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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The 2022-2023 Consolidated Annual Performance and Evaluation Report (CAPER) is an evaluation of the City's accomplishments and progress towards meeting its housing and community development project goals, as stated in its FY 2023 Annual Action Plan and FY 2023 five-year Consolidated Plan. As a recipient of federal funding from the U.S. Department of Housing and Urban Development (HUD), the City of Philadelphia's Division of Housing and Community Development (DHCD) is charged with preparing the CAPER in accordance with HUD funding reporting requirements.

In this section of the report, we highlight the activity of the City's housing and community development programs funded in FY 2023 with federal and local funding. Please note that the accomplishments reported in the narrative and in Table 1 are based on data collected locally and in some cases may differ from data input into the Integrated Disbursement and Information System (IDIS).

- Basic Systems Repair Program (BSRP) provided free repairs to electrical, plumbing, and heating systems of 2,362 owner occupied homes.
- Adaptive Modifications Program (AMP) helped 248 individuals with permanent disabilities live more independently within their homes.
- Housing and Mortgage Foreclosure Prevention Counseling services were provided to 8,417 households, and 606 homes were saved from foreclosure.
- Rental assistance was provided to 5,124 households at-risk of eviction.
- PEPP partners provided legal advice or representation to a total of 3,284 clients in FY23.
- The Eviction Diversion Program helped 1,706 tenants and landlords reach an agreement or other desirable outcome (e.g. parties agreed to continue to negotiate as an alternative to eviction).
- Targeted Financial Assistance awarded 901 payments since its launch in February 2023 to cover tenant rent arrears.
- The City supported the creation of 325 affordable rental units in five locations: Norris Homes Phase V, St. Rita Place, Apartments at New Market West, Help Philadelphia VI/Reynolds School, and Golden Age Living Accommodations.
- Three preservation projects were completed, preserving 288 affordable rental units: Monument Village, Carl Mackley Apartments, and Karen Donnally/Iris Nydia Brown Townhomes.
- Two projects were completed through the Choice Neighborhoods Implementation Grants: HELP VI and Norris Phase V, adding a total of 188 new housing units, 55 of which support households with special needs.
- There were another 17 affordable housing developments under construction, including 14 new developments and 3 preservation

projects.

- The City helped 1,131 homebuyers purchase their first homes through the relaunch of its Philly First Home Program and supported Urban Affairs Coalition's employer-assisted Home Buy Now program, which provided 16 home purchase grants to workers employed by participating institutions and businesses.
- Neighborhood Advisory Committees (NACs) conducted foreclosure outreach and connected residents to resources in majority low-/moderate-income Census tracts with over 587,000 residents.
- The Commerce Department provided technical assistance to 1,517 businesses, supported eight community development corporations, and created or retained 18 jobs through its Business Loan Program.
- YouthBuild provided job training to 180 students throughout the course of the year.
- PHS stabilized 362 vacant lots, improving neighborhood conditions for nearly 14,000 residents living in majority low-/moderate- income Census tracts.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Develop Affordable Rental Housing	Affordable Housing Homeless Non- Homeless Special Needs	HOME: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Rental units constructed	Household Housing Unit	1350	270	20.00%	270	270	100.00%
Develop Affordable Rental Housing	Affordable Housing Homeless Non- Homeless Special Needs	HOME: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Housing for Homeless added	Household Housing Unit	150	55	36.67%	30	55	183.33%
Effective Administration of Projects and Programs	Affordable Housing Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$ / HOPWA: \$ / HOME: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0		0	0	
Effective Administration of Projects and Programs	Affordable Housing Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$ / HOPWA: \$ / HOME: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Businesses assisted	Businesses Assisted	0	31		0	31	

Effective Administration of Projects and Programs	Affordable Housing Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$ / HOPWA: \$ / HOME: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Buildings Demolished	Buildings	1250	284	22.72%	250	284	113.60%
Expand Accessible and Affordable Housing (contd)	Affordable Housing Non- Homeless Special Needs	Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Homeowner Housing Rehabilitated	Household Housing Unit	1250	248	19.84%	250	248	99.20%
Expand Affordable Homeownership Housing	Affordable Housing Non- Homeless Special Needs	Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Direct Financial Assistance to Homebuyers	Households Assisted	4625	1147	24.80%	925	1147	124.00%
Expand Education, Employment and Self- (contd)	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	5900	1180	20.00%	1180	1180	100.00%
Expand Fair Housing Outreach, Education, (contd)	Affordable Housing Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	6000	3645	60.75%	1200	3645	303.75%

Expand Housing Opportunities and Services (contd)	Affordable Housing Homeless Non- Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$ / ESG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	
Expand Housing Opportunities and Services (contd)	Affordable Housing Homeless Non- Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$ / ESG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	6850	881	12.86%	1370	881	64.31%
Expand Housing Opportunities and Services (contd)	Affordable Housing Homeless Non- Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$ / ESG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Homeless Person Overnight Shelter	Persons Assisted	5500	1571	28.56%	1100	1571	142.82%
Expand Housing Opportunities and Services (contd)	Affordable Housing Homeless Non- Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$ / ESG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Homelessness Prevention	Persons Assisted	4930	590	11.97%	986	590	59.84%

Expand Housing Opportunities and Services (contd)	Affordable Housing Homeless Non- Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$ / ESG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Jobs created/retained	Jobs	0	0		0	0	
Expand Housing Opportunities and Services (contd)	Affordable Housing Homeless Non- Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$ / ESG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	HIV/AIDS Housing Operations	Household Housing Unit	135	57	36.77%	31	57	183.87%
Expand Services and Programs to Protect (contd)	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	0	
Expand Services and Programs to Protect (contd)	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	50000	9978	19.96%	10000	9978	99.78%

Expand Services and Programs to Protect (contd)	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Other	Other	9000	6025	66.94%	1800	6025	334.72%
Expand Support for Small Business Owners (contd)	Non-Housing Community Development	CDBG: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Jobs created/retained	Jobs	1650	18	1.09%	330	18	5.45%
Expand Support for Small Business Owners (contd)	Non-Housing Community Development	CDBG: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Businesses assisted	Businesses Assisted	600	1525	254.17%	120	1525	1270.83%
Expand Support for Small Business Owners (contd)	Non-Housing Community Development	CDBG: \$ / Neighborhood Preservation Initiative: \$ / Other: \$	Other	Other	5000000	698709	13.97%	1000000	698709	69.87%
Foster Open Access to All Housing and Com (contd)	Affordable Housing Non-Housing Community Development	CDBG: \$ / Local Housing Trust Fund: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	40000	5459	13.65%	8000	5459	68.24%
Foster Open Access to All Housing and Com (contd)	Affordable Housing Non-Housing Community Development	CDBG: \$ / Local Housing Trust Fund: \$	Other	Persons Assisted	2750000	587790	21.37%	550000	587790	106.87%

Foster Open Access to All Housing and Com (contd)	Affordable Housing Non- Housing Community Development	CDBG: \$ / Local Housing Trust Fund: \$	Other	Organizations Assisted	100	5	5.00%	20	5	25.00%
Preserve Affordable Homeownership Housing	Affordable Housing Non- Homeless Special Needs	CDBG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	625	1119	179.04%	125	1119	895.20%
Preserve Affordable Homeownership Housing	Affordable Housing Non- Homeless Special Needs	CDBG: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Homeowner Housing Rehabilitated	Household Housing Unit	12000	2362	19.68%	2400	2362	98.42%
Preserve Affordable Rental Housing	Affordable Housing Non- Homeless Special Needs	HOME: \$ / Local Housing Trust Fund: \$ / Neighborhood Preservation Initiative: \$	Rental units rehabilitated	Household Housing Unit	500	288	57.60%	100	288	288.00%
Strengthen Community Assets and Manage Vacant Land	Non-Housing Community Development	CDBG: \$ / Other: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	600000	628477	104.75%	120000	628477	523.73%
Strengthen Community Assets and Manage Vacant Land	Non-Housing Community Development	CDBG: \$ / Other: \$	Other	Persons Assisted	250000	13978	5.59%	50000	13978	27.96%

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City supported 25 affordable housing projects in FY 2023 through its neighborhood-based housing initiatives, continuing to work toward overcoming construction delays and supply issues related to the pandemic. Five projects were completed during the fiscal year: St. Rita Place, Apartments at New Market West, Golden Age Living Accommodations, Norris Homes Phase V, and HELP Philadelphia VI, together adding 325 new affordable housing units. Three preservation projects were completed: Monument Village, Carl Mackley Apartments, and Karen Donnally/Iris Nydia Brown Townhomes; preserving 288 affordable rental units. The remaining 17 projects under construction or near completion include 14 new construction or rehabilitation projects, and 3 preservation projects. Once complete, these projects will add 591 units to affordable housing supply and preserve 249 existing units currently occupied by low-/mod-income households.

The City met its goal for settlement assistance grants through the Philly First Home Program and Urban Affairs Coalition's employer-assisted Home Buy Now program. Home Buy Now awarded 16 grants, and the Philly First Home Program, relaunched in May 2022, made grants 1,131 to first time homebuyers. CDBG-funded housing counseling agencies provide pre-purchase counseling to all Philly First Home recipients.

The City reached 99.78% of its housing counseling goal, assisting 9,978 persons of the 10,000 annual goal was met. The goal for tangled title assistance was exceeded with over 1,119 vacancy prevention services provided. The City and its partners also continued eviction diversion and rental assistance programs, helping thousands of renter households stay in their homes. Additionally, the City provided homelessness prevention to 590 households at-risk of homelessness, reaching 59.8% of the Homelessness Prevention goal.

The Basic Systems Repairs program reached 98.4% of its target, serving 2,362 households. The Energy Coordinating Agency did not reach its target for the Heater Hotline program. The Heater Hotline Program served a large number of households—5,459 compared to the original goal of 8,000. We have since reevaluated the goal for this program, and the performance as it relates to the new goal will be reflected in next year's CAPER.

The City also supported several strategies outside the Annual Action Plan including increasing homeownership opportunities for Philadelphia Housing Authority (PHA) tenants, promoting private sector development through density bonuses for affordable units, identifying additional incentives for affordable housing developed through the private sector, and streamlining the process for conveying publicly owned land for development of affordable housing.

Neighborhood services (i.e. the Neighborhood Advisory Committee program) and the Pennsylvania Horticultural Society's (PHS) greening programs

exceeded their goals for population impact. Large swaths of the city continue to benefit from these programs. Specifically, PHS' blight remediation efforts have been associated with increased property values, reduced crime, and health improvements; and NACs continue to help residents access City and other resources to improve their lives and communities.

The City exceeded its goal for Neighborhood Development Grants and Technical Assistance to Micro Businesses. However, it did not meet its goal for Storefront Improvement Program, Targeted Corridor Revitalization Management Program, the Business Loan Program, and Targeted Neighborhood Business Attraction and Expansion. Those goals were not fully met because Commerce shifted funding sources which changed the ability to document area accomplishments that would have normally been funded by CDBG. Commerce exceeded technical assistance to micro businesses because much of Commerce Funds were diverted to support small businesses who experienced a decline in revenue and sought resources to be sustained during COVID-19. These businesses represent economic vitality to many low- and moderate-income communities.

CDBG-CV funds were used to support the City's FY 2023 housing, community development, and commerce activities. CV-funded program outputs are included in this report.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	HOME	ESG	HOPWA
Race:				
White	692	29	2,226	121
Black or African American	5,358	331	9,668	599
Asian	508	2	92	2
American Indian or American Native	33	1	75	0
Native Hawaiian or Pacific Islander	8	10	65	1
Total	6,599	382	12,126	723
Ethnicity:				
Hispanic	49	11	1,424	123
Not Hispanic	6,550	156	10,893	699

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

For CDBG, approximately an additional 343 households received Basic Systems Repair Services but either identified as other-multicultural, refused to identify race, or refused to identify ethnicity. This number is not included in the CR-10 as generated by IDIS. CDBG and CDBG-CV funded projects are included in this column.

For HOPWA (entered manually), this chart does not include all options for reporting race as it appears in the HOPWA CAPER. There were 99 beneficiaries who reported more than one race; of that, 63 were Hispanic. The TOTAL number of HOPWA Beneficiaries is 822. HOPWA and HOPWA-CV funded activities are included in this column.

For (H)ESG (entered manually), an additional 773 beneficiaries identified as multi-racial, didn't know race, refused to identify race, or data was not collected regarding race. 582 beneficiaries did not know ethnicity, refused to identify ethnicity, or data was not collected regarding ethnicity. The total number of (H)ESG beneficiaries was 12,899. ESG and ESG-CV activities are included in this column.

For HOME (entered manually), an additional 181 households did not disclose ethnicity. The total number of HOME beneficiaries was 382 households.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	51,052,090	65,587,922
HOME	public - federal	13,200,672	7,498,978
HOPWA	public - federal	8,731,093	6,378,740
ESG	public - federal	3,815,940	4,631,324
Housing Trust Fund	public - local	43,870,000	25,552,645
Other	public - local	47,076,000	19,211,378

Table 3 - Resources Made Available

Narrative

The "Other" listed in the above table is a combination of CDBG-CV and ESG-CV Funding; Section 108 loan resources; City of Philadelphia General Funds; the Commerce Department's Storefront Improvement Program; and CDC Tax Credits. HOPWA-CV is not included in "Other".

In Program Year 2019, the City received COVID-19 funding totaling \$74,015,375. The amounts that were expended during the 2022 Program Year are broken down as follows: \$1,281,137 of CDBG-CV; \$9,525 of HOPWA-CV; and \$2,382,526 of ESG-CV.

The City also had City of Philadelphia Housing Trust Fund Resources in the amount of \$43,870,000 made available in City FY 23 (HUD Program Year 22) and expended \$25,552,645 during the year.

The City made available \$20,000,000 of Section 108 Loan Resources and \$0 was expended during the City FY 23 (HUD Program Year 22).

Identify the geographic distribution and location of investments

Target Area	Planned	Actual	Narrative
	Percentage of Allocation	Percentage of Allocation	Description
Philadelphia	100		Citywide
Place-based Strategies: Choice, Promise			
Zone and 22nd Police District			Place-based

Table 4 – Identify the geographic distribution and location of investments

Narrative

Philadelphia takes a balanced approach to the implementation of its housing and community development activities. It invests in struggling communities, provides support to middle neighborhoods, seeks to preserve affordability in appreciating neighborhoods and looks to leverage assets in high

opportunity areas to benefit low- and moderate- income households. Maps on area eligibility, demographics, and program activity are provided in the Appendix.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

DHDC financing for rental projects has generated equity investment through the utilization of the Low-Income Housing Tax Credits (LIHTC) by corporations and equity funds such as the National Equity Fund (NEF). A total of 7 city-supported affordable rental housing developments received a LIHTC, leveraging the City's support of \$20 million with over \$131 million of additional investment from private sources.

DHCD provided approximately \$7.8 million in funding to support a network of 25 housing counseling agencies to provide intensive mortgage foreclosure intervention services, pre-purchase counseling, tenant counseling, and other housing counseling services to residents of Philadelphia. This includes leveraging a total of \$470,000 in local General Funds. The majority of these agencies are also authorized to conduct services through the Pennsylvania Housing Finance Agency (PHFA), which estimates at least \$250,000 of leveraged funds.

DHCD also leveraged over \$2 million in local Housing Trust Funds to support heater repairs and utility grants to low-income residents. Approximately \$5 million in Housing Trust Funds and \$2 million in Neighborhood Preservation Initiative funds supported the City's vacancy prevention and housing counseling activities. CDBG funds allocated for the City's vacant land management programs leveraged a total of \$2.89 million in City General Funds. The Neighborhood Preservation Initiative also supported the Business Loan Program and Neighborhood Development Grants program.

Match Requirements – The City has met its HOME match requirements as detailed in the HOME Table below. In addition, the City allocated \$3,816,000 in General Funds to meet the ESG match requirement.

Publicly-owned Land – Three multi-family, affordable rental housing projects utilized publicly owned land, and seven Turn the Key properties utilizing publicly owned land closed during the fiscal year.

