Philadelphia Worker Relief Fund



Summary

The arrival of the COVID-19 pandemic, and the resulting restrictions necessary to protect public health, brought about sudden and devastating economic consequences. While federal and state governments created relief programs to help people weather the crisis, many people were excluded from receiving this assistance. Cities across the country stepped in to fill the gap and provide direct aid to support the economic security, health, and safety of those carved out of federal and state emergency relief. Philadelphia is proud to be one of those cities.

Based on a strong partnership between the City of Philadelphia (the City), the National Domestic Workers Alliance, local and national philanthropic partners, and trusted community-based organizations, the Philadelphia Worker Relief Fund was able to invest in the families and workers who have helped the city manage through the pandemic and who are essential to building a safe and healthy future for Philadelphia. Over two distribution cycles, the Fund distributed over \$2.2 million in emergency direct cash assistance to 2,820 Philadelphia workers who were left out of federal and state COVID-19 relief programs. Funds were distributed through a network of communitybased organizations with deep relationships in communities that include excluded workers. The vast majority of recipients were people of color

"My work closed because of COVID-19 and I lost my job. This help is very good for me because I am living very difficult times. I owe back rent and bills. Right now, I am without work and pregnant. I have to buy things for my baby. I have nothing; no stroller or crib. I will spend this on necessities for my baby. This fund is important because we did not receive a stimulus check and bills continue to grow. There are more families out there like me who did not receive a stimulus check. I would like us to be treated the same, like human beings. We work hard for a fair salary. I want to thank you for this aid that you gave us and don't forget about us. Thank you. "

- Maria, Restaurant Worker, Popular Alliance for Undocumented Worker Rights

from very low-income households, and people used their relief funds to meet basic needs like food, rent, and clothing. The Fund was distributed during the summer of 2020 and again the following year during the summer of 2021.

The Worker Relief Fund was made possible by the generous support of our funders:



The Otto Haas Charitable Trust at the recommendation of Janet and John Haas **OPEN SOCIETY**FOUNDATIONS











The Challenge

The month of March 2020 is not a time any of us will soon forget. Protecting public health against the spread of COVID-19 required tough decisions—including the closure of non-life-sustaining businesses, which suddenly put millions of Americans out of work. In Philadelphia, the unemployment rate jumped from 5.9 percent in February 2020 to 18.2 percent in June 2020,¹ and between March 15, 2020 and August 1, 2020, an average of 10,038 Philadelphians per week filed initial claims for unemployment compensation, compared to an average prior to the pandemic of 1,137 per week.²

Recognizing the dire economic consequences of the COVID-19 pandemic, the state and federal governments set up direct relief programs for affected households and businesses. While these safety net programs provided critical support, the restrictions placed on most of these resources prevented many of those with the greatest need from accessing them. Furthermore, significant numbers of people were excluded from programs like expanded unemployment compensation

or direct stimulus payments. Those who were ineligible for this federal and state relief represented a critical part of Philadelphia's workforce. Many were essential workers on the frontlines of the pandemic, serving in positions such as domestic and care workers, grocery clerks, home health aides, and food delivery workers.

The lack of COVID-19 relief resources increased economic insecurity in



communities already experiencing the highest prevalence of low-wage jobs and food insecurity and among workers who were already excluded from many workplace protections and government services. To support the resilience and recovery of the Philadelphia region, local government, community-based partners, and philanthropy saw a critical need to work together to ensure economic relief reached workers and families who were left out of federal and state COVID-19 relief efforts.



¹ https://www.bls.gov/eag/eag.pa_philadelphia_co.htm

² https://www.workstats.dli.pa.gov/dashboards/Pages/Weekly-UC.aspx

The Philadelphia Worker Relief Fund

Faced with this challenge, partners acted guickly to set up the Philadelphia Worker Relief Fund to deliver onetime payments of \$800 in direct and flexible emergency cash assistance to people who were excluded from other relief programs. While the Fund was not able to provide relief to all families in need, it has been an important building block to the recovery of our communities. It has also become a model of trust-based assistance that the City and its partners will build on for future programs and for longer-term engagement with community partners on workers' rights and other issues.

"Due to COVID-19 I lost my job and I am a single mother. The first thing I will get with this money is my medicine.

This fund will allow us to resolve a few problems like outstanding rent and bills and buy food as well. Thank you for helping us in this grey moment we are living through."

