their own revenue streams. The repayment of bonds issued by these organizations is secured by a lease or contract requiring the City to make payments sufficient to finance interest and principal payments on the debt.

DEFERRED RETIREMENT OPTION PROGRAM (DROP): The City's retirement benefit that allows City employees to accumulate their monthly service retirement benefit in an interest-bearing account at the Board of Pensions for up to four years and continue to be employed by the City of Philadelphia. The deferred retirement benefit accrues on a monthly basis until the employee formally retires from the City of Philadelphia. Upon formal retirement, the employee receives the accumulated retirement benefit in a lump sum. Any City employee who has attained the normal retirement age of his/her Pension Plan (or second anniversary of minimum retirement age for exempt and non-represented employees) and has ten years of credited pension service is eligible for the program. The service pension is calculated based on an employee's average final compensation and credited pension service at the date he/she elects to participate in DROP.

DEPRECIATION: An accounting method of allocating the cost of a tangible asset over its useful life, used to account for declines in value.

AFSCME DISTRICT COUNCIL 33 (DC33): The City's largest union, which represents over 7,000 members.

AFSCME DISTRICT COUNCIL 47 (DC47): The City's union that represents administrative, professional, and technical employees and first level supervisors.

ENCUMBRANCE: A commitment of funds to be expended and recorded in the City's accounting system.

ENTERPRISE FUND: These funds are used by the City to account for the financial activity of the City's operations for which customers are charged a user fee. The City has two Enterprise Funds: the Water Fund and the Aviation fund.

EXOGENOUS VARIABLES: Expenditure variables that are independent from other variables in the budget. The Budget Office issues an annual call for exogenous variable estimates for pro- jected City expenditures on items such as insurance, utilities, fuel, and energy costs in late November.

EXPENDITURES: Monies spent by the City in the course of operations during a fiscal year. Synonym for Obligations.

FISCAL YEAR (FY): A twelve-month period to which the annual budget applies and at the end of which the City determines its financial position and the results of its operations. The City's fiscal year begins July 1 and ends June 30. For instance, Fiscal Year 2024 (FY25) began July 1, 2023 and will end June 30, 2024.

FIVE YEAR PLAN (FYP): The City's five-year spending and revenue projections, broken out by fiscal year. The City is required under State law to issue a new Plan each fiscal year and may issue an amended Plan following financially impactful events, such as new labor contracts.

FOP: Fraternal Order of Police, Lodge 5. Several of the bargaining units for unionized City employees are in the FOP.

FULL-TIME EQUIVALENT (FTE): A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts.

FUND: A sum of money saved or made available for a particular purpose or purposes.

FUND BALANCE: The amount of money remaining in a fund at the end of the fiscal year after accounting for all of the revenues and expenditures of the completed fiscal year.

GENERAL FUND: The primary fund supporting the operations of City government. This fund is primarily financed through tax revenue. It accounts for all revenues and expenditures of the City government except those for which a dedicated fund has been created.

GENERAL OBLIGATION DEBT: A general obligation (GO) bond is a municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are issued with the commitment that a municipality will repay its debt obligation through taxation or other revenues. No assets are used as collateral.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA): Professional association of state, provincial, and local finance officers in the United States and Canada.

GOVERNMENTAL FUND: Funds generally used to account for tax-supported activities. There are five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

HEART AND LUNG ACT: Also known as the Enforcement Officers Disability Benefit Act, this Act requires that public safety personnel who are temporarily disabled from an injury that occurs during the performance of duty be fully compensated and continue to receive their employee salary and benefits without paying taxes.

HOME RULE CHARTER: A home rule municipality in Pennsylvania is incorporated under its own unique charter, which is created pursuant to the state's Home Rule and Optional Plans Law and approved by referendum. Philadelphia became the first home rule city in Pennsylvania in 1951.

IAFF: International Association of Fire Fighters, Local 22. One of the bargaining units for unionized City employees.

INDEMNITY: A sum of money paid as compensation against damage, loss, or injury.

INTERNAL SERVICES: Services provided by administrative agencies to other City agencies. These administrative agencies include the Department of Fleet Services, Department of Public Property, Office of Innovation and Technology, Office of the Director of Finance, Law Department, Procurement Department, Office of the Chief Administrative Officer, and the Office of Human Resources.

LGBTQ+: Lesbian, Gay, Bisexual, Transgender, Queer/Questioning, and Others.

LOCALLY-GENERATED NON-TAX REVENUE: Revenue received from sources other than taxes, grants from federal and state government, and inter-fund transfer payments. Includes user fees, fines, rents, proceeds of asset sales, interest earnings, and payments in lieu of taxes from non- profit organizations.

LONG-TERM OBLIGATIONS: Commitments the City has made that require the expenditure of funds after the current fiscal year. These commitments include outstanding debt, long-term leases, and pension payments to retirees.