Fiscal Year Summary – HOME Match						
1. Excess match from prior Federal fiscal year	48,955,168					
2. Match contributed during current Federal fiscal year	0					
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	48,955,168					
4. Match liability for current Federal fiscal year	0					
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	48,955,168					

Table 5 – Fiscal Year Summary - HOME Match Report

	Match Contribution for the Federal Fiscal Year										
Project No. or	Date of	Cash	Foregone	Appraised	Required	Site	Bond	Total Match			
Other ID	Contribution	(non-Federal	Taxes, Fees,	Land/Real	Infrastructure	Preparation,	Financing				
		sources)	Charges	Property		Construction					
						Materials,					
						Donated labor					

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period										
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$						
\$189,163.8	0	0	0	\$189,163.8						

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

Asian or

Pacific

Islander

Alaskan

Native

Minority Business Enterprises

Black Non-

Hispanic

0

0

16

		•				
		America				
		n				
		Indian				
Contracts						
Dollar	61,748,262.00					
Amount		0	0			
Number	3	0	0			
Sub-Contracts						
Number	122	0	0			
Dollar						
Amount	47,266,209.34	0	0			
	Total	Women	Male			
		Business				
		Enterprise				
		S				
Contracts						
Dollar						
Amount	61,748,262.00	0 61,748,2				
Number	3	0	3			
Sub-Contra	cts					
Number	122	25	97			
Dollar						
Amount	47,266,209.34		37,872,520.04			
		9,393,689.30				
		Table 8 - Mino	itv Business and			

Total

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted

	Total	Minority Property Owners			White Non-	
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Number	0	0	0	0	0	0
Dollar						
Amount	0	0	0	0	0	0

White Non-

Hispanic

61,748,262.00

3

95

Hispanic

0

0

3

11,165,080.08 1,957,496.31 31,583,685.28

Table 9 - Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

Parcels Acquired

0

0

0

Nonprofit Organizations

Displaced

0

0

Households Temporarily

Relocated, not Displaced

0

0

Households	Total	Minority Property Enterprises				White Non-	
Displaced		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic	
Number	0	0	0	0	0	0	
Cost	0	0	0	0	0	0	

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual	
Number of Homeless households to be	265	526	
provided affordable housing units	365		
Number of Non-Homeless households to be	4.120	10.022	
provided affordable housing units	4,120	10,032	
Number of Special-Needs households to be	2.024	1 244	
provided affordable housing units	2,824	1,244	
Total	7,309	11,802	

Table 11 – Number of Households

	One-Year Goal	Actual	
Number of households supported through	2,000	7.422	
Rental Assistance	2,909	7,432	
Number of households supported through	200	225	
The Production of New Units	300	325	
Number of households supported through	2.750	2.000	
Rehab of Existing Units	2,750	2,898	
Number of households supported through	4.250	4.447	
Acquisition of Existing Units	1,350	1,147	
Total	7,309	11,802	

Table 12 - Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City met its one-year goals for homeless and non-homeless households to be provided affordable housing, as well as the number of households supported through rental assistance, production of new units, and rehab of exiting units. We met these goals by far exceeding the number of expected beneficiaries in programs like Targeted Financial Assistance and other rental assistance programs and in the production and preservation of affordable housing units.

We did not, however, meet our goals for the number of special-needs households to be provided affordable housing units or the number of households supported through acquisition of existing units. Programs such as Philly First Home and the preservation and production of units provided to special needs households did not meet initial goals established in the AP-55 section of the Consolidated Plan.

Note: The City accomplishments reflected in the tables above and below are directed to assisting residents with the greatest needs. All of the households supported through rental assistance resided in affordable housing as defined by section 215(a)(1)(A).

Discuss how these outcomes will impact future annual action plans.

The City strives to meet program goals, and believes it will meet, if not surpass, many of its goals in FY 2024. However, progress in meeting our goals depends heavily on the level of CDBG, HOME, ESG, and HOPWA resources Philadelphia receives, as well as our ability to leverage local funds.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	1,420	235
Low-income	908	72
Moderate-income	135	75
Total	2,463	382

Table 13 - Number of Households Served

Narrative Information

Note: The totals in Tables 11 and 12 are greater than the combined total of CDBG and HOME in Table 13, because the latter reflects CDBG- and HOME-funded programs only. Tables 11 and 12 include accomplishments from programs funded with local and other federal dollars, e.g. HOPWA, in addition to those funded with HOME and CDBG.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Year 48 Goal:

 Continue to coordinate outreach efforts to target key areas and identify new areas where homeless individuals are located, especially in the Kensington/Fairhill area and encampments throughout the city.

In the Kensington and Fairhill neighborhoods, various outreach efforts concentrate on those that may have multiple barriers to housing, along with those that may be part of an encampment. OHS Prevention and Intake staff participate in a weekly Wellness Resource Fair held in Kensington. Citizens are able to access healthcare via nurses, harm reduction via community organizations, and can receive treatment and/or housing assessments. The OHS Prevention, Diversion, and Intake Unit has contracted with non-profit community organizations for Mobile Housing Assessors that provide mobile assessments for housing services for unsheltered individuals both alone, and those who may be part of an encampment. The mobile nature of these services helps ensure that unsheltered individuals can be identified and reached no matter where they may be in the City.

Young Adults

The City has established a collaborative and holistic approach to helping young adults 18-24 who are experiencing homelessness. This approach is designed to provide dedicated services to youth, gives them a voice and to advance research on youth homelessness. In 2023, the Young Adult Leadership Committee, comprised of 18-24 years old with lived experience of homelessness, convened to develop a coordinated community plan to implement better access and outreach to young people. Through this work they were able to recruit new members, evaluate the coordinated entry system, emergency housing voucher process, establish community trainings focused on youth homelessness, and submit a strong application for federal, state, and local funding opportunities funds. They helped secure an \$8.2 million dollar Youth Homeless Demonstration Program Grant. YALC then reviewed twelve project applications and selected five programs to better meet the needs of youth experiencing homelessness and build a stronger footprint by adding more access points for these youth.

Refugee, Immigrant and Non-English-Speaking Communities

OHS has expanded outreach into immigrant communities, particularly by building the capacity of two immigrant-serving partner organizations to address the housing needs of people they serve. OHS has worked to help immigrant-serving organizations address critical expenses associated with providing safety for domestic abuse survivors. In addition, we secured funding for a new English-Spanish bilingual mobile assessor to provide assessments for housing and other services anywhere in Philadelphia. The CoC Roadmap to Homes board added a community elected board seat representing underserved populations, specifically immigrant and refugee communities. And the City has been implementing a housing counseling program model in the Latinx community from the previous pilot project where

homelessness prevention services are nested in a community-based setting dedicated to their unique cultural and linguistic needs.

OHS has established the PHARE Advisory group. Which is a 15-member group comprised of public and private agencies that serve the Latinx/Hispanic population. The PHARE advisory group will hire one consultant to develop a strategy to hire more bilingual, multicultural staff within OHS and partnering agencies. The advisory group will hire a second consultant to review all public documents to develop a marketing plan for Latinx/Hispanic community for homelessness prevention and other housing assistance resources. This effort will also be expanded to use these strategies for all non-English speaking citizens of Philadelphia.

Engaging the Landlord Community

The Landlord Gateway Program centralizes resources to help both current and prospective landlords navigate the City's processes, requirements, and guidance through a single location. The Gateway includes housing-related services and resources from 16 City departments and agencies to help landlords with everything from obtaining a rental licenses to participating in affordable housing programs.

Partnering with SEPTA

The Hub is a partnership between SEPTA, the City, and Project HOME (the City's primary outreach resource) that provides showers, laundry, snacks, a place to rest and access to services. Located in the Concourse of Philadelphia's Suburban Station transit depot, the Hub of Hope steadily serves those who are most vulnerable in Center City. The most important update in this partnership is that we have been able to get SEPTA use our HMIS Data System so that we can better understand the nature and number of people they are interacting with to better respond to the needs of these individuals.

Addressing the emergency shelter and transitional housing needs of homeless persons

Year 48 Goals:

- Continue to provide emergency housing assistance to meet the needs of people experiencing homelessness, including individuals and families, households fleeing domestic violence, and unaccompanied youth.
- Reduce the length of stay in emergency and transitional housing to 130 days.
- Increase the percentage of exits from emergency and transitional housing to permanent housing to 40 percent.

We provided emergency shelter to 14,257 people, transitional housing to 890, and permanent supportive housing to 4,139 persons.

The average length of stay in emergency shelter and/or transitional housing was 86 days, down from 143 days in the previous year.

We had 2,714 exits from Emergency or Transitional Housing to Permanent Housing destinations. This accounts for 12% of the total exits from ES/TH.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Year 48 Goals:

Prevent 1,500 very low-income households from experiencing homelessness.

OHS provided 2,554 households with homelessness prevention or diversion assistance. There were fewer homelessness prevention dollars available, and the COVID-era eviction moratorium was lifted. The increase in the number of first-time homeless underscores the importance of increasing the supply of affordable housing and making available adequate funding as a key strategy in preventing people from becoming homeless.

OHS and funding partner Department of Behavioral Health and Intellectual disAbility Services (DBHIDS), implemented a pilot initiative of the evidence-based model, Frequent Users Systems Engagement (FUSE), to offer 5-year housing vouchers to **45** people with extensive histories in multiple systems: criminal justice, behavioral health, and homelessness. They are identified, through a cross systems data match, as frequent utilizers of Office of Homeless Services (OHS) and Philadelphia Department of Prisons (PDP). Individuals must have a diagnosis of a Serious Mental Illness (SMI). This practice provides a data-driven identification of the target population, assertive targeting, supportive housing, enhanced service coordination and care management and a metric to gauge reductions in use and cost effectiveness.

OHS has built strong coalitions with varying social service systems that are focused on specific needs of people experiencing and at risk of homelessness. These include strategic partnerships with Philly Homes 4 Youth, and shared Public Spaces. OHS has conducted training for youth-serving stakeholders in Philadelphia around identifying and supporting youth at risk of homelessness and experiencing homelessness, including the entire Philadelphia public library system and hospitals with a focus on how to link youth with resources such as youth street outreach teams.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Year 48 Goal:

- Move 1,000 households experiencing homelessness into permanent housing.
- Move 450 families to permanent housing with rapid re-housing assistance.

We had 2,714 exits from Emergency or Transitional Housing to Permanent Housing destinations and we served 3,087 people with Rapid Rehousing programming.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Philadelphia Housing Authority (PHA) is a state-chartered agency that develops, acquires, leases and operates affordable housing for city residents with limited incomes. Established in 1937, PHA is the nation's fourth-largest housing authority and the largest affordable housing provider in Pennsylvania. PHA is one of the original thirty-nine public housing authorities nationwide to be designated by the US Department of Housing and Urban Development (HUD) as a Moving to Work (MTW) Agency. A s part of the MTW program, PHA is required to submit an MTW Annual Report to HUD at the end of each fiscal year.

PHA's housing preservation and neighborhood revitalization efforts support the goals established in the Assessment of Fair Housing (AFH) Plan jointly issued by the City and PHA and accepted by HUD in February 2017 and further updated in FY 2023. These goals emphasize the importance of a balanced approach to fair housing including preservation of existing housing, development of new affordable rental and homeownership housing, investments to improve the quality of life in distressed neighborhoods, and mobility initiatives to support housing in high opportunity areas.

Below is a summary of PHA's major activities in Fiscal Year (FY) 2023, i.e. the period from April 1, 2022 through March 31, 2023.

Sharswood/Blumberg

The Choice Neighborhoods Transformation Plan for Sharswood/Blumberg is the largest mixed-income, mixed-use redevelopment project underway in the City of Philadelphia. Funded in part by a \$30 million HUD Choice Neighborhoods Implementation grant, the Plan calls for the development of 1,203 units of mixed-income housing, including affordable rental and homeownership units.

A total of 457 housing units have been completed and an additional 745 are under construction or near closing in development phases undertaken by PHA or through development partnerships overseen by PHA. The redevelopment project has catalyzed the broader revitalization of the Sharswood neighborhood, including the development of the new \$52 million mixed-use (retail and housing) Sharswood Ridge complex, adjacent to PHA's headquarters. Sharswood Ridge's first major tenant, a fresh foods grocery outlet, opened its doors in FY 2023, the first supermarket to open in the neighborhood in over 50 years.

In addition to this housing and retail development, a new Youth and Family Center opened its doors within PHA's headquarters in October 2022. The Vaux Community Building has been substantially rehabilitated and is now home to PHA's Workforce Center, a Section 3 Resource Center, a neighborhood high school operated by Big Picture Schools, a CVS Pharmacy training facility, resident business incubator and other community services.

North Central/Norris

In FY 2023, the Choice Neighborhood Transformation Plan for North Central/Norris was successfully completed in collaboration with the City, resulting in extensive community improvements and construction of 272 rental, 30 homeownership units, and a community center. PHA is developing plans to build additional housing units on the former public housing site. PHA will continue to collaborate with the City on the final CNI grant close-out and serve as People Lead Partner, including overseeing endowment- funded service activities for Norris residents.

West Park Apartments

PHA is undertaking the complete redevelopment of West Park Apartments, an 11-acre, 327-unit Public Housing development. In FY 2023, PHA continued to plan for the redevelopment financing and design, finalized the overall \$450 million plan to develop 1,000 mixed-income units, selected development partners, and relocated current residents. The plan, which was developed in consultation with the community and approved by the PHA Board in January 2023, will include the substantial rehab of three (3) existing high-rise towers; new construction of a midrise building for seniors; and, development of low-rise apartment buildings and new family townhomes throughout the site and on an adjacent lot. The redeveloped West Park Apartments will include units targeted for households earning up to 60% of Area Median Income, including Public Housing replacement units, as well as market-rate units. Ground floor commercial spaces will be incorporated into the development plan along with extensive site reconfiguration, infrastructure improvements and a new gateway to Market Street. Subject to financing plan and other approvals, PHA projects that the first phase of construction will begin in late FY 2024.

Bartram Village/Kingsessing

PHA was awarded a Choice Neighborhoods Planning grant for Bartram Village and the surrounding Kingsessing neighborhood to support the development of a comprehensive transformation plan. In April 2020, HUD accepted the resultant Transformation Plan which envisions the development of 608 mixed income units, including 500 Public Housing replacement units and a series of innovative neighborhood improvements and supportive services activities. In FY 2023, PHA's planned redevelopment of the Bartram Village public housing development achieved a major milestone with PHFA's October 2022 award of 9% Low Income Housing Tax Credits for the first off-site construction phase. PHA anticipates that closing on the first phase will occur in FY 2024. Also in FY 2023, in partnership with the City, PHA submitted a \$50 million application to HUD for competitive Choice Neighborhoods Implementation grant funding. (HUD awarded the grant to PHA and the City in early FY 2024.)

Fairhill Apartments

PHA continued to plan for the complete redevelopment of the Fairhill Apartments public housing development in multiple on and off-site phases. The redevelopment plan calls for one-for-one replacement of the existing 264 housing units plus 100 additional units; reconfiguration of streets; demolition of low-rise buildings; rehabilitation of two tower buildings as senior housing; development of replacement family units on and off-site; and rehabilitation of a nearby community center. In FY 2023, PHA moved forward with plans to acquire approximately 100 off-site parcels. Subject to financing plan and other approvals, PHA projects that construction of the first phase will commence in FY 2024.

Rental Assistance Demonstration (RAD)

The RAD program allows PHA to leverage public, private and other capital sources through conversion of public housing subsidies to long-term project-based assistance. RAD is a critically important component of PHA's efforts to secure new capital resources necessary for the long-term preservation of PHA's existing multifamily public housing portfolio. RAD also supports PHA's efforts to transfer subsidies from distressed, vacant scattered site public housing units to newly developed affordable housing. As of the end of FY 2023, PHA has closed on 1,970 rental units at 30 developments sponsored by PHA and partner organizations that will serve veterans, seniors, formerly homeless families and other underserved, diverse populations while also helping to catalyze additional public and private sector investments into neighborhoods. To date, total development costs exceed \$685 million for RAD projects which have closed, including over \$303 million in private equity.