- Marta, Retail Worker, Make the Road PA

Partners

Creation of the Fund required collaboration among many partners. The effort was led by two City departments, the Philadelphia Department of Labor and the Office of Immigrant Affairs. The Mayor's Fund for the City of Philadelphia served as fiscal sponsor for the Philadelphia Worker Relief Fund, enabling the City to partner with 14 community-based organizations (CBOs) to connect to residents who were not eligible for other assistance programs. These trusted organizations held deep relationships in communities across the city and served diverse populations. The CBOs acted as key collaborators in the program design, and they each undertook unique strategies to reach and serve their distinct communities.

Community Based Partner Organizations

African Cultural Alliance of North America **New Sanctuary Movement**

African Family Health Organization Oxford Circle Christian Community

Development Association Asian Americans United

People's Emergency Center Cambodian Association of Greater Philadelphia

Philadelphia Chinatown Development

Ceiba Corporation

Enon Tabernacle Baptist Church Popular Alliance for Undocumented Workers

Haitian American Voice South East Asian Mutual Assistance

National Domestic Workers Alliance* Association

* 2020 Distribution Only

To distribute funds during the summer of 2020, the City partnered with Alia Cares, an online benefits platform powered by the National Domestic Workers Alliance (NDWA) Labs. Alia Cares partnered with the prepaid card company Usio to disburse funds on prepaid debit cards that were mailed to recipients. By using an existing platform designed specifically to be accessible to low-wage workers who are excluded from many workplace protections and benefits, the Fund was able to start up quickly without having to design a new delivery system or rely on a platform that was not designed with this target population in mind. Alia also brought significant experience providing customer service and support to end users and partners. During the 2021 distribution cycle, Alia Cares was not able to participate in the Philadelphia Worker Relief Fund and the Philadelphia Department of Labor supported card distribution by working directly with Usio and trusted community partners.

GovLabPHL, an initiative led by the Mayor's Policy Office, helped to design data sharing and evaluation processes to ensure that the City could understand the impact of the Worker Relief Fund while respecting the privacy and data security of participants and partners.

The Worker Relief Fund was made possible by the generous support of local and national philanthropic partners, including:

- Open Society Foundations
- The Albert and Mary Douty Foundation
- William Penn Foundation
- The Hilles Fund
- The Otto Haas Charitable Trust (at the recommendation of Janet and John Haas)
- Enon Tabernacle Baptist Church

The Mayor's Fund for Philadelphia also contributed to the Worker Relief Fund in addition to acting as fiscal sponsor. The Albert and Mary Douty Foundation, William Penn Foundation and the Otto Haas Charitable Trust contributed to both 2020 and 2021 distribution cycles.

Program Design

The Worker Relief Fund was designed with one element at the forefront: trust. Direct cash assistance programs recognize that low-income families themselves know how best to meet their needs and trusts them to act in accordance without burdensome administrative requirements intended to ensure funds are used the "right" way. The Fund's design also placed trust in CBOs to design and deliver the most effective outreach and engagement strategies to reach the target population in their communities, particularly in light of restrictions on in-person

outreach due to COVID-19. Finally, the model demonstrated trust from philanthropy to fund a program concept that was not fully formed and to allow the city to co-design with CBOs instead of prescribing a formal model or trying to fit the model within their existing funding programs.

In addition to building a trust-based model, the Fund's design emphasized several other elements that were critical to its success:

Inclusive design and eligibility. The Pennsylvania Domestic Workers Alliance provided input from workers about the narrative and design of the program as well as best practices from their own relief efforts. Eligibility was designed to be inclusive of all workers who were left out of state and federal relief rather than singling specific workers out. CBOs who participated in the program expressed that this helped reduce stigma and made it easier for recipients to come forward.

"Our clients expressed so much gratitude for this funding, which was urgently needed. They were empowered to spend the money as they needed it, and we were trusted to distribute the money as the community needed it, based on our expertise in the community. This was a really empowering experience, all around."

