## PHILADELPHIA WATER, SEWER AND STORM WATER RATE BOARD

## PUBLIC HEARING

Wednesday, March 23, 2022

Philadelphia, Pennsylvania

TIME: 1:00 p.m.

LOCATION: Zoom Videoconference

HELD BEFORE: MARLANE R. CHESTNUT,

Hearing Officer

\_ \_ \_

- 1 HEARING OFFICER CHESTNUT: Is everybody ready
- 2 to get started, then?
- MR. BALLENGER: Yes.
- 4 HEARING OFFICER CHESTNUT: Good afternoon.
- 5 This is one of two public hearings scheduled by the
- 6 Philadelphia Water, Sewer and Storm Water Rate
- <sup>7</sup> Board, the Rate Board, in connection with the
- 8 special rate proceeding.
- The Rate Board is an independent body
- 10 established to set rates and charges for water and
- 11 sewer services.
- 12 My name is Marlane Chestnut and my role as
- hearing officer is to conduct this hearing and to
- write a recommendations for the Rate Board.
- There is a court reporter who is going to
- 16 produce a written record of this proceeding, so
- 17 please be sure to speak slowly and clearly. This
- meeting is also being recorded.
- 19 Let me take a minute and explain what this
- 20 proceeding is about. It is not a general rate
- increase and will not result in any kind of a rate
- increase. Instead, results from the Rate Board's
- 23 approval of the settlement of last year's general
- 24 rate proceeding and had, as one of its elements, a

- 1 provision providing for a special rate proceeding to
- 2 evaluate whether two potential downward adjustments
- 3 to the rate schedule to take effect in September of
- 4 2022 should be made.
- One is whether PWD had received certain
- 6 federal stimulus funding, and the other was based on
- 7 the Water Department's actual fiscal year 2021
- 8 financial performance.
- 9 I want to introduce the representatives of
- 10 the active party, the Water Department and the
- 11 Public Advocate. And they can briefly explain their
- 12 positions and what they expect to happen in this
- 13 case.
- Other participants include the Philadelphia
- Water Revenue Board, which does the actual billings
- and collections for the Water Department; the
- 17 Philadelphia Large Users Group, and two individuals.
- In terms of this proceeding itself, we've
- 19 adopted a schedule that provides for discovery,
- hearings, and briefs. According to the schedule,
- technical hearings are scheduled to be held sometime
- between April 26th and April 29th. The actual dates
- will be posted on the Rate Board's website, and you
- $^{24}$  are welcome to observe.

- 1 (Reporter tried to interrupt; bad audio.)
- 2 HEARING OFFICER CHESTNUT: I expect to issue
- 3 my report at the end of May and the matter should be
- 4 before the Rate Board for its resolution by
- 5 mid-June.
- Now, with respect to this particular public
- <sup>7</sup> hearing, I will call people in the order in which
- 8 they registered. If those who have not registered
- 9 want to comment, that's fine. We'll get to you
- 10 and -- or you can register for the hearing tonight.
- 11 Or, you can send a letter or email to the Rate
- 12 Board. We post those emails and I promise you that
- 13 I will read every one.
- When it is your turn, I will call your name
- 15 and -- I will ask your name, your address and if
- 16 you're appearing on behalf of a group or
- organization.
- 18 If you have an individual billing or other
- 19 problem like that, service problem, we can direct
- you to the Water Department directly in breakout
- 21 rooms so they can get information from you to
- 22 resolve that.
- 23 After your statement, I will ask the
- 24 representatives if they have any questions for you.

- 1 This is not cross-examination but in order to
- <sup>2</sup> clarify what it is that you have said.
- When you're done, you're welcome to stay but
- 4 you certainly don't have to. You're free to leave
- <sup>5</sup> at any time.
- Now, at this point, I want to introduce the
- 7 representatives of the Water Department.
- 8 Mr. Dasent.
- 9 MR. DASENT: Yes. Good afternoon, Judge
- 10 Chestnut.
- Glen Abrams, on behalf of the Philadelphia
- 12 Water Department, will give an introductory
- 13 statement, which will give our take on the position
- on the reasons for this particular rate proceeding
- and the things that we need to accomplish here.
- So Glen, if you'll take it from here.
- MR. ABRAMS: Thank you.
- Good afternoon, everyone. My name is Glen
- 19 Abrams. I'm speaking on behalf of the Philadelphia
- Water Department in this proceeding.
- We first want to thank you all for joining
- the hearing this afternoon to share your views
- 23 concerning the 2022 special rate proceeding
- 24 initiated by PWD by its rate filing forwarded to the

- 1 Philadelphia Water, Sewer and Storm Water Rate Board
- on January 21 of 2022.
- 3 This proceeding was initiated pursuant to the
- 4 settlement of the 2021 general rate case, which was
- 5 approved by the Rate Board in its rate determination
- 6 dated June 16, 2021. By this decision, the Rate
- 7 Board authorized additional revenues for PWD in
- 8 fiscal year 2022 and 2023 in the amounts of 10.411
- 9 million and 47.011 million, respectively.
- Pursuant to the settlement, FY 2023 approved
- 11 revenue up to 34.11 million dollars are subject to
- 12 reduction based on two potential adjustments tied
- to, one, the direct receipt of federal stimulus
- 14 funding by the Department and/or, two, the 2021
- 15 financial performance.
- The terms and conditions related to each
- 17 potential adjustment are described in the
- 18 aforementioned rate determination.
- This proceeding, as was mentioned earlier, is
- to determine whether it is appropriate, given the
- 21 terms of the settlement, to adjust or reduce the
- FY 2023 approved rates.
- The Water Department maintains that no
- 24 adjustment is warranted. It reaches this decision

- 1 because PWD has not directly received federal
- 2 stimulus funding as defined in the settlement terms
- 3 and conditions.
- Furthermore, as explained in our testimony,
- 5 PWD also believes that no adjustment is warranted
- 6 for fiscal year 2021 financial performance, as the
- 7 Department falls well below the minimum threshold
- 8 financial reserves.
- 9 The Public Advocate and other intervenors may
- 10 have other positions.
- 11 If the Rate Board maintains approved fiscal
- 12 year 2023 rates, as authorized in the 2020 general
- 13 rates case, a typical residential customer using 500
- 14 cubic feet of water per month would see their bill
- increase by about 7% in fiscal 2023 to approximately
- \$74.29 per month beginning on September 1st, 2022.
- The Water Department recognizes that any rate
- increase rates can be a hardship, especially right
- 19 now. But maintaining the approved additional
- 20 revenues for fiscal 2023 is absolutely necessary to
- 21 avoid further deterioration of PWD's current
- 22 financial position and to continue maintaining,
- <sup>23</sup> upgrading, and renewing its system to make sure that
- 24 clean water is delivered as safely and reliably as

- 1 possible, and that Waste Water Treatment and Storm
- Water Management Services continue unabated.
- 3 This system provides essential services that
- 4 are the foundation of public health in Philadelphia.
- 5 Importantly, since the Water Department is a
- 6 municipal utility, it has no shareholders and every
- 7 dollar that it collects is used to support the safe
- 8 and reliable operation and maintenance of the
- <sup>9</sup> utility system.
- I would also like to highlight that the Water
- 11 Department has a robust and comprehensive customer
- 12 assistance program which helps low income customers
- pay their bills, including the Tier Assistance
- 14 Program, or TAP, senior citizen discount and other
- 15 programs that are more flexible than ever during
- 16 this difficult time.
- Please note that our TAP customers, our most
- vulnerable households, will not pay increased rates
- in fiscal 2023 as a result of this proceeding
- 20 because TAP rates are based on a percentage of
- 21 household income.
- The Water Department has also agreed to
- 23 extend the water shutoff moratorium for residential
- 24 customers through June 30th, 2022.

- 1 If you are experiencing financial hardship,
- we want to help. We encourage you to apply for TAP,
- 3 the senior discount or other programs that are
- 4 available to assist households with payment
- <sup>5</sup> difficulties.
- These programs are accessible through website
- 7 www.phila.gov\waterbillhelp, or by calling
- 8 (215) 685-6300 Monday through Friday between
- 9 8:00 a.m. and 5:00 p.m.
- I would also note that if you have specific
- billing questions or other service issues that you
- would like assistance with, please let us know and
- we will have a customer service representative
- 14 contact you as soon as possible.
- Please use the chat function to identify
- 16 yourself or let us know that you would like to speak
- in a breakout room to exchange contact information.
- Now, the purpose of today's session is to
- 19 hear from you, our customers. We appreciate you
- 20 taking this time to share your views with us today
- 21 and we look forward to hearing from you.
- Thank you.
- HEARING OFFICER CHESTNUT: Thank you,
- Mr. Abrams.

- 1 Anything else, Mr. Dasent?
- MR. DASENT: Nothing further. Thank you.
- 3 HEARING OFFICER CHESTNUT: Okay. Then I'd
- 4 like to introduce Mr. Ballenger, who is here on
- 5 behalf of the Public Advocate.
- 6 Mr. Ballenger.
- 7 MR. BALLENGER: Thank you, Judge Chestnut.
- 8 Good afternoon. My name is Robert Ballenger.
- 9 I'm an attorney at Community Legal Services.
- 10 CLS has been appointed to serve as the Public
- 11 Advocate representing the interests of the
- 12 residential and small business customers of the
- 13 Water Department as a group.
- I want to give my group -- excuse me. I want
- to give my views as to why we're here and encourage
- 16 members of the public to express their opinions
- about this proceeding.
- In 2021, the Water Department filed its
- 19 request for a \$141 million rate increase over two
- years. They were able to negotiate a settlement
- that reduced that increase by just under \$84
- 22 million.
- So, as Mr. Abrams described, a much smaller
- 24 rate increase went into effect last September and

- 1 there's another one scheduled for this September.
- 2 As part of the settlement, however, we have
- 3 an opportunity in this proceeding to take a look at
- 4 certain things to see whether the upcoming rate
- 5 increase should be reduced.
- If nothing changes, the Water Department will
- <sup>7</sup> get a \$34 million rate increase in September. We
- 8 think that number should go down and the real
- 9 question is by how much.
- So we want to hear from you what you think
- 11 about the next water increase, whether you think the
- 12 Water Rate Board should lower that rate increase
- and, if so, why. As customers of the Water
- 14 Department, it's very important for you to tell us
- <sup>15</sup> what you think.
- I appreciate that you've taken time out of
- your day to be here and I look forward to hearing
- 18 from you.
- 19 Thank you.
- HEARING OFFICER CHESTNUT: Thank you.
- Okay. I guess we'll get to the list of
- 22 people who signed up. And the first person is Dave
- Mahoo (ph).
- I don't see him here. Dave Mahoo? Okay.

- Now, there were some people who indicated
- they did want to comment but didn't indicate which
- 3 session they wanted to speak at, so I will go
- 4 through your names and see if any are here.
- I don't see anybody actually listed on the
- 6 list of participants. Some people do not have
- 7 personal information showing.
- 8 Mosha Addis (ph)?
- 9 Marvin Holloway?
- Jeanine Tillman?
- 11 Stacy Abdullah?
- Now, Mr. Skiendzielewski, you indicated --
- 13 you didn't indicate which session you wanted to
- 14 speak at. Did you want to speak at today or this
- 15 evening?
- Are you there Mr. Skiendzielewski?
- You have to unmute him, I think, Steven.
- MR. LIANG: He muted himself.
- 19 HEARING OFFICER CHESTNUT: Okay. Okay. Then
- $^{20}$  why don't we go on.
- Now, Mitch Chanin indicated he would like to
- 22 comment.
- Mitch, where are you?
- MR. HAVER: Madam hearing examiner, before

- 1 Mitch signed up, I signed up to speak. If you're
- <sup>2</sup> going in the order that people signed up, please
- 3 look at your chat.
- 4 HEARING OFFICER CHESTNUT: I didn't get
- 5 anything from you. I got something from Mr. Chanin.
- 6 MR. LIANG: He signed up at 12:54 p.m., so
- <sup>7</sup> right before the hearing.
- 8 MR. HAVER: Right. Before Mitch.
- 9 HEARING OFFICER CHESTNUT: Fine. Go ahead.
- What difference does it make? You're both going to
- 11 be taken.
- Go ahead, Mr. Haver.
- MR. HAVER: What matters is whether your work
- 14 means anything or not.
- My name is Lance Haver. I live in the City
- of Philadelphia and pay a water bill. I have never
- been employed or contracted with the Philadelphia
- 18 Water Department.
- My testimony, which is based on my opinion
- 20 based upon my understanding of the facts is the
- 21 public is not being represented. The lack of public
- 22 participation at this hearing should make that
- 23 clear.
- The rates should be rolled back by \$100

- 1 million. If the Water Department needs more
- 2 revenue, it should take money out of its slush fund,
- 3 which it calls the Rate Stabilization Fund, draw
- 4 down Federal, State and City COVID dollars, which
- 5 both the State and City have many, many dollars, and
- 6 use innovation to bring down costs.
- 7 In the last rate case, Mr. Ballenger agreed,
- 8 in exchange for terms, which included his continued
- 9 employment, to allow the Philadelphia Department --
- 10 Water Department to raise rates.
- I petitioned the hearing examiner, Hearing
- 12 Examiner Chestnut, to remove Mr. Ballenger from
- 13 serving as a Public Advocate because he has not been
- 14 appointed in a public manner with others being
- 15 allowed to seek the position.
- The hearing examiner ruled that
- 17 Mr. Ballenger's appointment was set forth in the
- agreement raising everyone's water bill.
- The hearing examiner clearly, without
- 20 mistake, ruled that Mr. Ballenger's employment was a
- term of the settlement and, as such, an inducement
- to get Mr. Ballenger to agree to the settlement,
- which included the rate hikes.
- Yes, there were other terms in the agreement,