Harrison Plaza Senior Tower

The conversion of Harrison Senior Tower, which was completed in FY 2023, illustrates how RAD has enabled PHA to preserve aging housing stock by leveraging financial resources to renovate and improve the quality of life for its residents. As part of its overall asset repositioning strategy, PHA transformed the Tower, a 67-year old building in need of costly repairs, into a high-quality senior community which provides residents with unit and

community amenities to allow them to age comfortably, including grab bars and other life safety unit features and building amenities such as a community room with an outdoor patio and health screening room.

Public Housing Development

PHA is one of the few agencies nationwide to continue to develop public housing units in collaboration with well-qualified, primarily mission-driven housing partners. This activity allows PHA to tap into existing, but unused, public housing Annual Contributions Contract (ACC) authority to help spur the development of new affordable housing. In FY 2023, construction was completed on Rafael Porrata Doria Place, a 30-unit development designated for senior and disabled families. PHA is also collaborating with community partners on nine additional (9) new public housing developments, which were still under development as of the end of the fiscal year. A majority of these new developments will be converted to project-based assistance prior to occupancy under Faircloth-to-RAD or RAD transfer of assistance.

Citywide Development

Over the course of the fiscal year, PHA provided long-term subsidy to over 4,450 housing units at 160 developments throughout the city through the Unit Based Voucher (UBV) program. Development sponsors include dozens of mission-driven and other organizations, including Liberty Resources, Project HOME, New Courtland, HACE, Nueva Esperanza, Women's Community Revitalization Project, Mission First Housing Group, HELP USA, Methodist Family Services, and others. In FY 2023, PHA entered into Agreements and/or Housing Assistance Payments Contracts for 146 new units at two (2) developments, both RAD conversions under the UBV program. UBV is increasingly a major catalyst for new affordable development in Philadelphia, as it provides long-term operating supports necessary to ensure that rents are affordable to households with incomes at or below 50% of Area Median Income.

During FY 2023, planning continued for collaborative partnerships with private and nonprofit affordable housing developers to safeguard long-term affordable housing development in targeted areas of Philadelphia by transferring vacant properties for redevelopment. A 20-year restrictive covenant will ensure that the properties will be redeveloped as long-term affordable housing.

Leased Housing

In FY 2023, PHA provided rental subsidies to over 20,000 low-income households consisting of families with children, seniors and people with disabilities through its local Leased Housing Programs. Households served through the UBV program are included in this total.

PHA continued to develop and implement initiatives to streamline leasing and inspections, increase owner participation, and improve customer service including providing financial incentives to owners to encourage leasing of new HCV units and to retain owners currently participating in the HCV program who lease units in opportunity neighborhoods.

Affordable Homeownership

PHA operates a broad array of first-time affordable homeownership initiatives designed to expand housing choice and increase the number of first-time, low-income homebuyers. Through these initiatives, a total of 46 public housing and HCV families became new homeowners in FY 2023. To further equitable development efforts and increase affordable homeownership opportunities for PHA families, PHA expanded its partnership with Jumpstart Philly to support local aspiring developers and renovate vacant and distressed scattered site units for affordable homeownership. In FY 2023, developers completed renovations on the first 10 scattered site units, which were sold to qualifying low-income families. PHA began preparations for the second cohort of 20 scattered site units, conveying these units to the partnership for renovation.

Resident Supportive Service Programs

PHA funds and other partner-leveraged funds were leveraged to support extensive workforce development, adult and youth education, financial literacy, senior service, health care and other programs and services to meet the needs of PHA residents. PHA works directly with residents through the Resident Programs and Partnerships (RPP) Division and their Workforce Center, Section 3 Resource Center and Job Bank, and the Youth and Family Center, which opened its doors in FY 2023. PHA also continued to collaborate with a network of partners, who have demonstrated a long-standing commitment to serving PHA's residents.

Re-Entry Initiatives

PHA continued implementation of the Second Chance program, which provides supportive services and housing subsidies to formerly incarcerated returning citizens that are active participants in good standing with the Eastern District Federal Court Supervision to Aid Reentry (STAR) Program and Mayor's Office of Reintegration Services (RISE) Program. The program grew in FY 2023, with 13 participants receiving housing, counseling, education, job training and placement services. Through this partnership, Second Chance helps to prevent homelessness and, hopefully, interrupt the cycle of recidivism.

Blueprint to End Homelessness Initiative

PHA continued to provide housing opportunities for homeless individuals and other hard to serve special populations, building on and enhancing the ongoing collaboration between the City and PHA to reduce homelessness through the "Blueprint to End Homelessness" initiative. See also Emergency Housing Voucher summary below.

Sponsor Based Shared Housing Pilot

In FY 2023, PHA provided housing opportunities to 73 individuals in 41 units through partnerships with the City, which serves homeless and other hard to serve populations, and the Community College of Philadelphia (CCP), which serves low-income, at-risk CCP students.

Voucher Holder Mobility

PHA started a Housing Opportunity Program (HOP) in August 2013 to assist voucher holders in locating units and prospective property owners in opportunity neighborhoods within and outside of Philadelphia. The program provides participants with a broad range of supportive services, housing counseling, and other support for their successful transition to higher opportunity neighborhoods. Through the HOP program, PHA also works with new and potential owners whose units are located in opportunity neighborhoods. As a result, 11 families successfully leased up in high-opportunity neighborhoods through support from the HOP program in FY 2023. PHA also continued to provide owner incentives intended to encourage owners to lease their units in opportunity neighborhoods to HCV participants in order to increase the supply of units available to voucher holders.

Small Area Fair Market Rents

PHA utilizes Small Area Fair Market Rents (SAFMRs) to establish payment standards for the HCV tenant-based program, which allows PHA to establish multiple HCV payment subsidy standards at the zip code level, instead of utilizing single payment standards for the entire City. Adoption of SAFMRs is projected, over time, to assist HCV program participants to move from areas with high concentrations of poverty to higher opportunity areas that have better access to jobs, education, and other services.

Veterans Administration Supportive Housing

PHA continued its partnership with the Department of Veteran's Affairs (VA) to serve veterans, through the Veterans Administration Supportive Housing Program (VASH) program. The program provides rental assistance for homeless veterans through HUD funding and offers case management and clinical services through the VA. Receipt of an additional allocation of VASH vouchers allowed PHA to serve 688 veterans in FY 2023.

Mainstream Vouchers

In FY 2023, PHA provided housing assistance to 394 non-elderly persons with disabilities with Mainstream vouchers. PHA continued its partnerships with the City of Philadelphia Office of Homeless Services and Liberty Resources to provide case management and support for Mainstream voucher holders.

Foster Youth to Independence Vouchers

PHA worked in collaboration with the Philadelphia Department of Human Services to administer Foster Youth to Independence vouchers which HUD initially allocated to PHA in FY 2022. As of the end of FY 2023, PHA was providing housing assistance to 59 individuals under the age of 25 who were homeless or at-risk of homelessness and who have a history of involvement in the child welfare system.

Emergency Housing Vouchers

PHA continued to provide housing assistance to families experiencing or at-risk of homelessness, including those fleeing domestic violence, through the Emergency Housing Voucher (EHV) program. PHA partners with the Philadelphia Office of Homeless Services for the Philadelphia Continuum of Care (CoC), which has committed to providing applicant referrals, housing search and other services to EHV voucher holders. As of the end of FY 2023, PHA was serving 562 families through the EHV program.

Jobs Plus at Wilson Park

PHA completed its first year of implementing the Jobs Plus program at Wilson Park in FY 2023. To date, PHA has assisted 190 residents, providing post-assessment services to 151 of these residents and enrolling 143 in the Jobs Plus Earned Income Disregard rent incentive.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

PHA continued to actively support resident engagement in all facets of PHA operations including, but not limited to, helping to shape management strategies and homeownership programs and policies. Elected resident leaders who represent PHA residents continued to meet regularly with PHA staff virtually or in person to review and discuss planned initiatives, identify and resolve issues, and explore new opportunities for collaboration. In addition to the presence of two resident leaders who sit on PHA's Board of Commissioners, resident leaders held meetings in advance of every PHA Board meeting to review and discuss proposed Board actions. Resident leaders also met on a generally monthly timetable with PHA staff for "Resident Roundtable" discussions and presentations. PHA supports meaningful engagement with PHA residents by expanding opportunities to solicit feedback, listen to, and have constructive dialogues at the early stages of planned initiatives in order to improve the flow of information, share ideas, and provide greater opportunity for input before plans are solidified.

As noted above, PHA continued its comprehensive set of programs to provide residents with homeownership opportunities which resulted in 46 public housing residents and HCV participants becoming new homeowners over the past year. On an ongoing basis, PHA's Homeownership Division sponsors first-time homebuyer workshops where residents learned about financial planning, credit review and repair, affordability, mortgage pre-qualification, and identifying real estate agents and home inspection companies. PHA also continued its working partnerships with financial institutions, housing counseling agencies and realtors. Finally, PHA incorporates affordable homeownership into its major redevelopment programs wherever feasible, including the Sharswood/Blumberg and North Central/Norris and Bartram Village initiatives discussed above.

Actions taken to provide assistance to troubled PHAs

Not applicable. PHA is not a troubled agency.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

As described in section SP-55 of the 2022-2026 Consolidated Plan, Philadelphia's City Council and administration are committed to addressing affordable housing challenges. Local policies such as tax policy affecting land and other property, land use controls, zoning ordinances, building codes, fees and charges are consistently assessed for their impact on affordable housing. No existing local policies were identified as having a significant negative impact on affordable housing. Therefore, there were no actions taken to remove or ameliorate the negative effects of public policies.

However, the City has taken action to pursue and continue policies and programs to address other barriers to affordable housing, including:

- In fiscal year 2023, City Council passed an ordinance (Bill No. 220655) authorizing DHCD to
 continue the Eviction Diversion Program and requiring landlords to participate in the program
 before filing for eviction in court. This requirement, along with tools such as housing counseling,
 mediation, and financial assistance offered through the program help to ameliorate some
 barriers to affordable housing that tenants face.
- In fiscal year 2023, City Council passed an ordinance (Bill No. 221018) requiring DHCD to
 establish a public directory of privately owned, City-, state-, and federally- assisted affordable
 rental housing for low-and moderate- income households. This directory may be used for
 analysis, including estimates of which Affordable Housing Properties are at greatest risk of
 expiration or nonrenewal based on various factors.
- Programs helped Philadelphia households gain housing stability; for example, the Tangled Title
 program helped homeowners establish title to their homes in order to qualify for other
 programs or assistance, and the PHL Housing+ program enrolled 300 renter households from
 the PHA Housing Choice Voucher and public housing waitlist to receive direct cash payments
 monthly for 2.5 years.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City of Philadelphia continues to reduce the number of housing units with identified lead hazards. When a child is identified with an elevated blood level (EBL), the Philadelphia Department of Public

Health (PDPH) Lead and Healthy Homes Program (LHHP) provides home visiting, education, and lead inspections. In most cases, interior deteriorating lead paint and lead dust is identified as the source of the child's lead exposure.

In FY 2022, LHHP provided education on the importance of lead screening and the prevention of lead poisoning to 399 families of children screened for blood lead levels. Our inspectors investigated

325 new cases of children with elevated blood lead levels. Of these children, 70 live in homes that were remediated to address lead hazards.

The city established regulations to protect city residents from exposure to lead, with amendments to the Philadelphia Code being added in 2019. One of the regulations states that all children between the ages of 9 months and 21 months must be tested for blood lead at the first practical opportunity. A second blood test, between the ages of 21 months and 72 months, is also required. In the past, the LHHP attended many community meetings, health fairs, and resource fairs to give presentations on lead poisoning prevention and the dangers of lead. The LHHP approached this lack of awareness differently during the pandemic. Since then, LHHP has focused on increasing awareness of the need for lead testing and awareness. PDPH and LHHP initiated a Lead Screening Working Group, which included PDPH and LHHP as well as pediatricians and parents to develop strategies to increase lead screening rates. This group met monthly and developed some recommendations and strategies. The LHHP, with the partnership of the PA Department of Labor & Industry is developing a public information campaign and providing information for families in several languages to increase awareness of the need for lead testing and education on lead poisoning and its prevention.

The Philadelphia City Code included the Lead Paint Disclosure and Certification Law in 2012. This law required owners of properties built before 1978 and rented to families with children under the age of 6 to be inspected and certified as either lead free or lead safe. This law was amended in 2019 to require that all landlords must test and certify all rental properties as either lead free or lead safe regardless of the presence of children prior to obtaining their rental license. This lead certificate requirement was phased in, over a period of 2 years; certifications were required in the zip codes identified to be "high Risk". Currently, all licensed landlords are required to submit lead certifications. To date, the LHHP has received over 113,568 Lead certifications. PDPH significantly increased the number of rental properties that are complying with the Lead Paint Disclosure Law through a combination of education and outreach and enforcement, and continues to work to increase compliance.

PDPH created the user-friendly database to handle all lead free or lead safe certificates and introduced this Lead Certification Submission system. The LHHP developed educational you tube video to assist landlords concerning the requirement of having their rental properties certified lead safe/lead free. LHHP is working with the database develop to have this information available for the public to search specific address to see if it complies with the Law.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The challenges facing Philadelphia's underserved residents are in large part educational and economic. Section AP-85 of the 2022-2023 Annual Action Plan listed several actions planned to address obstacles to meeting underserved needs:

- Support small business creation and growth on neighborhood commercial corridors
- Fund job training and educational support for young high school dropouts
- Increase resident participation in programs such as the Earned Income Tax Credit
- Implement Community Schools and expand access to Pre-K
- Invest in neighborhood amenities such as parks, libraries and recreation centers
- Ensure that language barriers do not prevent residents from accessing programs that increase economic opportunity

The City has continued or created programs to address these obstacles in FY 23. The programs are targeted toward promoting economic development, creating job opportunities, and stabilizing neighborhoods.

- Commerce Department programs like the Storefront Improvement Program, the Targeted Corridor Revitalization Program, and Neighborhood Economic Development Grants helped retail corridors combat blight, strengthen neighborhoods and provide needed employment opportunities. Together, these programs supported over 60 businesses serving almost 700,000 Philadelphians.
- YouthBuild provided 180 income-eligible high school dropouts with education and job-readiness training.
- The Campaign for Working Families assisted 1000 Philadelphians in accessing the Earned Income Tax Credit.
- The Community Schools initiative, operating in 20 schools, employed coordinators to work with
 the entire school community—students, parents, teachers, administrators, service providers,
 and neighbors—to identify the community's most pressing needs and work with service
 providers and City agencies to bring targeted resources directly to the school.
- Rebuild Philadelphia continued investing in community spaces like neighborhood parks, recreation centers, and libraries and completed five projects in fiscal year 2023.
- The Business Technical Assistance Program provided support to small businesses in business skills training, lending, English language assistance, and legal aid.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

According to U.S. Census data, in 2021, close to 350,000 Philadelphians had incomes below the federal poverty line, which in 2021 was \$26,500 for a family of four. Approximately 34 percent of those living below poverty in Philadelphia are children under the age of 18. At 22.8 percent, Philadelphia's poverty rate remains the highest among the nation's ten largest cities. While Philadelphia has the distinction of being the nation's "poorest large city", the percentage of the population living below poverty has trended downward in recent years, falling by 12 percent between 2016 and 2021.

To address the problem of high and persistent poverty, the City of Philadelphia is implementing a multipronged approach that will assist families in getting their basic needs met, connect working age adults to emerging opportunities in the local economy, and prepare children and youth with the knowledge and skills required for a stable financial future. Under the leadership of Mayor Kenney, Philadelphia is undertaking a comprehensive strategy to reduce the number of poverty-level families and individuals. Philadelphia's cross-departmental approach to address poverty includes participation by the Mayor's Office of Education, the Division of Housing and Community Development, the Office of Children and Families, the Office of Community Empowerment and Opportunity (CEO), the Office of Transportation, Infrastructure and Sustainability, the Mayor's Policy Office and other City departments.

Education

Catto Scholarship: In early 2020, Mayor Kenney proposed a new investment in the Community College of Philadelphia (CCP) called the Octavius Catto Scholarship. The Catto Scholarship combines last-dollar

tuition with a financial aid award of up to \$1,500 per semester, per student of basic needs supports, such as food, books, and transportation, for all eligible community college students. The program model responds to research that shows the cost of tuition is only part of the barrier to postsecondary education. Because the costs of basic living incurred by students while attending college can deter credential completion, the City of Philadelphia designed a scholarship that would help students with more than just tuition.