- African Family Health Organization

Existing relationships and partners in distribution. Many of the eligible workers this program was designed to reach are part of communities that have complex histories and relationships with government. Because of this, and due to the vast need and limited resources, the Fund was not intended to have an "open call" for applications. The application process was designed to depend on the existing relationships of the CBOs. The Fund empowered CBOs to conduct outreach and screen eligibility even before a person could be invited to apply for the fund. This allowed CBOs to quickly identify and vet eligible applicants. In addition, each CBO who participated in the Philadelphia Worker Relief Fund partnered with ally organizations to distribute codes to eligible applicants. This increased the CBOs capacity to distribute funds to diverse communities across the city.

Accessibility. While each CBO had room to tailor their outreach to their unique community, accessibility was a high priority across the board in program design.

- <u>Language</u>: The City provided translations for key materials. In addition to the website content and application in Spanish, the application script was made available in 17 languages for the CBOs to use in their engagement efforts.
- Application: Some CBOs opted to complete applications via phone for their community
 to increase access for those speaking other languages and having low literacy. Some
 opted to have applicants complete a simple form in their preferred language, which the
 CBO then populated into the actual application. The application was designed in a
 mobile-accessible format so it could be completed on a phone or tablet.

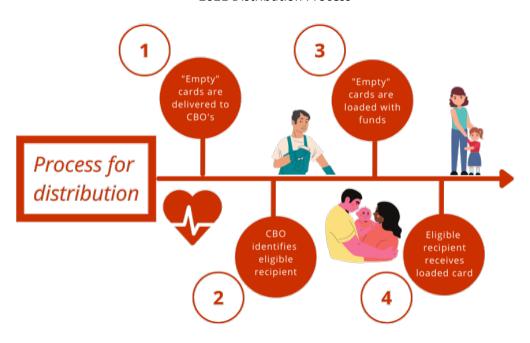
<u>Communications</u>: Alia Cares hosted weekly office hours where City partners joined CBOs
to troubleshoot and discuss next steps. The Department of Labor and Alia Cares staffed
hotlines for CBOs and applicants to answer questions. Alia Cares also had the ability to
call and send text messages to recipients to help them through the card activation
process.

Privacy and protection. Decisions about data collection and retention among each of the partners involved in the program design prioritized privacy of workers. Application questions and eligibility assessment tools were set with the primary intention of collecting information needed to affirm eligibility and efficiently deliver the debit card payment to the worker. All other demographic fields were optional. The project team also ensured that the application questions complied with the City's welcoming policies which do not permit any inquiry into a resident's immigration status.

The City and Alia Cares provided training to CBOs to help them understand eligibility requirements and the application process. Once screened by a CBO, the eligible recipient would receive the \$800 cash card without additional processing. The full application processes for the 2020 and 2021 fund distributions are outlined in the following graphics.

2 CBO determines who is eligible to receive a code. Alia Cares for Cities Process 4 Alia Operations sends application data to Usio to order prepaid debit cash at ATMs, at stores, and for online purchases. Graphic provided by Alia Cares Graphic provided by Alia Cares Graphic provided by Alia Cares

2021 Distribution Process



Results

Methodology

During the 2020 distribution, the Alia Cares platform, NDWA Labs, provided GovLabPHL with de-identified applicant data to analyze. Bi-weekly updates were provided to track progress towards the goal of CBOs distributing all the codes before they expired. During the 2021 distribution, CBOs collected non-identifying applicant data to analyze. Weekly check-ins on distribution progress provided the City with updates on meeting distribution deadlines.

2020 Application Process with Alia Cares

Between a short time of a month and a half (July 7, 2020 through August 28, 2020), 2,206 application codes were used—about 45 codes per day and 99 percent of all the codes issued. This included 44 rejected applications, almost all of which were noted as duplicate applications. Since those applications were not approved for payment, the CBO was reissued a replacement code for another applicant. While 34 codes expired in the original batch, these were reissued along with additional codes to create 46 last call codes, all of which were used.

Each CBO was initially assigned 109 codes and submitted applications for more than 90 percent of their issued codes. Twelve of the 14 CBOs opted for a bonus wave of codes and each distributed more than 160 codes.

About two-thirds of the applications (68 percent) were completed in English, while about one-third (32 percent) were completed in Spanish. This only reflects the language of the application in the Alia Cares system, not if a translator or other assistance was provided. Given the diversity

of languages spoken by the applicants, many of the CBOs provided additional support either by assisting individuals through the application as they completed it in various languages or providing applicants with translated materials.

