

PHILADELPHIA'S **ROADMAP TO SAFER COMMUNITIES**

Violence Prevention Investments Update

2023

A Letter from the Co-Chairs

To the residents of Philadelphia

In 2018, Mayor Jim Kenney made an urgent call to Philadelphians to partner with his administration in crafting an innovative approach to addressing gun violence in our city. From this call, voices of government leaders, community organizations, and Philadelphians of all walks of life were heard, and a path forward arose: [Philadelphia's Roadmap to Safer Communities](#). The Roadmap outlines a four-pillared public health approach to tackling gun violence, an approach that's made possible by the strength, resilience, and partnership of our collective communities. The pillars are

**Connected & Thriving Youth,
Young Adults & Families**

**Coordinated City
Services & Planning**

**Strong Community
Engagement & Partnerships**

**Safer & Healthier
Neighborhoods**

In the update that follows this letter, we will share what has been done, the recent impact made through investments in each of the four pillars, and our plans for the coming year.

What's Been Done

Over the past four years, we have been diligently working on behalf of all Philadelphians to increase the safety and health of our communities, especially those most impacted by the gun violence crisis. Through our collaborative efforts we have:

Launched our [Group Violence Intervention](#) initiative

Expanded our Community Crisis Intervention Program

Created a Rapid Response Protocol

Engaged with thousands of community members through our [Community Listening Tour](#)

Founded the [Office of the Victim Advocate](#)

Expanded the [Intensive Prevention Services](#) program

Established multiple [Community Evening Resource Centers](#)

Provided thousands of youth safe and positive after-school and summer programming

Improved behavioral health resources and [police response](#) for individuals in crisis

Established a City Co-Responder Program in partnership with the City's Behavioral Health Unit

Created coalitions of violence prevention partners, including Hospital-based Violence Intervention Programs and Violence Interruption Programs, to foster collaboration

Launched a firearm homicide review committee

There's More To Do

Although the rates of gun violence in Philadelphia have decreased, they are still higher than pre-pandemic levels. We know the drivers of violence, and the undeniable role of structural racism, poverty, and disinvestment in creating space for violence to thrive. To the families and victims of gun violence, we see you. To our communities holding collective trauma, we hear you. To the community leaders holding us accountable, we value you. We know that one life lost is one life too many, and we will continue working tirelessly to reduce, prevent, and eradicate gun violence.

For Your Continued Support, We Thank You

We cannot achieve our goals of eradicating gun violence in our city without the continued collaboration of all branches of Philadelphia's government. In an effort to promote interdepartmental collaboration, communication, and partnership, the Roadmap has three co-chairs, each of whom are leaders in their respective areas of gun violence response. Yet, it is important to note that it is our City staff, law enforcement, community organizers, and everyday Philadelphians that are behind all the achievements listed in this update.

From the bottom of our hearts, we want to thank everyone who works day in and day out to make our city cleaner, healthier, and an altogether safer place. From our community leaders who hold us accountable and push us to do better, to our community-based grantees who walk our streets daily and provide vital resources, programs, and supports to our communities, we thank you.

It has been our great honor to support the government agencies, community partners, and Philadelphians from every neighborhood in this ongoing effort to end gun violence. We know that our work is not yet finished, but we also know that we couldn't do what we do without your support. This work extends beyond administrations and government leadership. For you, we remain committed to creating a safer Philadelphia.

Respectfully,

Erica Atwood
Deputy Managing Director for
Criminal Justice & Public Safety

Dr. Ruth Abaya
Injury Prevention Program Manager
for the Department of Public Health

Commissioner Danielle Outlaw
Philadelphia Police Department

Ensuring Safer Communities

Roadmap to Safer Communities Pillars

Connected & Thriving Youth, Young Adults, and Families

1. Connect more youth and young adults at a high risk of violence to education, including adult education programs.
2. Connect more youth and young adults at a high risk of violence to paid training programs and employment opportunities.
3. Connect more youth, young adults, and families at a high risk of violence to high-quality community-based programs that promote health and social wellness.

Coordinated City Services & Planning

1. Improve coordination among city agencies and external stakeholders to reduce shootings and homicides.
2. Establish public health infrastructure focused on violence prevention.
3. Collect and evaluate outcomes of current City-supported violence reduction programs and overall violence reduction strategies.
4. Ensure that the City's reentry efforts effectively target those most at risk of violence and strengthen the cross-agency collaboration for reentry solutions.