Since its start in FY21, over 1,400 Catto Scholars have received tuition-free enrollment through the program, including 880 new students recruited in FY 2023. Over the next five years, the City projects that \$58.5 million will be invested in the Catto Scholarship to support approximately 5,000 first time CCP students with a path to a living wage job.

PHLpreK: Access to high quality early learning is one of the most effective strategies for interrupting the transfer of poverty across generations. The PHLpreK program was launched in 2017 with the goal of expanding the number of quality pre-K seats in every section of the city. Since then, more than 13,000 students have received free, quality pre-K through the program. In the 2022-23 school year, the program partnered with 180 sites across the city to serve more than 4,800 children. For the 2023-24 school year, PHLpreK will allocate 5,250 seats at 225 different sites. Ninety-five percent of all PHLpreK sites are rated as STAR 3 or 4 (high quality).

Community Schools: The Community Schools initiative is designed to transform public school facilities into community service hubs that can address the needs of the whole family. Twenty public schools have been designated as Community Schools since the program launch in 2017, serving close to 13,000 students. In each Community School, a Community School Coordinator supports strategic partnerships and programs that promote wellness, stability, and learning opportunities for students, families, and neighbors. In the past fiscal year, Community Schools partnered with Philabundance to distribute over 375,000 pounds of food to children and families. In FY23, Community School Coordinators worked with over 440 organizations to provide direct services such as attendance support, case management, nutritional support and material assistance to families in need. In FY23, Community Schools also distributed over 84,000 supplies and resources to children and families through Coordinator-led and Coordinator-supported events and resource distributions to address families' specific needs, and organized 1,083 partner coordination meetings, School Advisory Council meetings, and community events.

College and Career Readiness: Promise Corps, a program of CEO's Youth Strategies Initiatives, provides teams of AmeriCorps College and Career Coaches (CCC) who offer services in four high schools in West Philadelphia (West Philadelphia High School, Sayre, High School of the Future and Paul Robeson High School). Each CCC provides students in the tenth, eleventh, and twelfth grades with coaching and advising sessions focused on creating and achieving a plan for their post-secondary life. During the 2022 -2023 school year, the program focused primarily on the graduating senior class to alleviate pressures of recent changes in state graduation policies on the school communities served. Promise Corps CCC's enrolled 192 students at participating schools, providing 1,218 individual coaching sessions with students. A total of 518 students across all grades received program services, including 232 seniors. One hundred percent of the program seniors successfully graduated from high school in 2023, and 100 percent of the post-secondary smart goals set were accomplished enroute to continuing higher education or joining the workforce.

Low-Barrier Employment Opportunities:

In FY 2023, the City's Department of Commerce launched the Fair Chance Hiring Initiative (FCHI) to increase employment opportunities for returning citizens. The program offers incentives in the form of wage reimbursements and employment retention grants to employers who hire program participants for open positions. FCHI targets small- and medium-sized businesses that generate less than \$5 million in annual revenue. Employers must agree to compensate program participants at a minimum of \$12.20 per hour for at least 21 work hours per week. Eligible applicants for the program are Philadelphia residents (prior to and after incarceration) who were released from incarceration within the past seven years.

Income Support and Emergency Assistance

BenePhilly and Financial Empowerment Centers: Philadelphia's BenePhilly program, operated by the Office of Community Empowerment and Opportunity (CEO) in partnership with Benefits Data Trust, helps families to bolster and stabilize their household resources by providing streamlined eligibility screening and application assistance for more than 24 public benefits programs, including TANF, SNAP, LIHEAP and Medicaid. In FY2023 the BenePhilly Centers and hotline provided assistance for 5,997 applications, leading to approximately 1,000 confirmed enrollments to date. CEO also partners with Clarifi to operate seven Financial Empowerment Centers, which offer free one-on-one financial counseling. Since launching in 2013, the FECs have completed 35,417 sessions for 15,842 unique individuals, and helped participants reduce their debt by \$20.7 million and increase their savings by \$4 million. In FY2023, 1,385 individuals received 1-on-1 financial counseling, 82 increased savings, and 109 decreased debt.

Helping Eligible Households Claim Tax Benefits: The Earned Income Tax Credit (EITC) has long been regarded as one of the most effective anti-poverty programs in the nation. CEO and the Mayor's Policy Office partnered with Campaign for Working Families and Ceiba to help more eligible Philadelphians claim both the EITC and the Child Tax Credit (CTC). In 2022, these and other partners filed 12,500 tax returns generating \$31.2 million in tax refunds for Philadelphia residents.

Philadelphia Poverty Action Fund: The Family Stability Challenge is an initiative of The Promise (Philadelphia Poverty Action Fund) — a public-private partnership made up of the City of Philadelphia, the United Way and non-profit stakeholders that is working together to identify and implement evidence-based anti-poverty strategies. The Family Stability Challenge launched in 2021 to support programs that increase and stabilize household income through higher participation in existing programs such as the Earned Income Tax Credit and public benefits programs. Through the Family Stability Challenge, four coalitions representing 32 organizations helped families across the city secure an estimated \$52 million in combined tax refunds and public benefits, and approximately 58,900 new program benefits and services were delivered to Philadelphia residents.

Utility Assistance: Water debt is a major problem, especially for Philadelphia residents living below poverty. As of May 2022, 70,250 accounts in Philadelphia had delinquent balances, with the median delinquent balance amounting to \$395. To help increase participation in Low-Income Household Water Assistance Program (LIHWAP), CEO partnered with the Mayor's Policy Office (MPO) and the Philadelphia Water Department (PWD) to conduct a large-scale text messaging outreach campaign using methods informed by behavioral science. By the end of 2022, approximately 7,600 account holders in

Philadelphia applied for LIHWAP, receiving more than \$13.6 million in grant assistance. Most applicants (with eligible balances below the \$5,000 limit) were able to pay off their debt in full. By testing variations in message content, the pilot also provided evidence on strategies for effective outreach through text messaging that can be used for future campaigns.

Housing

Targeted Financial Assistance (TFA): in FY 23, the Eviction Diversion Program launched a new tool to help stop an eviction filing. Targeted Financial Assistance is a one-time payment from the City to a landlord to cover a tenant's rent arrears. The award is equal to the total amount of arrears plus two months' rent, and parties must reach an agreement to resolve other issues before the payment is made. The program helps to keep tenants in their homes and landlords, many of whom can be considered small business owners, whole.

PHL Housing+: Launched in FY 23, PHLHousing+ is the City of Philadelphia and PHDC's guaranteed income pilot program. Three hundred renter households were selected from Philadelphia Housing Authority's Housing Choice Voucher and public housing waitlist to receive a direct cash payment on a prepaid debit card every month for 2.5 years to cover a portion of the household's housing costs. The monthly payment amount is calculated to close the gap between the housing costs they can afford – generally 30% of the household's income – and their actual housing costs. This means monthly payment amounts will differ across households. The funds are unconditional and unrestricted. This provides a more flexible resource for participants to make their own decisions to meet their family's needs.

Shallow Rent Program: In 2019 PHDC launched the Shallow Rent program to provide rent assistance for tenants living in affordable housing projects who are rent burdened (i.e., spending more than 30% of their income on rent). Owners and/or property managers of affordable housing properties with incomerestricted rental units that were built or substantially renovated with federal, state, or local subsidies are eligible for this program. The program is designed to provide monthly rent vouchers not to exceed \$500 a month (Shallow Rent Vouchers) to tenants who are leasing units in the City of Philadelphia at rent levels that exceed 30% of their gross income.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Although the City did not identify any gaps in the institutional structure in its 2022-2026 Consolidated Plan, the City has taken steps to develop its institutional structure when needed. For example, at then end of FY 23 the management and operations of the Philadelphia Eviction Prevention Project (PEPP) began to transfer from the Managing Director's Office to the Division of Housing and Community Development. This institutional change consolidates eviction prevention programs under one umbrella and ensures that their operations are consistent and coordinated with the operations of other housing and community development programs.

HUD's 2022 allocation of Community Development Block Grant (CDBG-DR) funding for recovery from Hurricane Ida to the City also led to a development in institutional structure. A new unit was created within the City's Budget Office to help coordinate grant-related activities. The CDBG-DR unit is uniquely positioned to convene stakeholders to discuss recovery efforts in housing, economic revitalization,

infrastructure improvements, and mitigation measures while working closely with DHCD on administering the grant.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The Philadelphia agencies – both public and private – that develop, fund and implement the City's Consolidated Plan and the housing and community development programs in it have a long history of collaboration. Within the City, DHCD, Office of Homeless Services and the Commerce Department lead the City's efforts, in consultation with and with support from the Mayor's Office of Community Empowerment and Opportunity (CEO), the Philadelphia City Planning Commission, the Philadelphia Historical Commission and the Philadelphia Land Bank. Many of the procedural steps necessary to complete a development require coordination between City agencies related to planning and development, and having those agencies located under one institutional structure has enhanced that coordination. The lead agencies coordinate with state-level agencies – the Department of Community and Economic Development, the Pennsylvania Housing Finance Agency, the Philadelphia Housing Authority (PHA), and the Philadelphia Redevelopment Authority (PRA). Working with the lead City agencies in the local nonprofit sector are PHDC, community development corporations, neighborhood advisory committees, housing counseling agencies, social service agencies, the Local Initiatives Support Corporation and the Community Design Collaborative. Private developers, banks, architects, engineers, contractors, landlords and others support the provision of affordable housing in Philadelphia.

The success of the coordination between these entities is evidenced by community development corporations leveraging DHCD funding to attract private capital through PHFA tax credits; housing counselors partnering with the legal community to save homes from foreclosure; the City's Point in Time count conducted by volunteers from the public, nonprofit and private sectors; linkages between vacant land management and reintegrating citizens returning from prison into the community and the work force; and private nonprofits coordinating home repairs with the PHDC. The City leads the processes that result in these collaborative efforts through ongoing structured processes such as the development of the Consolidated Plan, the Continuum of Care, the HIV Housing Planning Committee and other standing committees, and through the willingness to explore and pilot new collaborations such as in the home repair and vacant land/returning citizen initiatives.

All health and human services departments under one umbrella is supporting a service delivery system for which we hold shared responsibility, by aligning the City's various initiatives to improve the lives of Philadelphia's most vulnerable citizens. Homeless Services is supported in its work not only by the City's housing entities, primarily the DHCD and PHA, but by the Mayor's Health and Human Services Cabinet, which includes the Department of Behavioral Health and Intellectual disAbility Services (DBHIDS), the Department of Human Services (DHS), the Department of Public Health (DPH), and the Mayor's Office of Community Empowerment and Opportunity (CEO). Many Philadelphians experiencing homelessness are not able to access the level and type of support needed through the mainstream workforce development system. Homeless Services collaborates with CEO to develop strategy to increase job opportunities and training for those with the greatest barriers to employment and create new career pathways toward family sustaining jobs.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

In December 2018, the City, in partnership with a broad group of organizational, governmental and resident stakeholders, produced its first housing action plan called "Housing for Equity." The recommendations included in the plan align with other comprehensive plans including the Office of Homeless Services' five-year strategic plan, Roadmap to Homes, also its first year of implementation; City Planning Commission's Philadelphia2035 plan; The Philadelphia Land Bank Annual Strategic plan; and The City-PHA Assessment of Fair Housing (AFH). The plan calls for producing or preserving 100,000 units over a ten-year period across all income levels. A total of 31,600 units are targeted for residents at 30-80% AMI and a goal of 2,500 new units of permanent supportive housing to address homelessness.

The City's progress toward the Housing Action Plan goals is documented through bi-annual updates to the HAP Dashboard on the City's website. The HAP Dashboard increases transparency by clearly showing how many households were served through each program, as well as the demographic and socio-economic makeup of those households. This effort to promote transparency and accountability is an important part of the City's progress toward affirmatively furthering fair housing.

In FY 2023, the City began an update to its 2016 Assessment of Fair Housing, which included a fair housing analysis. Impediments to fair housing continue to be identified and addressed. Actions taken to overcome the effects of impediments to fair housing include:

- Housing Preservation and Development: The City continued to provide priority points in RFPs
 for: units exceeding homeless and accessible set aside requirements; projects located in high
 opportunity and at risk for displacement areas; and projects serving families.
- The Accelerator Fund: The Philadelphia Accelerator Fund is a nonprofit loan fund created in 2019 to invest in affordable housing and equitable neighborhoods for Philadelphia. PAF provides flexible financing for affordable housing and works to increase access to capital for historically disadvantaged groups, with a focus on Black and Brown developers. PAF's products and services are designed to be flexible and impactful. They can be used for a variety of project types, including mixed-use and mixed income. PAF strives to do things differently: reviewing projects based on their social impact, focusing on reversing traditional capital access barriers, and providing support services to help developers and projects get the capital they need.
- The Philadelphia Eviction Prevention Project (PEPP): PEPP offers legal representation and other support services to low-income tenants facing eviction. The program is managed by Community Legal Services, which coordinates a team of legal services organizations and non-profit agencies to deliver services, including Senior Law Center, Legal Clinic for the Disabled, TURN, Philadelphia Legal Assistance and Clarifi. Right to Counsel guarantees free legal representation to eligible low-income tenants with an annual gross income at or below 200% Federal Poverty Level. This includes tenants facing eviction, PHA housing subsidy termination, or other lease or tenancy termination proceedings. City Council passed legislation guaranteeing this right in November 2019. The City enacted regulations regarding Right to Counsel in December 2021.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City, through DHCD's Compliance Department, obtained up-front commitments of Equal Opportunity Plans from developers and general contractors for housing projects under the Philadelphia Housing Development Corporation (PHDC). DHCD's Compliance Department monitors these plans during the term of the contracts, and developers and general contractors are evaluated based on their past performance in meeting those planned goals. The City's minority (MBE), woman (WBE), and disabled-owned (DSBE) businesses (M/W/DSBE) program is established under Chapter 17-1000 of the Philadelphia Code and the Mayor's Executive Order 3-12. Participation goals of 18 percent, 7 percent, and 2 percent, respectively, were established by a previous Disparity Study for MBE, WBE and DSBE businesses for construction contracts and similar percentage goals for professional services and supply contracts.

During Year 48, DHCD's Monitoring Plan was comprised of a total of sixteen (16) subrecipient and delegate agencies to be reviewed. In June 2023, DHCD hired two (2) Housing & Community Development Analysts to perform monitoring duties in DHCD's Monitoring Department. However, due to staffing shortages prior to their hiring, the FY48 monitoring review period was extended to December 31, 2023. DHCD's Monitoring and Audit Division carried out the monitoring of six (6) subrecipient and delegate agencies. As aforementioned, the remaining subrecipient and delegate agency reviews are scheduled to be complete by December 31, 2023. The monitoring of DHCD funded major delegate agencies and subrecipients is the ongoing responsibility of the Monitoring and Audit Division, consistent with the City's Uniform Program Management System (UPMS).

DHCD's Audit Division performs financial management reviews prior to contracting with new agencies and reviews annual audit reports, tax documents, and related matters for agencies under contract to DHCD. Each agency, nonprofit corporation or other group, that receives funds through DHCD must be certified for sound fiscal management and recordkeeping under DHCD's Uniform Program Management System (UPMS). Certification under UPMS is required prior to contracting with any organization.

DHCD's Contract Administration Division administers and monitors the activities of all delegate and subrecipient contracts on an ongoing basis. As invoices from delegates and subrecipients are received, production numbers are reviewed, and if those numbers are low, DHCD follows up with the agency. Site reviews are performed if an agency is experiencing on-going contract compliance issues. DHCD also monitors the progress of its housing production efforts via quarterly production meetings.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

DHCD publishes annually a Consolidated Annual Performance and Evaluation Report (CAPER) and makes a draft of the report available for citizen review and comment. The contents of the draft CAPER are briefly summarized and its availability advertised in a newspaper of general circulation, as required by regulation. Copies of the CAPER are made available to citizens on the DHCD website, at selected public libraries and a reasonable number of copies are available for free directly from DHCD. In addition to the newspaper ad, the availability of the CAPER is publicized on the DHCD website, via an e-mail to DHCD's electronic mailing list and through social media. DHCD provides a period of public comment of not less than 15 calendar days following the publication of the draft CAPER. DHCD considers any comments received in writing or orally in preparing the CAPER. If comments are received, a summary of comments received may be attached to the CAPER.