Of the applications submitted, almost all (97 percent) of the applications were approved. Just 0.7 percent were reissues—applications where there was an issue with the application or debit card, including mailing address updates or lost debit cards that needed to be reissued. As previously noted, a small percentage (two percent) were rejected, where most were noted as duplicates.

Of the applications that were approved without issue (2,147 applications), it took a relatively short amount of time for the payment process to begin. Fifty-six percent of the applications took less than one day from its submission to approve the payment. Twenty-eight percent took one day. Fourteen percent took two days. Three percent took three or more days but were approved within one week.

2021 Application Process

During the 2021 distribution cycle, partner community-based organizations vetted eligibility through their own unique eligibility vetting process as the Alia Cares system was not available. With the removal of the Alia Cares system in the distribution process, partner organizations did not need to utilize the web-based applications or the codes and could customize vetting and distribution steps to best integrate into their programs and services and better meet the needs of their respective communities. Additionally, instead of debit cards being mailed directly to the address of the applicants, debit cards were mailed to the partner organizations in batches to align with the number of people they had approved to receive the debit card who met the City's eligibility criteria. This helped mitigate prior challenges with delayed and lost mail from 2020 as applicants could receive the card directly from the partner organization in person and receive better orientation as to how to activate and utilize the debit card.

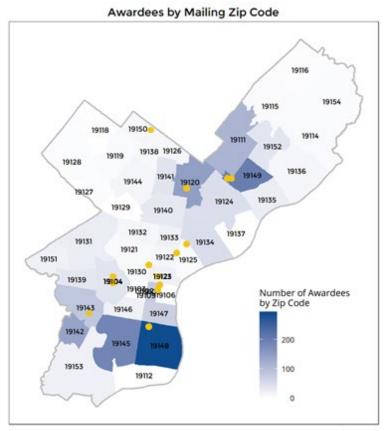
Who Received Funds?

Using data provided on the application, GovLabPHL was able to analyze demographic data of the 2,162 individuals who received funds during the 2020 distribution of funds and the 695 individuals who received funds during the 2021 distribution.

2020 Distribution

Of the awardees with mailing addresses in Philadelphia and excluding those who opted to mail the cards directly to the CBO (1,971 awardees), many were located in Southeast, West, and Northeast Philadelphia. Many of the CBOs were able to reach individuals beyond the immediate surrounding zip code of their physical location. The map on the right may not reflect the zip code of an awardee's residence if the awardee opted to mail the card to a different address such as a trusted neighbor, family member, or friend due to privacy or security concerns.

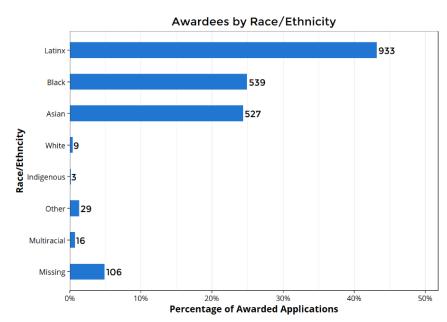
Funds were awarded to almost twice as many females compared to males (58 percent and 35 percent,



Yellow dots show approximate locations of the CBOs.

respectively). Less than one percent identified as another gender, and seven percent opted to not disclose their gender as this question was optional on the application.

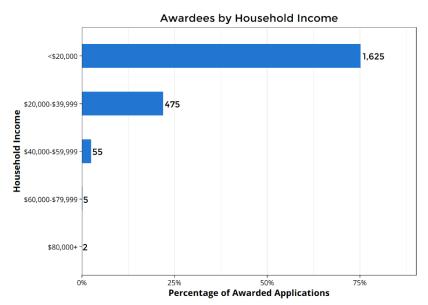
Nearly all of the funds were awarded to people of color, which make up a greater proportion of immigrants, domestic and essential workers, and individuals with low income. Almost half of the funds (43 percent) were awarded to Latinx individuals. A quarter (25 percent) of awardees were Black, and another quarter (24 percent) were Asian. A small percentage (three percent) identified as



another race or were multiracial, and five percent opted to not disclose their race or ethnicity as this was an optional question on the application.

When comparing gender and race together, Latinx awardees were more likely to be female than other awardees, and Asian awardees were less likely to be female than other awardees. Black awardees had similar proportions of females and males.