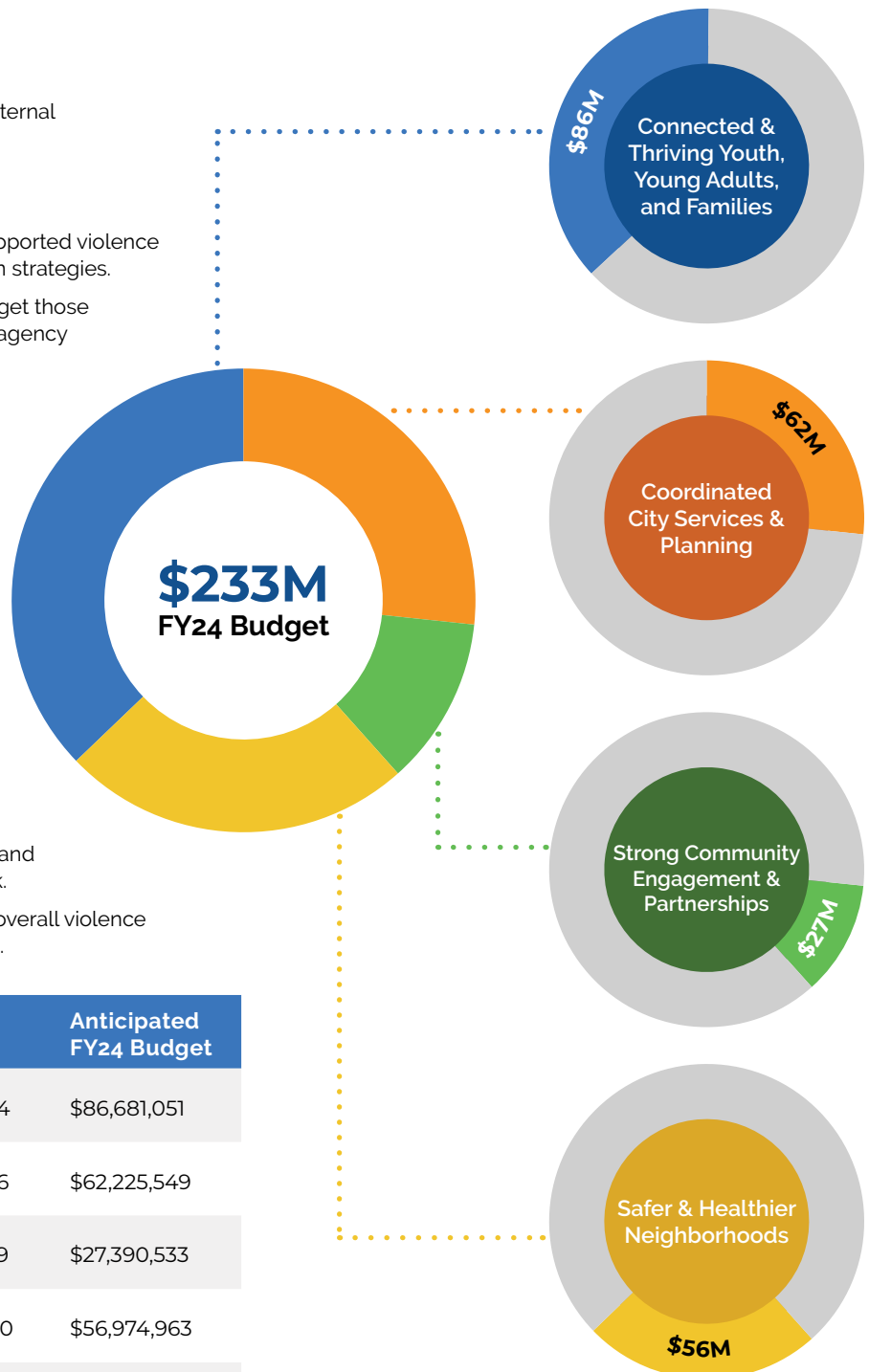
Safer & Healthier Neighborhoods

1. Provide resources to respond when residents feel unsafe in their neighborhoods.
2. Support hyper-local efforts to address hot spots in high-risk neighborhoods.
3. Reduce the availability and accessibility of firearms.
4. Improve environmental factors and reduce structural violence in high-risk neighborhoods.

Strong Community Engagement & Partnerships

1. Launch a comprehensive communication campaign for gun violence reduction.
2. Fully engage neighborhood residents in planning and implementing the City's violence reduction work.
3. Create opportunities for community feedback on overall violence reduction strategies and City supported programs.

This 2023 Violence Prevention Investment update provides an overview of the city's coordinated efforts and partnerships aimed at addressing gun violence and its impacts while promoting long-term community safety. An overview of the Roadmap Pillars' goals is provided here.



Pillars	FY23 Budget	Anticipated FY24 Budget
Connected & Thriving Youth, Young Adults, and Families	\$82,527,404	\$86,681,051
Coordinated City Services & Planning	\$42,825,626	\$62,225,549
Strong Community Engagement & Partnerships	\$35,939,009	\$27,390,533
Safer & Healthier Neighborhoods	\$48,485,670	\$56,974,963
TOTAL	\$209,777,709	\$233,272,096

Understanding the Philadelphia Context

According to a 2021 study by the Penn State College of Medicine, gun [rates](#) violence across the United States increased by **more than 30%** during the COVID-19 pandemic. Added anxiety, economic distress, lack of social interaction due to lockdown protocols, and with overwhelming fear and uncertainty not only fueled the gun sales but also likely led to increased risk-taking behaviors. These changes had significant implications for Philadelphia, where homicides increased by 41% and gun violence saw a 53% uptick from 2019 to 2020. Unfortunately, the crisis continues; in 2022, [65% of Philadelphians](#) reported hearing **gunshots in their neighborhood** in the previous year.

Ending Philadelphia's gun violence crisis and addressing the aftermath of its devastating impact on individuals, families, and communities continues to be top priority for City leaders, stakeholders, and residents. In the current fiscal year, the City amplified its investments for violence prevention initiatives, allocating a total of **\$209.7 million**. Efforts from the investment contributed to a **6% decline** in the number of gun-related homicides and a **3% reduction** in non-fatal shootings from 2021 to 2022.