The City's FY 2023 CAPER was available for public comment from September 12th through September 27th, 2023. The CAPER and public comment period were advertised in the Philadelphia Daily News. The draft CAPER was posted on DHCD's website, in public libraries, and at DHCD's reception desk.

During the public comment period, DHCD received two requests to clarify the purpose of the report. No comments were received regarding the content of the report.

The following IDIS reports are made available upon request and for public inspection at DHCD's reception desk during open office hours.

- Report PR03 CDBG and CDBG-R Funding Activity Summary
- Report PR06 Summary of Consolidated Plan Projects for Report Year
- Report PR23 Summary of Accomplishments
- Report PR26 CDBG Financial Summary
- Report PR80 HOPWA Measuring Housing Stability Outcomes
- Report PR83 CDBG Performance Measures Section 3

Note that "Report PR84 – CDBG Strategy Area, CDFI, and Local Target Area" does not apply to the City of Philadelphia and thus is not available for public inspection.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City did not make any changes in its CDBG program objectives.

The City did not make any changes in its CDBG-CV program objectives from the previous reporting year.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The City conducts on-site inspections of affordable rental housing to determine compliance with the regulations in several ways: by inspecting rental units receiving rental assistance prior to the approval of rental assistance vouchers; by inspecting newly constructed or rehabilitated units prior to initial lease up; and by including rental developments previously assisted through its annual monitoring plan. In addition, the Philadelphia Redevelopment Authority works closely with the Pennsylvania Housing Finance Agency to inspect rental developments that received HOME funds for compliance. Any units that are found to be deficient are required to be brought into compliance and are re-inspected to ensure that the appropriate repairs have been made before occupancy or for continued occupancy.

A list of projects inspected and the outcome of inspections is in the table below.

	Project Name	Project Address	PASSED/FAILED
1	Pilgrim Gardens	7040-52 Rising Sun Ave	Passed
2	Nugent Senior Center	101 W. Johnson St	Passed
3	Paseo Verde North	9th & Berks	Passed
4	Mt Tabor Cyber Village	973 N. 7th St	Passed
5	Centennial Village	51xx/52xx Parkside scattered sites	Passed
6	Maguire	1920 E Orleans Street	Passed
7	Anthony Wayne I	1701 S. 28th St	Passed
8	Community House	5501 N. 11th St	Passed
9	Gaudenzia Thompson St	1815& 1819 W Thompson	Passed
10	Wynnefield Place	1717 N 54th St	Passed
		1601 Diamond, 2137-61 N. 15th St &	
11	Susquehanna Square	2116-24 N. 16th	Passed
12	Tioga Arms	1838-30 W. Tioga St	Passed
13	Reed Street Presbyterian	1401 S. 16th St	Passed
14	Rudolphy Mercy Douglass	3827-33 Powelton Ave	Passed
15	Universal Court II	Scattered Sites	Passed
16	Universal Court	Scattered Sites	Passed
17	Nicole Hines	417 W. Wister Ave	Passed
18	Vernon House	3226 Cliffiord Street	Passed
19	Dauphin Arms	2230 N. 13th St	Passed
20	Sharswood II	Nassau,21st, Harlan, 22nd	Passed
21	Coral Street Arts	2446 Coral St	Passed

22	Susquehanna Village	1423 W. Susquehanna Ave	Passed
23	Evelyn Sanders I Indiana, Percy, Hutchinson		Passed
24	Francis House 4460 Fairmount Ave		Passed
25	Paschall Senior Housing	2125 S. 70th	Passed
26	GALA	GALA 2022-34 Haines & 6845-49 Limekiln	
27	Shelton Court 6433 N. Broad Street		Passed
28	28 HELP III USA 6250 Eastwick Ave		Passed

Inspected Projects Table

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

Constructed or rehabilitated units using federal HOME funds are sold or rented according to an approved marketing plan that must be approved by DHCD or the Philadelphia Redevelopment Authority.

Marketing plans describe affirmative advertising or other marketing efforts, describe the selection process for buyers or renters and ensure equal opportunity in the availability of HOME-funded units. In addition, neighborhood-based community organizations, funded through CDBG as Neighborhood Advisory Committees, make information available about DHCD programs and available housing throughout low- and moderate-income areas of the City. The City's affirmative marketing requirements resulted in all of the households that moved into DHCD-funded homes in FY 2022 for which DHCD has data meeting Section 215 requirements and being below 80 percent of Area Median Income. DHCD also maintains NewsOnTap.org, a website that ensures that persons with disabilities are aware of available, accessible housing units in developments that received DHCD support.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

The City did not utilize program income in the development of HOME-assisted development projects in FY 2023.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(i)

To foster and maintain existing housing that is affordable to low-income Philadelphians, the City funds a series of home improvement programs: Basic Systems Repair Program; Adaptive Modifications Program; and Heater Hotline. DHCD supports other programs to help low-income households maintain their homes, including programs to resolve tangled title issues, to support low-interest home improvement loans and to take full advantage of the Earned Income Tax Credit. The City also supports Neighborhood Energy Centers to increase the affordability of housing by reducing energy costs and the Utility Emergency Services Fund to ensure that Philadelphians are not made homeless due to utility emergencies. DHCD has long supported housing counseling to prevent foreclosure, to prepare potential low- and moderate-income homeowners for homeownership and to address the specialized affordable

housing needs of tenants, people with disabilities and senior citizens. In addition, the City continued the Eviction Diversion Program into its third year.

In addition to continuing existing programs, the following programs were launched in FY 2023 to help foster and maintain affordable housing:

- The Rental Improvement Fund (RIF) offers a suite of loan products to small landlords to repair their rental properties. Loans are eligible for full forgiveness or a preferable 0% interest rate if landlords meet program affordability requirements during the loan term.
- DHCD issued an RFP for affordable rental and special needs housing. A total of 7 city-supported affordable rental housing developments received a LIHTC.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility		
assistance to prevent homelessness of the		
individual or family	30	132
Tenant-based rental assistance	675	601
Units provided in permanent housing facilities		
developed, leased, or operated with HOPWA		
funds	20	12
Units provided in transitional short-term		
housing facilities developed, leased, or		
operated with HOPWA funds	0	47

Table 14 – HOPWA Number of Households Served

Narrative

The following are the significant accomplishments in the program year for 7/1/2022-6/30/2023 for the HOPWA Entitlement Program and HOPWA-CV Program:

- 601 people and their families supported in Tenant Based Rental Assistance (TBRA).
- 12 people were supported in housing through a master lease program component
- 132 people assisted with Short Term Rent, Mortgage or Utility Assistance.
- 265 people received assistance with security deposits.

In summary, 822people with HIV/AIDS received services under the HOPWA Program to assist them with housing instability in the Philadelphia and surrounding counties.

CR-58 - Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	6	9	0	0	0
Total Labor Hours	293,347	282,858	0	0	
Total Section 3 Worker Hours	8,540	2,232	0	0	
Total Targeted Section 3 Worker Hours	0	0	0	0	

Table 15 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing					
Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding					
Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business					
concerns.					
Technical assistance to help Section 3 business concerns understand					
and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment					
including: drafting resumes, preparing for interviews, finding job					
opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can					
provide direct services or referrals.					
Provided or connected residents with supportive services that provide					
one or more of the following: work readiness health screenings,					
interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four					
year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids					
from Section 3 business concerns.					
Provided or connected residents with training on computer use or online]				
technologies.					
Promoting the use of a business registry designed to create					
opportunities for disadvantaged and small businesses.				1	
Outreach, engagement, or referrals with the state one-stop system, as					
designed in Section 121(e)(2) of the Workforce Innovation and				1	
Opportunity Act.	ļ			1	
Other.	1				

Table 16 – Qualitative Efforts - Number of Activities by Program

Narrative

On October 29, 2020 HUD made effective a Final Rule, which set new benchmarks for Section 3 under 24 CFR 75. Section 3 helps to establish more economically sustainable communities by ensuring that employment and other economic opportunities generated by Federal assistance for development programs are directed towards very low- and low-income persons to the greatest extent possible, and in particular to those who are recipients of the Federal assistance. The Final Rule changes tracking the number of qualified new hires in Section 3 projects, to tracking the total labor hours worked.

As applicable to the City, the benchmark for Section 3 workers was set at 25 percent or more of the total number of labor hours worked by all workers on a Section 3 project. The benchmark for Targeted Section 3 workers was set at 5 percent or more of the total number of labor hours worked by all workers on a Section 3 project.

Section 3 Projects cover housing rehab/construction and public improvement construction activities assisted under HUD grant programs that provide housing and community development financial assistance that exceeds a threshold of \$200,000. A \$100,000 project threshold applies to grants under HUD's Lead Hazard Control and Healthy Homes programs.

Of 14 activities funded through CDBG and HOME, 10,772 labor hours were completed by Section 3 workers. The City does not collect data about the qualitative efforts described in Table 16.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in e-snaps

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name PHILADELPHIA
Organizational DUNS Number 622828491

UEI

EIN/TIN Number 236003047
Indentify the Field Office PHILADELPHIA
Identify CoC(s) in which the recipient or Philadelphia CoC

subrecipient(s) will provide ESG

assistance

ESG Contact Name

Prefix Ms First Name Liz

Middle Name

Last Name Hersh

Suffix

Title ESG Director/Administrator

ESG Contact Address

Street Address 1 1401 JFK Boulevard

Street Address 2 Suite 1030
City Philadelphia

State PA ZIP Code -

Phone Number 2156867106

Extension

Fax Number

Email Address liz.hersh@phila.gov

ESG Secondary Contact

Prefix Ms

First Name Marybeth
Last Name Gonzales

Suffix

TitleDeputy DirectorPhone Number2156867190

Extension

Email Address

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2022 Program Year End Date 06/30/2023

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: PHILADELPHIA

City: Philadelphia

State: PA

Zip Code: 19107, 3721 **DUNS Number:** 622828491

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government **ESG Subgrant or Contract Award Amount:** 253253

Subrecipient or Contractor Name: UTILITIES EMERGENCY SERVICES FUND

City: PHILADELPHIA

State: PA
Zip Code: ,
DUNS Number:

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 511279

Subrecipient or Contractor Name: GAUDENZIA, INC.

City: Norristown

State: PA

Zip Code: 19401, 4716 **DUNS Number:** 079478707

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 415387

Subrecipient or Contractor Name: CONGRESO DE LATINOS UNIDOS, INC.

City: Philadelphia

State: PA

Zip Code: 19133, 3534 **DUNS Number:** 195485453

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 565387

Subrecipient or Contractor Name: Friends Rehabilitation Program

City: Philadelphia

State: PA

Zip Code: 19123, 1313 **DUNS Number:** 079497137

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 150000

Subrecipient or Contractor Name: Urban Affairs Coalition

City: Philadelphia

State: PA

Zip Code: 19107, 4131 **DUNS Number:** 077064095

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 552180

Subrecipient or Contractor Name: Travelers Aid Society of Philadelphia (Families Forward)

City: Philadelphia

State: PA

Zip Code: 19139, 2718 **DUNS Number:** 144141970

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 1068719

CR-65 - Persons Assisted

Please refer to the SAGE Report in the Appendix.

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

Please refer to the SAGE Report in the Appendix.

CR-75 – Expenditures

Please refer to the SAGE Report in the Appendix.

Appendix

Addressing Limited English Proficiency (LEP) Needs

The Division of Housing and Community Development has long translated its program materials into Spanish, employed Spanish-speaking front desk personnel, and served speakers of other languages with bilingual staff at the agency and bilingual staff at its subrecipient organizations. Addressing the needs of Limited English Proficient (LEP) persons has become even more important as recent data suggest that Philadelphia has become a destination city for immigrants.

Fortunately, in addition to those at DHCD, Philadelphia has robust programs in both the public and nonprofit sectors to enable LEP persons to more fully participate in the local housing and economic markets. The City provides a series of language services that assist LEP residents to interact with government agencies, while public and nonprofit resources support greater engagement of LEP persons in community life as a whole.

City-Provided Language Services

Telephonic Interpretation

Telephonic interpretation is an over-the-phone interpretation service available to LEP constituents that call in to City agencies or visit walk-in counter services seeking assistance. When an LEP constituent calls or visits a City agency, staff are able to provide assistance to them, in their language, by contacting an off-site interpreter over the phone. Telephonic interpretation is widely used by City agencies. It is available to LEP constituents at no cost to them.

Document Translation

Document translation is used by City agencies that regularly communicate information with residents via paper and digital formats. When distributing information, agencies will often have it translated into several languages to benefit LEP constituents. As demand for translations in different languages is encountered, appropriate documentation is translated to meet the need. LEP individuals have the right to request that documents are translated on an as-need basis.

In-Person Interpretation

In-person interpretation is an on-site interpretation service provided to LEP constituents. This service is typically requested for predetermined meetings between LEP constituent(s) and City staff members. When City staff are aware of a meeting with an LEP constituent, they are able to request an on-site interpreter to attend and interpret the communication between them. Should an LEP constituent require interpretation services for a future meeting, they have the right to request one, at no cost to them.

Training of City Employees

Training is an essential aspect of language access services for many City agencies. DHCD frontline staff have been trained in how to obtain interpretation and translation services to accommodate LEP constituents.



HUD ESG CAPER

Report: CAPER

Period: 7/1/2022 - 6/30/2023

Your user level here: Data Entry and Account Admin

Contains all user-entered forms and aggregate CAPER-CSV data.

Report Date Range

7/1/2022 to 6/30/2023

Contact Information

First Name	David
Middle Name	A
Last Name	Weathington
Suffix	
Title	
Street Address 1	1401 JFK Blvd.
Street Address 2	Suite 1030, 10th Flr.
City	Philadelphia
State	Pennsylvania
ZIP Code	19102
E-mail Address	david.weathington@phila.gov
Phone Number	(215)300-4109
Extension	
Fax Number	Piloto () dyllyr fillindyr feith dy'r feithlyndol, aif Yllighrid olynyr fellygg, mynynyn maeth old gyrarddin oldd gyrarddin ol

Project types carried out during the program year

Components	Projects	Total Persons Reported	Total Households Reported
Emergency Shelter - Entry Exit	0	0	0
Emergency Shelter - Night-by-Night	3	1571	1298
Day Shelter	0	The content of the first of the content of the first one of the first one of the content of	
Transitional Housing	0	a unit, helpinimustati hallitiliki kili tutut helpinimisetut kii kuhamaatu, kalmaa aan karaanga aan aanaa ayaa O	0
Total Emergency Shelter Component	3	1571	1298
Total Street Outreach	0		
Total PH - Rapid Re-Housing	2	245	113
Total Homelessness Prevention	2	266	157

Grant Information

Emergency Shelter Rehab/Conversion

Did you create additional shelter beds/units through an ESG-funded rehab project

Did you create additional shelter beds/units through an ESG-funded conversion project

Data Participation Information

Are there any funded projects, except HMIS or Admin, which are not listed on the Project, Links and Uploads form? This includes projects in the HMIS and from VSP

Project Outcomes

Project outcomes are required for all CAPERS where the program year start date is 1-1-2021 or later. This form replaces the narrative in CR-70 of the eCon Planning Suite.

From the Action Plan that covered ESG for this reporting period copy and paste or retype the information in Question 5 on screen AP-90: "Describe performance standards for evaluating ESG."

Homeless Services will continue to use the six HUD System Performance Measures to evaluate the progress of the Philadelphia Continuum of Care in its efforts to make homelessness rare, brief, and non-recurring.

Homeless Services will continue to solicit feedback from community stakeholders within the Philadelphia Continuum of Care regarding local performance targets. In addition, they will continue to assess needs and gaps based on benchmarks and goals approved by the CoC board. Emergency Shelter -

To evaluate Emergency Housing activities funded by ESG, Homeless Services tracks the following performance standards:

- Average length of stay;
- Percentage of persons who exit to permanent housing
- Timeliness of HMIS submissions and quality of HMIS data.

Rapid Re-housing -

To evaluate Rapid Re-housing activities funded by ESG, Homeless Services tracks the following performance standards:

- Percent of persons who exit to permanent housing
- Timeliness of HMIS data entry and quality of HMIS data

Homelessness Prevention - To evaluate homelessness prevention activities funded by ESG, Homeless Services tracks the following performance standard:

- Number of new persons entering homelessness
- Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness.

Based on the information from the Action Plan response previously provided to HUD:

1. Briefly describe how you met the performance standards identified in A-90 this program year. If they are not measurable as written type in N/A as the answer.

Emergency Shelter

To evaluate Emergency Housing activities funded by ESG, Homeless Services tracks the following performance standards:

- Timeliness of HMIS submissions and quality of HMIS data. (Benchmark = Entry Timeliness = 90%, Exit Timeliness = 90%, Data Quality = 90%)
- -Timeliness of HMIS submissions and quality of HMIS data: for the solicited projects under this CAPER the data quality percentage is equal to 98.21% accuracy.

Rapid Re-housing

To evaluate Rapid Re-housing activities funded by ESG, Homeless Services tracks the following performance standards:

- · Timeliness of HMIS data entry and quality of HMIS data (Benchmark = Entry Timeliness = 90%, Exit Timeliness = 90%, Data Quality = 90%)
- Timeliness of HMIS data entry and quality of HMIS data: for the solicited projects under this CAPER the data quality percentage is equal to 99% accuracy.

Homelessness Prevention

To evaluate homelessness prevention activities funded by ESG, Homeless Services tracks the following performance standard:

- Number/percentage of participants who did not enter the homeless system as a result homeless prevention activities and support.
 (Benchmark= TBD)
- Number of new persons entering homelessness: for the solicited projects under this CAPER the as of this quarter of the 214 households were served 145 for the first time who presented as at risk of homelessness.
- · Average length of financial assistance (Benchmark = 90 days)
- Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness: for the solicited projects under this CAPER the as of this quarter of the 50 households who exited to permanent housing 0 have returned to homelessness.
- 2. Briefly describe what you did not meet and why. If they are not measurable as written type in N/A as the answer.

Emergency Shelter

To evaluate Emergency Housing activities funded by ESG, Homeless Services tracks the following performance standards:

- · Average length of stay (Benchmark = 120 days)
- Average length of stay: for the solicited projects under this CAPER the average length of stay was equal to 165 days as of this quarter of the 1,664 households served to date.
- · Percentage of persons who exit to permanent housing (Benchmark = 48 %)
- Percentage of persons who exit to permanent housing; for the solicited projects under this CAPER the as of this quarter of the 1,664 households served 339 (20%) have exited to permanent housing options.

Rapid Re-housing

To evaluate Rapid Re-housing activities funded by ESG, Homeless Services tracks the following performance standards:

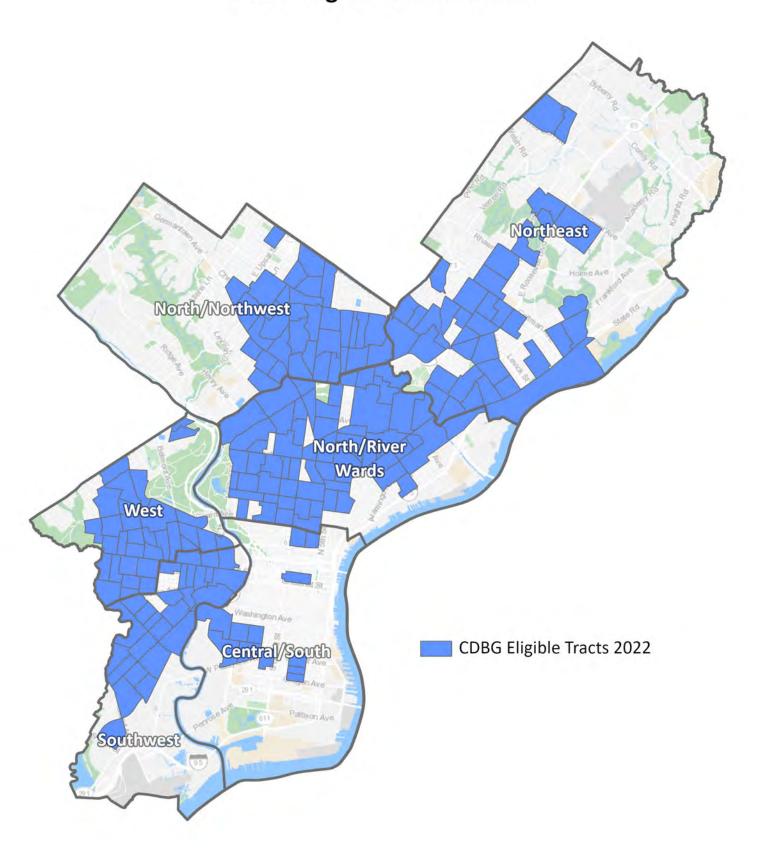
- Percent of persons who exit to permanent housing (Benchmark = 79%)
- Percent of persons who exit to permanent housing: for the solicited projects under this CAPER the as of this quarter of the 192 households served 145 (75%) have exited to permanent housing options.

All in all the measures that we did not meet are subject to the provider timeliness score to ensure that updated housing move-in dates and outcome date is submitted and entered in a timely manner. We continue to roll out our quality assurance plan to identify which providers fall out of compliance.

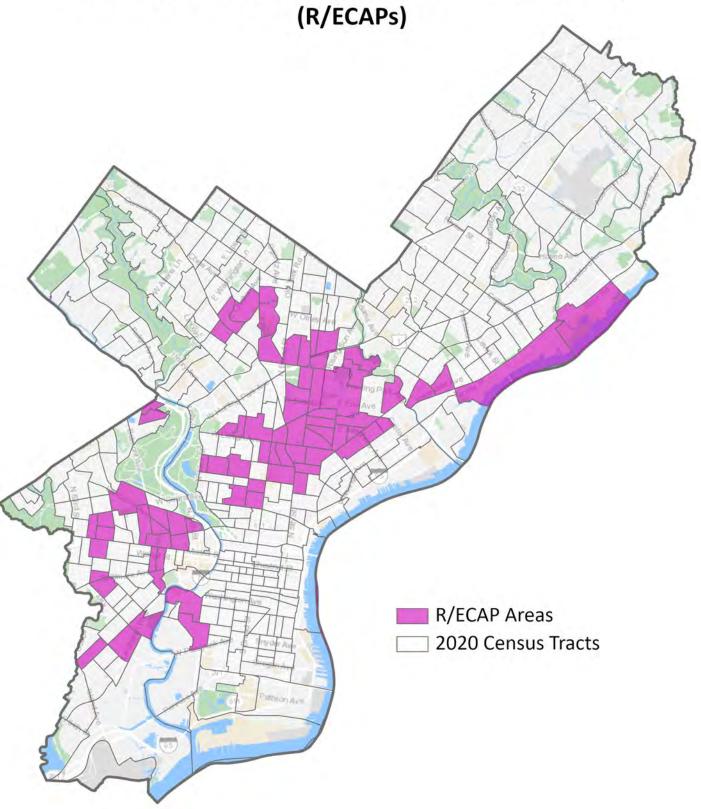
3. If your standards were not written as measurable, provide a sample of what you will change them to in the future? If they were measurable and you answered above type in N/A as the answer.

N/A

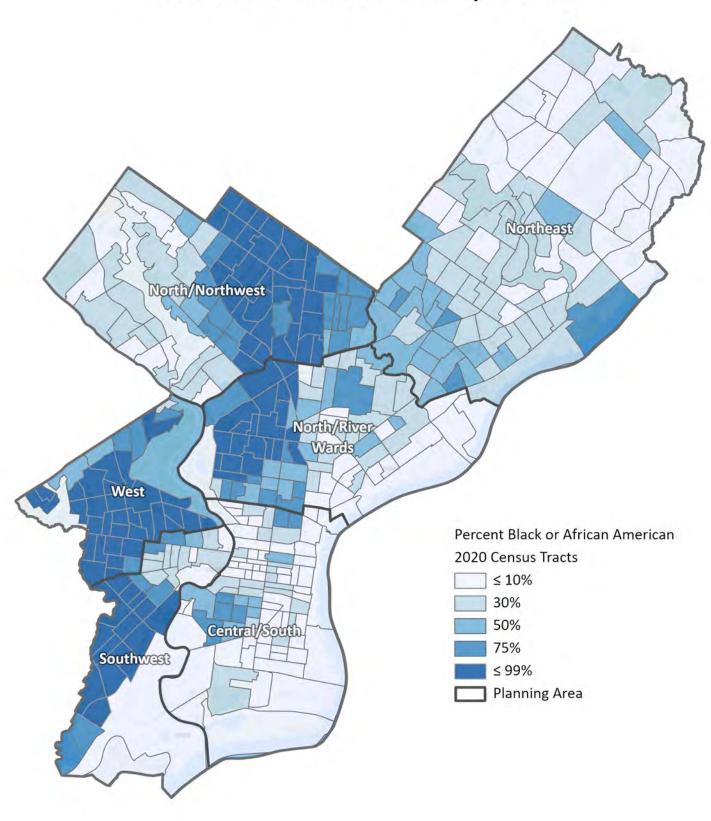
CDBG Eligible Census Tracts



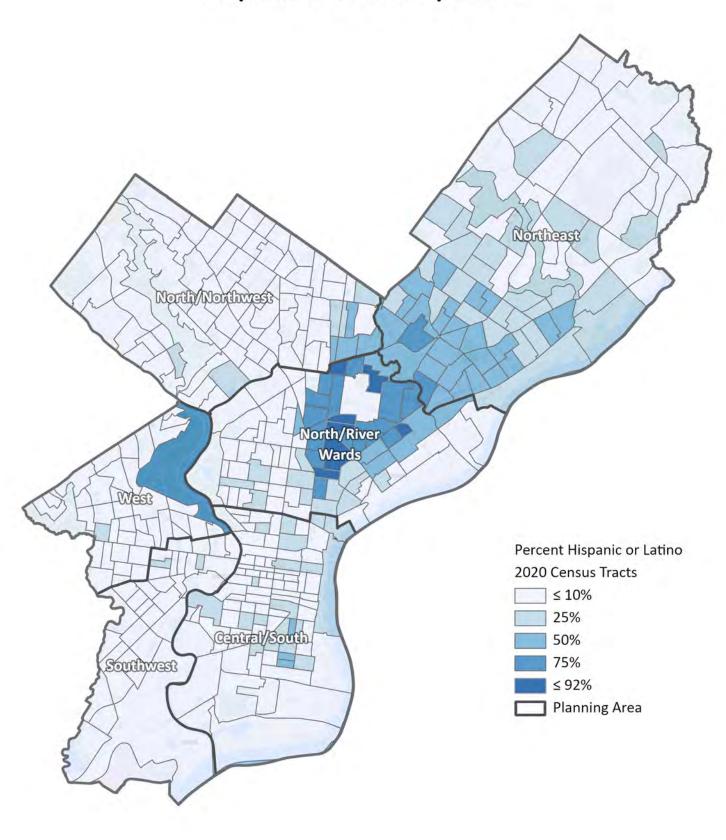
Racially/Ethnically Concentrated Areas of Poverty



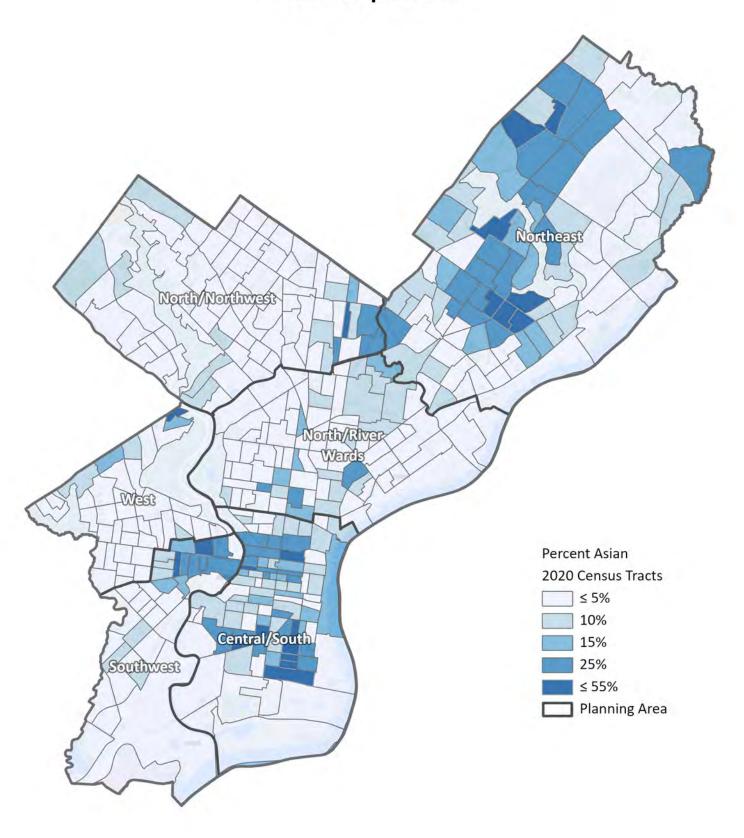
Estimated Percent Black or African American Population

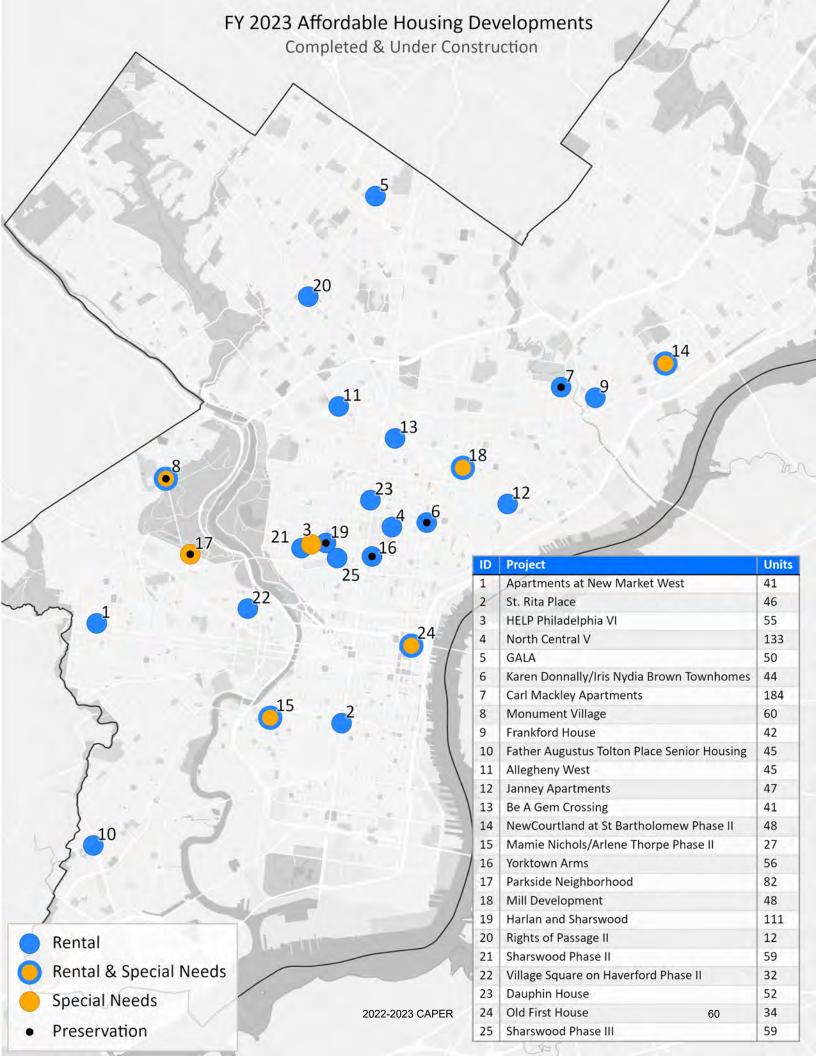


Estimated Percent Hispanic or Latino Population

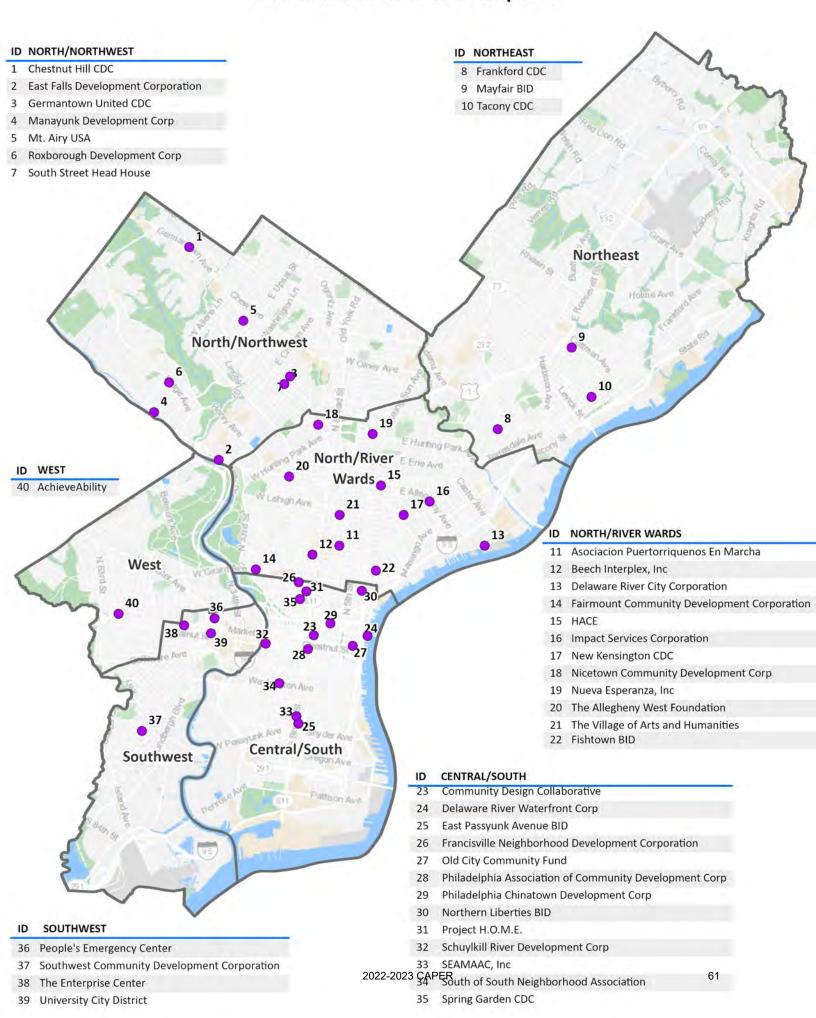


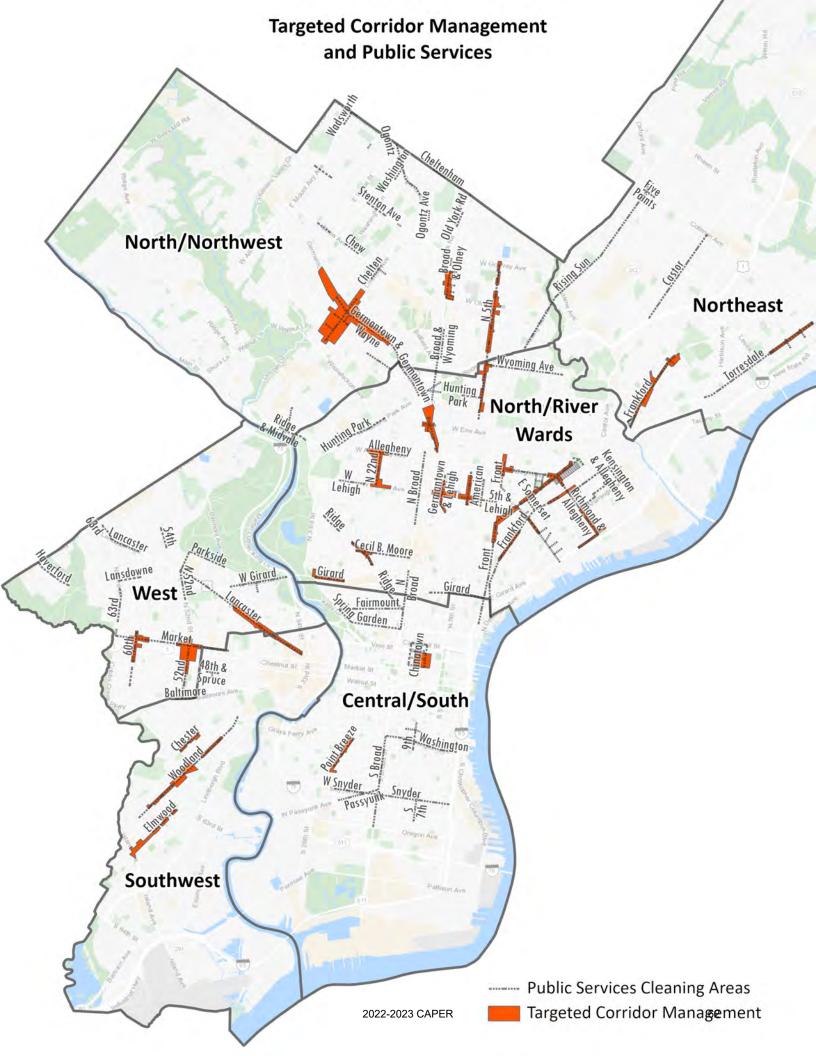
Estimated Percent Asian Population

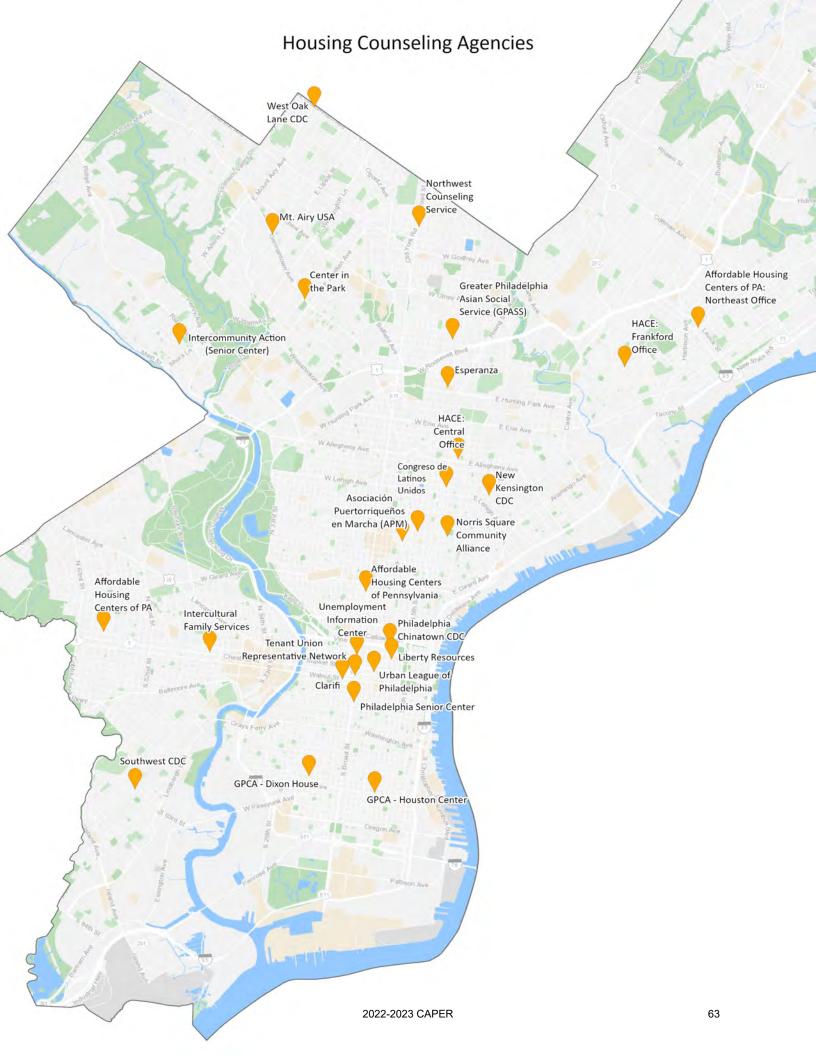


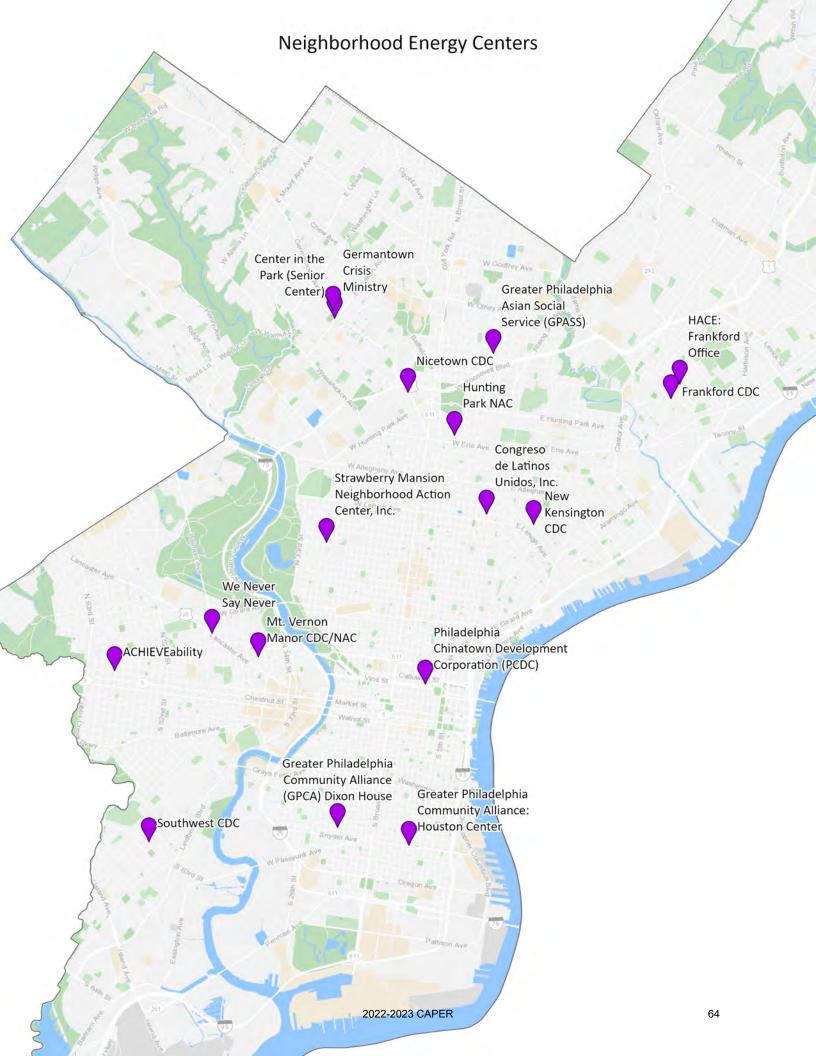


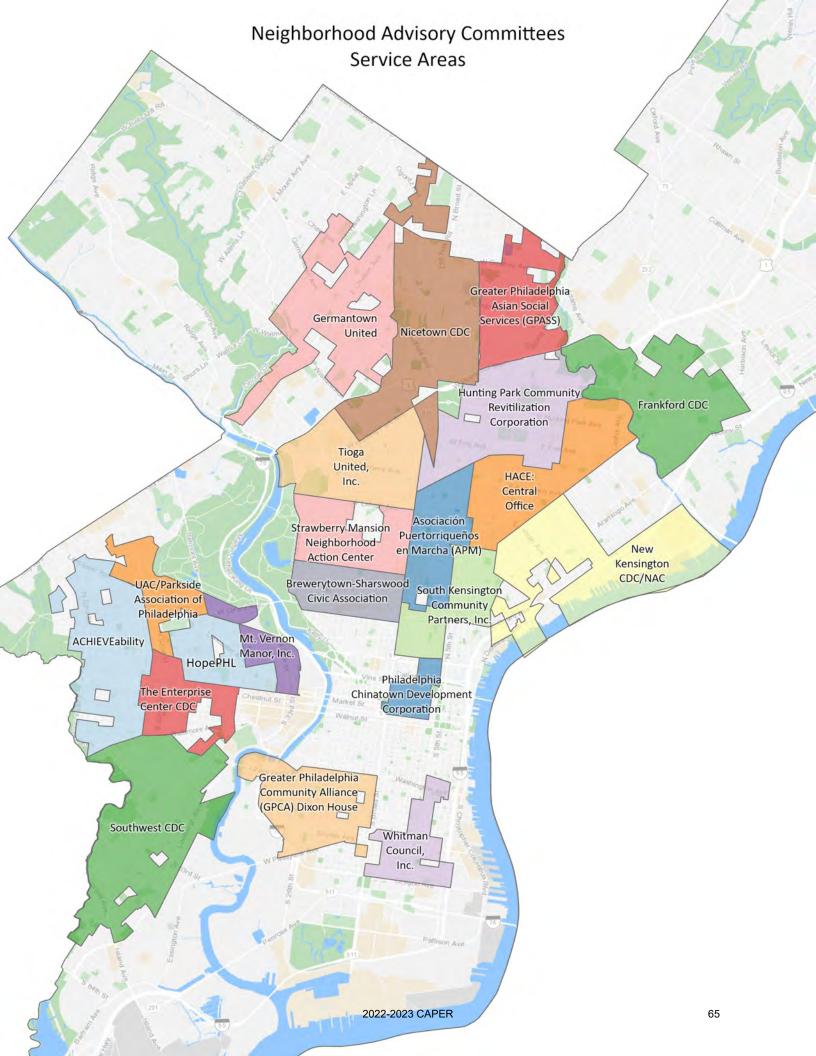
CDC Business Tax Credit Recipients





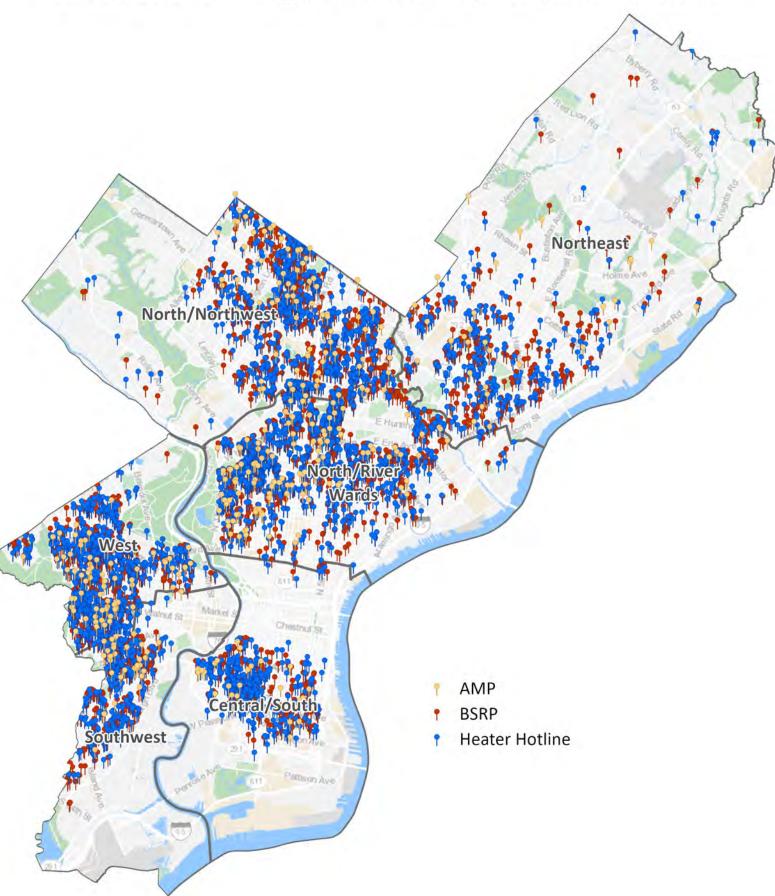






Home Improvements FY 2022 & FY2023

Adaptive Modification Program, Basic System Repair Program, Heater Hotline

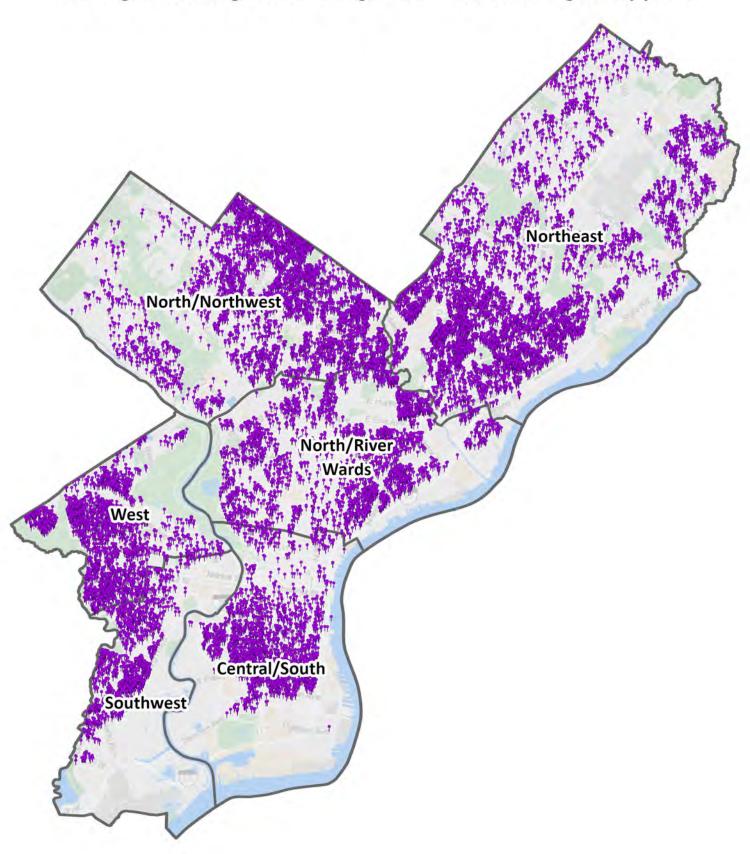


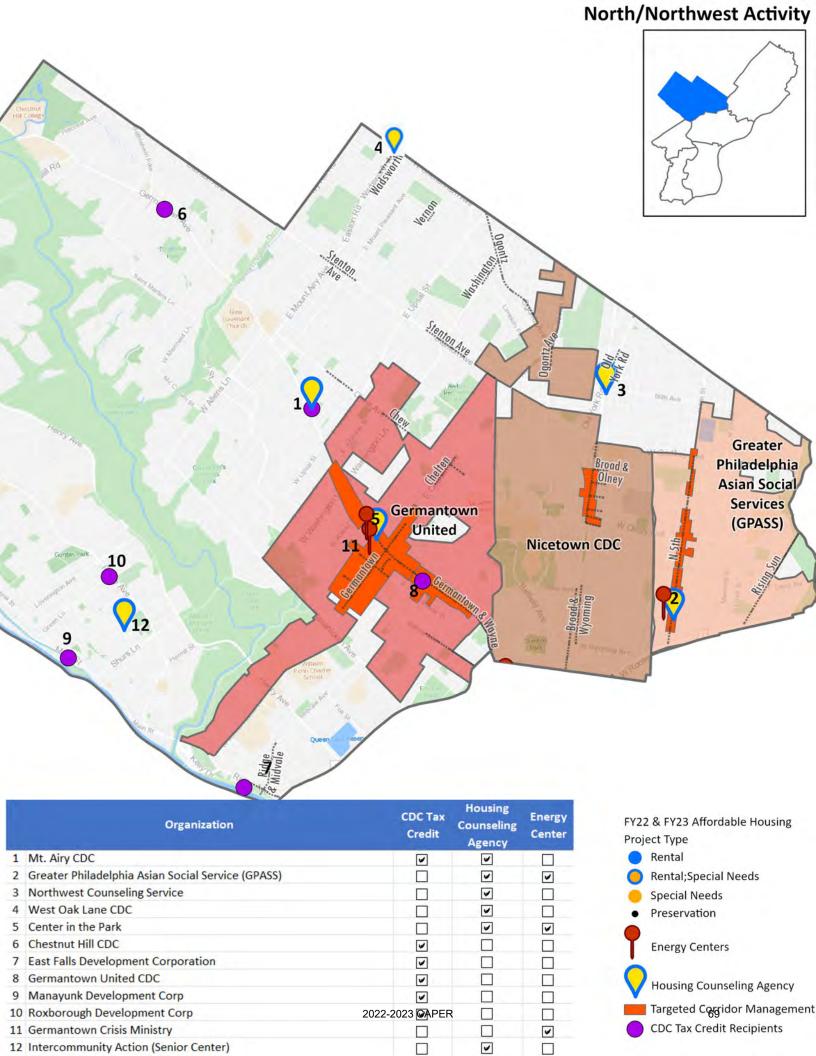
2022-2023 CAPER

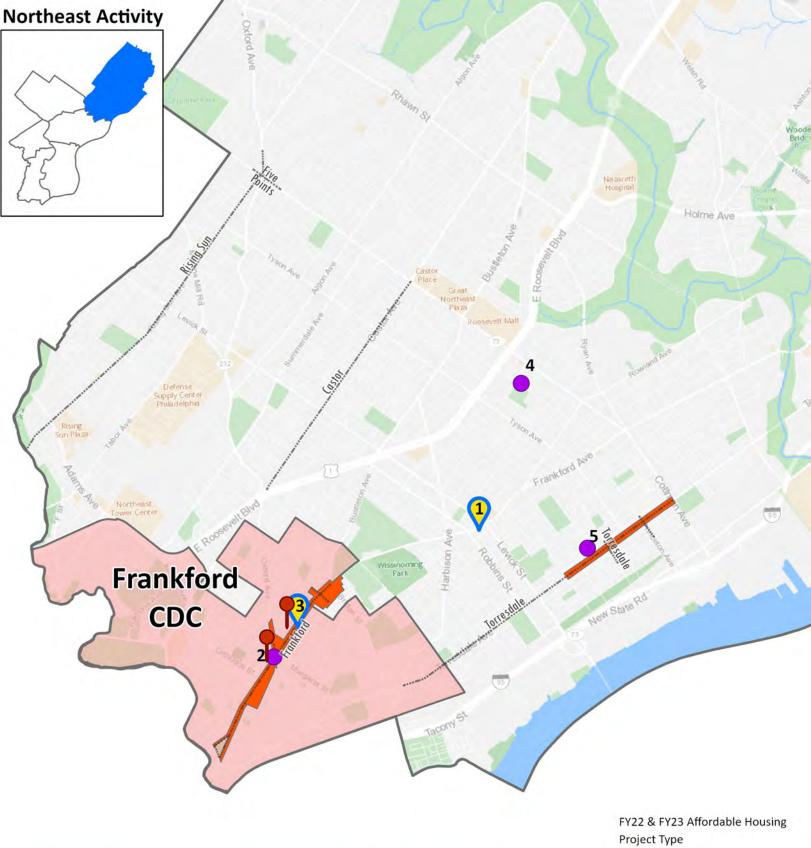
66

Land Care Parcels Managed by the **Pennsylvania Horticultural Society** Northeast North/Northwest North/River Wards Central/South Southwest Oregon Ave

Homes Saved From Foreclosure Since June 2008 Through Housing Counseling, Outreach and Legal Support

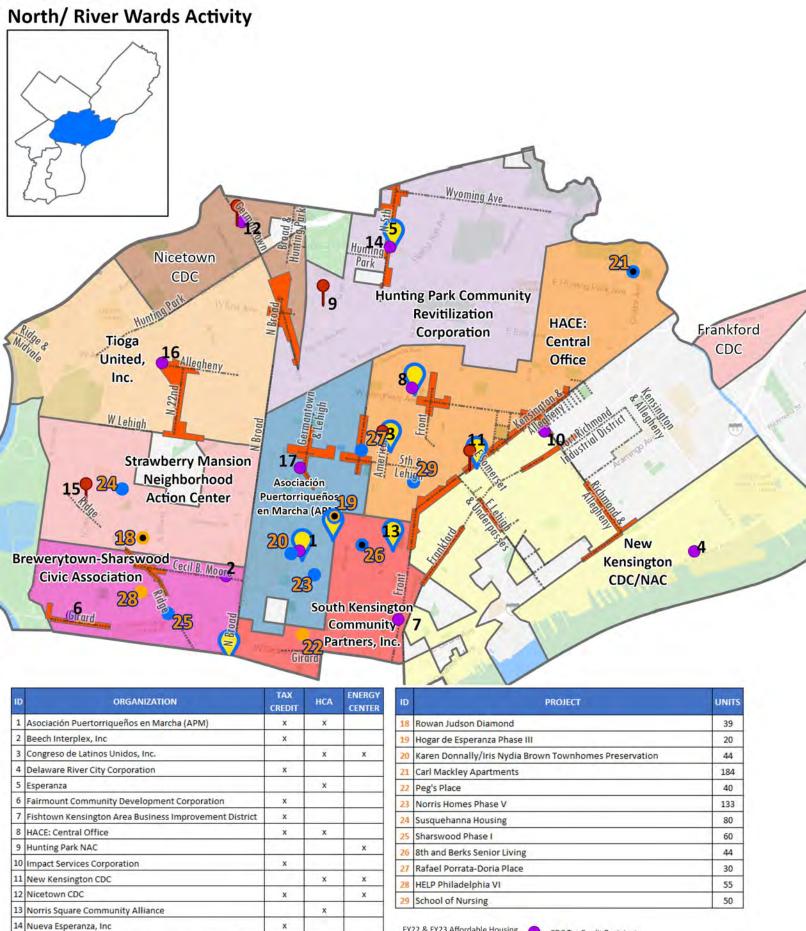






ID	ORGANIZATION	TAX CREDIT	НСА	ENERGY CENTER
1	Affordable Housing Centers of PA: Northeast Office		X	
2	Frankford CDC	x		х
3	HACE: Frankford Office		X	х
4	Mayfair BID	x		
5	Tacony CDC	2022-202	3 CAPER	





15 Strawberry Mansion Neighborhood Action Center, Inc.

x

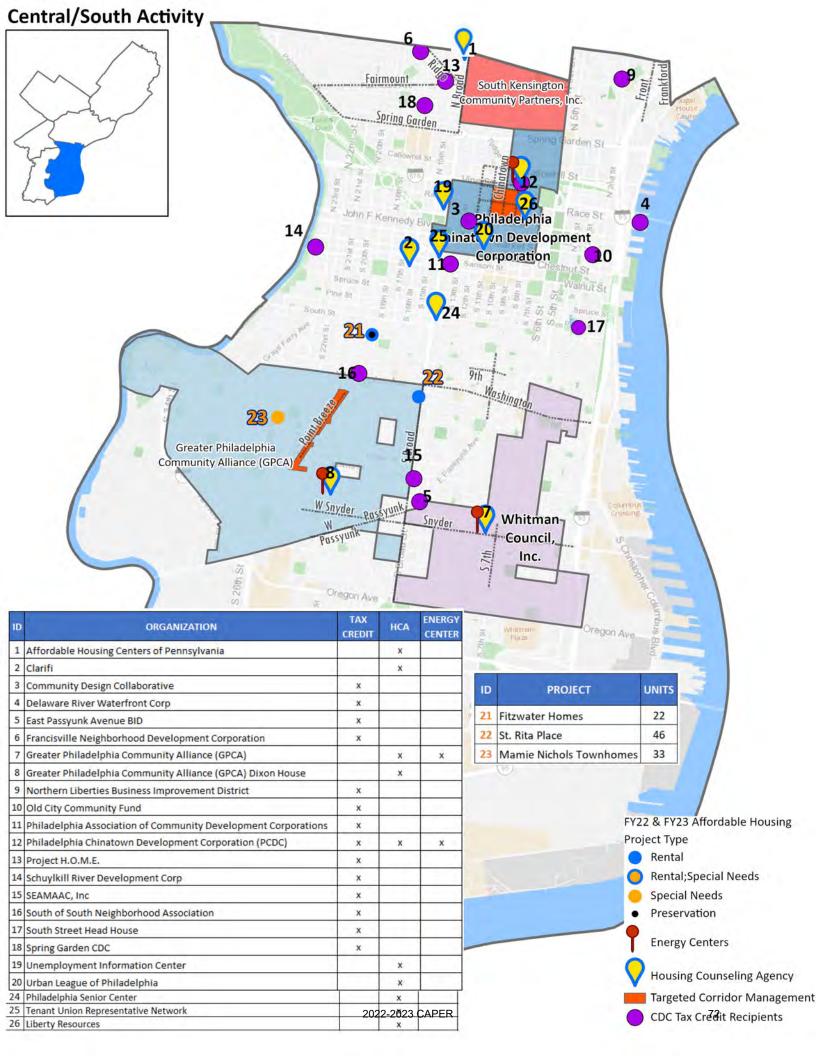
x

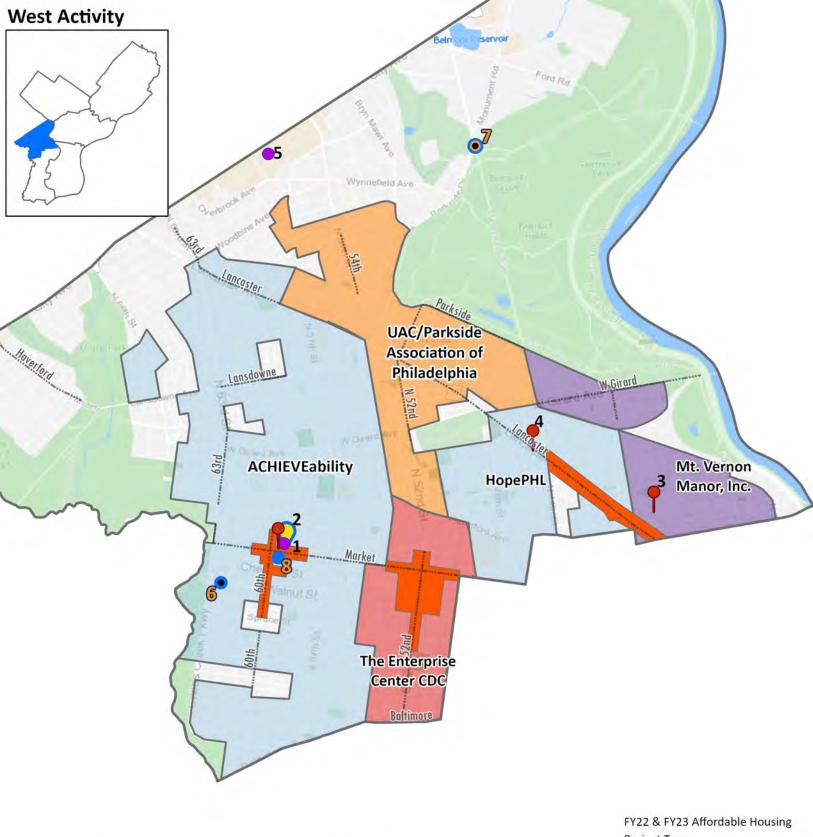
16 The Allegheny West Foundation

17 The Village of Arts and Humanities



71





ID	ORGANIZATION	TAX CREDIT	HCA	ENERGY CENTER
1	AchieveAbility	x		x
2	Affordable Housing Centers of PA		X	
3	Mt. Vernon Manor CDC/NAC			x
4	We Never Say Never			x
5	Wynnefield Overbrook Revitalization Corporation	×		

ID	PROJECT	UNITS
6	Walnut Park Plaza	227
7	Monument Village*	60
8	Apartments at New Market West	41

Project Type

Rental

Rental;Special Needs

Special Needs

Preservation

Energy Centers

.

CDC Tax Credit Recipients

Targeted C♂iridor Management

Housing Counseling Agency

