

## **SIX-YEAR CAPITAL PROGRAM FOR FISCAL YEARS 2024-2029 CAPITAL BUDGET FOR FISCAL YEAR 2024**

RECOMMENDED CAPITAL PROGRAM AND BUDGET

James F. Kenney, Mayor

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James F. Kenney, Mayor

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# LETTER FROM THE MAYOR

## FELLOW PHILADELPHIANS,

Maintaining the historical fabric of Philadelphia, reviving and reinventing its structures to meet evolving needs, and planning for its future isn't the work of one Mayor or even one generation. How much and how we choose to invest in our infrastructure this year will reverberate through the coming decades. Through careful stewardship of current resources and projections about future desires and burdens, we seek to balance repairing historic racial disparities, meeting current needs, and avoiding perpetuation of intergenerational inequities.

With the resources we have at hand, we will support our youth as they grow into the next generation of Philadelphia's leaders. We'll strive to create thriving neighborhoods where everyone has access to high quality services and community facilities and programming. We'll set the stage for inclusive economic opportunity throughout the city. We'll enhance safety in our communities. We'll deliver all these services with an efficient, effective, and diverse government. To achieve this, I propose to invest \$185 million in tax-supported funding, as part of a \$3.72 billion capital investment in our communities in FY24. Over six years, the FY24-29 Capital Program includes a commitment of over \$1.1 billion in new borrowing as part of an overall \$13.2 billion investment in our infrastructure.



We're prioritizing investments that reduce racial disparities, increase the quality of life of all Philadelphians, and set Philadelphia up for equitable growth in the coming years.

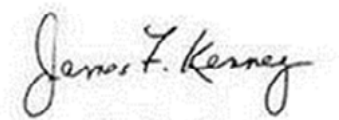
FY24 Investment Highlights:

- \$11 million for new Health Centers in Northeast Philadelphia, the area of Philadelphia with the least access to healthcare.
- \$20 million of combined new borrowing and operating support for a transformation at FDR Park that meets environmental, cultural, and recreational needs of near neighbors and Philadelphians from across the City.
- \$47.5 million of combined new borrowing and operational support for Rebuild, which prioritizes community-driven investments in parks, libraries, and rec centers in high-need neighborhoods, as well as sites in extremely poor condition.
- \$60 million of combined new borrowing and operating support for road repaving and ADA ramps in FY24 plus \$2.5 million for Vision Zero projects.

Beyond these specific initiatives, we'll continue improving and replacing the systems and facilities that are the backbone of city government – everything from fire stations to computer firewalls. We'll work to make sure our places of delight, learning and wonder, like the Zoo, Free Library, and Art Museum, are supported while investing in the places our most vulnerable neighbors turn for support, like our shelters and personal care facilities. New and renovated police facilities and upgraded lighting throughout the city will enhance our safety. Our downtown, community commercial centers, and waterfronts will receive funding to support inclusive growth and to foster new opportunities for innovation.

I am proud of the infrastructure investments my Administration has made. The projects funded so far and proposed in the FY24-29 Capital Plan will benefit our neighborhoods for years to come, and I am confident that coming leaders of Philadelphia will be able to build on our successes. I am grateful and honored to be leaving this legacy of progress and improvement – not just in the physical buildings themselves, but in the processes we use to identify needs, collaborate on plans, and allocate funds to allow Philadelphia to maintain the best of our past while creating inclusive communities for all Philadelphians. I look forward to seeing the completion of the many projects we have worked towards together.

Sincerely,

A handwritten signature in dark ink, reading "James F. Kenney". The signature is fluid and cursive, with the first name "James" and last name "Kenney" clearly legible.

Jim Kenney  
Mayor of Philadelphia



# EXECUTIVE SUMMARY

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As we make spending decisions, key priorities for lasting and true equity for all Philadelphians are:

- ▲ **BUILDING THRIVING NEIGHBORHOODS**
- ▲ **INVESTING IN FUTURE GENERATIONS**
- ▲ **ENHANCING PUBLIC SAFETY**
- ▲ **DRIVING INCLUSIVE GROWTH AND ECONOMIC OPPORTUNITY**
- ▲ **EFFICIENT, EFFECTIVE, AND DIVERSE GOVERNMENT**

The betterment of Philadelphia's infrastructure is essential to achieve the Administration's goals related to public safety, thriving neighborhoods, supporting youth, inclusive growth, and an efficient and diverse government. One of the direct ways a City can to ensure that residents, workers, and visitors have safe, efficient, and high-quality public services and spaces is investment in existing infrastructure. This FY24-29 Capital Budget and Program balances investment in our existing parks, technology, and facilities while pursuing of opportunities to introduce new resources and amenities to the City. The City has taking steps to leveraging state, federal, and other outside funds to maximize investments, while making investments with local funding when no outside sources are available.

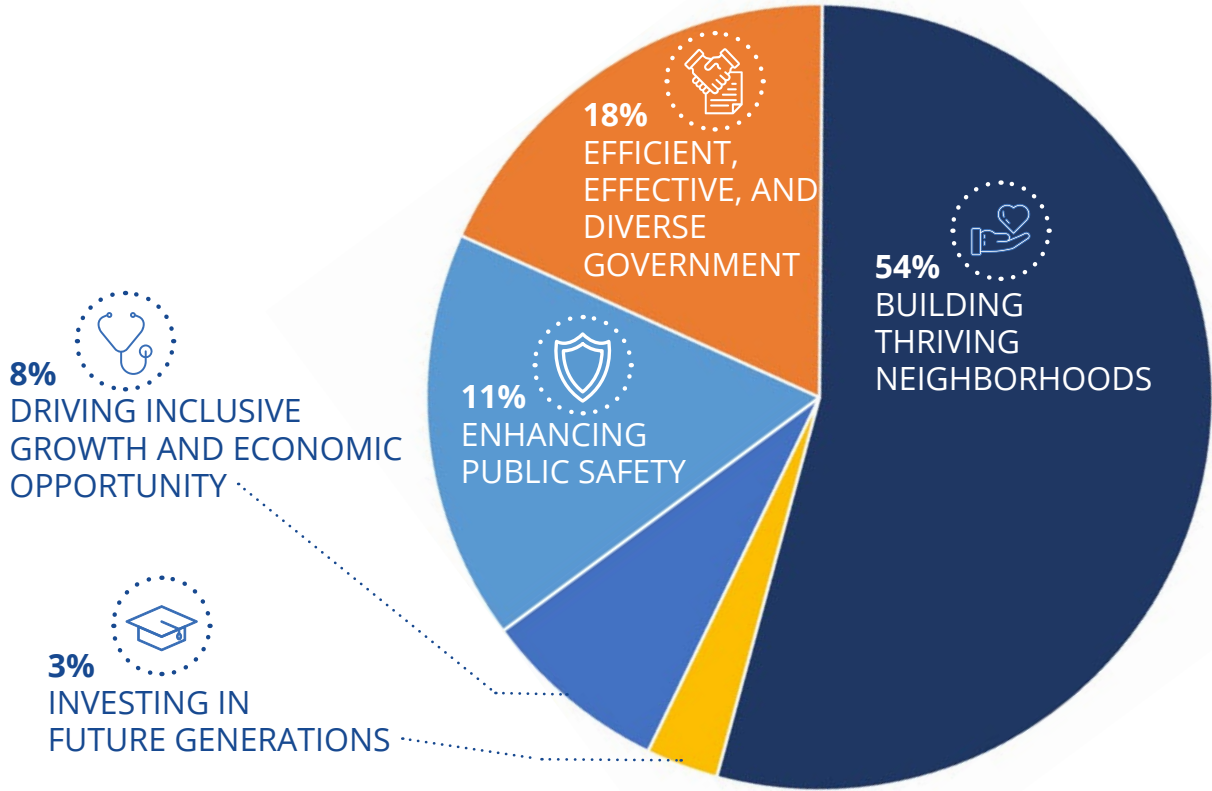
Given the necessity of prioritizing and making trade-offs, the City prioritized racial equity as a guiding principle for allocating resources. For this Capital Budget and Program, that means prioritizing projects in communities of color and ensuring facilities that are used disproportionately by Black and Brown Philadelphians are supported. Funding choices reflect current needs and corrections for past spending influenced by historic institutionalized racism in government priorities and funding. Evaluation of requested funding included scoring by the City's outside racial equity consultant, input from the Office of Diversity, Equity, and Inclusion, and prioritization by the City's Budget Equity Committee, comprising employees

across city departments. Key priorities for the upcoming year are Enhancing Public Safety, Building Thriving Neighborhood, Investing in Future Generations, Driving Inclusive Growth and Economic Opportunity, and an Efficient and Diverse Government.

To achieve these goals, the FY24 Capital Budget provides approximately \$185 million in new, City-supported general obligation borrowing (identified as CN funds) and \$609 million of prior year, tax-supported City loans. This City commitment will help leverage \$3.9 billion from federal, state, private, City self-sustaining enterprise, operating, and revolving fund sources for a total FY24 budget of \$4.72 billion. Over six years, the FY24-29 Capital Program includes a commitment of more than \$1.1 billion in new borrowing as part of a proposed \$13.2 billion in total capital investment.

Funding decisions for the upcoming capital budget reflect all available resources. While some departments have made considerable progress in spending down funds appropriated in prior years, many departments have existing carryforward (CT) funds to continue implementation of capital projects through the coming year. The City, in the context of rising interest rates and availability of one-time funding sources, has also made significant investments of Operating funds to support the capital infrastructure. Proposed allocations for new funding are made within the context of assessing what resources a department and specific projects already have access to and the expected timing of expenditure.

**THE RECOMMENDED CAPITAL PROJECTS AND FUNDING (CN)  
ALIGN WITH THE FOLLOWING MAYORAL PRIORITIES:**







## BUILDING THRIVING NEIGHBORHOODS

**FY24 = \$100.08M (CN)**

The Administration is committed to creating inclusive and resilient neighborhoods. We continue to prioritize improvements to streets, transit, and recreation centers as community assets. Fifty-four percent of the FY24 Capital Budget's tax-supported funds will be used for street resurfacing, public transportation, upgrades to park and recreation facilities, business corridors, energy efficiency improvements, and Administration and Council improvements to existing facilities (ITEF) citywide.

Highlights include:

▲ **Streets:** To increase efficiency, safety, and ease of transportation, the largest investment of City tax-supported funding (CN) in the FY24 Capital Budget, \$30 million, is to support repaving and Americans with Disability Act (ADA) accessibility of Philadelphia's streets. In addition, \$30 million of operating revenue (CR) will be invested in FY24, bringing total available funds next year to \$60 million. Over the FY24-29 Capital Program, \$228 million of City tax-supported funds are programmed for paving/reconstruction of streets and ADA ramps. The FY24 Capital Budget also allocates \$2.5 million dollars for traffic control improvements, in support of the Vision Zero initiative, to make streets safer for all users.

▲ **Transit:** The proposed FY24 Capital Budget includes \$5.75 million in new City funding for the Southeastern Pennsylvania Transit Authority (SEPTA). This funding will leverage \$401.5 million in federal, state, and private grant funds in FY24. Projects will improve transit infrastructure, vehicles, communications, and payment technologies, providing improved reliability and safety for Philadelphia riders throughout the city and region. The City's contribution to SEPTA's investment is a required match for state and federal funding.



▲ **Parks and Recreation:** The City, through the Department of Parks and Recreation, will dedicate \$10 million of new borrowing and \$10 million of operating funds in FY24 towards a transformational project at FDR Park, the plan is the first of its kind in Philadelphia, incorporating climate change projections and climate resiliency to become a centerpiece of recreation, art, ecology, and design. This investment includes construction of Pattison Plaza and Pattison Athletic Complex. The Capital Program also includes the final \$14 million of the City's original multi-year commitment for the Rebuilding Community Infrastructure (Rebuild) initiative for investments to recreation facilities. In addition, there is \$30 million of operating funds to support the program. The Rebuild program will also utilize private foundation funds and a separate bond issuance supported by the Philadelphia Beverage Tax to implement the program's project goals. Cultural facilities will receive \$1.5 million for improvements. The FY24 budget also provides funding for general interior and exterior improvements to facilities including swimming pools, upgrades to The Mann Center, The Dell Music Center and Please Touch Museum, and improvements to various creeks, roadways, and the citywide tree canopy. These will be combined with the FY23 investment \$11 million of operating revenue for capital projects to make need improvements greater strengthen our parks and recreation portfolio.

▲ **Managing Director's Office (MDO):** The Capital Budget includes \$450,000 for improvements at the Animal Care & Control Team facility, \$500,000 for office improvements at the Office of Emergency Management, and \$350,000 for ongoing renovations at the Bethel Burial Ground Memorial. The City's public art portfolio will be conserved with \$300,000, with an increased emphasis on neighborhood artwork.

▲ **Office of Sustainability:** The FY24 budget allocates \$1 million to the Office of Sustainability to be used in conjunction with funds from prior years and revenue from energy rebates to continue installing energy efficiency equipment and controls that reduce the City's energy costs, consumption, and carbon footprint. These funds will be used to support projects such as adding or replacing existing building lighting with new LED lighting and adding system monitoring technology City facilities. Additionally, \$450,000 will be used to identify resiliency opportunities and LEED compliance support for new construction.

▲ **Finance:** Through Improvements to Existing Facilities (ITEF) funding, the Mayor and each Council Districts can allocate funds to City-owned assets throughout the City; including streetscape improvements, facility upgrades, and investments in cultural facilities.



## INVESTING IN FUTURE GENERATIONS

**FY24 = \$5.5M (CN)**

The Kenney Administration is committed to ensuring equity in the delivery of educational programs. This budget allocates \$5.5 million in CN funds to the Free Library, Art Museum, and Zoo in FY24. These funds help extend programming to residents in need of resources and opportunities.

- ▲ **Art Museum:** \$2 million is budgeted for the Art Museum for building rehabilitation in FY24. These capital improvements are for safety and basic improvements.
- ▲ **Free Library:** \$1.5 million is budgeted in FY24 for the Free Library to make improvements to the central and branch libraries.
- ▲ **Zoo:** \$2 million is budgeted in FY24 for the Zoo. Funding will improve roof, HVAC, electrical systems, and interior renovations.



ROBBI AND BRUCE TOLL TERRACE RAMP  
PHILADELPHIA MUSEUM OF ART



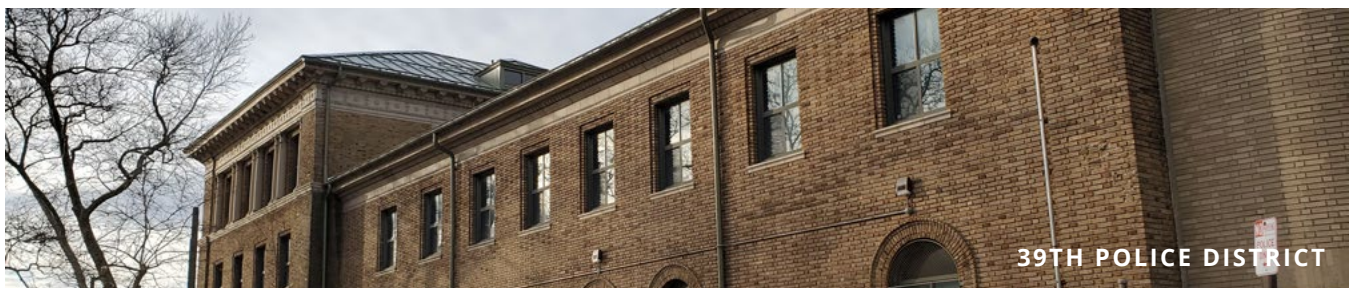


## ENHANCING PUBLIC SAFETY

**FY24 = \$31.2M (CN)**

The Administration is committed to providing capital funds that support the departments and facilities that help ensure public health, public safety, and justice. Highlights include:

- ▲ **Fire Facilities:** \$6 million for ongoing improvements to Fire Department facilities in FY24.
- ▲ **Police:** New Facilities and Renovations – \$8.4 million is budgeted in FY24 for the Police Department to support the construction and outfitting of new and renovated Police facilities, specifically major renovations to Police District 39 on Hunting Park Avenue. \$1.4 million is budgeted for security and building improvements at existing police facilities.
- ▲ **Prisons:** Facility Renovations– \$4.9 million will be used to continue the roof renovation project at Curran-Fromhold Correctional Facility (CFCF). Paving at the Prison Campus will receive \$1.5 million and there is \$2.5 million for infrastructure improvements. Adequate funding for the Prison's lock replacement project are already allocated and no new funds are needed in FY24.
- ▲ **Health:** The Department of Public Health is budgeted for \$5 million for FY24 for facility renovations, specifically for major renovations to Health Center 3 in West Philadelphia. Additionally, \$11 million of operating revenue will be used, combined with other sources, to support the construction of New Health Centers in Northeast Philadelphia, an underserved region for access to healthcare.
- ▲ **Office of Homeless Services:** Facility Renovations – \$1.5 million is budgeted in FY24 for ongoing interior and exterior improvements to City-owned shelters and personal care facilities to a safe and secure environment for some of the City's most vulnerable residents.







## DRIVING INCLUSIVE GROWTH AND ECONOMIC OPPORTUNITY

**FY24 = \$14.25M (CN)**

The Kenny Administration is committed to providing capital funds that support building a dynamic and diverse city with a thriving economy. Highlights include:

▲ **Commerce:** Neighborhood Commercial Corridors – In FY24, \$1 million will be used to enhance neighborhood and community-serving commercial centers and corridors. In addition to the FY24 funds, \$5 million of operating funds were allocated in mid-FY23 to further support the corridor needs. Improvements along East Market Street will be made possible with \$1.5 million to support pedestrian and open space features as part of a larger project that creates jobs and activity in this corridor. Funding from the City is coordinated with external resources from state, regional, and private sources to fund a \$454 million.

▲ **Commerce:** Industrial and Waterfront Land Redevelopment – The FY24 Capital Budget appropriates \$5.75 million for investment in the Central Delaware Riverfront, Schuylkill Riverfront Trail, Navy Yard Quay Wall, North Delaware River Waterfront and improvements in support of the Lower Schuylkill Master Plan. Penn's Landing will receive \$6 million as part of the ongoing I-95 cap project along the Delaware River.





## EFFICIENT, EFFECTIVE, AND DIVERSE GOVERNMENT

**FY23 = \$33.97M (CN)**

The Administration continues to invest in the capital infrastructure to keep the City's facilities and assets in a state of good repair. The FY24-29 Capital Program includes updating the City's technology and investing in our energy efficient fleet. Approximately 18 percent of the FY24 Capital Budget will support this category of investment. Highlights include:

- ▲ **Public Property** - Buildings and Facilities: \$3.4 million in City tax-supported funds are budgeted in FY24 for improvements to interior and exterior facility improvements and environmental remediation at city office buildings and other sites.
- ▲ **Office of Innovation and Technology (OIT):** More than \$17.5 million of new City, tax-supported funding is allocated in FY24 to implement planned improvements to Citywide and departmental applications, communications systems, and computer network stabilization and enhancement. These investments enable the vast majority of city service delivery dependent on IT infrastructure.
- ▲ **Fleet:** \$11 million of city loan funds and an additional \$10 million of operating funds will allow for the purchase of new, capital-eligible vehicles for Fire, Streets, and other departments. The purchase of specialized fire apparatus, EMS vehicles, trash compactors, construction equipment, and grounds maintenance equipment is essential to replace outdated apparatus, ensure vehicle availability, and to manage personnel overtime. Supply chain issues and inflation mean that ordering and paying for vehicles now is necessary to have adequate equipment in the coming years. In addition to funding for vehicle purchases, \$2 million will support improvements at fleet shops and fuel tank replacements.



# INTRODUCTION

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The Capital Program is the City of Philadelphia’s six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations.

According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a capital program for the ensuing six years, and a capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and among other things, is charged with preparing and maintaining the City's comprehensive plan.

The Recommended Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

The chart below notes important differences between the operating budget and the capital Program and Budget.

OPERATING BUDGET AND FIVE YEAR PLAN	CAPITAL PROGRAM AND BUDGET
Annual budget, which is included in five year plan for longer-term fiscal stability	Annual budget, which is included in six-year program for future planning purposes
Appropriations do not carry forward from prior years	Carryforward funding from year to year
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, GO funds and private funds)





# PHILADELPHIA 2035

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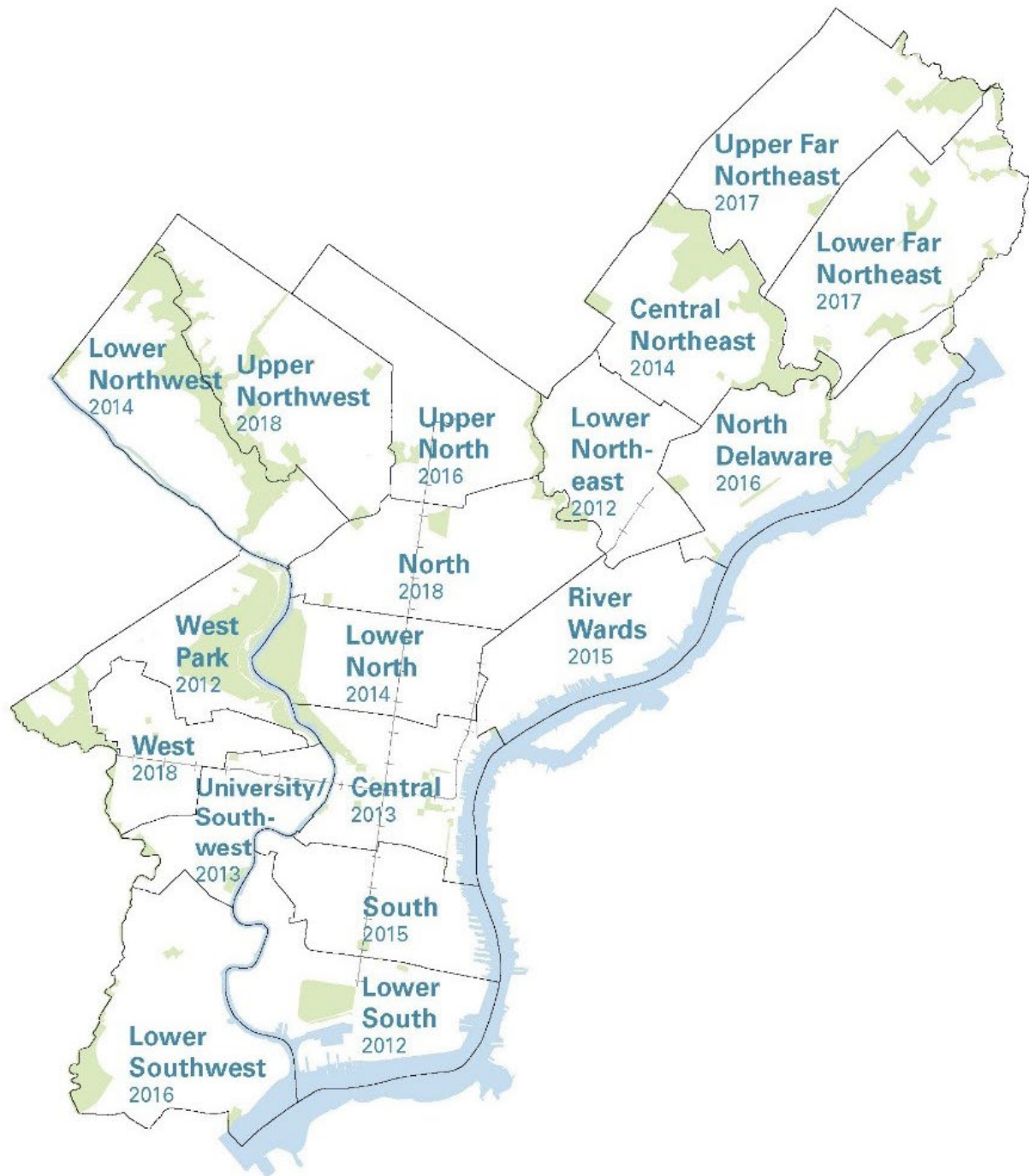


The Capital Program and Budget are informed by plans and policies that guide long-term investment in the City's physical assets. They include the priorities of the Mayor and City Council, legacy plans developed by other departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines). Overall budget constraints also inform the recommendations for capital spending.

The Philadelphia City Planning Commission (PCPC) decisions are governed by the comprehensive plan. The current plan is [Philadelphia2035](#), and includes a Citywide Vision and 18 district plans that provide recommendations for zoning, transportation, and the environment, among other improvements. These plans were created with significant contribution by the community and stakeholders. Implementation requires various partners, including City agencies, City Council, and community organizations. Many recommendations in the comprehensive plan have been realized, which have helped to make our neighborhoods stronger and more vibrant.

PCPC will continue to work with its partners as it prepares for an update to the comprehensive plan that focuses on equity and inclusion.

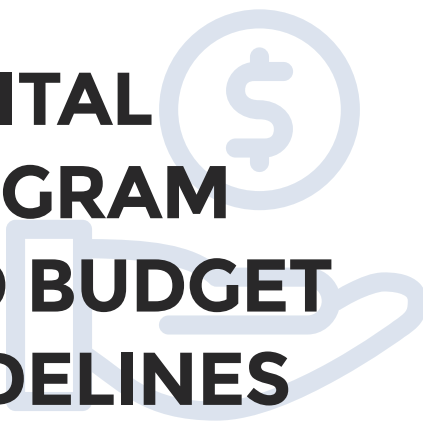
## CITY OF PHILADELPHIA DISTRICT PLANS



Another major component of the *Philadelphia2035* district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Recommended Capital Program and Budget (City Charter Section 4-602).

# CAPITAL PROGRAM AND BUDGET GUIDELINES



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Unlike General Fund expenditures, which are usually flexible (within the confines of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

## DETERMINING THE CAPITAL BUDGET

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The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be recommended for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY24-29 requests. Criteria included:



**CONSISTENCY WITH CITY PLANS AND GOALS:** This included consistency with the goals, objectives, and strategies articulated in the City's comprehensive physical development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities for Building Thriving Neighborhoods; Investing in Future Generations; Enhancing Public Safety; Driving Inclusive Growth and Economic Opportunity; and Efficient, Effective, and Diverse Government. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.



**COMPLIANCE WITH MANDATES:** This criterion focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.



**RETURN ON INVESTMENT:** Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance, were given special consideration.



**IMPLEMENTATION PERFORMANCE:** Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources now available, projects with significant carryforward funding were encouraged to use those funds in FY23, and to plan for additional funding within the Capital Program.



**RACIAL EQUITY:** Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital projects seek to align with the Kenney Administration's commitment to create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one's social, health, and economic success. Projects funded are intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone.



All departments are required to consider racial equity in their Capital and Operating Budget submissions. Departments complete budget questionnaires and are evaluated by an independent consultant on the extent to which their budget requests are disparity-focused, will have an anti-racist performance impact, leverage partnerships, are structurally sustainable, and align with mayoral priorities.

All budget requests are reviewed for their racial equity impact by an internal Budget Equity Committee—composed of 50 City employees from a wide range of departments, with a broad range of experience and roles to provide a representative cohort of the City’s diverse workforce. The Budget Equity Committee is trained on the budget process and the principles and practices of racial equity. The Committee recommends funding priorities.

## CAPITAL FUNDING ELIGIBILITY

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All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:



**UP TO ONE PERCENT FOR ART REQUIREMENT:** A City ordinance adopted in 1959 requires “Aesthetic Ornamentation” be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. Up to one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.



**PRESERVES UNIQUE RESOURCES:** To the extent possible through the capital program process, departments should strive to preserve Philadelphia’s exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.



**MAINTAINS CONSISTENCY WITH A FACILITY’S RENEWAL CYCLE:** The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison facilities. Project requests should demonstrate consistency with annual rates of reinvestment.

## FINANCIAL CONSTRAINTS OF INVESTING IN INFRASTRUCTURE



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Philadelphia's finances are tentatively stable, but that tentative stability is within the context of long-term financial challenges and persistent short-term threats. The City's high poverty rate means that Philadelphia confronts the unfortunate pairing of high service demand and a weak tax base. That unfortunate pairing is exacerbated by Philadelphia's status as a city and a county, which means that unlike other cities that are parts of larger counties, it cannot share its costs with a larger jurisdiction. Layered onto those long-term challenges are the ongoing negative impacts of the COVID-19 pandemic, which has resulted in significant revenue losses and higher costs for service provision due to job losses, changes in work patterns, inflation, a tight labor market, and supply chain disruptions.

Philadelphia's tentative stability is only possible because of \$1.4 billion in federal relief from the American Rescue Plan (ARP). Even with this relief, the FY24-28 Five Year Financial Plan reflects hard choices as the City faced a \$1.5 billion five year plan gap without those funds. While the federal relief rescued the City's finances from calamity, it did not close the entire gap that the Five Year Plan faced. Under the ARP Act, the funding must be spent by the end of calendar year 2024.

## THE RELATIONSHIP BETWEEN THE OPERATING AND CAPITAL BUDGETS

As the City closed out FY22 with an historically high fund balance and moves through FY23, the City's finances are tentatively stable within the context of long-term financial challenges and looming short-term threats. The City's high poverty rate means that Philadelphia consistently confronts the pairing of high service demand and a weak tax base. That unfortunate pairing is exacerbated by Philadelphia's status as both a city and a county, which means that unlike other cities that are parts of larger counties, it cannot share its costs with a larger jurisdiction. Layered onto those long-term challenges are the ongoing negative impacts spurred by the COVID-19 pandemic, which has resulted in higher costs for service provision, new and expanded service needs, inflation, a tight labor market, a potential economic slowdown, and supply chain disruptions.

Philadelphia's tentative stability is only possible because of \$1.4 billion in federal relief from the American Rescue Plan (ARP). Under the Act, the funding must be spent by the end of calendar year 2024. All of the ARP funds are allocated by that deadline in this Plan.

- ▲ Debt issued to support **capital-eligible activities** of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.
- ▲ Debt issued to **increase the number of low-income Philadelphia homeowners** served by the City's Basic Systems Repair Program and to capitalize a low-interest, home repair loan program available to households with higher incomes.
- ▲ Debt issued to support the **Neighborhood Preservation Initiative** to improve and enhance housing, small business, commercial corridors and neighborhood infrastructure within the City in order to promote the health, welfare and safety of the residents of the City, prevent and eliminate blight, and encourage the provision of healthful homes, a decent living environment and adequate places of employment for residents of the City through redevelopment, renewal, rehabilitation, housing, conservation, urban beautification and/or commercial section and neighborhood development activities.
- ▲ Debt issued to **fund energy conservation measures** at Philadelphia Museum of Art properties under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.

A high, overall level of debt service, particularly when combined with the City's pension payments, would limit the City's financial flexibility and could help lead to a reduction of the City's bond rating and increase the cost of borrowing. This means that the size of the Capital Budget is driven in part by the funding available in future years for debt service, which represents a trade-off with investments for service delivery. The overall budget picture balances the requirements between services and infrastructure.



## DEMOGRAPHICS

Demographic trends have a profound impact on the City's budget and financial planning process. It dictates the types and capacity of facilities needed and the ability to pay for them. Socioeconomic data indicates that Philadelphia made significant progress over the decade preceding the pandemic; the population grew, becoming more diverse, and becoming better educated. Employment levels were rising, and some indicators of personal and household wealth were showing moderate gains. Even with those gains, and particularly coupled with the negative impacts of the pandemic, Philadelphia's high poverty rate means many residents are dependent on a wide array of City services and that the tax base is relatively weak. The increased demand for services and the weak tax base limit the City's ability to fund additional services and invest more in infrastructure. They are also particularly challenging for Philadelphia because, as both a city and a county, it cannot rely on a surrounding county to help pay its costs. Every other city in Pennsylvania and most other large cities in the country are part of a county that helps fund their services.