This progress can be continued with our sustained commitment to expanding investment, evaluation, coordination, and innovation. In the coming fiscal year, the City plans to continue its historic level of investment to reduce gun violence, with

\$233.2 million proposed.



Across the nation, cities continue to grapple with persistent gun violence, the underlying drivers of which were exacerbated by the pandemic, driving the homicide totals we've seen in cities both big and small. Fortunately, Philadelphia is one of a handful of cities that gives me hope for the future. Philadelphia, like Omaha, Louisville, Washington, D.C. and New York City, experienced increases in violence since the beginning of the pandemic but have each seen modest declines in 2022 due to a multitude of factors. But a common thread is evident: each city has worked for years to develop a thriving ecosystem of government stakeholders, community-based organizations, survivors, and residents working collaboratively to implement evidence-informed strategies. With leadership from the Office of Policy and Strategic Initiatives for Criminal Justice and Public Safety, continued investment, and a coordinated eco-system, Philadelphia will continue on a path to a safer tomorrow."

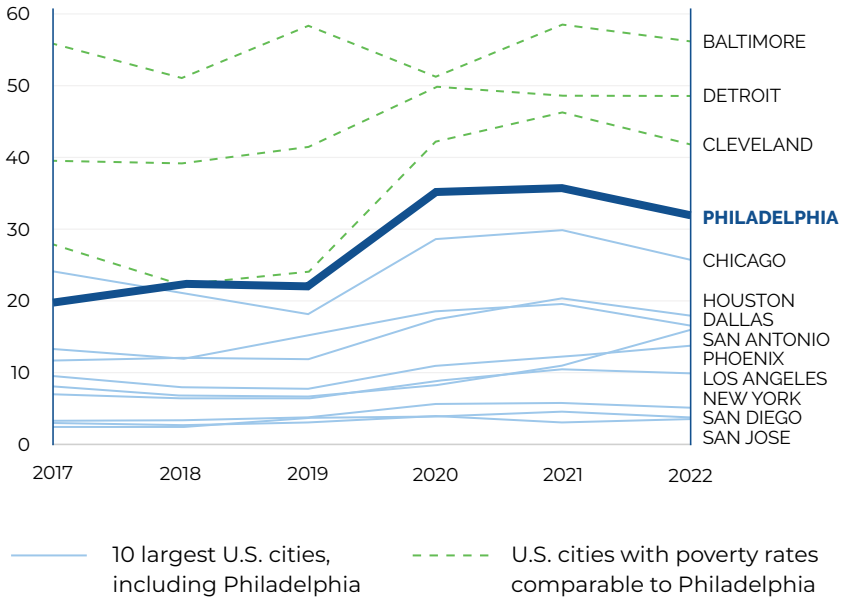
— Michael-Sean Spence
Managing Director, Community Safety
Initiatives, Everytown for Gun Safety

Acknowledging the Facts

1. From January 1, 2021, through November 1, 2021, gun violence cost Philadelphia taxpayers [\\$267.4 million dollars](#), accounting for the cost of a victim's initial hospitalization only. This costly figure does not account for follow-up treatments, long-term care, mental health care and resources, supportive resources, lost wages, or criminal justice system costs.
2. On average, gun violence costs the United States [\\$557.2 billion](#) each year, of which \$12.6 billion is paid by taxpayers.



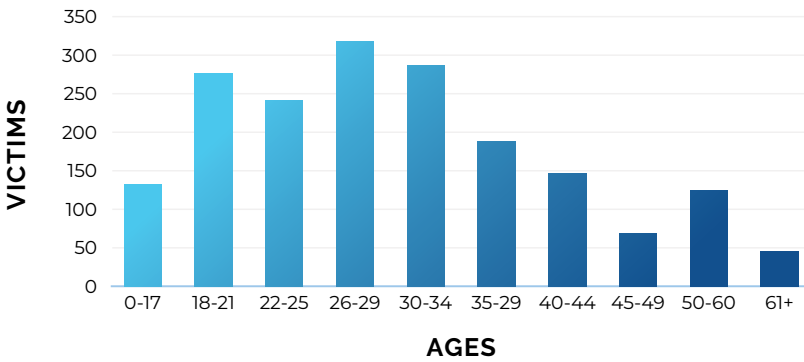
HOMICIDE RATES IN TOP 10 LARGEST U.S. CITIES | PER 100K RESIDENTS



Acknowledging the Facts

1. Compared to cities of similar size, Philadelphia has seen the **greatest percent decrease** in homicides between 2021 and 2022.
2. Compared to cities of similar poverty rates Philadelphia has the **greatest percent decrease** in homicides between 2021 and 2022.
3. Amongst the 7 cities with highest number (n>20 per 100,000) of homicides in 2021 (Chicago, Houston, Philadelphia, Detroit, Baltimore, and Cleveland), Philadelphia has the **3rd highest percent decrease**, ranking behind Chicago and Houston.