More than half the funds were awarded to individuals between 30 and 49 years old (57 percent). Seventeen percent of awardees were 18 to 29 years old. Twenty-four percent of funds went to individuals ages 50 to 69, and a small percentage (three percent) were 70 or older.



Almost all the funds were awarded to very low-income families, with about 75 percent of awardees having a household income of less than \$20,000. Twenty-two percent had a household income of \$20,000 to \$39,999, and the rest (three percent) had a household income of \$40,000 or more.

Funds were awarded to households of varying sizes. Thirty-two percent of awardees

had one or two members in their household. Forty-four percent had three or four household members. Nineteen percent had five or six. A small percentage (five percent) had seven or more. When comparing household income and size, the distribution of household size was relatively the same across all household income ranges.

2021 Distribution

Of the 625 awardees in the 2021 distribution, zip code mailing information was available for 572 individuals. Of 2021 awardees with mailing addresses in Philadelphia, excluding those who did not provide a zip code and those who are homeless, many are located in Southeast, West, and Northeast Philadelphia.

Most participants who received funds during the 2021 distribution are women (51 percent), although a substantial minority (34 percent) are men. Approximately 16 percent of awardees opted not to disclose their gender on the application.

In the 2021 distribution, nearly all awardees (99.7 percent) are people of color. The

plurality of participants are Black/African American (36 percent) or Asian/Pacific Islander (35

percent). Approximately 24 percent of participants are Hispanic/Latinx. A small percentage, about five percent, opted not to disclose their race or ethnicity on the application. When comparing race and gender together, gender balance is roughly consistent across race, with awardees of all races more likely to be female than male. The gender balance among Asian awardees was slightly less weighted towards women.

Nearly half of awardees (48 percent)

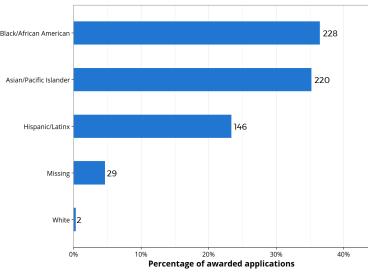
19151 Number of awardees by Zip Code 60 40 20 Awardees by Race/Ethnicity (2021) 228

19150

19119

Awardees by Mailing Zip Code (2021)

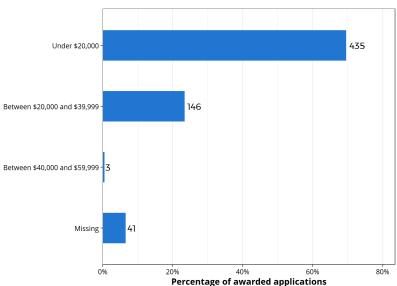
19116



in the 2021 distribution are individuals aged 30 to 49 years old and nearly a quarter are over the age of 50. Roughly a guarter of awardees are younger than 29 years old and 12 percent of awardees opted not to disclose their age on the application.

The majority (70 percent) of awardees in

the 2021 distribution reported household incomes of less than \$20,000 per year. Twenty-three percent of awardees reported a household income between \$20,000 and \$39,999 and almost no participants (0.5 percent) reported a household income above \$40,000. Approximately seven percent of awardees opted not to share their household income in the application.



Awardees by Household Income (2021)

In the 2021 distribution, the

breakdown of household size among awardees varied but was fairly consistent with the breakdown among 2020 awardees. Thirty-five percent of awardees had a household size of one or two members and 40 percent had a household size of three or four members. Approximately 17 percent had five or six household members and a small share (two percent) had seven or

eight. Five percent of awardees opted not to share their household size in the application.

When comparing household income and household size together, the size of households with reported incomes of less than \$20,000 was weighted more toward smaller households (one-, two-, and three-person households) than households with a higher reported income (\$20,000 to \$39,999).