MINORITY-, WOMEN-, AND DISABLED-OWNED BUSINESS ENTERPRISES (M/W/DSBES): The Office of Economic Opportunity seeks to ensure that M/W/DSBE firms receive an equitable share of contracting opportunities with the City of Philadelphia.

MODIFIED ACCRUAL: An accounting method commonly used by government agencies that combines accrual-basis accounting with cash-basis accounting, which recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

MUNICIPAL BOND: A bond issued by a local government and that is generally used to finance public projects such as roads, schools, airports, and infrastructure-related capital expenses and repairs.

OBLIGATIONS: Monies spent by the City in the course of operations during a fiscal year. Synonym for expenditures.

ORDINANCE: An ordinance is a law enacted by a municipal body, such as City Council.

OVERTIME: The amount of time individuals work beyond their normal working hours.

PICA: The Pennsylvania Intergovernmental Cooperation Authorityby the Commonwealth of Pennsylvania in 1991 to provide financial assistance to the City of Philadelphia in overcoming a severe financial crisis. PICA has certain financial and oversight functions, including issuing refunding bonds and granting or lending the proceeds to the City, exercising financial review and advisory powers, and approving the City's annual and amended five-year financial plans. The Commonwealth enacted legislation to extend PICA's term to the later of 2047 or when PICA's last bonds are retired.

QUARTER (Q): The three-month period on a financial calendar that acts as a basis for reporting. The four-quarter breakdown for the City of Philadelphia is July 1 through September 30 (Q1), October 1 through December 31 (Q2), January 1 through March 31 (Q3), and April 1 through June 30 (Q4).

QUARTERLY CITY MANAGER'S REPORT (QCMR): A summary report, required under the PICA Act, on the finances and management of the City. The purpose of the report is to provide senior management of the City, external stakeholders, and the general public with a clear and timely summary of the City's progress in implementing the financial and management goals of the current fiscal year of the City's Five Year Financial Plan, both on a "To Date Actual" basis and on a "Forecast for Full Year" basis. Sections of the QCMR include General Fund revenues and obli- gations; departmental full-time positions, leave-usage, and service delivery reports; Water, Aviation, and Grants Fund reports; and a cash flow forecast.

RATING AGENCY: These are private companies, such as Moody's, Standard & Poor's, and Fitch Ratings, that assign credit ratings to government entities. These ratings assess the debtor's ability to pay back debt and the debtor's likelihood of default.

RECESSION: A period of temporary economic decline during which trade and industrial activity are reduced, generally identified by a fall in GDP in two successive quarters.

REQUEST FOR PROPOSAL (RFP): A solicitation often made through a bidding process by the City for the procurement of a commodity or service. Potential suppliers submit business proposals that are evaluated on pre-determined requirements.

REVENUE: Funds collected by the City to finance operations during a fiscal year. All types of General Fund revenue are classified into one of four categories: Taxes, Locally-Generated Non- Tax Revenue, Revenue from Other Governments, and Revenue from Other Funds.

REVENUE FROM OTHER FUNDS: Payments to the General Fund from the Water Fund, Aviation Fund, Streets Fund, Grants Revenue Fund, and other City funds. These payments are reimbursements for costs incurred by the General Fund to support operations primarily financed through other funds, such as operations of the Philadelphia Water Department, the city's two airports, and activities financed by grants from the federal or state government. **REVENUE FROM OTHER GOVERNMENTS:** Financial assistance received from the federal government, the Commonwealth of Pennsylvania, or other governmental units, such as the Philadelphia Parking Authority. This assistance is used to finance specific programs or reimburse specific costs that are paid by the General Fund.

SIX YEAR CAPITAL PROGRAM: A six-year plan for financing long-term capital projects that lead to the physical development of the city and serves as the blueprint for capital improvements for the City. Included in the program is the name of each project and the amount forecasted to be expended in each year as well as the proposed method of financing the projects. The first year of the Capital Program is the Capital Budget.

SPECIAL REVENUE FUND: Funds used to account for, and report the proceeds of, specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City of Philadelphia has thirteen special revenue funds; Acute Care Hospital Assessment Fund, Budget Stabilization Reserve Fund, Car Rental Tax Fund, Community Development Fund, County Liquid Fuels Tax Fund, Grants Revenue Fund, Health- Choices Behavioral Health Fund, Hotel Room rental Tax Fund, Housing Trust Fund, Special Gasoline Tax Fund, and Transportation Fund.

TARGET BUDGET: Current target of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds. This is the budget amount departments anticipate spending, given their total appropriations and changes during the fiscal year. Targets are set by departments and the Budget Office in partnership after the annual budget is adopted.

UNFUNDED PENSION LIABILITY: An actuarial calculation of the difference between accrued liabilities for pension benefits payable to past and current City employees and the value of Pension Fund assets.