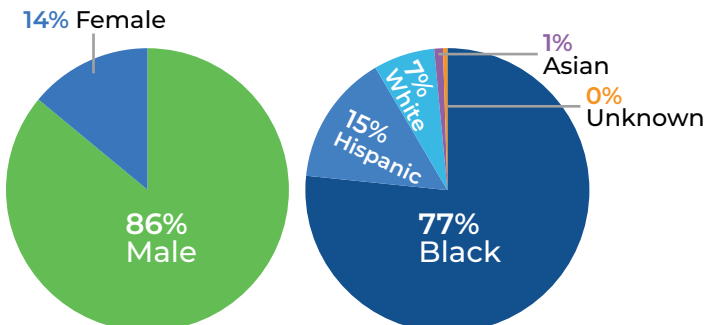
PHILADELPHIA 2022 VICTIM DEMOGRAPHICS FOR FATAL & NON-FATAL SHOOTINGS



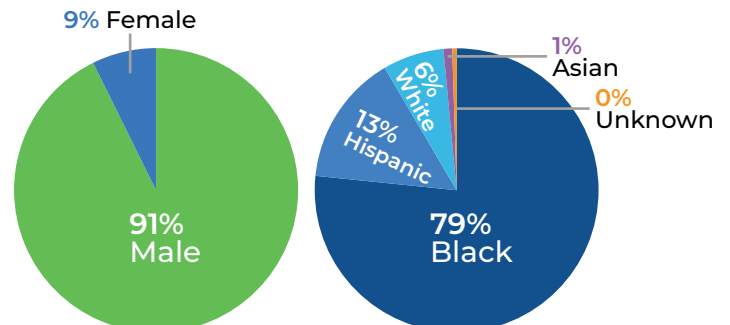
Acknowledging the Facts

1. In 2022, the average age of Black and Hispanic male victims of **gun violence was 29**.

NONFATAL



FATAL



Connected & Thriving Youth, Young Adults & Families

The City of Philadelphia is investing **\$86,681,051** in prevention programs and intervention supports that help children, young adults, and families build skills and access resources that promote personal and community well-being.

The **Accelerated Misdemeanor Program (AMP)** is a court-based diversion program for individuals arrested and charged with nonviolent or misdemeanor-level offenses that engages them with supportive services to prevent them from continuing down the wrong path. AMP was revitalized in FY23 and has connected 165 participants to supportive services and resources to alleviate court-associated fees.

The **Community Violence Intervention (CVI)** pilot program will launch in the Spring of 2023. It will provide support services, transitional jobs, and behavioral health interventions to individuals at high risk of gun violence. The program is based on the Heartland Alliance READI National Center for Safe Communities model. Heartland supported the launch of CVI by leading an 18-month feasibility study with Philadelphia.

Transitional Jobs and Workforce Development Programs help individuals build skills, engage in post-secondary learning, and earn money to provide a pathway out of life on the streets. The City partners on a wide range of programs, including Same Day Work and Pay, job training, reducing barriers to employment, and education.

Youth Engagement Programs (Summer and School Year Programs): School year programs connect youth to educational and prosocial

activities that mitigate risks factors, while summer programs engage youth in healthy, skill-building activities (including employment). Last year, activities included WorkReady, PlayStreets, Playlots, the Literacy Enrichment Afterschool Program (LEAP) hosted by the Free Library, and lunch and meal services.

Identification Access: Returning citizens receive support securing valid state and/or municipal identification. The Office of Reentry Partnerships helped 72 individuals receive identification post incarceration, eliminating a major barrier in obtaining employment and accessing benefits.

Youth Violence Prevention Services (Intensive Prevention Services, Evening Reporting Centers, Community Evening Resource Centers, Restitution, and Restorative Justice Diversion) provide opportunities for young people to engage in learning, conflict resolution, and mentorship experiences. Six anti-violence coordinators were hired to deliver Intensive Prevention Services.

The **Next Generation Taskforce** engages young professionals (under 40) who are committed to disrupting the cycle of gun violence to build their social and professional networks. The Next Generation Taskforce held 30 meetings in FY23 and engaged 10-30 young professionals at each meeting.

Initiatives	FY23 Budget	FY23 Impact (July 2022–Dec 2022)	Anticipated FY24 Budget & Impact (July 2023–June 2024)
Accelerated Misdemeanor Program (AMP)	\$750,000	<ul style="list-style-type: none"> 45% of diversions were accepted 167 AMP completions 165 participants had court-associated fees alleviated 	<ul style="list-style-type: none"> 45% of diversions offered are accepted; 501 AMP completions 495 participants have court-fees alleviated <p>As this is still in its first year, we intend to continue to learn and use existing investments for the coming year.</p>
Transitional Jobs/Workforce Development	\$9.1 million	<ul style="list-style-type: none"> \$357,275 paid in direct wages to 215 participants in Same Day Work and Pay programs 992 participants working in the community 1,748 jobs created 	<p>\$9.2 million proposed</p> <ul style="list-style-type: none"> \$714,550 paid in direct wages to 430 participants in Same Day Work and Pay programs 1,410 participants working in the community 4,000 jobs created
Catto Scholarships	\$10.9 million	<ul style="list-style-type: none"> 875 students awarded Octavius Catto scholarships 	<p>\$11.7 million proposed</p> <ul style="list-style-type: none"> 997 students will be awarded Octavius Catto scholarships.
School Year Programs	\$31.9 million	<ul style="list-style-type: none"> 10,128 students enrolled in 20 Community Schools 7,859 youth participating in afterschool programming 	<p>\$31.4 million proposed</p> <ul style="list-style-type: none"> 10,128 students enrolled in 20 Community Schools 8,045 youth participating in afterschool programming
Summer Programs	\$26 million	<ul style="list-style-type: none"> 11,915 youth participated in summer programming 5,113 youth participating in WorkReady 227 Playstreets and Playlots hosted 	<p>\$26 million proposed</p> <ul style="list-style-type: none"> 13,078 youth participating in summer programming 4,000 youth participating in WorkReady 250 PlayStreets and Playlots will be hosted
Youth Violence Prevention Services	\$13.5 million	<ul style="list-style-type: none"> 1,300 total IPS slots 183 youth served at ERCs 172 youth in Restorative Justice Diversion 789 youth visits were conducted at the CERCS 	<p>\$14.7 million proposed</p> <ul style="list-style-type: none"> 1,300 IPS slots 360 youth served at ERCs 300 youth in Restorative Justice Diversion 250 youth visits to be conducted at CERCS