- 1 but that cannot change the fact Mr. Ballenger agreed
- 2 to burden the public with higher rates in exchange
- <sup>3</sup> for his continual employment and other
- 4 considerations. That should be considered a fraud
- 5 and Mr. Ballenger should be prosecuted for honest
- 6 service fraud.
- No one elected or appointed to represent the
- 8 public should be allowed to make a condition of
- 9 their future employment a part of a public
- 10 settlement.
- The lack of turnout at this hearing shows
- 12 Mr. Ballenger does not want, nor desire, public
- participation, despite what he says. The only other
- 14 explanation for why so few people are participating
- in a water rate case, a 7% water rate increase, when
- 16 so many of us are struggling to keep up with the
- 17 rate increase Mr. Ballenger agreed to, is gross
- 18 incompetence.
- And Mr. Ballenger failed to reach out to
- 20 community groups, failed to speak to concerned
- 21 citizen groups, failed to publicize the hearing in a
- 22 meaningful way.
- It is either Mr. Ballenger did not want the
- 24 public to witness his activity or he was incapable

- of getting the public to participate. In either
- 2 case, he is not serving as a Public Advocate.
- The rates should be rolled back. As I
- 4 pointed out in the last rate case, if the Water
- 5 Department is allowed to reach into our pockets as
- for rate payers, they have no incentive to find money
- <sup>7</sup> elsewhere.
- 8 And the Water Department -- Water Rates Board
- 9 and Mr. Ballenger, by giving the Water Department
- what it wanted through the settlement, has done just
- that. The cash in the slush fund, according to the
- 12 last report, continues to grow.
- There has been a failure of the Water
- 14 Department to engage in economic development by
- bringing water to consumers and jobs into the city,
- 16 a failure of the Water Department to innovate, for
- example, to examine how geothermal energy via heat
- pumps can be created through the use of water in the
- 19 city's rivers.
- A failure to review pipeline technologies to
- 21 keep costs down for consumers and a failure to help
- 22 consumers sign up in a meaningful way for any of its
- 23 programs that help low income consumers, and if it
- 24 had done such, the Water Department would have had

- 1 increased revenues and make this rate increase
- <sup>2</sup> unnecessary.
- And there's no mistaking, this is a rate
- 4 increase. Unless the Board acts, unless the Board
- 5 acts, the rates will go up by 7% this year, every
- 6 year and every year into the future.
- For Mr. Ballenger, or anyone, to suggest it's
- 8 not a rate increase is disingenuous at best and
- 9 downright dishonest and something I've learned to
- 10 expect from the hearing examiner and these
- 11 participants.
- I am not naive. I don't expect the hearing
- examiner to rule in my favor. After all, her blind
- 14 eye towards the inducement term in the settlement
- 15 rewarded her with another appointment as a hearing
- 16 examiner, which increased her personal revenues as
- 17 well.
- The incestuous relationship between the
- 19 hearing examiner, the Water Department and
- Mr. Ballenger can clearly be seen by anyone who has
- 21 attended a pre-hearing conference.
- The one person who's supposed to represent
- the public has failed to do so; instead, accepting
- in return for agreeing to a rate hike, his continual

- personal employment.
- Water consumers have been and are being
- 3 betrayed. Mark my words. I predict Mr. Ballenger,
- 4 despite what he might say, will do what the Water
- 5 Department wants and sacrifice the well-being of
- 6 water consumers to ensure he is employed in the next
- <sup>7</sup> rate case.
- 8 Community Legal Services, once with Community
- 9 Board, now has a Board controlled by corporate
- 10 lawyers. The Board officers are the president of
- 11 Ballards Bar (ph); vice-president of the Chuck
- 12 Group, insurance group; Neil Council (ph) for the
- 13 largest investment fund, the Vanguard Group; and a
- 14 partner at the law firm of Troutman Pepper.
- Unfortunately, the CLS Board will continue to
- turn a blind eye to the betrayal of Mr. Ballenger to
- the very people he is paid to represent.
- And I recognize the hearing examiner has
- 19 already decided, she has already ruled, that we are
- 20 not allowed to challenge this and that is what I can
- 21 say to, quote, Dylan, "Now is the time to take the
- 22 rag away from your face. Now is the time for your
- 23 tears."
- 24 HEARING OFFICER CHESTNUT: Thank you,

- 1 Mr. Haver. To the extent --
- MR. HAVER: You didn't swear me in. You
- 3 didn't ask if I wanted to be sworn in.
- 4 HEARING OFFICER CHESTNUT: We don't swear
- 5 people in, in these hearings. Nobody is sworn in.
- 6 MR. HAVER: You didn't ask --
- 7 HEARING OFFICER CHESTNUT: As I said, to the
- 8 extent your remarks are appropriate and relevant to
- 9 this proceeding, they'll be considered. Thank you.
- Mr. Ballenger, did you want to respond? You
- don't have to, of course.
- MR. BALLENGER: Yes. I'd like to respond
- 13 briefly.
- MR. HAVER: I object. I object.
- 15 HEARING OFFICER CHESTNUT: No, you can't
- object.
- MR. HAVER: He has no right to put anything
- on the record. He can ask me questions. He can ask
- me questions, but he cannot testify.
- HEARING OFFICER CHESTNUT: Stop.
- MR. HAVER: He cannot testify. He cannot
- 22 testify, your Honor. He is --
- HEARING OFFICER CHESTNUT: Mr. Haver, he's
- 24 not testifying. Be quiet.

- 1 Thank you.
- MR. BALLENGER: Thank you.
- I'd like to respond to Mr. Haver's assertions
- 4 now publicly and personally, as he has made this a
- 5 personal --
- 6 MR. HAVER: This is unfounded, your Honor.
- <sup>7</sup> He is not allowed to testify at a public hearing.
- 8 HEARING OFFICER CHESTNUT: He can make --
- 9 MR. BALLENGER: I am actually --
- MR. HAVER: He's not allowed to testify.
- 11 Those are the rules.
- 12 HEARING OFFICER CHESTNUT: There are no rules
- 13 saying that, Mr. Haver.
- MR. HAVER: Yes, there are.
- 15 HEARING OFFICER CHESTNUT: Steven, you need
- $^{16}$  to mute Mr. Haver so that Mr. Ballenger can make his
- statement, okay. Thank you.
- MR. BALLENGER: Mr. Haver is entitled to his
- opinions, just like all of you are and just like I
- am, but he has made inflammatory and false
- 21 statements that must be corrected.
- This hearing, just like the hearing later
- today, is an opportunity for members of the public
- 24 to provide their perspectives in order to inform the

- 1 Hearing Officer, the Water Department, the Public
- 2 Advocate and, ultimately, the Board, which will
- 3 render the financial decision.
- 4 All of us want to know what members of the
- 5 public care about in this process. The allegation
- 6 that the Public Advocates successful negotiation of
- 7 a settlement saves all customers nearly \$84 million
- 8 was a betrayal of public trust is false.
- The premise. The consultation with the
- 10 public at large could occur in the context of
- 11 confidential negotiations is ridiculous.
- The Hearing Officer in the 2021 rate
- 13 proceeding could not have been clearer when she
- 14 communicated to all participants, including
- 15 Mr. Haver, that settlement negotiations are
- 16 confidential among the participants.
- The truth is that I didn't violate the
- 18 Hearing Officer's instruction. And I didn't engage
- in any unethical conduct by refusing to publicly
- <sup>20</sup> disclose confidential settlement materials.
- 21 Another truth is that once PWD and the Public
- 22 Advocate agreed on the terms for a proposed
- 23 settlement, they were published and disseminated
- 24 publicly before even being submitted for the Hearing

- 1 Officer's consideration.
- Members of the public had the opportunity to
- 3 review them and provide comments. And by my count,
- 4 31 members of the public actually did provide
- 5 comments after those terms were published.
- 6 Mr. Haver's assertion that I agreed to the
- <sup>7</sup> settlement in order to retain employment and receive
- 8 compensation in this case are false and defamatory.
- 9 He made similar allegations before, and I explained
- that I do not make a single penny more or less by
- 11 serving as Public Advocate.
- I am a proud member of the Philadelphia Legal
- 13 Services Union, NOLSW Local 2320, which is a
- 14 division of the United Auto Workers. My
- 15 compensation is set by our collective bargaining
- $^{16}$  agreement, which is not affected in any way by my
- 17 service as Public Advocate.
- 18 As to Community Legal Services, the law firm
- 19 I work at, the amount CLS expects to charge for
- Public Advocate services in this case is less than
- 21 half of one percent of our annual revenues.
- In fact, we bill the City at hourly rates
- that are significantly lower than what our attorneys
- 24 consistently are awarded in litigation on behalf of

- 1 our low income clients.
- 2 So I want you all to understand the facts.
- 3 Another fact is I recognize a few people present
- 4 today who I've already communicated with about this
- 5 case, contrary to Mr. Haver's assertion.
- I want you all to understand the facts,
- <sup>7</sup> encourage you to ask questions and seek truth.
- 8 False accusations have no place here.
- 9 Thank you.
- 10 HEARING OFFICER CHESTNUT: Mr. Dasent, did
- 11 you want to respond, since you were involved also,
- 12 briefly?
- MR. DASENT: Yes. I -- just very briefly. I
- don't think these comments are particularly helpful
- because the Public Advocate is selected through a
- 16 procurement process, also that hasn't been
- mentioned, where you put in an RP.
- And it is a competition of sorts when you're
- 19 looking at folks that are qualified and you vet
- those folks and you make sure the contract fits with
- $^{21}$  and all the Department does --
- MR. HAVER: It simply isn't true that that
- was done.
- 24 HEARING OFFICER CHESTNUT: Please don't

- 1 interrupt. You had your chance to speak, Mr. Haver.
- MR. DASENT: And so I wanted to indicate that
- 3 there is a process here for selection; it is CLS,
- 4 not Mr. Ballenger. And Mr. Ballenger has explained
- 5 he doesn't really profit from any of this. So the
- 6 whole notion of a quid pro quo is misplaced.
- We're hopeful in this case that on the facts
- 8 of the case we can see how we've set up the special
- <sup>9</sup> rate proceeding, how it is, in fact, a reduction
- 10 potentially of fiscal 2023 approved rates. That
- 11 sort of tells you in and of itself if we diligently
- 12 pursue the goals of the settlement, that we will
- 13 reach a fair and reasonable result.
- And in the throws of all of this a year ago
- when we're talking about federal stimulus monies and
- 16 different other funding coming in, this was a
- perfect vehicle to recognize that to offset any
- concern that if we receive money, it would not be
- 19 reflected in our rates.
- And I think by going through this exercise,
- we've been very creative. We've been very
- resourceful, and I think the Public Advocate are all
- 23 concerned, including the Rate Board, that
- 24 facilitated fair that will allow us I think to be in

- 1 a better place at least a fair and reasonable place
- <sup>2</sup> for rate making purposes at the end of this
- 3 proceeding. And that's my hope.
- 4 HEARING OFFICER CHESTNUT: Thank you,
- <sup>5</sup> Mr. Dasent.
- And it shouldn't have to be said, but I'm not
- <sup>7</sup> going to respond to any personal attacks on my
- 8 behalf. The orders that I've issued speak for
- 9 themselves. They're all published on the Rate
- 10 Board's website and you're free to read them.
- But moving on to the purpose of this which is
- 12 to hear from the members of the public.
- Mr. Chanin, you've been waiting. Did you
- want to make a comment?
- MR. CHANIN: Sure. Well, okay.
- 16 HEARING OFFICER CHESTNUT: Before you do,
- though, please give and spell your name for the
- 18 record.
- MR. CHANIN: Mitchell, M-I-T-C-H-E-L-L. My
- last name Chanin, C-H-A-N-I-N. I'm a resident of
- 21 Northeast Philadelphia.
- HEARING OFFICER CHESTNUT: Your address,
- 23 please.
- MR. CHANIN: 124 Tomlinson Road 9116.