Demographics of Awardees vs. City Population

The following table shows the awardee demographics of the fund compared to the city's overall population demographics, calculated using 2014-2018 American Community Survey (ACS) Public Use Microdata Sample (PUMS) data. In both the 2020 and 2021 distributions, the fund reached more people of color, low-income households, and larger households compared to the overall demographics of Philadelphia.

| Demographic Category | WRF 2020 Awardees Percentage | WRF 2021 Awardees Percentage | Philadelphia Percentage |
|---------------------------------|---------------------------------|---------------------------------|----------------------------|
| Gender (18+ population) | | | |
| Female | 58% | 51% | 54% |
| Male | 35% | 34% | 46% |
| Nonbinary/Third Gender | 0.1% | 0% | NA |
| Transgender | 0.1% | 0% | NA |
| Other | 0.4% | 0% | NA |
| Race/Ethnicity (18+ population) | | | |
| Latinx | 43% | 23% | 12% |
| Black | 25% | 36% | 40% |
| Asian | 24% | 35% | 7% |
| White | 0.4% | 0.32% | 39% |
| Indigenous | 0.1% | 0% | 0.2% |
| Other | 1.3% | 0% | 0.4% |
| Multiracial | 0.7% | 0% | 1.6% |
| Age | | | |
| <18 | NA | 0.16% | 22% |
| 18-29 | 17% | 16% | 21% |
| 30-49 | 57% | 48% | 26% |
| 50-69 | 24% | 22% | 22% |
| 70+ | 3% | 1.92% | 9% |
| | Household Income | | |
| <\$20,000 | 75% | 70% | 29% |
| \$20,000-\$39,999 | 22% | 23% | 22% |
| \$40,000-\$59,999 | 3% | 0.48% | 16% |
| \$60,000-\$79,999 | 0.2% | 0% | 10% |
| \$80,000+ | 0.1% | 0% | 23% |
| | Household Size | | |
| 1 | 14% | 17% | 39% |
| 2 | 18% | 19% | 28% |
| 3 | 22% | 21% | 14% |
| 4 | 23% | 19% | 10% |
| 5 | 13% | 12% | 5% |
| 6 | 6% | 6% | 2% |
| 7 | 3% | 1.44% | 0.8% |
| 8 | 1% | 0.48% | 0.3% |
| 9 | 0.3% | 0% | 0.1% |
| 10 | 0.1% | 0% | 0.01% |
| 11+ | 0.2% | 0% | 0.1% |

Where Did Recipients Spend Funds?

Using transaction data provided by Usio, GovLabPHL was able to analyze how the funds were being spent by awardees.

2020 Distribution

While there may be delays between when cards were issued to awardees and their activation, the card loads were spent quickly and consistently over time. As of October 20, 2020 (date of the most recent Usio report), 90.3 percent of issued funds (\$1,561,221 of \$1,729,600) have been spent.

Fifty-nine percent of the funds were withdrawn in cash using ATMs or another source. While there was no way to track spending of the cash, the high use of cash

might suggest that awardees are more comfortable with cash and/or reside in neighborhoods with more cash businesses. From some of the surveys conducted with recipients, it was reported that cash may have also been used for some large payments, such as rent, where cards are not accepted.

59% of funds were withdrawn in cash in 2020

Thirty-eight percent of the funds were used for direct purchases where information on the merchant category was collected. A small percentage of the funds (three percent) were used for cash back, third party bill payments, and returns.

Transaction data included over 170 merchant category codes assigned to each purchase made directly from the cards. These codes were categorized into summary categories for analysis. The data indicated that funds spent directly from the cards were predominantly used at merchants selling goods for basic needs, such as food and clothing.

The top five spending categories were:

- Groceries (38 percent of purchases)
- Discount, wholesale, and department stores (14 percent)
- Clothing and shoe stores (nine percent)
- Personal goods and pharmacies (eight percent)
- Restaurants, bakeries, and fast food (six percent)

2021 Distribution

For the 2021 distribution, the first round of card loading was completed by the beginning of August. The final September round of card loading was completed by the end of September. A total of 678 cards were active in the Usio data.

As with the 2020 distribution, card loads were spent quickly and consistently over time with a total of \$437,454 spent to date. Also in line with the activity from the 2020 WRF distribution, the

great majority of funds (70 percent) from the 2021 distribution were withdrawn in cash, indicating a need for flexibility as to how funds were used.

For the portion of funds spent directly from debit cards (approximately 30 percent), we can analyze transaction data to understand how funds were spent. Consistent with the 2020 distribution, we see that once again funds were spent overwhelmingly on basic needs.