Coordinated City Services & Planning

Strengthening the city's infrastructure to address violent crime in real-time requires interagency collaboration between City departments and external stakeholders. The City will invest and leverage

\$62,225,549 to deliver and build on the promising strategies and initiatives outlined below.

The City will work to further reduce shootings by continuing to partner with the **Civic Coalition to Save Lives** to strengthen and expand ongoing work with the individuals identified as being at the very highest risk, including establishing more centralized management and coordination across gun violence intervention programs directed at keeping these individuals alive.

The **Firearm Homicide Review Coalition** convenes stakeholders quarterly to examine the causes of firearm injuries and death to find trends and implement community interventions. In FY23, the Coalition reviewed its first two years of data, which provided critical new insights about firearm homicide victims, what city systems they interact with, and how prevention can be more targeted.

The **Hospital-Based Violence Intervention Program (HVIP Collaborative)** brings together medical staff and community partners that provide trauma-informed, wrap-around care for patients who have suffered a violent injury. During its second year, the HVIP Collaborative is launching a new initiative, using data integration to understand the reach of the HVIP model and identify where new resources can be directed, and expanding to regional HVIPs that serve Philadelphia patients.

The **Violence Interruption Coalition** convenes monthly to facilitate shared knowledge and practices among credible messenger experts and program leaders. In FY23, the Coalition worked to assess the geographic reach of its partners for the first time, and secured \$1.9 million in state funding to support monthly convenings in areas of Philadelphia that will benefit most.

The **Juvenile Assessment Center (JAC)** is a centralized, developmentally-appropriate alternative processing location to local police districts. Social work staff support youth and their families with navigating the system, work to reduce the time youth are held, and identify alternatives to detention when appropriate. This year, the holding time average decreased to 5.25 hours (compared to 6.475 hours in FY22).

Police-Assisted Diversion (PAD) is a pre-booking diversion program where police contact leads to a real-time connection to social service providers during encounters in the community and at the point of arrest for offenses such as retail theft, prostitution, or the possession or purchasing of narcotics. After a successful pilot phase, PAD will be expanded to a city-wide model by the summer of 2023.

Police Behavioral Health Unit and Co-Responders established Philadelphia's first ever Behavioral Health Unit. This program, which launched in December 2022, formalizes a partnership between the Police Department and behavioral health providers to deploy Crisis Intervention Response Teams to behavioral health crisis calls across



the city. In FY24, this program will ensure sustainability by shifting a portion of its funding to Medicaid billing, providing the same level of service with fewer City dollars.

Operation Pinpoint is the Philadelphia Police Department's place-based strategy that focuses resources on the areas hardest-hit by gun violence. The Pinpoint areas were re-examined in FY23, resulting in PPD increasing the number of Pinpoint areas to over 45 locations. The revised Pinpoint grid includes four police districts (22nd, 24th, 25th, and 39th) receiving resources and additional personnel, with 100 officers being redeployed to these high violence districts.

The **Place Network Investigation (PNI)** is a coordinated effort to disrupt crime networks that operate in specific geographic areas. PNI is being piloted in the 15th, 16th, 18th, and 24th Police Districts, and has resulted in effective communication practices by investigative teams, efficient responses from City agencies relative to the PNI sites, stronger relationships with community organizations and businesses, and increased intelligence from PNI investigations to help solve cases.

The Police Department **Mobility Project** and Crime Intelligence Centers deployed over 700 secure mobile phones across three Patrol Districts, the Homicide Unit, and non-fatal shooting investigative teams. The pilot resulted in increased violent crime clearance rates, arrest rates from investigative stops, and information sharing between communities and police.

Forensic Enhancements (including DNA automation and enhanced instrumentation and equipment in the Firearms Identification and Crime Scene Units): The Police Department's Office of Forensic Science (OFS) received 40,587 submissions in 2022. In FY23, Philadelphia received \$45M in state grants to enhance law enforcement capabilities and improve the investigation and prosecution of gun violence. Of this, \$25M is dedicated to forensic enhancements that include additional forensic scientists, instruments, and equipment, which will increase OFS' capacity to investigate violent crime evidence in a timely manner.

At **Roadmap Tactical Meetings**, the Office of Criminal Justice and Public Safety (CJPS) works with community representatives in districts experiencing high levels of gun violence to help remediate environmental and social service issues. In FY23, CJPS met with 48 community representatives (captains); they anticipate meeting with 60 captains in FY24.

City leadership hosts **Regular Press Briefings** with the media to keep the community informed on gun violence prevention efforts, including investments, statistics, and news.

**Programs/
Activities**

FY23 Budget

FY23 Impact
(July 2022–Dec 2022)

Anticipated FY24 Budget & Impact
(July 2023–June 2024)

**Hospital-Based
Violence Prevention
Collaborative**

\$720,000

- 6 level-one trauma centers/associate partners included in the program
- convenes monthly

\$720,000 proposed

- 9 level-one trauma centers in Philadelphia and the surrounding region
- monthly convenings

**Juvenile Assessment
Center (JAC)**

\$574,000

- 5.25 hours of holding time on average

\$878,000 proposed

- 4 hours of holding time on average
- 20% increase in diversion

**Police-Assisted
Diversion (PAD)**

\$2.8 million

- 1,650 individuals diverted from the criminal justice system
- 1,238 individuals referred to services
- operations expanded 50% (to Northeast Police Division/15th District)

\$4.6 million proposed

- 2,100 individuals diverted from the criminal justice system
- 1,575 individuals referred to services, and operations expanded citywide (100%)

**Police Behavioral
Health Unit and Co-
Responders**

\$6.3 million

- 100 responses to crisis intervention response team calls (BHU launched Dec. 2022)
- 656 people provided behavioral health services

\$3.7 million proposed

- 2,000 responses to crisis intervention response team calls (CIRT will expand to evening shifts citywide)
- 1,600 people provided behavioral health services

Operation Pinpoint

\$2.5 million

- 11% reduction in shooting victims in Pinpoint areas
- 17% reduction in homicide victims in Pinpoint areas
- 48% homicide/24% non-fatal shooting clearance rate increases city-wide (CY22)

\$2.6 million proposed

- 25% reduction in shooting victims and homicides in Pinpoint areas
- 10% homicide/11% non-fatal shooting clearance rate increases city-wide

Mobility Project

\$2.7 million

- 25% of sworn officers have been equipped with mobile devices

\$3.5 million proposed

- 69% of sworn officers will be equipped with mobile devices

**Forensic
Enhancements**

\$2.1 million

- 3,241 generated leads

\$5.7 million proposed

- 5-10% increase in generated leads



Strong Community Engagement

Partnering with residents, community-based organizations, and stakeholders to inform and lead violence prevention programs and initiatives is integral to the City's long-term strategy to mitigate gun violence. The initiatives below illustrate the City's investment of **\$27,390,533** and ongoing commitment to collaborating and leveraging the community's expertise and commitment to stem the tide of violence and cultivate a safer city for all.

Community Partnership Grants:

Community-based organizations receive funding—Community Expansion Grants (CEG) or Targeted Community Investment Grants (TCIG)—to deepen trauma-informed support, mentorship, and community-building in neighborhoods at highest risk of violence. Grants were awarded to 70 organizations in the current grant cycle, and grantees were provided with capacity-building support, technical assistance, and program evaluation support.

Launched in FY23, the **Philadelphia Violence Prevention Hotline (211)** is a 24/7 voice or text hotline that connects Philadelphians who have been impacted by gun violence to a wide range of resources and supports.

Community Crisis Intervention Program (CCIP) uses the credible messenger model to prevent and reduce gun violence. The program hired a new Director and expanded to include two additional community-based organizational partners in FY23.

Group Violence Intervention (GVI) connects individuals and neighborhood groups directly connected to gun violence to wrap-around supports through a referral-based system. GVI is in the process of adding 15 additional staff to implement services with an ongoing \$2 million state grant.



The **Roadmap Listening Tour** invites community members to share their perspectives about what is working to keep their neighborhoods safe and outline where they need support from City leaders. 600 residents were engaged across 11 community meetings during the first half of FY23.

Town Watch Integrated Services (TWIS) works with the Police Department, community-based organizations, and other City departments to organize community members into functional town watch groups who patrol and ensure safety in Philadelphia neighborhoods. Among other activities, TWIS collaborates with the Police Department to create safe corridors for children to travel safely to and from school and provides safety calls to local schools to provide mediation support to students.

Programs/ Activities	FY23 Budget	FY23 Impact (July 2022–Dec 2022)	Anticipated FY24 Budget & Impact (July 2023–June 2024)
Community Partnership Grants	\$23.7 million	<ul style="list-style-type: none"> Assessed existing grantees for renewal (renewals anticipated Spring 2023) 70 community-based organizations receiving funding, technical assistance, and evaluation support 	\$13 million proposed <ul style="list-style-type: none"> Open new rounds of CEG and TCIG funding
Community Crisis Intervention Program (CCIP)	\$6.5 million	<ul style="list-style-type: none"> 7,007 contacts in targeted areas 313 anti-retaliation negotiations 	\$6.5 million proposed <ul style="list-style-type: none"> 9,564 contacts in targeted areas 494 anti-retaliation negotiations
Group Violence Intervention (GVI)	\$3.8 million	<ul style="list-style-type: none"> 58 high-risk individuals connected to services 248 direct engagements with GVI candidates 	\$3.8 million proposed <ul style="list-style-type: none"> 72 high-risk individuals connected to services 263 direct engagements with GVI candidates
Town Watch Integrated Services (TWIS)	\$648,000	<ul style="list-style-type: none"> 337 Town Watch groups 33 patrols conducted 110 trainings hosted 2,010 community/town meetings held 30 safe corridors supports 2,770 safety calls responded to 	\$656,000 proposed <ul style="list-style-type: none"> 200 Town Watch groups 20 patrols conducted 200 trainings hosted 2,500 community/town meetings held 60 safe corridors supports 3,500 safety calls responded to

Safer & Healthier Neighborhoods

Connecting residents who are at-risk of experiencing violence to coordinated supports that offer respite, safety, and healing are paramount components of the violence prevention and reduction plan. The programs and services below outline restorative efforts that serve individuals and help improve the physical conditions and structures within Philadelphia neighborhoods. The total investment in FY24 is **\$56,974,963.**

Environmental Supports, such as street cleaning, maintaining abandoned houses, and vacant lot cleaning have been [linked](#) to reductions in gun violence due to "reduced stress, decreased depression, and improvements in mental health."

Crisis Line is a 24/7, accredited mental health hotline for Philadelphians. This fiscal year, crisis counselors were embedded in the 911 radio room to handle behavioral health calls. In the summer of 2022, the nation launched 988, a national network of supportive crisis centers modeled on Philadelphia's program, which resulted in a 19% increase in call volume.

The **Office of the Victim Advocate** was launched in February 2022 and has been building its capacity, creating public resources, and assessing community needs to inform future programming. In FY23, OVA was allocated \$500,000 to support victim relocation. It has since built the foundation for a pilot program that will fully launch in Fall 2023.

Community Mobile Crisis Teams (CMCT): 24/7 regionalized, city-wide, response teams made up of behavioral health crisis intervention specialists, peer specialists, and medical professionals who provide resolution-focused crisis intervention to citizens in need. In FY23, CMCT expanded to include two new providers across four regions and had an 18% increase in adult mobile dispatches from the prior year. In FY23, the program added the ability to bill insurance for services, which diversifies its funding and sets it up for long term sustainability.

Network of Neighbors is a free, city-wide Trauma Response Network for Philadelphia communities experiencing violence. Between July and November 2022, six new staff members were added, with five more anticipated in FY24.

Initiatives	FY23 Budget	FY23 Impact (July 2022–Dec 2022)	Anticipated FY24 Budget & Impact (July 2023–June 2024)
Environmental Supports in target areas	\$22.3 million	<ul style="list-style-type: none"> • 2,934 parcels cleaned in a target area • 152 lots fenced • 52,463 graffiti abatements • 46 properties received door & window treatments • 430 tons of trash cleaned • 5,663 unique lots receiving cleaning and greening treatment • 386 clean and seals • 180 demolitions • 24 site improvements • 5 nuisance inspections performed within Pinpoint areas • 2,671 tons of trash removed along illegal dump route 	\$22.8 million proposed <ul style="list-style-type: none"> • 6,000 parcels cleaned • 275 lots fenced; 90,000 graffiti abatements • 80 properties receiving door & window treatments • 860 tons of trash removed • 5,862 unique lots receiving cleaning and greening treatment • 750 clean and seals • 525 demolitions • 58 site improvements • 10 nuisance inspections performed within Pinpoint areas • 5,522 tons of trash removed along illegal dump route
Crisis Line (988)	\$1.5 million	<ul style="list-style-type: none"> • 35,931 calls to the Crisis Line 	\$1.5 million proposed <ul style="list-style-type: none"> • 30% increase in call volume
Community Mobile Crisis Teams	\$8.5 million	<ul style="list-style-type: none"> • 3,382 adult mobile dispatches 	\$7.3 million proposed <ul style="list-style-type: none"> • 30% increase in adult mobile dispatches
Network of Neighbors	\$665,000	<ul style="list-style-type: none"> • 87 communities supported (38 of which were incidents involving gun violence) • 992 individuals engaged • 4 regionalized areas served (3/4 areas running 24/7 services) 	\$665,000 proposed <ul style="list-style-type: none"> • 122 communities supported • 1,210 individuals engaged • 4 regionalized areas served (all 4 areas running 24/7 services)

Our Collective Impact

Together, We Can!

Residents, community, and city leaders are working together daily to address community and gun violence. Here are a few highlights of FY23 that illustrate their ongoing commitment, collaboration, and impact.

911 Triage and Co-Responders established Philadelphia's first Behavioral Unit in the city's history.

- **656 people were supported** with behavioral health resources, and co-responders assisted 100 more

Roadmap Listening Tour Reflections:

- Community members want to strengthen their connections and rebuild trust with their communities and police.
- Community members want a better understanding of existing programs, services, and resources that are available to Philadelphians.

Community Expansion Grants:

- The City supports community-based organizations that engage in violence prevention activities in their neighborhoods with supportive funding.
 - **70 Community Expansion and Targeted Investment Grants**
- The Lighthouse was able to hire groundskeepers, security, remodel the community center, get rid of 40k tons of trash and increase their participation by 300%. The park is now being utilized as a place for community building and prosocial activities. Residents living in the neighborhood are now working together to restore and sustain safe havens in partnership and for one another.
- Unity in the Community built a resource center with a computer lab, and food and clothes donations; this center has provided jobs for youth ages 18-24. They also supported young men in their Carpentry Academy to revitalize the Dixon House kitchen.
- Norris Square Community Alliance was able to support youth with vocational training, such as completing mock interviews and developing job skills. This resulted in two volunteer placements—one with an auto shop and another with a barbershop. The CEG partner is pleased to report that these initial volunteer placements have now turned into part-time jobs!

Network of Neighbors is one of the only Trauma Response Networks in the United States, and the only program in Philadelphia to utilize leading public health research and best practices to address collective or community trauma.

Over one million pounds of trash and debris were removed from city streets through the City's **Mechanical Street Sweeping Pilot Program**.



This opportunity has done a lot for me mentally. It has restored my confidence; the confidence that a young black male needs to survive inside of this world. To be able to go out, work, and strive to provide for himself and family, has restored my dedication. Personally, I needed this opportunity to reteach me the type of man I know I will be in the future."

— Same Day Work and Pay
Community Member



It's time for everyone in our communities to have the luxury to walk their communities and feel safe again"

— Community Member
from Listening Tour



Looking Ahead

Community and gun violence prevention initiatives are informed by evidence-based practice research and the evaluation of existing initiatives. The new initiatives for FY24 represent an allocation of resources aligned with promising practices, and requests from City leaders, partners, and residents engaging in the Roadmap Listening Tour. If funded, these initiatives will strengthen every aspect of our anti-violence strategy.

Clear Criminal Justice Debt and Remove Barriers to Opportunity

This \$5 million investment will establish a fund to help cover the cost of outstanding criminal justice fees preventing Philadelphians from accessing workforce development and employment opportunities.

Trauma Supports for Anti-Violence Responders

Anti-violence responders at the City and our community-based partners are tasked with responding in the immediate aftermath of shootings; as a result, they face secondary trauma and their own behavioral health issues. The City will invest \$125,000 to provide trauma support services to frontline staff at City agencies City-funded organizations implementing violence prevention/reduction programs.

Operation Pinpoint Expansion and Realignment

With a \$1.8 million investment, the Police Department will add 30 civilian analyst positions to better leverage intelligence and analytics to solve and prevent gun violence. These new analysts will support more robust implementation for Operation Pinpoint and provide the necessary staffing to expand the Mobility Project to six additional Crime Information Centers. This will ensure that sworn personnel are prioritized for field operations instead of the deskwork best suited for civilian staff and the technical skillsets they provide.

Illegal Dumping

To enhance the City's environmental approach, the Streets Department will invest \$1.79 million to create an additional city-wide

illegal dumping crew, building on FY23's investment to bring the total number of fully-staffed crews to four. This new dedicated team will help address the increase in illegal dumping in vacant lots, parks, playgrounds, and facilities.

Group Violence Initiative Participant Stipends

Paying stipends to participants increases engagement and retention in programs that work with those who are most at risk of being involved in gun violence. To increase the effectiveness of the GVI program, we will invest \$300,000 to incentivize engagement, provide financial resources that help address basic needs, and reduce involvement in negative activities.

Juvenile Assessment Center (JAC) Expansion

JAC will add two staff to expand to full 24/7 operations. This will further reduce holding times and ensure that more youth and their families are able to navigate the system and access alternatives to detention when appropriate.

Forensics upgrades

The City will invest an additional \$3.2 million into the Police Department's Office of Forensic Science to investigate shootings and homicides more effective and efficiently. Enhancements will include the implementation of automation technologies in forensic DNA and improved instrumentation in crime scene processing and firearms examinations..

FY24 New Initiatives

Programs/Activities	Anticipated FY24 Budget	Anticipated FY24 Impact
Clear criminal justice debt to remove barriers to opportunity	\$5 million	<ul style="list-style-type: none"> • Provide debt relief to 3,000 – 5,000 individuals
Operation Pinpoint Grid Realignment	\$1.8 million	<ul style="list-style-type: none"> • Hire 30 staff for analytics team • Expand Mobility project to 6 additional Crime Information Centers • Increase violent crime clearance rates • Increase illegal guns recovered
JAC Expansion	\$384,000	<ul style="list-style-type: none"> • Enable 24/7 operations • Reduce holding times to average of 4 hours for all youth 24/7
Forensics upgrades	\$3.2 million	<ul style="list-style-type: none"> • Increase in investigative leads • Increase in clearance
Illegal Dumping	\$1.8 million	<ul style="list-style-type: none"> • Add 9 staff and 6 vehicles • Increase number of crews from 3 to 4.
Gun Violence Intervention Participant Stipends	\$300,000	<ul style="list-style-type: none"> • Provide stipends to 65 participants • Increase participant retention by 10%
Trauma Supports for Anti-Violence Responders	\$125,000	<ul style="list-style-type: none"> • Full-time trauma support specialist hired

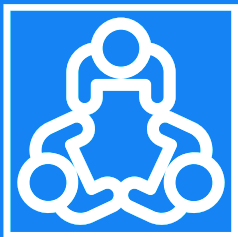
PHILADELPHIA'S ROADMAP TO SAFER COMMUNITIES



Connected and
Thriving Residents



Coordinated
City Services



Strong
Community
Engagement



Safe and Healthy
Neighborhoods

NEED SUPPORT?

Anti-Violence Hotline

Call: 211 | Available **24/7/365**

Victims of Gun Violence

Trauma Support: (888)-545-260

Urgent Mental Health Support

Call: 988

Support Your Community

Network of Neighbors: (267)-233-4837

Clean Up Your Community

Call: 311

Avoid Gun Violence

CCIP: (215)-800-4611

PARTNER WITH US

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