- 1 HEARING OFFICER CHESTNUT: And are you
- <sup>2</sup> appearing on behalf an organization or a group?
- MR. CHANIN: No.
- 4 HEARING OFFICER CHESTNUT: Okay. Go ahead.
- 5 MR. CHANIN: No. Yeah, okay. I'm still
- 6 taking stock of what just occurred; however -- yeah.
- 7 I was notified about this hearing by
- 8 Community Legal Services. I will just say how I got
- 9 here.
- I like to be really prepared when I speak at
- these hearings. I don't think I'm all that well
- 12 prepared today, but what I want to say is that I
- 13 favor the maximum possible reduction in the rate
- 14 increase.
- I understand that the scope of this hearing
- 16 seems like it's very narrow and there are only a
- couple of questions that are in play. And I think
- 18 the maximum reduction in the rate increase that is
- 19 allowable should be -- should happen at this point.
- I was troubled by some of the assertions by
- the representative of the Water Department. I, of
- 22 course, understand the need for fiscal stability for
- the Water Department. While I disagreed with
- 24 Mr. Haver's assertions about Community Legal

- 1 Services, I do think he raised a lot of good points
- 2 about opportunities that don't seem to have been
- 3 pursued by the Water Department.
- 4 And I'm really troubled by the idea that the
- 5 low income discount program, such as TAP, mean that
- 6 the impact of rate increases is not significant for
- 7 people of low incomes.
- 8 Like most of the other assistance programs,
- 9 TAP is only accessible to people whose income is at
- or below 150% of the federal poverty line, as I
- understand. And you can still be struggling really,
- 12 really hard if your income is even well above that
- 13 150% federal poverty line.
- I don't think that the thresholds for these
- 15 programs are really appropriate at any of our
- 16 utilities, including the Water Department. You
- know, if you are one dollar over the threshold,
- 18 you're poor and you cannot afford a 7% increase in
- 19 your water bill.
- I understand the need for capital
- 21 expenditures at the Water Department. I have
- friends who were affected by the catastrophic water
- 23 main break in Kingsessing recently, which was
- <sup>24</sup> horrifying.

- I would like to understand whether or how the
- Water Department is pursuing funds from the federal
- 3 infrastructure bill over the next year to address
- 4 the deplorable state of our water infrastructure.
- But people are really struggling. Many of
- 6 the income assistance programs that were implemented
- 7 at various levels of government during the pandemic
- 8 have now run out, including the expanded child tax
- 9 credit. And we have, you know, the highest
- inflation rates that we've had in 40 years.
- 11 Costs for essentials like food and gas and
- 12 gasoline and rent are going up, while the minimum
- wage is still 7.25 an hour. And people are really
- 14 struggling in the city. They cannot afford -- they
- 15 cannot afford a 7% increase in water bills. So I
- 16 really hope that this Board will order the maximum
- possible reduction in the rate increase.
- And I'll leave it there. Thank you.
- 19 HEARING OFFICER CHESTNUT: Mr. Dasent, do you
- have any questions, clarifying questions, for
- 21 Mr. Chanin?
- MR. DASENT: Yeah.
- Mr. Chanin, are you aware that folks above
- 24 150% of the federal poverty level have affordability

- 1 programs available to them through the Philadelphia
- Water Department?
- Just wanted to make sure you understood we
- 4 reach out to everyone, not just the poor that fall
- 5 below 150% of the poverty level.
- 6 MR. CHANIN: I mean, if you'd like to
- <sup>7</sup> illuminate me further about what is available, I'd
- 8 be happy for that. But I -- I do not know the full
- 9 scope of all the Water Department programs, but my
- 10 understanding is that lots of people are still
- 11 struggling to pay their bills and that many people
- who are struggling are not eligible for the existing
- 13 programs. TAP is the main one that I was aware of,
- 14 but, you know, if you want to share any other
- information, I'm interested. I can also get a copy
- 16 of that later.
- MR. DASENT: Okay. Also, you mentioned
- 18 federal assistance monies for infrastructure
- 19 improvements. Are you aware that we are, in fact,
- 20 pursuing funding through the federal government for
- that purpose? Just wanted you to be aware of that.
- 22 And we have monthly reports that even give
- you an idea or a summary of those programs that
- we've already -- the various things that we've

- 1 already tried to secure from the federal government
- 2 to assist us with infrastructure improvements.
- I wanted you to be aware of that also.
- 4 MR. CHANIN: Thank you. I will read up on
- 5 that further. You know, been a guess proceeding.
- 6 That's been my main issue. I'm here -- as I said at
- <sup>7</sup> the beginning, I do not feel like I'm 100% fully
- 8 informed, but I know that people are struggling and
- 9 I know that folks who are not getting assistance
- 10 cannot afford a 7% rate hike at this time.
- But I will read all the materials. Thank
- 12 you.
- MR. DASENT: Okay. Thank you.
- 14 HEARING OFFICER CHESTNUT: Mr. Ballenger, did
- you have any questions for Mr. Chanin?
- MR. BALLENGER: No, not at this time.
- Thank you for attending, Mr. Chanin, and
- sharing your opinions here.
- 19 HEARING OFFICER CHESTNUT: Thank you,
- 20 Mr. Chanin. Appreciate your remarks.
- The next person is Pat Libbey.
- MS. LIBBEY: I just have a very, I guess --
- HEARING OFFICER CHESTNUT: Before -- wait.
- 24 Can you please state and spell your name for the

- 1 record?
- MS. LIBBEY: Patricia Libbey. PATRICIA.
- 3 Last name L-I-B-B-E-Y.
- 4 HEARING OFFICER CHESTNUT: And your address,
- 5 please.
- 6 MS. LIBBEY: 379 Ripka Street, R-I-P-K-A,
- 7 Street, Apartment Number 3B. Philadelphia, PA
- 8 19128.
- 9 HEARING OFFICER CHESTNUT: And are you
- 10 appearing on behalf of a group or an organization?
- MS. LIBBEY: No.
- 12 HEARING OFFICER CHESTNUT: Okay. Thank you.
- 13 Go ahead.
- MS. LIBBEY: Um, I live in an apartment
- building with six apartments in it in Roxborough.
- 16 It's the only one like this on my street.
- My landlord likes to raise the rent about \$50
- every year, complaining all the time, oh, his water
- bill has gone up so he's going to raise it. And
- mine has already gone up again \$50 for this year.
- $^{21}$  And my rent is now very close to half of my income.
- So as a simple person in Philadelphia, I
- would really appreciate no increase in the water
- 24 bill if at all possible because our landlord will

- just say, oh, we gotta make you pay another \$50 a
- 2 month.
- Okay. Thanks.
- 4 HEARING OFFICER CHESTNUT: Thank you.
- Mr. Dasent, did you want to clarify any
- 6 statement that Ms. Libbey made?
- 7 MR. DASENT: No questions, your Honor. Thank
- 8 you.
- 9 HEARING OFFICER CHESTNUT: Mr. Ballenger?
- MR. BALLENGER: I'd just like to ask how you
- 11 heard about the hearing today, Ms. Libbey?
- MS. LIBBEY: Mr. Chanin had sent out an email
- 13 that talked about it.
- MR. BALLENGER: Great. Thank you.
- 15 HEARING OFFICER CHESTNUT: I don't see
- 16 anybody else who has registered, but is there
- anybody else who would like to make a statement?
- 18 You can either raise your hand or do the hand
- 19 function.
- Okay. Ms. Kornblum (ph)?
- Steven, can you unmute --
- MR. LIANG: I'm not seeing her on my screen.
- Who was it, Ms. Kornblum?
- 24 HEARING OFFICER CHESTNUT: Freyda Kornblum.

- 1 MR. LIANG: Okay.
- 2 HEARING OFFICER CHESTNUT: Okay. Hold on a
- 3 second.
- 4 MR. LIANG: She's on mute.
- 5 HEARING OFFICER CHESTNUT: Okay.
- 6 Ms. Kornblum, could you please state and spell your
- 7 name for the record?
- MS. ORTIZ: Me?
- 9 HEARING OFFICER CHESTNUT: Yes.
- MS. ORTIZ: Okay. My name is Maria Ortiz.
- 11 HEARING OFFICER CHESTNUT: I'm sorry, what's
- 12 your name?
- MS. ORTIZ: Maria Ortiz.
- 14 HEARING OFFICER CHESTNUT: Okay. Because
- that's not the name that shows up.
- MS. ORTIZ: No.
- 17 HEARING OFFICER CHESTNUT: Can you spell
- 18 that, please?
- MS. ORTIZ: MARIA ORTIZ.
- HEARING OFFICER CHESTNUT: I'm sorry,
- C-O-R-T-I-Z?
- MS. ORTIZ: O-R-T-I-Z.
- HEARING OFFICER CHESTNUT: Your address,
- 24 please.

- MS. ORTIZ: 1813 Read Street.
- 2 HEARING OFFICER CHESTNUT: And your zip?
- MS. ORTIZ: 19146.
- 4 HEARING OFFICER CHESTNUT: You'll be
- 5 appearing on your own behalf or on behalf of a group
- 6 or organization?
- 7 MS. ORTIZ: Group and for myself.
- 8 HEARING OFFICER CHESTNUT: For yourself?
- 9 MS. ORTIZ: Both.
- 10 HEARING OFFICER CHESTNUT: I'm sorry. I'm
- 11 having a lot of trouble hearing you. Could you
- maybe get a little closer to your microphone?
- MS. ORTIZ: I'm here on behalf of the group
- and myself, mostly myself.
- 15 HEARING OFFICER CHESTNUT: What group?
- MS. ORTIZ: PSWA. Philadelphia --
- 17 Philadelphia Worker Benefit Council. I'm sorry.
- 18 HEARING OFFICER CHESTNUT: And are you
- authorized to speak on their behalf?
- MS. ORTIZ: Yes.
- HEARING OFFICER CHESTNUT: Okay. Go ahead,
- then, please.
- MS. ORTIZ: Can I go now?
- 24 HEARING OFFICER CHESTNUT: Sure.

- MS. ORTIZ: Oh, I'm so sorry.
- 2 HEARING OFFICER CHESTNUT: No.
- MS. ORTIZ: This is just getting to me.
- 4 Okay. I have lived in South Philly for 53
- 5 years, currently at 18th and Read. I'm a long-time
- 6 resident, water rate customer of South Philly. I'm
- <sup>7</sup> a retired senior citizen, but I have worked in the
- 8 city at flower shops and other places for all my
- 9 work years.
- I am a member of the Philadelphia Working
- 11 Benefit Council, which is a body of people with low
- 12 wages as well as people who are unemployed or
- 13 disabled.
- We oppose the rate hike because low income
- workers, seniors and the unemployed cannot afford
- 16 this. And we demand that the Board take steps to
- 17 keep low income working families safe and secure.
- So many families are already struggling with
- 19 low wages. Many are out of work or live on a fixed
- income, such as me. We have chose medicine or food
- over water.
- Running water is a home essential. You need
- 23 to stay healthy and hygienic and to create a clean
- 24 space to live life and raising a family.

- 1 Raising the rate in the middle of a pandemic
- 2 and an economic crisis will only make things worse
- <sup>3</sup> for low income families. And we will hit them with
- 4 the hardest.
- 5 6,000 seniors have been displaced from their
- 6 home since the pandemic, and I know this because I
- 7 have seen them on the street and struggling and
- 8 crying. Even the landlords don't want to have
- 9 nothing to do with them.
- While wages have dropped off, property tax
- and utility payments continue to collect monthly.
- 12 A 10-year tax abatement used by developer has
- driven up the cost of my neighborhood -- and I know
- 14 that because I seen that -- without regard to those
- who have lived here for generations. It's a lot of
- 16 generations that's lived in all parts of the city.
- These taxes break that city as given to the
- developer a budget shortfall that has been passed on
- 19 to the resident.
- I have watched Philadelphia become more and
- 21 more unaffordable for people working for less than
- 22 \$15 an hour and I was one of them.
- Truly our essentials, rent, utility and other
- 24 prices are all increasing in the city while working

- 1 class wages are not.
- We have gone from one water bill charge
- guarterly to three. Water, Sewer and Storm that are
- 4 charged every month in the past MI bill would be
- 5 about \$75 over three months. Now I'm charged about
- 6 a hundred dollars a month. You can't hide the fact
- <sup>7</sup> that we have been paying more.
- 8 Hikes are busting and new developers -- with
- 9 new developers throughout the city, not just South
- 10 Philly. I'm talking about all of Philadelphia. As
- well as other damage.
- 12 Long-term residents of Philadelphia are
- 13 forced to pay repair fees, charging residents lump
- 14 sum, over \$6,000, for something that is not our
- 15 fault and simply beyond the means to pay.
- These big-time developers, such as Clue and
- $^{17}$  Clue and OCF (ph), should be -- should be able to
- 18 pay for these damages. It should not fall on a
- 19 long-term -- or a long-term resident.
- A rate hike like this will hit the hardest
- 21 working and low income families the most and will
- 22 endanger the life and the health of a thousand of
- low income working and children.
- 24 Again, I urge you to reject the rate increase

- and find a way to meet your budget shortfall without
- 2 taking it out on low income families at such a
- 3 critical time.
- 4 The Workers Benefit Council demands are the
- 5 following:
- A. Lower the rate for those at 300% of
- 7 poverty or below to no more than 50% of income as a
- 8 federal standard for a household budget.
- 9 B. Apply the same policy to those above 300
- of poverty level who can demonstrate financial
- 11 hardship.
- 12 C. Year-round moratorium on utility shutoff
- 13 for any household at below 300 of poverty level.
- D. Stick to the UN sustainability
- development goal which we agreed upon by the U.S.
- 16 Government back in 2015.
- One of the goals is the goal number six,
- which is the government should provide clean water
- <sup>19</sup> and sanitation.
- 20 E. Provide debt relief for those who are
- 21 falling behind in their water bill.
- Thank you for listening to me and my
- 23 concerns.
- 24 My other concerns are -- is there's a lot of

- 1 seniors. And I have been going to meetings and I
- 2 have heard the developers, big developers, say
- 3 seniors should die. We're not for you. We're here
- 4 for the new.
- 5 Where is this going to end so a senior can
- 6 die in peace and live in their home and maintain the
- 7 water and other utilities? Would you please tell me
- 8 that?
- 9 HEARING OFFICER CHESTNUT: Are you finished
- with your statement?
- MS. ORTIZ: Yes.
- 12 HEARING OFFICER CHESTNUT: Okay. Thank you.
- 13 Mr. Dasent, did you have any questions?
- MR. DASENT: No, I have no questions.
- But thank you, Ms. Ortiz, for attending.
- MS. ORTIZ: Thank you.
- HEARING OFFICER CHESTNUT: Mr. Ballenger?
- MR. BALLENGER: Just the same question. I
- was just curious how you and your group heard about
- <sup>20</sup> the hearing today.
- MS. ORTIZ: Well, actually, we heard it
- 22 yesterday.
- MR. BALLENGER: Right.
- MS. ORTIZ: And it was reported that -- it

- 1 was announced through the Workers Benefit -- the
- <sup>2</sup> Philadelphia Workers Benefit Council to ask me did I
- 3 want to participate and I told them yes because this
- 4 is something that's very dear to my heart because I
- 5 am a senior.
- I never thought me being a senior today I
- 7 would go through the hardship what past previous
- 8 seniors has gone through.
- 9 MR. BALLENGER: Thank you for sharing and
- thank you for your statement today.
- MS. ORTIZ: Thank you.
- 12 HEARING OFFICER CHESTNUT: Thank you,
- 13 Ms. Ortiz. And thank your assistant for doing a
- 14 good job there.
- MS. ORTIZ: Thank you.
- 16 HEARING OFFICER CHESTNUT: That's the end of
- the sign-up list or people who have indicated.
- 18 Is there anybody else who would like to make
- 19 a comment? Raise a hand or -- no?
- Okay. We'll get back -- well, let's circle
- 21 back to Mr. Skiendzielewski. Are you still there?
- 22 Did you want to say anything now or this evening?
- You have to unmute yourself, apparently.
- Okay. Well, listen, since there's nothing

```
1
    further, then, I'd like to call this hearing to an
 2
    end.
 3
           Thank you everybody for attending. Thank you
 4
    for spending the time and the opportunity to share
 5
    your thoughts about this. Thank you very much then.
 6
    This hearing is adjourned.
 7
           MR. BALLENGER:
                             Thank you.
 8
           MR. DASENT:
                         Thank you.
 9
            (The hearing was concluded at 1:47 p.m.)
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
```

```
1
    CERTIFICATION
2
3
         I, Tara D. Goleno, hereby certify that the
4
    proceedings and evidence noted are contained fully
5
    and accurately in the stenographic notes taken by me
6
    in the foregoing matter, and that this is a correct
7
    transcript of same.
8
9
10
11
    Tara D. Goleno, RPR, CRR, CSR 10127
12
13
14
             (The foregoing certification of this
15
    transcript does not apply to any reporduction of the
    same by any means, unless under the direct control
16
17
    and/or supervision of the certifying reporter.)
18
19
2.0
21
22
23
24
```

| WORD   | <b>379</b> 31:6                                | address 4:15                                  | anybody 12:5                            | aware 28:23  | <b>blind</b> 17:13             |
|--|--|---|---|--|--------------------------------|
| <u>INDEX</u>                                       | <b>3B</b> 31:7                                 | 25:22 28: <i>3</i>                            | 32:16, 17                               | 29:13, 19, 21  | 18: <i>16</i>                  |
|  |  | 31:4 33:23                                    | 40:18                                   | 30:3   | <b>BOARD</b> 1:1               |
| <\$>   | <4>  | adjourned                                     | Apartment                               |  | 2:7, 9, 14 3:15                |
| <b>\$100</b> 13:24                                 | <b>40</b> 28: <i>10</i>                        | 41:6  | 31:7, 14                                | <b></b>  | 4:4, 12 6:1, 5,                |
| <b>\$141</b> 10: <i>19</i>                         | <b>47.011</b> 6:9                              | adjust 6:21                                   | apartments                              | back 13:24   | 7 7:11 11:12                   |
| <b>\$15</b> 36:22                                  | _  | adjustment                                    | 31:15                                   | 16:3 38:16   | 16:8 17:4                      |
| <b>\$34</b> 11:7                                   | <5>  | 6:17, 24 7:5                                  | apparently                              | 40:20, 21  | 18:9, 10, 15                   |
| <b>\$50</b> 31:17, 20                              | <b>5:00</b> 9:9                                | adjustments                                   | 40:23                                   | <b>bad</b> 4:1   | 21:2 24:23                     |
| 32:1   | <b>50</b> 38:7                                 | 3:2 6:12                                      | appearing                               | Ballards 18:11   | 28:16 35:16                    |
| \$6,000 37:14<br>\$74.20 7:16                      | <b>500</b> 7: <i>13</i> <b>53</b> 35: <i>4</i> | adopted 3:19                                  | 4: <i>16</i> 26:2<br>31: <i>10</i> 34:5 | <b>BALLENGER</b> 2:3 10:4, 6, 7,                           | <b>Board's</b> 2:22 3:23 25:10 |
| <b>\$74.29</b> 7:16 <b>\$75</b> 37:5               | <b>33</b> 33:4                                 | <b>Advocate</b> 3:11 7:9 10:5, 11             | apply 9:2                               | 8 14:7, 12, 22   | body 2:9                       |
| \$84 10:2 <i>1</i>                                 | < 6 >  | 14: <i>13</i> 16:2                            | 38:9 42:15                              | 15:1, 5, 12, 17,   | 35:11                          |
| 21:7   | <b>6,000</b> 36:5                              | 21:2, 22 22:11,                               | appointed                               | 19, 23 16:9  | break 27:23                    |
| 21./   | <b>685-6300</b> 9:8                            | 17, 20 23:15                                  | 10:10 14:14                             | 17:7, 20 18:3,   | 36: <i>17</i>                  |
| <1>  | 005-0500 7.0                                   | 24:22   | 15:7                                    | 16 19:10, 12   | breakout 4:20                  |
| <b>1:00</b> 1: <i>1</i>                            | <7>  | Advocates 21:6                                | appointment                             | 20:2, 9, 16, 18  | 9:17                           |
| <b>1:47</b> 41:9                                   | <b>7</b> 7:15 15:15                            | <b>afford</b> 27:18                           | 14:17 17:15                             | 24:4 30:14, 16   | briefly 3:11                   |
| <b>10.411</b> 6:8                                  | 17:5 27:18                                     | 28:14, 15                                     | appreciate                              | 32:9, 10, 14   | 19:13 23:12,                   |
| <b>100</b> 30:7                                    | 28:15 30:10                                    | 30:10 35:15                                   | 9: <i>19</i> 11: <i>16</i>              | 39:17, 18, 23  | 13                             |
| <b>10127</b> 42:7                                  | <b>7.25</b> 28:13                              | affordability                                 | 30:20 31:23                             | 40:9 41:7  | briefs 3:20                    |
| <b>10-year</b> 36:12                               |  | 28:24   | appropriate                             | Ballenger's  | <b>bring</b> 14:6              |
| <b>12:54</b> 13:6                                  | < 8 >  |   | 6:20 19:8                               | 14:17, 20  | <b>bringing</b> 16: <i>15</i>  |
| <b>124</b> 25:24                                   | <b>8:00</b> 9:9                                | aforementioned                                | 27:15                                   | <b>Bar</b> 18: <i>11</i>                                   | <b>budget</b> 36:18            |
| <b>150</b> 27:10, 13                               |  | 6:18  | approval 2:23                           | bargaining   | 38:1, 8                        |
| 28:24 29:5   | < 9 >  | afternoon 2:4                                 | approved 6:5,                           | 22:15  | <b>building</b> 31: <i>15</i>  |
| <b>16</b> 6:6                                      | <b>9116</b> 25:24                              | 5:9, 18, 22                                   | 10, 22 7:11, 19                         | based 3:6  | burden 15:2                    |
| <b>1813</b> 34: <i>1</i>                           |  | 10:8  | 24:10                                   | 6:12 8:20  | business 10:12                 |
| <b>18th</b> 35:5                                   | < A >  | <b>ago</b> 24:14                              | approximately                           | 13:19, 20  | busting 37:8                   |
| <b>19128</b> 31:8                                  | <b>a.m</b> 9:9                                 | <b>agree</b> 14:22                            | 7:15                                    | beginning  |                                |
| <b>19146</b> 34: <i>3</i>                          | abatement                                      | agreed 8:22                                   | April 3:22                              | 7:16 30:7  | <c></c>                        |
| 1st 7:16   | 36:12  | 14:7 15:1, 17                                 | assertion 22:6                          | <b>behalf</b> 4:16   | call 4:7, 14                   |
| . • •  | Abdullah                                       | 21:22 22:6                                    | 23:5                                    | 5:11, 19 10:5  | 41:1                           |
| <2>  | 12: <i>11</i>                                  | 38: <i>15</i>                                 | assertions                              | 22:24 25:8   | calling 9:7                    |
| <b>2015</b> 38: <i>16</i> <b>2020</b> 7: <i>12</i> | <b>able</b> 10:20 37:17                        | agreeing 17:24                                | 20:3 26:20, 24<br>assist 9:4 30:2       | 26:2 31: <i>10</i><br>34: <i>5</i> , <i>13</i> , <i>19</i> | calls 14:3<br>capital 27:20    |
| <b>2020</b> 7.12 <b>2021</b> 3:7 6:4,              | <b>Abrams</b> 5:11,                            | <b>agreement</b><br>14: <i>18</i> , <i>24</i> | assistance                              | believes 7:5   | capital 27.20                  |
| 6, 14 7:6  | 17, 19 9:24                                    | 22:16   | 8:12, 13 9:12                           | Benefit 34:17  | case 3:13 6:4                  |
| 10:18 21:12  | 10:23  | ahead 13:9, 12                                | 27:8 28:6                               | 35:11 38:4   | 7:13 14:7                      |
| <b>2022</b> 1:1 3:4                                | absolutely 7:20                                | 26:4 31: <i>13</i>                            | 29:18 30:9                              | 40:1, 2  | 15:15 16:2, 4                  |
| 5:23 6:2, 8  | accepting                                      | 34:21   | assistant 40:13                         | best 17:8  | 18:7 22:8, 20                  |
| 7:16 8:24  | 17:23  | allegation 21:5                               | attacks 25:7                            | betrayal 18:16   | 23:5 24:7, 8                   |
| <b>2023</b> 6:8, 10,                               | accessible 9:6                                 | allegations                                   | attended 17:21                          | 21:8   | cash 16:11                     |
| 22 7:12, 15, 20                                    | 27:9   | 22:9  | attending                               | betrayed 18:3  | catastrophic                   |
| 8:19 24:10   | accomplish                                     | <b>allow</b> 14:9                             | 30:17 39:15                             | <b>better</b> 25:1   | 27:22                          |
| <b>21</b> 6:2                                      | 5:15   | 24: <i>24</i>                                 | 41:3                                    | <b>beyond</b> 37:15  | certain 3:5                    |
| <b>215</b> 9:8                                     | accurately                                     | allowable                                     | attorney 10:9                           | <b>big</b> 39:2  | 11: <i>4</i>                   |
| <b>23</b> 1: <i>1</i>                              | 42:5   | 26:19   | attorneys                               | <b>big-time</b> 37:16                                      | certainly 5:4                  |
| <b>2320</b> 22: <i>13</i>                          | accusations                                    | <b>allowed</b> 14: <i>15</i>                  | 22:23                                   | <b>bill</b> 7:14   | certification                  |
| <b>26th</b> 3:22                                   | 23:8   | 15:8 16:5                                     | audio 4:1                               | 13:16 14:18  | 42:14                          |
| <b>29th</b> 3:22                                   | active 3:10                                    | 18:20 20:7, 10                                | authorized 6:7                          | 22:22 27:19  | certify 42:3                   |
| . 2 .  | activity 15:24                                 | amount 22:19                                  | 7:12 34:19                              | 28:3 31:19, 24   | certifying                     |
| <3>  | acts 17:4, 5                                   | amounts 6:8                                   | Auto 22:14                              | 37:2, 4 38:21  | 42:17                          |
| <b>300</b> 38:6, 9, 13                             | actual 3:7, 15,                                | and/or 6:14                                   | available 9:4                           | <b>billing</b> 4:18  | challenge                      |
| <b>30th</b> 8:24<br><b>31</b> 22:4                 | 22<br><b>Addis</b> 12:8                        | 42: <i>17</i>                                 | 29:1, 7                                 | 9: <i>11</i> <b>billings</b> 3: <i>15</i>                  | 18:20 <b>chance</b> 24:1       |
| <b>31</b> 22:4<br><b>34.11</b> 6:11                | additional 6:7                                 | announced<br>40: <i>1</i>                     | avoid 7:21<br>awarded 22:24             | <b>bills</b> 8:13  | change 15:1                    |
| J4.11 U.11   | 7:19   | 40:1<br>annual 22:21                          | awarueu 22:24                           | 28:15 29:11  | change 15:1<br>changes 11:6    |
|  | . 1.17   | amiuai 22.21                                  | •                                       | . 20.13 23.11  | · changes 11.0                 |

| <b>Chanin</b> 12:21                   | 14:19 17:20                           | consistently                  | current 7:21                             | <b>despite</b> 15:13        | either 15:23                            |
|---------------------------------------|---------------------------------------|-------------------------------|--|-----------------------------|---|
| 13:5 25:13, 15,                       | clients 23:1                          | 22:24                         | currently 35:5                           | 18:4                        | 16:1 32:18                              |
| 19, 20, 24 26:3,                      | close 31:21                           | consultation                  | customer 7:13                            | deterioration               | elected 15:7                            |
| 5 28:21, 23                           | closer 34:12                          | 21:9                          | 8:11 9:13                                | 7:21                        | elements 2:24                           |
|                                       |                                       |                               |  |                             |   |
| 29:6 30:4, 15,                        | CLS 10:10                             | consumers                     | 35:6                                     | determination               | eligible 29:12                          |
| 17, 20 32:12                          | 18:15 22:19                           | 16:15, 21, 22,                | customers                                | 6:5, 18                     | email 4:11                              |
| C-H-A-N-I-N                           | 24:3                                  | 23 18:2, 6                    | 8:12, 17, 24                             | determine 6:20              | 32:12                                   |
| 25:20                                 | <b>Clue</b> 37:16, 17                 | <b>contact</b> 9: <i>14</i> , | 9:19 10:12                               | developer                   | <b>emails</b> 4:12                      |
| <b>charge</b> 22:19                   | <b>collect</b> 36:11                  | 17                            | 11: <i>13</i> 21: <i>7</i>               | 36:12, 18                   | employed                                |
| 37:2                                  | collections                           | contained 42:4                |  | developers                  | 13: <i>17</i> 18:6                      |
| charged 37:4,                         | 3:16                                  | <b>context</b> 21:10          | <d></d>                                  | 37:8, 9, 16                 | employment                              |
| 5                                     | collective                            | continual 15:3                | damage 37:11                             | 39:2                        | 14:9, 20 15:3,                          |
| charges 2:10                          | 22:15                                 | 17:24                         | damages 37:18                            | development                 | 9 18:1 22:7                             |
| charging 37:13                        | collects 8:7                          | continue 7:22                 | <b>Dasent</b> 5:8, 9                     | 16: <i>14</i> 38: <i>15</i> | encourage 9:2                           |
| chat 9:15 13:3                        |                                       | 8:2 18: <i>15</i>             |  |                             | 10:15 23:7                              |
|                                       | coming 24:16                          |                               | 10:1, 2 23:10,                           | <b>die</b> 39:3, 6          |   |
| CHESTNUT                              | comment 4:9                           | 36:11                         | 13 24:2 25:5                             | difference                  | endanger                                |
| 1:1 2:1, 4, 12                        | 12:2, 22   25: <i>14</i>              | continued 14:8                | 28:19, 22                                | 13:10                       | 37:22                                   |
| 4:2 5:10 9:23                         | 40:19                                 | continues                     | 29:17 30:13                              | different 24:16             | <b>energy</b> 16: <i>17</i>             |
| 10:3, 7 11:20                         | comments                              | 16:12                         | 32:5, 7 39:13,                           | difficult 8:16              | <b>engage</b> 16: <i>14</i>             |
| 12:19 13:4, 9                         | 22:3, 5 23:14                         | contract 23:20                | <i>14</i> 41:8                           | difficulties 9:5            | 21:18                                   |
| 14:12 18:24                           | communicated                          | contracted                    | dated 6:6                                | diligently                  | ensure 18:6                             |
| 19:4, 7, 15, 20,                      | 21:14 23:4                            | 13: <i>17</i>                 | dates 3:22                               | 24:11                       | entitled 20:18                          |
| 23 20:8, 12, 15                       | Community                             | contrary 23:5                 | Dave 11:22, 24                           | direct 4:19                 | especially 7:18                         |
| 23:10, 24 25:4,                       | 10:9 15:20                            | control 42:16                 | day 11:17                                | 6:13 42:16                  | essential 8:3                           |
| 16, 22 26:1, 4                        | 18:8 22:18                            | controlled 18:9               | dear 40:4                                | directly 4:20               | 35:22                                   |
|                                       | 26:8, 24                              |                               | debt 38:20                               |                             | essentials                              |
| 28:19 30:14,                          |                                       | copy 29:15                    |  | 7:1                         |   |
| 19, 23 31:4, 9,                       | compensation                          | corporate 18:9                | decided 18:19                            | disabled 35:13              | 28:11 36:23                             |
| 12 32:4, 9, 15,                       | 22:8, 15                              | correct 42:6                  | decision 6:6,                            | disagreed                   | established                             |
| 24 33:2, 5, 9,                        | competition                           | corrected                     | 24 21:3                                  | 26:23                       | 2:10                                    |
| 11, 14, 17, 20,                       | 23:18                                 | 20:21                         | defamatory                               | disclose 21:20              | evaluate 3:2                            |
| <i>23</i> 34:2, <i>4</i> , <i>8</i> , | complaining                           | C-O-R-T-I-Z                   | 22:8                                     | discount 8:14               | <b>evening</b> 12: <i>15</i>            |
| 10, 15, 18, 21,                       | 31:18                                 | 33:21                         | defined 7:2                              | 9:3 27:5                    | 40:22                                   |
| 24 35:2 39:9,                         | comprehensive                         | <b>cost</b> 36:13             | delivered 7:24                           | discovery 3:19              | everybody 2:1                           |
| 12, 17 40:12,                         | 8:11                                  | costs 14:6                    | demand 35:16                             | dishonest 17:9              | 41:3                                    |
| 16                                    | concern 24:18                         | 16:21 28:11                   | demands 38:4                             | disingenuous                | everyone's                              |
| child 28:8                            | concerned                             | <b>Council</b> 18:12          | demonstrate                              | 17:8                        | 14:18                                   |
| children 37:23                        | 15:20 24:23                           | 34:17 35:11                   | 38:10                                    | displaced 36:5              | evidence 42:4                           |
| chose 35:20                           | concerning                            | 38:4 40:2                     | Department                               | disseminated                | examine 16:17                           |
|                                       |                                       |                               |  |                             |   |
| Chuck 18:11                           | 5:23                                  | count 22:3                    | 3:10, 16 4:20                            | 21:23                       | examiner                                |
| circle 40:20                          | concerns                              | couple 26:17                  | 5:7, 12, 20                              | <b>division</b> 22:14       | 12:24 14:11,                            |
| citizen 8:14                          | 38:23, 24                             | <b>course</b> 19: <i>11</i>   | 6:14, 23 7:7,                            | doing 40:13                 | 12, 16, 19                              |
| 15:21 35:7                            | concluded 41:9                        | 26:22                         | 17 8:5, 11, 22                           | dollar 8:7                  | 17: <i>10</i> , <i>13</i> , <i>16</i> , |
| <b>City</b> 13:15                     | condition 15:8                        | <b>court</b> 2:15             | 10: <i>13</i> , <i>18</i> 11: <i>6</i> , | 27:17                       | <i>19</i> 18: <i>18</i>                 |
| 14: <i>4</i> , <i>5</i> 16: <i>15</i> | conditions                            | <b>COVID</b> 14:4             | <i>14</i> 13: <i>18</i> 14: <i>1</i> ,   | dollars 6:11                | <b>example</b> 16: <i>17</i>            |
| 22:22 28:14                           | 6:16 7:3                              | <b>create</b> 35:23           | 9, 10 16:5, 8, 9,                        | 14:4, 5 37:6                | exchange 9:17                           |
| 35:8 36:16, 17,                       | conduct 2:13                          | <b>created</b> 16:18          | 14, 16, 24                               | downright                   | 14:8 15:2                               |
| 24 37:9                               | 21:19                                 | creative 24:21                | 17: <i>19</i> 18: <i>5</i>               | 17:9                        | excuse 10:14                            |
| city's 16:19                          | conference                            | credit 28:9                   | 21:1 23:21                               | downward 3:2                | exercise 24:20                          |
| clarify 5:2                           | 17:2 <i>1</i>                         | crisis 36:2                   | 26:21, 23 27:3,                          | draw 14:3                   | existing 29:12                          |
| 32:5                                  | confidential                          | critical 38:3                 | 16, 21 28:2                              | driven 36:13                | expanded 28:8                           |
|                                       | 21: <i>11</i> , <i>16</i> , <i>20</i> |                               | 29:2, 9                                  | dropped 36:10               | expect 3:12                             |
| clarifying                            |                                       | cross-                        |  |                             | _                                       |
| 28:20                                 | connection 2:7                        | examination                   | Department's                             | <b>Dylan</b> 18:21          | 4:2 17:10, 12                           |
| class 37:1                            | consideration                         | 5:1                           | 3:7                                      | _                           | expects 22:19                           |
| <b>clean</b> 7:24                     | 22:1                                  | CRR 42:7                      | deplorable                               | < E >                       | expenditures                            |
| 35:23 38:18                           | considerations                        | crying 36:8                   | 28:4                                     | earlier 6:19                | 27:2 <i>1</i>                           |
| <b>clear</b> 13:23                    | 15:4                                  | CSR 42:7                      | described 6:17                           | economic                    | experiencing                            |
| <b>clearer</b> 21:13                  | considered                            | <b>cubic</b> 7:14             | 10:23                                    | 16: <i>14</i> 36:2          | 9: <i>1</i>                             |
| clearly 2:17                          | 15:4 19:9                             | <b>curious</b> 39:19          | <b>desire</b> 15:12                      | effect 3:3                  | explain 2:19                            |
| •                                     |                                       |                               |  | 10:24                       | 3:11                                    |
|                                       |                                       |                               |  |                             |   |

| explained 7:4                          | <b>firm</b> 18: <i>14</i>   | geothermal                                 | HAVER 12:24                   | highest 28:9          | 35:14, 17, 20                            |
|--|-----------------------------|--|-------------------------------|-----------------------|--|
| 22:9 24:4                              | 22:18                       | 16: <i>17</i>                              | 13:8, 12, 13, 15              | highlight 8:10        | 36:3 37:21, 23                           |
| explanation                            | <b>first</b> 5:21           | <b>getting</b> 16: <i>1</i>                | 19:1, 2, 6, 14,               | <b>hike</b> 17:24     | 38:2, 7                                  |
| 15: <i>14</i>                          | 11:22                       | 30:9 35:3                                  | 17, 21, 23 20:6,              | 30:10 35:14           | incomes 27:7                             |
| <b>express</b> 10: <i>16</i>           | <b>fiscal</b> 3:7 6:8       | give 5:12, 13                              | 10, 13, 14, 16,               | 37:20                 | incompetence                             |
| <b>extend</b> 8:23                     | 7:6, 11, 15, 20             | 10: <i>14</i> , <i>15</i>                  | 18 21:15                      | <b>hikes</b> 14:23    | 15: <i>18</i>                            |
| <b>extent</b> 19:1, 8                  | 8:19 24:10                  | 25:17 29:22                                | 23:22 24:1                    | 37:8                  | increase 2:21,                           |
| <b>eye</b> 17: <i>14</i>               | 26:22                       | <b>given</b> 6:20                          | <b>Haver's</b> 20:3           | <b>hit</b> 36:3 37:20 | 22 7:15, 18                              |
| 18: <i>16</i>                          | <b>fits</b> 23:20           | 36:17                                      | 22:6 23:5                     | <b>Hold</b> 33:2      | 10:19, 21, 24                            |
|  | <b>fixed</b> 35:19          | <b>giving</b> 16:9                         | 26:24                         | Holloway 12:9         | 11:5, 7, 11, 12                          |
| < <b>F</b> >                           | flexible 8:15               | Glen 5:11, 16,                             | health 8:4                    | home 35:22            | 15: <i>15</i> , <i>17</i> 17: <i>1</i> , |
| face 18:22                             | flower 35:8                 | 18   | 37:22                         | 36:6 39:6             | 4, 8 26:14, 18                           |
| facilitated                            | folks 23:19, 20             | <b>go</b> 11:8 12:3,                       | <b>healthy</b> 35:23          | honest 15:5           | 27:18 28:15,                             |
| 24:24                                  | 28:23 30:9                  | 20 13:9, 12                                | hear 9:19                     | Honor 19:22           | <i>17</i> 31:23                          |
| <b>fact</b> 15:1                       | following 38:5              | 17:5 26:4                                  | 11:10 25:12                   | 20:6 32:7             | 37:24                                    |
| 22:22 23:3                             | <b>food</b> 28:11           | 31:13 34:21,                               | heard 32:11                   | hope 25:3             | increased 8:18                           |
| 24:9 29:19                             | 35:20                       | 23 40:7                                    | 39:2, 19, 21                  | 28:16                 | 17:1, 16                                 |
| 37:6                                   | <b>forced</b> 37:13         | goal 38:15, 17                             | HEARING                       | hopeful 24:7          | increases 27:6                           |
| facts 13:20                            | foregoing 42:6,             | goals 24:12                                | 1:1 2:1, 4, 13                | horrifying            | increasing                               |
| 23:2, 6 24:7                           | 14                          | 38:17                                      | 4:2, 7, 10 5:22               | 27:24                 | 36:24                                    |
| <b>failed</b> 15:19,                   | forth 14:17                 | going 2:15                                 | 9:21, 23 10:3                 | hour 28:13            | independent                              |
| 20, 21 17:23                           | <b>forward</b> 9:21         | 13:2, 10 24:20                             | 11:17, 20                     | 36:22                 | 2:9                                      |
| <b>failure</b> 16: <i>13</i> ,         | 11:17                       | 25:7 28:12                                 | 12:19, 24 13:4,               | hourly 22:22          | indicate 12:2,                           |
| 16, 20, 21                             | forwarded                   | 31:19 39:1, 5                              | 7, 9, 22 14:11,               | household             | 13 24:2                                  |
| fair 24:13, 24                         | 5:24                        | Goleno 42:3, 7                             | 16, 19 15:11,                 | 8:21 38:8, 13         | indicated 12:1,                          |
| 25: <i>1</i>                           | foundation 8:4              | Good 2:4 5:9,                              | 21 17:10, 12,                 | households            | 12, 21 40:17                             |
| fall 29:4                              | fraud 15:4, 6               | 18 10:8 27:1                               | 15, 19 18:18,                 | 8:18 9:4              | individual 4:18                          |
| 37:18                                  | free 5:4 25:10              | 40:14                                      | 24 19:4, 7, 15,               | hundred 37:6          | individuals                              |
| <b>falling</b> 38:21                   | Freyda 32:24                | gotta 32:1                                 | 20, 23 20:7, 8,               | hygienic 35:23        | 3:17                                     |
| <b>falls</b> 7:7<br><b>false</b> 20:20 | Friday 9:8<br>friends 27:22 | government                                 | 12, 15, 22 21:1,              | _ T S                 | inducement<br>14:21 17:14                |
| 21:8 22:8                              | full 29:8                   | 28:7 29:20<br>30:1 38:16, 18               | 12, 18, 24<br>23:10, 24 25:4, | < I > idea 27:4       | inflammatory                             |
| 23:8                                   | fully 30:7                  | Great 32:14                                | 16, 22 26:1, 4,               | 29:23                 | 20:20                                    |
| families 35:17,                        | 42:4                        | gross 15:17                                | 7, 15 28:19                   | identify 9:15         | inflation 28:10                          |
| 18 36:3 37:21                          | <b>function</b> 9:15        | Group 3:17                                 | 30:14, 19, 23                 | illuminate 29:7       | inform 20:24                             |
| 38:2                                   | 32:19                       | 4: <i>16</i> 10: <i>13</i> , <i>14</i>     | 31:4, 9, 12                   | impact 27:6           | information                              |
| family 35:24                           | <b>fund</b> 14:2, 3         | 18:12, 13 26:2                             | 32:4, 9, 11, 15,              | implemented           | 4:21 9:17                                |
| fault 37:15                            | 16:11 18:13                 | 31:10 34:5, 7,                             | 24 33:2, 5, 9,                | 28:6                  | 12:7 29:15                               |
| <b>favor</b> 17:13                     | funding 3:6                 | 13, 15 39:19                               | 11, 14, 17, 20,               | important             | informed 30:8                            |
| 26:13                                  | 6:14 7:2                    | groups 15:20,                              | 23 34:2, 4, 8,                | 11:14                 | infrastructure                           |
| federal 3:6                            | 24:16 29:20                 | 21   | 10, 11, 15, 18,               | Importantly           | 28:3, 4 29:18                            |
| 6: <i>13</i> 7: <i>1</i> 14: <i>4</i>  | <b>funds</b> 28:2           | grow 16:12                                 | 21, 24 35:2                   | 8:5                   | 30:2                                     |
| 24:15 27:10,                           | <b>further</b> 7:21         | guess 11:21                                | 39:9, 12, 17, 20              | improvements          | initiated 5:24                           |
| 13 28:2, 24                            | 10:2 29:7                   | 30:5, 22                                   | 40:12, 16 41:1,               | 29:19 30:2            | 6:3                                      |
| 29:18, 20 30:1                         | 30:5 41: <i>1</i>           |  | 6, 9                          | incapable             | <b>innovate</b> 16: <i>16</i>            |
| 38:8                                   | Furthermore                 | <h>&gt;</h>                                | hearings 2:5                  | 15:24                 | innovation                               |
| <b>feel</b> 30:7                       | 7:4                         | half 22:21                                 | 3:20, 21 19:5                 | incentive 16:6        | 14:6                                     |
| fees 37:13                             | <b>future</b> 15:9          | 31:21                                      | 26:11                         | incestuous            | instruction                              |
| feet 7:14                              | 17:6                        | hand 32:18                                 | heart 40:4                    | 17:18                 | 21:18                                    |
| filed 10:18                            | <b>FY</b> 6:10, 22          | 40:19                                      | heat 16:17                    | include 3:14          | insurance                                |
| filing 5:24                            |                             | happen 3:12                                | HELD 1:1                      | included 14:8,        | 18: <i>12</i>                            |
| <b>financial</b> 3:8 6:15 7:6, 8, 22   | <g><br/>gas 28:11</g>       | 26: <i>19</i><br><b>happy</b> 29: <i>8</i> | 3:2 <i>1</i> <b>help</b> 9:2  | 23<br>including 8:13  | <b>interested</b> 29: <i>15</i>          |
| 9:1 21:3                               | gas 28:11<br>gasoline 28:12 | hard 27:12                                 | 16:21, 23                     | 21:14 24:23           | interests 10:11                          |
| 38: <i>10</i>                          | general 2:20,               | hardest 36:4                               | helpful 23:14                 | 27:16 28:8            | interests 10.11                          |
| <b>find</b> 16:6 38:1                  | 23 6:4 7:12                 | 37:20                                      | helps 8:12                    | income 8:12,          | 24: <i>1</i>                             |
| fine 4:9 13:9                          | generations                 | hardship 7:18                              | hide 37:6                     | 21 16:23 23:1         | intervenors 7:9                          |
| finished 39:9                          | 36:15, 16                   | 9:1 38:11                                  | higher 15:2                   | 27:5, 9, 12           | introduce 3:9                            |
|  | ,                           | 40:7                                       |                               | 28:6 31:21            | 5:6 10:4                                 |
|  |                             |  |                               | •                     | •  |

| introductory                               | level 28:24  | maintenance                                 | M-I-T-C-H-E-                   | number 11:8  | <b>order</b> 4:7 5:1                                   |
|--|--|---|--------------------------------|--|--|
| 5:12                                       | 29:5 38:10, 13   | 8:8   | <b>L-L</b> 25:19               | 31:7 38:17   | 13:2 20:24   |
| investment                                 | levels 28:7  | making 25:2                                 | Monday 9:8                     | _  | 22:7 28:16   |
| 18:13                                      | LIANG 12:18  | Management                                  | money 14:2                     | <0>  | orders 25:8  |
| involved 23:11                             | 13:6 32:22   | 8:2   | 16:6 24:18                     | <b>object</b> 19: <i>14</i> ,                                    | organization   |
| issue 4:2 30:6                             | 33:1, 4<br><b>Libbey</b> 30:21,                                    | manner 14: <i>14</i><br>March 1: <i>1</i>   | <b>monies</b> 24:15<br>29:18   | 16   | 4:17 26:2  |
| issued 25:8<br>issues 9:11                 | 22 31:2, 6, 11,  | Maria 33:10,                                | <b>month</b> 7:14,             | observe 3:24<br>occur 21:10                                      | 31: <i>10</i> 34: <i>6</i> <b>ORTIZ</b> 33: <i>8</i> , |
| its 2:24 4:4                               | 14 32:6, 11, 12  | 13, 19                                      | 16 32:2 37:4,                  | occurred 26:6  | 10, 13, 16, 19,  |
| 5:24 6:5 7:23                              | L-I-B-B-E-Y  | <b>Mark</b> 18:3                            | 6                              | OCF 37:17  | 22 34:1, 3, 7, 9,                                      |
| 10:18 14:2                                 | 31:3   | MARLANE                                     | monthly 29:22                  | Officer 1:1  | 13, 16, 20, 23   |
| 16:22                                      | <b>life</b> 35:24  | 1:1 2:12                                    | 36:11                          | 2:1, 4, 13 4:2   | 35: <i>1</i> , <i>3</i> 39: <i>11</i> ,                |
|  | 37:22  | Marvin 12:9                                 | months 37:5                    | 9:23 10:3  | 15, 16, 21, 24   |
| < J >                                      | <b>likes</b> 31:17   | materials                                   | moratorium                     | 11:20 12:19  | 40:11, 13, 15  |
| January 6:2                                | line 27:10, 13   | 21:20 30:11                                 | 8:23 38:12                     | 13:4, 9 18:24  | O-R-T-I-Z  |
| <b>Jeanine</b> 12:10                       | list 11:21   | matter 4:3                                  | Mosha 12:8                     | 19:4, 7, 15, 20,   | 33:22  |
| <b>job</b> 40:14                           | 12:6 40:17   | 42:6  | moving 25:11                   | 23 20:8, 12, 15  | . <b>n</b> .   |
| jobs 16:15                                 | listed 12:5<br>listen 40:24  | matters 13:13                               | municipal 8:6                  | 21:1, 12 23:10,  | <p></p>  |
| <b>joining</b> 5:21<br><b>Judge</b> 5:9    | listening 38:22  | <b>maximum</b><br>26: <i>13</i> , <i>18</i> | <b>mute</b> 20:16<br>33:4      | 24 25:4, 16, 22<br>26:1, 4 28:19                                 | <b>p.m</b> 1: <i>1</i> 9:9<br>13:6 41:9                |
| 10:7                                       | litigation 22:24   | 28:16                                       | muted 12:18                    | 30:14, 19, 23  | <b>PA</b> 31:7   |
| June 6:6 8:24                              | little 34:12   | mean 27:5                                   | 12.10                          | 31:4, 9, 12  | paid 18:17   |
| 0.0.27                                     | live 13:15   | 29:6  | < N >                          | 32:4, 9, 15, 24  | pandemic   |
| < K >                                      | 31: <i>14</i> 35: <i>19</i> ,                                      | meaningful                                  | naive 17: <i>12</i>            | 33:2, 5, 9, 11,  | 28:7 36:1, 6   |
| keep 15:16                                 | 24 39:6  | 15:22 16:22                                 | name 2:12                      | 14, 17, 20, 23   | <b>part</b> 11:2 15:9                                  |
| 16:2 <i>1</i> 35: <i>17</i>                | lived 35:4   | means 13:14                                 | 4:14, 15 5:18                  | 34:2, 4, 8, 10,  | participants   |
| <b>kind</b> 2:21                           | 36: <i>15</i> , <i>16</i>  | 37:15 42:16                                 | 10:8 13: <i>15</i>             | 15, 18, 21, 24   | 3: <i>14</i> 12: <i>6</i>                              |
| Kingsessing                                | Local 22:13  | medicine 35:20                              | 25:17, 20                      | 35:2 39:9, 12,   | 17: <i>11</i> 21: <i>14</i> ,                          |
| 27:23                                      | LOCATION   | meet 38:1                                   | 30:24 31:3                     | 17 40:12, 16   | 16   |
| know 9:12, 16                              | 1:1  | meeting 2:18<br>meetings 39:1               | 33:7, 10, 12, 15<br>names 12:4 | officers 18:10<br>Officer's                                      | <b>participate</b><br>16: <i>1</i> 40: <i>3</i>        |
| 21:4 27: <i>17</i><br>28:9 29:8, <i>14</i> | <b>Long-term</b> 37: <i>12</i> , <i>19</i>                         | member 22:12                                | narrow 26:16                   | 21:18 22:1   | participating  |
| 30:5, 8, 9 36:6,                           | long-time 35:5   | 35:10                                       | nearly 21:7                    | offset 24:17   | 15: <i>14</i>  |
| 13   | look 9:21  | members                                     | necessary 7:20                 | oh 31:18 32:1  | participation  |
| Kornblum                                   | 11:3, 17 13:3  | 10:16 20:23                                 | need 5:15                      | 35: <i>1</i>   | 13:22 15: <i>13</i>                                    |
| 32:20, 23, 24                              | looking 23:19  | 21:4 22:2, 4                                | 20:15 26:22                    | <b>Okay</b> 10:3   | particular 4:6   |
| 33:6                                       | <b>lot</b> 27:1 34:11  | 25:12                                       | 27:20 35:22                    | 11:2 <i>1</i> , 24   | 5:14   |
|  | 36: <i>15</i> 38: <i>24</i>  | mentioned                                   | <b>needs</b> 14:1              | 12: <i>19</i> 20: <i>17</i>                                      | particularly   |
| <l></l>                                    | lots 29:10   | 6:19 23:17                                  | negotiate 10:20                | 25:15 26:4, 5  | 23:14  |
| lack 13:21                                 | low 8:12   | 29: <i>17</i>                               | negotiation                    | 29:17 30:13  | <b>partner</b> 18:14                                   |
| 15: <i>11</i> <b>Lance</b> 13: <i>15</i>   | 16:2 <i>3</i> 23: <i>1</i> 27: <i>5</i> , <i>7</i> 35: <i>11</i> , | MI 37:4<br>microphone                       | 21:6<br>negotiations           | 31: <i>12</i> 32: <i>3</i> , 20 33: <i>1</i> , 2, 5, <i>10</i> , | parts 36:16<br>party 3:10                              |
| landlord                                   | 14, 17, 19 36:3  | 34: <i>12</i>                               | 21: <i>11</i> , <i>15</i>      | 14 34:21 35:4  | party 5.10<br>passed 36:18                             |
| 31: <i>17</i> , <i>24</i>                  | 37:21, 23 38:2   | middle 36:1                                 | neighborhood                   | 39:12 40:20,   | Pat 30:21  |
| landlords 36:8                             | lower 11:12  | mid-June 4:5                                | 36: <i>13</i>                  | 24   | Patricia 31:2  |
| <b>Large</b> 3:17                          | 22:23 38:6   | million 6:9, 11                             | <b>Neil</b> 18: <i>12</i>      | once 18:8  | <b>pay</b> 8:13, 18                                    |
| 21:10                                      | <b>lump</b> 37:13  | 10:19, 22 11:7                              | never 13:16                    | 21:2 <i>1</i>  | 13:16 29:11  |
| largest 18:13                              |  | 14: <i>1</i> 21:7                           | 40:6                           | operation 8:8  | 32:1 37:13, 15,  |
| law 18: <i>14</i>                          | < M >  | mine 31:20                                  | <b>new</b> 37:8, 9             | <b>opinion</b> 13:19   | 18   |
| 22:18                                      | <b>Madam</b> 12:24   | <b>minimum</b> 7:7                          | 39: <i>4</i>                   | opinions 10:16   | payers 16:6  |
| lawyers 18:10                              | <b>Mahoo</b> 11:23,  | 28:12                                       | NOLSW 22:13                    | 20:19 30:18  | paying 37:7  |
| learned 17:9<br>leave 5:4                  | 24<br>main 27:23   | minute 2:19<br>misplaced 24:6               | Northeast<br>25:21             | opportunities<br>27:2  | payment 9:4<br>payments                                |
| 28:18                                      | 29: <i>13</i> 30:6   | mistake 14:20                               | note 8:17 9:10                 | opportunity  | 36: <i>11</i>  |
| Legal 10:9                                 | maintain 39:6  | mistake 14.20<br>mistaking 17:3             | noted 42:4                     | 11:3 20:23   | peace 39:6   |
| 18:8 22: <i>12</i> , <i>18</i>             | maintaining  | Mitch 12:21,                                | notes 42:5                     | 22:2 41:4  | Pennsylvania   |
| 26:8, 24                                   | 7:19, 22   | 23 13:1, 8                                  | notified 26:7                  | oppose 35:14   | 1: <i>1</i>  |
| <b>letter</b> 4:11                         | maintains  | Mitchell 25:19                              | notion 24:6                    |  | <b>penny</b> 22:10                                     |
|  | 6:23 7:11  |   |                                | 1  |  |

| people 4:7                    | pointed 16:4                          | proposed                              | quid 24:6                           | received 3:5                          | representing         |
|-------------------------------|---------------------------------------|---------------------------------------|-------------------------------------|---------------------------------------|----------------------|
| 11:22 12: <i>1</i> , <i>6</i> | <b>points</b> 27:1                    | 21:22                                 | <b>quiet</b> 19:24                  | 7:1                                   | 10: <i>11</i>        |
| 13:2 15: <i>14</i>            | policy 38:9                           | prosecuted                            | <b>quo</b> 24:6                     | recognize                             | <b>request</b> 10:19 |
| 18: <i>17</i> 19: <i>5</i>    | <b>poor</b> 27:18                     | 15:5                                  | <b>quote</b> 18:21                  | 18:18 23:3                            | reserves 7:8         |
| 23:3 27:7, 9                  | 29:4                                  | <b>proud</b> 22:12                    |                                     | 24:17                                 | resident 25:20       |
| 28:5, 13 29:10,               | position 5:13                         | <b>provide</b> 20:24                  | < R >                               | recognizes                            | 35:6 36:19           |
| 11 30:8 35:11,                | 7:22 14:15                            | 22:3, 4 38:18,                        | rag 18:22                           | 7:17                                  | 37:19                |
| 12 36:21                      | positions 3:12                        | 20                                    | raise 14:10                         | recommendatio                         | residential          |
| 40:17                         | 7:10                                  | provides 3:19                         | 31:17, 19                           | ns 2:14                               | 7:13 8:23            |
| <b>Pepper</b> 18: <i>14</i>   | possible 8:1                          | 8:3                                   | 32:18 40:19                         | record 2:16                           | 10:12                |
| <b>percent</b> 22:21          | 9:14 26:13                            | providing 3:1                         | raised 27:1                         | 19:18 25:18                           | residents            |
| percentage                    | 28:17 31:24                           | provision 3:1                         | raising 14:18                       | 31:1 33:7                             | 37:12, 13            |
| 8:20                          | post 4:12                             | PSWA 34:16                            | 35:24 36:1                          | recorded 2:18                         | resolution 4:4       |
| perfect 24:17                 | posted 3:23                           | PUBLIC 1:1                            | <b>RATE</b> 1:1                     | reduce 6:21                           | resolve 4:22         |
| performance                   | potential 3:2                         | 2:5 3:11 4:6                          | 2:6, 7, 8, 9, 14,                   | reduced 10:21                         | resourceful          |
| 3:8 6:15 7:6                  | 6:12, 17                              | 7:9 8:4 10:5,<br>10, 16 13:21         | 20, 21, 22, 24                      | 11:5                                  | 24:22                |
| person 11:22                  | potentially<br>24:10                  | , , , , , , , , , , , , , , , , , , , | 3:1, 3, 23 4:4,                     | reduction 6:12                        | respect 4:6          |
| 17:22 30:2 <i>1</i> 31:22     |                                       | 14:13, 14 15:2,                       | 11 5:14, 23, 24                     | 24:9 26:13, 18<br>28:17               | 6:9                  |
| personal 12:7                 | <b>poverty</b> 27:10, 13 28:24 29:5   | 8, 9, 12, 24<br>16:1, 2 17:23         | 6:1, 4, 5, 6, 18<br>7:11, 17 10:19, | reflected 24:19                       | respond 19:10,       |
| 17:16 18:1                    | 38:7, 10, 13                          | 20:7, 23 21:1,                        | 24 11:4, 7, 12                      | refusing 21:19                        | 12 20:3 23:11        |
| 20:5 25:7                     | predict 18:3                          | 5, 6, 8, 10, 21                       | 14:3, 7, 23                         | regard 36:14                          | 25:7                 |
| personally                    | pre-hearing                           | 22:2, 4, 11, 17,                      | 15:15, 17 16:4,                     | register 4:10                         | result 2:21          |
| 20: <i>4</i>                  | 17:21                                 | 20 23:15                              | 6 17:1, 3, 8, 24                    | registered 4:8                        | 8:19 24:13           |
| perspectives                  | premise 21:9                          | 24:22 25:12                           | 18:7 21:12                          | 32:16                                 | results 2:22         |
| 20:24                         | prepared                              | publicize 15:21                       | 24:9, 23 25:2,                      | reject 37:24                          | retain 22:7          |
| petitioned                    | 26:10, 12                             | publicly 20:4                         | 9 26:13, 18                         | related 6:16                          | retired 35:7         |
| 14: <i>11</i>                 | present 23:3                          | 21:19, 24                             | 27:6 28:17                          | relationship                          | return 17:24         |
| <b>ph</b> 11:23 12:8          | president                             | published                             | 30:10 35:6, 14                      | 17:18                                 | Revenue 3:15         |
| 18:11, 12                     | 18:10                                 | 21:23 22:5                            | 36:1 37:20, 24                      | relevant 19:8                         | 6:11 14:2            |
| 32:20 37:17                   | previous 40:7                         | 25:9                                  | 38:6                                | reliable 8:8                          | revenues 6:7         |
| PHILADELPH                    | prices 36:24                          | pumps 16:18                           | rates 2:10                          | reliably 7:24                         | 7:20 17:1, 16        |
| <b>IA</b> 1:1 2:6             | <b>pro</b> 24:6                       | purpose 9:18                          | 6:22 7:12, 13,                      | relief 38:20                          | 22:21                |
| 3:14, 17 5:11,                | problem 4:19                          | 25:11 29:21                           | 18 8:18, 20                         | remarks 19:8                          | review 16:20         |
| 19 6:1 8:4                    | proceeding                            | purposes 25:2                         | 13:24 14:10                         | 30:20                                 | 22:3                 |
| 13:16, 17 14:9                | 2:8, 16, 20, 24                       | pursuant 6:3,                         | 15:2 16:3, 8                        | remove 14:12                          | rewarded             |
| 22:12 25:21                   | 3:1, 18 5:14,                         | 10                                    | 17:5 22:22                          | render 21: <i>3</i>                   | 17: <i>15</i>        |
| 29:1 31:7, 22                 | 20, 23 6:3, 19                        | pursue 24:12                          | 24:10, 19                           | renewing 7:23                         | ridiculous           |
| 34:16, 17                     | 8: <i>19</i> 10: <i>17</i>            | pursued 27:3                          | 28:10                               | rent 28:12                            | 21: <i>11</i>        |
| 35:10 36:20                   | 11:3 19:9                             | pursuing 28:2                         | reach 15:19                         | 31:17, 21                             | <b>right</b> 7:18    |
| 37:10, 12 40:2                | 21:13 24:9                            | 29:20                                 | 16:5 24: <i>13</i>                  | 36:23                                 | 13:7, 8 19:17        |
| <b>Philly</b> 35:4, 6         | 25:3 30:5                             | <b>put</b> 19: <i>17</i>              | 29:4                                | repair 37:13                          | 39:23                |
| 37:10                         | proceedings                           | 23:17                                 | reaches 6:24                        | reporduction                          | <b>Ripka</b> 31:6    |
| pipeline 16:20                | 42: <i>4</i>                          | <b>PWD</b> 3:5                        | <b>read</b> 4:13                    | 42:15                                 | R-I-P-K-A            |
| place 23:8                    | process 21:5                          | 5:24 6:7 7:1,                         | 25:10 30:4, 11                      | report 4:3                            | 31:6                 |
| 25:1                          | 23:16 24:3                            | 5 21:21                               | 34:1 35:5                           | 16:12                                 | <b>rivers</b> 16:19  |
| places 35:8                   | procurement                           | <b>PWD's</b> 7:21                     | ready 2:1                           | reported 39:24                        | Road 25:24           |
| play 26:17                    | 23:16                                 |                                       | real 11:8                           | reporter 2:15                         | Robert 10:8          |
| please 2:17                   | produce 2:16                          | <q></q>                               | really 24:5                         | 4:1 42:17                             | robust 8:11          |
| 8:17 9:12, 15                 | <b>profit</b> 24:5                    | qualified 23:19                       | 26:10 27:4, 11,                     | reports 29:22                         | role 2:12            |
| 13:2 23:24                    | <b>program</b> 8:12,                  | quarterly 37:3                        | 12, 15 28:5, 13,                    | represent 15:7                        | rolled 13:24         |
| 25:17, 23                     | 14 27:5                               | question 11:9                         | 16 31:23                            | 17:22 18:17                           | 16:3                 |
| 30:24 31:5                    | programs                              | 39:18                                 | reasonable                          | representative                        | room 9:17            |
| 33:6, 18, 24                  | 8:15 9:3, 6                           | questions 4:24                        | 24:13 25:1                          | 9:13 26:21                            | rooms 4:21           |
| 34:22 39:7                    | 16:23 27:8, 15                        | 9:11 19:18, 19                        | reasons 5:14                        | representatives                       | Roxborough           |
| pockets 16:5                  | 28:6 29:1, 9,                         | 23:7 26:17                            | receipt 6:13                        | 3:9 4:24 5:7                          | 31: <i>15</i>        |
| <b>point</b> 5:6              | 13, 23                                | 28:20 30:15                           | receive 22:7                        | represented                           | RP 23:17             |
| 26:19                         | promise 4:12                          | 32:7 39:13, 14                        | 24:18                               | 13:2 <i>1</i>                         | RPR 42:7             |
|                               | property 36:10                        | 1                                     | 1                                   | 1                                     | rule 17: <i>13</i>   |
|                               | · · · · · · · · · · · · · · · · · · · | <del></del>                           | ·                                   | · · · · · · · · · · · · · · · · · · · |                      |

| ruled 14:16,                | set 2:10                                    | <b>South</b> 35:4, 6            | summary  | 28:18 30:4, 11,                                 | truth 21:17,                 |
|-----------------------------|---|---------------------------------|--|---|------------------------------|
| 20 18:19                    | 14:17 22:15                                 | 37:9                            | 29:23  | 13, 17, 19                                      | 21 23:7                      |
| rules 20:11, 12             | 24:8  | space 35:24                     | supervision  | 31:12 32:4, 7,                                  | turn 4:14                    |
| <b>run</b> 28:8             | settlement                                  | speak 2:17                      | 42:17  | 14 38:22  | 18: <i>16</i>                |
| <b>Running</b> 35:22        | 2:23 6:4, 10,                               | 9:16 12:3, 14                   | support 8:7  | 39:12, 15, 16                                   | turnout 15: <i>11</i>        |
|                             | 21 7:2 10:20                                | 13: <i>1</i> 15:20              | supposed   | 40:9, 10, 11, 12,                               | two 2:5 3:2,                 |
| < S >                       | 11:2 14:2 <i>1</i> , 22                     | 24:1 25:8                       | 17:22  | <i>13</i> , <i>15</i> 41: <i>3</i> , <i>5</i> , | 17 6:12, 14                  |
| sacrifice 18:5              | 15:10 16:10                                 | 26:10 34:19                     | sure 2:17  | 7, 8  | 10: <i>19</i>                |
| safe 8:7 35:17              | 17:14 21:7, 15,                             | speaking 5:19                   | 7:23 23:20   | <b>Thanks</b> 32: <i>3</i>                      | <b>typical</b> 7:13          |
| safely 7:24                 | 20, 23 22:7                                 | special 2:8                     | 25:15 29:3   | things 5:15                                     |                              |
| sanitation                  | 24:12                                       | 3:1 5:23 24:8                   | 34:24  | 11:4 29:24                                      | <u></u>                      |
| 38:19                       | <b>SEWER</b> 1:1                            | specific 9:10                   | sustainability   | 36:2  | <b>U.S</b> 38:15             |
| saves 21:7                  | 2:6, 11 6:1                                 | spell 25:17                     | 38:14  | think 11:8, 10,                                 | ultimately 21:2              |
| saying 20:13                | 37:3  | 30:24 33:6, 17                  | swear 19:2, 4  | 11, 15 12:17                                    | Um 31:14                     |
| says 15:13                  | share 5:22                                  | spending 41:4                   | sworn 19:3, 5  | 23:14 24:20,                                    | UN 38:14                     |
| schedule 3:3,               | 9:20 29:14                                  | stability 26:22                 | system 7:23  | 22, 24 26:11,                                   | unabated 8:2                 |
| 19, 20                      | 41:4  | Stabilization                   | 8:3, 9   | 17 27:1, 14                                     | unaffordable                 |
| scheduled 2:5               | shareholders                                | 14:3                            |  | thought 40:6                                    | 36:21                        |
| 3:21 11:1                   | 8:6   | Stacy 12:11                     | <t></t>  | thoughts 41:5                                   | understand                   |
| scope 26:15                 | <b>sharing</b> 30:18                        | standard 38:8                   | take 2:19 3:3  | thousand  | 23:2, 6 26:15,               |
| 29:9                        | 40:9  | started 2:2                     | 5: <i>13</i> , <i>16</i> 11: <i>3</i> 14:2 18:2 <i>1</i> | 37:22   | 22 27:11, 20<br>28:1         |
| screen 32:22<br>second 33:3 | <b>shops</b> 35:8<br><b>shortfall</b> 36:18 | <b>State</b> 14:4, 5 28:4 30:24 | 35: <i>16</i>  | three 37:3, 5<br>threshold 7:7                  |                              |
| second 33:3<br>secure 30:1  | 38:1  | 33:6                            | taken 11:16  | 27:17   | understanding<br>13:20 29:10 |
| 35: <i>17</i>               | showing 12:7                                | statement                       | 13:11 42:5   | thresholds                                      | understood                   |
| see 7:14 11:4,              | shows 15:11                                 | 4:23 5:13                       | talked 32:13   | 27:14   | 29:3                         |
| 24 12:4, 5                  | 33:15                                       | 20:17 32:6, 17                  | talking 24:15  | throws 24:14                                    | unemployed                   |
| 24:8 32:15                  | shutoff 8:23                                | 39:10 40:10                     | 37:10  | tied 6:12                                       | 35:12, 15                    |
| seeing 32:22                | 38:12                                       | statements                      | TAP 8:14, 17,  | Tier 8:13                                       | unethical                    |
| seek 14:15                  | sign 16:22                                  | 20:21                           | 20 9:2 27:5, 9   | <b>Tillman</b> 12:10                            | 21: <i>19</i>                |
| 23:7                        | signed 11:22                                | stay 5:3 35:23                  | 29:13  | TIME 1:1  | Unfortunately                |
| seen 17:20                  | 13:1, 2, 6                                  | stenographic                    | Tara 42:3, 7   | 5:5 8:16 9:20                                   | 18: <i>15</i>                |
| 36:7, 14                    | significant                                 | 42:5                            | tax 28:8   | 11:16 18:21,                                    | unfounded                    |
| selected 23:15              | 27:6  | steps 35:16                     | 36:10, 12  | 22 30:10, 16                                    | 20:6                         |
| selection 24:3              | significantly                               | <b>Steven</b> 12:17             | taxes 36:17  | 31:18 38:3                                      | Union 22:13                  |
| <b>send</b> 4:11            | 22:23                                       | 20:15 32:21                     | tears 18:23  | 41:4  | <b>United</b> 22:14          |
| <b>senior</b> 8:14          | sign-up 40:17                               | Stick 38:14                     | technical 3:21   | today 9:20                                      | <b>unmute</b> 12: <i>17</i>  |
| 9:3 35:7 39:5               | similar 22:9                                | stimulus 3:6                    | technologies   | 12:14 20:23                                     | 32:21 40:23                  |
| 40:5, 6                     | <b>simple</b> 31:22                         | 6:13 7:2                        | 16:20  | 23:4 26:12                                      | unnecessary                  |
| seniors 35:15               | <b>simply</b> 23:22                         | 24:15                           | <b>tell</b> 11: <i>14</i> 39: <i>7</i>                   | 32:11 39:20                                     | 17:2                         |
| 36:5 39:1, <i>3</i>         | 37:15                                       | stock 26:6                      | tells 24:11  | 40:6, 10  | upcoming 11:4                |
| 40:8                        | single 22:10                                | <b>Stop</b> 19:20               | term 14:21   | today's 9:18                                    | upgrading                    |
| sent 32:12                  | six 31:15                                   | <b>STORM</b> 1:1                | 17: <i>14</i>  | <b>told</b> 40:3                                | 7:23                         |
| September 3:3               | 38:17                                       | 2:6 6:1 8:1                     | terms 3:18   | Tomlinson                                       | urge 37:24                   |
| 7:16 10:24                  |   | 37:3                            | 6:16, 21 7:2   | 25:24   | <b>use</b> 9:15 14:6         |
| 11: <i>I</i> , <i>7</i>     | Skiendzielewski                             | <b>Street</b> 31:6, 7,          | 14:8, 24 21:22   | tonight 4:10                                    | 16: <i>18</i>                |
| <b>serve</b> 10:10          | 12: <i>12</i> , <i>16</i>                   | 16 34:1 36:7                    | 22:5   | transcript                                      | Users 3:17                   |
| service 4:19                | 40:21                                       | struggling                      | testify 19:19,   | 42:7, 15  | utilities 27:16              |
| 9:11, 13 15:6               | slowly 2:17                                 | 15:16 27:11                     | 21, 22 20:7, 10  | Treatment 8:1                                   | 39:7                         |
| 22:17                       | slush 14:2                                  | 28:5, 14 29:11,                 | testifying   | tried 4:1 30:1                                  | utility 8:6, 9               |
| services 2:11               | 16: <i>11</i>                               | 12 30:8 35:18                   | 19:24  | trouble 34:11                                   | 36:11, 23                    |
| 8:2, 3 10:9                 | small 10:12                                 | 36:7                            | testimony 7:4  | troubled  | 38:12                        |
| 18:8 22:13, 18,             | smaller 10:23                               | subject 6:11                    | 13:19  | 26:20 27:4                                      | . 17.                        |
| 20 26:8 27:1                | soon 9:14                                   | submitted                       | Thank 5:17,  | Troutman  | < V >                        |
| serving 14:13               | sorry 33:11,                                | 21:24                           | 21 9:22, 23  | 18: <i>14</i>                                   | Vanguard                     |
| 16:2 22:11                  | 20 34:10, 17                                | successful 21:6                 | 10:2, 7 11:19,   | true 23:22                                      | 18: <i>13</i>                |
| session 9:18                | 35:1  | suggest 17:7                    | 20 18:24 19:9  | Truly 36:23                                     | various 28:7<br>29:24        |
| 12: <i>3</i> , <i>13</i>    | sort 24:11<br>sorts 23:18                   | sum 37:14                       | 20:1, 2, 17<br>23:9 25:4                                 | <b>trust</b> 21:8                               | 29.24                        |
|                             | SULIS 25:10                                 | ı                               | 1 23.9 23:4  | ı   | ı                            |

| vobiolo 24.17                        | l wahaita 2,22      | I | 1 | 1 | 1 |
|--------------------------------------|---------------------|---|---|---|---|
| vehicle 24:17                        | website 3:23        |   |   |   |   |
| vet 23:19                            | 9:6 25:10           |   |   |   |   |
| vice-president                       | Wednesday           |   |   |   |   |
| 18: <i>11</i>                        | 1: <i>1</i>         |   |   |   |   |
| Videoconferenc                       | welcome 3:24        |   |   |   |   |
| <b>e</b> 1:1                         | 5:3                 |   |   |   |   |
| views 5:22                           | well 7:7            |   |   |   |   |
|                                      |                     |   |   |   |   |
| 9:20 10:15                           | 17:17 25:15         |   |   |   |   |
| <b>violate</b> 21: <i>17</i>         | 26:11 27:12         |   |   |   |   |
| vulnerable                           | 35:12 37:11         |   |   |   |   |
| 8:18                                 | 39:21 40:20,        |   |   |   |   |
|                                      | 24                  |   |   |   |   |
| < W >                                | well-being 18:5     |   |   |   |   |
|                                      | went 10:24          |   |   |   |   |
| wage 28:13                           |                     |   |   |   |   |
| wages 35:12,                         | we're 10:15         |   |   |   |   |
| 19 36:10 37:1                        | 24:7, 15 39:3       |   |   |   |   |
| <b>wait</b> 30:23                    | <b>we've</b> 3:18   |   | 1 |   |   |
| <b>waiting</b> 25:13                 | 24:8, 21 28:10      |   | 1 |   |   |
| <b>want</b> 3:9 4:9                  | 29:24               |   |   |   |   |
| 5:6, 21 9:2                          | witness 15:24       |   |   |   |   |
| 10:14 11:10                          | words 18:3          |   |   |   |   |
| 12:2, 14 15:12,                      | work 13:13          |   | 1 |   |   |
| 23 19:10 21:4                        | 22:19 35:9, 19      |   |   |   |   |
|                                      |                     |   |   |   |   |
| 23:2, 6, 11                          | worked 35:7         |   |   |   |   |
| 25:14 26:12                          | Worker 34:17        |   |   |   |   |
| 29:14 32:5                           | Workers             |   |   |   |   |
| 36:8 40:3, 22                        | 22:14 35:15         |   |   |   |   |
| <b>wanted</b> 12:3,                  | 38:4 40:1, 2        |   |   |   |   |
| <i>13</i> 16: <i>10</i> 19: <i>3</i> | Working             |   |   |   |   |
| 24:2 29:3, 21                        | 35:10, 17           |   |   |   |   |
| 30:3                                 | 36:21, 24           |   |   |   |   |
| wants 18:5                           | 37:21, 23           |   |   |   |   |
| warranted                            | worse 36:2          |   |   |   |   |
|                                      | write 2:14          |   |   |   |   |
| 6:24 7:5                             |                     |   |   |   |   |
| Waste 8:1                            | written 2:16        |   |   |   |   |
| watched 36:20                        | www.phila.gov∖      |   |   |   |   |
| <b>WATER</b> 1: <i>1</i>             | waterbillhelp       |   |   |   |   |
| 2:6, 10 3:7, 10,                     | 9:7                 |   |   |   |   |
| <i>15, 16</i> 4:20                   |                     |   |   |   |   |
| 5:7, 12, 20 6:1,                     | < Y >               |   |   |   |   |
| 23 7:14, 17, 24                      | <b>Yeah</b> 26:5, 6 |   |   |   |   |
| 8:1, 2, 5, 10, 22,                   | 28:22               |   | 1 |   |   |
| 23 10:13, 18                         | year 3:7 6:8        |   |   |   |   |
| 11:6, 11, 12, 13                     | 7:6, 12 17:5, 6     |   | 1 |   |   |
|                                      |                     |   |   |   |   |
| 13:16, 18 14:1,                      | 24:14 28:3          |   | 1 |   |   |
| 10, 18 15:15                         | 31:18, 20           |   |   |   |   |
| 16:4, 8, 9, 13,                      | Year-round          |   | 1 |   |   |
| 15, 16, 18, 24                       | 38:12               |   |   |   |   |
| 17: <i>19</i> 18:2, <i>4</i> ,       | years 10:20         |   | 1 |   |   |
| 6 21: <i>1</i> 26:2 <i>1</i> ,       | 28:10 35:5, 9       |   | 1 |   |   |
| 23 27:3, 16, 19,                     | year's 2:23         |   |   |   |   |
| 21, 22 28:2, 4,                      | yesterday           |   | 1 |   |   |
| 15 29:2, 9                           | 39:22               |   |   |   |   |
| 31:18, 23 35:6,                      | 37.22               |   | 1 |   |   |
|                                      |                     |   |   |   |   |
| 21, 22 37:2, 3                       | <z></z>             |   | 1 |   |   |
| 38:18, 21 39:7                       | <b>zip</b> 34:2     |   | 1 |   |   |
| way 15:22                            | <b>Zoom</b> 1:1     |   | 1 |   |   |
| 16:22 22: <i>16</i>                  |                     |   |   |   |   |
| 38: <i>1</i>                         | I                   | I | I | I | l |
|                                      |                     |   |   |   |   |