### POVERTY RATE OF THE 10 MOST POPULOUS U.S. CITIES

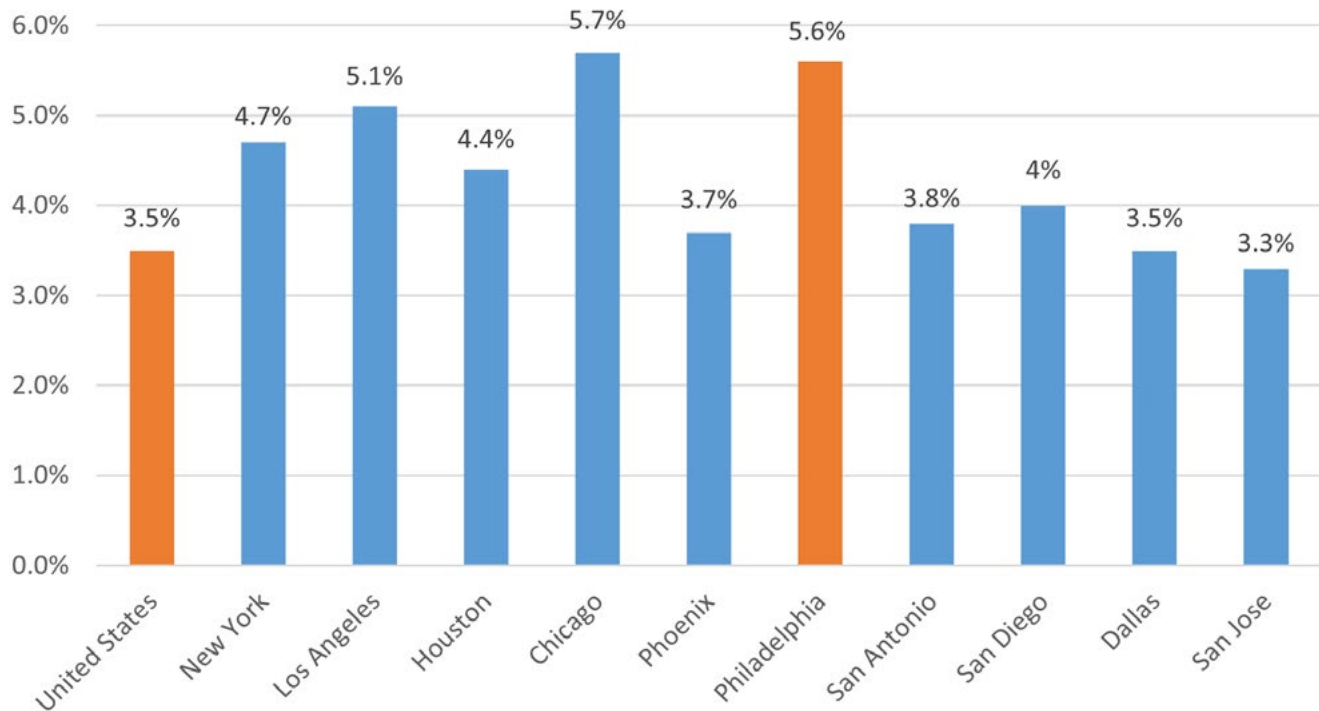
#### Ten Largest Cities and Ten Poorest Cities in 2021

Ten Largest Cities		Ten Poorest Large (>250k) Cities	
Philadelphia, Pennsylvania	22.8%	San Juan, Puerto Rico	39.1%
Houston, Texas	19.0%	Detroit, Michigan	29.7%
New York, New York	17.7%	Cleveland, Ohio	28.5%
Los Angeles, California	16.8%	Cincinnati, Ohio	26.2%
Chicago, Illinois	16.7%	Buffalo, New York	25.8%
San Antonio, Texas	16.7%	New Orleans, Louisiana	24.2%
Dallas, Texas	16.3%	Newark, New Jersey	24.1%
Phoenix, Arizona	14.7%	Toledo, Ohio	23.2%
San Diego, California	11.3%	Milwaukee, Wisconsin	23.1%
San Jose, California	7.4%	Philadelphia, Pennsylvania	22.8%

SOURCE: US Census Bureau American Community Survey, 1 Year data, 2021

## Unemployment Rate of the 10 Most Populous U.S. Cities

Source: U.S. Census Bureau, 2017 - 2021 American Community Survey 5-Year Estimates



Despite the progress before the pandemic, poverty deeply affects Philadelphia, particularly Black and Brown Philadelphians, and has as large an impact on the City's finances as any other factor. Although many sectors of Philadelphia's economy appear robust, there are large segments of Philadelphia's population that struggle with lack of employment, and food, housing insecurity. With a 22.8 percent poverty rate, Philadelphia remains the poorest city when compared to the top 10 most populous U.S. cities (see chart). While the City has made progress, the unemployment rate is 5.4 percent (per the latest 2017-2021 US Census Bureau ACS 5yr estimates).

# HOW TO READ THE CAPITAL PROGRAM AND BUDGET

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## FUNDING SOURCE CODES – CITY SOURCES

City sources identified with the prefix “C” represent tax-supported funding. The prefix “X” represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- ▲ **CN, XN** – New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).
- ▲ **CT, XT** – Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2023 to FY2024.
- ▲ **CR, XR** – Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- ▲ **CA** – Pre-financed Loans are funds that the electorate or City Council has already authorized.
- ▲ **A** – Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).
- ▲ **Z** – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

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## FUNDING SOURCE CODES – NON-CITY SOURCES

For the non-City funding sources listed below, the suffix “B” – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

- ▲ The suffix “O” – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.

The suffix “T” represents funds for the same or equivalent project carried forward from FY2023 to FY2024.

- ▲ **FB, FO, FT** – Federal sources.
- ▲ **PB, PT** – Private sources.
- ▲ **SB, SO, ST** – State sources.
- ▲ **TB, TO, TT** – Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

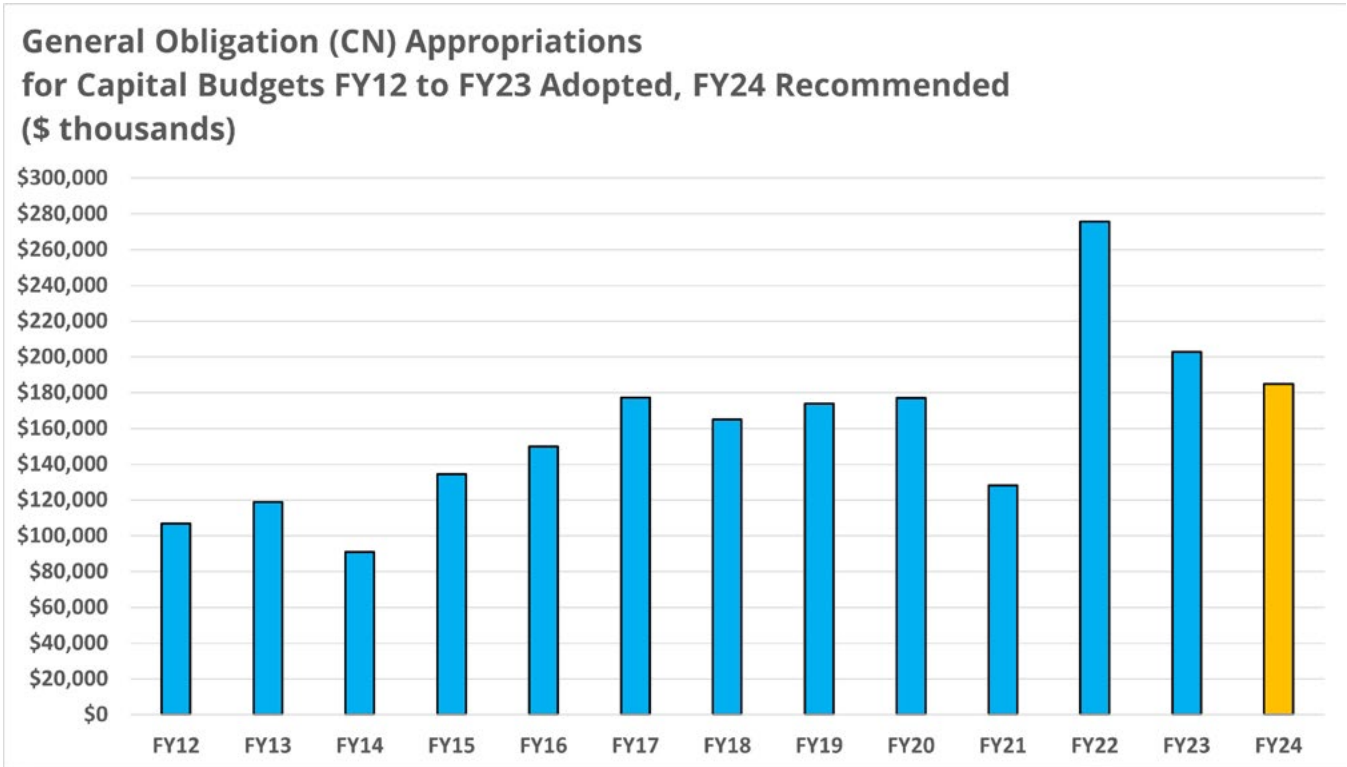
TABLE 1: FY2024 BUDGET YEAR FUNDING BY DEPARTMENT		
DEPARTMENT	NEW CITY TAX-SUPPORTED FUNDS (\$ 000)	ALL FUNDING SOURCES (\$ 000)
ART MUSEUM	\$2,000	\$6,000
AVIATION	-	\$495,890
COMMERCE	\$14,250	\$232,696
FINANCE	\$6,100	\$194,282
FIRE	\$6,000	\$16,328
FLEET	\$13,000	\$71,639
FREE LIBRARY	\$1,500	\$19,760
HEALTH	\$5,000	\$130,037
MANAGING DIRECTOR'S OFFICE	\$1,600	\$113,768
OFFICE OF HOMELESS SERVICES	\$1,500	\$5,824
OFFICE OF SUSTAINABILITY	\$1,450	\$3,426
OFFICE OF INNOVATION AND TECHNOLOGY	\$17,570	\$91,328
PARKS AND RECREATION	\$35,830	\$325,357
POLICE	\$9,800	\$46,663
PRISONS	\$8,900	\$30,442
PUBLIC PROPERTY	\$3,405	\$54,665
RECORDS	-	\$374
STREETS	\$49,350	\$1,041,469
TRANSIT	\$5,745	\$407,253
WATER	-	\$1,411,771
ZOO	\$2,000	\$18,637
Total	\$185,000	\$4,717,609



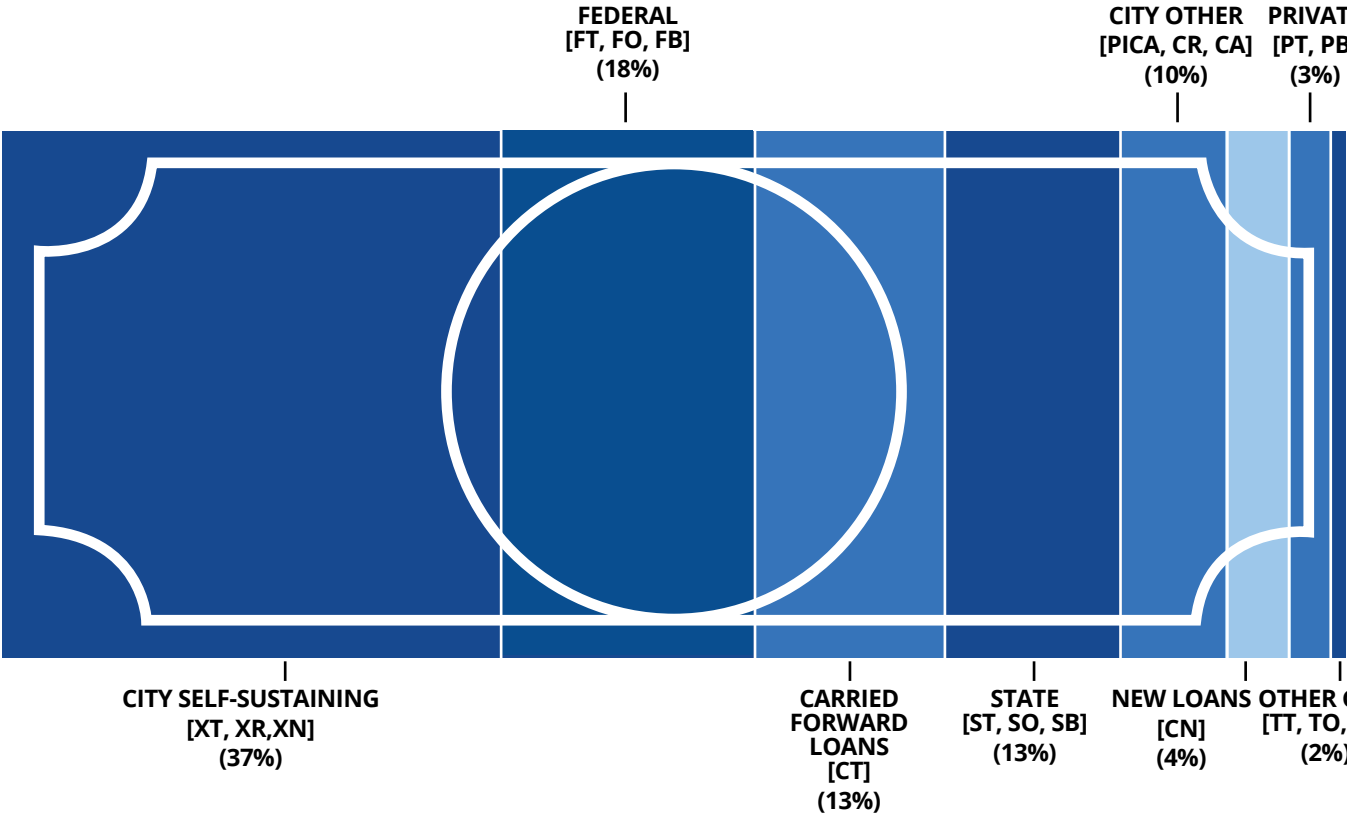
TABLE 2: SOURCES OF FUNDS (\$000)*							
	2024	2025	2026	2027	2028	2029	2024-2029
<b>City Funds - Tax Supported</b>							
CT Carried Forward Loans	\$608,687	\$0	\$0	\$0	\$0	\$0	\$608,687
CR Operating Revenue	\$396,256	\$5,250	\$5,250	\$5,250	\$5,250	\$4,750	\$422,006
CN New Loans	\$185,000	\$187,071	\$181,991	\$186,171	\$183,537	\$181,450	\$1,105,220
CA Prefinanced Loans	\$0	\$0	\$0	\$0	\$0	\$0	\$0
A PICA Prefinanced Loans	\$1,318	\$0	\$0	\$0	\$0	\$0	\$1,318
<b>Subtotal</b>	<b>\$1,191,261</b>	<b>\$192,321</b>	<b>\$187,241</b>	<b>\$191,421</b>	<b>\$188,787</b>	<b>\$186,200</b>	<b>\$2,137,231</b>
<b>City Funds - Self Sustaining</b>							
XT Self Sustaining Carry Forward Loans	\$639,606	\$0	\$0	\$0	\$0	\$0	\$639,606
XR Self Sustaining Operating Revenue	\$137,314	\$62,643	\$70,575	\$81,360	\$96,307	\$96,308	\$544,507
XN Self Sustaining New Loans	\$984,866	\$820,490	\$703,579	\$732,225	\$852,034	\$579,843	\$4,673,037
<b>Subtotal</b>	<b>\$1,761,786</b>	<b>\$883,133</b>	<b>\$774,154</b>	<b>\$813,585</b>	<b>\$948,341</b>	<b>\$676,151</b>	<b>\$5,857,150</b>
<b>Other City Funds</b>							
Z Revolving Funds	\$55,000	\$55,000	\$32,000	\$32,000	\$32,000	\$22,000	\$228,000
<b>Other Than City Funds</b>							
TT Carried Forward Other Gov't	\$35,671	\$0	\$0	\$0	\$0	\$0	\$35,671
TO Other Governments Off Budget	\$80,006	\$106,327	\$140,077	\$161,658	\$160,601	\$170,018	\$818,687
TB Other Government Agencies	\$1,100	\$100	\$100	\$100	\$100	\$100	\$1,600
ST Carried Forward State	\$308,014	\$0	\$0	\$0	\$0	\$0	\$308,014
SO State Off Budget	\$230,295	\$214,139	\$218,374	\$219,778	\$221,775	\$206,587	\$1,310,948
SB State	\$62,330	\$51,953	\$49,918	\$49,036	\$51,086	\$46,010	\$310,333
PT Carried Forward Private	\$122,317	\$0	\$0	\$0	\$0	\$0	\$122,317
PB Private	\$19,820	\$13,704	\$12,996	\$11,728	\$8,747	\$754	\$67,749
FT Carried Forward Federal	\$554,565	\$0	\$0	\$0	\$0	\$0	\$554,565
FO Federal Off Budget	\$85,719	\$103,273	\$130,477	\$126,382	\$92,542	\$96,861	\$635,254
FB Federal	\$209,725	\$145,308	\$120,340	\$113,958	\$116,425	\$112,947	\$818,703
<b>Total - ALL FUNDS</b>	<b>\$4,717,609</b>	<b>\$1,765,258</b>	<b>\$1,665,677</b>	<b>\$1,719,646</b>	<b>\$1,820,404</b>	<b>\$1,517,628</b>	<b>\$13,206,222</b>

\*For the Budget Year Ordinance, "Off-Budget" amounts (FO, OGOVO, SO) should not be included, but they may appear in the Recommended Book.

HISTORICAL FUNDING LEVELS (CN APPROPRIATIONS)



FY23 CAPITAL BUDGET SOURCE OF FUNDS



# ART MUSEUM

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**DEPARTMENT PAGE**  
[PHILAMUSEUM.ORG/](https://philamuseum.org/)

## **MISSION**

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The Philadelphia Museum of Art (PMA) — in partnership with the city, the region, and art museums around the globe — seeks to preserve, enhance, interpret, and extend the reach of its great collections in particular, and the visual arts in general, to an increasing and increasingly diverse audience as a source of delight, illumination and lifelong learning.

The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.

## CAPITAL BUDGET TRENDS

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Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$2.5 million over the past six years. In recent years, City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for the Core Project (completed in 2021) and other PMA-managed projects.

## CAPITAL BUDGET PROJECTS

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- ▲ In FY24, \$2 million is appropriated for capital improvements. The FY24-29 Capital Program will mainly support the ongoing interior and exterior capital improvement projects not addressed by the Core Project, as well as renovation projects at buildings outside the main PMA building.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## ART MUSEUM

### ART MUSEUM COMPLEX - CAPITAL

#### 1 Philadelphia Museum of Art - Building Rehabilitation

##### 1 Interior and Exterior Improvements

Make infrastructure improvements required for life safety and basic operations.

2,000 CN	2,000CN	3,000 CN	3,000 CN	3,000 CN	3,000 CN	16,000 CN
<b>2,000</b>	<b>2,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>16,000</b>

#### 1A. Philadelphia Museum of Art - Building Rehabilitation-FY23

See description under line item 1.

4,000 CT	4,000 CT
<b>4,000</b>	<b>4,000</b>

#### Totals - ART MUSEUM COMPLEX - CAPITAL

2,000 CN	2,000 CN	3,000 CN	3,000 CN	3,000 CN	3,000 CN	16,000 CN
4,000 CT						4,000 CT
<b>6,000</b>	<b>2,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>20,000</b>

#### TOTALS - ART MUSEUM

2,000 CN	2,000 CN	3,000 CN	3,000 CN	3,000 CN	3,000 CN	16,000 CN
4,000 CT						4,000 CT
<b>6,000</b>	<b>2,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>20,000</b>



THE RENOVATED WILLIAM FORUM AT  
THE PHILADELPHIA MUSEUM OF ART



# AVIATION

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**DEPARTMENT PAGE**  
[HTTPS://WWW.PHL.ORG/](https://www.phl.org/)

## **MISSION**

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"Proudly Connecting Philadelphia with the World!" The Department of Aviation (Aviation) is comprised of the Philadelphia International Airport ("PHL") and the Northeast Philadelphia Airport ("PNE"). A self-sustaining entity, Aviation operates without the use of local tax dollars while generating over \$16.8 billion of economic activity for the region. Travelers through our gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.

# CAPITAL BUDGET TRENDS

Aviation improvements are funded through self-sustaining funds, grants, and special-purpose, Aviation-specific borrowing. The Department of Aviation (DOA) received significant Federal assistance during the COVID pandemic. DOA has actively pursued and obtained additional funding through the Federal Infrastructure Investment and Jobs Act.

# CAPITAL BUDGET PROJECTS



- ▲ The \$945 million in total funding shown for Aviation in the FY24-29 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport’s role as an economic engine.
- ▲ Appropriations for FY24 are organized into the following categories:

	TOTAL APPROPRIATIONS IN FY24 (IN THOUSANDS)
Airfield Area	\$150,250
Terminal Area	\$147,190
Outside Termina Area (OTA)	\$82,050
Other Airport Services (including improvements to PNE)	\$31,400
Total	\$410,890

- ▲ Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL’s major air carriers, are instrumental in guiding the Department of Aviation as it continues progress on elements of PHL’s Capital Development Program. One of the Department’s most significant current projects is the creation at FDR Park in South Philadelphia of a 40-acre wetland to mitigate wetland loss from the proposed expansion of PHL’s air freight facilities.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## AVIATION

### PHILADELPHIA INTERNATIONAL AIRPORT

#### 2 Airfield Area

##### 1 Airfield Area

This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport related to the use of the Airport.

92,650 XN	33,385XN	15,280 XN	15,817 XN	15,910 XN	16,002 XN	189,044 XN
1,600 SB	577SB	264 SB	273 SB	275 SB	276 SB	3,265 SB
56,000 FB	20,179FB	9,236 FB	9,560 FB	9,616 FB	9,672 FB	114,263 FB
<b>150,250</b>	<b>54,141</b>	<b>24,780</b>	<b>25,650</b>	<b>25,801</b>	<b>25,950</b>	<b>306,572</b>

#### 2A. Airfield Area-FY23

See description under line item 2.

15,000 XT	15,000 XT
10,000 FT	10,000 FT
<b>25,000</b>	<b>25,000</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>3 Terminal Area</b>							
<b>1 Terminal Area</b>							
This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings	1,000 XR	581XR	301 XR	164 XR	171 XR	172 XR	2,389 XR
	92,215 XN	53,566XN	27,786 XN	15,105 XN	15,750 XN	15,819 XN	220,241 XN
	48,975 FB	28,449FB	14,757 FB	8,022 FB	8,365 FB	8,402 FB	116,970 FB
	3,000 SB	1,743SB	904 SB	491 SB	512 SB	515 SB	7,165 SB
	2,000 PB	1,162PB	603 PB	328 PB	342 PB	343 PB	4,778 PB
	<b>147,190</b>	<b>85,501</b>	<b>44,351</b>	<b>24,110</b>	<b>25,140</b>	<b>25,251</b>	<b>351,543</b>
<b>3A. Terminal Area-FY23</b>							
See description under line item 3.	15,000 FT						15,000 FT
	25,000 XT						25,000 XT
	<b>40,000</b>						<b>40,000</b>
<b>4 Outside Terminal Area (OTA)</b>							
<b>1 Outside Terminal Area (OTA)</b>							
This program includes the Airport arrival and departure roadways, and areas on which a hotel, parking facilities, and car rental entities operate.	1,000 PB	322PB	173 PB	180 PB	185 PB	191 PB	2,051 PB
	76,550 XN	24,677XN	13,267 XN	13,809 XN	14,154 XN	14,605 XN	157,062 XN
	2,000 FB	645FB	347 FB	361 FB	370 FB	382 FB	4,105 FB
	2,500 SB	806SB	433 SB	451 SB	462 SB	477 SB	5,129 SB
	<b>82,050</b>	<b>26,450</b>	<b>14,220</b>	<b>14,801</b>	<b>15,171</b>	<b>15,655</b>	<b>168,347</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>4A. Outside Terminal Area (OTA)-FY23</b>							
See description under line item 4.	20,000 XT						20,000 XT
	20,000						20,000
<b>5 Other Airport Services</b>							
1 Other Airport Services							
This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects.	28,220 XN	15,638XN	15,234 XN	15,404 XN	16,070 XN	16,267 XN	106,833 XN
	2,500 FB	1,385FB	1,350 FB	1,365 FB	1,424 FB	1,441 FB	9,465 FB
	680 SB	377SB	367 SB	371 SB	387 SB	392 SB	2,574 SB
	<b>31,400</b>	<b>17,400</b>	<b>16,951</b>	<b>17,140</b>	<b>17,881</b>	<b>18,100</b>	<b>118,872</b>
<b>Totals - PHILADELPHIA INTERNATIONAL AIRPORT</b>							
	109,475 FB	50,658 FB	25,690 FB	19,308 FB	19,775 FB	19,897 FB	244,803 FB
	25,000 FT						25,000 FT
	3,000 PB	1,484 PB	776 PB	508 PB	527 PB	534 PB	6,829 PB
	7,780 SB	3,503 SB	1,968 SB	1,586 SB	1,636 SB	1,660 SB	18,133 SB
	289,635 XN	127,266 XN	71,567 XN	60,135 XN	61,884 XN	62,693 XN	673,180 XN
	1,000 XR	581 XR	301 XR	164 XR	171 XR	172 XR	2,389 XR
	60,000 XT						60,000 XT
	<b>495,890</b>	<b>183,492</b>	<b>100,302</b>	<b>81,701</b>	<b>83,993</b>	<b>84,956</b>	<b>1,030,334</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - AVIATION							
	109,475 FB	50,658 FB	25,690 FB	19,308 FB	19,775 FB	19,897 FB	244,803 FB
	25,000 FT						25,000 FT
	3,000 PB	1,484 PB	776 PB	508 PB	527 PB	534 PB	6,829 PB
	7,780 SB	3,503 SB	1,968 SB	1,586 SB	1,636 SB	1,660 SB	18,133 SB
	289,635 XN	127,266 XN	71,567 XN	60,135 XN	61,884 XN	62,693 XN	673,180 XN
	1,000 XR	581 XR	301 XR	164 XR	171 XR	172 XR	2,389 XR
	60,000 XT						60,000 XT
	495,890	183,492	100,302	81,701	83,993	84,956	1,030,334







**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-COMMERCE/](https://phila.gov/departments/departments-of-commerce/)

## **MISSION**

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The Department of Commerce helps businesses—large and small—thrive in Philadelphia. To foster inclusive growth in the city, Commerce has programs and services to support under-resourced communities, grow small businesses and draw new companies to Philadelphia.

Commerce contributes to equitable neighborhood revitalization by:

- Building vibrant commercial districts.
- Creating a strong talent pipeline for all Philadelphians to attain good, living-wage jobs.
- Increasing contracting opportunities for minority-, women-, and disabled-owned businesses.
- Supporting small businesses and improving their access to capital.
- Commerce also works to retain and attract new businesses both domestically and internationally, elevating Philadelphia's global competitiveness and positioning the Philadelphia's economy for long-term growth.

## CAPITAL BUDGET TRENDS

From FY18 through FY23, annual averages of \$17.5 million in new City tax-supported, general obligation (CN) funds. Projects have included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.

## CAPITAL BUDGET PROJECTS



Commerce projects support Philadelphia2035 district plans and City-endorsed master plans, greenway plans, and commercial corridor plans. The FY24-29 Capital Program includes a total investment of \$478.2 million from all funding sources. These funds will enhance public access to private and public development projects as well as leverage state, federal, and private funds.

- ▲ \$15 million over FY24-29 for Neighborhood Commercial Centers.
- ▲ \$53.5 million over FY24-29 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn's Landing. More information can be found at:  
[www.delawareriverwaterfront.com/](http://www.delawareriverwaterfront.com/)
- ▲ \$10 million over FY24-29 toward completion of the Schuylkill River Trail.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## COMMERCE

### COMMERCIAL DEVELOPMENT

#### 6 Neighborhood Commercial Centers - Site Improvements

1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment.	1,000 CN	2,500CN	2,500 CN	2,500 CN	2,500 CN	2,500 CN	13,500 CN
2 Market East Public Infrastructure Fund improvements to infrastructure in Market Street East area of Center City to support additional commercial, residential, and retail development.	1,500 CN						1,500 CN
	2,500	2,500	2,500	2,500	2,500	2,500	15,000

#### 6A. Neighborhood Commercial Centers - Site Improvements-FY23

See description under line item 6.	5,000 CR						5,000 CR
	4,125 CT						4,125 CT
	9,125						9,125

#### 6B. Neighborhood Commercial Centers - Site Improvements-FY22

See description under line item 6.	5,100 CT						5,100 CT
	5,100						5,100

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>6C. Neighborhood Commercial Centers - Site Improvements-FY21</b>							
See description under line item 6.	500 CT						500 CT
	500						500
<b>6D. Neighborhood Commercial Centers - Site Improvements-FY20</b>							
See description under line item 6.	2,500 CR						2,500 CR
	2,500						2,500
<b>6E. Neighborhood Commercial Centers - Site Improvements-FY19</b>							
See description under line item 6.	1,734 CR						1,734 CR
	473 CT						473 CT
	2,207						2,207
<b>6F. Neighborhood Commercial Centers - Site Improvements-FY17</b>							
See description under line item 6.	11 CT						11 CT
	11						11
<b>6G. Neighborhood Commercial Centers - Site Improvements-FY16</b>							
See description under line item 6.	406 CT						406 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	5,595						5,595

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>6H. Neighborhood Commercial Centers - Site Improvements-FY14</b>							
See description under line item 6.	717 CT						717 CT
	717						717
<hr/>							
<i>Totals - COMMERCIAL DEVELOPMENT</i>							
	2,500 CN	2,500 CN	2,500 CN	2,500 CN	2,500 CN	2,500 CN	15,000 CN
	9,234 CR						9,234 CR
	11,332 CT						11,332 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	<b>28,255</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>40,755</b>
<hr/>							
<b>INDUSTRIAL DEVELOPMENT</b>							
<hr/>							
<b>7 Industrial Districts</b>							
<hr/>							
1 Lower Schuylkill River Industrial District	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
Design, fabrication & installation of streetscape improvements to support development sites in the Innovation District portion of the Lower Schuylkill River.							
	500	500	500	500	500	500	3,000
<hr/>							
<b>7A. Industrial Districts-FY23</b>							
See description under line item 7.	500 CT						500 CT
	500						500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>7B. Industrial Districts-FY22</b>							
See description under line item 7.	500 CT						500 CT
	500						500
<b>7C. Industrial Districts-FY21</b>							
See description under line item 7.	1,000 CT						1,000 CT
	1,000						1,000
<b>7D. Industrial Districts-FY17</b>							
See description under line item 7.	800 FT						800 FT
	2,200 ST						2,200 ST
	3,000						3,000
<b>7E. Industrial Districts-FY16</b>							
See description under line item 7.	1,000 ST						1,000 ST
	1,000						1,000
<b>8 Navy Yard Infrastructure Improvements</b>							
<b>1 Navy Yard Infrastructure Improvements</b>							
Make infrastructure improvements in support of public and private development.	1,250 CN	1,250CN					2,500 CN
	1,250	1,250					2,500



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>8A. Navy Yard Infrastructure Improvements-FY23</b>							
See description under line item 8.	1,750 CT						1,750 CT
	1,750						1,750
<b>8B. Navy Yard Infrastructure Improvements-FY17</b>							
See description under line item 8.	3,900 FT						3,900 FT
	4,300 ST						4,300 ST
	8,200						8,200
<b>9 Environmental Assessment/Remediation</b>							
1 Environmental Assessment/Remediation							
Provide environmental assessment and remedial assistance to City properties with contamination issues.	500CN	500 CN	500 CN				1,500 CN
	500	500	500				1,500
<b>10 PIDC Landbank Improvements, Engineering and Administration</b>							
11 Improvements, Engineering and Administration							
Conduct engineering, architectural, and environmental studies related to land acquisition and development.	15,000 Z	15,000Z	12,000 Z	12,000 Z	12,000 Z	12,000 Z	78,000 Z
	15,000	15,000	12,000	12,000	12,000	12,000	78,000

	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2024 - 2029 \$x000
<b>11 PIDC Landbank Acquisition &amp; Improvements</b>							
10 Acquisition and Improvements							
Purchase and improve industrial sites throughout Philadelphia.	40,000 Z	40,000Z	20,000 Z	20,000 Z	20,000 Z	10,000 Z	150,000 Z
	<b>40,000</b>	<b>40,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>10,000</b>	<b>150,000</b>
<i>Totals - INDUSTRIAL DEVELOPMENT</i>							
	1,750 CN	2,250 CN	1,000 CN	1,000 CN	500 CN	500 CN	7,000 CN
	3,750 CT						3,750 CT
	4,700 FT						4,700 FT
	7,500 ST						7,500 ST
	55,000 Z	55,000 Z	32,000 Z	32,000 Z	32,000 Z	22,000 Z	228,000 Z
	<b>72,700</b>	<b>57,250</b>	<b>33,000</b>	<b>33,000</b>	<b>32,500</b>	<b>22,500</b>	<b>250,950</b>

	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2024 - 2029 \$x000
<b>WATERFRONT IMPROVEMENTS</b>							
<b>12 Central Delaware River Waterfront</b>							
1 Penn's Landing Improvements Make improvements to Penn's Landing.	6,000 CN	18,000CN	8,000 CN	7,000 CN			39,000 CN
2 Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through construction, improvement, or acquisition of City assets.	500 CN	1,000CN	1,000 CN	1,000 CN	1,500 CN	1,500 CN	6,500 CN
3 General Site Improvements Implement infrastructure and site improvements in support of public and private development.	2,000 CN	1,000CN	1,000 CN	1,000 CN	1,500 CN	1,500 CN	8,000 CN
	<b>8,500</b>	<b>20,000</b>	<b>10,000</b>	<b>9,000</b>	<b>3,000</b>	<b>3,000</b>	<b>53,500</b>
<b>12A. Central Delaware River Waterfront-FY23</b>							
See description under line item 12.	13,500 CT						13,500 CT
	13,500						13,500
<b>12B. Central Delaware River Waterfront-FY17</b>							
See description under line item 12.	5,110 PT						5,110 PT
	11,050 ST						11,050 ST
	16,160						16,160

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>12C. Central Delaware River Waterfront-FY16</b>							
See description under line item 12.	25,000 FT						25,000 FT
	25,000						25,000
<b>13 Schuylkill River Waterfront</b>							
1 Schuylkill Riverfront Improvements	1,000 CN	1,000CN	2,000 CN	2,000 CN	1,500 CN	1,500 CN	9,000 CN
Complement public and private reinvestment through capital improvements to the Schuylkill River Trail.	1,000 SB						1,000 SB
	2,000	1,000	2,000	2,000	1,500	1,500	10,000
<b>13A. Schuylkill River Waterfront-FY23</b>							
See description under line item 13.	5,087 CT						5,087 CT
	1,000 ST						1,000 ST
	6,087						6,087
<b>13B. Schuylkill River Waterfront-FY22</b>							
See description under line item 13.	1,000 ST						1,000 ST
	1,000						1,000
<b>13C. Schuylkill River Waterfront-FY21</b>							
See description under line item 13.	3,500 PT						3,500 PT
	8,500 ST						8,500 ST
	12,000						12,000

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>13D. Schuylkill River Waterfront-FY20</b>							
See description under line item 13.							
	3,038 CR						3,038 CR
	14,000 FT						14,000 FT
	1,000 ST						1,000 ST
	18,038						18,038
<b>13E. Schuylkill River Waterfront-FY19</b>							
See description under line item 13.							
	4,000 PT						4,000 PT
	1,000 ST						1,000 ST
	5,000						5,000
<b>13F. Schuylkill River Waterfront-FY17</b>							
See description under line item 13.							
	4,500 FT						4,500 FT
	12,050 ST						12,050 ST
	16,550						16,550
<b>13G. Schuylkill River Waterfront-FY16</b>							
See description under line item 13.							
	500 FT						500 FT
	1,000 ST						1,000 ST
	1,500						1,500



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>14 North Delaware River Waterfront</b>							
1 North Delaware River Waterfront Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway.	500 CN	275CN	275 CN	175 CN	500 CN	500 CN	2,225 CN
	<b>500</b>	<b>275</b>	<b>275</b>	<b>175</b>	<b>500</b>	<b>500</b>	<b>2,225</b>
<b>14A. North Delaware River Waterfront-FY23</b> See description under line item 14.	1,000 CT						1,000 CT
	<b>1,000</b>						<b>1,000</b>
<b>14B. North Delaware River Waterfront-FY22</b> See description under line item 14.	400 CT						400 CT
	<b>400</b>						<b>400</b>
<b>14C. North Delaware River Waterfront-FY17</b> See description under line item 14.	2,470 FT 350 PT 600 ST						2,470 FT 350 PT 600 ST
	<b>3,420</b>						<b>3,420</b>
<b>14D. North Delaware River Waterfront-FY16</b> See description under line item 14.	500 FT 350 ST						500 FT 350 ST
	<b>850</b>						<b>850</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>14E. North Delaware River Waterfront-FY15</b>							
See description under line item 14.							
	236 FT						236 FT
	236						236
<b>Totals - WATERFRONT IMPROVEMENTS</b>							
	10,000 CN	21,275 CN	12,275 CN	11,175 CN	5,000 CN	5,000 CN	64,725 CN
	3,038 CR						3,038 CR
	19,987 CT						19,987 CT
	47,206 FT						47,206 FT
	12,960 PT						12,960 PT
	1,000 SB						1,000 SB
	37,550 ST						37,550 ST
	<b>131,741</b>	<b>21,275</b>	<b>12,275</b>	<b>11,175</b>	<b>5,000</b>	<b>5,000</b>	<b>186,466</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - COMMERCE							
	14,250 CN	26,025 CN	15,775 CN	14,675 CN	8,000 CN	8,000 CN	86,725 CN
	12,272 CR						12,272 CR
	35,069 CT						35,069 CT
	51,906 FT						51,906 FT
	14,810 PT						14,810 PT
	1,000 SB						1,000 SB
	48,389 ST						48,389 ST
	55,000 Z	55,000 Z	32,000 Z	32,000 Z	32,000 Z	22,000 Z	228,000 Z
	232,696	81,025	47,775	46,675	40,000	30,000	478,171



# FINANCE

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## DEPARTMENT PAGE

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## MISSION

The Office of the Director of Finance (Finance) is charged with overseeing the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City's budget and financial management programs; and recording and accounting all City financial activities. Finance administers the City's payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.

## CAPITAL BUDGET TRENDS

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Capital funds under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. From FY18 through FY23, the annual average of new City tax-supported general obligation (CN) appropriations was approximately \$5.8 million. Additional appropriations of operating revenue (CR) have been made to support special projects and to ensure adequate City matching funds for anticipated capital grants.

## CAPITAL BUDGET PROJECTS

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- ▲ Improvements to Facilities – Administration ITEF – Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total appropriated amount is \$16 million for FY24 through FY29.
- ▲ City Council ITEF - City Council Districts 1 through 10 are appropriated \$510,000 each per year, for a total of \$30.6 million over the six-year Capital Program, to be used at District Councilmembers' discretion for Improvements to Existing Facilities within the Capital Guidelines. City Council Districts 1-10 also have \$790,000 of ITEF appropriations under Parks and Recreation, for a total of \$47.4 million over the six-year Capital Program.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## FINANCE

### CAPITAL PROJECTS

#### 15 Improvements to Facilities

##### 1 Administration - ITEF

Fund critical renovations and other improvements to City-owned facilities.

10,000 CR						10,000 CR
1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
<b>11,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>16,000</b>

#### 15A. Improvements to Facilities-FY23

See description under line item 15.

1,500 CT	1,500 CT
90,700 CR	90,700 CR
<b>92,200</b>	<b>92,200</b>

#### 15B. Improvements to Facilities-FY22

See description under line item 15.

1,500 CT	1,500 CT
25,000 FT	25,000 FT
3,995 CR	3,995 CR
<b>30,495</b>	<b>30,495</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>15C. Improvements to Facilities-FY21</b>							
See description under line item 15.	6,000 CR						6,000 CR
	500 CT						500 CT
	6,500						6,500
<b>15D. Improvements to Facilities-FY20</b>							
See description under line item 15.	11,822 CR						11,822 CR
	1,000 CT						1,000 CT
	12,822						12,822
<b>15E. Improvements to Facilities-FY19</b>							
See description under line item 15.	2,913 CR						2,913 CR
	1,160 CT						1,160 CT
	2,047 PT						2,047 PT
	219 TT						219 TT
	6,339						6,339
<b>15F. Improvements to Facilities-FY18</b>							
See description under line item 15.	375 CT						375 CT
	375						375
<b>15G. Improvements to Facilities-FY17</b>							
See description under line item 15.	1,112 CT						1,112 CT
	1,112						1,112

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>15H. Improvements to Facilities-FY16</b>							
See description under line item 15.	500 CT						500 CT
	500						500
<b>15I. Improvements to Facilities-FY15</b>							
See description under line item 15.	119 CT						119 CT
	119						119
<b>15J. Improvements to Facilities-FY14</b>							
See description under line item 15.	140 CT						140 CT
	140						140
<b>16 City Council - ITEF CD1</b>							
<b>1 City Council - ITEF CD1</b>							
Fund critical renovations and other improvements to City-owned sites as needed.	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
	510	510	510	510	510	510	3,060
<b>16A. City Council - ITEF CD1-FY23</b>							
See description under line item 16.	510 CT						510 CT
	510						510

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>16B. City Council - ITEF CD1-FY22</b>							
See description under line item 16.	160 CT						160 CT
	160						160
<b>16C. City Council - ITEF CD1-FY21</b>							
See description under line item 16.	58 CT						58 CT
	58						58
<b>16D. City Council - ITEF CD1-FY20</b>							
See description under line item 16.	114 CT						114 CT
	114						114
<b>16E. City Council - ITEF CD1-FY19</b>							
See description under line item 16.	67 CT						67 CT
	67						67
<b>16F. City Council - ITEF CD1-FY18</b>							
See description under line item 16.	26 CT						26 CT
	26						26
<b>16G. City Council - ITEF CD1-FY17</b>							
See description under line item 16.	210 CT						210 CT
	210						210

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>16H. City Council - ITEF CD1-FY16</b>							
See description under line item 16.	27 CT						27 CT
	27						27
<b>16I. City Council - ITEF CD1-FY15</b>							
See description under line item 16.	45 CT						45 CT
	45						45
<b>16J. City Council - ITEF CD1-FY14</b>							
See description under line item 16.	1 CT						1 CT
	1						1
<b>16K. City Council - ITEF CD1-FY13</b>							
See description under line item 16.	2 CT						2 CT
	2						2
<b>17 City Council - ITEF CD2</b>							
1 City Council - ITEF CD2	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
Fund critical renovations and other improvements to City-owned sites as needed.	510	510	510	510	510	510	3,060

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>17A. City Council - ITEF CD2-FY23</b>							
See description under line item 17.	510 CT						510 CT
	510						510
<b>17B. City Council - ITEF CD2-FY22</b>							
See description under line item 17.	255 CT						255 CT
	255						255
<b>17C. City Council - ITEF CD2-FY21</b>							
See description under line item 17.	159 CT						159 CT
	159						159
<b>17D. City Council - ITEF CD2-FY20</b>							
See description under line item 17.	3 CT						3 CT
	3						3
<b>17E. City Council - ITEF CD2-FY19</b>							
See description under line item 17.	123 CT						123 CT
	123						123
<b>17F. City Council - ITEF CD2-FY18</b>							
See description under line item 17.	81 CT						81 CT
	81						81



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>17G. City Council - ITEF CD2-FY17</b>							
See description under line item 17.	71 CT						71 CT
	71						71
<b>17H. City Council - ITEF CD2-FY16</b>							
See description under line item 17.	19 CT						19 CT
	19						19
<b>17I. City Council - ITEF CD2-FY15</b>							
See description under line item 17.	225 CT						225 CT
	225						225
<b>17J. City Council - ITEF CD2-FY14</b>							
See description under line item 17.	125 CT						125 CT
	125						125
<b>17K. City Council - ITEF CD2-FY13</b>							
See description under line item 17.	9 CT						9 CT
	9						9
<b>17L. City Council - ITEF CD2-FY12</b>							
See description under line item 17.	41 CT						41 CT
	41						41

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>17M. City Council - ITEF CD2-FY11</b>							
See description under line item 17.	141 CT						141 CT
	141						141
<b>17N. City Council - ITEF CD2-FY10</b>							
See description under line item 17.	1 CT						1 CT
	1						1
<b>18 City Council - ITEF CD3</b>							
1 City Council - ITEF CD3							
Fund critical renovations and other improvements to City-owned sites as needed.	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
	510	510	510	510	510	510	3,060
<b>18A. City Council - ITEF CD3-FY23</b>							
See description under line item 18.	510 CT						510 CT
	510						510
<b>18B. City Council - ITEF CD3-FY22</b>							
See description under line item 18.	255 CT						255 CT
	255						255

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>18C. City Council - ITEF CD3-FY21</b>							
See description under line item 18.	255 CT						255 CT
	255						255
<b>18D. City Council - ITEF CD3-FY20</b>							
See description under line item 18.	510 CT						510 CT
	510						510
<b>18E. City Council - ITEF CD3-FY19</b>							
See description under line item 18.	510 CT						510 CT
	510						510
<b>18F. City Council - ITEF CD3-FY18</b>							
See description under line item 18.	510 CT						510 CT
	510						510
<b>18G. City Council - ITEF CD3-FY16</b>							
See description under line item 18.	230 CT						230 CT
	230						230
<b>18H. City Council - ITEF CD3-FY15</b>							
See description under line item 18.	78 CT						78 CT
	78						78

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>18I. City Council - ITEF CD3-FY14</b>							
See description under line item 18.	410 CT						410 CT
	410						410
<b>18J. City Council - ITEF CD3-FY13</b>							
See description under line item 18.	113 CT						113 CT
	113						113
<b>19 City Council - ITEF CD4</b>							
1 City Council - ITEF CD4	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
Fund critical renovations and other improvements to City-owned sites as needed.	510	510	510	510	510	510	3,060
<b>19A. City Council - ITEF CD4-FY23</b>							
See description under line item 19.	510 CT						510 CT
	510						510
<b>19B. City Council - ITEF CD4-FY22</b>							
See description under line item 19.	219 CT						219 CT
	219						219

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>19C. City Council - ITEF CD4-FY20</b>							
See description under line item 19.	1 CT						1 CT
	65 TT						65 TT
	66						66
<b>19D. City Council - ITEF CD4-FY19</b>							
See description under line item 19.	140 CT						140 CT
	140						140
<b>19E. City Council - ITEF CD4-FY18</b>							
See description under line item 19.	34 CT						34 CT
	34						34
<b>19F. City Council - ITEF CD4-FY17</b>							
See description under line item 19.	39 CT						39 CT
	39						39
<b>19G. City Council - ITEF CD4-FY16</b>							
See description under line item 19.	4 CT						4 CT
	4						4
<b>19H. City Council - ITEF CD4-FY15</b>							
See description under line item 19.	120 CT						120 CT
	120						120

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>19I. City Council - ITEF CD4-FY14</b>							
See description under line item 19.	107 CT						107 CT
	107						107
<b>19J. City Council - ITEF CD4-FY13</b>							
See description under line item 19.	27 CT						27 CT
	27						27
<b>19K. City Council - ITEF CD4-FY00</b>							
See description under line item 19.	70 CT						70 CT
	70						70
<b>20 City Council - ITEF CD5</b>							
<b>1 City Council - ITEF CD5</b>							
Fund critical renovations and other improvements to City-owned sites as needed.	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
	510	510	510	510	510	510	3,060
<b>20A. City Council - ITEF CD5-FY23</b>							
See description under line item 20.	510 CT						510 CT
	510						510



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>20B. City Council - ITEF CD5-FY22</b>							
See description under line item 20.	255 CT						255 CT
	255						255
<b>20C. City Council - ITEF CD5-FY21</b>							
See description under line item 20.	255 CT						255 CT
	255						255
<b>20D. City Council - ITEF CD5-FY20</b>							
See description under line item 20.	510 CT						510 CT
	510						510
<b>20E. City Council - ITEF CD5-FY19</b>							
See description under line item 20.	1,500 CR						1,500 CR
	510 CT						510 CT
	2,010						2,010
<b>20F. City Council - ITEF CD5-FY18</b>							
See description under line item 20.	510 CT						510 CT
	510						510
<b>20G. City Council - ITEF CD5-FY17</b>							
See description under line item 20.	410 CT						410 CT
	410						410

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>20H. City Council - ITEF CD5-FY16</b>							
See description under line item 20.	410 CT						410 CT
	410						410
<b>20I. City Council - ITEF CD5-FY15</b>							
See description under line item 20.	207 CT						207 CT
	207						207
<b>20J. City Council - ITEF CD5-FY14</b>							
See description under line item 20.	340 CT						340 CT
	340						340
<b>20K. City Council - ITEF CD5-FY12</b>							
See description under line item 20.	210 CT						210 CT
	210						210
<b>20L. City Council - ITEF CD5-FY11</b>							
See description under line item 20.	41 CT						41 CT
	41						41
<b>20M. City Council - ITEF CD5-FY10</b>							
See description under line item 20.	1 CT						1 CT
	1						1

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>21 City Council - ITEF CD6</b>							
1 City Council - ITEF CD6 Fund critical renovations and other improvements to City-owned sites as needed.	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>3,060</b>
<b>21A. City Council - ITEF CD6-FY23</b> See description under line item 21.	510 CT						510 CT
	510						510
<b>21B. City Council - ITEF CD6-FY22</b> See description under line item 21.	122 CT						122 CT
	122						122
<b>21C. City Council - ITEF CD6-FY21</b> See description under line item 21.	1 CT						1 CT
	1						1
<b>21D. City Council - ITEF CD6-FY20</b> See description under line item 21.	170 CT						170 CT
	170						170

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>21E. City Council - ITEF CD6-FY19</b>							
See description under line item 21.	431 CT						431 CT
	431						431
<b>21F. City Council - ITEF CD6-FY18</b>							
See description under line item 21.	238 CT						238 CT
	238						238
<b>21G. City Council - ITEF CD6-FY17</b>							
See description under line item 21.	387 CT						387 CT
	387						387
<b>21H. City Council - ITEF CD6-FY16</b>							
See description under line item 21.	32 CT						32 CT
	32						32
<b>22 City Council - ITEF CD7</b>							
1 City Council - ITEF CD7	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
Fund critical renovations and other improvements to City-owned sites as needed.	510	510	510	510	510	510	3,060

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>22A. City Council - ITEF CD7-FY23</b>							
See description under line item 22.	510 CT						510 CT
	510						510
<b>22B. City Council - ITEF CD7-FY22</b>							
See description under line item 22.	230 CT						230 CT
	230						230
<b>22C. City Council - ITEF CD7-FY21</b>							
See description under line item 22.	255 CT						255 CT
	255						255
<b>22D. City Council - ITEF CD7-FY20</b>							
See description under line item 22.	510 CT						510 CT
	510						510
<b>22E. City Council - ITEF CD7-FY19</b>							
See description under line item 22.	347 CT						347 CT
	347						347
<b>22F. City Council - ITEF CD7-FY16</b>							
See description under line item 22.	3 CT						3 CT
	3						3

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>22G. City Council - ITEF CD7-FY15</b>							
See description under line item 22.	4 CT						4 CT
	4						4
<b>22H. City Council - ITEF CD7-FY14</b>							
See description under line item 22.	79 CT						79 CT
	79						79
<b>22I. City Council - ITEF CD7-FY13</b>							
See description under line item 22.	3 CT						3 CT
	3						3
<b>22J. City Council - ITEF CD7-FY12</b>							
See description under line item 22.	2 CT						2 CT
	2						2
<b>22K. City Council - ITEF CD7-FY11</b>							
See description under line item 22.	15 CT						15 CT
	15						15
<b>22L. City Council - ITEF CD7-FY09</b>							
See description under line item 22.	1 CT						1 CT
	1						1



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>23 City Council - ITEF CD8</b>							
1 City Council - ITEF CD8 Fund critical renovations and other improvements to City-owned sites as needed.	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>3,060</b>
<b>23A. City Council - ITEF CD8-FY23</b> See description under line item 23.	510 CT						510 CT
	510						510
<b>23B. City Council - ITEF CD8-FY22</b> See description under line item 23.	255 CT						255 CT
	255						255
<b>23C. City Council - ITEF CD8-FY21</b> See description under line item 23.	255 CT						255 CT
	255						255
<b>23D. City Council - ITEF CD8-FY20</b> See description under line item 23.	510 CT						510 CT
	510						510

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>23E. City Council - ITEF CD8-FY19</b>							
See description under line item 23.	337 CT						337 CT
	337						337
<b>23F. City Council - ITEF CD8-FY16</b>							
See description under line item 23.	37 CT						37 CT
	37						37
<b>23G. City Council - ITEF CD8-FY17</b>							
See description under line item 23.	410 CT						410 CT
	410						410
<b>23H. City Council - ITEF CD8-FY15</b>							
See description under line item 23.	160 CT						160 CT
	160						160
<b>23I. City Council - ITEF CD8-FY14</b>							
See description under line item 23.	409 CT						409 CT
	409						409
<b>23J. City Council - ITEF CD8-FY13</b>							
See description under line item 23.	379 CT						379 CT
	379						379

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>23K. City Council - ITEF CD8-FY12</b>							
See description under line item 23.	1 CT						1 CT
	1						1
<b>23L. City Council - ITEF CD8-FY11</b>							
See description under line item 23.	40 CT						40 CT
	40						40
<b>23M. City Council - ITEF CD8-FY10</b>							
See description under line item 23.	17 CT						17 CT
	17						17
<b>23N. City Council - ITEF CD8-FY09</b>							
See description under line item 23.	32 CT						32 CT
	32						32
<b>23O. City Council - ITEF CD8-FY06</b>							
See description under line item 23.	2 CT						2 CT
	2						2

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>24 City Council - ITEF CD9</b>							
1 City Council - ITEF CD9 Fund critical renovations and other improvements to City-owned sites as needed.	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>3,060</b>
<b>24A. City Council - ITEF CD9-FY23</b> See description under line item 24.	510 CT						510 CT
	510						510
<b>24B. City Council - ITEF CD9-FY22</b> See description under line item 24.	255 CT						255 CT
	255						255
<b>24C. City Council - ITEF CD9-FY21</b> See description under line item 24.	255 CT						255 CT
	255						255
<b>24D. City Council - ITEF CD9-FY20</b> See description under line item 24.	510 CT						510 CT
	510						510

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>24E. City Council - ITEF CD9-FY19</b>							
See description under line item 24.	435 CT						435 CT
	435						435
<b>24F. City Council - ITEF CD9-FY18</b>							
See description under line item 24.	510 CT						510 CT
	510						510
<b>24G. City Council - ITEF CD9-FY17</b>							
See description under line item 24.	410 CT						410 CT
	410						410
<b>24H. City Council - ITEF CD9-FY16</b>							
See description under line item 24.	185 CT						185 CT
	185						185
<b>24I. City Council - ITEF CD9-FY15</b>							
See description under line item 24.	216 CT						216 CT
	216						216
<b>24J. City Council - ITEF CD9-FY14</b>							
See description under line item 24.	16 CT						16 CT
	16						16

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>24K. City Council - ITEF CD9-FY11</b>							
See description under line item 24.	1 CT						1 CT
	1						1
<b>25 City Council - ITEF CD10</b>							
1 City Council - ITEF CD10	510 CN	510CN	510 CN	510 CN	510 CN	510 CN	3,060 CN
Fund critical renovations and other improvements to City-owned sites as needed.							
	510	510	510	510	510	510	3,060
<b>25A. City Council - ITEF CD10-FY23</b>							
See description under line item 25.	510 CT						510 CT
	510						510
<b>25B. City Council - ITEF CD10-FY22</b>							
See description under line item 25.	175 CT						175 CT
	175						175
<b>25C. City Council - ITEF CD10-FY21</b>							
See description under line item 25.	208 CT						208 CT
	208						208



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>25D. City Council - ITEF CD10-FY20</b>							
See description under line item 25.	504 CT						504 CT
	504						504
<b>25E. City Council - ITEF CD10-FY19</b>							
See description under line item 25.	510 CT						510 CT
	510						510
<b>25F. City Council - ITEF CD10-FY18</b>							
See description under line item 25.	247 CT						247 CT
	247						247
<b>25G. City Council - ITEF CD10-FY17</b>							
See description under line item 25.	383 CT						383 CT
	383						383
<b>25H. City Council - ITEF CD10-FY16</b>							
See description under line item 25.	373 CT						373 CT
	373						373
<b>25I. City Council - ITEF CD10-FY15</b>							
See description under line item 25.	6 CT						6 CT
	6						6

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>25J. City Council - ITEF CD10-FY13</b>							
See description under line item 25.	32 CT						32 CT
	32						32
<b>25K. City Council - ITEF CD10-FY12</b>							
See description under line item 25.	2 CT						2 CT
	2						2
<b>25L. City Council - ITEF CD10-FY06</b>							
See description under line item 25.	45 CT						45 CT
	45						45
<b>25M. City Council - ITEF CD10-FY03</b>							
See description under line item 25.	3 CT						3 CT
	3						3

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - CAPITAL PROJECTS</i>							
	6,100 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	36,600 CN
	126,930 CR						126,930 CR
	33,921 CT						33,921 CT
	25,000 FT						25,000 FT
	2,047 PT						2,047 PT
	284 TT						284 TT
	194,282	6,100	6,100	6,100	6,100	6,100	224,782

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - FINANCE</b>							
	6,100 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	36,600 CN
	126,930 CR						126,930 CR
	33,921 CT						33,921 CT
	25,000 FT						25,000 FT
	2,047 PT						2,047 PT
	284 TT						284 TT
	<b>194,282</b>	<b>6,100</b>	<b>6,100</b>	<b>6,100</b>	<b>6,100</b>	<b>6,100</b>	<b>224,782</b>





# FIRE

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-FIRE-DEPARTMENT/](https://phila.gov/departments/philadelphia-fire-department/)

## MISSION

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The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive all-hazard prevention, risk reduction, and emergency response, and to ensure the health and safety of the PFD's members.

## CAPITAL BUDGET TRENDS

The average annual City tax-supported capital budget for Fire Department facilities from FY18 through FY23 was \$4.1 million.

## CAPITAL BUDGET PROJECTS



During FY24-29, a total of \$35.4 million of City tax-supported funding (CN) is appropriated for PFD facilities. In the FY24 Capital Budget, \$6 million of new tax-supported funds are appropriated for health and safety improvements, mechanical, electrical and plumbing (MEP) improvements, and interior and exterior improvements, which includes improvements to Fire Engine 57. Increased funding is shown for Fire Station 57 in subsequent years. Over the six-year FY24-29 Capital Program, funding is provided under the Office of Fleet Management (OFM) for the purchase of specialized apparatus for the Fire Department, including engines, pumpers, ladders, and ambulances for Emergency Medical Services (EMS).





2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## FIRE

### FIRE FACILITIES

#### 26 Fire Department Interior and Exterior Renovations

1 Holistic Fire Facility Improvements Design and construct holistic improvements to Fire Engines.	5,000 CN			5,000 CN	5,000 CN	5,000 CN	20,000 CN
2 Fire Facilities - Exterior renovation Exterior renovations	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
3 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations.	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
4 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements.	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
5 Fire Facilities: Mechanical, Electrical, and Plumbing Mechanical, electrical, and plumbing improvements	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
6 Fire Protection Systems Installation of fire protection system	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
7 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work.	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
8 Roof Replacements Design and construct roof replacements.	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
9 Structural Renovations Structural Renovations	100 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,700 CN
10 Health and Safety Improvements Health and Safety Improvements	200 CN	500CN	500 CN	200 CN	200 CN	200 CN	1,800 CN
	6,000	4,500	4,500	6,800	6,800	6,800	35,400
<b>26A. Fire Department Interior and Exterior Renovations-FY23</b> See description under line item 26.	4,500 CT						4,500 CT
	4,500						4,500
<b>26B. Fire Department Interior and Exterior Renovations-FY22</b> See description under line item 26.	3,571 CT						3,571 CT
	3,571						3,571
<b>26C. Fire Department Interior and Exterior Renovations-FY21</b> See description under line item 26.	423 CT						423 CT
	423						423
<b>26D. Fire Department Interior and Exterior Renovations-FY20</b> See description under line item 26.	215 CR						215 CR
	286 CT						286 CT
	501						501

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>26E. Fire Department Interior and Exterior Renovations-FY18</b>							
See description under line item 26.	1,089 CT						1,089 CT
	1,089						1,089
<b>26F. Fire Department Interior and Exterior Renovations-FY17</b>							
See description under line item 26.	236 CT						236 CT
	236						236
<b>26G. Fire Department Interior and Exterior Renovations-FY16</b>							
See description under line item 26.	8 CT						8 CT
	8						8
<b>Totals - FIRE FACILITIES</b>							
	6,000 CN	4,500 CN	4,500 CN	6,800 CN	6,800 CN	6,800 CN	35,400 CN
	215 CR						215 CR
	10,113 CT						10,113 CT
	<b>16,328</b>	<b>4,500</b>	<b>4,500</b>	<b>6,800</b>	<b>6,800</b>	<b>6,800</b>	<b>45,728</b>
<b>TOTALS - FIRE</b>							
	6,000 CN	4,500 CN	4,500 CN	6,800 CN	6,800 CN	6,800 CN	35,400 CN
	215 CR						215 CR
	10,113 CT						10,113 CT
	<b>16,328</b>	<b>4,500</b>	<b>4,500</b>	<b>6,800</b>	<b>6,800</b>	<b>6,800</b>	<b>45,728</b>



# FLEET MANAGEMENT

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
OFFICE-OF-FLEET-MANAGEMENT/](https://phila.gov/departments/office-of-fleet-management/)

## MISSION

The Department of Fleet Services (DFS) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. DFS is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. DFS also fuels City vehicles, as well as vehicles for quasi-city agencies (including the School District of Philadelphia), through its department-operated fuel stations. DFS maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, DFS makes sure City employees have the vehicles they need to do their jobs. DFS efforts help City services operate efficiently and drive the City forward.

## CAPITAL BUDGET TRENDS

From FY18-FY23, an annual average of \$15.2 million in City, tax-supported general-obligation (CN) funds, and \$7.7 million in operating revenue (CR), were appropriated for capital needs under Fleet, now known as the Department of Fleet Services (DFS). Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to Fleet facilities and fuel sites.

## CAPITAL BUDGET PROJECTS



In FY24 through FY29, \$85.7 million new CN funds is appropriated for new capital-eligible vehicles. \$14.1 million is programed for DFS's ongoing program to improve operational efficiency and environmental complains by replacing automotive fuel tanks and dispensing systems and installing electric vehicle charging stations, and \$6 million in funding is programs for improvements to DFS shops and yards.

As fuel tanks and piping are being replaced, DFS will continue to remediate those sites by cleaning up groundwater and disposing of contaminated soil. The City's Office of Sustainability has also worked with DFS to create a [municipal clean fleet plan](#) as part of the Bloomberg American Cities Climate Challenge. Under guidance from the plan, DFS will purchase electric vehicles and install electric vehicle charging stations throughout the city.



NEW GARBAGE COMPACTOR WITH SNOWPLOWS

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## FLEET MANAGEMENT

### CAPITAL PROJECTS

#### 27 Fleet Management Facilities

##### 1 Interior and Exterior Improvements

Perform various interior and exterior improvements, including HVAC and equipment improvements at various Fleet Management garages.

1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
1,000	1,000	1,000	1,000	1,000	1,000	6,000

#### 27A. Fleet Management Facilities-FY23

See description under line item 27.

1,626 CT	1,626 CT
1,626	1,626

#### 27B. Fleet Management Facilities-FY22

See description under line item 27.

418 CT	418 CT
418	418

#### 27C. Fleet Management Facilities-FY21

See description under line item 27.

9 CT	9 CT
9	9

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>27D. Fleet Management Facilities-FY19</b>							
See description under line item 27.	28 CT						28 CT
	28						28
<b>27E. Fleet Management Facilities-FY18</b>							
See description under line item 27.	78 CT						78 CT
	78						78
<b>28 Fuel Tank Replacement</b>							
<b>1 Fuel Tank Replacement</b>							
Replace automotive fuel tanks and piping.	1,000 CN	500CN	1,000 CN	1,000 CN	1,500 CN	1,500 CN	6,500 CN
<b>2 Fuel Dispensing &amp; Monitoring</b>							
Replace fuel dispensing systems with more efficient and improved monitoring technology.		500CN	1,000 CN	500 CN	500 CN	500 CN	3,000 CN
<b>3 Fuel Site Environmental Remediation</b>							
Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil.		300CN	450 CN	600 CN	600 CN	600 CN	2,550 CN
<b>4 Electric Vehicle Charging Station</b>							
Electric Vehicle Charging Stations are required throughout the city to support electric vehicle fueling.					1,000 CN	1,000 CN	2,000 CN
	1,000	1,300	2,450	2,100	3,600	3,600	14,050

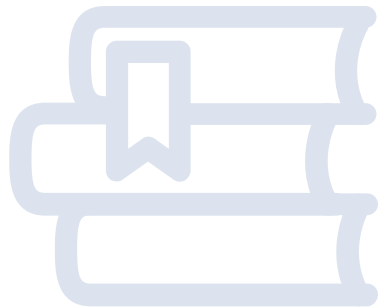


	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>28A. Fuel Tank Replacement-FY23</b>							
See description under line item 28.	750 CT						750 CT
	750						750
<b>28B. Fuel Tank Replacement-FY22</b>							
See description under line item 28.	1,000 CT						1,000 CT
	1,000						1,000
<b>28C. Fuel Tank Replacement-FY21</b>							
See description under line item 28.	1,450 CT						1,450 CT
	1,450						1,450
<b>28D. Fuel Tank Replacement-FY20</b>							
See description under line item 28.	1,500 CR						1,500 CR
	41 CT						41 CT
	1,541						1,541
<b>28E. Fuel Tank Replacement-FY19</b>							
See description under line item 28.	15 CT						15 CT
	15						15
<b>28F. Fuel Tank Replacement-FY17</b>							
See description under line item 28.	24 CT						24 CT
	24						24

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>29 Vehicle Purchases</b>							
1 Vehicles: Various Departments Purchase specialty vehicles used as equipment for various departments.	1,000 CR 1,000 CN	1,700CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CR 6,700 CN
2 Vehicles: Fire Department Purchase specialty vehicles used as equipment by the Fire Department.	6,000 CR 6,000 CN	7,000CN	8,000 CN	10,000 CN	10,000 CN	10,000 CN	6,000 CR 51,000 CN
3 Vehicles: Streets Department Purchase specialty vehicles used as equipment for the Streets Department.	3,000 CR 4,000 CN	4,000CN	5,000 CN	5,000 CN	5,000 CN	5,000 CN	3,000 CR 28,000 CN
	<b>21,000</b>	<b>12,700</b>	<b>14,000</b>	<b>16,000</b>	<b>16,000</b>	<b>16,000</b>	<b>95,700</b>
<b>29A. Vehicle Purchases-FY23</b> See description under line item 29.	13,300 CT 10,000 CR						13,300 CT 10,000 CR
	<b>23,300</b>						<b>23,300</b>
<b>29B. Vehicle Purchases-FY22</b> See description under line item 29.	26 CT						26 CT
	<b>26</b>						<b>26</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>29C. Vehicle Purchases-FY21</b>							
See description under line item 29.	40 CT						40 CT
	40						40
<b>29D. Vehicle Purchases-FY20</b>							
See description under line item 29.	3,652 CR						3,652 CR
	5,000 ST						5,000 ST
	8,652						8,652
<b>29E. Vehicle Purchases-FY19</b>							
See description under line item 29.	3,074 CR						3,074 CR
	2,224 FT						2,224 FT
	2,000 ST						2,000 ST
	7,298						7,298
<b>29F. Vehicle Purchases-FY18</b>							
See description under line item 29.	384 FT						384 FT
	2,000 TT						2,000 TT
	2,384						2,384

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - CAPITAL PROJECTS</b>							
13,000 CN	13,000	15,000	17,450	19,100	20,600	20,600	105,750
28,226 CR							28,226
18,805 CT							18,805
2,608 FT							2,608
7,000 ST							7,000
2,000 TT							2,000
	<b>71,639</b>	<b>15,000</b>	<b>17,450</b>	<b>19,100</b>	<b>20,600</b>	<b>20,600</b>	<b>164,389</b>
<b>TOTALS - FLEET MANAGEMENT</b>							
13,000 CN	13,000	15,000	17,450	19,100	20,600	20,600	105,750
28,226 CR							28,226
18,805 CT							18,805
2,608 FT							2,608
7,000 ST							7,000
2,000 TT							2,000
	<b>71,639</b>	<b>15,000</b>	<b>17,450</b>	<b>19,100</b>	<b>20,600</b>	<b>20,600</b>	<b>164,389</b>



# FREE LIBRARY

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## DEPARTMENT PAGE

[HTTPS://WWW.FREELIBRARY.ORG/](https://www.freelibrary.org/)

## MISSION

The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity.

The Free Library has over 50 library branches and six million visitors a year.

## CAPITAL BUDGET TRENDS

---

The Free Library received an annual average of \$1.5 million in City tax-supported, general obligation (CN) funding in FY18 through FY23. This included several years of a six-year, \$1 million per year commitment to library branches selected for improvement through the Rebuilding Community Infrastructure program (Rebuild). An additional \$10 million in City operating revenue (CR) was appropriated for Free Library facilities in FY23.

## CAPITAL BUDGET PROJECTS

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The Capital Program continues to support the Free Library by appropriating \$19.5 million for Library Facility Improvements over the FY24-29 Capital Program. Improvements will include mechanical, electrical and plumbing improvements (MEP) at various branch libraries. The City's capital commitment to Free Library projects under the [Rebuild Program](#) will be funded from other sources.

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## FREE LIBRARY

### LIBRARY FACILITIES - CAPITAL

#### 30 Free Library Improvements

1 Library Branch and Central Improvements  
Make improvements to the Central and Branch Libraries.

1,500 CN	1,500CN	2,500 CN	4,000 CN	5,000 CN	5,000 CN	19,500 CN
<b>1,500</b>	<b>1,500</b>	<b>2,500</b>	<b>4,000</b>	<b>5,000</b>	<b>5,000</b>	<b>19,500</b>

#### 30A. Free Library Improvements-FY23

See description under line item 30.

2,500 CT	2,500 CT
10,000 CR	10,000 CR
<b>12,500</b>	<b>12,500</b>

#### 30B. Free Library Improvements-FY22

See description under line item 30.

1,573 CT	1,573 CT
<b>1,573</b>	<b>1,573</b>



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>30C. Free Library Improvements-FY20</b>							
See description under line item 30.	327 CR						327 CR
	1,337 CT						1,337 CT
	1,664						1,664
<b>30D. Free Library Improvements-FY19</b>							
See description under line item 30.	1,000 CT						1,000 CT
	1,000						1,000
<b>30E. Free Library Improvements-FY18</b>							
See description under line item 30.	829 CT						829 CT
	829						829
<b>30F. Free Library Improvements-FY14</b>							
See description under line item 30.	690 A						690 A
	690						690
<b>30G. Free Library Improvements-FY09</b>							
See description under line item 30.	4 CT						4 CT
	4						4

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - LIBRARY FACILITIES - CAPITAL</b>							
690 A							690 A
1,500 CN	1,500	1,500	2,500	4,000	5,000	5,000	19,500
10,327 CR							10,327
7,243 CT							7,243
	19,760	1,500	2,500	4,000	5,000	5,000	37,760
<b>TOTALS - FREE LIBRARY</b>							
690 A							690 A
1,500 CN	1,500	1,500	2,500	4,000	5,000	5,000	19,500
10,327 CR							10,327
7,243 CT							7,243
	19,760	1,500	2,500	4,000	5,000	5,000	37,760



**NEW CEILING AT THE CARNEGIE LIBRARY  
CHESTNUT HILL**



**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-PUBLIC-HEALTH/](https://phila.gov/departments/departments-of-public-health/)

## **MISSION**

The Philadelphia Department of Public Health (PDPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable.

## CAPITAL BUDGET TRENDS

Annual City tax-supported, general obligation (CN) appropriations for PDPH capital facilities averaged \$1.3 million in FY18 through FY23. Capital appropriations of PDPH operating revenue (CR) averaged \$16.8 million during the same six-year period.

## CAPITAL BUDGET PROJECTS



PDPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY24, \$5 million of new tax-supported Capital funds is appropriated for health facility renovations. PDPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$10.3 million is appropriated for the FY24-29 Capital Program. \$11 million of operating funds will go towards construction of two new Health Centers in the northeast area of the city.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## HEALTH

### HEALTH FACILITIES

#### 32 Health Department Equipment and Improvements

1 Equipment and Renovations - Various Sites  
Replace and update equipment and perform renovations at various sites.

4,000 CR	4,000CR	4,000 CR	4,000 CR	4,000 CR	4,000 CR	24,000 CR
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4 Electronic Health Records  
Implement and improve Electronic Health Records (EHR) system.

500 CR	500CR	500 CR	500 CR	500 CR	500 CR	3,000 CR
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4,500	4,500	4,500	4,500	4,500	4,500	27,000
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#### 32A. Health Department Equipment and Improvements-FY23

See description under line item 32.

10,500 CR	10,500 CR
5,000 ST	5,000 ST
15,500	15,500

#### 32B. Health Department Equipment and Improvements-FY22

See description under line item 32.

10,500 CR	10,500 CR
5,000 ST	5,000 ST
15,500	15,500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>32C. Health Department Equipment and Improvements-FY21</b>							
See description under line item 32.	40,500 CR						40,500 CR
	5,000 ST						5,000 ST
	45,500						45,500
<b>32D. Health Department Equipment and Improvements-FY20</b>							
See description under line item 32.	11,028 CR						11,028 CR
	5,000 ST						5,000 ST
	16,028						16,028
<b>32E. Health Department Equipment and Improvements-FY19</b>							
See description under line item 32.	15,500 CR						15,500 CR
	5,000 ST						5,000 ST
	20,500						20,500



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>33 Health Facility Renovations</b>							
1 Interior and Exterior Renovations Replace and update equipment and perform renovations at various sites.	5,000 CN	1,000CN	700 CN	300 CN	500 CN	700 CN	8,200 CN
2 HVAC and Infrastructure Improvements Replace/upgrade HVAC, infrastructure, and safety systems at various health centers.		200CN	400 CN	700 CN	500 CN	300 CN	2,100 CN
	<b>5,000</b>	<b>1,200</b>	<b>1,100</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>10,300</b>
<b>33A. Health Facility Renovations-FY23</b> See description under line item 33.	4,000 CT						4,000 CT
	<b>4,000</b>						<b>4,000</b>
<b>33B. Health Facility Renovations-FY22</b> See description under line item 33.	1,102 CT						1,102 CT
	<b>1,102</b>						<b>1,102</b>
<b>33C. Health Facility Renovations-FY21</b> See description under line item 33.	162 CT						162 CT
	<b>162</b>						<b>162</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>33D. Health Facility Renovations-FY20</b>							
See description under line item 33.	19 CT						19 CT
	19						19
<b>Totals - HEALTH FACILITIES</b>							
	5,000 CN	1,200 CN	1,100 CN	1,000 CN	1,000 CN	1,000 CN	10,300 CN
	92,528 CR	4,500 CR	4,500 CR	4,500 CR	4,500 CR	4,500 CR	115,028 CR
	5,283 CT						5,283 CT
	25,000 ST						25,000 ST
	<b>127,811</b>	<b>5,700</b>	<b>5,600</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>155,611</b>
<b>PHILADELPHIA NURSING HOME</b>							
<b>34A. Equipment and Renovations - Philadelphia Nursing Home-FY21</b>							
See description under line item 34.	906 CR						906 CR
	906						906
<b>34B. Equipment and Renovations - Philadelphia Nursing Home-FY20</b>							
See description under line item 34.	364 CR						364 CR
	364						364
<b>34C. Equipment and Renovations - Philadelphia Nursing Home-FY19</b>							
See description under line item 34.	956 CR						956 CR
	956						956

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - PHILADELPHIA NURSING HOME</i>							
	2,226 CR						2,226 CR
	<b>2,226</b>						<b>2,226</b>
<b>TOTALS - HEALTH</b>							
	5,000 CN	1,200 CN	1,100 CN	1,000 CN	1,000 CN	1,000 CN	10,300 CN
	94,754 CR	4,500 CR	4,500 CR	4,500 CR	4,500 CR	4,500 CR	117,254 CR
	5,283 CT						5,283 CT
	25,000 ST						25,000 ST
	<b>130,037</b>	<b>5,700</b>	<b>5,600</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>157,837</b>



# MANAGING DIRECTOR

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**DEPARTMENT PAGE**  
[PHILA.GOV/DEPARTMENTS/  
MANAGING-DIRECTORS-OFFICE/](https://phila.gov/departments/managing-directors-office/)

## MISSION

The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision and deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia.

## CAPITAL BUDGET TRENDS

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City tax-supported, general-obligation (CN) funding for projects managed by the MDO averaged about \$1.1 million annually from FY18 through FY23. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the Indego bike share initiative, to improve Animal Care and Control Team (ACCT) facilities, and to fund the Bethel Burial Ground Memorial Project at Weccacoe Playground in Queen Village.

## CAPITAL BUDGET PROJECTS

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The FY24-29 Capital Program includes \$3.1 million for MDO projects.

▲ The FY24 Capital Budget includes \$450,000 for improved Animal Cat and Control facilities.

▲ The FY24 Capital Budget includes \$500,000 for improvements to the Office of Emergency Management facilities.

▲ The FY 24-29 Capital Program provides \$300,000 per year for conservation of public art.

▲ An additional \$350,000 is included in FY24 for the Bethel Burial Ground Historic Site Memorial.

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## MDO

### CAPITAL PROJECTS - VARIOUS

#### 35 Citywide Facilities

1 Improvements to Animal Care & Control Team facility Replace existing animal kennels.	450 CN						450 CN
2 OEM Facility Improvements Implement renovations and enhancement to improve the habitability of the OEM space.	500 CN						500 CN
3 Conservation of Art Assess and restore public artwork.	300 CN	300CN	300 CN	300 CN	300 CN	300 CN	1,800 CN
4 Bethel Burial Ground Design and construction of a memorial at 400 Catharine Street.	350 CN						350 CN
	<b>1,600</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>3,100</b>

#### 35A. Citywide Facilities-FY23

See description under line item 35.	300 CT						300 CT
	4,000 FT						4,000 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	2,000 TT						2,000 TT
	<b>13,700</b>						<b>13,700</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>35B. Citywide Facilities-FY22</b>							
See description under line item 35.							
	650 CT						650 CT
	4,400 FT						4,400 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	2,000 TT						2,000 TT
	14,450						14,450
<b>35C. Citywide Facilities-FY21</b>							
See description under line item 35.							
	500 CT						500 CT
	4,400 FT						4,400 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	1,302 TT						1,302 TT
	13,602						13,602
<b>35D. Citywide Facilities-FY20</b>							
See description under line item 35.							
	255 CR						255 CR
	10,703 CT						10,703 CT
	6,250 FT						6,250 FT
	2,900 PT						2,900 PT
	3,933 ST						3,933 ST
	8,000 TT						8,000 TT
	32,041						32,041



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>35E. Citywide Facilities-FY19</b>							
See description under line item 35.	5,900 FT						5,900 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	13,300						13,300
<b>35F. Citywide Facilities-FY18</b>							
See description under line item 35.	4,800 FT						4,800 FT
	3,250 PT						3,250 PT
	5,962 ST						5,962 ST
	14,012						14,012
<b>35G. Citywide Facilities-FY17</b>							
See description under line item 35.	250 PT						250 PT
	800 ST						800 ST
	1,050						1,050
<b>35H. Citywide Facilities-FY15</b>							
See description under line item 35.	4,000 PT						4,000 PT
	3,500 ST						3,500 ST
	7,500						7,500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>35I. Citywide Facilities-FY14</b>							
See description under line item 35.	2,501 PT						2,501 PT
	2,501						2,501
<b>35J. Citywide Facilities-FY11</b>							
See description under line item 35.	12 CT						12 CT
	12						12
<b>Totals - CAPITAL PROJECTS - VARIOUS</b>							
	1,600 CN	300 CN	300 CN	300 CN	300 CN	300 CN	3,100 CN
	255 CR						255 CR
	12,165 CT						12,165 CT
	29,750 FT						29,750 FT
	24,501 PT						24,501 PT
	32,195 ST						32,195 ST
	13,302 TT						13,302 TT
	<b>113,768</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>115,268</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - MDO</b>							
1,600 CN		300 CN	300 CN	300 CN	300 CN	300 CN	3,100 CN
255 CR							255 CR
12,165 CT							12,165 CT
29,750 FT							29,750 FT
24,501 PT							24,501 PT
32,195 ST							32,195 ST
13,302 TT							13,302 TT
	<b>113,768</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>115,268</b>



THE ANIMAL CARE AND CONTROL TEAM (ACCT) FACILITY  
HUNTING PARK EAST INDUSTRIAL DISTRICT

# OFFICE OF HOMELESS SERVICES



## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
OFFICE-OF-HOMELESS-SERVICES/](https://phila.gov/departments/office-of-homeless-services/)

[ANNUAL REPORT](#)

[STRATEGIC PLAN](#)

[FY 21 SNAPSHOT](#)

## MISSION

The mission of Philadelphia's Office of Homeless Services (OHS) is to provide the leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the City.

## CAPITAL BUDGET TRENDS

Over the period FY18-FY23, OHS received an average of \$1.2 million annually in City tax-supported, general-obligation (CN) funds. An additional \$2 million in operating revenue (CR) was appropriated for OHS capital needs in FY23.

## CAPITAL BUDGET PROJECTS



OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. City capital funding of \$1.5 million is shown annually in FY24 through FY29 and would support:

- ▲ Interior and Exterior Improvements: Roof replacements, shower room replacements, and bathroom improvements.
- ▲ Mechanical, Electrical and Plumbing (MEP) Improvements: Replacement of electrical power distribution and perimeter heating system
- ▲ HVAC Improvements: Replacement of major infrastructure building components and stormwater/sewage drainage improvements.



NEW BOILER HVAC AT STENTON FAMILY MANOR  
EAST GERMANTOWN

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## OFFICE OF HOMELESS SERVICES

### *FAMILY CARE FACILITIES - CAPITAL*

#### 36 OHS Facility Renovations

1 Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters.-	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>9,000</b>
<b>36A. OSH Facility Renovations-FY23</b>							
See description under line item 36.	1,500 CT						1,500 CT
	2,000 CR						2,000 CR
	<b>3,500</b>						<b>3,500</b>



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>36B. OSH Facility Renovations-FY22</b>							
See description under line item 36.	384 CT						384 CT
	384						384
<b>36C. OSH Facility Renovations-FY21</b>							
See description under line item 36.	40 CT						40 CT
	40						40
<b>36D. OSH Facility Renovations-FY20</b>							
See description under line item 36.	400 CR						400 CR
	400						400
<b>Totals - FAMILY CARE FACILITIES - CAPITAL</b>							
	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,000 CN
	2,400 CR						2,400 CR
	1,924 CT						1,924 CT
	<b>5,824</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>13,324</b>
<b>TOTALS - OFFICE OF HOMELESS SERVICES</b>							
	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	1,500 CN	9,000 CN
	2,400 CR						2,400 CR
	1,924 CT						1,924 CT
	<b>5,824</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>13,324</b>



# OFFICE OF SUSTAINABILITY

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
OFFICE-OF-SUSTAINABILITY/](https://phila.gov/departments/office-of-sustainability/)

## MISSION

The Office of Sustainability (OOS) works with partners around the city to improve quality of life in all Philadelphia neighborhoods, reduce the city's carbon emissions, and prepare Philadelphia for a hotter and wetter future.

Philadelphia received an "A" rating by CDP, a global platform that measures and ranks climate action, placing us as a leader among international cities.

## CAPITAL BUDGET TRENDS

Over the six-year period FY18-FY23, OOS received approximately \$0.21 million annually in City tax-supported, general obligation (CN) funds and \$0.24 million annually in operating revenue (CR) devoted to capital projects.

## CAPITAL BUDGET PROJECTS



The FY24 Capital Budget includes \$1.45 million in new City tax-supported funds for OOS and the FY24-29 Capital Program includes \$6.45 million. Additional information about management of energy use can be found in the [Municipal Energy Master Plan](#).

The Office of Sustainability promotes this work through the following programs:

- ▲ **Greenworks:** The [Greenworks Sustainability Plan](#) is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation, and; zero waste.
- ▲ **Energy Office:** The [Energy Office](#) manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote the efficient use of energy and reduce the City's environmental impact.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## OFFICE OF SUSTAINABILITY

### OFFICE OF SUSTAINABILITY

#### 37 Energy and Sustainability Improvements for Municipal Buildings

1 Greenworks Sustainability Fund Improve energy efficiency, sustainability, and climate resilience at various locations to help accelerate high performance projects that reduce the environmental impact of City government.	200 CN 250 CR	100CN 250CR	100 CN 250 CR	200 CN 250 CR	200 CN 250 CR	200 CN 250 CR	1,000 CN 1,500 CR
2 Resilience Improvements for Municipal Buildings & Infrastructure Investment in resilience infrastructure will ensure long-term cost savings and mitigate inequities amplified by climate change.	150 CN	100CN	100 CN	100 CN	100 CN	100 CN	650 CN
3 Building Automation Systems (BAS) Upgrades and Installation Many of these systems are obsolete and need to be upgraded in order to increase HVAC reliability and cyber-security in many buildings.	500 CN	300CN	300 CN	300 CN	300 CN	300 CN	2,000 CN
4 LED Lighting in City Facilities LED lighting improves occupant comfort, reduces energy use and lowers operating costs.	300 CN	300CN	300 CN	300 CN	300 CN	300 CN	1,800 CN
5 LEED Design Support A dedicated LEED consulting contract that supports the City's commitment to designing high-performance buildings and achieving LEED Gold for new construction projects.	300 CN	200CN	200 CN	100 CN	100 CN	100 CN	1,000 CN
	1,700	1,250	1,250	1,250	1,250	1,250	7,950

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>37A. Energy and Sustainability Improvements-FY23</b>							
See description under line item 37.	500 CT						500 CT
	250 CR						250 CR
	750						750
<b>37B. Energy and Sustainability Improvements-FY22</b>							
See description under line item 37.	202 CT						202 CT
	190 CR						190 CR
	392						392
<b>37C. Energy and Sustainability Improvements-FY21</b>							
See description under line item 37.	200 CR						200 CR
	200						200
<b>37D. Energy and Sustainability Improvements-FY20</b>							
See description under line item 37.	367 CR						367 CR
	367						367
<b>37E. Sustainability and Energy Improvements-FY18</b>							
See description under line item 37.	17 CT						17 CT
	17						17

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - OFFICE OF SUSTAINABILITY</b>							
	1,450 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,450 CN
	1,257 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,507 CR
	719 CT						719 CT
	<b>3,426</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>9,676</b>
<b>TOTALS - OFFICE OF SUSTAINABILITY</b>							
	1,450 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,450 CN
	1,257 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,507 CR
	719 CT						719 CT
	<b>3,426</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>1,250</b>	<b>9,676</b>

# OFFICE OF INNOVATION AND TECHNOLOGY



## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/OF-  
FICE-OF-INNOVATION-AND-TECH-  
NOLOGY/](https://phila.gov/departments/office-of-innovation-and-technology/)

## MISSION

The Office of Innovation and Technology (OIT) provides technology that allows City of Philadelphia employees to do their work more efficiently and deliver effective, and easy to use digital services to the public. OIT delivers services to automate and simplify business processes, provides governance on information technology (IT) architecture and offers multi-media, user experience, content design, location-based (GIS), data/analytics, innovation consulting, and software development services. OIT is responsible for citywide information and cyber security and leads Philadelphia's smart city and digital equity efforts. Finally, the Office oversees major technology project implementations and supports the bulk of the City's technology assets.



## CAPITAL BUDGET TRENDS

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OIT received an annual average of \$23.9 million in City tax-supported, general obligation (CN) funding, and an average of \$1.6 million in operating revenue (CR) for capital-eligible projects, from FY18 through FY23. Substantial appropriations were made to replace business applications, upgrade the City's network infrastructure, and support public safety initiatives.

## CAPITAL BUDGET PROJECTS

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A total of \$149.1 million in City tax-supported funding is appropriated over the six-year FY24-29 Capital Program. Of the \$17.6 million appropriated in FY24, \$4.2 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$13.4 million will support Citywide Departmental Applications.

**Network Infrastructure Stabilization and Enhancement:** This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

**Citywide Departmental Applications:** Applications comprise the majority of OIT's six-year program. New systems that are planned under the Applications budget line include the following:

- ▲ Replacement of the City's tax legacy system, TIPS. In April 2019, the Department of Revenue received proposals for a new PRISM to handle nearly \$5 billion in payments each year. The new system, which has implemented Phase 1, will dramatically increase efficiency and functionality, as well as offer an improved experience for taxpayers;
- ▲ The Integrated Jail Management System (IJMS) is a management solution which will improve data availability, optimize personnel productivity, increase service delivery and support information sharing and collaboration with Public Safety and Justice partners.
- ▲ The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## OIT

### CAPITAL PROJECTS

#### 38 Citywide Technology Improvements & Enhancements

1 Network Infrastructure Stabilization & Enhancement  
Stabilize, secure, and enhance the network infrastructure that provides the computing foundation for the City's business operations.

4,165 CN 4,000CN 5,500 CN 7,000 CN 7,000 CN 8,500 CN 36,165 CN

2 Citywide and Departmental Applications  
Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications.

13,405 CN 19,812CN 22,567 CN 25,032 CN 20,104 CN 12,000 CN 112,920 CN

17,570 23,812 28,067 32,032 27,104 20,500 149,085

#### 38A. Citywide Technology Improvements & Enhancements-FY23

See description under line item 38.

19,177 CT

19,177 CT

2,000 CR

2,000 CR

21,177

21,177

#### 38B. Citywide Technology Improvements & Enhancements-FY22

See description under line item 38.

22,287 CT

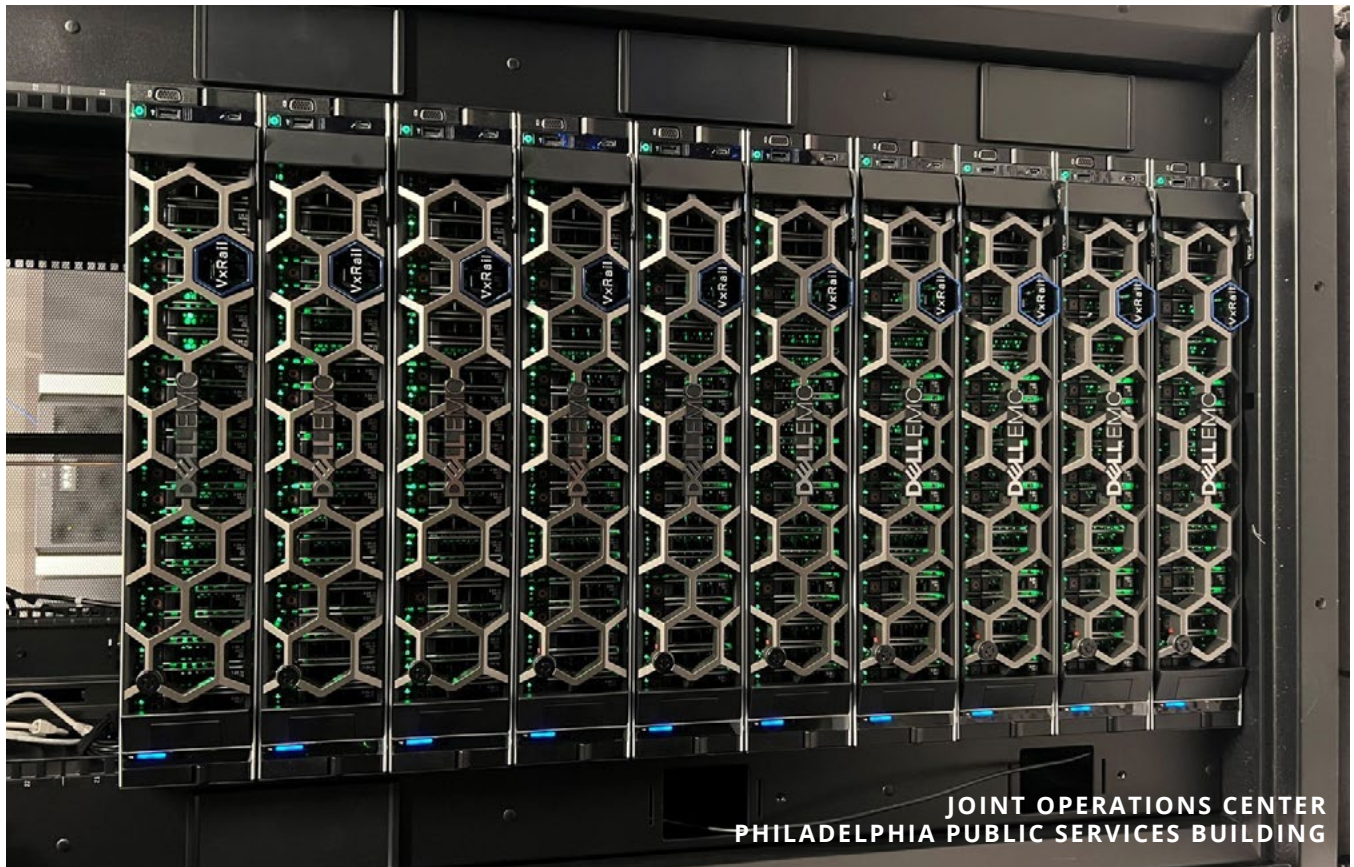
22,287 CT

22,287

22,287

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>38C. Citywide Technology Improvements &amp; Enhancements-FY21</b>							
See description under line item 38.	3,739 CT						3,739 CT
	3,739						3,739
<b>38D. Citywide Technology Improvements &amp; Enhancements-FY20</b>							
See description under line item 38.	9,034 CT						9,034 CT
	9,034						9,034
<b>38E. Citywide Technology Improvements &amp; Enhancements-FY19</b>							
See description under line item 38.	9,578 CT						9,578 CT
	9,578						9,578
<b>38F. Citywide Technology Improvements &amp; Enhancements-FY18</b>							
See description under line item 38.	4,057 CT						4,057 CT
	4,057						4,057
<b>38G. Citywide Technology Improvements &amp; Enhancements-FY17</b>							
See description under line item 38.	2,886 CT						2,886 CT
	2,886						2,886
<b>38H. Citywide Technology Improvements &amp; Enhancements-FY16</b>							
See description under line item 38.	1,000 CT						1,000 CT
	1,000						1,000

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - CAPITAL PROJECTS</i>							
	17,570 CN	23,812 CN	28,067 CN	32,032 CN	27,104 CN	20,500 CN	149,085 CN
	2,000 CR						2,000 CR
	71,758 CT						71,758 CT
	<b>91,328</b>	<b>23,812</b>	<b>28,067</b>	<b>32,032</b>	<b>27,104</b>	<b>20,500</b>	<b>222,843</b>
<b>TOTALS - OIT</b>							
	17,570 CN	23,812 CN	28,067 CN	32,032 CN	27,104 CN	20,500 CN	149,085 CN
	2,000 CR						2,000 CR
	71,758 CT						71,758 CT
	<b>91,328</b>	<b>23,812</b>	<b>28,067</b>	<b>32,032</b>	<b>27,104</b>	<b>20,500</b>	<b>222,843</b>



JOINT OPERATIONS CENTER  
PHILADELPHIA PUBLIC SERVICES BUILDING



# PARKS AND RECREATION

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-PARKS-RECREATION/](https://phila.gov/departments/philadelphia-parks-recreation/)

## MISSION

The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the health, wellness and prosperity of all.

## CAPITAL BUDGET TRENDS

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Annual capital appropriations for PPR from FY18-FY23 averaged \$25.3 million in new, City tax-supported, general-obligation (CN) funds. In addition to ongoing PPR capital improvements, this included funding for Improvements to Existing Facilities (ITEF) at the discretion of City Council district members, and funds pledged toward [Rebuild](#)-managed improvements to parks, playgrounds and recreation centers. An additional \$11 million in operating revenue (CR) was appropriated for PPR capital work in FY23.

## CAPITAL BUDGET PROJECTS

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For FY24 through FY29 a total of \$133.2 million in City tax-supported funding is appropriated for PPR. This includes \$47.4 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$14 million to complete the capital program commitment to Rebuild. In addition, the City proposes \$10 million in FY24 towards the revitalization of FDR Park. A masterplan for FDR Park was recently completed which engaged the community through surveys, community meetings, stakeholder interviews, and workshops to develop a shared vision that would build upon the Olmstead Brothers' original design of the park.

The remaining \$61.8 million over FY24-29 will support PPR-managed projects including various improvements for life-safety; pools, parks, and play areas; structures, bridges, roadways, and trails, cultural facilities; and, funding for the Cobbs Creek Golf Course, and the West Fairmount Park Master Plan.

The Capital Program includes \$14 million over the life of the Program for [Rebuild](#) sites.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## PARKS AND RECREATION

### PARKS AND RECREATION

#### 39 Buildings, Courts, Play Areas, Athletic Fields

1 ITEF - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements	1,500 CN	4,000CN	4,000 CN	1,700 CN	1,600 CN	1,500 CN	14,300 CN
2 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure	500 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	500 CN	5,000 CN
3 Life Safety Improvements Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities.		500CN	500 CN	500 CN	500 CN	500 CN	2,500 CN
	2,000	5,500	5,500	3,200	3,100	2,500	21,800

#### 39A. Buildings, Courts, Play Areas, Athletic Fields-FY23

See description under line item 39.	6,250 CT	6,250 CT
	10,000 CR	10,000 CR
	16,250	16,250

#### 39B. Buildings, Courts, Play Areas, Athletic Fields-FY22

See description under line item 39.	5,797 CT	5,797 CT
	5,797	5,797

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>39C. Buildings, Courts, Play Areas, Athletic Fields-FY21</b>							
See description under line item 39.	12,592 CR						12,592 CR
	12,592						12,592
<b>39D. Buildings, Courts, Play Areas, Athletic Fields-FY19</b>							
See description under line item 39.	369 CR						369 CR
	369						369
<b>39E. Buildings, Courts, Play Areas, Athletic Fields-FY17</b>							
See description under line item 39.	840 CT						840 CT
	840						840
<b>39F. Buildings, Courts, Play Areas, Athletic Fields-FY16</b>							
See description under line item 39.	141 CT						141 CT
	141						141
<b>39G. Buildings, Courts, Play Areas, Athletic Fields-FY15</b>							
See description under line item 39.	1 CT						1 CT
	1						1

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>40 Rebuilding Community Infrastructure</b>							
1 Rebuilding Community Infrastructure Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative.	7,000 CN	7,000CN					14,000 CN
	<b>7,000</b>	<b>7,000</b>					<b>14,000</b>
<b>40A. Rebuilding Community Infrastructure-FY23</b> See description under line item 40.	7,000 CT						7,000 CT
	<b>7,000</b>						<b>7,000</b>
<b>40B. Rebuilding Community Infrastructure-FY20</b> See description under line item 40.	7,000 CT						7,000 CT
	<b>7,000</b>						<b>7,000</b>
<b>40C. Rebuilding Community Infrastructure-FY19</b> See description under line item 40.	7,000 CT						7,000 CT
	<b>7,000</b>						<b>7,000</b>
<b>40D. Rebuilding Community Infrastructure-FY18</b> See description under line item 40.	3,604 CT						3,604 CT
	<b>3,604</b>						<b>3,604</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>41 Neighborhood Parks and Facilities</b>							
1 Life Safety Site Improvements Make life safety improvements including fire alarm systems, security surveillance systems, footways, lighting, fencing at various neighborhood parks and facilities.	400 CN	445CN	445 CN	500 CN	500 CN	500 CN	2,790 CN
2 Play Area Improve play areas.	1,000 SB 500 CN	1,000SB 1,000CN	1,000 SB 500 CN	1,000 SB 500 CN	1,000 SB 500 CN	1,000 SB 500 CN	6,000 SB 3,500 CN
3 Neighborhood Park Improvements - Citywide Rehabilitate various parks throughout the City such as FDR Park.	10,000 CR 10,000 CN 10,000 PB 1,000 SB	1,000PB 1,000SB	1,000 PB 500 SB				10,000 CR 10,000 CN 12,000 PB 2,500 SB
	<b>32,900</b>	<b>4,445</b>	<b>3,445</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>46,790</b>
<b>41A. Neighborhood Parks-FY23</b>							
See description under line item 41.	21,390 CT 1,000 PT 500 ST						21,390 CT 1,000 PT 500 ST
	<b>22,890</b>						<b>22,890</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>41B. Neighborhood Parks-FY22</b>							
See description under line item 41.	8,706 CT						8,706 CT
	1,000 PT						1,000 PT
	500 ST						500 ST
	10,206						10,206
<b>41C. Neighborhood Parks-FY21</b>							
See description under line item 41.	250 CT						250 CT
	1,000 PT						1,000 PT
	500 ST						500 ST
	1,750						1,750
<b>41D. Neighborhood Parks-FY20</b>							
See description under line item 41.	2,000 CR						2,000 CR
	445 CT						445 CT
	806 PT						806 PT
	3,251						3,251
<b>41E. Neighborhood Parks-FY19</b>							
See description under line item 41.	1,500 PT						1,500 PT
	1,500						1,500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>41F. Neighborhood Parks-FY18</b>							
See description under line item 41.	1,500 PT						1,500 PT
	1,500						1,500
<b>41G. Neighborhood Parks-FY17</b>							
See description under line item 41.	2,500 PT						2,500 PT
	2,500						2,500
<b>42 Natural Lands / Large Manicured Parks/Buildings</b>							
<b>1 Exterior Improvements</b>							
Restore the exterior of historic structures.	500 CN	515CN	600 CN	550 CN	500 CN	500 CN	3,165 CN
	100 PB	100PB	100 PB	100 PB	100 PB	100 PB	600 PB
<b>2 Park and Street Trees Removal and Planting</b>							
Plant trees throughout the city and remove dead and diseased trees.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
<b>3 Schuylkill River Retaining Wall Reconstruction</b>							
Improve the retaining wall on the Schuylkill River.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways and bridge improvements	1,000 SB 535 CN	1,000SB 600CN	1,000 SB 450 CN	1,000 SB	1,000 SB		5,000 SB 1,585 CN
5 Horticultural Center - Building and Site Improvements Replace the roof and make structural upgrades and site improvements including lighting and pathways.	350 CN						350 CN
6 Interior Improvements Replace deteriorating structural, HVAC, plumbing and electrical systems.	350 CN 100 PB	750CN 100PB	250 CN 100 PB	100 PB	100 PB	100 PB	1,350 CN 600 PB
7 Improvements to Footways & Roadways Improve footways and roadways including installation of guiderails, fencing and gates- Citywide.	350 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,850 CN
8 Recreation Trails at Various Locations Improve existing trails and access to new areas throughout the city and Park system.	2,000 FB 1,000 SB 500 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	2,000 FB 1,000 SB 5,500 CN
	<b>7,785</b>	<b>5,565</b>	<b>5,000</b>	<b>4,250</b>	<b>4,200</b>	<b>3,200</b>	<b>30,000</b>



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>42A. Natural Lands/Large Manicured Parks-FY23</b>							
See description under line item 42.							
	1,000 CR						1,000 CR
	3,216 CT						3,216 CT
	2,000 FT						2,000 FT
	200 PT						200 PT
	2,000 ST						2,000 ST
	8,416						8,416
<b>42B. Natural Lands/Large Manicured Parks-FY22</b>							
See description under line item 42.							
	1,288 CT						1,288 CT
	3,000 FT						3,000 FT
	200 PT						200 PT
	1,000 ST						1,000 ST
	5,488						5,488
<b>42C. Natural Lands/Large Manicured Parks-FY21</b>							
See description under line item 42.							
	1,000 FT						1,000 FT
	200 PT						200 PT
	1,200						1,200

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>42D. Natural Lands/Large Manicured Parks-FY20</b>							
See description under line item 42.							
	146 CR						146 CR
	1,041 CT						1,041 CT
	3,000 FT						3,000 FT
	322 PT						322 PT
	1,376 ST						1,376 ST
	5,885						5,885
<b>42E. Natural Lands/Large Manicured Parks-FY19</b>							
See description under line item 42.							
	2,150 CR						2,150 CR
	1,227 CT						1,227 CT
	3,000 FT						3,000 FT
	395 PT						395 PT
	1,415 ST						1,415 ST
	8,187						8,187
<b>42F. Natural Lands/Large Manicured Parks-FY18</b>							
See description under line item 42.							
	912 CT						912 CT
	1,000 FT						1,000 FT
	1,400 PT						1,400 PT
	3,312						3,312

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>42G. Natural Lands/Large Manicured Parks-FY16</b>							
See description under line item 42.							
	24 CT						24 CT
	1,000 FT						1,000 FT
	581 PT						581 PT
	863 ST						863 ST
	2,468						2,468
<b>42H. Natural Lands/Large Manicured Parks-FY15</b>							
See description under line item 42.							
	32 CT						32 CT
	100 PT						100 PT
	150 ST						150 ST
	282						282
<b>43 Parks and Recreation Projects</b>							
<b>1 Grant Funded Recreation Projects</b>							
Provide appropriation authority for State, Federal and Private Grants and appropriate matching City funds.	2,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB		10,000 SB
	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB		5,000 FB
	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
<b>2 Eastwick Regional Park</b>							
Improvements to Eastwick Regional Park	700 CN						700 CN

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
3 Cobbs Creek Golf Course Major Improvement to Cobbs Creek Golf Course	1,500 CN						1,500 CN
4 Dell Music Center Make improvements to the Dell Music Center.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
5 Benjamin Franklin Parkway Master Plan for B F Parkway (Logan Circle to Eakins Oval0	1,000 PB 245 CN	1,000PB	1,000 PB	1,000 PB	1,000 PB		5,000 PB 245 CN
	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB		5,000 FB
	500 SB	500SB	500 SB	500 SB	500 SB		2,500 SB
	<b>8,945</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>1,000</b>	<b>35,945</b>
<b>43A. Parks and Recreation Projects-FY23</b> See description under line item 43.	6,000 CT						6,000 CT
	2,000 FT						2,000 FT
	1,500 PT						1,500 PT
	2,500 ST						2,500 ST
	<b>12,000</b>						<b>12,000</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>43B. Parks and Recreation Projects-FY22</b>							
See description under line item 43.							
	500 CT						500 CT
	1,000 FT						1,000 FT
	1,000 PT						1,000 PT
	2,250 ST						2,250 ST
	<u>4,750</u>						<u>4,750</u>
<b>43C. Parks and Recreation Projects-FY21</b>							
See description under line item 43.							
	1,000 FT						1,000 FT
	500 PT						500 PT
	2,000 ST						2,000 ST
	<u>3,500</u>						<u>3,500</u>
<b>43D. Parks and Recreation Projects-FY20</b>							
See description under line item 43.							
	500 CT						500 CT
	1,000 FT						1,000 FT
	2,000 PT						2,000 PT
	4,000 ST						4,000 ST
	<u>7,500</u>						<u>7,500</u>
<b>43E. Parks and Recreation Projects-FY19</b>							
See description under line item 43.							
	181 CT						181 CT
	1,000 FT						1,000 FT
	2,500 PT						2,500 PT
	2,212 ST						2,212 ST
	<u>5,893</u>						<u>5,893</u>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>43F. Parks and Recreation Projects-FY18</b>							
See description under line item 43.	3,500 FT						3,500 FT
	1,000 PT						1,000 PT
	100 ST						100 ST
	<hr/>						
	4,600						4,600
<hr/>							
<b>43G. Parks and Recreation Projects-FY16</b>							
See description under line item 43.	481 CT						481 CT
	2,187 FT						2,187 FT
	1,000 PT						1,000 PT
	1,035 ST						1,035 ST
	<hr/>						
	4,703						4,703
<hr/>							
<b>43H. Parks and Recreation Projects-FY15</b>							
See description under line item 43.	25 CT						25 CT
	500 PT						500 PT
	816 ST						816 ST
	<hr/>						
	1,341						1,341
<hr/>							
<b>44 Improvements to Existing Recreation Facilities-CD1</b>							
<hr/>							
1 Improvements to Existing Recreation Facilities-CD1	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
Renovate existing recreation facilities in the Department of Parks and Recreation.							
	<hr/>						
	790	790	790	790	790	790	4,740

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>44A. Improvements to Existing Recreation Facilities-CD1-FY23</b>							
See description under line item 44.	928 CT						928 CT
	928						928
<b>44B. Improvements to Existing Recreation Facilities-CD1-FY22</b>							
See description under line item 44.	192 CT						192 CT
	192						192
<b>44C. Improvements to Existing Recreation Facilities-CD1-FY20</b>							
See description under line item 44.	165 CT						165 CT
	165						165
<b>44D. Improvements to Existing Recreation Facilities-CD1-FY19</b>							
See description under line item 44.	44 CT						44 CT
	44						44
<b>44E. Improvements to Existing Recreation Facilities-CD1-FY18</b>							
See description under line item 44.	310 CT						310 CT
	310						310
<b>44F. Improvements to Existing Recreation Facilities-CD1-FY17</b>							
See description under line item 44.	96 CT						96 CT
	96						96



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>44G. Improvements to Existing Recreation Facilities-CD1-FY16</b>							
See description under line item 44.	31 CT						31 CT
	31						31
<b>44H. Improvements to Existing Recreation Facilities-CD1-FY13</b>							
See description under line item 44.	1 CT						1 CT
	1						1
<b>44I. Improvements to Existing Recreation Facilities-CD1-FY12</b>							
See description under line item 44.	105 CT						105 CT
	105						105
<b>44J. Improvements to Existing Recreation Facilities-CD1-FY11</b>							
See description under line item 44.	64 CT						64 CT
	64						64
<b>45 Improvements to Existing Recreation Facilities-CD2</b>							
1 Improvements to Existing Recreation Facilities-CD2	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
Renovate existing recreation facilities in the Department of Parks and Recreation.							
	790	790	790	790	790	790	4,740

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45A. Improvements to Existing Recreation Facilities-CD2-FY23</b>							
See description under line item 45.	510 CT						510 CT
	510						510
<b>45B. Improvements to Existing Recreation Facilities-CD2-FY22</b>							
See description under line item 45.	250 CT						250 CT
	250						250
<b>45C. Improvements to Existing Recreation Facilities-CD2-FY21</b>							
See description under line item 45.	245 CT						245 CT
	245						245
<b>45D. Improvements to Existing Recreation Facilities-CD2-FY20</b>							
See description under line item 45.	100 CT						100 CT
	100						100
<b>45E. Improvements to Existing Recreation Facilities-CD2-FY19</b>							
See description under line item 45.	184 CT						184 CT
	184						184
<b>45F. Improvements to Existing Recreation Facilities-CD2-FY18</b>							
See description under line item 45.	23 CT						23 CT
	23						23

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45G. Improvements to Existing Recreation Facilities-CD2-FY17</b>							
See description under line item 45.	282 CT						282 CT
	282						282
<b>45H. Improvements to Existing Recreation Facilities-CD2-FY16</b>							
See description under line item 45.	41 CT						41 CT
	41						41
<b>45I. Improvements to Existing Recreation Facilities-CD2-FY15</b>							
See description under line item 45.	48 CT						48 CT
	48						48
<b>45J. Improvements to Existing Recreation Facilities-CD2-FY14</b>							
See description under line item 45.	104 CT						104 CT
	104						104
<b>45K. Improvements to Existing Recreation Facilities-CD2-FY13</b>							
See description under line item 45.	250 CT						250 CT
	250						250
<b>45L. Improvements to Existing Recreation Facilities-CD2-FY12</b>							
See description under line item 45.	82 CT						82 CT
	82						82

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45M. Improvements to Existing Recreation Facilities-CD2-FY11</b>							
See description under line item 45.	36 CT						36 CT
	36						36
<b>45N. Improvements to Existing Recreation Facilities-CD2-FY10</b>							
See description under line item 45.	40 CT						40 CT
	40						40
<b>45O. Improvements to Existing Recreation Facilities-CD2-FY09</b>							
See description under line item 45.	124 CT						124 CT
	124						124
<b>45P. Improvements to Existing Recreation Facilities-CD2-FY08</b>							
See description under line item 45.	38 CT						38 CT
	38						38
<b>45Q. Improvements to Existing Recreation Facilities-CD2-FY07</b>							
See description under line item 45.	1 CT						1 CT
	1						1
<b>45R. Improvements to Existing Recreation Facilities-CD2-FY06</b>							
See description under line item 45.	14 CT						14 CT
	14						14

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45S. Improvements to Existing Recreation Facilities-CD2-FY05</b>							
See description under line item 45.	13 CT						13 CT
	13						13
<b>45T. Improvements to Existing Recreation Facilities-CD2-FY02</b>							
See description under line item 45.	8 CT						8 CT
	8						8
<b>45U. Improvements to Existing Recreation Facilities-CD2-FY01</b>							
See description under line item 45.	81 CT						81 CT
	81						81
<b>46 Improvements to Existing Recreation Facilities-CD3</b>							
1 Improvements to Existing Recreation Facilities-CD3							
Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	790	790	790	790	790	790	4,740
<b>46A. Improvements to Existing Recreation Facilities-CD3-FY23</b>							
See description under line item 46.	790 CT						790 CT
	790						790

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>46B. Improvements to Existing Recreation Facilities-CD3-FY22</b>							
See description under line item 46.	177 CT						177 CT
	177						177
<b>46C. Improvements to Existing Recreation Facilities-CD3-FY21</b>							
See description under line item 46.	194 CT						194 CT
	194						194
<b>46D. Improvements to Existing Recreation Facilities-CD3-FY20</b>							
See description under line item 46.	628 CT						628 CT
	628						628
<b>46E. Improvements to Existing Recreation Facilities-CD3-FY19</b>							
See description under line item 46.	228 CT						228 CT
	228						228
<b>46F. Improvements to Existing Recreation Facilities-CD3-FY18</b>							
See description under line item 46.	5 CT						5 CT
	5						5
<b>46G. Improvements to Existing Recreation Facilities-CD3-FY17</b>							
See description under line item 46.	87 CT						87 CT
	87						87

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>46H. Improvements to Existing Recreation Facilities-CD3-FY16</b>							
See description under line item 46.	225 CT						225 CT
	225						225
<b>46I. Improvements to Existing Recreation Facilities-CD3-FY15</b>							
See description under line item 46.	478 CT						478 CT
	478						478
<b>46J. Improvements to Existing Recreation Facilities-CD3-FY14</b>							
See description under line item 46.	13 CT						13 CT
	13						13
<b>46K. Improvements to Existing Recreation Facilities-CD3-FY13</b>							
See description under line item 46.	56 CT						56 CT
	56						56
<b>46L. Improvements to Existing Recreation Facilities-CD3-FY11</b>							
See description under line item 46.	119 CT						119 CT
	119						119
<b>46M. Improvements to Existing Recreation Facilities-CD3-FY10</b>							
See description under line item 46.	276 CT						276 CT
	276						276

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>46N. Improvements to Existing Recreation Facilities-CD3-FY09</b>							
See description under line item 46.	37 CT						37 CT
	37						37
<b>46O. Improvements to Existing Recreation Facilities-CD3-FY08</b>							
See description under line item 46.	401 CT						401 CT
	401						401
<b>46P. Improvements to Existing Recreation Facilities-CD3-FY06</b>							
See description under line item 46.	10 CT						10 CT
	10						10
<b>46Q. Improvements to Existing Recreation Facilities-CD3-FY04</b>							
See description under line item 46.	18 CT						18 CT
	18						18
<b>47 Improvements to Existing Recreation Facilities-CD4</b>							
1 Improvements to Existing Recreation Facilities-CD4							
Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	790	790	790	790	790	790	4,740



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>47A. Improvements to Existing Recreation Facilities-CD4-FY23</b>							
See description under line item 47.	790 CT						790 CT
	790						790
<b>47B. Improvements to Existing Recreation Facilities-CD4-FY22</b>							
See description under line item 47.	395 CT						395 CT
	395						395
<b>47C. Improvements to Existing Recreation Facilities-CD4-FY21</b>							
See description under line item 47.	42 CT						42 CT
	42						42
<b>47D. Improvements to Existing Recreation Facilities-CD4-FY20</b>							
See description under line item 47.	101 CT						101 CT
	101						101
<b>47E. Improvements to Existing Recreation Facilities-CD4-FY19</b>							
See description under line item 47.	104 CT						104 CT
	104						104
<b>47F. Improvements to Existing Recreation Facilities-CD4-FY18</b>							
See description under line item 47.	120 CT						120 CT
	120						120

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>47G. Improvements to Existing Recreation Facilities-CD4-FY17</b>							
See description under line item 47.	58 CT						58 CT
	58						58
<b>47H. Improvements to Existing Recreation Facilities-CD4-FY16</b>							
See description under line item 47.	58 CT						58 CT
	58						58
<b>47I. Improvements to Existing Recreation Facilities-CD4-FY15</b>							
See description under line item 47.	65 CT						65 CT
	65						65
<b>47J. Improvements to Existing Recreation Facilities-CD4-FY14</b>							
See description under line item 47.	206 CT						206 CT
	206						206
<b>47K. Improvements to Existing Recreation Facilities-CD4-FY13</b>							
See description under line item 47.	106 CT						106 CT
	106						106
<b>47L. Improvements to Existing Recreation Facilities-CD4-FY12</b>							
See description under line item 47.	5 CT						5 CT
	5						5

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>47M. Improvements to Existing Recreation Facilities-CD4-FY11</b>							
See description under line item 47.	79 CT						79 CT
	79						79
<b>47N. Improvements to Existing Recreation Facilities-CD4-FY10</b>							
See description under line item 47.	50 CT						50 CT
	50						50
<b>47O. Improvements to Existing Recreation Facilities-CD4-FY09</b>							
See description under line item 47.	2 CT						2 CT
	2						2
<b>48 Improvements to Existing Recreation Facilities-CD5</b>							
1 Improvements to Existing Recreation Facilities-CD5							
Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	790	790	790	790	790	790	4,740
<b>48A. Improvements to Existing Recreation Facilities-CD5-FY23</b>							
See description under line item 48.	790 CT						790 CT
	790						790

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>48B. Improvements to Existing Recreation Facilities-CD5-FY22</b>							
See description under line item 48.	395 CT						395 CT
	395						395
<b>48C. Improvements to Existing Recreation Facilities-CD5-FY21</b>							
See description under line item 48.	395 CT						395 CT
	395						395
<b>48D. Improvements to Existing Recreation Facilities-CD5-FY20</b>							
See description under line item 48.	644 CT						644 CT
	644						644
<b>48E. Improvements to Existing Recreation Facilities-CD5-FY19</b>							
See description under line item 48.	42 CT						42 CT
	42						42
<b>48F. Improvements to Existing Recreation Facilities-CD5-FY18</b>							
See description under line item 48.	91 CT						91 CT
	91						91
<b>48G. Improvements to Existing Recreation Facilities-CD5-FY17</b>							
See description under line item 48.	53 CT						53 CT
	53						53

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>48H. Improvements to Existing Recreation Facilities-CD5-FY16</b>							
See description under line item 48.	373 CT						373 CT
	373						373
<b>48I. Improvements to Existing Recreation Facilities-CD5-FY15</b>							
See description under line item 48.	63 CT						63 CT
	63						63
<b>48J. Improvements to Existing Recreation Facilities-CD5-FY14</b>							
See description under line item 48.	26 CT						26 CT
	26						26
<b>48K. Improvements to Existing Recreation Facilities-CD5-FY13</b>							
See description under line item 48.	2 CT						2 CT
	2						2
<b>48L. Improvements to Existing Recreation Facilities-CD5-FY12</b>							
See description under line item 48.	359 CT						359 CT
	359						359
<b>48M. Improvements to Existing Recreation Facilities-CD5-FY11</b>							
See description under line item 48.	87 CT						87 CT
	87						87

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>48N. Improvements to Existing Recreation Facilities-CD5-FY10</b>							
See description under line item 48.	168 CT						168 CT
	168						168
<b>48O. Improvements to Existing Recreation Facilities-CD5-FY09</b>							
See description under line item 48.	61 CT						61 CT
	61						61
<b>48P. Improvements to Existing Recreation Facilities-CD5-FY08</b>							
See description under line item 48.	3 CT						3 CT
	3						3
<b>48Q. Improvements to Existing Recreation Facilities-CD5-FY07</b>							
See description under line item 48.	126 CT						126 CT
	126						126
<b>48R. Improvements to Existing Recreation Facilities-CD5-FY06</b>							
See description under line item 48.	1 CT						1 CT
	1						1
<b>48S. Improvements to Existing Recreation Facilities-CD5-FY02</b>							
See description under line item 48.	4 CT						4 CT
	4						4

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>48T. Improvements to Existing Recreation Facilities-CD5-FY01</b>							
See description under line item 48.	36 CT						36 CT
	36						36
<b>48U. Improvements to Existing Recreation Facilities-CD5-FY00</b>							
See description under line item 48.	74 CT						74 CT
	74						74
<b>49 Improvements to Existing Recreation Facilities-CD6</b>							
1 Improvements to Existing Recreation Facilities-CD6							
Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	790	790	790	790	790	790	4,740
<b>49A. Improvements to Existing Recreation Facilities-CD6-FY23</b>							
See description under line item 49.	790 CT						790 CT
	790						790
<b>49B. Improvements to Existing Recreation Facilities-CD6-FY22</b>							
See description under line item 49.	275 CT						275 CT
	275						275

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>49C. Improvements to Existing Recreation Facilities-CD6-FY21</b>							
See description under line item 49.	395 CT						395 CT
	395						395
<b>49D. Improvements to Existing Recreation Facilities-CD6-FY20</b>							
See description under line item 49.	362 CT						362 CT
	362						362
<b>49E. Improvements to Existing Recreation Facilities-CD6-FY19</b>							
See description under line item 49.	87 CT						87 CT
	87						87
<b>49F. Improvements to Existing Recreation Facilities-CD6-FY18</b>							
See description under line item 49.	69 CT						69 CT
	69						69
<b>49G. Improvements to Existing Recreation Facilities-CD6-FY17</b>							
See description under line item 49.	15 CT						15 CT
	15						15
<b>49H. Improvements to Existing Recreation Facilities-CD6-FY16</b>							
See description under line item 49.	181 CT						181 CT
	181						181



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>49I. Improvements to Existing Recreation Facilities-CD6-FY15</b>							
See description under line item 49.	190 CT						190 CT
	190						190
<b>49J. Improvements to Existing Recreation Facilities-CD6-FY13</b>							
See description under line item 49.	80 CT						80 CT
	80						80
<b>49K. Improvements to Existing Recreation Facilities-CD6-FY12</b>							
See description under line item 49.	494 CT						494 CT
	494						494
<b>49L. Improvements to Existing Recreation Facilities-CD6-FY11</b>							
See description under line item 49.	36 CT						36 CT
	36						36
<b>49M. Improvements to Existing Recreation Facilities-CD6-FY07</b>							
See description under line item 49.	5 CT						5 CT
	5						5

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50 Improvements to Existing Recreation Facilities-CD7</b>							
1 Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,740</b>
<b>50A. Improvements to Existing Recreation Facilities-CD7-FY23</b> See description under line item 50.	790 CT						790 CT
	<b>790</b>						<b>790</b>
<b>50B. Improvements to Existing Recreation Facilities-CD7-FY22</b> See description under line item 50.	395 CT						395 CT
	<b>395</b>						<b>395</b>
<b>50C. Improvements to Existing Recreation Facilities-CD7-FY21</b> See description under line item 50.	66 CT						66 CT
	<b>66</b>						<b>66</b>
<b>50D. Improvements to Existing Recreation Facilities-CD7-FY20</b> See description under line item 50.	42 CT						42 CT
	<b>42</b>						<b>42</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50E. Improvements to Existing Recreation Facilities-CD7-FY19</b>							
See description under line item 50.	18 CT						18 CT
	18						18
<b>50F. Improvements to Existing Recreation Facilities-CD7-FY18</b>							
See description under line item 50.	3 CT						3 CT
	3						3
<b>50G. Improvements to Existing Recreation Facilities-CD7-FY17</b>							
See description under line item 50.	330 CT						330 CT
	330						330
<b>50H. Improvements to Existing Recreation Facilities-CD7-FY15</b>							
See description under line item 50.	11 CT						11 CT
	11						11
<b>50I. Improvements to Existing Recreation Facilities-CD7-FY14</b>							
See description under line item 50.	31 CT						31 CT
	31						31
<b>50J. Improvements to Existing Recreation Facilities-CD7-FY13</b>							
See description under line item 50.	30 CT						30 CT
	30						30

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50K. Improvements to Existing Recreation Facilities-CD7-FY12</b>							
See description under line item 50.	16 CT						16 CT
	16						16
<b>50L. Improvements to Existing Recreation Facilities-CD7-FY11</b>							
See description under line item 50.	113 CT						113 CT
	113						113
<b>50M. Improvements to Existing Recreation Facilities-CD7-FY10</b>							
See description under line item 50.	11 CT						11 CT
	11						11
<b>50N. Improvements to Existing Recreation Facilities-CD7-FY09</b>							
See description under line item 50.	30 CT						30 CT
	30						30
<b>50O. Improvements to Existing Recreation Facilities-CD7-FY08</b>							
See description under line item 50.	49 CT						49 CT
	49						49
<b>50P. Improvements to Existing Recreation Facilities-CD7-FY06</b>							
See description under line item 50.	27 CT						27 CT
	27						27

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50Q. Improvements to Existing Recreation Facilities-CD7-FY05</b>							
See description under line item 50.	15 CT						15 CT
	15						15
<b>51 Improvements to Existing Recreation Facilities-CD8</b>							
1 Improvements to Existing Recreation Facilities-CD8							
Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	790	790	790	790	790	790	4,740
<b>51A. Improvements to Existing Recreation Facilities-CD8-FY23</b>							
See description under line item 51.	790 CT						790 CT
	790						790
<b>51B. Improvements to Existing Recreation Facilities-CD8-FY22</b>							
See description under line item 51.	395 CT						395 CT
	395						395
<b>51C. Improvements to Existing Recreation Facilities-CD8-FY21</b>							
See description under line item 51.	395 CT						395 CT
	395						395

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>51D. Improvements to Existing Recreation Facilities-CD8-FY20</b>							
See description under line item 51.	495 CT						495 CT
	495						495
<b>51E. Improvements to Existing Recreation Facilities-CD8-FY19</b>							
See description under line item 51.	41 CT						41 CT
	41						41
<b>51F. Improvements to Existing Recreation Facilities-CD8-FY18</b>							
See description under line item 51.	563 CT						563 CT
	563						563
<b>51G. Improvements to Existing Recreation Facilities-CD8-FY17</b>							
See description under line item 51.	625 CT						625 CT
	625						625
<b>51H. Improvements to Existing Recreation Facilities-CD8-FY16</b>							
See description under line item 51.	248 CT						248 CT
	248						248
<b>51I. Improvements to Existing Recreation Facilities-CD8-FY15</b>							
See description under line item 51.	50 CT						50 CT
	50						50

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>51J. Improvements to Existing Recreation Facilities-CD8-FY14</b>							
See description under line item 51.	21 CT						21 CT
	21						21
<b>51K. Improvements to Existing Recreation Facilities-CD8-FY13</b>							
See description under line item 51.	104 CT						104 CT
	104						104
<b>51L. Improvements to Existing Recreation Facilities-CD8-FY11</b>							
See description under line item 51.	50 CT						50 CT
	50						50
<b>51M. Improvements to Existing Recreation Facilities-CD8-FY09</b>							
See description under line item 51.	29 CT						29 CT
	29						29
<b>51N. Improvements to Existing Recreation Facilities-CD8-FY08</b>							
See description under line item 51.	363 CT						363 CT
	363						363
<b>51O. Improvements to Existing Recreation Facilities-CD8-FY07</b>							
See description under line item 51.	1 CT						1 CT
	1						1

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>51P. Improvements to Existing Recreation Facilities-CD8-FY05</b>							
See description under line item 51.	68 CT						68 CT
	68						68
<b>51Q. Improvements to Existing Recreation Facilities-CD8-FY04</b>							
See description under line item 51.	20 CT						20 CT
	20						20
<b>51R. Improvements to Existing Recreation Facilities-CD8-FY03</b>							
See description under line item 51.	1 CT						1 CT
	1						1
<b>51S. Improvements to Existing Recreation Facilities-CD8-FY02</b>							
See description under line item 51.	25 CT						25 CT
	25						25
<b>51T. Improvements to Existing Recreation Facilities-CD8-FY01</b>							
See description under line item 51.	6 CT						6 CT
	6						6



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>52 Improvements to Existing Recreation Facilities-CD9</b>							
1 Improvements to Existing Recreation Facilities-CD9 Renovate existing recreation facilities in the Department of Parks and Recreation.	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,740</b>
<b>52A. Improvements to Existing Recreation Facilities-CD9-FY21</b> See description under line item 52.	395 CT						395 CT
	<b>395</b>						<b>395</b>
<b>52B. Improvements to Existing Recreation Facilities-CD9-FY22</b> See description under line item 52.	346 CT						346 CT
	<b>346</b>						<b>346</b>
<b>52D. Improvements to Existing Recreation Facilities-CD9-FY20</b> See description under line item 52.	720 CT						720 CT
	<b>720</b>						<b>720</b>
<b>52E. Improvements to Existing Recreation Facilities-CD9-FY19</b> See description under line item 52.	790 CT						790 CT
	<b>790</b>						<b>790</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>52F. Improvements to Existing Recreation Facilities-CD9-FY18</b>							
See description under line item 52.	790 CT						790 CT
	790						790
<b>52G. Improvements to Existing Recreation Facilities-CD9-FY17</b>							
See description under line item 52.	266 CT						266 CT
	266						266
<b>52H. Improvements to Existing Recreation Facilities-CD9-FY16</b>							
See description under line item 52.	1 CT						1 CT
	1						1
<b>52I. Improvements to Existing Recreation Facilities-CD9-FY15</b>							
See description under line item 52.	60 CT						60 CT
	60						60
<b>52J. Improvements to Existing Recreation Facilities-CD9-FY14</b>							
See description under line item 52.	84 CT						84 CT
	84						84
<b>52K. Improvements to Existing Recreation Facilities-CD9-FY13</b>							
See description under line item 52.	88 CT						88 CT
	88						88

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>52L. Improvements to Existing Recreation Facilities-CD9-FY11</b>							
See description under line item 52.	49 CT						49 CT
	49						49
<b>52M. Improvements to Existing Recreation Facilities-CD9-FY10</b>							
See description under line item 52.	43 CT						43 CT
	43						43
<b>52N. Improvements to Existing Recreation Facilities-CD9-FY05</b>							
See description under line item 52.	46 CT						46 CT
	46						46
<b>52O. Improvements to Existing Recreation Facilities-CD9-FY04</b>							
See description under line item 52.	13 CT						13 CT
	13						13
<b>53 Improvements to Existing Recreation Facilities-CD10</b>							
1 Improvements to Existing Recreation Facilities-CD10	790 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,740 CN
Renovate existing recreation facilities in the Department of Parks and Recreation.	790	790	790	790	790	790	4,740

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>53A. Improvements to Existing Recreation Facilities-CD10-FY23</b>							
See description under line item 53.	790 CT						790 CT
	790						790
<b>53B. Improvements to Existing Recreation Facilities-CD10-FY22</b>							
See description under line item 53.	234 CT						234 CT
	234						234
<b>53C. Improvements to Existing Recreation Facilities-CD10-FY20</b>							
See description under line item 53.	39 CR						39 CR
	75 CT						75 CT
	114						114
<b>53D. Improvements to Existing Recreation Facilities-CD10-FY19</b>							
See description under line item 53.	57 CT						57 CT
	57						57
<b>53E. Improvements to Existing Recreation Facilities-CD10-FY18</b>							
See description under line item 53.	50 CT						50 CT
	50						50
<b>53F. Improvements to Existing Recreation Facilities-CD10-FY17</b>							
See description under line item 53.	85 CT						85 CT
	85						85

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>53G. Improvements to Existing Recreation Facilities-CD10-FY16</b>							
See description under line item 53.	24 CT						24 CT
	24						24
<b>53H. Improvements to Existing Recreation Facilities-CD10-FY15</b>							
See description under line item 53.	153 CT						153 CT
	153						153
<b>53I. Improvements to Existing Recreation Facilities-CD10-FY14</b>							
See description under line item 53.	38 CT						38 CT
	38						38
<b>53J. Improvements to Existing Recreation Facilities-CD10-FY13</b>							
See description under line item 53.	213 CT						213 CT
	213						213
<b>53K. Improvements to Existing Recreation Facilities-CD10-FY12</b>							
See description under line item 53.	225 CT						225 CT
	225						225
<b>53L. Improvements to Existing Recreation Facilities-CD10-FY11</b>							
See description under line item 53.	531 CT						531 CT
	531						531

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>53M. Improvements to Existing Recreation Facilities-CD10-FY10</b>							
See description under line item 53.	38 CT						38 CT
	38						38
<b>53N. Improvements to Existing Recreation Facilities-CD10-FY09</b>							
See description under line item 53.	1 CT						1 CT
	1						1
<b>53P. Improvements to Existing Recreation Facilities-CD10-FY04</b>							
See description under line item 53.	78 CT						78 CT
	78						78
<b>54 Cultural Facilities Improvements</b>							
1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city.	500 CN	500CN	500 CN				1,500 CN
	1,000	1,000	1,000	500	500	500	4,500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>54A. Cultural Facilities Improvements-FY23</b>							
See description under line item 54.	2,100 CT						2,100 CT
	2,100						2,100
<b>54B. Cultural Facilities Improvements-FY18</b>							
See description under line item 54.	79 CT						79 CT
	3,000 PT						3,000 PT
	3,079						3,079
<b>54C. Cultural Facilities Improvements-FY14</b>							
See description under line item 54.	3,200 PT						3,200 PT
	3,200						3,200
<b>54D. Cultural Facilities Improvements-FY13</b>							
See description under line item 54.	16 CT						16 CT
	9,400 PT						9,400 PT
	9,416						9,416
<b>55A. Building Improvements-FY14</b>							
See description under line item 55.	91 CT						91 CT
	101 PT						101 PT
	192						192

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>55B. Building Improvements-FY13</b>							
See description under line item 55.							
	44 CT						44 CT
	1,700 PT						1,700 PT
	200 ST						200 ST
	1,944						1,944
<b>55C. Building Improvements-FY12</b>							
See description under line item 55.							
	2 CT						2 CT
	2						2
<b>56A. Parkland - Site Improvements-FY14</b>							
See description under line item 56.							
	58 CT						58 CT
	2,422 PT						2,422 PT
	440 ST						440 ST
	2,920						2,920
<b>56B. Parkland - Site Improvements-FY13</b>							
See description under line item 56.							
	3 CT						3 CT
	165 PT						165 PT
	165 ST						165 ST
	333						333



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>56C. Parkland - Site Improvements-FY11</b>							
See description under line item 56.	500 ST						500 ST
	500						500
<b>56D. Parkland - Site Improvements-FY10</b>							
See description under line item 56.	10 CT						10 CT
	1,786 FT						1,786 FT
	3,800 PT						3,800 PT
	1,450 ST						1,450 ST
	7,046						7,046
<b>56E. Parkland - Site Improvements-FY09</b>							
See description under line item 56.	55 CT						55 CT
	375 FT						375 FT
	3,196 ST						3,196 ST
	885 TT						885 TT
	4,511						4,511
<b>56F. Parkland - Site Improvements-FY08</b>							
See description under line item 56.	15 ST						15 ST
	15						15

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>57A. Roadways, Footways, and Parking-FY14</b>							
See description under line item 57.							
	30 CT						30 CT
	1,200 ST						1,200 ST
	1,230						1,230
<b>57B. Roadways, Footways, and Parking-FY13</b>							
See description under line item 57.							
	1 CT						1 CT
	400 PT						400 PT
	518 ST						518 ST
	919						919
<b>57C. Roadways, Footways, and Parking-FY11</b>							
See description under line item 57.							
	1,000 FT						1,000 FT
	700 ST						700 ST
	1,700						1,700
<b>58A. Improvements to Existing Recreation Facilities - Infrastructure-FY13</b>							
See description under line item 58.							
	15 CT						15 CT
	15						15

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>58B. Improvements to Existing Recreation Facilities - Infrastructure-FY12</b>							
See description under line item 58.	478 CT						478 CT
	478						478
<b>59A. Grant Funded Recreation Improvements-FY14</b>							
See description under line item 59.	266 ST						266 ST
	266						266
<b>59B. Grant Funded Recreation Improvements-FY13</b>							
See description under line item 59.	901 ST						901 ST
	901						901
<b>59C. Grant Funded Recreation Improvements-FY12</b>							
See description under line item 59.	529 ST						529 ST
	529						529
<b>59D. Grant Funded Recreation Improvements-FY11</b>							
See description under line item 59.	1,100 PT						1,100 PT
	1,231 ST						1,231 ST
	2,331						2,331

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - PARKS AND RECREATION</i>							
35,830 CN		28,210 CN	20,145 CN	16,650 CN	16,500 CN	15,900 CN	133,235 CN
38,296 CR							38,296 CR
117,278 CT							117,278 CT
4,000 FB		2,000 FB	2,000 FB	2,000 FB	2,000 FB		12,000 FB
28,848 FT							28,848 FT
11,200 PB		2,200 PB	2,200 PB	1,200 PB	1,200 PB	200 PB	18,200 PB
47,992 PT							47,992 PT
6,500 SB		5,500 SB	5,000 SB	4,500 SB	4,500 SB	1,000 SB	27,000 SB
34,528 ST							34,528 ST
885 TT							885 TT
	325,357	37,910	29,345	24,350	24,200	17,100	458,262

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - PARKS AND RECREATION							
	35,830 CN	28,210 CN	20,145 CN	16,650 CN	16,500 CN	15,900 CN	133,235 CN
	38,296 CR						38,296 CR
	117,278 CT						117,278 CT
	4,000 FB	2,000 FB	2,000 FB	2,000 FB	2,000 FB		12,000 FB
	28,848 FT						28,848 FT
	11,200 PB	2,200 PB	2,200 PB	1,200 PB	1,200 PB	200 PB	18,200 PB
	47,992 PT						47,992 PT
	6,500 SB	5,500 SB	5,000 SB	4,500 SB	4,500 SB	1,000 SB	27,000 SB
	34,528 ST						34,528 ST
	885 TT						885 TT
	325,357	37,910	29,345	24,350	24,200	17,100	458,262





# POLICE

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-POLICE-DEPARTMENT/](https://phila.gov/departments/philadelphia-police-department/)

## MISSION

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The mission of the Philadelphia Police Department (PPD) is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people's constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees.



## CAPITAL BUDGET TRENDS

The average annual amount of City, tax-supported, general-obligation (CN) dollars budgeted for Police facilities in FY18 through FY23 was \$12.9 million.

## CAPITAL BUDGET PROJECTS



During FY24-29, a total of \$41.6 million of City tax-supported funding is programmed for Police Department facilities. In FY24, the budget of \$9.8 million includes support for the 39th Police District renovation. Funding is programmed in FY24-29 for general improvements to district structures and systems to address needs identified in the Public Safety Facilities Master Plan (2018).

Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure into holistic project scopes.



NEW CHILLER AT THE 24TH POLICE DISTRICT



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## POLICE

### POLICE FACILITIES

#### 60 Police Facilities - Renovations

1 New Police Facilities Design, Construct and renovate police facilities including 1, 3, 5, 7, 12, 14,15, 16, 17, 18, 19, 22, 26, 35, 39, 400 N. Broad, Fire Arms Training Facility, Highway Patrol, Forensics Facility	8,400 CN	6,000CN	5,000 CN	5,000 CN	5,000 CN	5,000 CN	34,400 CN
2 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities.	400 CN	425CN	425 CN	500 CN	500 CN	475 CN	2,725 CN
3 Police Districts Security Improvements Perform facility security improvements.	500 CN	500CN	500 CN	500 CN	500 CN	525 CN	3,025 CN

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities	500 CN	500CN	500 CN				1,500 CN
	9,800	7,425	6,425	6,000	6,000	6,000	41,650
<b>60A. Police Facilities - Renovations-FY23</b> See description under line item 60.	9,368 CT						9,368 CT
	9,368						9,368
<b>60B. Police Facilities - Renovations-FY22</b> See description under line item 60.	13 CT						13 CT
	13						13
<b>60C. Police Facilities - Renovations-FY21</b> See description under line item 60.	20,250 CT						20,250 CT
	20,250						20,250
<b>60D. Police Facilities - Renovations-FY20</b> See description under line item 60.	446 CR						446 CR
	1,367 CT						1,367 CT
	5,000 TT						5,000 TT
	6,813						6,813

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>60E. Police Facilities - Renovations-FY19</b>							
See description under line item 60.	29 CT						29 CT
	29						29
<b>60F. Police Facilities - Renovations-FY17</b>							
See description under line item 60.	5 CT						5 CT
	5						5
<b>60G. Police Facilities - Renovations-FY16</b>							
See description under line item 60.	23 CT						23 CT
	23						23
<b>60H. Police Facilities - Renovations-FY14</b>							
See description under line item 60.	155 A						155 A
	1 CT						1 CT
	156						156
<b>60I. Police Facilities - Renovations-FY08</b>							
See description under line item 60.	206 A						206 A
	206						206

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b><i>Totals - POLICE FACILITIES</i></b>							
361 A							361 A
9,800 CN		7,425 CN	6,425 CN	6,000 CN	6,000 CN	6,000 CN	41,650 CN
446 CR							446 CR
31,056 CT							31,056 CT
5,000 TT							5,000 TT
	<b>46,663</b>	<b>7,425</b>	<b>6,425</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>78,513</b>
<b>TOTALS - POLICE</b>							
361 A							361 A
9,800 CN		7,425 CN	6,425 CN	6,000 CN	6,000 CN	6,000 CN	41,650 CN
446 CR							446 CR
31,056 CT							31,056 CT
5,000 TT							5,000 TT
	<b>46,663</b>	<b>7,425</b>	<b>6,425</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>78,513</b>



#### DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-DEPARTMENT-OF-  
PRISONS/](https://phila.gov/departments/philadelphia-department-of-prisons/)

## MISSION

The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy. PDP, working with the Office of Reentry Partnerships (ORP) will ensure that there is a continuum of reentry services for people incarcerated at PDP after release. This partnership will play a critical role in the City's efforts to reduce recidivism, as criminal justice reform in Philadelphia evolves to focus on community reinvestment and reentry.

## CAPITAL BUDGET TRENDS

Annual capital budgets for correctional facilities averaged \$1.8 million in City, tax-supported, general-obligation funds from FY18 through FY23. In FY20, an additional \$9.5 million in operating revenue (CR) was appropriated for PDP capital projects.

## CAPITAL BUDGET PROJECTS



The FY24 Capital Budget includes \$8.9 million to support ongoing lock replacements at RCF and CFCF, as well as roof repairs to CFCF. The Capital Program for FY24-29 includes \$45.5 million in new City, tax-supported investment for PDP that will fund general improvements to emergency power systems, security systems, video surveillance, fire alarms, paving and roofs.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## PRISONS

### *CORRECTIONAL INSTITUTIONS - CAPITAL*

#### 61 Prison System - Renovations

1 CFCF Roofing Replacement Remove and replace roofing on the CFCF Facility.	4,900 CN	7,464CN	10,150 CN				22,514 CN
2 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation	2,500 CN	2,000CN	3,500 CN	3,500 CN	3,500 CN	4,500 CN	19,500 CN
3 Prison Campus Paving Prison Campus Paving	1,500 CN			1,000 CN	1,000 CN		3,500 CN
	<b>8,900</b>	<b>9,464</b>	<b>13,650</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>45,514</b>

#### 61A. Prison System - Renovations-FY23

See description under line item 61.	7,716 CT	7,716 CT
	7,716	7,716

#### 61B. Prison System - Renovations-FY22

See description under line item 61.	1,100 CT	1,100 CT
	1,100	1,100

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>61C. Prison System - Renovations-FY21</b>							
See description under line item 61.	28 CT						28 CT
	28						28
<b>61D. Prison System - Renovations-FY20</b>							
See description under line item 61.	8,871 CR						8,871 CR
	8,871						8,871
<b>61E. Prison System - Renovations-FY17</b>							
See description under line item 61.	108 CT						108 CT
	108						108
<b>61F. Prison System - Renovations-FY16</b>							
See description under line item 61.	19 CT						19 CT
	3,700 TT						3,700 TT
	3,719						3,719
<b>Totals - CORRECTIONAL INSTITUTIONS - CAPITAL</b>							
	8,900 CN	9,464 CN	13,650 CN	4,500 CN	4,500 CN	4,500 CN	45,514 CN
	8,871 CR						8,871 CR
	8,971 CT						8,971 CT
	3,700 TT						3,700 TT
	<b>30,442</b>	<b>9,464</b>	<b>13,650</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>67,056</b>



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - PRISONS</b>							
	8,900 CN	9,464 CN	13,650 CN	4,500 CN	4,500 CN	4,500 CN	45,514 CN
	8,871 CR						8,871 CR
	8,971 CT						8,971 CT
	3,700 TT						3,700 TT
	<b>30,442</b>	<b>9,464</b>	<b>13,650</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>67,056</b>



# PUBLIC PROPERTY

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-PUBLIC-PROPERTY/](https://phila.gov/departments/departments-of-public-property/)

## MISSION

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The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces of which we are proud.

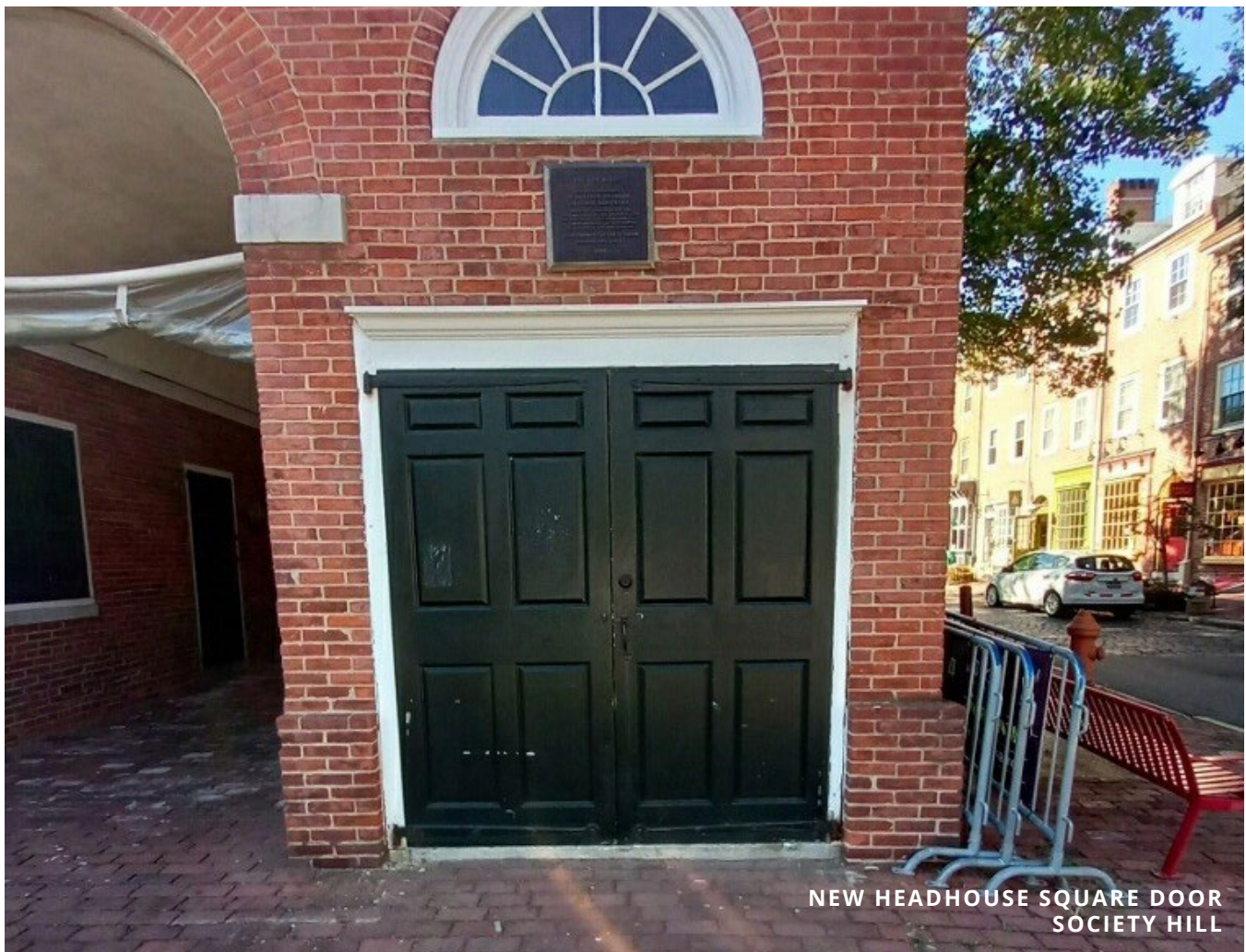
## CAPITAL BUDGET TRENDS

Annual capital appropriations for DPP have averaged \$10.9 million in City tax-supported, general-obligation (CN) funding over the period FY18- FY23. An additional, annual average of \$4 million in City operating revenue (CR) has been appropriated for DPP capital projects over the same six-year period.

## CAPITAL BUDGET PROJECTS



The FY24-29 Capital Program recommends a total investment under Public Property of \$24.2 million of City tax-supported funds. Funding will support the Triplex Facilities Improvement Projects, for the design and rehabilitation of Paine Plaza, ongoing DPP responsibilities for asbestos abatement and remediation in City facilities, and the conservation of publicly owned artwork.



NEW HEADHOUSE SQUARE DOOR  
SOCIETY HILL

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## PUBLIC PROPERTY

### *BUILDINGS AND FACILITIES - OTHER*

#### **62 Citywide Asbestos Abatement & Environmental Remediation**

##### **1 Asbestos Abatement & Environmental Remediation**

Provide environmental abatement and air monitoring at facilities Citywide.

250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>1,500</b>

#### **62A. Citywide Asbestos Abatement & Environmental Remediation-FY23**

See description under line item 62.

500 CT	500 CT
500	500

#### **62B. Citywide Asbestos Abatement & Environmental Remediation-FY22**

See description under line item 62.

500 CT	500 CT
500	500

#### **62C. Citywide Asbestos Abatement & Environmental Remediation-FY21**

See description under line item 62.

500 CT	500 CT
500	500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>62D. Citywide Asbestos Abatement &amp; Environmental Remediation-FY20</b>							
See description under line item 62.	246 CT						246 CT
	246						246
<b>63 Improvements to Municipal Facilities</b>							
1 City Improvements Fund critical renovations and other improvements to City owned facilities.	500 CR	500CR	500 CR	500 CR	500 CR		2,500 CR
2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building.	1,000 CN	1,500CN	2,500 CN	1,500 CN	1,500 CN	1,500 CN	9,500 CN
3 City Hall Improvements Perform various infrastructure improvements to City Hall.	2,000 CN	2,000CN	2,500 CN	2,000 CN	2,000 CN	2,500 CN	13,000 CN
4 Register of Wills Office Renovations Improvements to the Register of Wills office space.	155 CN						155 CN
	3,655	4,000	5,500	4,000	4,000	4,000	25,155

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>63A. Improvements to Municipal Facilities-FY23</b>							
See description under line item 63.							
	5,387 CR						5,387 CR
	644 CT						644 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	<u>7,231</u>						<u>7,231</u>
<b>63B. Improvements to Municipal Facilities-FY22</b>							
See description under line item 63.							
	1,100 PT						1,100 PT
	5,498 CR						5,498 CR
	11,681 CT						11,681 CT
	100 FT						100 FT
	<u>18,379</u>						<u>18,379</u>
<b>63C. Improvements to Municipal Facilities-FY21</b>							
See description under line item 63.							
	500 CR						500 CR
	2,056 CT						2,056 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	<u>3,756</u>						<u>3,756</u>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>63D. Improvements to Municipal Facilities-FY20</b>							
See description under line item 63.	5,846 CR						5,846 CR
	613 CT						613 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	7,500 TT						7,500 TT
	15,159						15,159
<b>63E. Improvements to Municipal Facilities-FY19</b>							
See description under line item 63.	1,422 CR						1,422 CR
	600 FT						600 FT
	1,100 PT						1,100 PT
	3,122						3,122
<b>63F. Improvements to Municipal Facilities-FY18</b>							
See description under line item 63.	485 CT						485 CT
	50 FT						50 FT
	745 PT						745 PT
	1,280						1,280
<b>63G. Improvements to Municipal Facilities-FY17</b>							
See description under line item 63.	80 CT						80 CT
	80						80

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>63H. Improvements to Municipal Facilities-FY14</b>							
See description under line item 63.	7 CT						7 CT
	7						7
<b>Totals - BUILDINGS AND FACILITIES - OTHER</b>							
	3,405 CN	3,750 CN	5,250 CN	3,750 CN	3,750 CN	4,250 CN	24,155 CN
	19,153 CR	500 CR	500 CR	500 CR	500 CR		21,153 CR
	17,312 CT						17,312 CT
	1,050 FT						1,050 FT
	6,245 PT						6,245 PT
	7,500 TT						7,500 TT
	54,665	4,250	5,750	4,250	4,250	4,250	77,415



	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2028 \$x000	2029 \$x000	2024 - 2029 \$x000
<b>TOTALS - PUBLIC PROPERTY</b>							
	3,405 CN	3,750 CN	5,250 CN	3,750 CN	3,750 CN	4,250 CN	24,155 CN
	19,153 CR	500 CR	500 CR	500 CR	500 CR		21,153 CR
	17,312 CT						17,312 CT
	1,050 FT						1,050 FT
	6,245 PT						6,245 PT
	7,500 TT						7,500 TT
	<b>54,665</b>	<b>4,250</b>	<b>5,750</b>	<b>4,250</b>	<b>4,250</b>	<b>4,250</b>	<b>77,415</b>



#### **DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-RECORDS/](https://phila.gov/departments/departments-of-records/)

## **MISSION**

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The Department of Records (DOR) provides inclusive, efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state realty transfer taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, and photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices.

## CAPITAL BUDGET TRENDS

Following the 2017 completion of the new City Archives facility at 548 Spring Garden Street, appropriations of City, tax-supported capital dollars for DOR from FY18 through FY23 included only modest investments in printing equipment and technology.

## CAPITAL BUDGET PROJECTS



The Capital Budget for FY24 does not provide new funding for Records as DOR's current capital needs can be covered with remaining carryforward (CT) appropriations.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## RECORDS

### *CAPITAL PROJECTS*

#### **64A. Records Improvements-FY20**

See description under line item 64.

4 CR	4 CR
248 CT	248 CT
252	252

#### **64B. Records Improvements-FY18**

See description under line item 64.

93 CT	93 CT
93	93

#### **64C. Records Improvements-FY15**

See description under line item 64.

29 CT	29 CT
29	29

### *Totals - CAPITAL PROJECTS*

4 CR	4 CR
370 CT	370 CT
374	374

### **TOTALS - RECORDS**

4 CR	4 CR
370 CT	370 CT
374	374

# STREETS



## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-STREETS/](https://phila.gov/departments/departments-of-streets/)

## MISSION

The mission of the Streets Department is to provide clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities.

## CAPITAL BUDGET TRENDS

The Streets Department received an annual average of \$55.6 million in new City tax-supported, general-obligation (CN) funds during the period FY18-FY23. This includes a large CN investment of \$145 million in FY22, primarily to boost resources for the reconstruction of ADA ramps and the repaving/reconstruction of City streets. Annual appropriations of City operating revenue (CR) for Streets capital projects averaged \$3.5 million during the same six-year period.

## CAPITAL BUDGET PROJECTS



The FY24-29 Capital Program for the Streets Department recommends an overall investment of \$331.2 million in new City tax-supported funds. Highlights include:

- ▲ Reconstruction/Resurfacing and ADA Ramp Reconstruction – An additional \$30 million in CR funds is recommended for the Streets Department for FY24 for Reconstruction and Resurfacing of Streets as well as ADA Ramp Reconstruction.
- ▲ High Leverage Projects - Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.
- ▲ More than \$33.9 million is programmed for Traffic Engineering Improvements for FY24-29, including \$15 million for traffic safety improvements associated with the “Vision Zero” initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- ▲ The Sanitation Division is receiving \$4.5 million in FY24 to complete the upgraded waste processing systems at the Northwest Transfer Station in Roxborough.
- ▲ \$60 million carryforward reserve to provide local matches for new federal funding from the Bipartisan Infrastructure Law (BIL).

The work of the Streets Department is supported through the capital budget of the Office of Fleet Management (OFM) with the purchase of specialized construction and sanitation vehicles for the Streets Department.

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## STREETS

### BRIDGES

#### 65 Bridge Reconstruction & Improvements

1 Bridge Reconstruction, Rehabilitation, and Restoration  
Reconstruction, rehabilitation, and restoration of existing bridges.

500 TB						500 TB
36,800 FB	48,000FB	48,000 FB	48,000 FB	48,000 FB	48,000 FB	276,800 FB
2,000 CN	2,000CN	2,000 CN	2,000 CN	2,000 CN	2,000 CN	12,000 CN
6,900 SB	9,000SB	9,000 SB	9,000 SB	9,000 SB	9,000 SB	51,900 SB

2 Act 13 - Stabilize Structurally Deficient Bridges  
Reconstruction, rehabilitation, and restoration of existing bridges.

3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
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3 Bridge Reconstruction and Improvements - Act 89 & Act 44 a  
Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44.

100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
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4 Local Bridge Rehabilitation  
Reconstruction, rehabilitation, restoration or removal of existing bridges.

1,700 CN	1,700CN	1,700 CN	2,000 CN	2,000 CN	2,000 CN	11,100 CN
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51,000	63,800	63,800	64,100	64,100	64,100	370,900
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	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>65A. Bridge Reconstruction &amp; Improvements-FY23</b>							
See description under line item 65.							
	500 CT						500 CT
	8,000 FT						8,000 FT
	4,600 ST						4,600 ST
	500 PT						500 PT
	13,600						13,600
<b>65B. Bridge Reconstruction &amp; Improvements-FY22</b>							
See description under line item 65.							
	500 CT						500 CT
	8,000 FT						8,000 FT
	4,600 ST						4,600 ST
	500 PT						500 PT
	13,600						13,600
<b>65C. Bridge Reconstruction &amp; Improvements-FY21</b>							
See description under line item 65.							
	1,400 CT						1,400 CT
	22,400 FT						22,400 FT
	7,300 ST						7,300 ST
	500 TT						500 TT
	31,600						31,600



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>65D. Bridge Reconstruction &amp; Improvements-FY20</b>							
See description under line item 65.	2,588 CT						2,588 CT
	77,772 FT						77,772 FT
	3,260 PT						3,260 PT
	40,997 ST						40,997 ST
	124,617						124,617
<b>65E. Bridge Reconstruction &amp; Improvements-FY19</b>							
See description under line item 65.	1,001 CT						1,001 CT
	19,200 FT						19,200 FT
	322 ST						322 ST
	20,523						20,523
<b>65F. Bridge Reconstruction &amp; Improvements-FY18</b>							
See description under line item 65.	14,560 FT						14,560 FT
	3,020 ST						3,020 ST
	17,580						17,580
<b>65G. Bridge Reconstruction &amp; Improvements-FY17</b>							
See description under line item 65.	885 CT						885 CT
	885						885

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - BRIDGES</i>							
3,700 CN		3,700 CN	3,700 CN	4,000 CN	4,000 CN	4,000 CN	23,100 CN
6,874 CT							6,874 CT
36,800 FB		48,000 FB	48,000 FB	48,000 FB	48,000 FB	48,000 FB	276,800 FB
149,932 FT							149,932 FT
4,260 PT							4,260 PT
10,000 SB		12,100 SB	12,100 SB	12,100 SB	12,100 SB	12,100 SB	70,500 SB
60,839 ST							60,839 ST
500 TB							500 TB
500 TT							500 TT
	273,405	63,800	63,800	64,100	64,100	64,100	593,305

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>GRADING &amp; PAVING</b>							
<b>66 Reconstruction/Resurfacing of Streets</b>							
1 Reconstruction/Resurfacing and ADA Ramp Reconstruction Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps.	30,000 CR 30,000 CN	30,000CN	30,000 CN	40,000 CN	45,000 CN	50,000 CN	30,000 CR 225,000 CN
2 Historic Streets Restore and reconstruct historic streets throughout the City.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	<b>60,500</b>	<b>30,500</b>	<b>30,500</b>	<b>40,500</b>	<b>45,500</b>	<b>50,500</b>	<b>258,000</b>
<b>66A. Reconstruction/Resurfacing of Streets-FY23</b>							
See description under line item 66.	2,250 PT 31,135 CT 1,000 FT 1,000 ST						2,250 PT 31,135 CT 1,000 FT 1,000 ST
	<b>35,385</b>						<b>35,385</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>66B. Reconstruction/Resurfacing of Streets-FY22</b>							
See description under line item 66.							
	2,250 PT						2,250 PT
	133,030 CT						133,030 CT
	1,000 FT						1,000 FT
	1,200 ST						1,200 ST
	137,480						137,480
<b>66C. Reconstruction/Resurfacing of Streets-FY21</b>							
See description under line item 66.							
	14,000 CR						14,000 CR
	9,872 CT						9,872 CT
	1,000 FT						1,000 FT
	1,200 ST						1,200 ST
	26,072						26,072
<b>66D. Reconstruction/Resurfacing of Streets-FY20</b>							
See description under line item 66.							
	1,500 CR						1,500 CR
	229 CT						229 CT
	1,729						1,729
<b>66E. Reconstruction/Resurfacing of Streets-FY19</b>							
See description under line item 66.							
	1,000 TT						1,000 TT
	1,000						1,000

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>66F. Reconstruction/Resurfacing of Streets-FY14</b>							
See description under line item 66.	267 A						267 A
	267						267
<b>68 Highways Citywide</b>							
1 Rehabilitation of Public Stairways Citywide	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City.	500	500	500	500	500	500	3,000
<b>68A. Highways Citywide-FY23</b>							
See description under line item 68.	500 CT						500 CT
	500						500
<b>68B. Highways Citywide-FY22</b>							
See description under line item 68.	1,000 CT						1,000 CT
	1,000						1,000
<b>68C. Highways Citywide-FY21</b>							
See description under line item 68.	150 CT						150 CT
	150						150

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>68D. Highways Citywide-FY20</b>							
See description under line item 68.	1,000 CT						1,000 CT
	1,000						1,000
<b>68E. Rehabilitation of Stairways in Manayunk and Citywide-FY16</b>							
See description under line item 68.	171 CT						171 CT
	171						171
<b>Totals - GRADING &amp; PAVING</b>							
	267 A						267 A
	31,000 CN	31,000 CN	31,000 CN	41,000 CN	46,000 CN	51,000 CN	231,000 CN
	45,500 CR						45,500 CR
	177,087 CT						177,087 CT
	3,000 FT						3,000 FT
	4,500 PT						4,500 PT
	3,400 ST						3,400 ST
	1,000 TT						1,000 TT
	<b>265,754</b>	<b>31,000</b>	<b>31,000</b>	<b>41,000</b>	<b>46,000</b>	<b>51,000</b>	<b>465,754</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>IMPROVEMENTS TO CITY HIGHWAYS</b>							
<b>69 Federal Aid Highway Program</b>							
1 Citywide 3R Resurface, reconstruct and restore city highways that are eligible for federal funds; modernize and preserve facilities and infrastructure.	26,400 FB 2,700 CN	20,800FB 3,000CN	20,800 FB 3,000 CN	20,800 FB 3,000 CN	20,800 FB 3,000 CN	20,800 FB 3,000 CN	130,400 FB 17,700 CN
2 County Fee for Local Capital Projects For citywide state-funded highway, bridge and transportation projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives.	2,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB	2,000 SB	12,000 SB
3 Transportation Engineering and Restoration Fund (TERF) Improve federally-funded highway and transportation networks citywide.	500 TB 6,000 SB 12,000 FB 1,000 CN 500 PB	3,000SB 6,000FB 1,000CN	3,000 SB 6,000 FB 1,000 CN	3,000 SB 6,000 FB 1,000 CN	3,000 SB 6,000 FB 1,500 CN	3,000 SB 6,000 FB 1,500 CN	500 TB 21,000 SB 42,000 FB 7,000 CN 500 PB
4 Roosevelt Boulevard Improvement Improve Roosevelt Boulevard to accommodate all modes of transportation.					500 CN 2,000 FB 2,000 SB	500 CN 2,000 FB 2,000 SB	1,000 CN 4,000 FB 4,000 SB

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the Philadelphia Museum of Art.		400CN	400 CN	400 CN	400 CN		1,600 CN
		1,600FB	1,600 FB	1,600 FB	1,600 FB		6,400 FB
		1,600SB	1,600 SB	1,600 SB	1,600 SB		6,400 SB
	51,100	39,400	39,400	39,400	44,400	40,800	254,500
<b>69A. Federal Aid Highway Program-FY23</b> See description under line item 69.							
	6,500 CT						6,500 CT
	30,800 FT						30,800 FT
	500 PT						500 PT
	3,000 ST						3,000 ST
	500 TT						500 TT
	41,300						41,300
<b>69B. Federal Aid Highway Program-FY22</b> See description under line item 69.							
	3,465 CT						3,465 CT
	40,000 FT						40,000 FT
	500 PT						500 PT
	5,000 ST						5,000 ST
	500 TT						500 TT
	49,465						49,465



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>69C. Federal Aid Highway Program-FY21</b>							
See description under line item 69.							
	2,179 CT						2,179 CT
	49,851 FT						49,851 FT
	500 PT						500 PT
	7,000 ST						7,000 ST
	500 TT						500 TT
	60,030						60,030
<b>69D. Federal Aid Highway Program-FY20</b>							
See description under line item 69.							
	13 CT						13 CT
	47,481 FT						47,481 FT
	2 PT						2 PT
	18,399 ST						18,399 ST
	65,895						65,895
<b>69E. Federal Aid Highway Program-FY19</b>							
See description under line item 69.							
	1,016 CT						1,016 CT
	9,707 FT						9,707 FT
	10,723						10,723
<b>69F. Federal Aid Highway Program-FY18</b>							
See description under line item 69.							
	32 CT						32 CT
	32 FT						32 FT
	64						64

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>69G. Federal Aid Highway Program-FY17</b>							
See description under line item 69.							
	1 CT						1 CT
	13,919 FT						13,919 FT
	1,000 PT						1,000 PT
	<hr/>						
	14,920						14,920
<hr/>							
<b>69H. Federal Aid Highway Program-FY16</b>							
See description under line item 69.							
	209 CT						209 CT
	<hr/>						
	209						209
<hr/>							
<i>Totals - IMPROVEMENTS TO CITY HIGHWAYS</i>							
	3,700 CN	4,400 CN	4,400 CN	4,400 CN	5,400 CN	5,000 CN	27,300 CN
	13,415 CT						13,415 CT
	38,400 FB	28,400 FB	28,400 FB	28,400 FB	30,400 FB	28,800 FB	182,800 FB
	191,790 FT						191,790 FT
	500 PB						500 PB
	2,502 PT						2,502 PT
	8,000 SB	6,600 SB	6,600 SB	6,600 SB	8,600 SB	7,000 SB	43,400 SB
	33,399 ST						33,399 ST
	500 TB						500 TB
	1,500 TT						1,500 TT
	<hr/>						
	293,706	39,400	39,400	39,400	44,400	40,800	497,106

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>SANITATION</b>							
<b>70 Modernization of Sanitation Facilities</b>							
1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system.	4,500 CN						4,500 CN
2 Area 6 Service Building HVAC and Electrical Improvements To determine the optimal solution to replace the existing heating system at the Sanitation Area 6 Service Building and Fleet Shop.	250 CN	500CN					750 CN
3 Roof Replacement at 26th and Glenwood Replacement of the roof at the Sanitation Facility/Fleet Tire Shop at 26th and Glenwood and associated rehab work. The project will also rehab the building skin and plumbing associated the boiler.	200 CN	200CN					400 CN
4 Sanitation Area 5 Service Building Improvements and Paving Replacement of Area 5 facility's pavement throughout the site as well as floor reconstruction on the first floor due to significant settlement.	200 CN	500CN					700 CN
	<b>5,150</b>	<b>1,200</b>					<b>6,350</b>
<b>70A. Modernization of Sanitation Facilities-FY23</b>							
See description under line item 70.	4,200 CT						4,200 CT
	4,200						4,200
<b>70B. Modernization of Sanitation Facilities-FY22</b>							
See description under line item 70.	1,700 CT						1,700 CT
	1,700						1,700

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>70C. Modernization of Sanitation Facilities-FY21</b>							
See description under line item 70.	3,950 CT						3,950 CT
	3,950						3,950
<b>70D. Modernization of Sanitation Facilities-FY20</b>							
See description under line item 70.	2,200 CT						2,200 CT
	2,200						2,200
<b>70E. Modernization of Sanitation Facilities-FY18</b>							
See description under line item 70.	7 CT						7 CT
	7						7
<b>Totals - SANITATION</b>							
	5,150 CN	1,200 CN					6,350 CN
	12,057 CT						12,057 CT
	<b>17,207</b>	<b>1,200</b>					<b>18,407</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>STREET LIGHTING</b>							
<b>71 Street Lighting Improvements</b>							
1 Street Lighting Improvements Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles.	450 CN	750CN	750 CN	750 CN	750 CN	750 CN	4,200 CN
2 Martin Luther King Drive - Street Lighting Improvements Replace direct burial street light poles with new foundations and poles.					550 CN	550 CN	1,100 CN
3 Street Alley Lighting Improvements Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle.	250 CN	350CN	350 CN	350 CN	350 CN	350 CN	2,000 CN
	<b>700</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>1,650</b>	<b>1,650</b>	<b>7,300</b>
<b>71A. Street Lighting Improvements-FY23</b>							
See description under line item 71.	500 CT						500 CT
	1,200 PT						1,200 PT
	<b>1,700</b>						<b>1,700</b>
<b>71B. Street Lighting Improvements-FY22</b>							
See description under line item 71.	500 CT						500 CT
	500 PT						500 PT
	<b>1,000</b>						<b>1,000</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
71C. Street Lighting Improvements-FY21							
See description under line item 71.	388 CT						388 CT
	500 PT						500 PT
	888						888
71D. Street Lighting Improvements-FY16							
See description under line item 71.	59 CT						59 CT
	59						59
71E. Alley Lighting Improvements-FY12							
See description under line item 71.	1 CT						1 CT
	1						1
<i>Totals - STREET LIGHTING</i>							
	700 CN	1,100 CN	1,100 CN	1,100 CN	1,650 CN	1,650 CN	7,300 CN
	1,448 CT						1,448 CT
	2,200 PT						2,200 PT
	4,348	1,100	1,100	1,100	1,650	1,650	10,948

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>STREETS DEPARTMENT FACILITIES</b>							
<b>72 Streets Department Facilities</b>							
1 Street Lighting Shop Renovation or Replacement Reconstruction and Replacement of Street Lighting Shop roof, flooring, foundation and related infrastructure.	250 CN						250 CN
2 Salt & Brine Facilities Improvements to Streets Department Facilities	500 CN	200CN	200 CN	200 CN	200 CN	200 CN	1,500 CN
3 Upgrade Facility Storm/Sewer Site Drain Systems Conduct a field study of all storm and sewer drain systems for all Streets Facilities; upgrade and or replace systems to bring up to current environmental standards.		100CN	100 CN	100 CN	100 CN	100 CN	500 CN
	<b>750</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>2,250</b>
<b>72A. Streets Department Facilities-FY23</b> See description under line item 72.	1,200 CT						1,200 CT
	1,200						1,200
<b>72B. Streets Department Facilities-FY22</b> See description under line item 72.	100 CT						100 CT
	100						100

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>72C. Streets Department Facilities-FY20</b>							
See description under line item 72.							
	350 CR						350 CR
	1,000 CT						1,000 CT
	<hr/>						<hr/>
	1,350						1,350
<hr/>							
<b>72D. Streets Department Facilities-FY19</b>							
See description under line item 72.							
	356 CT						356 CT
	4,000 PT						4,000 PT
	<hr/>						<hr/>
	4,356						4,356
<hr/>							
<i>Totals - STREETS DEPARTMENT FACILITIES</i>							
	750 CN	300 CN	300 CN	300 CN	300 CN	300 CN	2,250 CN
	350 CR						350 CR
	2,656 CT						2,656 CT
	4,000 PT						4,000 PT
	<hr/>						<hr/>
	<b>7,756</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>9,256</b>



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TRAFFIC ENGINEERING IMPS</b>							
<b>73 Traffic Control</b>							
<b>1 Vision Zero</b>							
Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives.	14,400 FB	6,000FB	6,000 FB	6,000 FB	6,000 FB	6,000 FB	44,400 FB
	2,500 CN	2,500CN	2,500 CN	2,500 CN	2,500 CN	2,500 CN	15,000 CN
	14,400 SB	6,000SB	6,000 SB	6,000 SB	6,000 SB	6,000 SB	44,400 SB
<b>2 Signal Synchronization/Modernization</b>							
Install and modernize signals at existing and new intersections and replace signal support.	100 PB						100 PB
	200 CN	200CN	200 CN	500 CN	500 CN	500 CN	2,100 CN
<b>3 Material Requisition</b>							
Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards.	350 CN	600CN	600 CN	500 CN	500 CN	500 CN	3,050 CN
<b>4 Traffic Control Equipment Replacement</b>							
Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials.	300 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,800 CN

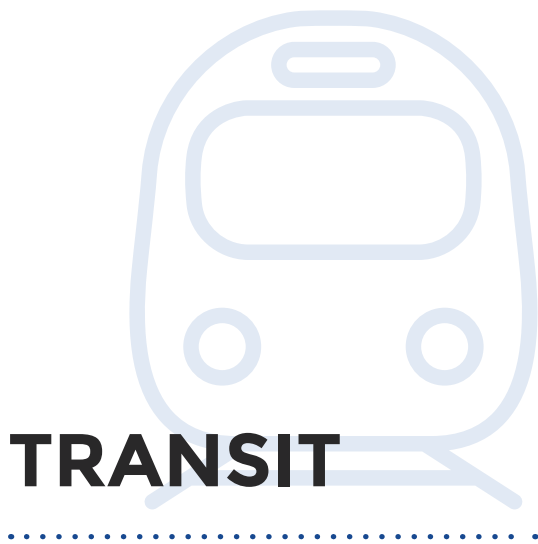
	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 Signal Synchronization - Transit Improvements Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and Implementing transit improvements on five high priority corridors.	1,000 CN 6,400 SB 6,400 FB	2,000CN 10,000SB 10,000FB	2,000 CN 10,000 SB 10,000 FB	2,000 CN 10,000 SB 10,000 FB	2,000 CN 10,000 SB 10,000 FB	2,000 CN 10,000 SB 10,000 FB	11,000 CN 56,400 SB 56,400 FB
6 City Automated Speed Enforcement For ongoing citywide safety improvements consistent with Vision Zero objectives.	5,000 SB	5,000SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	30,000 SB
7 Automated Red Light Enforcement Project (ARLE) For ongoing citywide safety improvements consistent with Vision Zero objectives.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
	<b>54,050</b>	<b>45,800</b>	<b>45,800</b>	<b>46,000</b>	<b>46,000</b>	<b>46,000</b>	<b>283,650</b>
<b>73A. Traffic Control-FY23</b> See description under line item 73.	5,000 CR 3,600 CT 500 PT 5,200 FT 13,200 ST						5,000 CR 3,600 CT 500 PT 5,200 FT 13,200 ST
	27,500						27,500

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>73B. Traffic Control-FY22</b>							
See description under line item 73.							
	1,701 CT						1,701 CT
	500 PT						500 PT
	4,000 FT						4,000 FT
	11,200 ST						11,200 ST
	<u>17,401</u>						<u>17,401</u>
<b>73C. Traffic Control-FY21</b>							
See description under line item 73.							
	300 CT						300 CT
	4,000 FT						4,000 FT
	10,000 ST						10,000 ST
	<u>14,300</u>						<u>14,300</u>
<b>73D. Traffic Control-FY20</b>							
See description under line item 73.							
	1,396 CT						1,396 CT
	29,481 FT						29,481 FT
	3,260 PT						3,260 PT
	20,704 ST						20,704 ST
	<u>54,841</u>						<u>54,841</u>
<b>73E. Traffic Control-FY19</b>							
See description under line item 73.							
	1 CT						1 CT
	3,000 FT						3,000 FT
	2,899 ST						2,899 ST
	<u>5,900</u>						<u>5,900</u>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>73F. Traffic Control-FY18</b>							
See description under line item 73.	5,261 ST						5,261 ST
	5,261						5,261
<b>73G. Traffic Control-FY16</b>							
See description under line item 73.	40 CT						40 CT
	40						40
<b>Totals - TRAFFIC ENGINEERING IMPS</b>							
	4,350 CN	5,800 CN	5,800 CN	6,000 CN	6,000 CN	6,000 CN	33,950 CN
	5,000 CR						5,000 CR
	7,038 CT						7,038 CT
	20,800 FB	16,000 FB	16,000 FB	16,000 FB	16,000 FB	16,000 FB	100,800 FB
	45,681 FT						45,681 FT
	100 PB						100 PB
	4,260 PT						4,260 PT
	28,800 SB	24,000 SB	24,000 SB	24,000 SB	24,000 SB	24,000 SB	148,800 SB
	63,264 ST						63,264 ST
	<b>179,293</b>	<b>45,800</b>	<b>45,800</b>	<b>46,000</b>	<b>46,000</b>	<b>46,000</b>	<b>408,893</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - STREETS</b>							
267 A							267 A
49,350 CN	47,500 CN	46,300 CN	56,800 CN	63,350 CN	67,950 CN	331,250 CN	
50,850 CR						50,850 CR	
220,575 CT						220,575 CT	
96,000 FB	92,400 FB	92,400 FB	92,400 FB	94,400 FB	92,800 FB	560,400 FB	
390,403 FT						390,403 FT	
600 PB						600 PB	
21,722 PT						21,722 PT	
46,800 SB	42,700 SB	42,700 SB	42,700 SB	44,700 SB	43,100 SB	262,700 SB	
160,902 ST						160,902 ST	
1,000 TB						1,000 TB	
3,000 TT						3,000 TT	
	<b>1,041,469</b>	<b>182,600</b>	<b>181,400</b>	<b>191,900</b>	<b>202,450</b>	<b>203,850</b>	<b>2,003,669</b>





**DEPARTMENT PAGE**  
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## **MISSION**

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The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life.

# CAPITAL BUDGET TRENDS

The City’s tax-supported capital budget commitment to Transit has averaged \$4.6 million over the period FY18 through FY23. SEPTA’s capital initiatives have increased significantly since Pennsylvania’s enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities. City funds leverage substantial Federal and Commonwealth dollars.

# CAPITAL BUDGET PROJECTS



The FY24 City commitment is \$5.7 million. Over the FY24-29 Capital Program, City tax-supported capital investments of \$35.5 million are projected to match \$1.8 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA’s officially-adopted [Strategic Plan and Capital Budget](#), and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth.

Transit ridership and revenues have been negatively impacted by COVID-19 and remain a serious concern. However, maintaining a State of Good Repair continues to be a high priority for SEPTA. Transit projects include improvements to critical infrastructure such as substations, bridges, stations, terminal and maintenance shops. Funds also support scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the addition of multi-level rail cars to increase the capacity of the Regional Rail network, and improvements to the Center City Concourse network. Station ADA accessibility is also high priority, along with plans for a comprehensive bus network redesign. Transit improvements reinforce the convenience of Philadelphia’s employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## TRANSIT

### TRANSIT IMPROVEMENTS - SEPTA

#### 74 SEPTA Bridge, Track, Signal, and Infrastructure Improvements

1 Infrastructure Safety Renewal Program (ISRP) (ALL)  
Provide for restoration of SEPTA's transit and railroad infrastructure to a state of good repair.

1,255 CN	1,272CN	1,296 CN	1,319 CN	1,343 CN	1,387 CN	7,872 CN
	470TO	478 TO	487 TO	495 TO	451 TO	2,381 TO
46,142 SO	52,258SO	53,226 SO	54,194 SO	55,162 SO	55,162 SO	316,144 SO

2 State of Good Repair Program (ALL)  
Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance system capabilities and safety.

	16,721FO	22,404 FO	21,144 FO	1,600 FO		61,869 FO
785 CN	1,034CN	1,112 CN	1,164 CN	1,226 CN	1,241 CN	6,562 CN
553 TO	358TO	387 TO	404 TO	415 TO	420 TO	2,537 TO
33,142 SO	41,785SO	44,973 SO	47,039 SO	49,265 SO	49,839 SO	266,043 SO

3 Maintenance & Transportation Facilities and Roofs  
Improve SEPTA's bus and rail maintenance shops, facilities maintenance shops and office buildings to bring facilities and systems to a state of good repair.

12,411 FO	1,971FO	2,000 FO	2,000 FO	5,200 FO		23,582 FO
629 CN	514CN	532 CN	597 CN	746 CN	645 CN	3,663 CN
	179TO	186 TO	164 TO	137 TO	232 TO	898 TO
37,855 SO	20,812SO	21,547 SO	22,845 SO	26,512 SO	26,333 SO	155,904 SO

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
4 Regional Rail Substation Improvements (RRD)							
Replace components of the traction power supply system for SEPTA's Regional Rail service.	401 CN	423CN	310 CN	242 CN	280 CN	239 CN	1,895 CN
	186 TO	163TO	128 TO	85 TO	114 TO	2 TO	678 TO
	17,601 SO	17,595SO	13,132 SO	9,795 SO	11,819 SO	7,245 SO	77,187 SO
	1,652 FO	12,885FO	18,372 FO	20,003 FO	14,599 FO	29,945 FO	97,456 FO
<hr/>							
5 Regional Rail Signal System Modernization (RRD)							
Provide for modernization of the train signal systems for Regional Rail lines, including installation of Automatic Train Control, Positive Train Control and signal power reinforcements.	6,981 FO	7,064FO	2,261 FO	1,935 FO	2,211 FO	4,399 FO	24,851 FO
	69 CN	19CN	10 CN	8 CN	9 CN	19 CN	134 CN
	37 TO	307TO	146 TO	125 TO	142 TO	283 TO	1,040 TO
	3,045 SO	1,669SO	410 SO	351 SO	401 SO	799 SO	6,675 SO
<hr/>							
6 Regional Rail Division Bridge Improvement Program (RRD)							
Provide for the rehabilitation or replacement of bridges, restoring bridges to a state of good repair.	28,597 FO	11,246FO	22,294 FO	19,341 FO	11,699 FO		93,177 FO
	78 CN	224CN	245 CN	278 CN	292 CN	384 CN	1,501 CN
	25 TO	96TO	105 TO	119 TO	125 TO	164 TO	634 TO
	3,050 SO	9,598SO	10,522 SO	11,937 SO	12,508 SO	16,452 SO	64,067 SO
	<b>194,494</b>	<b>198,663</b>	<b>216,076</b>	<b>215,576</b>	<b>196,300</b>	<b>195,641</b>	<b>1,216,750</b>
<hr/>							
<b>74A. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY23</b>							
See description under line item 74.	3,342 CT						3,342 CT
	<b>3,342</b>						<b>3,342</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>74B. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY19</b>							
See description under line item 74.	28 CT						28 CT
	28						28
<b>74C. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY15</b>							
See description under line item 74.	1 CT						1 CT
	1						1
<b>75 SEPTA Station and Parking Improvements</b>							
<b>1 Railroad and Transit Stations and Parking Improvements</b>		91FO					91 FO
Renovate various railroad and transit stations, including improvements to parking facilities.	656 CN	591CN	530 CN	431 CN	335 CN	656 CN	3,199 CN
	391 TO	22TO	40 TO	73 TO	35 TO	37 TO	598 TO
	33,008 SO	18,371SO	17,095 SO	15,113 SO	11,129 SO	6,048 SO	100,764 SO
<b>2 Station Accessibility Program (CTD)</b>							
Make ADA accessibility improvements to 40th Street, Arrott Transportation Center (Margaret-Orthodox), Susquehanna-Dauphin, Tasker-Morris, and Erie Stations.	22,619 FO	26,428FO	27,827 FO	21,643 FO	16,805 FO	19,231 FO	134,553 FO
	31,945 SO	31,758SO	33,439 SO	26,008 SO	20,194 SO	23,109 SO	166,453 SO
	1,047 CN	1,058CN	1,114 CN	867 CN	673 CN	770 CN	5,529 CN

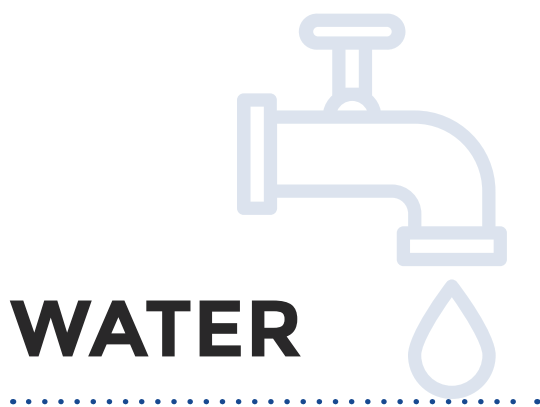
	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
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3 City Transit Division Loop Improvements (CTD) Provide for improvements to SEPTA bus loops in Philadelphia.		22TO	12 TO	14 TO	19 TO		67 TO
	6,992 FO	1,670FO					8,662 FO
	649 CN	407CN	182 CN	227 CN	303 CN	323 CN	2,091 CN
	18,966 SO	12,879SO	5,807 SO	7,258 SO	9,678 SO	9,677 SO	64,265 SO
<hr/>							
4 City Hall Station and 15th Street Renovations (CTD) Rehabilitate City Hall Station on the Broad Street Line and renovations to 15th Street Station on the Market-Frankford Line.							
	5 CN	44CN	323 CN	516 CN	511 CN	48 CN	1,447 CN
	140 SO	1,306SO	9,678 SO	15,484 SO	15,326 SO	1,452 SO	43,386 SO
	<b>116,418</b>	<b>94,647</b>	<b>96,047</b>	<b>87,634</b>	<b>75,008</b>	<b>61,351</b>	<b>531,105</b>
<hr/>							
75A. SEPTA Station and Parking Improvements-FY23 See description under line item 75.							
	2,022 CT						2,022 CT
	<b>2,022</b>						<b>2,022</b>
<hr/>							
76 SEPTA Passenger Information, Communications, and System Controls							
<hr/>							
1 SEPTA Key (New Payment Technologies) (ALL) Design and implement a new fare collection system that will replace and/or enhance the entire array of current revenue collection equipment.							
	6,467 FO	3,482FO	7,600 FO	7,980 FO	8,379 FO	8,798 FO	42,706 FO
	44 CN	24CN	52 CN	54 CN	57 CN	60 CN	291 CN
	7 TO	4TO	10 TO	10 TO	11 TO	11 TO	53 TO
	1,585 SO	854SO	1,839 SO	1,931 SO	2,027 SO	2,128 SO	10,364 SO
	<b>8,103</b>	<b>4,364</b>	<b>9,501</b>	<b>9,975</b>	<b>10,474</b>	<b>10,997</b>	<b>53,414</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>76A. SEPTA Passenger Information, Communications, and System Controls-FY23</b>							
See description under line item 76.	95 CT						95 CT
	95						95
<b>77 Rail Vehicle / Equipment Acquisition and Improvement Program</b>							
<b>1 Rail Transit Vehicle Replacement</b>							
Acquisition of rail transit vehicles to replace vehicles that have reached the end of useful life.	127 CN	175CN	223 CN	261 CN	258 CN	278 CN	1,322 CN
		21,715FO	27,719 FO	32,336 FO	32,049 FO	34,488 FO	148,307 FO
	3,816 SO	5,254SO	6,706 SO	7,823 SO	7,754 SO	8,343 SO	39,696 SO
	78,807 TO	104,706TO	138,585 TO	160,177 TO	159,108 TO	168,418 TO	809,801 TO
<b>2 Locomotives and Regional Rail Cars</b>							
Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth.							
	82,750	131,850	173,233	200,597	199,169	211,527	999,126

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - TRANSIT IMPROVEMENTS - SEPTA</i>							
	5,745 CN	5,785 CN	5,929 CN	5,964 CN	6,033 CN	6,050 CN	35,506 CN
	5,488 CT						5,488 CT
	85,719 FO	103,273 FO	130,477 FO	126,382 FO	92,542 FO	96,861 FO	635,254 FO
	230,295 SO	214,139 SO	218,374 SO	219,778 SO	221,775 SO	206,587 SO	1,310,948 SO
	80,006 TO	106,327 TO	140,077 TO	161,658 TO	160,601 TO	170,018 TO	818,687 TO
	<b>407,253</b>	<b>429,524</b>	<b>494,857</b>	<b>513,782</b>	<b>480,951</b>	<b>479,516</b>	<b>2,805,883</b>
<b>TOTALS - TRANSIT</b>							
	5,745 CN	5,785 CN	5,929 CN	5,964 CN	6,033 CN	6,050 CN	35,506 CN
	5,488 CT						5,488 CT
	85,719 FO	103,273 FO	130,477 FO	126,382 FO	92,542 FO	96,861 FO	635,254 FO
	230,295 SO	214,139 SO	218,374 SO	219,778 SO	221,775 SO	206,587 SO	1,310,948 SO
	80,006 TO	106,327 TO	140,077 TO	161,658 TO	160,601 TO	170,018 TO	818,687 TO
	<b>407,253</b>	<b>429,524</b>	<b>494,857</b>	<b>513,782</b>	<b>480,951</b>	<b>479,516</b>	<b>2,805,883</b>







**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-WATER-DEPARTMENT/](https://phila.gov/departments/philadelphia-water-department/)

## **MISSION**

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The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial, and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.



## CAPITAL BUDGET TRENDS

PWD capital projects rely on self-supporting bond issuances (XN funds), operating revenues (XR), and grants from Federal and Commonwealth programs. Over the six-year period FY18 through FY23, PWD's overall annual budget year appropriations for capital investment, including carryforward funds, averaged over \$900 million.

## CAPITAL BUDGET PROJECTS



The FY24-29 Capital Program includes a \$5.125 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.755 billion for treatment plant improvements, \$1.4 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$844 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues would be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change.



GREEN INFRASTRUCTURE IMPROVEMENT  
CRISPIN ST AND ALDINE STREET

2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## WATER

### COLLECTOR SYSTEMS - CAPITAL

#### 78 Improvements to Collector System

##### 6 Collector System Improvements

Reconstruct and rehabilitate the public collection system citywide and construction of storm flood relief sewers to mitigate flooding in sections of the city that flood during major storms.

7,000 XR	13,000XR	15,156 XR	20,000 XR	25,000 XR	25,000 XR	105,156 XR
100 FB	100FB	100 FB	100 FB	100 FB	100 FB	600 FB
100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
177,200 XN	177,200XN	260,044 XN	260,200 XN	261,200 XN	261,200 XN	1,397,044 XN
100 TB	100TB	100 TB	100 TB	100 TB	100 TB	600 TB

##### 7 Expansion of Collector System

Extend the public collection system citywide.

10 PB	10PB	10 PB	10 PB	10 PB	10 PB	60 PB
490 XN	490XN	490 XN	490 XN	490 XN	490 XN	2,940 XN
<b>185,000</b>	<b>191,000</b>	<b>276,000</b>	<b>281,000</b>	<b>287,000</b>	<b>287,000</b>	<b>1,507,000</b>

#### 78A. Improvements to Collector System-FY23

See description under line item 78.

25,916 XR	25,916 XR
92,758 XT	92,758 XT
<b>118,674</b>	<b>118,674</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>78B. Improvements to Collector System-FY22</b>							
See description under line item 78.	16 XR						16 XR
	16						16
<b>78C. Improvements to Collector System-FY21</b>							
See description under line item 78.	23,087 XT						23,087 XT
	23,087						23,087
<b>78D. Improvements to Collector System-FY17</b>							
See description under line item 78.	19 XR						19 XR
	19						19
<b>78E. Improvements to Collector System-FY16</b>							
See description under line item 78.	96 XR						96 XR
	96						96
<b>Totals - COLLECTOR SYSTEMS - CAPITAL</b>							
	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
	177,690 XN	177,690 XN	260,534 XN	260,690 XN	261,690 XN	261,690 XN	1,399,984 XN
	33,047 XR	13,000 XR	15,156 XR	20,000 XR	25,000 XR	25,000 XR	131,203 XR
	115,845 XT						115,845 XT
	<b>326,892</b>	<b>191,000</b>	<b>276,000</b>	<b>281,000</b>	<b>287,000</b>	<b>287,000</b>	<b>1,648,892</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>CONVEYANCE SYSTEMS - CAPITAL</b>							
<b>79 Improvements to Conveyance System</b>							
<hr/>							
2 Reconstruction of Conveyance Systems Reconstruct water mains throughout the city.	100 FB 100 SB 119,800 XN 37,000 XR	100FB 100SB 226,800XN 13,000XR	100 FB 100 SB 119,644 XN 15,156 XR	100 FB 100 SB 107,800 XN 20,000 XR	100 FB 100 SB 94,800 XN 25,000 XR	100 FB 100 SB 144,800 XN 25,000 XR	600 FB 600 SB 813,644 XN 135,156 XR
<hr/>							
3 Meter Replacement Purchase water meters to replace obsolete meters.	5,000 XN	5,000XN	5,000 XN	5,000 XN	5,000 XN	5,000 XN	30,000 XN
<hr/>							
4 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains.	10 PB 90 XN	10PB 90XN	10 PB 90 XN	10 PB 90 XN	10 PB 90 XN	10 PB 90 XN	60 PB 540 XN
	<b>162,100</b>	<b>245,100</b>	<b>140,100</b>	<b>133,100</b>	<b>125,100</b>	<b>175,100</b>	<b>980,600</b>
<hr/>							
<b>79A. Improvements to Conveyance System-FY23</b>							
See description under line item 79.	14,319 XR						14,319 XR
	108,355 XT						108,355 XT
	<b>122,674</b>						<b>122,674</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>79B. Improvements to Conveyance System-FY22</b>							
See description under line item 79.	50 XT						50 XT
	50						50
<b>79C. Improvements to Conveyance System-FY21</b>							
See description under line item 79.	12,346 XT						12,346 XT
	12,346						12,346
<b>79D. Improvements to Conveyance System-FY20</b>							
See description under line item 79.	35,000 XT						35,000 XT
	35,000						35,000
<b>Totals - CONVEYANCE SYSTEMS - CAPITAL</b>							
	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
	124,890 XN	231,890 XN	124,734 XN	112,890 XN	99,890 XN	149,890 XN	844,184 XN
	51,319 XR	13,000 XR	15,156 XR	20,000 XR	25,000 XR	25,000 XR	149,475 XR
	155,751 XT						155,751 XT
	<b>332,170</b>	<b>245,100</b>	<b>140,100</b>	<b>133,100</b>	<b>125,100</b>	<b>175,100</b>	<b>1,150,670</b>



	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>GENERAL - CAPITAL</b>							
<b>80 Engineering and Material Support</b>							
1 Engineering and Administration Provide staffing for Construction, Design and Survey Units.	12,806 XR	12,806XR	12,806 XR	12,806 XR	12,806 XR	12,806 XR	76,836 XR
8 Vehicles Replace Water Department vehicles that have exceeded their useful life.	12,000 XR	12,000XR	12,000 XR	12,000 XR	12,000 XR	12,000 XR	72,000 XR
	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>148,836</b>
<b>80A. Engineering and Material Support-FY23</b>							
See description under line item 80.	3,010 XR						3,010 XR
	<b>3,010</b>						<b>3,010</b>
<b>Totals - GENERAL - CAPITAL</b>							
	27,816 XR	24,806 XR	24,806 XR	24,806 XR	24,806 XR	24,806 XR	151,846 XR
	<b>27,816</b>	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>24,806</b>	<b>151,846</b>

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TREATMENT FACILITIES - CAPITAL</b>							
<b>81 Improvements to Treatment Facilities</b>							
5 Improvements to Treatment Facilities							
Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities.	50 FB	50FB	50 FB	50 FB	50 FB	50 FB	300 FB
	50 SB	50SB	50 SB	50 SB	50 SB	50 SB	300 SB
	392,651 XN	283,644XN	246,744 XN	298,510 XN	428,570 XN	105,570 XN	1,755,689 XN
	249 XR	11,256XR	15,156 XR	16,390 XR	21,330 XR	21,330 XR	85,711 XR
	<b>393,000</b>	<b>295,000</b>	<b>262,000</b>	<b>315,000</b>	<b>450,000</b>	<b>127,000</b>	<b>1,842,000</b>
<b>81A. Improvements to Treatment Facilities-FY23</b>							
See description under line item 81.	221,064 XT						221,064 XT
	221,064						221,064
<b>81B. Improvements to Treatment Facilities-FY22</b>							
See description under line item 81.	70,437 XT						70,437 XT
	70,437						70,437
<b>81C. Improvements to Treatment Facilities-FY21</b>							
See description under line item 81.	23,858 XR						23,858 XR
	16,509 XT						16,509 XT
	40,367						40,367

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>81D. Improvements to Treatment Facilities-FY20</b>							
See description under line item 81.							
	25 XR						25 XR
	25						25
<b>Totals - TREATMENT FACILITIES - CAPITAL</b>							
	50 FB	50 FB	50 FB	50 FB	50 FB	50 FB	300 FB
	50 SB	50 SB	50 SB	50 SB	50 SB	50 SB	300 SB
	392,651 XN	283,644 XN	246,744 XN	298,510 XN	428,570 XN	105,570 XN	1,755,689 XN
	24,132 XR	11,256 XR	15,156 XR	16,390 XR	21,330 XR	21,330 XR	109,594 XR
	308,010 XT						308,010 XT
	<b>724,893</b>	<b>295,000</b>	<b>262,000</b>	<b>315,000</b>	<b>450,000</b>	<b>127,000</b>	<b>2,173,893</b>
<b>TOTALS - WATER</b>							
	250 FB	250 FB	250 FB	250 FB	250 FB	250 FB	1,500 FB
	20 PB	20 PB	20 PB	20 PB	20 PB	20 PB	120 PB
	250 SB	250 SB	250 SB	250 SB	250 SB	250 SB	1,500 SB
	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
	695,231 XN	693,224 XN	632,012 XN	672,090 XN	790,150 XN	517,150 XN	3,999,857 XN
	136,314 XR	62,062 XR	70,274 XR	81,196 XR	96,136 XR	96,136 XR	542,118 XR
	579,606 XT						579,606 XT
	<b>1,411,771</b>	<b>755,906</b>	<b>702,906</b>	<b>753,906</b>	<b>886,906</b>	<b>613,906</b>	<b>5,125,301</b>



# ZOO



**DEPARTMENT PAGE**

[WWW.PHILADELPHIAZOO.ORG](http://WWW.PHILADELPHIAZOO.ORG)

## **MISSION**

The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.

## CAPITAL BUDGET TRENDS

In FY18 through FY23, the Zoo received an annual average of \$1.7 million in City tax-supported, general-obligation (CN) funding for improvements to City-owned buildings and infrastructure.

## CAPITAL BUDGET PROJECTS



The Zoo's master plan is the foundation for capital investments from the City and private and institutional partners. The Capital Program provides \$16 million in FY 24-29 for improvements at various City-owned Zoo facilities, helping to leverage private and philanthropic contributions.



2024	2025	2026	2027	2028	2029	2024 - 2029
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## ZOO

### PHILADELPHIA ZOO - CAPITAL

#### 82 Philadelphia Zoo Facility and Infrastructure Improvements

1 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
3 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
4 City-owned Building Renovation Interior Renovations Renovations to multiple infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
5 Philadelphia Zoo Improvements: Infrastructure in support of th Make improvements to infrastructure in support of the Zoo Master Plan.	5,000 PB	10,000PB	10,000 PB 1,000 CN	10,000 PB 1,000 CN	7,000 PB 1,000 CN	1,000 CN	42,000 PB 4,000 CN
	7,000	12,000	13,000	13,000	10,000	3,000	58,000

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>82A. Philadelphia Zoo Facility and Infrastructure Improvements-FY23</b>							
See description under line item 82.	4,000 CT						4,000 CT
	4,000						4,000
<b>82B. Philadelphia Zoo Facility and Infrastructure Improvements-FY22</b>							
See description under line item 82.	2,416 CT						2,416 CT
	5,000 PT						5,000 PT
	7,416						7,416
<b>82C. Philadelphia Zoo Facility and Infrastructure Improvements-FY21</b>							
See description under line item 82.	221 CT						221 CT
	221						221
<b>Totals - PHILADELPHIA ZOO - CAPITAL</b>							
	2,000 CN	2,000 CN	3,000 CN	3,000 CN	3,000 CN	3,000 CN	16,000 CN
	6,637 CT						6,637 CT
	5,000 PB	10,000 PB	10,000 PB	10,000 PB	7,000 PB		42,000 PB
	5,000 PT						5,000 PT
	18,637	12,000	13,000	13,000	10,000	3,000	69,637

	2024	2025	2026	2027	2028	2029	2024 - 2029
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - ZOO</b>							
	2,000 CN	2,000 CN	3,000 CN	3,000 CN	3,000 CN	3,000 CN	16,000 CN
	6,637 CT						6,637 CT
	5,000 PB	10,000 PB	10,000 PB	10,000 PB	7,000 PB		42,000 PB
	5,000 PT						5,000 PT
	<b>18,637</b>	<b>12,000</b>	<b>13,000</b>	<b>13,000</b>	<b>10,000</b>	<b>3,000</b>	<b>69,637</b>

# APPENDIX 1

## CAPITAL PROGRAM

AND

## BUDGET PROCESS

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The Director of Finance is the chief financial and budget officer of the City and is responsible for the financial functions of the City, including the development of the annual Operating Budget, the Capital Budget, and Capital Program as well as other financial functions. The Budget Office within the Office of the Director of Finance oversees preparation of the operating and capital budgets. Once the Operating and Capital Budgets are adopted, the Budget Office is responsible for monitoring operating spending by expenditure class code, department, and fund, and the capital budget by projects, budget lines, funding, historical records of bid awards, and cost overruns, as well as other fiscal and project information.

The Charter requires that, at least 30 days before the end of each fiscal year, City Council must adopt by ordinance an Operating Budget and Capital Budget for the ensuing fiscal year and a Capital Program for the next six years. There are no consequences for budget passed during the final 30 days of the fiscal year, but passage must occur prior to any spending.

The Capital Budget bills must be signed into law by the Mayor like any other ordinance, although the Charter does authorize a line item veto for budget bills. A budget process timeline is shown below:

## CITY OF PHILADELPHIA ANNUAL BUDGET PROCESS

The City of Philadelphia’s fiscal year (FY) runs from July 1 to June 30



<sup>1</sup> Dependent on the timing of Council budget approval.

<sup>2</sup> Dependent on the timing of Council budget approval.

The chart below notes the differences between the operating budget versus the capital budget:

OPERATING BUDGET AND FIVE YEAR PLAN	CAPITAL PROGRAM AND BUDGET
Annual budget, which is included in five year plan for longer-term fiscal stability	Annual budget, which is included in six-year program for future planning purposes
Appropriations do not carry forward from prior years	Carryforward funding from year to year
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, GO funds and private funds)

With Program-Based Budgeting, coordination of operating-related costs with capital investments has been made stronger. For example, staffing increases in Class 100 have a direct impact on capital investments. If the City is increasing the number of firefighters or paramedics, then this should be timed with any future engine or medic unit vehicle purchases. Similarly, when assets are being decommissioned or acquired, utility costs should be factored in the Operating Budget during the transition period. Transfers of appropriations between budget lines must be approved by City Council, and the overall amount appropriated by the budget in any fiscal year cannot be increased absent special circumstances. Any capital appropriations that are not spent or encumbered at year-end must be either carried forward to the next fiscal year (for upcoming use) or are canceled.

## RACIAL EQUITY IN THE BUDGET PROCESS

To embed racial equity in the internal budget process, the Budget Office in coordination with the Office of Diversity, Equity, and Inclusion incorporates a racial equity lens into the budget process. This includes:

- ▲ **Minority Contracting Goals:** Operating budget meetings include goal setting for spending with minority, women, and disabled-owned businesses. Goal setting previously was independent of the budget process.
- ▲ **Revenue Impact Disparity Analysis:** As the City considers any new revenue streams or changes to existing rates, the anticipated impacts on communities of color, low-wealth communities, and diverse businesses are evaluated and considered as part of the decision-making process.



- ▲ **Connecting Funding Requests & Racial Equity:** Departments requesting new operating or capital funding are asked about the impacts on racial disparities, looking for both quantitative and qualitative information. These questions have been refined and expanded and apply to requests for new funding, existing funding, and spending reduction scenarios and are included in the [Budget Detail](#).
- ▲ **Budget Equity Committee:** This committee reviews budget proposals with the goal of assessing the equity impact of proposals on Philadelphia's communities of color and low-wealth communities.
- ▲ **More opportunities for People Outside City Government to Influence Budget Proposals:** In partnership with the Mayor's Office of Public Engagement and staff throughout City government, feedback is gathered early in the budget development process through focus groups with community organizations, business leadership, the City's frontline employees, and other groups with the goal of hearing from more voices and perspective during the budget process.

## FY24 BUDGET CALL RACIAL INQUIRY

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These principles and procedures were incorporated in the FY24 Operating and Capital Budget Call. Departments are asked to submit information about costs related to continuing existing service, provide justifications for requests for funding for new or expanded programs, and develop spending reduction scenarios. To meet the City's vision where race is not a determinant of success and everyone thrives, including LGBTQ+ individuals, women, people with disabilities, low-income households and other historically marginalized and underrepresented groups in Philadelphia, departments were provided a set of questions about racial equity as part of the FY24 Budget Call. These measures were put in place for the City to be more diligent and intentional about creating conditions to address historic inequities and improve outcomes for all residents.

Racially equitable budget requests may include:

- Those that support programs or services designed to advance equity
- Increase transit and mobility options
- Improve access to facilities and programs
- Increase diverse representation at all leadership levels and advance a more inclusive workspace
- Minimize negative impacts for communities of color, and other marginalized groups.

Below are the seven FY24 racial equity budget questions provided to departments during the FY24 Budget Call. The results were used by the racial equity consultant group to create a racial equity value-based rubric to assess the equity impact of new funding requests.

1. Please briefly describe how the core functions of your agency intersect with the City's vision for racial equity. What major areas of opportunity are there for you to advance racial equity as part of the core work your department performs?
2. What critical programs or policies does your office administer (or plan to administer) with your current budget to improve racial equity? Please make sure to reference any critical workforce equity programs or policies.
  - a. For each critical program or policy, briefly describe key observable (a) strengths, (b) challenges or weaknesses, (c) opportunities, and (d) threats relative to advancing racial equity.
  - b. For each critical program or policy, briefly describe its performance impact. In the case of continuing programs or policies, please provide information on impact to date. What impact have they had on output and outcomes measures related to racial equity?
3. Please briefly describe how your department is using its budget to create an inclusive, anti-racist workplace, including shifting internal cultural practices, and hiring and promotional policies, if at all?
4. Is there any critical unmet need within your budget that inhibits your department's achievement of its greatest racial equity priorities? If so, briefly describe.
5. How has your department involved, or how do you plan to involve, internal and/or external stakeholders, including marginalized communities of color, in your department's budget process and program/policy design? What are your transparent processes for budget deliberations and prioritization with respect to racial equity impact?
6. If applicable, what new critical programs or policies (indicated with "New Request" in your budget proposal) does your office propose to improve racial equity?
  - a. For each new critical program or policy referenced above ("New Requests"), please briefly describe its performance impact. What impact will these requests each have on output and outcomes measures related to racial equity?

# COMMUNITY ENGAGEMENT IN THE BUDGET PROCESS

As it has in years past, the City engaged in a community engagement process with residents, leaders from businesses, non-profits, arts and culture, and frontline City employees to provide a platform to share their thoughts. To more thoroughly understand the needs and sentiments of Philadelphians before budget proposals were developed, the City began this year’s process earlier than previous years and the Budget Office created the Education, Engagement and Impact Unit (EEI). This unit provides opportunities for residents to see, speak, and shape City spending to better align to community needs in an equitable and effective manner.

With a focus on equity, transparency, collaboration, and actionable change, the FY24 Budget cycle aimed to improve on FY23’s engagement efforts by using community focused processes to meet Philadelphia residents where they are. A combination of virtual and in-person events in which participants were paid for their time allowed the City to hear from a broad range of perspectives in various communities. Specific focus was directed at Spanish speaking, Chinese, Southeast Asian, immigrant, LGBTQIA+, and youth involvement to provide platforms for communities that have yet to be engaged in the budget process. FY24 was the first year that outreach materials were translated in Spanish, Portuguese, Simplified Chinese, Vietnamese, and sent to every Free Library branch.

## FY24 BUDGET COMMUNITY ENAGEMENT

The City held 26 community engagement sessions with 445 community members. Participants ranged from residents, business leaders, non-profits, arts and cultural organizations, as well as City employees across departments to share their thoughts, concerns, and ideas.

Community focus group sessions covered citywide concerns, perspectives, and lived experiences, providing the public with insight about how the City budget works and sharing ideas to address citywide issues. Below is an overview of engagement sessions conducted by the Budget Office, including the priorities and concerns voiced by each group.

## ENGAGEMENT CONDUCTED

- ▲ Community focus groups with 145 community members.
- ▲ Grasstops Focus Groups with over 130 representatives from business, arts, and City boards present
- ▲ Employee Focus Groups with 1469 City employees.

## **PRIORITIES, PREFERENCES AND OVERALL CONCERNS**

The most common themes from all the sessions were:

- ▲ City Services
- ▲ Education and Youth Concerns
- ▲ Housing, Homelessness and Gentrification
- ▲ Infrastructure
- ▲ Overall frustration with City leadership, policies and perceived lack of action
- ▲ Public Safety and Crime
- ▲ Racial Equity and Poverty

Residents, employees, and those participating in the sessions often expressed an awareness of the intersecting nature of these issues and their longstanding presence in the city.

# **APPENDIX II**

## **CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES**

**REVISED OCTOBER 2, 2020**

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

## SECTION A: LONG-TERM DEBT/LOAN FUNDS

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

**Acquisition** refers to the purchase of land, buildings, equipment or machinery for City ownership:

- ▲ The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.
- ▲ Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.
- ▲ Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

**Construction** refers to building, erecting, or installing tangible assets that are owned by the City:

- ▲ Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.
- ▲ The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.
- ▲ The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.
- ▲ When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- ▲ Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

**Improvements** refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

- ▲ Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- ▲ Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.
- ▲ Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.



Generally, **improvement projects on property not owned by the City are not eligible for loan funding.** However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

- ▲ Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.
- ▲ Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.
- ▲ The site improvement project and its attendant housing, street, water/sewer, or commercial development or redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Recommended Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

- ▲ The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.
- ▲ The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.
- ▲ Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

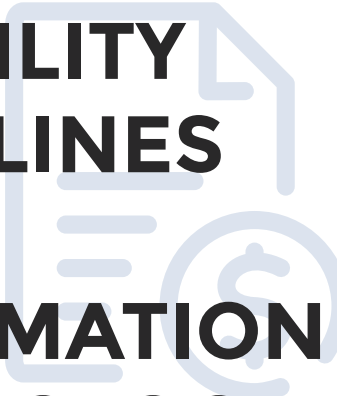
## SECTION B: OTHER FUNDING SOURCES

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

- ▲ **Useful Life.** The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.
- ▲ **Purpose.** The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.
- ▲ **Cost.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.
- ▲ **Other.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.

# **ADDENDUM TO CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES FOR INFORMATION TECHNOLOGY**



**MARCH 21, 2014**  
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Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.







▲ **Hardware.** Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

▲ **Software.** In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

These ratios are shown below, both historically and projected:

	 <b>TARGET</b>	 <b>2018</b>	 <b>2019</b>	 <b>2020</b>	 <b>2021</b> (1 <sup>ST</sup> QRT QCMR EST.)	 <b>2022</b> (PROPOSED)
<b>Tax Supported Debt Service (excluding Pension Bonds)<sup>1</sup></b>	<b>6%</b>	6.0%	5.4%	5.2%	5.8%	5.5%
<b>Tax Supported Debt Service plus other Fixed Playments<sup>2</sup></b>	<b>7%</b>	6.6%	6.0%	5.7%	6.3%	6.0%
<b>Tax Supported Debt Service plus other Fixed Playments and Pension Costs<sup>3</sup></b>	<b>20%</b>	21.9%	20.6%	19.0%	19.0%	19.3%
<b>Variable Rate Debt as % of General Fund Debt</b>	<b>35%</b>	9.5%	9.7%	4.7%	4.7%	4.1%
<b>Un-hedged Variable Rate Debt as % of General Fund Debt<sup>4</sup></b>	<b>15%</b>	0.0%	0.0%	0.0%	0.0%	0.0%

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<sup>1</sup>“Tax Supported Debt Service” is defined as debt service on general obligation bonds and other tax-supported debt less any self-supporting general obligation debt. This excludes PICA debt service, other fixed payments, and all pension related obligations.

<sup>2</sup>This measure includes fixed payments to other entities, including amounts payable by the City under the Convention Center Operation Agreement among the City, State, and the Pennsylvania Convention Center Authority (\$15 million annually), and other fixed costs such as the Eagles Stadium Operating and Expense Reimbursement (\$7 million to \$12 million annually). This excludes PICA debt service, and all pension related obligations.

<sup>3</sup>This measure includes pension obligation debt service, and the portion of the MMO that goes toward paying the unfunded liability (MMO less normal cost). While a target of 20% is higher than is preferable, it is the lowest threshold that allows the City to continue to invest in its infrastructure, given the large proportion of the budget that is consumed by pension costs. This ratio is in line with large cities rated in the ‘A’ category by Moody’s.

<sup>4</sup>This limitation should be calculated separately for General Fund-supported debt, Airport Revenue Bonds, Water and Wastewater Revenue Bonds, and Gas Works Revenue Bonds. When deciding whether to issue any variable rate debt, historic averages of cash balances should be evaluated to confirm that the financial flexibility is available if interest rates rise or in the case of hedged variable rate debt, if there is a dislocation between the swap rate and the bond rate.



# GLOSSARY

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**ACCRUAL(S):** Earned revenues and incurred expenses that have an overall impact on an income statement.

**ACTUAL(S):** How much revenue has actually been generated or how much money an account has actually been obligated at a given point in time during or a fiscal year.

**ADOPTED BUDGET:** A plan of financial operation legally adopted by Philadelphia City Council on an annual basis. The plan provides authority to City agencies to expend funds for the purposes, and at the levels, set forth in the budget. The legal requirements for adopting a budget are set forth in the Philadelphia Home Rule Charter.

**AFSCME:** American Federation of State, County, and Municipal Employees. Many of the bargaining units for City employees are part of AFSCME.

**ALLOCATION:** A part of a lump-sum appropriation which is designated for expenditure by specific organizational units.

**AMORTIZATION:** The repaying of debt over time in regular installments of interest and principal sufficient to repay the loan in full by maturity.

**ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR):** The Annual Comprehensive Financial Report is a set of audited financial statements comprising the financial report of a

municipal government entity in compliance with Governmental Accounting Standards Board (GASB) accounting requirements.

**ANNUAL OPERATING BUDGET:** The document prepared by the Budget Office and supporting staff and approved by City Council representing the adopted budget of operating funds and supporting information.

**APPROPRIATION:** The total funds allocated to a department, as approved by City Council, to make expenditures and incur obligations for specific purposes. An appropriation is usually limited in amount and duration (usually one fiscal year for the operating budget).

**ARBITRATION:** Many uniformed employees bargain under Pennsylvania Act 111 of 1968, which provides for final and binding interest arbitration to resolve collective bargaining impasses. Uniformed employees are not permitted to strike under state law. Non-uniformed employees bargain under Act 195 of 1970, which allows for the right to strike over collective bargaining impasses. Certain employees, including employees of the Sheriff's Office and the Register of Wills, corrections officers (represented by DC33), and employees of the First Judicial District (represented by DC47), are not permitted to strike but may proceed to interest arbitration under Act 195.

**AUDIT:** An objective examination and evaluation of the financial statements of an organization to ensure its records are a fair and accurate representation of transactions they claim to represent.

**BALANCED BUDGET:** When total revenues are equal to or greater than total expenses.

**BILL:** Proposed law under consideration by City Council.

**BOND(S):** A debt security issued by the municipality to finance its capital expenditures, such as the construction of buildings or repairs to roofs.

**BUDGET:** An estimate of revenues and expenses for a fiscal year.

**CAPITAL BUDGET:** A one-year plan for financing long-term capital projects that lead to the physical development for the City. The capital budget is enacted as part of the complete annual budget which includes the operating budget.

**CAPITAL PROGRAM:** The City's six-year plan for long-term capital projects. The Capital Budget is the first year of the Capital Program.

**CARRYFORWARD:** Unspent prior year capital appropriations that are re-appropriated into the next fiscal year.

**COLLECTIVE BARGAINING AGREEMENT:** Written, legally enforceable contract for a specified period, between the City of Philadelphia and its employees represented by an independent union. The contract sets down and defines employment conditions, including wages and benefits.



**CURRENT ESTIMATE/PROJECTION:** Current projection of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds.

**DEBT SERVICE:** Interest and principal payments on City bonds and payments to other government entities that issue bonds on behalf of the City, including the Philadelphia Municipal Authority, Philadelphia Authority for Industrial Development, and the Redevelopment Authority. The Department of Aviation, and Philadelphia Gas Works pay interest and principal out of their own revenue streams. The repayment of bonds issued by these organizations is secured by a lease or contract requiring the City to make payments sufficient to finance interest and principal payments on the debt.

**DEFERRED RETIREMENT OPTION PROGRAM (DROP):** The City's retirement benefit that allows City employees to accumulate their monthly service retirement benefit in an interest-bearing account at the Board of Pensions for up to four years and continue to be employed by the City of Philadelphia. The deferred retirement benefit accrues on a monthly basis until the employee formally retires from the City of Philadelphia. Upon formal retirement, the employee receives the accumulated retirement benefit in a lump sum. Any City employee who has attained the normal retirement age of his/her Pension Plan (or second anniversary of minimum retirement age for exempt and non-represented employees) and has ten years of credited pension service is eligible for the program. The service pension is calculated based on an employee's average final compensation and credited pension service at the date he/she elects to participate in DROP.

**DEPRECIATION:** An accounting method of allocating the cost of a tangible asset over its useful life, used to account for declines in value.

**AFSCME DISTRICT COUNCIL 33 (DC33):** The City's largest union, which represents over 7,000 members.

**AFSCME DISTRICT COUNCIL 47 (DC47):** The City's union that represents administrative, professional, and technical employees and first level supervisors.

**ENCUMBRANCE:** A commitment of funds to be expended and recorded in the City's accounting system.

**ENTERPRISE FUND:** These funds are used by the City to account for the financial activity of the City's operations for which customers are charged a user fee. The City has two Enterprise Funds: the Water Fund and the Aviation fund.

**EXOGENOUS VARIABLES:** Expenditure variables that are independent from other variables in the budget. The Budget Office issues an annual call for exogenous variable estimates for projected City expenditures on items such as insurance, utilities, fuel, and energy costs in late November.

**EXPENDITURES:** Monies spent by the City in the course of operations during a fiscal year. Synonym for Obligations.

**FISCAL YEAR (FY):** A twelve-month period to which the annual budget applies and at the end of which the City determines its financial position and the results of its operations. The City's fiscal year begins July 1 and ends June 30. For instance, Fiscal Year 2024 (FY24) will begin July 1, 2023 and will end June 30, 2024.

**FIVE YEAR PLAN (FYP):** The City's five-year spending and revenue projections, broken out by fiscal year. The City is required under State law to issue a new Plan each fiscal year and may issue an amended Plan following financially impactful events, such as new labor contracts.

**FOP:** Fraternal Order of Police, Lodge 5. Several of the bargaining units for unionized City employees are in the FOP.

**FULL-TIME EQUIVALENT (FTE):** A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts.

**FUND:** A sum of money saved or made available for a particular purpose or purposes.

**FUND BALANCE:** The amount of money remaining in a fund at the end of the fiscal year after accounting for all of the revenues and expenditures of the completed fiscal year.

**GENERAL FUND:** The primary fund supporting the operations of City government. This fund is primarily financed through tax revenue. It accounts for all revenues and expenditures of the City government except those for which a dedicated fund has been created.

**GENERAL OBLIGATION DEBT:** A general obligation (GO) bond is a municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are issued with the commitment that a municipality will repay its debt obligation through taxation or other revenues. No assets are used as collateral.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA):** Professional association of state, provincial, and local finance officers in the United States and Canada.

**GOVERNMENTAL FUND:** Funds generally used to account for tax-supported activities. There are five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

**HEART AND LUNG ACT:** Also known as the Enforcement Officers Disability Benefit Act, this Act requires that public safety personnel who are temporarily disabled from an injury that occurs during the performance of duty be fully compensated and continue to receive their employee salary and benefits without paying taxes.

**HOME RULE CHARTER:** A home rule municipality in Pennsylvania is incorporated under its own unique charter, which is created pursuant to the state's Home Rule and Optional Plans Law and approved by referendum. Philadelphia became the first home rule city in Pennsylvania in 1951.

**IAFF:** International Association of Fire Fighters, Local 22. One of the bargaining units for unionized City employees.

**INDEMNITY:** A sum of money paid as compensation against damage, loss, or injury.

**INTERNAL SERVICES:** Services provided by administrative agencies to other City agencies. These administrative agencies include the Department of Fleet Services, Department of Public Property, Office of Innovation and Technology, Office of the Director of Finance, Law Department, Procurement Department, Office of the Chief Administrative Officer, and the Office of Human Resources.

**LGBTQ+:** Lesbian, Gay, Bisexual, Transgender, Queer/Questioning, and Others.

**LOCALLY-GENERATED NON-TAX REVENUE:** Revenue received from sources other than taxes, grants from federal and state government, and inter-fund transfer payments. Includes user fees, fines, rents, proceeds of asset sales, interest earnings, and payments in lieu of taxes from non-profit organizations.

**LONG-TERM OBLIGATIONS:** Commitments the City has made that require the expenditure of funds after the current fiscal year. These commitments include outstanding debt, long-term leases, and pension payments to retirees.

**MINORITY-, WOMEN-, AND DISABLED-OWNED BUSINESS ENTERPRISES (M/W/DSBES):** The Office of Economic Opportunity seeks to ensure that M/W/DSBE firms receive an equitable share of contracting opportunities with the City of Philadelphia.

**MODIFIED ACCRUAL:** An accounting method commonly used by government agencies that combines accrual-basis accounting with cash-basis accounting, which recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

**MUNICIPAL BOND:** A bond issued by a local government and that is generally used to finance public projects such as roads, schools, airports, and infrastructure-related capital expenses and repairs.

**OBLIGATIONS:** Monies spent by the City in the course of operations during a fiscal year. Synonym for expenditures.

**ORDINANCE:** An ordinance is a law enacted by a municipal body, such as City Council.

**OVERTIME:** The amount of time individuals work beyond their normal working hours.

**PICA:** The Pennsylvania Intergovernmental Cooperation Authority by the Commonwealth of Pennsylvania in 1991 to provide financial assistance to the City of Philadelphia in overcoming a severe financial crisis. PICA has certain financial and oversight functions, including issuing refunding bonds and granting or lending the proceeds to the City, exercising financial review and advisory powers, and approving the City's annual and amended five-year financial plans. The Commonwealth enacted legislation to extend PICA's term to the later of 2047 or when PICA's last bonds are retired.

**QUARTER (Q):** The three-month period on a financial calendar that acts as a basis for reporting. The four-quarter breakdown for the City of Philadelphia is July 1 through September 30 (Q1), October 1 through December 31 (Q2), January 1 through March 31 (Q3), and April 1 through June 30 (Q4).

**QUARTERLY CITY MANAGER'S REPORT (QCMR):** A summary report, required under the PICA Act, on the finances and management of the City. The purpose of the report is to provide senior management of the City, external stakeholders, and the general public with a clear and timely summary of the City's progress in implementing the financial and management goals of the current fiscal year of the City's Five Year Financial Plan, both on a "To Date Actual" basis and on a "Forecast for Full Year" basis. Sections of the QCMR include General Fund revenues and obligations; departmental full-time positions, leave-usage, and service delivery reports; Water, Aviation, and Grants Fund reports; and a cash flow forecast.

**RATING AGENCY:** These are private companies, such as Moody's, Standard & Poor's, and Fitch Ratings, that assign credit ratings to government entities. These ratings assess the debtor's ability to pay back debt and the debtor's likelihood of default.

**RECESSION:** A period of temporary economic decline during which trade and industrial activity are reduced, generally identified by a fall in GDP in two successive quarters.

**REQUEST FOR PROPOSAL (RFP):** A solicitation often made through a bidding process by the City for the procurement of a commodity or service. Potential suppliers submit business proposals that are evaluated on pre-determined requirements.

**REVENUE:** Funds collected by the City to finance operations during a fiscal year. All types of General Fund revenue are classified into one of four categories: Taxes, Locally-Generated Non-Tax Revenue, Revenue from Other Governments, and Revenue from Other Funds.

**REVENUE FROM OTHER FUNDS:** Payments to the General Fund from the Water Fund, Aviation Fund, Streets Fund, Grants Revenue Fund, and other City funds. These payments are reimbursements for costs incurred by the General Fund to support operations primarily financed through other funds, such as operations of the Philadelphia Water Department, the city's two airports, and activities financed by grants from the federal or state government.

**REVENUE FROM OTHER GOVERNMENTS:** Financial assistance received from the federal government, the Commonwealth of Pennsylvania, or other governmental units, such as the Philadelphia Parking Authority. This assistance is used to finance specific programs or reimburse specific costs that are paid by the General Fund.

**SIX YEAR CAPITAL PROGRAM:** A six-year plan for financing long-term capital projects that lead to the physical development of the city and serves as the blueprint for capital improvements for the City. Included in the program is the name of each project and the amount forecasted to be expended in each year as well as the proposed method of financing the projects. The first year of the Capital Program is the Capital Budget.

**SPECIAL REVENUE FUND:** Funds used to account for, and report the proceeds of, specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects. The City of Philadelphia has thirteen special revenue funds; Acute Care Hospital Assessment Fund, Budget Stabilization Reserve Fund, Car Rental Tax Fund, Community Development Fund, County Liquid Fuels Tax Fund, Grants Revenue Fund, Health- Choices Behavioral Health Fund, Hotel Room rental Tax Fund, Housing Trust Fund, Special Gasoline Tax Fund, and Transportation Fund.

**TARGET BUDGET:** Current target of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds. This is the budget amount departments anticipate spending, given their total appropriations and changes during the fiscal year. Targets are set by departments and the Budget Office in partnership after the annual budget is adopted.

**UNFUNDED PENSION LIABILITY:** An actuarial calculation of the difference between accrued liabilities for pension benefits payable to past and current City employees and the value of Pension Fund assets.