70% of funds were withdrawn in cash in 2021

The top five spending categories were:

- Groceries (32 percent of purchases)
- Discount, wholesale, and department stores (13 percent)
- Clothing and shoe stores (11 percent)
- Restaurants, bakeries, and fast food (eight percent)
- Personal goods and pharmacies (eight percent)

Kay is a single mother who lives with her elderly mother and her 4-year-old son. Kay lost her elderly father about 7 months ago, in a tragic accident. In addition to supporting her mom and her young son, Kay is financially supporting her other 2 children who live elsewhere. When the pandemic started in spring 2020, Kay was laid off from the dry cleaner that she was working at. She is not eligible for unemployment benefits. Kay received her Worker Relief Fund and was very thankful because this funding helps her entire family to breathe more easily. This is a hard time for immigrants. We come to this country and we try so hard to make it better for our families.

- Submitted by SEAMAAC

Lessons Learned

Over the course of the pandemic, the Philadelphia Worker Relief Fund delivered over \$2.2 million in emergency cash assistance to 2,820 Philadelphians who had been excluded from state and federal relief programs. In the process, the City learned important lessons that will continue to inform how we reach and serve excluded workers and build a more inclusive safety net.

Develop strong community-based partnerships. It took the will and engagement of many partners—each bringing different strengths and playing a unique role in planning, designing, and administering the Fund. In particular, the leadership of CBOs was critical to building trust among communities with understandable distrust of public institutions.

Make communication easy and accessible. Residents and CBOs had convenient and accessible ways to get more information about the program, or to simply call and speak to someone to feel comfortable using the funds. A daily hotline was staffed for inquiries along with weekly office hours and email updates. Language access was available for the hotline, and translated resources were provided. Alia Cares also had the ability to text recipients. For example, if a recipient had not activated their card, Alia Cares could send a text message to remind them how to complete the activation process.

Design with intention to anticipate barriers and evaluate impact. Partners were committed to designing an accessible program that minimized the burden on CBOs and recipients and got funds into workers' pockets quickly. In addition, the team prioritized evaluation discussions at the onset of the program design to ensure the City could access de-identified program data in order to monitor progress along the way and understand who was reached at the conclusion of the program.

Looking Ahead

At a critical moment, the Philadelphia Worker Relief Fund was an investment in the recovery of our neighborhoods, as well as an initial building block for a safe and healthy future for all Philadelphians. Recipients include domestic workers, restaurant staff, gig workers, factory employees, and more. Despite being part of the backbone of America's economy, excluded workers were left behind by the federal government's major COVID-19 relief efforts. By providing these individuals and their families with \$800 each in cash, the Fund was able to make an immediate impact on their lives. When given the flexibility to make their own decisions about how to spend cash relief, recipients made decisions based on what the most urgent needs were for their families—everything from rent and utilities to groceries and gas.

Many of the workers who were left out of state and federal relief are also those who are most likely to experience labor law violations. The Department of Labor will build on the positive relationships developed through the Worker Relief Fund and will continue to work with participating CBOs to promote the City's labor laws that protect workers as they return to work and help to rebuild the economy.

The Worker Relief Fund has also impacted how the City of Philadelphia is considering the design of future benefits programs. On behalf of the Office of the Chief Administrative Officer (CAO), the PHL Service Design Studio (SDS) conducted research across City government and with national organizations to help the CAO team better understand the benefits access ecosystem and reimagine the CAO's benefits access tool. SDS highlighted the trust-based program design of the Worker Relief Fund in the final insights report presented to the CAO and project stakeholders. The CAO team may use the Worker Relief Fund program design as a best practice model to help the City make benefits programs more accessible.

The success of the Worker Relief Fund shows that cash assistance can work. It is also a reminder that cash assistance can do more good when families have access to funds before a crisis hits. For many, emergency relief comes too late. Based on the success of the Worker Relief Fund, the Kenney Administration joined the Mayors for a Guaranteed Income to advocate for cash assistance programs, and to learn from a network of cities across the country that are invested in identifying the most effective ways to deliver cash assistance.

"For me, this support means so much to me as a single mother. Being able to receive this money gives me hope that I am taken into account and supported because I don't qualify for any other kind of government support. It's the ability to breathe a little better because now I can say I will be able to pay another month of rent, and this is so important for me and other domestic workers. I'm also thankful for the Domestic Workers Alliance for fighting with and for us. Through this organization we are organized as domestic workers and have access to this support. Thank you to all the workers who actively fought to become reality."

- Maria Herrera, House Cleaner, Nat Ional Domestic Workers Alliance - PA Chapter Leader

City of Philadelphia partners:







