

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING MARCH 31, 2022**



**March 31, 2022**

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING MARCH 31, 2022**

**TABLE OF CONTENTS**

<b>What is the Quarterly City Managers Report?</b>	i
<b>Introduction: The Outlook for FY2022 at the end of MAR 2022</b>	iii
<b>GENERAL FUND BALANCE SUMMARY</b>	
<b>Table FB-1</b> Fund Balance Summary – General Fund	2
<b>GENERAL FUND REVENUES</b>	
<b>Summary Table R-1</b> Analysis of Tax Revenue	4
<b>Table R-2</b> Tax Revenue Summary	5
<b>Table R-3</b> Analysis of Non-Tax Revenue	6
<b>Table R-4</b> Non-Tax Revenue Summary	7
<b>Table R-5</b> Summary of Revenue – DHS/DPH	9
<b>GENERAL FUND OBLIGATIONS</b>	
<b>Table O-1</b> Analysis of Forecast Year-End Departmental Obligations	11
<b>Table O-2</b> Departmental Obligations Summary – General Fund	12
<b>Table O-3</b> Class 100 Personal Services Summary – General Fund	14
<b>Table O-4</b> Class 200 Purchase of Service Obligations – Selected Departments	22
<b>DEPARTMENTAL FULL-TIME POSITIONS SUMMARY</b>	
<b>Table P-1</b> Departmental Full Time Positions Summary – All Funds	24
<b>DEPARTMENTAL LEAVE USAGE ANALYSIS</b>	
<b>Table L-1</b> Total Leave Usage Analysis	26
<b>DEPARTMENTAL SERVICE DELIVERY REPORT</b>	30

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING MARCH 31, 2022**

**TABLE OF CONTENTS**

<b>WATER FUND QUARTERLY REPORT</b>	47
<b>AVIATION FUND QUARTERLY REPORT</b>	53
<b>GRANTS FUND QUARTERLY REPORT (Unanticipated Grants)</b>	59
<b>CASH FLOW FORECAST FOR FY2022</b>	61
<b>METHODOLOGY FOR FINANCIAL REPORTING</b>	64

## **What is the Quarterly City Managers Report?**

**The Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Philadelphia Budget Office** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

**General Fund:** The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Departmental Full Time Positions:** The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

**Departmental Leave Usage:** Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

**Departmental Service Delivery Report:** This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

**Water Fund and Aviation Fund:** The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Grants Revenue Fund - Unanticipated Grants:** A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

**Cash Flow Forecast:** Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.



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## Quarterly City Managers Report

For the period ending March 31, 2022

### Key Stats

- Projected FY22 General Fund Balance \$389.9 million
  - \$155M above the most recent projection in the proposed FY23-27 Five Year Plan
  - At 7.2% of revenues, this meets the City's internal goal of 6-8%, but is less than 50% of the Government Finance Officers Association recommendation of 17%.
- Projected FY22 Year-End Cash Balance \$2.743 billion (all funds)
- Projected FY22 Cash Balance Low Point \$1.798 billion (July 31, 2021)
- Projected FY22 General Fund Revenues \$5.433 billion
  - \$229 million more than the most recent projection in the proposed FY23-27 Five Year Plan.
  - Exceptionally strong collections from the Realty Transfer Tax account for most of the increase.
- Projected FY22 General Fund Obligations \$5.365 billion
  - \$95.7 million above the Original Budget and \$7 million below the Target Budget
  - Decreases since last quarter are driven by costs that won't be incurred in FY22 due to contract timing issues and are expected to be expended in FY23.

### The Upshot – Strong Real Estate Market & Delayed Spending Will Support Future Labor and Utilities Costs

With three quarters of FY22 in the books, the City's financial situation for FY22 is coming into focus but questions remain about the future. Revenue projections are about 4.4% (\$229 million) higher than the most recent projections in the proposed FY23-27 budget. The increases are driven by the Realty Transfer Tax and strong preliminary BIRT collections. Even with these improvements, Philadelphia trails Pennsylvania and other jurisdictions in the level of collections beyond initial estimates. Additionally, the unanticipated growth in the Realty Transfer Tax is not expected to continue into FY23, as local changes such as the introduction of the Development Impact Tax and changes to the Ten Year Tax Abatement, as well as rising interest rates, are likely to reduce the volume and/or pricing of real estate transactions and lead to a decrease in collections.

Spending is expected to be \$7 million lower than projections from last quarter. The revisions since the last QCMR primarily reflect a shift in time for spending. For example, some grants to community groups awarded in FY22 will be paid out in FY23 as contracts are finalized.



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## Fund Balance - \$389.9 million (7.2% of revenues)

This Quarterly City Manager's Report for the third quarter of FY22 projects that the City will end the fiscal year with a fund balance of \$389.9 million (7.2% of total revenues), an increase of \$155 million from the projection in the FY23-27 Five Year Plan. This meets the City's internal goal of 6-8% of revenues, but Government Finance Officers Association recommends a fund balance of 17% of spending, which would be around \$900 million.

At \$389.9 million, this level of fund balance going into FY23 will help the City address growing challenges related to labor costs and inflation. It is now expected that the cost of new contracts for Corrections Officers and salaries needed to be competitive in the current labor market will exceed the remaining funding in the Labor Reserve. Additionally, since the proposed Five Year Plan was released, the City's Energy Office has updated its projection for utility and fuel costs for the coming year and estimates an increase of more than 35% is likely.

## Revenues

Revenue estimates this quarter have been revised upward by \$229 million to \$5.43 billion compared to the estimate in the FY23-27 Plan, driven primarily by strong collections from the Realty Transfer Tax and the Business Income and Receipts Taxes. The Realty Transfer Tax has exceeded the anticipated collections for the full year before the end of the third quarter. With year-to-date collections of \$365 million at the end of March, the full year projection has been changed to \$490 million, \$195 million more than the adopted budget. This level of activity may be attributable to national trends in the market driven by interest rates, plus local tax changes that increased development costs starting in January 2022 and encouraged shifting forward planned deals. The magnitude of these shifts was hard to discern earlier in the year as the volume of activities swamped City resources for processing deeds. As the processing has caught up, we're seeing the scale of revenue collections. As mentioned above, it is anticipated that once the processing is caught up and the impacts of local tax law changes and rising impacts are felt, Realty Transfer Tax collections will be lower in the coming fiscal year.

Business Income and Receipts Tax collections have been higher than anticipated for FY22, leading to a \$58 million increase in expectations for this year, compared to last quarters' estimate. The Administration, in concert with economists, initially projected minimal growth in FY22, then just over 12% growth for the upcoming year. It now appears that that growth has occurred earlier than expected at just under 12% this year. Minimal improvement is expected in Wage Tax collections compared to estimates from last quarter (\$18.8 million or 1% increase), but that will



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CITY OF PHILADELPHIA

be almost entirely offset due to reduced expectation for collections from the new Development Impact Tax and the Real Estate Tax.

Year-end estimates for Locally-Generated Non Tax collections are virtually unchanged from last quarter and with \$287 million collected through March 31<sup>st</sup> of the expected \$373 million this fiscal year. The net reduction to the full year estimate of \$1.7 million compared to last quarter reflects a series of increases and decreases. Reductions primarily stem from lowered expectation for net sales proceeds from the sale of a property at 11<sup>th</sup> and Reed and that Sheriff's Tax Sales stopped at the start of the pandemic have not yet resumed. The high volume of activity in the real estate market that is driving Realty Transfer can also be seen non-tax revenues, as the year-end estimate for recording fees has been raised by \$3 million. Payments related to 400 N. Broad are also expected to increase intake compared to earlier estimates, by \$4.7 million.

Revenues from Other Governments shows an increase of \$61.75 million for the year-end estimated. The bulk of this is due to recategorizing \$50 million in federal relief from the CARES Act previously classified as Revenues from Other Funds as Revenue from Other Governments. The balance of the increase in this category come from higher expectation for PICA Wage Tax receipts, capturing a late FY21 payment from the state to the First Judicial District, and reimbursement for Fire costs due to the arrival of grant proceeds. Revenues from Other Funds shows a reduced estimate to \$332.25 million for FY22, a \$50 million decline to reflect the shifted categorization of CARES funds noted above.

## Obligations

The FY22Q3 QCMR reflects \$7 million less spending for FY22 since the last quarter, lowering overall spending to \$5.36 billion. While the City has seen increased costs in some areas compared to earlier projections, for example fuel prices, the continuation of FEMA reimbursements for COVID-related activities, careful management of departmental budgets, lower than initially projected debt service, and unwanted underspending related to staff vacancies and supply chain delays, mean that spending in some areas is lower than initially planned. Outstanding labor contracts, inflation, and rising interest rates are likely to mean that funds not spent in FY22 will be needed to maintain service levels in FY23.





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## Performance

### Service Delivery

Service delivery in Philadelphia continues to be impacted by the evolving nature of the impacts of COVID-19. They have shifted from being driven almost entirely by public health requirements to now incorporating the economic shifts and disruptions that the pandemic caused including but not limited to supply chain issues, inflation, and difficulties hiring especially in the skilled trade positions and public safety fields.

In Public Safety, violence continues to be a tremendous challenge despite the number of shooting victims, homicides, violent crimes and burglaries on track to show a decline from FY21. However, homicide clearance rates have fallen below FY21 levels. The number of structure fires are lower compared to this time last year and are on track to show a decline from FY21 at fiscal year-end. The number of civilian fire-related deaths is expected to exceed FY21 levels and is reflective of the tragic fire in Fairmount that claimed the lives of twelve Philadelphians in early January. There has been a greater number of commercial demolitions than usual which are more complex and result in longer timeframes to complete the demolition and have higher associated costs. This leads to lower than anticipated demotions for the third quarter and projected for FY22 year-end.

Health outcomes for Philadelphians are improving in some areas, with fewer admissions to residential treatment facilities, although readmissions are not on track to be under 12%. However, there has been an overall decrease in HIV testing due to COVID restrictions and decreased access to HIV testing. Although there was an increase in HIV diagnoses between the first and third quarter of FY22, HIV testing overall has decreased and remains below pre-pandemic levels.

Assistance to vulnerable Philadelphians continues. Philadelphia's dependent population is down and continues to decline, even though the number of hotline reports, investigations, and placements have returned to rates closer to pre-pandemic years as life returns to normal and mandatory reporters, like doctors and teachers, reconnect with kids and spot concerns. With the end of the foreclosure moratorium, mortgage foreclosures diverted increased compared to this time last year and are exceeding pre-pandemic levels. Counseling for clients who have properties in foreclosure has also once again resumed, even though Sheriff's tax sales have yet to restart. While still on track to meet FY22 targets, the number of households receiving homeless prevention assistance and rapid rehousing are at lower levels than the same quarter last year. Additionally, exits to permanent housing are lower than anticipated, likely due to impacts of COVID including, provider sites staff vacancies and slower hiring, slower turnover of units due to maintenance staff sick leave, and supply chain issues, specifically with unit appliances.

Community programs and services continue to recover in the third quarter, with library visits up more than 480% as facilities reopen and a more than 800% increase in the number of total visits



# Budget Office

CITY OF PHILADELPHIA

to Parks and Recreation facilities compared to the third quarter of last year. The third quarter also experienced improvements to on-time trash and recycling rates compared to the second quarter of this year. Additionally, on-time trash collection has far exceeded performance of the third quarter of FY21 and both on-trash and recycling are projected to exceed FY21 year-end rates and FY22 targets. This improvement in performance is primarily attributed to a new second shift, but also declining tonnage as Philadelphians return to schools and offices.

The airport continues to show signs of economic recovery with the number of enplaned passengers and arrivals and departments exceeding FY21 levels. These steady increases are expected to continue into FY23. However, increased costs have impacted various service delivery areas and is evident in the increase to facility energy costs, which are expected to exceed the FY22 target and FY21 year-end costs.

## Leave Usage

Leave usage for the third quarter of FY23 was 16%, compared to 13.1% in the same quarter last year. Most of the increase was in vacation utilization, growing from 6.7% last spring, to 9% this year. This past quarter usage was over twenty percent in key field operations/frontline departments including Prisons (38%), Sanitation (30.3%), and Police (Uniform – 25.3%, Non-Uniform – 21.9%). The third quarter reflects a decline from the start of the fiscal year and is lower than the year-to-date median of 17.9%, with two departments, City Commissioners and Prisons, having staff not available for more than 30% of the time. Particularly for uniform positions, attrition at higher than normal rates, difficulty attracting candidates to fill vacant positions, combined with timing challenges for starting classes for positions with multi-month training, have increased the workload for remaining staff. Increased workload, especially during a pandemic, may have significant impacts on burn-out, illness and fatigue, all of which may contribute to higher levels of sick leave, injury, vacation, and other leave. Other factors, such as the use of the Heart and Lung program, also contribute staff being unavailable for work.

## Overtime

With labor shortages in key areas and the Omicron variant of COVID-19 driving a spike in leave usage at the start of the third quarter, overtime has played an increasingly critical role in ensuring that essential city services are delivered, particularly public safety/uniformed positions. While overall spending on employee pay and benefits for the year (\$1.95 billion) is now projected to be about \$8 million less than last quarter's estimate, the combination of higher wages due to new labor agreement and raises for exempt and non-rep staff, plus the needs to deliver service with more than 400 fewer filled General Fund positions (a net number across departments) at the end



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CITY OF PHILADELPHIA

of March 2022 compared to June 30, 2022, overtime costs in FY22 are expected to be about \$14 million (7%) more than FY21.

## Looking Ahead to FY23 – Tax Relief and Community Services

On March 31, 2022, Mayor Kenney proposed the FY23 budget, which builds upon what we learned during the past two tumultuous years while continuing to work towards a vision for true and lasting equity to support:

- Quality Education for All
- A Safer and More Just Philadelphia
- Health Equity for All
- Inclusive Economy and Thriving Neighborhoods, and
- Diverse, Efficient, and Effective Government

In April, new property assessments were released that reflected the increase in property values since the last full reassessment. In response, the Administration proposed a series of Real Estate tax relief expansions and reductions to the Wage Tax to offset the increases. City Council is now considering the proposed FY23 budget and associated tax changes. Following Council approval, the Administration will adjust the proposed FY23-27 Five Year Plan before PICA acts on the Plan. Those adjustment will reflect any amendments to the FY23 budget since the proposed version, as well as incorporate any updated revenue.

City of Philadelphia

# **Quarterly City Managers Report**

FOR THE PERIOD ENDING MARCH 31, 2022

## **GENERAL FUND BALANCE SUMMARY**

TABLE FB-1  
**QUARTERLY CITY MANAGERS REPORT**  
**FUND BALANCE SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

(000 Omitted)

Category	FY 2021 Actual	FISCAL YEAR 2022 YEAR TO DATE			FISCAL YEAR 2022 FULL YEAR				
		Target Budget	Actual *	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection (1)	Current Projection for Revenues Over / (Under)	
								Adopt. Budget	Target Budget
<b>REVENUES</b>									
Taxes	3,423,857	2,358,938	2,500,111	141,173	3,417,808	3,606,131	3,844,954	427,146	238,823
Locally Generated Non - Tax Revenues	344,246	266,681	286,968	20,287	364,391	374,879	373,199	8,808	(1,680)
Revenues from Other Governments	327,572	250,169	247,992	(2,177)	338,298	327,315	382,772	44,474	55,457
Other Govts. - PICA City Account (2)	509,026	352,489	378,841	26,352	490,842	503,556	509,849	19,007	6,293
Sub-Total Other Governments	836,598	602,658	626,833	24,175	829,140	830,871	892,621	63,481	61,750
Revenues from Other Funds of City	87,789	250,000	250,000	0	645,906	372,250	322,250	(323,656)	(50,000)
Other Sources	0	0	0	0	0	0	0	0	0
<b>Total Revenue and Other Sources</b>	<b>4,692,490</b>	<b>3,478,277</b>	<b>3,663,912</b>	<b>185,635</b>	<b>5,257,245</b>	<b>5,184,131</b>	<b>5,433,024</b>	<b>175,779</b>	<b>248,893</b>
<b>OBLIGATIONS / APPROPRIATIONS</b>									
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Net Adjustments - Prior Years	33,132	0	0	0	19,500	23,032	23,032	3,532	0
<b>Operating Surplus/(Deficit) &amp; Prior Year Adj.</b>	<b>7,868</b>	<b>(550,587)</b>	<b>(364,952)</b>	<b>185,635</b>	<b>7,799</b>	<b>(164,886)</b>	<b>91,383</b>	<b>83,584</b>	<b>256,269</b>
Prior Year Fund Balance	290,673	0	0	0	78,748	298,542	298,542	219,794	0
<b>Year End Fund Balance</b>	<b>298,541</b>	<b>(550,587)</b>	<b>(364,952)</b>	<b>185,635</b>	<b>86,547</b>	<b>133,656</b>	<b>389,925</b>	<b>303,378</b>	<b>256,269</b>

(1) FY22 estimates were updated after the FY22Q2 QCMR in the proposed FY23-27 Five Year Plan

(2) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

\* Current year revenue actuals are displayed using an accrual basis of accounting, rather than a cash basis.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

**Quarterly City Managers Report**

FOR THE PERIOD ENDING MARCH 31, 2022

**GENERAL FUND  
REVENUES**

**Summary Table R-1  
Analysis of Tax Revenue  
QUARTERLY CITY MANAGERS REPORT  
GENERAL FUND  
FOR THE PERIOD ENDING MARCH 31, 2022  
Amounts in Millions**

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
<b>City Wage Tax</b>  Increased estimate for the Wage Tax due to strong Q3 growth and despite the expected arrival of commuter refund requests, which will be processed in Q4 and disproportionately lower the City portion (PICA portion being unaffected).	<b>\$18.8</b>			<b>FY 2021 Base</b> FY 2021 Projection (6/30/2021 QCMR): \$1,500.7 FY 2021 Actual: \$1,480.0 <b>Decrease: \$20.7</b>  <b>FY 2021 to FY 2022 Base Growth Rate:</b> Budgeted Growth Rate: 6.27% Current Estimated Growth Rate: 7.59%  <b>FY 2021 Tax Rate: Res.: 2.3712% City , 1.5% PICA : Non-Res.: 3.5019% City</b> <b>FY 2022 Tax Rate: Res.: 2.3398% City , 1.5% PICA : Non-Res.: 3.4481% City</b>
<b>Real Estate Tax</b>  Decreased estimate due to the lowering of the collection fraction from 96.1% to 95.0%.		<b>(\$8.0)</b>		<b>FY 2021 Base</b> FY 2021 Projection (6/30/2021 QCMR): \$694.1 FY 2021 Actual: \$693.9 <b>Decrease: \$0.2</b>  <b>FY 2021 to FY 2022 Base Growth Rate:</b> Budgeted Growth Rate: 0.00% Residential, 0.00% Commercial Current Estimated Growth Rate: 0.00% Residential, 0.00% Commercial  <b>FY 2021 Tax Rate: .6317% City plus .7681% School District Total 1.3998%</b> <b>FY 2022 Tax Rate: .6317% City plus .7681% School District Total 1.3998%</b>
<b>Business Income &amp; Receipts</b>  Increased estimate in recognition of strong initial returns present in the April data, tempered by potential overpayments which are calculated at fiscal year-end.	<b>\$58.0</b>			<b>FY 2021 Base (includes Current &amp; Prior)</b> FY 2021 Projection (6/30/2021 QCMR): \$516.7 FY 2021 Actual: \$541.6 <b>Increase: \$24.9</b>  <b>FY 2021 to FY 2022 Base (includes Current &amp; Prior) Growth Rate:</b> Budgeted Growth Rate: 0.86% Current Estimated Growth Rate: 11.57%  <b>FY 2021 Tax Rate: 1.415 mills on gross receipts and 6.20% of net income</b> <b>FY 2022 Tax Rate: 1.415 mills on gross receipts and 6.20% of net income</b>
<b>Sales Tax</b>  No variance to report.	<b>\$0.0</b>			<b>FY 2021 Base</b> FY 2021 Projection (6/30/2021 QCMR): \$209.7 FY 2021 Actual: \$230.4 <b>Increase: \$20.7</b>  <b>FY 2021 to FY 2022 Base Growth Rate:</b> Budgeted Growth Rate: 10.84% Current Estimated Growth Rate: 10.84%  <b>FY 2021 Tax Rate: 2%</b> <b>FY 2022 Tax Rate: 2%</b>
<b>Real Estate Transfer Tax</b>  Increased estimate due to the continued surge in the commercial and residential markets through Q3, as well as, the ongoing clearance of RTT backlog.	<b>\$177.0</b>			<b>FY 2021 Base</b> FY 2021 Projection (6/30/2021 QCMR): \$299.3 FY 2021 Actual: \$304.0 <b>Increase: \$4.7</b>  <b>FY 2021 to FY 2022 Base Growth Rate:</b> Budgeted Growth Rate: 2.96% Current Estimated Growth Rate: 61.19%  <b>FY 2021 Tax Rate: 3.278%</b> <b>FY 2022 Tax Rate: 3.278%</b>
<b>Other Taxes</b>  Decreased estimate for the DIT as the tempo of collections has been lower than originally anticipated.		<b>(\$7.0)</b>		
<b>Total Variance From TB Plan</b>	<b>\$253.8</b>	<b>(\$15.0)</b>	<b>\$238.8</b>	
<b>Difference between FY 2022 Adopted Budget and TB Plan</b>		<b>\$188.3</b>		
<b>Total Variance From Budget</b>	<b>\$253.8</b>	<b>\$173.3</b>	<b>\$427.1</b>	

TABLE R-2  
**QUARTERLY CITY MANAGERS REPORT**  
**TAX REVENUE SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022  
(000 Omitted)

Category	FY21 Actual	FISCAL YEAR 2022							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
							Adopted	Target	
<b><u>TAX REVENUES</u></b>									
<b>Wage &amp; Earnings</b>									
<i>Current</i>	1,448,008	1,097,019	1,147,653	50,634	1,551,010	1,514,501	1,533,313	(17,697)	18,812
<i>Prior</i>	2,738	(2,312)	4,376	6,688	(64,600)	5,400	5,400	70,000	0
Total	1,450,746	1,094,707	1,152,029	57,322	1,486,410	1,519,901	1,538,713	52,303	18,812
<b>Real Property</b>									
<i>Current</i>	693,933	626,616	491,902	(134,714)	696,346	697,930	689,941	(6,405)	(7,989)
<i>Prior</i>	29,388	16,911	15,945	(966)	26,737	28,739	28,739	2,002	0
Total	723,321	643,527	507,847	(135,680)	723,083	726,669	718,680	(4,403)	(7,989)
<b>Business Income &amp; Receipts *</b>	541,599	139,151	228,454	89,303	521,199	545,242	603,242	82,043	58,000
<b>Sales</b>	230,409	110,899	113,044	2,145	216,424	268,439	268,439	52,015	0
<b>Real Estate Transfer</b>	303,989	233,949	365,306	131,357	294,859	312,987	489,987	195,128	177,000
<b>Net Profits</b>	44,374	9,550	6,993	(2,557)	30,358	34,571	34,571	4,213	0
<b>Parking</b>	53,212	58,723	55,007	(3,716)	56,429	88,284	88,284	31,855	0
<b>Amusement</b>	2,918	15,299	17,240	1,941	12,963	21,828	21,828	8,865	0
<b>Beverage</b>	70,155	50,323	51,084	761	72,515	76,932	76,932	4,417	0
<b>Other</b>	3,134	2,810	3,107	297	3,568	11,278	4,278	710	(7,000)
<b>TOTAL TAX REVENUE</b>	<b>3,423,857</b>	<b>2,358,938</b>	<b>2,500,111</b>	<b>141,173</b>	<b>3,417,808</b>	<b>3,606,131</b>	<b>3,844,954</b>	<b>427,146</b>	<b>238,823</b>
<b><u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u></b>									
City Wage & Earnings Tax	1,450,746	1,094,707	1,152,029	57,322	1,486,410	1,519,901	1,538,713	52,303	18,812
PICA Wage & Earnings Tax	476,311	385,491	396,254	10,763	501,415	510,141	516,434	15,019	6,293
Total Wage & Earnings Tax	1,927,057	1,480,198	1,548,283	68,085	1,987,825	2,030,042	2,055,147	67,322	25,105
City Net Profits Tax	44,374	9,550	6,993	(2,557)	30,358	34,571	34,571	4,213	0
PICA Net Profits Tax	47,905	8,675	7,845	(830)	26,507	30,495	30,495	3,988	0
Total Net Profits Tax	92,279	18,225	14,838	(3,387)	56,865	65,066	65,066	8,201	0
PICA Wage & Earnings Tax	476,311	385,491	396,254	10,763	501,415	510,141	516,434	15,019	6,293
PICA Net Profits Tax	47,905	8,675	7,845	(830)	26,507	30,495	30,495	3,988	0
Total PICA Wage, Earn., & NP Tax	524,216	394,166	404,099	9,933	527,922	540,636	546,929	19,007	6,293
Less: PICA Net Debt Service	15,190	41,677	25,258	(16,419)	37,080	37,080	37,080	0	0
Equals: PICA City Account	509,026	352,489	378,841	26,352	490,842	503,556	509,849	19,007	6,293

\* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.



**Summary Table R-3**  
**Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2022**  
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
<b>Locally Generated Non-Tax</b>				
Streets	\$1.5			Additional demand for Street-Closure permits.
Fire	\$0.2			Higher than anticipated Special Event reimbursement.
Public Property		(\$7.0)		Lowered revenue estimate for the sale for the 11th and Reed property as the finalized terms include cost offsets to the reconstruction of the adjoining Fire facility.
Records	\$3.0			Higher than anticipated revenues from Recording fees.
Finance	\$4.7			Payments related to 400 N. Broad.
Revenue	\$0.2			Increased projection for Miscellaneous fines.
City Treasurer	\$1.5			Deducted payroll from City employees for tuition reimbursements, settlement agreements and overtime recovery.
Chief Administrative Officer		(\$0.4)		Prior year PPA reimbursement of BAA services (+\$80K), offset by lower volume of alarm fee and fines (-\$500K).
Free Library	\$0.1			Refunds for materials and supplies.
Sheriff		(\$5.5)		Decreased estimate due to the delayed restart of Sheriff sales.
<b>Other Governments</b>				
PICA Account	\$6.3			Increased estimate in recognition of a stronger than expected growth through three quarters of FY22.
Managing Director	\$51.0			FY22 CARES Act reimbursement will be booked under Revenue from Other Governments, rather than Revenue from Other Funds (+\$50M). Also, \$1M of additional General Fund reimbursement is expected due to the arrival and the reallocation of costs to the Fire - Assistance to Firefighters grant.
First Judicial District	\$4.4			Increased estimate due to the delayed receipt of FY21 State Reimbursement of Intensive Probation costs.
Other	\$0.1			Slight increases under Public Health and CTO based on YTD actuals.
<b>Total Variance From TB Plan</b>	<b>\$73.0</b>	<b>(\$12.9)</b>	<b>\$60.1</b>	
<b>Difference between FY 2022 Adopted Budget and TB Plan</b>	<b>\$12.2</b>			
<b>Total Variance From Budget</b>	<b>\$85.2</b>	<b>(\$12.9)</b>	<b>\$72.3</b>	
<b>Other Revenue Sources and Adjustments</b>				
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
<b>Net Revenue from Other Funds</b>	<b>(\$50.0)</b>			FY22 CARES reimbursement will be booked under Revenue from Other Governments (see above).
<b>Net Adjustments - Prior Years</b>		<b>\$0.0</b>		No variance to report.
<b>Total Other Sources</b>	<b>(\$50.0)</b>	<b>\$0.0</b>	<b>(\$50.0)</b>	

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2022**  
(000 omitted)

Category	FY21 Actual	FISCAL YEAR 2022							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
							Adopted	Target	
<b>LOCAL NON-TAX REVENUES</b>									
<b>Office of Technology</b>	<b>16,804</b>	<b>16,712</b>	<b>14,940</b>	<b>(1,772)</b>	<b>19,814</b>	<b>22,449</b>	<b>22,449</b>	<b>2,635</b>	<b>0</b>
Cable TV Franchise Fees	16,737	16,661	14,895	(1,766)	19,579	22,214	22,214	2,635	0
Other	67	51	45	(6)	235	235	235	0	0
<b>Managing Director (1)</b>	<b>1,153</b>	<b>808</b>	<b>1,597</b>	<b>789</b>	<b>1,373</b>	<b>988</b>	<b>988</b>	<b>(385)</b>	<b>0</b>
<b>Police (2)</b>	<b>5,528</b>	<b>7,548</b>	<b>10,304</b>	<b>2,756</b>	<b>5,790</b>	<b>7,548</b>	<b>7,548</b>	<b>1,758</b>	<b>0</b>
<b>Streets</b>	<b>30,550</b>	<b>24,402</b>	<b>27,014</b>	<b>2,612</b>	<b>28,440</b>	<b>29,830</b>	<b>31,330</b>	<b>2,890</b>	<b>1,500</b>
Street Permits	5,633	4,200	5,280	1,080	5,250	5,250	6,750	1,500	1,500
Collection Fees - PHA	1,034	935	1,039	104	1,100	1,100	1,100	0	0
Commercial Property Collection Fee	19,610	16,193	17,371	1,178	19,050	19,050	19,050	0	0
Other	4,273	3,074	3,324	250	3,040	4,430	4,430	1,390	0
<b>Fire</b>	<b>33,558</b>	<b>24,430</b>	<b>21,824</b>	<b>(2,606)</b>	<b>36,950</b>	<b>32,250</b>	<b>32,450</b>	<b>(4,500)</b>	<b>200</b>
Emergency Medical Service Fees	31,764	24,000	21,466	(2,534)	36,000	32,000	32,000	(4,000)	0
Other	1,794	430	358	(72)	950	250	450	(500)	200
<b>Public Health (3)</b>	<b>65,196</b>	<b>52,328</b>	<b>51,702</b>	<b>(626)</b>	<b>57,637</b>	<b>65,410</b>	<b>65,410</b>	<b>7,773</b>	<b>0</b>
<b>Parks &amp; Recreation</b>	<b>339</b>	<b>619</b>	<b>889</b>	<b>270</b>	<b>1,965</b>	<b>1,031</b>	<b>1,031</b>	<b>(934)</b>	<b>0</b>
<b>Public Property</b>	<b>3,225</b>	<b>2,927</b>	<b>1,015</b>	<b>(1,912)</b>	<b>22,475</b>	<b>21,275</b>	<b>14,275</b>	<b>(8,200)</b>	<b>(7,000)</b>
Commissions - Transit Shelters	1,696	1,350	0	(1,350)	3,000	1,800	1,800	(1,200)	0
Sale/Lease of Capital Assets	29	497	497	0	18,250	18,250	11,250	(7,000)	(7,000)
Other	1,500	1,080	518	(562)	1,225	1,225	1,225	0	0
<b>Human Services (3)</b>	<b>1,925</b>	<b>1,046</b>	<b>1,486</b>	<b>440</b>	<b>2,000</b>	<b>1,744</b>	<b>1,744</b>	<b>(256)</b>	<b>0</b>
<b>Fleet Management</b>	<b>2,803</b>	<b>2,474</b>	<b>2,779</b>	<b>305</b>	<b>3,750</b>	<b>3,200</b>	<b>3,200</b>	<b>(550)</b>	<b>0</b>
Fuel & Warranty Reimbursements	1,662	1,360	1,554	194	2,250	1,700	1,700	(550)	0
Other	1,141	1,114	1,225	111	1,500	1,500	1,500	0	0
<b>Licenses &amp; Inspections</b>	<b>76,737</b>	<b>53,165</b>	<b>66,629</b>	<b>13,464</b>	<b>70,950</b>	<b>75,950</b>	<b>75,950</b>	<b>5,000</b>	<b>0</b>
<b>Records</b>	<b>19,722</b>	<b>14,080</b>	<b>17,652</b>	<b>3,572</b>	<b>18,750</b>	<b>18,750</b>	<b>21,750</b>	<b>3,000</b>	<b>3,000</b>
Recording of Legal Instruments	13,824	9,713	12,858	3,145	12,950	12,950	15,950	3,000	3,000
Other	5,898	4,367	4,794	427	5,800	5,800	5,800	0	0
<b>Finance</b>	<b>21,730</b>	<b>13,575</b>	<b>20,056</b>	<b>6,481</b>	<b>16,810</b>	<b>17,570</b>	<b>22,310</b>	<b>5,500</b>	<b>4,740</b>
Reimbursements - Prescriptions / Other	11,352	8,645	10,454	1,809	11,350	12,350	12,350	1,000	0
Employee Health Benefit Charges	1,157	870	816	(54)	1,400	1,160	1,160	(240)	0
Other	9,221	4,060	8,786	4,726	4,060	4,060	8,800	4,740	4,740
<b>Revenue</b>	<b>5,688</b>	<b>2,231</b>	<b>2,352</b>	<b>121</b>	<b>12,763</b>	<b>4,439</b>	<b>4,639</b>	<b>(8,124)</b>	<b>200</b>
Non-Profit Contribution Program	2,955	1,599	1,311	(288)	4,060	3,554	3,554	(506)	0
Casino Settlement Agreement Payments	1,909	0	0	0	7,618	0	0	(7,618)	0
Other	824	632	1,041	409	1,085	885	1,085	0	200
<b>City Treasurer (4)</b>	<b>10,676</b>	<b>1,696</b>	<b>349</b>	<b>(1,347)</b>	<b>5,434</b>	<b>4,859</b>	<b>6,359</b>	<b>925</b>	<b>1,500</b>
Interest Earnings	10,627	1,692	(1,142)	(2,834)	4,834	4,834	4,834	0	0
Other	49	4	1,491	1,487	600	25	1,525	925	1,500
<b>Free Library</b>	<b>783</b>	<b>310</b>	<b>816</b>	<b>506</b>	<b>775</b>	<b>775</b>	<b>875</b>	<b>100</b>	<b>100</b>
<b>Chief Administrative Officer</b>	<b>7,895</b>	<b>6,110</b>	<b>5,235</b>	<b>(875)</b>	<b>10,320</b>	<b>8,820</b>	<b>8,400</b>	<b>(1,920)</b>	<b>(420)</b>
Burglar Alarm Licenses Fees & Fines	4,463	3,169	2,460	(709)	4,875	4,875	4,375	(500)	(500)
Solid Waste Code Violations (SWEEP)	3,397	2,906	2,625	(281)	5,375	3,875	3,875	(1,500)	0
Other	35	35	150	115	70	70	150	80	80

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2022**  
(000 omitted)

Category	FY21 Actual	FISCAL YEAR 2022							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
							Adopted	Target	
<b>Register of Wills</b>	<b>4,448</b>	<b>3,070</b>	<b>3,742</b>	<b>672</b>	<b>3,950</b>	<b>4,385</b>	<b>4,385</b>	<b>435</b>	<b>0</b>
<b>Sheriff</b>	<b>195</b>	<b>0</b>	<b>69</b>	<b>69</b>	<b>8,485</b>	<b>5,648</b>	<b>148</b>	<b>(8,337)</b>	<b>(5,500)</b>
<b>First Judicial District</b>	<b>21,706</b>	<b>19,348</b>	<b>16,760</b>	<b>(2,588)</b>	<b>30,550</b>	<b>27,790</b>	<b>27,790</b>	<b>(2,760)</b>	<b>0</b>
Court Costs, Fees and Charges	15,444	13,500	11,677	(1,823)	20,000	18,000	18,000	(2,000)	0
Code Violation Fines	908	1,125	662	(463)	1,500	1,500	1,500	0	0
Moving Violation Fines (Traffic Court)	3,649	2,850	2,185	(665)	4,800	3,800	3,800	(1,000)	0
Forfeited Bail, Bail Fees (Clerk of Courts)	1,249	1,605	1,622	17	1,900	2,140	2,140	240	0
Other	456	268	614	346	2,350	2,350	2,350	0	0
<b>All Other</b>	<b>13,585</b>	<b>19,802</b>	<b>19,758</b>	<b>(44)</b>	<b>5,410</b>	<b>20,168</b>	<b>20,168</b>	<b>14,758</b>	<b>0</b>
<b>TOTAL LOCAL NON-TAX REVENUE</b>	<b>344,246</b>	<b>266,681</b>	<b>286,968</b>	<b>20,287</b>	<b>364,391</b>	<b>374,879</b>	<b>373,199</b>	<b>8,808</b>	<b>(1,680)</b>
<b>OTHER GOVERNMENTS</b>									
<b>PICA City Account (5)</b>	<b>509,026</b>	<b>352,489</b>	<b>378,841</b>	<b>26,352</b>	<b>490,842</b>	<b>503,556</b>	<b>509,849</b>	<b>19,007</b>	<b>6,293</b>
<b>Managing Director</b>	<b>26,000</b>	<b>230</b>	<b>185</b>	<b>(45)</b>	<b>12,815</b>	<b>230</b>	<b>51,230</b>	<b>38,415</b>	<b>51,000</b>
Emergency Preparedness	26,000	230	185	(45)	12,815	230	51,230	38,415	51,000
<b>Police</b>	<b>2,224</b>	<b>825</b>	<b>442</b>	<b>(383)</b>	<b>2,200</b>	<b>1,100</b>	<b>1,100</b>	<b>(1,100)</b>	<b>0</b>
State Reimbursement-Police Training	2,224	825	442	(383)	2,200	1,100	1,100	(1,100)	0
<b>Streets</b>	<b>2,805</b>	<b>2,500</b>	<b>2,537</b>	<b>37</b>	<b>3,325</b>	<b>3,325</b>	<b>3,325</b>	<b>0</b>	<b>0</b>
Snow Removal	2,500	2,500	2,500	0	2,500	2,500	2,500	0	0
Other	305	0	37	37	825	825	825	0	0
<b>Public Health (3)</b>	<b>73,756</b>	<b>31,999</b>	<b>37,639</b>	<b>5,640</b>	<b>61,020</b>	<b>69,180</b>	<b>69,215</b>	<b>8,195</b>	<b>35</b>
<b>Public Property</b>	<b>18,000</b>	<b>9,000</b>	<b>4,500</b>	<b>(4,500)</b>	<b>18,000</b>	<b>18,000</b>	<b>18,000</b>	<b>0</b>	<b>0</b>
PGW Rental	18,000	9,000	4,500	(4,500)	18,000	18,000	18,000	0	0
<b>Finance</b>	<b>174,801</b>	<b>170,993</b>	<b>169,312</b>	<b>(1,681)</b>	<b>175,399</b>	<b>173,261</b>	<b>173,261</b>	<b>(2,138)</b>	<b>0</b>
State Pension Fund Aid (Act 205)	82,038	79,906	79,906	0	82,038	79,906	79,906	(2,132)	0
State Wage Tax Relief Funding	86,285	86,280	86,280	0	86,286	86,280	86,280	(6)	0
State Police Fines	488	250	254	4	500	500	500	0	0
Gaming - Local Share Assessment	5,807	4,500	2,776	(1,724)	6,000	6,000	6,000	0	0
Other	183	57	96	39	575	575	575	0	0
<b>Revenue</b>	<b>25,557</b>	<b>21,892</b>	<b>18,247</b>	<b>(3,645)</b>	<b>43,784</b>	<b>43,784</b>	<b>43,784</b>	<b>0</b>	<b>0</b>
PPA - Parking/Violation/Fines	25,546	21,885	18,240	(3,645)	43,770	43,770	43,770	0	0
Other	11	7	7	0	14	14	14	0	0
<b>City Treasurer</b>	<b>5,102</b>	<b>4,214</b>	<b>90</b>	<b>(4,124)</b>	<b>4,124</b>	<b>4,214</b>	<b>4,249</b>	<b>125</b>	<b>35</b>
Retail Liquor License	978	90	90	0	0	90	125	125	35
State Utility Tax Refund	4,124	4,124	0	(4,124)	4,124	4,124	4,124	0	0
<b>First Judicial District</b>	<b>7,310</b>	<b>8,349</b>	<b>14,632</b>	<b>6,283</b>	<b>15,239</b>	<b>11,707</b>	<b>16,094</b>	<b>855</b>	<b>4,387</b>
State Reimbursement-Intensive Probation	438	1,806	8,037	6,231	4,882	4,882	9,269	4,387	4,387
State Reimbursement-County Court Costs	6,794	6,543	6,543	0	10,075	6,543	6,543	(3,532)	0
Other	78	0	52	52	282	282	282	0	0
<b>All Other</b>	<b>(7,983)</b>	<b>167</b>	<b>408</b>	<b>241</b>	<b>2,392</b>	<b>2,514</b>	<b>2,514</b>	<b>122</b>	<b>0</b>
<b>TOTAL OTHER GOVERNMENTS</b>	<b>836,598</b>	<b>602,658</b>	<b>626,833</b>	<b>24,175</b>	<b>829,140</b>	<b>830,871</b>	<b>892,621</b>	<b>63,481</b>	<b>61,750</b>

- (1) MDO special event reimbursement will be distributed to the departments where the cost was originally incurred.  
(2) Police overtime reimbursement revenue will be reduced to abate overtime cost.  
(3) See Table R-5 for detail.  
(4) Negative YTD revenue for investment earnings due to the full amortization of bond premium at the maturity date.

Summary Table R-5  
**QUARTERLY CITY MANAGERS REPORT**  
**Summary of Revenue**  
**Dept. of Human Services/Dept. of Public Health**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2022**  
(000 omitted)

AGENCY AND REVENUE SOURCE	FY21 Actual	FY 22 Adopted Budget	FY 22 Actual Year-to-Date	FY 22 Target Budget	FY 22 Current Projection	Increase/ (Decrease) vs Target
<b>PUBLIC HEALTH</b>						
<b>Local Non-Tax Revenue:</b>						
Payments for Patient Care	29,504	27,602	20,165	32,000	32,000	0
Managed Care -Nursing Home	23,428	21,925	21,729	22,000	22,000	0
Pharmacy Fees	5,148	3,350	3,717	4,350	4,350	0
Environmental User Fees	5,334	4,260	4,414	5,260	5,260	0
Other	1,782	500	1,677	1,800	1,800	0
<b>Subtotal Local Non-Tax</b>	<b>65,196</b>	<b>57,637</b>	<b>51,702</b>	<b>65,410</b>	<b>65,410</b>	<b>0</b>
<b>Revenue from Other Governments:</b>						
State:						
County Health	12,824	8,395	4,540	8,395	8,395	0
Medical Assistance-Outpatient (Health Centers)	24,901	21,894	13,883	24,812	24,812	0
Medical Assistance-Nursing Home	198	0	35	0	35	35
Capital Improvements-Nursing Home	343	0	0	0	0	0
Federal:						
Medicare-Outpatient (Health Centers)	2,170	2,791	1,589	2,791	2,791	0
Medicare-Home Care (Nursing Home)	1,290	1,476	565	1,415	1,415	0
Medical Assistance-Outpatient (Health Centers)	31,745	26,404	16,966	31,646	31,646	0
Medical Assistance-Nursing Home	242	0	43	43	43	0
Capital Improvements-Nursing Home	43	0	18	18	18	0
Summer Food Inspection	0	60	0	60	60	0
<b>Subtotal Other Governments</b>	<b>73,756</b>	<b>61,020</b>	<b>37,639</b>	<b>69,180</b>	<b>69,215</b>	<b>35</b>
<b>TOTAL PUBLIC HEALTH</b>	<b>138,952</b>	<b>118,657</b>	<b>89,341</b>	<b>134,590</b>	<b>134,625</b>	<b>35</b>
<b>HUMAN SERVICES</b>						
<b>Local Non-Tax Revenue:</b>						
Payments for Child Care - S.S.I.	1,678	1,800	1,299	1,544	1,544	0
Other	247	200	187	200	200	0
<b>Subtotal Local Non-Tax</b>	<b>1,925</b>	<b>2,000</b>	<b>1,486</b>	<b>1,744</b>	<b>1,744</b>	<b>0</b>
<b>TOTAL HUMAN SERVICES</b>	<b>1,925</b>	<b>2,000</b>	<b>1,486</b>	<b>1,744</b>	<b>1,744</b>	<b>0</b>

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

**Quarterly City Managers Report**

FOR THE PERIOD ENDING MARCH 31, 2022

**GENERAL FUND**

**OBLIGATIONS**

**Table O-1**  
**Analysis of Forecast Year-End Departmental Obligations**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2022**

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2022 for FY 2022  Reasons/Comments
Civil Service Commission - Labor Reserve	\$2.5			Release Labor Reserve for labor agreements and fringe benefits
Various		(\$2.5)		Collective bargaining increases for Sheriff, Register of Wills, and Local 810
Fleet		(\$2.8)		Higher than anticipated obligations for fuel and parts
Law		(\$2.6)		Higher than anticipated contractual obligations
Managing Director	\$23.9	(\$6.1)		Rollover from FY22 to FY23 for Community Partnership Grants, increases for departmental support, payroll expenses lower than anticipated due to vacancies
Chief Administrative Office	\$3.0			Rollover from FY22 to FY23 for Operational Transformation Fund
OIT		(\$10.0)		Increase for public safety radios
Public Property-Space Rentals		(\$2.5)		Higher than anticipated obligations for leases
Sinking Fund	\$4.0			Decrease for debt service due to lower than anticipated payments
Streets	\$1.6			Lower than anticipated snow rental projections
Various	\$1.9	(\$3.0)		Higher than anticipated obligations
<b>TOTAL VARIANCE FROM TARGET BUDGET PLAN</b>	<b>\$36.9</b>	<b>(\$29.5)</b>	<b>\$7.4</b>	
<b>Difference between FY2022 Adopted Budget and FY2022 Target Budget Plan Obligations</b>	<b>\$0.0</b>	<b>(\$103.1)</b>	<b>(\$103.1)</b>	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
<b>TOTAL VARIANCE FROM BUDGET</b>	<b>\$36.9</b>	<b>(\$132.6)</b>	<b>(\$95.7)</b>	

Note: The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2022

DEPARTMENT	FY 2021 ACTUAL	FISCAL YEAR 2022 YEAR TO DATE			FISCAL YEAR 2022 FULL YEAR				
		TARGET BUDGET	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER	
		PLAN						ADOPTED BUDGET	TARGET
Art Museum Subsidy	2,040,000	1,530,000	1,530,000	0	2,040,000	2,040,000	2,040,000	0	0
Auditing (City Controller's Office)	9,824,760	7,369,031	7,369,031	0	9,853,289	10,308,438	10,308,438	(455,149)	0
Board of Ethics	817,525	598,092	598,092	0	975,196	998,750	998,750	(23,554)	0
Board of Revision of Taxes	1,049,649	759,997	759,997	0	1,053,462	1,074,975	1,074,975	(21,513)	0
City Commissioners (Election Board)	20,871,241	12,414,353	12,414,353	0	18,046,852	22,369,560	22,369,560	(4,322,708)	0
City Council	17,009,546	12,177,701	12,177,701	0	18,677,973	18,864,888	19,496,893	(818,920)	(632,005)
City Treasurer	1,714,804	2,102,376	2,102,376	0	4,740,997	4,651,040	4,651,040	89,957	0
Civil Service Commission	170,033	127,221	127,221	0	25,207,742	6,960,820	4,286,148	20,921,594	2,674,672
Commerce	3,332,692	10,317,319	10,317,319	0	14,640,094	14,268,497	14,268,497	371,597	0
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0	0
Commerce-Economic Stimulus	2,957,678	5,834,550	5,834,550	0	6,015,000	5,834,550	5,834,550	180,450	0
District Attorney	42,026,933	32,707,433	32,707,433	0	40,431,659	42,689,582	42,689,582	(2,257,923)	0
Finance	56,342,371	23,564,115	23,564,115	0	41,126,320	43,555,754	43,805,754	(2,679,434)	(250,000)
Finance-Budget Stabilization Reserve	0	0	0	0	0	0	0	0	0
Finance-Disability-Reg #32 Payroll	2,167,137	1,840,134	1,840,134	0	2,293,165	2,293,165	2,293,165	0	0
Finance-Recession Reserve and Reopening	0	0	0	0	75,000,000	42,500,000	42,500,000	32,500,000	0
Finance-Community College Subsidy	41,628,751	48,128,075	48,128,075	0	48,128,075	48,128,075	48,128,075	0	0
Finance - Employee Benefits *	1,270,300,692	1,241,307,821	1,241,307,821	0	1,438,592,740	1,504,750,683	1,504,836,775	(66,244,035)	(86,092)
Unemployment Compensation	2,208,454	1,573,300	1,573,300	0	5,465,975	5,465,975	5,465,975	0	0
Employee Disability	70,087,502	65,087,464	65,087,464	0	78,457,582	78,457,582	78,457,582	0	0
Pension Obligation Bonds	27,849,355	104,777,475	104,777,475	0	91,659,334	91,240,224	91,240,224	419,110	0
Pension	580,498,802	643,051,504	643,051,504	0	634,278,330	636,937,708	636,937,708	(2,659,378)	0
Pension-Sales Tax	55,204,374	0	0	0	48,212,289	74,219,412	74,219,412	(26,007,123)	0
Pension-Plan 10	867,102	473,164	473,164	0	450,000	450,000	450,000	0	0
FICA	81,513,022	61,332,317	61,332,317	0	87,771,546	89,305,363	89,391,455	(1,619,909)	(86,092)
Flex Cash Payments	567,761	830,862	830,862	0	1,000,000	3,623,295	3,623,295	(2,623,295)	0
Health / Medical	440,010,762	356,369,256	356,369,256	0	476,762,684	510,516,124	510,516,124	(33,753,440)	0
Group Life Insurance	4,812,435	3,154,127	3,154,127	0	8,850,000	8,850,000	8,850,000	0	0
Group Legal	6,501,573	4,489,427	4,489,427	0	5,535,000	5,535,000	5,535,000	0	0
Tool Allowance	179,550	168,925	168,925	0	150,000	150,000	150,000	0	0
Finance-Hero Scholarship Awards	0	54,000	54,000	0	25,000	25,000	54,000	(29,000)	(29,000)
Finance-Indemnities	(5,535,036)	38,876,141	38,876,141	0	49,246,000	49,246,000	49,246,000	0	0
Finance-Refunds	14,153	19,694	19,694	0	250,000	250,000	250,000	0	0
Finance-School District Contribution	252,578,558	191,964,901	191,964,901	0	255,953,201	255,953,201	255,953,201	0	0
Finance-Witness Fees	31,007	148,807	148,807	0	171,518	171,518	171,518	0	0
Fire	344,502,428	258,794,960	258,794,960	0	361,066,229	373,167,463	373,167,463	(12,101,234)	0
First Judicial District	114,312,315	79,003,779	79,003,779	0	116,199,029	118,825,285	119,749,157	(3,550,128)	(923,872)
Fleet Services	41,916,725	36,626,856	36,626,856	0	45,346,718	47,236,065	50,074,107	(4,727,389)	(2,838,042)
Fleet Services - Vehicle Purchases	13,352,566	9,057,518	9,057,518	0	9,745,852	9,745,852	9,745,852	0	0
Free Library	40,116,664	30,435,011	30,435,011	0	42,786,864	45,326,677	45,326,677	(2,539,813)	0
Human Relations Commission	2,285,473	1,666,268	1,666,268	0	2,387,728	2,526,595	2,526,595	(138,867)	0
Human Services	154,211,458	154,681,113	154,681,113	0	178,273,808	181,234,022	181,234,022	(2,960,214)	0
Labor	2,377,751	1,872,074	1,872,074	0	3,313,659	3,258,494	3,418,494	(104,835)	(160,000)
Law	16,219,764	14,764,074	14,764,074	0	18,947,270	19,259,000	21,872,000	(2,924,730)	(2,613,000)
Licenses & Inspections	37,334,864	28,374,786	28,374,786	0	38,934,445	41,049,086	40,049,086	(1,114,641)	1,000,000
L&I-Board of Building Standards	85,061	53,936	53,936	0	82,018	82,151	82,151	(133)	0
L&I-Board of L & I Review	129,012	101,193	101,193	0	176,071	181,598	181,598	(5,527)	0

\*Pension charges will be distributed to other funds at fiscal year-end.

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TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING MARCH 31, 2022

DEPARTMENT	FY 2021 ACTUAL	FISCAL YEAR 2022 YEAR TO DATE			FISCAL YEAR 2022 FULL YEAR				
		TARGET BUDGET	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER	
		PLAN						ADOPTED BUDGET	TARGET
Managing Director's Office	63,448,139	67,460,075	67,460,075	0	125,584,461	125,880,993	108,071,700	17,512,761	17,809,293
Managing Director-Legal Services	50,635,963	52,404,449	52,404,449	0	52,404,449	52,404,449	52,404,449	0	0
Mayor's Office	6,480,074	4,527,487	4,527,487	0	6,714,201	6,782,234	6,832,234	(118,033)	(50,000)
Mayor's Office-Scholarships	196,500	130,000	130,000	0	100,000	135,000	135,000	(35,000)	0
Mayor's Office-Comm. Empowerment & Opp.	45,000	802,000	802,000	0	1,509,000	1,509,000	1,509,000	0	0
Mural Arts Program	2,122,763	2,358,137	2,358,137	0	2,652,179	2,659,013	2,659,013	(6,834)	0
Office of Behavioral Hlth & Intellectual disAbility	15,477,402	21,621,148	21,621,148	0	23,546,932	23,579,056	23,579,056	(32,124)	0
Office of the Chief Administrative Officer	5,822,476	4,865,750	4,865,750	0	10,944,536	10,708,161	7,736,085	3,208,451	2,972,076
Office of Children and Families	418,820	303,611	303,611	0	442,000	447,742	447,742	(5,742)	0
Office of Homeless Services	44,781,994	51,216,513	51,216,513	0	55,321,342	55,800,860	56,258,172	(936,830)	(457,312)
Office of Human Resources	5,717,867	4,407,242	4,407,242	0	6,470,804	6,623,583	6,623,583	(152,779)	0
Office of Innovation and Technology-Base	75,346,693	54,092,914	54,092,914	0	78,787,583	80,129,051	90,129,051	(11,341,468)	(10,000,000)
Office of Innovation and Technology-911	15,411,322	17,416,253	17,416,253	0	31,334,577	31,334,577	31,334,577	0	0
Office of the Inspector General	1,369,200	1,110,742	1,110,742	0	1,607,423	1,581,202	1,581,202	26,221	0
Office of Property Assessment	15,213,643	10,911,829	10,911,829	0	16,783,833	17,223,695	17,223,695	(439,862)	0
Office of Sustainability	1,081,900	1,041,502	1,041,502	0	1,574,587	1,537,959	1,537,959	36,628	0
Parks and Recreation	52,622,772	46,978,691	46,978,691	0	62,564,553	65,369,958	65,369,958	(2,805,405)	0
Planning & Development	14,706,453	11,723,926	11,723,926	0	17,073,828	17,428,742	17,428,742	(354,914)	0
Police	759,140,543	525,732,733	525,732,733	0	729,347,734	758,034,454	758,034,454	(28,686,720)	0
Prisons	219,172,828	177,335,777	177,335,777	0	237,651,313	251,402,740	251,402,740	(13,751,427)	0
Procurement	5,856,103	3,016,809	3,016,809	0	6,056,338	6,185,836	6,185,836	(129,498)	0
Public Health	156,193,405	124,384,038	124,384,038	0	163,004,196	165,741,188	165,091,188	(2,086,992)	650,000
Public Property	64,650,999	42,234,251	42,234,251	0	73,425,346	73,515,244	73,915,244	(489,898)	(400,000)
Public Property-SEPTA Subsidy	84,608,000	65,910,500	65,910,500	0	91,214,000	91,214,000	91,214,000	0	0
Public Property-Space Rentals	25,007,711	30,427,005	30,427,005	0	30,631,626	29,845,243	32,345,243	(1,713,617)	(2,500,000)
Public Property-Utilities	23,599,406	22,294,483	22,294,483	0	24,875,748	24,875,748	24,875,748	0	0
Records	3,671,829	3,064,567	3,064,567	0	3,912,713	4,162,493	4,162,493	(249,780)	0
Register of Wills	4,479,180	3,168,483	3,168,483	0	4,281,429	4,322,681	4,426,264	(144,835)	(103,583)
Revenue	27,834,085	16,964,618	16,964,618	0	26,943,273	26,614,882	26,614,882	328,391	0
Sheriff	27,636,660	19,069,925	19,069,925	0	26,795,874	26,990,159	29,277,284	(2,481,410)	(2,287,125)
Sinking Fund Commission (Debt Service)	273,785,517	253,579,391	253,579,391	0	297,227,515	297,227,515	293,227,515	4,000,000	4,000,000
Streets-Disposal	58,526,944	38,322,870	38,322,870	0	59,762,580	55,762,580	55,762,580	4,000,000	0
Streets	111,504,782	87,714,484	87,714,484	0	113,672,053	121,192,129	119,592,129	(5,920,076)	1,600,000
<b>TOTAL GENERAL FUND</b>	<b>4,717,753,548</b>	<b>4,028,865,532</b>	<b>4,028,865,532</b>	<b>0</b>	<b>5,268,946,000</b>	<b>5,372,048,951</b>	<b>5,364,672,941</b>	<b>(95,726,941)</b>	<b>7,376,010</b>

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR					
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget	
<b>Auditing</b>												
Full-Time Positions	124	121	118	109	109	0	135	135	135	0	0	
Class 100 Total Oblig./Approp.	8,650,965	9,466,389	9,311,029	7,002,686	7,002,686	0	9,330,839	9,785,988	9,785,988	(455,149)	0	
Class 100 Overtime Oblig./Approp.	73,243	60,388	39,619	37,500	56,751	(19,251)	80,000	50,000	60,000	20,000	(10,000)	
<b>Board of Ethics</b>												
Full-Time Positions	10	7	9	9	9	0	10	10	10	0	0	
Class 100 Total Oblig./Approp.	875,033	922,164	801,988	587,478	587,478	0	915,196	938,750	938,750	(23,554)	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	
<b>Board of Revision of Taxes</b>												
Full-Time Positions	11	14	15	14	14	0	16	16	16	0	0	
Class 100 Total Oblig./Approp.	928,286	1,044,789	1,002,561	707,033	707,033	0	997,835	1,019,348	1,019,348	(21,513)	0	
Class 100 Overtime Oblig./Approp.	190	1,967	45	2,250	1,801	449	0	3,000	3,000	(3,000)	0	
<b>City Commissioners</b>												
Full-Time Positions	94	98	137	118	118	0	106	106	106	0	0	
Class 100 Total Oblig./Approp.	5,830,533	7,075,077	8,293,480	5,215,836	5,215,836	0	8,413,534	10,936,150	10,936,150	(2,522,616)	0	
Class 100 Overtime Oblig./Approp.	1,033,718	1,592,963	1,531,588	790,003	709,531	80,472	1,053,337	1,053,337	1,053,337	0	0	
<b>City Council</b>												
Full-Time Positions	197	180	182	178	178	0	188	188	188	0	0	
Class 100 Total Oblig./Approp.	14,104,805	14,433,197	14,051,449	10,146,786	10,146,786	0	15,627,138	15,814,053	15,853,058	(225,920)	(39,005)	
Class 100 Overtime Oblig./Approp.	2,882	0	245	0	0	0	0	0	0	0	0	
<b>City Representative</b>												
Full-Time Positions	8	5	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	714,833	683,372	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	2,239	0	0	0	0	0	0	0	0	0	0	
<b>City Treasurer</b>												
Full-Time Positions	16	16	16	17	17	0	18	18	18	0	0	
Class 100 Total Oblig./Approp.	1,098,380	1,268,936	1,230,203	979,899	979,899	0	1,395,075	1,447,348	1,447,348	(52,273)	0	
Class 100 Overtime Oblig./Approp.	3,927	8,586	56,626	46,551	48,408	(1,857)	10,000	62,068	62,068	(52,068)	0	

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Adopted Budget	Target Budget
<b>Civil Service Commission</b>											
Full-Time Positions	2	2	1	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	168,597	160,826	140,533	97,721	97,721	0	177,148	179,944	179,944	(2,796)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Commerce</b>											
Full-Time Positions	48	44	37	31	31	0	51	51	51	0	0
Class 100 Total Oblig./Approp.	3,028,159	3,453,180	2,499,341	1,830,006	1,830,006	0	3,614,341	3,681,294	3,681,294	(66,953)	0
Class 100 Overtime Oblig./Approp.	5,257	6,816	0	3,750	0	3,750	10,000	5,000	0	10,000	5,000
<b>District Attorney</b>											
Full-Time Positions	491	545	521	521	512	9	540	540	540	0	0
Class 100 Total Oblig./Approp.	34,265,564	38,029,618	38,421,902	29,302,807	29,302,807	0	36,562,904	38,812,427	38,812,427	(2,249,523)	0
Class 100 Overtime Oblig./Approp.	155,103	135,138	141,860	123,000	284,198	(161,198)	164,000	164,000	164,000	0	0
<b>Finance</b>											
Full-Time Positions	116	119	119	118	118	0	132	129	129	3	0
Class 100 Total Oblig./Approp.	7,756,138	9,222,201	9,293,924	7,082,179	7,082,179	0	10,185,891	10,315,325	10,315,325	(129,434)	0
Class 100 Overtime Oblig./Approp.	74,302	74,119	128,747	103,267	91,910	11,357	85,259	137,689	137,689	(52,430)	0
<b>Finance - Reg #32 Disability</b>											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,413,758	1,092,451	2,167,137	1,840,134	1,840,134	0	2,293,165	2,293,165	2,293,165	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Fire</b>											
Full-Time Positions	2,530	2,628	2,678	2,684	2,684	0	3,368	2,928	2,928	440	0
Class 100 Total Oblig./Approp.	283,319,650	303,857,650	318,512,653	249,079,994	249,079,994	0	332,992,022	344,579,456	344,579,456	(11,587,434)	0
Class 100 Overtime Oblig./Approp.	50,943,620	63,932,091	62,597,682	52,338,203	48,253,830	4,084,373	69,784,271	69,784,271	65,084,271	4,700,000	4,700,000
<b>First Judicial District</b>											
Full-Time Positions	1,842	1,825	1,773	1,693	1,693	0	1,822	1,822	1,822	0	0
Class 100 Total Oblig./Approp.	100,719,400	103,276,427	102,667,998	70,678,461	70,678,461	0	105,324,122	107,950,378	108,874,250	(3,550,128)	(923,872)
Class 100 Overtime Oblig./Approp.	24,242	47,641	12,832	18,630	5,923	12,707	94,840	24,840	24,840	70,000	0

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR					
				Target Budget Plan	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection		
					Actual	(Over) Under Target Budget				(Over) Under		
				Actual	Actual	Target Budget	Budget	Budget	Projection	Adopted Budget	Target Budget	
<b>Fleet Services</b>												
Full-Time Positions	286	282	268	261	261	0	315	315	315	0	0	
Class 100 Total Oblig./Approp.	18,501,080	18,563,332	17,982,245	12,677,612	12,677,612	0	19,260,680	20,150,027	20,150,027	(889,347)	0	
Class 100 Overtime Oblig./Approp.	2,406,919	1,679,115	1,413,920	1,222,371	1,304,500	(82,129)	1,629,828	1,629,828	1,929,828	(300,000)	(300,000)	
<b>Free Library</b>												
Full-Time Positions	651	677	634	620	620	0	715	715	715	0	0	
Class 100 Total Oblig./Approp.	38,004,616	41,221,658	36,056,416	26,593,336	26,593,336	0	38,171,857	41,456,287	41,456,287	(3,284,430)	0	
Class 100 Overtime Oblig./Approp.	1,667,956	1,646,292	325,884	410,250	335,803	74,447	1,885,000	547,000	547,000	1,338,000	0	
<b>Human Relations Commission</b>												
Full-Time Positions	32	34	32	31	31	0	33	33	33	0	0	
Class 100 Total Oblig./Approp.	2,071,428	2,286,672	2,267,083	1,644,449	1,644,449	0	2,325,040	2,463,907	2,463,907	(138,867)	0	
Class 100 Overtime Oblig./Approp.	0	23	4,569	0	16,392	(16,392)	0	0	0	0	0	
<b>Human Services</b>												
Full-Time Positions	396	437	492	492	492	0	492	492	492	0	0	
Class 100 Total Oblig./Approp. *	22,738,842	22,404,173	28,025,714	17,025,748	17,025,748	0	32,182,866	34,254,330	34,254,330	(2,071,464)	0	
Class 100 Overtime Oblig./Approp. *	2,644,765	2,993,692	3,324,490	2,841,776	2,141,960	699,816	3,789,034	3,789,034	3,789,034	0	0	
<i>*DHS expenses are transferred from the Grants Fd. at the end of the fiscal year.</i>												
<b>Labor</b>												
Full-Time Positions	22	27	26	25	25	0	39	37	37	2	0	
Class 100 Total Oblig./Approp.	1,586,766	1,945,732	1,991,712	1,580,565	1,580,565	0	2,939,422	2,884,257	2,884,257	55,165	0	
Class 100 Overtime Oblig./Approp.	274	986	59	4,463	6,336	(1,873)	35,950	5,950	8,950	27,000	(3,000)	
<b>Law</b>												
Full-Time Positions	128	130	127	171	171	0	180	180	180	0	0	
Class 100 Total Oblig./Approp.	8,802,032	9,733,493	9,640,029	9,523,558	9,523,558	0	13,329,167	13,740,897	13,740,897	(411,730)	0	
Class 100 Overtime Oblig./Approp.	72	6	6,050	0	0	0	0	0	0	0	0	
<b>Licenses &amp; Inspections</b>												
Full-Time Positions	372	394	372	359	359	0	426	426	426	0	0	
Class 100 Total Oblig./Approp.	23,626,633	24,986,716	24,779,256	17,253,473	17,253,473	0	24,577,968	25,792,609	25,792,609	(1,214,641)	0	
Class 100 Overtime Oblig./Approp.	1,432,352	1,408,144	845,614	754,660	905,399	(150,739)	1,156,213	1,006,213	1,106,213	50,000	(100,000)	

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TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
					Actual	(Over) Under Target Budget				Adopted Budget	Target Budget
<b>L&amp;I-Board of Building Standards</b>											
Full-Time Positions	1	1	1	2	1	1	1	1	1	0	0
Class 100 Total Oblig./Approp.	83,562	79,592	85,061	53,936	53,936	0	82,018	82,151	82,151	(133)	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>L&amp;I-Board of L &amp; I Review</b>											
Full-Time Positions	2	2	1	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	129,561	126,329	118,576	90,757	90,757	0	165,635	171,162	171,162	(5,527)	0
Class 100 Overtime Oblig./Approp.	1,164	35	0	1,725	2,491	(766)	0	2,300	3,300	(3,300)	(1,000)
<b>Managing Director</b>											
Full-Time Positions	307	287	290	305	305	0	456	450	450	6	0
Class 100 Total Oblig./Approp.	20,519,487	40,052,290	28,719,552	20,329,713	20,329,713	0	43,754,013	44,046,920	35,139,821	8,614,192	8,907,099
Class 100 Overtime Oblig./Approp.	501,777	1,088,557	824,568	520,988	413,938	107,050	864,650	694,650	544,650	320,000	150,000
<b>Mayor's Office</b>											
Full-Time Positions	51	61	61	59	59	0	62	62	62	0	0
Class 100 Total Oblig./Approp.	4,779,593	5,526,098	5,574,446	4,027,982	4,027,982	0	5,892,600	5,970,633	5,920,633	(28,033)	50,000
Class 100 Overtime Oblig./Approp.	0	88	0	0	0	0	0	0	0	0	0
<b>Mayor's Office of Community Empowerment and Opportunity</b>											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	90,000	90,000	45,000	0	0	0	45,000	45,000	45,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Mural Arts Program</b>											
Full-Time Positions	11	10	8	8	8	0	10	10	10	0	0
Class 100 Total Oblig./Approp.	587,931	598,178	577,153	292,527	292,527	0	586,569	593,403	593,403	(6,834)	0
Class 100 Overtime Oblig./Approp.	16,444	11,874	2,317	12,750	3,386	9,364	17,000	17,000	17,000	0	0
<b>Office of Arts and Culture</b>											
Full-Time Positions	7	2	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	453,399	544,982	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	40	150	0	0	0	0	0	0	0	0	0

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**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR					
				Target Budget Plan	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection		
					Actual	(Over) Under Target Budget				Adopted Budget	Target Budget	
<b>Office of Behavioral Health and Intellectual disAbility</b>												
Full-Time Positions	16	24	23	23	23	0	47	46	46	1	0	
Class 100 Total Oblig./Approp.	1,580,748	1,550,431	1,546,510	1,270,470	1,270,470	0	2,980,922	2,963,046	2,963,046	17,876	0	
Class 100 Overtime Oblig./Approp.	6,906	6,636	7,582	56,428	33,053	23,375	4,000	75,237	45,237	(41,237)	30,000	
<b>Office of the Chief Administrative Officer</b>												
Full-Time Positions	56	64	59	66	66	0	77	72	72	5	0	
Class 100 Total Oblig./Approp.	3,831,785	4,435,378	4,005,063	2,947,268	2,947,268	0	5,062,173	4,825,798	4,605,680	456,493	220,118	
Class 100 Overtime Oblig./Approp.	21,904	2,621	443	2,399	498	1,901	8,198	3,198	698	7,500	2,500	
<b>Office of Children and Families</b>												
Full-Time Positions	32	40	3	2	2	0	3	3	3	0	0	
Class 100 Total Oblig./Approp.	2,318,022	2,789,271	418,820	303,611	303,611	0	442,000	447,742	447,742	(5,742)	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	
<b>Office of Homeless Services</b>												
Full-Time Positions	151	151	127	120	120	0	162	162	162	0	0	
Class 100 Total Oblig./Approp.	9,056,465	9,589,667	7,600,652	6,505,215	6,505,215	0	9,307,467	9,786,985	9,786,985	(479,518)	0	
Class 100 Overtime Oblig./Approp.	201,728	332,810	314,954	109,125	109,907	(782)	200,500	145,500	145,500	55,000	0	
<b>Office of Human Resources</b>												
Full-Time Positions	77	79	75	72	72	0	80	80	80	0	0	
Class 100 Total Oblig./Approp.	4,913,051	5,185,267	5,133,178	3,673,109	3,673,109	0	5,223,802	5,426,581	5,426,581	(202,779)	0	
Class 100 Overtime Oblig./Approp.	45,485	63,347	81,009	66,000	69,214	(3,214)	0	88,000	88,000	(88,000)	0	
<b>Office of Innovation and Technology</b>												
Full-Time Positions	277	317	313	303	303	0	364	343	343	21	0	
Class 100 Total Oblig./Approp.	20,875,286	24,148,702	24,142,550	18,456,848	18,456,848	0	28,131,196	26,710,814	26,710,814	1,420,382	0	
Class 100 Overtime Oblig./Approp.	489,644	486,875	350,274	379,079	378,049	1,030	418,439	505,439	505,439	(87,000)	0	
<i>OIT-Base</i>												
Full-Time Positions	265	301	299	291	291	0	348	327	327	21	0	
Class 100 Total Oblig./Approp.	19,846,610	22,772,627	22,946,742	17,595,702	17,595,702	0	26,789,649	25,369,267	25,369,267	1,420,382	0	
Class 100 Overtime Oblig./Approp.	454,207	448,945	314,614	339,026	339,008	18	355,035	452,035	452,035	(97,000)	0	

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**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection	
					Actual	(Over) Under Target Budget				Adopted Budget	Target Budget
<b>OIT-911</b>											
Full-Time Positions	12	16	14	12	12	0	16	16	16	0	0
Class 100 Total Oblig./Approp.	1,028,676	1,376,075	1,195,808	861,146	861,146	0	1,341,547	1,341,547	1,341,547	0	0
Class 100 Overtime Oblig./Approp.	35,437	37,930	35,660	40,053	39,041	1,012	63,404	53,404	53,404	10,000	0
<b>Office of the Inspector General</b>											
Full-Time Positions	18	16	18	16	16	0	19	19	19	0	0
Class 100 Total Oblig./Approp.	1,415,627	1,397,115	1,283,300	1,017,700	1,017,700	0	1,504,223	1,478,002	1,478,002	26,221	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
<b>Office of Property Assessment</b>											
Full-Time Positions	196	195	190	184	184	0	223	215	215	8	0
Class 100 Total Oblig./Approp.	12,500,926	13,142,246	13,393,546	9,794,950	9,794,950	0	14,395,213	14,835,075	14,835,075	(439,862)	0
Class 100 Overtime Oblig./Approp.	94,062	73,955	42,002	40,500	30,709	9,791	110,000	54,000	54,000	56,000	0
<b>Office of Sustainability</b>											
Full-Time Positions	9	7	8	11	11	0	12	13	13	(1)	0
Class 100 Total Oblig./Approp.	548,133	566,858	484,422	546,390	546,390	0	722,621	822,993	822,993	(100,372)	0
Class 100 Overtime Oblig./Approp.	139	79	0	0	0	0	0	0	0	0	0
<b>Parks and Recreation</b>											
Full-Time Positions	647	647	644	601	601	0	763	763	763	0	0
Class 100 Total Oblig./Approp.	48,579,951	50,465,519	42,876,919	37,306,973	37,306,973	0	52,352,786	53,658,191	53,257,946	(905,160)	400,245
Class 100 Overtime Oblig./Approp.	3,538,131	3,182,453	2,083,704	2,412,503	2,704,145	(291,642)	3,116,670	3,216,670	3,416,670	(300,000)	(200,000)
<b>Planning and Development</b>											
Full-Time Positions	56	55	55	54	54	0	62	62	62	0	0
Class 100 Total Oblig./Approp.	4,695,950	4,778,297	4,510,200	3,329,251	3,329,251	0	4,873,604	5,228,518	5,228,518	(354,914)	0
Class 100 Overtime Oblig./Approp.	14,817	13,575	9,507	18,362	18,269	93	0	24,482	24,482	(24,482)	0
<b>Police</b>											
Full-Time Positions	7,241	7,175	6,869	6,759	6,759	0	7,304	7,304	7,304	0	0
Class 100 Total Oblig./Approp.	685,445,815	736,072,678	708,324,818	506,590,428	506,590,428	0	704,349,409	731,821,929	731,221,929	(26,872,520)	600,000
Class 100 Overtime Oblig./Approp.*	61,647,723	78,667,457	64,896,010	52,525,069	55,090,434	(2,565,365)	60,033,425	70,033,425	72,833,425	(12,800,000)	(2,800,000)

\*Police OT is abated as reimbursements occur

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**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
<b>Prisons</b>											
Full-Time Positions	2,130	1,975	1,620	1,427	1,427	0	2,186	2,186	2,186	0	0
Class 100 Total Oblig./Approp.	138,537,912	137,253,128	118,472,913	78,418,236	78,418,236	0	132,739,167	133,890,594	133,890,594	(1,151,427)	0
Class 100 Overtime Oblig./Approp.	24,169,020	26,918,548	24,602,298	18,918,825	21,186,299	(2,267,474)	23,725,100	25,225,100	26,225,100	(2,500,000)	(1,000,000)
<b>Procurement</b>											
Full-Time Positions	41	42	35	35	35	0	42	42	42	0	0
Class 100 Total Oblig./Approp.	2,402,513	2,519,208	2,434,690	1,913,066	1,913,066	0	2,648,235	2,777,733	2,777,733	(129,498)	0
Class 100 Overtime Oblig./Approp.	5,647	5,390	11,124	1,500	1,224	276	0	2,000	2,000	(2,000)	0
<b>Public Health</b>											
Full-Time Positions	752	739	716	705	705	0	822	822	822	0	0
Class 100 Total Oblig./Approp.	57,173,653	60,130,461	58,289,725	44,182,277	44,182,277	0	59,267,291	62,004,283	61,762,283	(2,494,992)	242,000
Class 100 Overtime Oblig./Approp.	2,346,586	2,602,722	2,319,808	1,879,158	1,765,947	113,211	2,505,544	2,505,544	2,255,544	250,000	250,000
<b>Public Property</b>											
Full-Time Positions	135	119	142	136	136	0	156	156	156	0	0
Class 100 Total Oblig./Approp.	8,875,590	8,610,609	9,847,147	7,211,771	7,211,771	0	10,098,527	10,548,425	10,548,425	(449,898)	0
Class 100 Overtime Oblig./Approp.	839,027	800,350	195,014	180,311	183,689	(3,378)	230,414	240,414	240,414	(10,000)	0
<b>Records</b>											
Full-Time Positions	55	51	51	48	48	0	54	58	58	(4)	0
Class 100 Total Oblig./Approp.	2,983,490	2,995,101	2,823,021	2,302,034	2,302,034	0	3,009,970	3,259,750	3,259,750	(249,780)	0
Class 100 Overtime Oblig./Approp.	63,145	55,381	65,664	175,242	202,639	(27,397)	37,456	233,656	273,656	(236,200)	(40,000)
<b>Register of Wills</b>											
Full-Time Positions	70	66	70	67	67	0	71	71	71	0	0
Class 100 Total Oblig./Approp.	4,262,942	4,523,524	4,174,663	2,958,705	2,958,705	0	3,956,193	3,997,445	4,101,028	(144,835)	(103,583)
Class 100 Overtime Oblig./Approp.	1,488	399	231	0	5,641	(5,641)	0	0	6,000	(6,000)	(6,000)
<b>Revenue</b>											
Full-Time Positions	405	402	386	329	329	0	399	399	399	0	0
Class 100 Total Oblig./Approp.	22,700,386	23,489,160	22,277,095	14,762,531	14,762,531	0	20,380,548	21,518,547	21,518,547	(1,137,999)	0
Class 100 Overtime Oblig./Approp.	367,414	295,650	85,746	150,000	125,912	24,088	300,000	200,000	200,000	100,000	0

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**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING MARCH 31, 2022

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR					
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
<b>Sheriff</b>												
Full-Time Positions	355	385	367	343	343	0	428	428	428	0	0	
Class 100 Total Oblig./Approp.	27,638,571	28,049,726	26,258,562	18,329,824	18,329,824	0	25,192,450	25,386,735	26,432,510	(1,240,060)	(1,045,775)	
Class 100 Overtime Oblig./Approp.	6,163,832	4,797,577	2,799,955	2,351,282	2,628,690	(277,408)	2,685,042	3,135,042	3,335,042	(650,000)	(200,000)	
<b>Streets</b>												
Full-Time Positions	1,736	1,925	1,941	2,078	2,078	0	2,045	2,134	2,134	(89)	0	
Class 100 Total Oblig./Approp.	83,603,511	90,344,142	88,868,951	73,445,962	73,445,962	0	90,986,330	99,375,076	99,375,076	(8,388,746)	0	
Class 100 Overtime Oblig./Approp.	15,557,607	15,039,549	16,469,836	10,614,382	13,618,636	(3,004,254)	11,752,509	14,152,509	15,652,509	(3,900,000)	(1,500,000)	
<b>TOTAL GENERAL FUND</b>												
Full-Time Positions	22,210	22,422	21,630	21,208	21,198	10	24,438	24,046	24,046	392	0	
Class 100 Total Oblig./Approp.	1,749,789,358	1,874,182,010	1,811,423,186	1,330,911,295	1,330,911,295	0	1,888,766,172	1,960,169,471	1,951,862,244	(63,096,072)	8,307,227	
Class 100 Overtime Oblig./Approp.	176,564,791	208,034,045	185,591,876	149,112,302	152,735,512	(3,623,210)	185,786,679	198,816,396	199,838,896	(14,052,217)	(1,022,500)	

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Table O-4  
**QUARTERLY CITY MANAGERS REPORT**  
**PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING MARCH 31, 2022**

Department	FY 2021 Actual	Fiscal Year 2022 Year To Date			Fiscal Year 2022 Full Year			Current Projection (Over)/Under	
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Target Budget	Current Projection	Adopt. Budget	Current Target
<b>Commerce</b>									
Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0	0
Economic Stimulus*	2,957,678	5,834,550	5,834,550	0	6,015,000	5,834,550	5,834,550	180,450	0
All Other	826,977	8,045,834	8,045,834	0	10,499,099	10,060,549	10,060,549	438,550	0
<b>Total Commerce</b>	<b>18,784,655</b>	<b>28,880,384</b>	<b>28,880,384</b>	<b>0</b>	<b>31,514,099</b>	<b>30,895,099</b>	<b>30,895,099</b>	<b>619,000</b>	<b>0</b>
<b>Human Services</b>	123,364,759	136,852,703	136,852,703	0	142,585,334	143,474,084	143,474,084	(888,750)	0
<b>Managing Director</b>									
Legal Services	50,635,963	52,404,449	52,404,449	0	52,404,449	52,404,449	52,404,449	0	0
All Other	30,205,456	42,639,712	42,639,712	0	74,021,183	73,597,183	58,596,390	15,424,793	15,000,793
<b>Total Managing Director</b>	<b>80,841,419</b>	<b>95,044,161</b>	<b>95,044,161</b>	<b>0</b>	<b>126,425,632</b>	<b>126,001,632</b>	<b>111,000,839</b>	<b>15,424,793</b>	<b>15,000,793</b>
<b>Office of Innovation and Technology</b>									
911 Surcharge	49,649,581	36,011,556	36,011,556	0	48,768,639	51,530,489	51,530,489	(2,761,850)	0
All Other	9,804,449	13,979,464	13,979,464	0	21,928,631	21,928,631	21,928,631	0	0
<b>Total Innovation and Technology</b>	<b>59,454,030</b>	<b>49,991,020</b>	<b>49,991,020</b>	<b>0</b>	<b>70,697,270</b>	<b>73,459,120</b>	<b>73,459,120</b>	<b>(2,761,850)</b>	<b>0</b>
<b>Public Health:</b>	87,796,414	75,552,163	75,552,163	0	95,447,448	95,447,448	95,439,448	8,000	8,000
<b>Public Property:</b>									
SEPTA	84,608,000	65,910,500	65,910,500	0	91,214,000	91,214,000	91,214,000	0	0
Space Rentals	25,007,711	30,427,005	30,427,005	0	30,631,626	29,845,243	32,345,243	(1,713,617)	(2,500,000)
Utilities	23,599,406	22,294,483	22,294,483	0	24,875,748	24,875,748	24,875,748	0	0
All Other	31,803,456	33,711,811	33,711,811	0	35,725,814	36,365,814	36,765,814	(1,040,000)	(400,000)
<b>Total Public Property</b>	<b>165,018,573</b>	<b>152,343,799</b>	<b>152,343,799</b>	<b>0</b>	<b>182,447,188</b>	<b>182,300,805</b>	<b>185,200,805</b>	<b>(2,753,617)</b>	<b>(2,900,000)</b>
<b>Streets:</b>									
Disposal	58,526,944	38,322,870	38,322,870	0	59,762,580	55,762,580	55,762,580	4,000,000	0
All Other	8,737,066	2,521,604	2,521,604	0	8,417,345	7,417,345	5,817,345	2,600,000	1,600,000
<b>Total Streets Department</b>	<b>67,264,010</b>	<b>40,844,474</b>	<b>40,844,474</b>	<b>0</b>	<b>68,179,925</b>	<b>63,179,925</b>	<b>61,579,925</b>	<b>6,600,000</b>	<b>1,600,000</b>
<b>All Other Departments</b>	<b>343,693,786</b>	<b>317,955,622</b>	<b>317,955,622</b>	<b>0</b>	<b>377,229,149</b>	<b>388,536,912</b>	<b>387,504,111</b>	<b>(10,274,962)</b>	<b>1,032,801</b>
<b>Total Class 200</b>	<b>946,217,646</b>	<b>897,464,326</b>	<b>897,464,326</b>	<b>0</b>	<b>1,094,526,045</b>	<b>1,103,295,025</b>	<b>1,088,553,431</b>	<b>5,972,614</b>	<b>14,741,594</b>

\* Personnel were moved from Economic Stimulus to the General Fund - Class 100.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

## **Quarterly City Managers Report**

FOR THE PERIOD ENDING MARCH 31, 2022

# **DEPARTMENTAL FULL-TIME POSITIONS SUMMARY**

TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING MARCH 31, 2022**

Department	FISCAL YEAR 2021			FISCAL YEAR 2022						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Auditing (City Controller's Office)	118	0	118	135	0	135	109	0	109	26
Board of Ethics	9	0	9	10	0	10	9	0	9	1
Board of Pensions	0	55	55	0	73	73	0	58	58	15
Board of Revision of Taxes	15	0	15	16	0	16	14	0	14	2
City Commissioners (Election Board)	137	0	137	106	0	106	118	0	118	(12)
City Council	182	0	182	188	0	188	178	0	178	10
City Treasurer	16	0	16	18	0	18	17	0	17	1
Civil Service Commission	1	0	1	2	0	2	2	0	2	0
Commerce	37	730	767	51	752	803	31	627	658	145
District Attorney - Total	521	98	619	540	103	643	512	103	615	28
<i>Civilian</i>	486	91	577	508	97	605	477	96	573	32
<i>Uniform</i>	35	7	42	32	6	38	35	7	42	(4)
Finance	119	0	119	132	0	132	118	0	118	14
Fire - Total	2,678	77	2,755	3,368	80	3,448	2,684	79	2,763	685
<i>Civilian</i>	114	2	116	177	3	180	111	1	112	68
<i>Uniform</i>	2,564	75	2,639	3,191	77	3,268	2,573	78	2,651	617
First Judicial District	1,773	452	2,225	1,822	499	2,321	1,693	408	2,101	220
Fleet Services	268	67	335	315	84	399	261	59	320	79
Free Library	634	11	645	715	13	728	620	10	630	98
Human Relations Commission	32	0	32	33	0	33	31	0	31	2
Human Services (1)	492	972	1,464	492	1,338	1,830	492	970	1,462	368
Labor	26	0	26	39	0	39	25	0	25	14
Law	127	48	175	180	51	231	171	51	222	9
Licenses & Inspections	372	8	380	426	8	434	359	8	367	67
L&I-Board of Building Standards	1	0	1	1	0	1	1	0	1	0
L&I-Board of L & I Review	1	0	1	2	0	2	2	0	2	0
Managing Director's Office	290	125	415	456	127	583	305	111	416	167
Mayor's Office	61	3	64	62	3	65	59	6	65	0
Mayor's Office-Comm. Empowerment & Opp.	0	29	29	0	37	37	0	30	30	7
Mural Arts Program	8	0	8	10	0	10	8	0	8	2
Office of Behavioral Hlth & Intellectual disAbility	23	230	253	47	274	321	23	232	255	66

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING MARCH 31, 2022**

Department	FISCAL YEAR 2021			FISCAL YEAR 2022								
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET		
	General	Other	Total	General	Other	Total	General	Other	Total			
Office of the Chief Administrative Officer	59	0	59	77	0	77	66	0	66	11		
Office of Children and Families	3	0	3	3	0	3	2	0	2	1		
Office of Homeless Services	127	43	170	162	50	212	120	23	143	69		
Office of Human Resources	75	0	75	80	0	80	72	0	72	8		
Office of Innovation and Technology	313	102	415	364	127	491	303	102	405	86		
Office of the Inspector General	18	0	18	19	0	19	16	0	16	3		
Office of Property Assessment	190	0	190	223	0	223	184	0	184	39		
Office of Sustainability	8	2	10	12	1	13	11	1	12	1		
Parks and Recreation	644	26	670	763	32	795	601	28	629	166		
Planning & Development	55	51	106	62	62	124	54	53	107	17		
Police - Total	6,869	150	7,019	7,304	148	7,452	6,759	142	6,901	551		
<i>Civilian</i>	816	11	827	924	11	935	815	10	825	110		
<i>Uniform</i>	6,053	139	6,192	6,380	137	6,517	5,944	132	6,076	441		
Prisons	1,620	0	1,620	2,186	0	2,186	1,427	0	1,427	759		
Procurement	35	2	37	42	2	44	35	2	37	7		
Public Health	716	182	898	822	195	1,017	705	170	875	142		
Public Property	142	0	142	156	0	156	136	0	136	20		
Records	51	0	51	54	0	54	48	0	48	6		
Register of Wills	70	0	70	71	0	71	67	0	67	4		
Revenue	386	193	579	399	221	620	329	171	500	120		
Sheriff	367	0	367	428	0	428	343	0	343	85		
Streets	1,941	0	1,941	2,045	0	2,045	2,078	1	2,079	(34)		
Water	0	1,922	1,922	0	2,314	2,314	0	1,938	1,938	376		
Water, Sewer & Stormwater Rate Board	0	1	1	0	1	1	0	1	1	0		
<b>TOTAL ALL FUNDS</b>	<b>21,630</b>	<b>5,579</b>	<b>27,209</b>	<b>24,438</b>	<b>6,595</b>	<b>31,033</b>	<b>21,198</b>	<b>5,384</b>	<b>26,582</b>	<b>4,451</b>		

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

# Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2022

## DEPARTMENTAL LEAVE USAGE ANALYSIS

**TABLE L-1**  
**QUARTERLY CITY MANGER'S REPORT**  
**TOTAL LEAVE USAGE ANALYSIS**  
**FOR THE PERIOD ENDING DECEMBER**  
**MARCH 31, 2022**

**TYPES OF LEAVE USED IN CALCULATION:**

Sick (Paid & Unpaid)	Family Medical Leave	Injured on Duty	Heart & Lung	Holiday Comp.	Compensatory	AWOL	Unpaid Leave
Funeral	Annual Leave	Vacation	Military	Excused	Suspension	Admin	Other Miscellaneous



Leave information is taken from the City's automated OnePhilly payroll system with the exception of the Police Department, which provides data compiled from their DAR system. Departments with fewer than 30 employees (in all funds) are excluded.

**Note for FY22 Q3:** In FY22 Q3, median leave usage was 16.0%, which is an increase over the median leave usage in FY21 Q3 (13.1%). A comparison to leave usage in FY20 Q3 is not available owing to interruptions in reporting due to COVID-19. Year to date median leave usage for FY22 is 3.6% higher than the same time last year. There remain areas of ongoing concern with public facing agencies, particularly in the City Commissioner's Office, the Free Library of Philadelphia, Prisons, Police - Uniform, and other agencies such as Public Property, due to recruitment and staffing challenges and continuing impacts of COVID-19 on employees' personal health, need to care for children and family members, and quarantine and isolation requirements. Finally, increased usage of vacation and other leave has caused median leave usage in FY22 Q3 to be higher than the same time last year.

Table L-1  
 QUARTERLY CITY MANAGER'S REPORT  
 TOTAL LEAVE USAGE ANALYSIS  
 FOR THE PERIOD ENDING  
 March 31, 2022

Department	FY22 3rd Quarter Percent of Time Not Available				FY21 3rd Quarter Percent of Time Not Available				Change Total Leave FY22 Q3 vs. FY21 Q3
	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	
Prisons	18.3%	11.8%	7.8%	38.0%	18.8%	12.3%	2.7%	33.8%	4.2%
City Commissioner <sup>A</sup>	20.4%	11.3%	1.0%	32.7%	12.5%	5.3%	0.8%	18.6%	14.1%
Streets (Sanitation)	16.8%	10.1%	3.4%	30.3%	15.7%	10.3%	2.6%	28.6%	1.7%
Police - Uniform	10.5%	4.5%	10.3%	25.3%	9.5%	3.9%	9.4%	22.7%	2.5%
Sheriff	11.2%	7.3%	5.5%	24.0%	13.4%	5.8%	4.2%	23.5%	0.5%
Police - Civilian	15.2%	7.3%	0.8%	23.2%	22.5%	6.1%	0.7%	29.3%	-6.0%
Commerce - Aviation	12.5%	7.9%	2.7%	23.2%	10.4%	6.7%	2.8%	19.9%	3.3%
Fire - Uniform	8.3%	5.1%	8.2%	21.7%	11.8%	5.6%	5.6%	23.1%	-1.4%
Water	12.7%	6.6%	2.0%	21.3%	9.3%	5.4%	1.9%	16.6%	4.7%
Free Library of Philadelphia <sup>B</sup>	11.1%	8.2%	0.9%	20.2%	5.1%	4.2%	0.5%	9.8%	10.4%
Public Property	10.1%	5.7%	4.3%	20.0%	6.2%	4.7%	1.5%	12.4%	7.6%
Streets (all except Sanitation)	11.7%	7.5%	0.5%	19.8%	9.5%	6.7%	0.5%	16.8%	3.0%
Licenses & Inspections	11.2%	7.1%	0.8%	19.0%	11.3%	6.0%	0.2%	17.5%	1.5%
Office of Fleet Management	8.9%	7.4%	1.4%	17.7%	7.0%	8.6%	0.6%	16.2%	1.5%
Fire - Civilian	11.1%	5.6%	0.4%	17.1%	6.4%	5.3%	0.0%	11.7%	5.4%
Records	11.2%	5.9%	0.0%	17.0%	11.5%	7.1%	0.0%	18.6%	-1.6%
Parks and Recreation	9.6%	6.5%	0.8%	17.0%	9.3%	5.5%	0.2%	15.0%	2.0%
Human Services	10.6%	5.6%	0.4%	16.7%	8.7%	5.0%	1.0%	14.7%	2.0%
Public Health	9.9%	5.9%	0.1%	16.0%	6.2%	3.6%	0.0%	9.9%	6.1%
<b>Median</b>	<b>9.0%</b>	<b>5.7%</b>	<b>0.1%</b>	<b>16.0%</b>	<b>6.7%</b>	<b>4.7%</b>	<b>0.3%</b>	<b>13.1%</b>	<b>2.9%</b>
Office of Homeless Services	9.5%	6.3%	0.0%	15.8%	6.2%	4.2%	0.5%	10.9%	4.9%
Revenue	9.0%	6.4%	0.0%	15.4%	8.1%	4.8%	0.2%	13.1%	2.3%
DBHIDS	8.3%	5.7%	0.0%	14.0%	9.5%	5.2%	0.3%	14.9%	-1.0%
Managing Director's Office	7.4%	4.1%	0.6%	12.0%	7.7%	4.6%	1.8%	14.1%	-2.0%
Human Resources	7.9%	3.9%	0.0%	11.8%	4.4%	2.6%	0.0%	7.0%	4.9%
Planning and Development	8.1%	3.3%	0.0%	11.4%	4.9%	1.8%	0.0%	6.7%	4.7%
District Attorney	8.0%	3.3%	0.0%	11.2%	6.5%	1.5%	0.0%	7.9%	3.3%
Office of Property Assessment	7.0%	4.1%	0.0%	11.1%	5.5%	4.2%	0.0%	9.7%	1.4%
Board of Pensions	6.8%	3.7%	0.0%	10.6%	3.9%	1.2%	0.0%	5.1%	5.5%
Chief Administrative Officer	7.1%	3.5%	0.0%	10.5%	6.7%	6.8%	0.0%	13.5%	-2.9%
Office of Innovation and Technology	6.3%	4.1%	0.0%	10.4%	4.9%	2.8%	0.0%	7.7%	2.7%
City Controller	7.7%	2.7%	0.0%	10.4%	3.9%	2.6%	0.0%	6.4%	3.9%
Finance	7.1%	3.0%	0.0%	10.1%	4.5%	2.3%	0.0%	6.9%	3.3%
Register of Wills	4.2%	5.7%	0.0%	10.0%	2.3%	1.5%	0.2%	4.0%	5.9%
City Council	4.8%	3.2%	0.0%	8.1%	2.8%	2.0%	0.6%	5.4%	2.7%
Law	4.9%	3.1%	0.0%	8.0%	3.5%	3.0%	0.6%	7.1%	0.9%
Procurement	5.3%	2.5%	0.0%	7.9%	5.0%	1.3%	0.0%	6.2%	1.6%

\*Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

\*\* Sick time includes sick and Family Medical Leave Act (FMLA) time taken for all funds.

\*\*\* Injury time includes injured on duty time taken for all funds.

Notes: FY22 assumes 71 working days for the Fire Department (uniform personnel) and 62 working days for all other departments in the quarter. Data now includes previously excluded leave types: unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken.

<sup>A</sup> Leave Usage for the Office of the City Commissioner is higher than that in FY21 Q3 due to an increased usage of vacation and other leave by employees, in particular excused time, during FY22 Q3.

<sup>B</sup> The Free Library of Philadelphia has higher median leave usage for FY22 Q3 than FY21 Q3. This is due to most library locations not being fully reopened to the public in FY21 Q3. In addition, many staff worked from home during that time and used less leave.

Table L-2  
 QUARTERLY CITY MANAGER'S REPORT  
 TOTAL LEAVE USAGE ANALYSIS  
 FOR THE PERIOD ENDING  
 March 31, 2022

Department	FY22 (Q1 + Q2 + Q3) Percent of Time Not Available				FY21 (Q1 + Q2 + Q3) Percent of Time Not Available				Change Total Leave FY22 YTD vs. FY21 YTD
	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	
Prisons	18.0%	11.2%	6.7%	35.9%	18.8%	12.0%	2.3%	32.4%	3.5%
City Commissioner	19.4%	10.4%	1.8%	31.6%	11.5%	6.0%	0.3%	17.7%	13.9%
Streets (all except Sanitation)	15.6%	9.0%	3.2%	27.8%	9.5%	4.4%	1.6%	15.4%	12.3%
Police - Uniform	11.4%	4.4%	10.1%	25.9%	12.6%	3.8%	9.3%	25.7%	0.3%
Sheriff	12.7%	7.5%	5.3%	25.4%	14.4%	6.1%	3.9%	24.5%	1.0%
Police - Civilian	16.3%	6.8%	0.6%	23.7%	25.4%	6.1%	0.6%	32.1%	-8.4%
Fire - Uniform	10.1%	5.4%	7.4%	22.9%	10.8%	4.9%	5.6%	21.3%	1.6%
Commerce - Aviation	13.4%	6.2%	2.2%	21.7%	13.2%	6.4%	2.8%	22.5%	-0.8%
Water	13.6%	5.8%	2.1%	21.5%	11.3%	5.7%	2.1%	19.2%	2.4%
Licenses and Inspections	12.7%	6.9%	0.6%	20.2%	11.9%	6.3%	0.2%	18.3%	1.8%
Free Library of Philadelphia	12.5%	7.0%	0.6%	20.1%	6.7%	3.8%	0.2%	10.8%	9.4%
Office of Fleet Management	11.8%	6.9%	1.4%	20.1%	10.6%	7.8%	0.5%	19.0%	1.1%
Streets - Sanitation <sup>C</sup>	12.3%	6.8%	0.8%	19.9%	18.5%	13.7%	2.2%	34.4%	-14.5%
Public Property	11.0%	4.7%	3.4%	19.1%	9.4%	4.8%	1.9%	16.1%	3.0%
Human Services	12.5%	5.4%	0.9%	18.8%	10.3%	4.8%	0.9%	16.1%	2.8%
Revenue	11.9%	6.7%	0.0%	18.6%	8.2%	4.4%	0.1%	12.7%	5.9%
Public Health	11.9%	6.2%	0.3%	18.4%	10.2%	5.3%	0.1%	15.6%	2.8%
Records	12.3%	5.9%	0.0%	18.2%	9.7%	4.6%	0.0%	14.3%	3.9%
<b>Median</b>	<b>11.4%</b>	<b>5.2%</b>	<b>0.3%</b>	<b>17.9%</b>	<b>9.4%</b>	<b>4.5%</b>	<b>0.3%</b>	<b>14.3%</b>	<b>3.6%</b>
Office of Homeless Services	11.4%	5.8%	0.3%	17.5%	7.1%	4.6%	0.2%	11.9%	5.6%
Fire - Civilian	11.5%	5.7%	0.1%	17.3%	9.6%	4.8%	0.0%	14.5%	2.9%
Parks and Recreation	11.3%	5.1%	0.5%	16.9%	11.3%	5.3%	0.4%	17.0%	-0.1%
Planning and Development	12.7%	2.5%	0.0%	15.2%	7.5%	1.8%	0.3%	9.6%	5.6%
DBHIDS	10.1%	4.9%	0.0%	15.0%	9.7%	4.4%	0.2%	14.3%	0.8%
Chief Administrative Officer	9.7%	4.1%	0.0%	13.9%	7.3%	6.0%	0.0%	13.2%	0.6%
Office of Property Assessment	9.4%	4.4%	0.0%	13.8%	7.0%	4.0%	0.0%	11.0%	2.8%
District Attorney	10.5%	3.3%	0.0%	13.8%	4.8%	1.5%	0.0%	6.3%	7.5%
Managing Director's Office	9.6%	3.6%	0.6%	13.7%	8.8%	4.1%	1.4%	14.2%	-0.5%
Human Resources	9.4%	3.5%	0.0%	12.9%	7.1%	2.8%	0.0%	10.0%	3.0%
Office of Innovation and Technology	9.0%	3.4%	0.0%	12.4%	7.5%	2.7%	0.0%	10.2%	2.2%
Board of Pensions	9.6%	2.8%	0.0%	12.4%	5.8%	1.2%	0.0%	7.0%	5.4%
Procurement	9.4%	2.8%	0.0%	12.2%	6.8%	2.2%	0.0%	9.1%	3.1%
Law	9.1%	2.8%	0.0%	11.9%	6.4%	2.0%	0.6%	8.9%	3.0%
City Controller	9.1%	2.6%	0.0%	11.8%	6.3%	2.2%	0.0%	8.5%	3.2%
Register of Wills	6.9%	4.1%	0.2%	11.2%	3.8%	1.9%	0.1%	5.8%	5.4%
City Council	7.9%	3.0%	0.2%	11.1%	4.8%	1.9%	0.6%	7.2%	3.9%
Finance	8.3%	2.6%	0.0%	10.9%	5.9%	2.4%	0.0%	8.3%	2.6%

\*Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

\*\* Sick time includes sick and Family Medical Leave Act (FMLA) time taken for all funds.

\*\*\* Injury time includes injured on duty time taken for all funds.

Notes: FY22 YTD assumes 142 working days for the Fire Department (uniform personnel) and 125 working days for all other departments in the quarter. Data now includes previously excluded leave types: unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken.

<sup>C</sup> Streets - Sanitation experienced a decrease of 14.5% in leave usage in FY22 Q3 compared to FY21 Q3 due to a variety of actions taken by the department around attendance abuse, which included tracking pattern abuse. In addition, contract language in the new collective bargaining agreement allows Streets to track and discipline for pattern abuse. These efforts combined with a greater focus on overall attendance abuse are having a significant positive impact in daily attendance rates as well as overall operational productivity.



City of Philadelphia

# **Quarterly City Managers Report**

FOR THE PERIOD ENDING MARCH 31, 2022

## **DEPARTMENTAL SERVICE**

## **DELIVERY REPORT**

QUARTERLY CITY MANGER'S REPORT  
DEPARTMENT SERVICE DELIVERY  
FOR THE PERIOD ENDING  
MARCH 31, 2022

**READER'S GUIDE**

In this section, program performance measures are provided for select City departments. The City's Five Year Financial and Strategic Plan contains performance measures for all City Mayoral departments and can be found at [www.phila.gov/finance](http://www.phila.gov/finance).

**PERFORMANCE MEASURES**

The City of Philadelphia uses performance measures as a tool to evaluate the efficiency and effectiveness of programs throughout the year and to inform budgetary decision-making. The COVID-19 global health pandemic and ensuing economic shut-down has led to unprecedented uncertainty for the City of Philadelphia's revenues and expenditures and consequently, departmental performance measures. This report includes comparison of data from Fiscal Years 2021 and 2022, which illustrates the changes in performance levels as the City recovers from the COVID-19 pandemic.

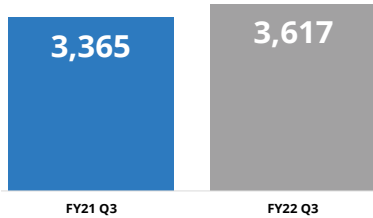
Performance Measures included in the Quarterly City Manager's Report (QCMR) are structured to provide a snapshot of the overall performance of the City and are divided into categories representing key functional areas:

<p><b>PUBLIC SAFETY</b></p> <ul style="list-style-type: none"><li>• POLICE</li><li>• FIRE</li><li>• PRISONS</li><li>• LICENSES &amp; INSPECTIONS</li></ul>	<p><b>HEALTH &amp; HUMAN SERVICES</b></p> <ul style="list-style-type: none"><li>• BEHAVIORAL HEALTH</li><li>• PUBLIC HEALTH</li><li>• HOMELESS SERVICES</li></ul>	<p><b>CHILDREN AND FAMILY SERVICES</b></p> <ul style="list-style-type: none"><li>• FREE LIBRARY</li><li>• PARKS &amp; RECREATION</li><li>• HUMAN SERVICES</li></ul>
<p><b>PLANNING AND ECONOMIC DEVELOPMENT</b></p> <ul style="list-style-type: none"><li>• AVIATION</li><li>• DEPARTMENT OF PLANNING &amp; DEVELOPMENT</li></ul>	<p><b>TRANSPORTATION &amp; INFRASTRUCTURE</b></p> <ul style="list-style-type: none"><li>• STREETS</li><li>• WATER</li><li>• SUSTAINABILITY</li></ul>	<p><b>OPERATIONAL SUPPORT</b></p> <ul style="list-style-type: none"><li>• FLEET</li><li>• PUBLIC PROPERTY</li><li>• 311 CALL CENTER</li><li>• CLIP</li></ul>

# PUBLIC SAFETY



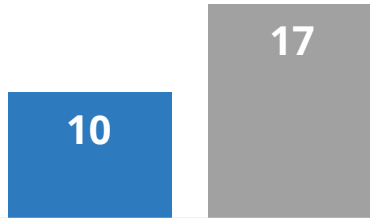
Number of part 1 violent crimes



Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of shooting victims*	494	504	2%	2,461	Reduction from FY21	1,564	Yes
Number of homicides*	120	122	2%	568	Reduction from FY21	412	Yes
Number of part 1 violent crimes*	3,365	3,617	7%	13,888	Reduction from FY21	11,353	No
Number of burglaries	1,047	1,329	27%	5,249	Reduction from FY21	4,055	No
Homicide clearance rate	50.1%	49.2%	-2%	40.0%	65.0%	43.5%	No
<p>There are a variety of factors that have an impact of clearance rate; witness cooperation, nature of the incidents, number of incidents, and availability of evidence. However, the department has implemented several new initiatives, including enhanced DNA evidence collection from shell casings and the centralized non-fatal investigation team that will work closely with the homicide unit, which are expected to improve the overall clearance rate.</p>							
Percent of officers who are female**	21.6%	21.5%	0%	21.6%	2% increase	21.5%	No
Percent of officers who are minority**	43.1%	43.9%	2%	43.1%	2% increase	43.9%	Yes
<p>*In an effort to reduce violent gun crimes the PPD Crime Prevention &amp; Violence Reduction Action Plan continues to implement:</p> <ul style="list-style-type: none"> <li>• An increase in the number of Pinpoint locations throughout the city</li> <li>• Weekly Shooting Reviews with all stake holders and Federal, State and Local Law Enforcement partners</li> <li>• Bi-Monthly CompStat process which holds each district commander accountable to the Action Plan</li> <li>• District Quarterly crime plans which are specifically tailored to district's communities and crimes experienced</li> <li>• Group Violence Intervention: Call-Ins and Custom Notifications: the PPD identifies individuals for the quarterly 'Call-In' sessions or custom notifications. These sessions with law enforcement representatives, community leaders, social service providers, and gang- or group-involved individuals (often on probation or parole) will send a fair and balanced message to those violent groups. The message communicates that the violence in the community will not be tolerated; the consequences of continued violence; and offer help from the community and social service providers for those who accept it. The City's investment in anti-violence initiatives is intended to decrease the number of shootings, homicides, and violent crimes.</li> </ul> <p>**The PPD is focused on recruitment efforts with the goal of having the police force reflect the demographics of the city. The police department has requested and received technical assistance from The International Association of Chiefs of Police (IACP) Collaborative Reform Technical Assistance Center (CR-TAC) to conduct a comprehensive review of recruitment and retention efforts focused on attracting diverse individuals to join and remain amongst the ranks. The recruitment efforts include the Police Commissioner and her executive team hosting chat and chews in the community as well as extensive outreach through faith based communities and higher education partners. In addition efforts are underway to provide tutoring and extra PT help to increase the number of candidates who successfully qualify for appointment to the police academy. Additionally, the Police Department has on boarded a Chief Diversity, Equity and Inclusion Officer. This addition is expected to improve PPD efforts to attain this goal into FY23.</p>							



Number of civilian fire-related deaths



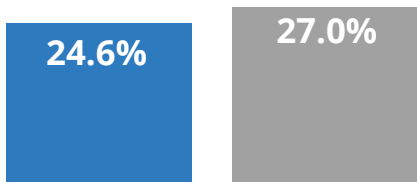
FY21 Q3

FY22 Q3

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of civilian fire-related deaths	10	17	70%	36	A reduction from FY21	31	No
Number of structure fires	898	847	-6%	3,353	A reduction from FY21	2,419	Yes
There are still concerns regarding incomplete data, as this figure is based only on NFIRS reports that have incident types. At any given moment, there may be reports that are incomplete without an incident type.							
Fire engine response time (minutes:seconds) *	6:39	6:47	2%	6:43	≤ 6:39	6:49	No
Percent of EMS calls responded to within 9:00 minutes *	31.0%	38.4%	24%	37.1%	≥ 90.0%	37.6%	No
Fire Department is working to resolve concerns regarding incomplete data for this measure. Data only based on about 60% of runs due to aged information systems.							
* All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin.							



Re-incarceration rate 1-year



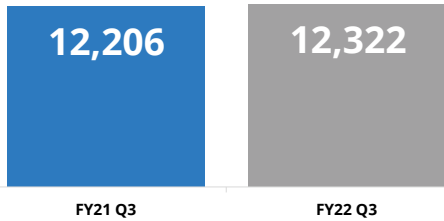
FY21 Q3

FY22 Q3

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Sentenced inmates participating in an educational or treatment program	74.1%	84.0%	13%	73.9%	20.0%	72.4%	Yes
The PDP is gradually transitioning from the Modified Phase of the COVID-19 recovery plan to gradual reopening phase. This phase allows for a larger complement of incarcerated individuals to participate in educational and treatment programs aligned with mitigation strategy for social distancing. Movement throughout the facilities will continue to be managed and increased until resuming full reopening phase. PDP will remain fluid in its cohorting protocol to align with its mitigation efforts to limit the spread of COVID-19 inside the facilities. During the current mitigation efforts, programming has been largely reserved for the vaccinated population. PDP continues to encourage incarcerated people to be vaccinated through direct engagement, print materials and TV and tablet communications.							
Re-incarceration rate - 1 year	24.6%	27.0%	10%	29.7%	38.0%	25.0%	Yes
PDP's one-year re-incarceration rate is based on the number of incarcerated people who are released from PDP custody and return to PDP custody. The measure for FY22 is comprised of released people from July 1, 2021 through June 30, 2022. If an individual returns within the specified date ranges one year from that window, that individual is counted in the one-year figure. Quarter to quarter variances are largely due to circumstances outside PDP's control, but the Department remains committed to focusing on rehabilitation and reentry while providing safe, lawful, and humane correctional facilities.							
Percent of newly admitted inmates that are processed and housed within 24 hours of admission	100.0%	100.0%	0%	100.0%	100.0%	100.0%	Yes
The 24-hour period is a self-imposed threshold and not a legal requirement. However, the goal is for 100% of inmates to wait no longer than 24 hours (current average is 8-10 hours).							

# LICENSES AND INSPECTIONS

Number of building, electrical, plumbing, and zoning permits issued



Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Median timeframe for permit issuance -- Residential (in days)	6	5	-17%	6	20	6	Yes
Due to the implementation of eCLIPSE the process of issuing residential permits has sped up.							
Median timeframe for permit issuance -- Commercial (in days)	30	24	-20%	29	30	27	Yes
Please note: L&I corrected a reporting error in FY22 Q2 from 30 to 31 days and this change is reflected in the FY22 year-to-date.							
Number of building, electrical, plumbing, and zoning permits issued	12,206	12,322	1%	50,942	53,000	37,547	Yes
Please note: L&I corrected a reporting error in FY22 Q2 from 12,881 to 12,953 permits and this change is reflected in the FY22 year-to-date.							
Percent of nuisance properties inspected within 20 days	77.0%	90.0%	17%	75.3%	85.0%	83.2%	Yes
Number of demolitions performed	85	56	-34%	429	450	241	No
Please note: L&I corrected a reporting error in FY22 Q2 from 79 to 77 demolitions performed and this change is reflected in the FY22 year-to-date.							
Number of "imminently dangerous" properties	285	180	-37%	95	A reduction from FY21	180	No
The department completed a higher number of commercial demolitions which has contributed to longer timeframes to complete demolition. Commercial demolitions also cost far higher than residential; therefore, total demolitions are lower than anticipated.							
Median timeframe from "imminently dangerous" designation to demolition (in days)	135	181	34%	116	130	135	Yes

# HEALTH & HUMAN SERVICES

## BEHAVIORAL HEALTH



Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults)

51.0%

45.7%

FY21 Q3

FY22 Q3

Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Unduplicated persons served in all community-based services, including outpatient services (reports on a one-quarter lag)	11,345	12,203	8%	92,909	90,000	72,651	Yes
Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of admissions to out-of-state residential treatment facilities	4	1	-75%	39	50	18	Yes
CBH's goal is to treat all of the children needing services within the state and not have to look to out-of-state alternatives, so the goal is to keep this number low.							
Number of admissions to residential treatment facilities	24	8	-67%	124	350	64	Yes
Medicaid (MA) members are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters.							
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults)	51.0%	45.7%	-10%	51.4%	46.0%	47.9%	Yes
The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher. To address concerns regarding the rates of follow-up and readmission, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. CBH conducted a Root Cause Analysis (RCA) and developed a Quality Improvement Plan (QIP), which were submitted to OMHSAS in FY21 Q3. The interventions developed for the QIP address barriers such as medication non-adherence, co-occurring substance use disorders, stable housing and transportation needs, timely data sharing performance reporting for providers, and coordination of care between acute inpatient and outpatient providers. In addition, CBH requested a RCA and Performance Improvement Plan (PIP) from from all acute psychiatric inpatient providers who have not met performance goals on 7- and 30-day follow-up after discharge metrics. CBH will continue to monitor individual provider performance on a quarterly basis. Providers that do not meet performance goals in 2022 will again be asked to submit an RCA and PIP in 2023.							
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (adults)	14.8%	15.1%	2%	15.3%	11.8%	15.3%	No
This measure includes both substance abuse and non-substance abuse facilities used by Medicaid (MA) members. CBH Member Services is asking providers to check in with members earlier after they are discharged (after five days, a decrease from six to seven days previously) and to maintain more up-to-date contact information for members. CBH anticipates that, once follow-up rates increase and there is more engagement by providers, the overall 30-day readmission rate may increase further. To address concerns regarding follow-up and readmission rates, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. CBH will request an RCA and PIP from providers that have not met performance goals for 30-day readmission in 2020. CBH will continue to monitor individual provider performance on a quarterly basis. Providers that do not meet performance goals in 2022 will again be asked to submit an RCA and PIP in 2023							

# PUBLIC HEALTH

Percentage of visits uninsured

37.8%

39.1%

FY21 Q3

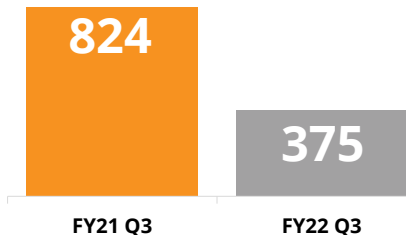
FY22 Q3

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (children)	72.5%	73.7%	2%	72.4%	46.0%	73.8%	Yes
<p>The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher. To address concerns regarding the rates of follow-up and readmission, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. CBH conducted a Root Cause Analysis (RCA) and developed a Quality Improvement Plan (QIP), which were submitted to OMHSAS in FY21 Q3. The interventions developed for the QIP address barriers such as medication non-adherence, co-occurring substance use disorders, stable housing and transportation needs, timely data sharing performance reporting for providers, and coordination of care between acute inpatient and outpatient providers. In addition, CBH requested a RCA and Performance Improvement Plan (PIP) from from all acute psychiatric inpatient providers who have not met performance goals on 7- and 30-day follow-up after discharge metrics. CBH will continue to monitor individual provider performance on a quarterly basis. Providers that do not meet performance goals in 2022 will again be asked to submit an RCA and PIP in 2023.</p>							
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (children)	11.0%	10.3%	-6%	10.8%	11.8%	8.3%	Yes

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percentage of visits uninsured	37.8%	39.1%	3%	39.5%	45.0%	39.5%	Yes
Number of months between food establishment inspections	13.0	10.0	-23%	11.5	12.0	10.7	Yes
Number of new HIV diagnoses	101	101	0%	322	566	276	No
<p>There has been an overall decrease in HIV testing due to COVID restrictions and decreased access to HIV testing. Although there was an increase in HIV diagnoses between Q1 and Q3, HIV testing overall has decreased and remains below pre-pandemic levels. The target for new diagnoses is based on targets in the Ending the HIV Epidemic Community Plan. Even if the increases in Q3 are sustained over the rest of the year, it will remain below the target number.</p>							
Children 19-35 months with complete immunizations 4:3:1:3:3:1:4	67.8%	64.1%	-5%	67.4%	70.0%	65.5%	Yes
<p>Slight decrease from last report. We are starting to see more routine vaccinations, but the COVID Pandemic caused a small drop in routine immunizations administered to children. Immunization uptake is up and down each quarter.</p>							
Percent of all cases with autopsy reports issued within 90 calendar days	97.2%	73.3%	-25%	95.8%	>90.0%	85.0%	No
<p>The 90% goal is DPH's requirement for future accreditation from the National Association of Medical Examiners. Based on the current guidelines for Public Health Accreditation Board (PHAB), there would be no impact to departmental accreditation. Increased overdose deaths requires more toxicology testing, which is required to be completed before autopsy reports can be finalized. The relocation of the Medical Examiner's Office and the toxicology lab to 400 N. Broad Street, as well as the spike of the Omicron variant of COVID-19 impacted FY22 Q3 data. However, the MEO expects to return to normal levels by FY22 Q4.</p>							
Number of patient visits to department-run STD clinics	3,081	3,741	21%	14,102	16,000	11,551	No
<p>The STD Clinic at Health Center 5 is still closed. Visits have not yet been restored to pre-pandemic levels.</p>							

# HOMELESS SERVICES

Number of households provided homeless prevention assistance



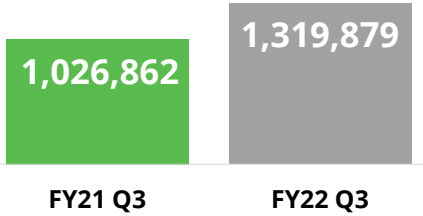
Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of households provided homeless prevention assistance	824	375	-54%	1,873	1,400	1,102	Yes
<p>This figure measures the number of households provided Homeless Prevention assistance. "Household" means individual and/or family. Annual targets are based on funding awarded through the Housing Trust Fund and Community Services Block Grant (CSBG). OHS's annual target assumes \$2,011 of assistance per household. Often, households require less assistance, and OHS is able to serve more households. The number might vary, based on level of need. While OHS is still on track to meet FY22 target, the reduction in FY22 Q3 compared to FY21 Q3 is a result of the department expending majority of funding earlier in the fiscal year and therefore having limited resources in Q3. The department is currently exploring additional resources.</p>							
Number of households provided rapid rehousing assistance to end their homelessness	139	134	-4%	491	500	380	Yes
Percent of exits to permanent housing destinations from shelter and transitional housing programs	41.0%	37.0%	-10%	40.5%	40.0%	34.7%	No
<p>The percent of exits to Permanent Housing destination is slightly lower than anticipated. This may be due to continued impact of COVID-19 on housing. The impact of COVID-19 on permanent housing is felt in a variety of ways including, provider sites staff vacancies and slower hiring, slower turn over of units due to maintenance staff sick leave, and supply chain issues, specifically with unit appliances.</p>							



# CHILDREN AND FAMILY SERVICES

## FREE LIBRARY

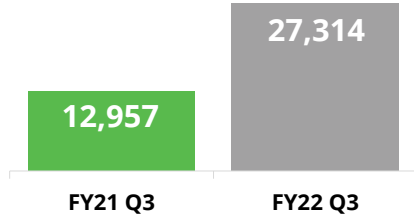
Virtual visits via FLP website



Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
In-person visits	50,103	292,314	483%	176,619	1,500,000	1,522,373	Yes
Virtual visits via FLP website	1,026,862	1,319,879	29%	4,071,281	4,200,000	3,548,401	Yes
Digital access	762,886	816,957	7%	3,391,813	3,400,000	2,351,757	Yes
Percentage of Philadelphians who have Library cards	41.4%	39.0%	-6%	46.0%	55.0%	39.0%	No
This measure calculates the number of unexpired cards with a Philadelphia address divided by the current population of Philadelphia. Library cards are purged after seven years of inactivity and active cards are those that have been used within the last three years. Limited service hours has also impacted the number of Philadelphians who have library cards.							
Preschool Program Attendance*	55,615	25,576	-54%	197,573	200,000	75,105	No
Children's Program Attendance*	51,385	43,871	-15%	176,572	165,000	133,428	Yes
Teen Program Attendance*	2,175	3,268	50%	7,616	38,000	8,640	No
Adult Program Attendance*	47,565	16,475	-65%	140,374	115,500	52,534	No
Senior Program Attendance*	66	1,002	1,418%	326	8,500	1,630	No
*During FY22 Q1-Q3, the Library is currently conducting both in person and virtual programs with attendance proving to be unpredictable.							

# PARKS AND RECREATION

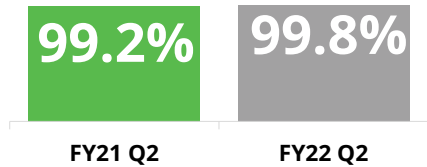
Number of unique individuals who attended programs



Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of programs *	317	520	64%	1,074	2,052	1,575	Yes
This measure includes Parks & Rec staff-led programs and permitted programs.							
Number of unique individuals who attended programs *	12,957	27,314	111%	37,140	99,249	75,638	Yes
FY21 Year-End data was refined to reflect corrections in reporting.							
Total visits (in millions)	0.2	1.7	803%	1.45	4.90	4.36	Yes
New trees planted	N/A	N/A	N/A	2,751	2,700	2,200	Yes
This measure does not report for Q1 and Q3.							
* Programs run, on average, 19 weeks.							

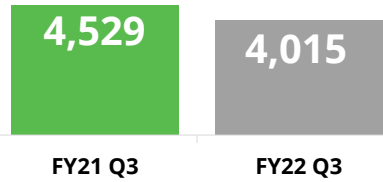
# HUMAN SERVICES

Percent of Child Protective Services (CPS) investigations that were determined within 60 days \*



Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percent of Child Protective Services (CPS) investigations that were determined within 60 days *	99.2%	99.8%	1%	99.3%	≥ 98.0%	99.8%	Yes
Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. CPS investigations are conducted according to state law to investigate whether abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. Increases in the number of staff and consistent use of data to track investigation timeliness helped DHS increase the timeliness rate.							
Percent of General Protective Services (GPS) investigations that were determined within 60 days *	97.5%	97.8%	0%	97.6%	≥ 90%	97.8%	Yes
Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. GPS investigations are assessments conducted to determine if a family needs child welfare services to prevent abuse or neglect, stabilize family, and safeguard a child's well-being and development. The Department is working on multiple fronts to improve the completion of GPS reports within 60 days, including: adding staff to Intake and Investigations, doing training upgrades, and creating specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats.							
Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Dependent placement population (as of the last day of the quarter)	4,529	4,015	-11%	4,349	≤4,200	4,015	Yes
With the return to in-person school, the number of hotline reports, investigations, and placements have returned to rates closer to pre-pandemic years. Through continued efforts like secondary screening of low response priority reports and increasing use of diversionary programs, our overall placement number is continuing to decline-- but at a slower pace than during the time period where pandemic responses meant there was low-contact between children and mandated reporters of potential child abuse.							

Dependent placement population (as of the last day of the quarter)



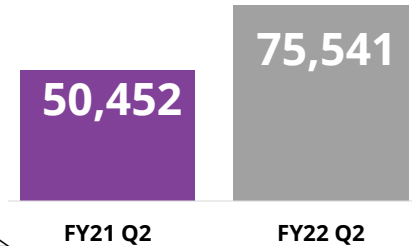
Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percent of children who enter an out-of-home placement from in-home services **	6.1%	5.9%	-3%	8.0%	≤ 8.9%	5.9%	Yes
This outcome is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' rates. It takes into account all activity for the entire fiscal year up to the last day of the reported quarter. In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care. FY22 target was revised to be more consistent with prior year actuals.							
Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year **	15.9%	17.0%	7%	21.5%	≥ 24%	17.0%	Yes
This outcome is cumulative, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account all activity for the entire fiscal year up to the last day of the reported quarter. DHS calculates the rate by dividing the number of children in placement during the year to date who achieved permanency by the total number of children in foster care placement during the year. In the calculation, DHS excludes children in care for fewer than eight days. Due to COVID-19 pandemic related-concerns, courtrooms are operating with reduced capacity and there is no timeline for returning to full capacity. DHS expects continued impacts on this indicator until there is an extended period of full court capacity.							
Percent of dependent placement population in Congregate Care (as of the last day of the quarter)	7.8%	6.9%	-12%	8.0%	≤ 7.1%	6.9%	Yes
Congregate care is a term used to describe highly structured placement settings such as group homes, childcare institutions, and residential treatment facilities collectively. The overall dependent care population has been steadily reduced over the last several years. As we continue to successfully divert less severe cases away from placement, we anticipate that a greater portion of children that do receive out-of-home placement may present significant physical and mental health concerns requiring higher levels of care. Reducing overuse of out-of-home placement and Congregate Care continues to be a high priority for DHS.							
Percent of dependent placement population in Kinship Care (as of the last day of the quarter)	51.2%	51.5%	1%	50.8%	≥50%	50.9%	Yes
Kinship care is a type of foster care in which children are placed with a relative (kin). DHS has made significant progress in increasing the number of foster care children placed with kin. FY22 target was revised to be more consistent with prior year actuals.							
Percent of dependent placement population in care more than two years (as of the last day of the quarter)	52.2%	53.6%	3%	50.9%	≤ 36.0%	53.8%	No
While Dependency Court has reopened for in-person business, cases continue to be delayed due to parties, witnesses, attorneys and others due to COVID related illness and mandatory quarantines. Moreover, the delays to permanency incurred during the long period of time (March 2020-September 2021) in which court capacity was greatly compromised due to COVID require additional time to resolve. DHS continues to work with its system partners to find ways to close cases faster, including strategies like carefully managing legal staff caseloads, Family Engagement Initiatives, Crisis Rapid Response Meetings, and the Systemwide Reduction of Congregate Care Strategy Workgroup, where DHS and Law Department staff meet for targeted case reviews of youth in congregate care settings.							
Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJS)	127.9	148.1	16%	129.8	≤ 136.0	140.7	No
Effective in December 2021, a change in Pennsylvania state law now mandates that all youth, including those pending trial in adult court, be held in youth detention facilities unless specifically mandated by a judge. While the current youth population is very close to meeting our target, we expect that this change will increase the average population over the coming year. DHS is responsible for running this secure detention facility and maintaining state-mandated staffing levels. DHS is partnering with the Courts and Juvenile Probation to address the high volume of youth at the detention center, including taking an in depth look at who is being held and for what reasons.							
* These are lagging measures, as DHS needs to account for the 60-day window. Data provided is for the previous quarter. ** These are cumulative measures. They take into account activity for the entire fiscal year up to the last day of the quarter being reported.							

# PLANNING AND ECONOMIC DEVELOPMENT



## AVIATION

Operations (# arrivals and departures)

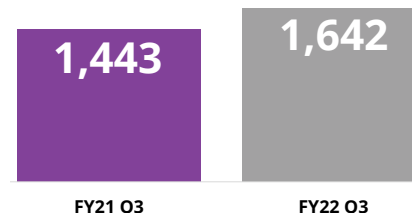


41

Performance Measure*	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Enplaned passengers (million)	1.34	2.86	113%	6.54	11.00	5.94	Yes
The COVID-19 outbreak in early calendar year 2020 and related restrictions adopted to contain the spread of the virus continue to have adverse impacts on air travel across the globe bringing uncertainty in the form of new virus variants. Given these unknowns, Aviation was conservative in preparing the FY22 performance measures but have experienced a slow and steady increase in passengers and air traffic throughout the fiscal year, which is expected to continue into FY23.							
Operations (# arrivals and departures)	50,452	75,541	50%	218,802	266,000	154,015	Yes
The COVID-19 outbreak in early calendar year 2020 and related restrictions adopted to contain the spread of the virus continue to have adverse impacts on air travel across the globe bringing uncertainty in the form of new virus variants. Given these unknowns, we were conservative in preparing our fiscal year 2022 performance measures but have experienced a slow and steady increase in passengers and air traffic throughout the fiscal year, which is expected to continue into fiscal year 2023.							
Freight and mail cargo (tons)	178,522	173,232	-3%	645,407	650,000	329,795	Yes
Due to the continuing rise of e-commerce, the Division of Aviation anticipates this positive trend in tons of freight and mail cargo to continue.							
Non-airline revenue (\$ million)	\$38.50	\$32.40	-16%	\$132.63	\$125.96	\$61.37	Yes
Non-airline revenue decreased from FY21 Q2 to FY22 Q2 due to a decrease in reported operating grant revenue during the quarter. The FY22 target is lower than the FY21 actual due to the timing of the FY22 target being developed almost 2 to 3 quarters before actual results for FY21 were known. An assumption used for the FY22 target included a lower spend rate per enplaned passenger based on the continuing mask mandate in airport terminals.							
Retail/beverage sales (\$ million)	\$14.69	\$37.07	152%	\$75.45	\$132.00	\$75.84	Yes
The COVID-19 outbreak in early calendar year 2020 and related restrictions adopted to contain the spread of the virus continue to have adverse impacts on air travel across the globe bringing uncertainty in the form of new virus variants. Given these unknowns, we were conservative in preparing our fiscal year 2022 performance measures but have experienced a slow and steady increase in passengers and air traffic throughout the fiscal year, which is expected to continue into fiscal year 2023.							
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).							

## PLANNING AND DEVELOPMENT

Homes repaired (BSRP, Heater Hotline, LIHEAP Crisis, and AMP)

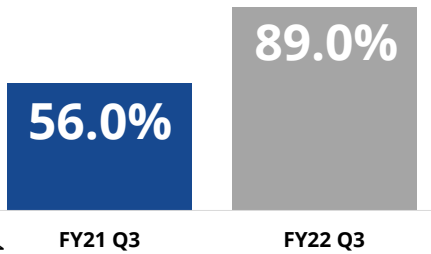


Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Mortgage foreclosures diverted	44	1,262	2,768%	304	1,100	1,367	Yes
Foreclosures are beginning to ramp up to pre-pandemic levels, starting in this fiscal year.							
Homes repairs and emergency assistance (BSRP, LIHEAP Crisis, Heater Hotline, and AMP)	1,443	1,642	14%	5,090	4,981	4,399	Yes
Many clients require more than one service to stabilize their homes. Using the new client management system, it is much easier for PHDC to identify work orders that are the only ones left from counting a property as complete.							
Unique lots stabilized, greened, and maintained	12,920	12,237	-5%	12,290	12,000	13,546	Yes
FY22 target revised to be more consistent with prior year actuals and FY22 trends.							
Clients receiving counseling for properties in tax foreclosure	0	23	100%	0	250	30	No
During the moratorium on foreclosure, Housing Counselors that previously assisted homeowners facing tax foreclosure are assisting tenants in the Eviction Diversion program - this includes financial assessments, help with accessing rental assistance, preparation of repayment terms, and preparation/support in advance and during the mediation conferences with their landlords. Housing Counselors have resumed providing counseling for properties in tax foreclosure, however at the current level DPD is not on track to meet the FY22 target.							

# TRANSPORTATION & INFRASTRUCTURE

## STREETS

On-time collection (by 3 PM):  
trash



42

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Recycling rate	8.5%	8.9%	5%	7.5%	10.0%	9.2%	No
<p>The COVID-19 epidemic resulted in significantly higher levels of residential trash tonnage during FY21 due to people remaining in their homes for extended periods of time thereby generating more disposed trash. The excess tonnage required significant operational changes that essentially required recycling materials being mixed with the regular trash stream in order to attempt to keep up with area collections schedules. This resulted in a significant reduction in the amount of recycling materials processed, thereby decreasing the recycling rate. However, there has been an improvement in recycling rate in FY22.</p>							
On-time collection (by 3 PM): recycling	98.0%	94.0%	-4%	81.5%	75.0%	91.0%	Yes
On-time collection (by 3 PM): trash	56.0%	89.0%	59%	52.5%	70.0%	74.7%	Yes
Percentage of time potholes are repaired within three days	97.0%	95.0%	-2%	90.8%	90.0%	87.7%	Yes
Pothole response time (days)	0.8	0.8	0%	1.8	3.0	2.1	Yes
Miles resurfaced	0	0	0%	42	52	20	Yes
<p>Please note, Q1 reporting for "Resurfacing Miles" was erroneously reported. As a result, the actual total resurfacing miles throughout Q1, Q2, and Q3 is 20 miles. The Department is still on a trajectory to complete the overall fiscal year target of 52 miles. Typically, Streets' winter months begin with December and ends with March of each year. It is during these times the temperature precludes laying asphalt on roadways.</p>							
Tons of refuse collected and disposed	161,955	155,529	-4%	741,532	700,000	512,700	Yes
Tons of recycling collected and disposed	14,447	13,300	-8%	54,049	80,000	44,051	No
<p>The COVID-19 epidemic resulted in significantly higher levels of residential trash tonnage due to people remaining in their homes for extended periods of time thereby generating more disposed trash. This, combined with significant staff absenteeism, required significant operational changes, particularly in July and August, where recycling materials were mixed with the regular trash stream in order to attempt to keep up with area collections schedules. This decreased overall planned recycling tonnage levels early in the fiscal year. Recycling tonnage has been increasing since then, but not at the levels expected. While continued increases are projected, it is likely not going to be enough to meet overall planned fiscal year target levels.</p>							



# WATER

Average time to repair a water main break upon crew arrival at site (hours)

7.1

FY21 Q2

6.8

FY22 Q2

Performance Measure*	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Millions of gallons of treated water	20,588	20,553	0%	84,424	Meet Customer Demand	42,147	Yes
Percent of time Philadelphia's drinking water met or surpassed state and federal standards	100.0%	100.0%	0%	100.0%	100.0%	100.0%	Yes
Miles of pipeline surveyed for leakage	137	131	-4%	769	900	278	No
The miles of pipeline surveyed is down due to personnel issues related to COVID-19.							
Water main breaks repaired	234	155	-34%	771	Meet Customer Demand	255	Yes
Average time to repair a water main break upon crew arrival at site (hours)	7.1	6.8	-4%	6.6	8.0	7.1	Yes
Percent of hydrants available	98.9%	99.0%	0%	99.1%	99.7%	99.0%	Yes
Number of storm inlets cleaned/year	24,246	22,675	-6%	97,846	100,000	43,523	No
The Department is not on track to meet the FY22 target due to staffing shortages in data entry and field forces							
Constructed greened acres	60	35	-42%	318	225	149	Yes
GSI program implementation efforts were aligned to maximize contributions towards Year 10 deadline, which was December 31st, 2021, that resulted in the increases seen in FY21 and early FY22. FY22 Q1 included the completion of two larger projects (<30 acres each) yielding the increase in completed GAS in Q1. The reduction in FY22 target compared to the FY21 actual better aligns with expected Green Acres to be completed in FY22 as seen by the drop in Q2 of FY22.							
Number of Green Acres Design Completed/year	81	101	25%	255	225	164	Yes
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).							

43



# SUSTAINABILITY

City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)

0.96

FY21 Q2

0.94

FY22 Q2

Performance Measure*	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)	0.96	0.94	-2%	3.64	3.79	1.71	Yes
City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million)	\$14.66	\$15.02	2%	\$56.87	\$59.22	\$27.93	No
OOS estimates increased costs for FY22 due to changes in natural gas rates for several City accounts. Additionally, the war in Ukraine has also been causing other energy price increases.							
* These measures are lagging indicators, due to delays in billing for energy use data.							

# OPERATIONAL SUPPORT



## FLEET

Percent of SLA met for medic units

133.8%

135.4%

FY21 Q3

FY22 Q3

44

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Fleet availability - citywide	91.5%	90.1%	-2%	91.6%	90.0%	89.6%	Yes
Percent of Service Level Agreement (SLA) met for medic units	133.8%	135.4%	1%	136.0%	100.0%	130.5%	Yes
The SLA was increased starting in FY20. The SLA is met when 60 of 90 medic units are available. Fleet's Optimal Vehicle Replacement Strategy for medic unit purchases enabled Fleet to meet the SLA.							
Percent of SLA met for trash compactors	99.2%	100.8%	2%	101.6%	100.0%	100.3%	Yes
The SLA is met when 243 compactors are available daily to support Street Department's Trash Collection Operations.							
Percent of SLA met for radio patrol cars	98.8%	99.3%	1%	99.6%	100.0%	99.8%	Yes
The SLA is met when 675 of 750 or 90% of the active radio patrol car inventory is available. In FY21, Fleet ordered 163 new radio patrol cars. In addition, in FY22, 122 new radio patrol cars have been ordered to replenish the aged inventory.							
Median age of vehicle: General Fund	4.3	4.7	11%	4.2	4.0	4.7	No
Additional Operating and Capital funding is required to replace aged vehicles and equipment. New vehicle purchases in FY22 have enabled Fleet to replace some of the aged vehicles.							
Median age of vehicle: Water Fund	3.5	4.1	17%	3.6	4.0	4.0	Yes
Median age of vehicle: Aviation Fund	4.0	4.8	21%	3.9	4.0	4.6	No
Reduction in acquisition funding since FY20 resulted in higher median age.							

## PUBLIC PROPERTY

Percent of work orders completed within service level

62.0%

82.0%

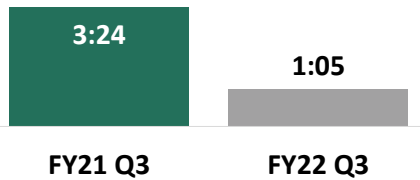
FY21 Q3

FY22 Q3

Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of substantially completed construction projects	7	10	43%	54	45	26	Yes
A project that is substantially complete is at least 95% complete.							
Field Operations: Facilities division internal work order volume	2,297	1,647	-28%	9,410	10,000	5,988	Yes
Field Operations: Percent of work orders completed within service level	62.0%	82.0%	32%	65.0%	80.0%	75.3%	No

# MANAGING DIRECTOR'S OFFICE - 311 CALL CENTER

Median timeframe to answer calls (in minutes)

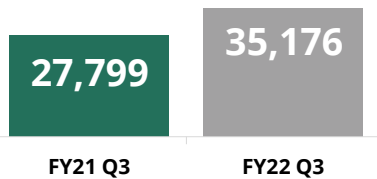


Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Median timeframe to answer calls (in minutes)	3:24	1:05	-68%	5:02	< 4:00	3:09	Yes
This metric provides a realistic expectation of how long the public could expect to wait for a call to get answered.							
Percent of 311 NPS survey respondents who are "service detractors"	43.0%	39.7%	-8%	43.9%	< 50.0%	43.5%	Yes
The NPS score is reflective of not just Philly311 services but all services Philly311 supports such as Streets, Police, Fire, Licenses & Inspections, Health Department, and Community Life Improvement Program. There has been an increase in service detractors in some of those service areas which are outside of 311's control, such as length of time to repair street lights. These factors contribute to an overall increase in Percent of 311 NPS survey respondents who are "service detractors".							
Percent of contacts who utilize mobile and web applications to contact 311	52.1%	52.1%	0%	52.5%	>50%	54.0%	Yes
This measure refers to the number of contacts using mobile and web applications to contact 311.							
Average score for tickets and phone calls monitored by 311 supervisors	91.3%	90.1%	-1%	88.0%	>86%	90.3%	Yes
Agents are scored on a six-point scale and are graded by pass/fail. 311 has dedicated additional resources to the quality assurance and control process.							

45

# MANAGING DIRECTOR'S OFFICE - COMMUNITY LIFE IMPROVEMENT PROGRAM (CLIP)

Graffiti Abatement: properties and street fixtures cleaned



Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Graffiti Abatement: properties and street fixtures cleaned	27,799	35,176	27%	108,156	135,000	113,968	Yes
Community Partnership Program: groups that received supplies	92	147	60%	831	500	383	Yes
Community Service Program: citywide cleanup projects completed	2,625	1,372	-48%	7,428	4,200	3,503	Yes
Graffiti removals were reported as service projects in FY21 and now are included in Graffiti Abatement data.							
Vacant Lot Program: vacant lot abatements	1,777	3,042	71%	9,150	10,000	10,655	Yes
Vacant Lot Program: vacant lot compliance rate	40.4%	38.5%	-5%	32.8%	>30.0%	23.0%	No
Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. Vacant lot violation compliance by owners varies depending upon ownership, as many long-term owners are unaccounted for. Many of the owners' addresses in the eCLIPSE system are the actual vacant lot addresses, meaning that there are no owners on record. If the ownership of the vacant lots is known, the compliance rate tends to be higher. If the ownership of the vacant lots is not known, then the compliance rate is likely to be lower. In addition, due to additional staff from Philadelphia Works Inc (PWI) it does not take the Abatement Crews as long to get to lots on the list. Please note the time vacant lot owners have to clean their lots by law has not changed.							



**MANAGING  
DIRECTOR'S OFFICE-  
COMMUNITY LIFE  
IMPROVEMENT  
PROGRAM (CLIP) CONT.**



Performance Measure	FY21 Q3	FY22 Q3	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Community Life Improvement: exterior property maintenance violations	2,647	1,951	-26%	13,035	13,000	8,474	Yes
<p>Exterior Property Maintenance Violations tend to decline in winter months due to lack of overgrowth violations. However, in spring months the number of violations begin to increase. For example, there have been over 1,600 exterior property maintenance violations issued so far in April alone, and the program is set to meet/exceed its FY22 target.</p>							
Community Life Improvement: exterior property maintenance compliance rate	67.0%	61.3%	-9%	67.1%	>62.0%	64.6%	Yes
<p>Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. In the warmer/busy months, the compliance rate is higher due to volume of requests allowing for the owner to have additional time to clean his/her property.</p>							

City of Philadelphia

# Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2022

## WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Water Fund**  
All Departments  
For the Period Ending March 31, 2022  
(000 Omitted)

Category	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
<b><u>REVENUES</u></b>									
Taxes									
Locally Generated Non - Tax Revenues	699,442	544,879	544,879	0	695,087	739,308	739,308	44,221	0
Other Governments	669	464	464	0	670	464	464	(206)	0
Revenues from Other Funds of City - Net of Rate Stabilization Fund (See Note 1)	30,340	0	0	0	34,080	34,080	34,080	0	0
Revenue from Other Funds of City - Rate Stabilization Fund	27,000	0	0	0	61,718	38,536	38,536	(23,182)	0
<b>Total Revenues and Other Sources</b>	<b>757,451</b>	<b>545,343</b>	<b>545,343</b>	<b>0</b>	<b>791,555</b>	<b>812,388</b>	<b>812,388</b>	<b>20,833</b>	<b>0</b>
Category	FY 2021 Actual	Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
								Adopted Budget	Target Budget
<b><u>OBLIGATIONS / APPROPRIATIONS</u></b>									
Personal Services	147,364	111,019	111,019	0	165,871	174,162	174,162	(8,291)	0
Personal Services - Employee Benefits	143,967	95,292	95,292	0	126,977	129,819	129,819	(2,842)	0
Sub-Total Employee Compensation	291,331	206,311	206,311	0	292,848	303,981	303,981	(11,133)	0
Purchase of Services	193,160	153,716	153,716	0	217,237	219,537	219,537	(2,300)	0
Materials, Supplies and Equipment	49,722	49,810	49,810	0	63,388	70,788	70,788	(7,400)	0
Contributions, Indemnities and Taxes	3,038	4,236	4,236	0	6,510	6,510	6,510	0	0
Debt Service	186,312	163,335	163,335	0	201,542	201,542	201,542	0	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	35,671	0	0	0	19,700	19,700	19,700	0	0
Payments to Other Funds -Rate Stabilization Fund	22,210	0	0	0	30,330	30,330	30,330	0	0
<b>Total Obligations / Appropriations</b>	<b>781,444</b>	<b>577,408</b>	<b>577,408</b>	<b>0</b>	<b>831,555</b>	<b>852,388</b>	<b>852,388</b>	<b>(20,833)</b>	<b>0</b>
<b>Operating Surplus / (Deficit)</b>	<b>(23,993)</b>	<b>(32,065)</b>	<b>(32,065)</b>	<b>0</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>0</b>	<b>0</b>
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>									
Prior Year Fund Balance	0	0	0	0	0	0	0	0	0
Net Adjustments - Prior Years	23,993	0	0	0	40,000	40,000	40,000	0	0
<b>Total Net Adjustments</b>	<b>23,993</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>0</b>	<b>0</b>
<b>Year End Fund Balance</b>	<b>0</b>	<b>(32,065)</b>	<b>(32,065)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Water Fund**  
For the Period Ending March 31, 2022  
(000 omitted)

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<b><u>Local Non-Tax Revenues</u></b>									
<b>Licenses &amp; Inspections</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38</b>	<b>38</b>	<b>38</b>	<b>0</b>	<b>0</b>
<i>Miscellaneous</i>	0	0	0	0	38	38	38	0	0
<b>Water</b>	<b>16,519</b>	<b>7,545</b>	<b>7,545</b>	<b>0</b>	<b>8,162</b>	<b>20,666</b>	<b>20,666</b>	<b>12,504</b>	<b>0</b>
<i>Sewer Charges to Other Municipalities</i>	4,081	4	4	0	0	0	0	0	0
<i>Water &amp; Sewer Permits Issued by L &amp; I</i>	7,986	5,370	5,370	0	6,592	6,653	6,653	61	0
<i>Contribution - Sinking Fund Reserve</i>	0	0	0	0	0	10,000	10,000	10,000	0
<i>Miscellaneous</i>	4,452	2,171	2,171	0	1,570	4,013	4,013	2,443	0
<b>Revenue</b>	<b>682,898</b>	<b>538,365</b>	<b>538,365</b>	<b>0</b>	<b>683,767</b>	<b>717,589</b>	<b>717,589</b>	<b>33,822</b>	<b>0</b>
<i>Sales &amp; Charges</i>	632,199	525,683	525,683	0	628,816	664,188	664,188	35,372	0
<i>Fire Service Connections</i>	3,937	2,785	2,785	0	3,558	3,558	3,558	0	0
<i>Surcharges</i>	5,024	4,848	4,848	0	4,647	4,647	4,647	0	0
<i>Sewer Charges to Other Municipalities</i>	35,020	0	0	0	40,050	38,500	38,500	(1,550)	0
<i>Miscellaneous</i>	6,718	5,049	5,049	0	6,696	6,696	6,696	0	0
<b>Procurement</b>	<b>13</b>	<b>7</b>	<b>7</b>	<b>0</b>	<b>20</b>	<b>15</b>	<b>15</b>	<b>(5)</b>	<b>0</b>
<i>Miscellaneous</i>	13	7	7	0	20	15	15	(5)	0
<b>City Treasurer</b>	<b>(83)</b>	<b>(943)</b>	<b>(943)</b>	<b>0</b>	<b>3,100</b>	<b>1,000</b>	<b>1,000</b>	<b>(2,100)</b>	<b>0</b>
<i>Interest Earnings</i>	(83)	(943)	(943)	0	3,100	1,000	1,000	(2,100)	0
<b>Other</b>	<b>95</b>	<b>(95)</b>	<b>(95)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Miscellaneous</i>	95	(95)	(95)	0	0	0	0	0	0
<b>Total Local Non-Tax Revenue</b>	<b>699,442</b>	<b>544,879</b>	<b>544,879</b>	<b>0</b>	<b>695,087</b>	<b>739,308</b>	<b>739,308</b>	<b>44,221</b>	<b>0</b>
<b><u>Other Governments</u></b>									
<b>Water</b>	<b>669</b>	<b>464</b>	<b>464</b>	<b>0</b>	<b>670</b>	<b>464</b>	<b>464</b>	<b>(206)</b>	<b>0</b>
<i>State</i>	669	464	464	0	670	464	464	(206)	0
<i>Federal</i>	0	0	0	0	0	0	0	0	0
<b>Total Other Governments</b>	<b>669</b>	<b>464</b>	<b>464</b>	<b>0</b>	<b>670</b>	<b>464</b>	<b>464</b>	<b>(206)</b>	<b>0</b>
<b><u>Revenue from Other Funds</u></b>									
<b>Water</b>	<b>57,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,798</b>	<b>72,616</b>	<b>72,616</b>	<b>(23,182)</b>	<b>0</b>
<i>General Fund</i>	25,938	0	0	0	29,290	29,290	29,290	0	0
<i>Aviation Fund</i>	4,052	0	0	0	4,390	4,390	4,390	0	0
<i>Employee Benefit Fund</i>	350	0	0	0	400	400	400	0	0
<i>Rate Stabilization Fund</i>	27,000	0	0	0	61,718	38,536	38,536	(23,182)	0
<b>Total Revenue from Other Funds</b>	<b>57,340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,798</b>	<b>72,616</b>	<b>72,616</b>	<b>(23,182)</b>	<b>0</b>
<b>Total - All Sources</b>	<b>757,451</b>	<b>545,343</b>	<b>545,343</b>	<b>0</b>	<b>791,555</b>	<b>812,388</b>	<b>812,388</b>	<b>20,833</b>	<b>0</b>

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**Quarterly City Managers Report  
Departmental Obligations Summary  
Water Fund**

For the Period Ending March 31, 2022

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date				Fiscal Year 2022 Full Year			
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under	
								Adopted Budget	Target Budget
<b>Office of Innovation &amp; Technology</b>	<b>23,630,794</b>	<b>17,430,397</b>	<b>17,430,397</b>	<b>0</b>	<b>32,224,868</b>	<b>32,448,485</b>	<b>32,448,485</b>	<b>(223,617)</b>	<b>0</b>
<i>Personal Services</i>	7,019,427	5,413,118	5,413,118	0	9,045,320	9,268,937	9,268,937	(223,617)	0
<i>Purchase of Services</i>	15,310,228	11,445,087	11,445,087	0	21,594,698	21,594,698	21,594,698	0	0
<i>Materials, Supplies &amp; Equipment</i>	1,301,139	572,192	572,192	0	1,584,850	1,584,850	1,584,850	0	0
<b>Managing Director</b>	<b>138,550</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>138,550</b>	<b>138,550</b>	<b>138,550</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	138,550	0	0	0	138,550	138,550	138,550	0	0
<b>Public Property</b>	<b>4,368,565</b>	<b>4,495,292</b>	<b>4,495,292</b>	<b>0</b>	<b>4,495,292</b>	<b>4,495,292</b>	<b>4,495,292</b>	<b>0</b>	<b>0</b>
<i>Purchase of Services</i>	4,368,565	4,495,292	4,495,292	0	4,495,292	4,495,292	4,495,292	0	0
<b>Fleet Services</b>	<b>6,677,059</b>	<b>5,605,244</b>	<b>5,605,244</b>	<b>0</b>	<b>8,899,184</b>	<b>9,052,923</b>	<b>9,052,923</b>	<b>(153,739)</b>	<b>0</b>
<i>Personal Services</i>	2,589,222	1,984,260	1,984,260	0	3,365,544	3,519,283	3,519,283	(153,739)	0
<i>Purchase of Services</i>	1,016,231	706,056	706,056	0	1,489,000	1,489,000	1,489,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	3,071,606	2,914,928	2,914,928	0	4,044,640	4,044,640	4,044,640	0	0
<b>Water</b>	<b>398,748,591</b>	<b>276,560,118</b>	<b>276,560,118</b>	<b>0</b>	<b>429,477,982</b>	<b>446,429,518</b>	<b>446,429,518</b>	<b>(16,951,536)</b>	<b>0</b>
<i>Personal Services</i>	125,075,449	94,720,508	94,720,508	0	139,647,960	146,899,496	146,899,496	(7,251,536)	0
<i>Purchase of Services</i>	168,316,343	135,547,869	135,547,869	0	183,009,222	185,309,222	185,309,222	(2,300,000)	0
<i>Materials, Supplies &amp; Equipment</i>	44,437,742	45,791,741	45,791,741	0	56,280,800	63,680,800	63,680,800	(7,400,000)	0
<i>Contributions, Indemnities &amp; Taxes</i>	3,037,590	500,000	500,000	0	510,000	510,000	510,000	0	0
<i>Payments to Other Funds-Rate Stabilization Fd</i>	0	0	0	0	0	0	0	0	0
<i>Payments to Other Funds-Water Residual Fd</i>	22,210,000	0	0	0	30,330,000	30,330,000	30,330,000	0	0
<i>Payments to Other Funds-Other</i>	35,671,467	0	0	0	19,700,000	19,700,000	19,700,000	0	0
<b>Finance</b>	<b>143,966,896</b>	<b>99,028,253</b>	<b>99,028,253</b>	<b>0</b>	<b>132,977,257</b>	<b>135,819,399</b>	<b>135,819,399</b>	<b>(2,842,142)</b>	<b>0</b>
<i>Personal Services - Fringe Benefits</i>	143,966,896	95,292,429	95,292,429	0	126,977,257	129,819,399	129,819,399	(2,842,142)	0
<i>Contributions, Indemnities &amp; Taxes</i>	0	3,735,824	3,735,824	0	6,000,000	6,000,000	6,000,000	0	0
<b>Revenue</b>	<b>14,044,678</b>	<b>7,773,123</b>	<b>7,773,123</b>	<b>0</b>	<b>16,836,098</b>	<b>17,341,109</b>	<b>17,341,109</b>	<b>(505,011)</b>	<b>0</b>
<i>Personal Services</i>	9,763,255	6,507,576	6,507,576	0	10,236,598	10,741,609	10,741,609	(505,011)	0
<i>Purchase of Services</i>	3,395,971	777,464	777,464	0	5,165,000	5,165,000	5,165,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	885,452	488,083	488,083	0	1,434,500	1,434,500	1,434,500	0	0
<i>Contributions, Indemnities &amp; Taxes</i>	0	0	0	0	0	0	0	0	0
<b>Sinking Fund</b>	<b>186,312,230</b>	<b>163,335,280</b>	<b>163,335,280</b>	<b>0</b>	<b>201,542,300</b>	<b>201,542,300</b>	<b>201,542,300</b>	<b>0</b>	<b>0</b>
<i>Debt Service</i>	186,312,230	163,335,280	163,335,280	0	201,542,300	201,542,300	201,542,300	0	0
<b>Procurement</b>	<b>101,275</b>	<b>83,283</b>	<b>83,283</b>	<b>0</b>	<b>107,411</b>	<b>115,290</b>	<b>115,290</b>	<b>(7,879)</b>	<b>0</b>
<i>Personal Services</i>	101,275	83,283	83,283	0	107,411	115,290	115,290	(7,879)	0
<b>Law</b>	<b>3,288,003</b>	<b>2,712,119</b>	<b>2,712,119</b>	<b>0</b>	<b>3,933,016</b>	<b>4,081,462</b>	<b>4,081,462</b>	<b>(148,446)</b>	<b>0</b>
<i>Personal Services</i>	2,570,334	2,278,458	2,278,458	0	3,198,392	3,346,838	3,346,838	(148,446)	0
<i>Purchase of Services</i>	691,565	390,978	390,978	0	691,614	691,614	691,614	0	0
<i>Materials, Supplies &amp; Equipment</i>	26,104	42,683	42,683	0	43,010	43,010	43,010	0	0
<b>Civil Service Commission</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Advances and Other Miscellaneous Payments</i>	0	0	0	0	0	0	0	0	0
<b>Office of Sustainability</b>	<b>93,874</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>	<b>132,874</b>	<b>132,874</b>	<b>132,874</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	63,874	0	0	0	85,874	85,874	85,874	0	0
<i>Purchase of Services</i>	30,000	33,000	33,000	0	47,000	47,000	47,000	0	0
<b>Water, Sewer &amp; Storm Water Rate Board</b>	<b>73,400</b>	<b>352,162</b>	<b>352,162</b>	<b>0</b>	<b>790,168</b>	<b>791,173</b>	<b>791,173</b>	<b>(1,005)</b>	<b>0</b>
<i>Personal Services</i>	42,901	31,571	31,571	0	44,968	45,973	45,973	(1,005)	0
<i>Purchase of Services</i>	30,499	320,591	320,591	0	745,200	745,200	745,200	0	0
<i>Materials, Supplies &amp; Equipment</i>	0	0	0	0	0	0	0	0	0
<b>Total Water Fund</b>	<b>781,443,915</b>	<b>577,408,271</b>	<b>577,408,271</b>	<b>0</b>	<b>831,555,000</b>	<b>852,388,375</b>	<b>852,388,375</b>	<b>(20,833,375)</b>	<b>0</b>
<i>Personal Services</i>	147,364,287	111,018,774	111,018,774	0	165,870,617	174,161,850	174,161,850	(8,291,233)	0
<i>Personal Services - Fringe Benefits</i>	143,966,896	95,292,429	95,292,429	0	126,977,257	129,819,399	129,819,399	(2,842,142)	0
<i>Sub-Total Employee Compensation</i>	291,331,183	206,311,203	206,311,203	0	292,847,874	303,981,249	303,981,249	(11,133,375)	0
<i>Purchase of Services</i>	193,159,402	153,716,337	153,716,337	0	217,237,026	219,537,026	219,537,026	(2,300,000)	0
<i>Materials, Supplies &amp; Equipment</i>	49,722,043	49,809,627	49,809,627	0	63,387,800	70,787,800	70,787,800	(7,400,000)	0
<i>Contributions, Indemnities &amp; Taxes</i>	3,037,590	4,235,824	4,235,824	0	6,510,000	6,510,000	6,510,000	0	0
<i>Debt Service</i>	186,312,230	163,335,280	163,335,280	0	201,542,300	201,542,300	201,542,300	0	0
<i>Payments to Other Funds</i>	57,881,467	0	0	0	50,030,000	50,030,000	50,030,000	0	0
<i>Advances and Other Miscellaneous Payments</i>	0	0	0	0	0	0	0	0	0

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**Quarterly City Managers Report  
Analysis of Projected Year-End Variances  
Water Fund**

All Departments

For the Period Ending March 31, 2022

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		No variances to report.
<b>Subtotal</b>	<b>\$0.0</b>	
<u>Obligations / Appropriations</u>		No variances to report.
	<b>\$0.0</b>	
<u>Other Adjustments</u>		
	<b>\$0.0</b>	
<b>Subtotal</b>	<b>\$0.0</b>	
<b>Total</b>	<b>\$0.0</b>	

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**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Water Fund**  
For the Period Ending March 31, 2022

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget
<b>Office of Innovation &amp; Technology</b>	<b>91</b>	<b>91</b>	<b>91</b>	<b>0</b>	<b>111</b>	<b>111</b>	<b>111</b>	<b>0</b>	<b>0</b>
<b>Fleet Services</b>	<b>45</b>	<b>40</b>	<b>40</b>	<b>0</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>0</b>	<b>0</b>
<b>Water</b>	<b>1,922</b>	<b>1,938</b>	<b>1,938</b>	<b>0</b>	<b>2,314</b>	<b>2,314</b>	<b>2,314</b>	<b>0</b>	<b>0</b>
<b>Revenue</b>	<b>193</b>	<b>171</b>	<b>171</b>	<b>0</b>	<b>221</b>	<b>220</b>	<b>220</b>	<b>1</b>	<b>0</b>
<b>Procurement</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0</b>
<b>Law</b>	<b>28</b>	<b>34</b>	<b>34</b>	<b>0</b>	<b>29</b>	<b>38</b>	<b>38</b>	<b>(9)</b>	<b>0</b>
<b>Water, Sewer &amp; Stormwater Rate Board</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>Total Water Fund</b>	<b>2,282</b>	<b>2,277</b>	<b>2,277</b>	<b>0</b>	<b>2,737</b>	<b>2,745</b>	<b>2,745</b>	<b>(8)</b>	<b>0</b>

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City of Philadelphia

# Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2022

## AVIATION FUND QUARTERLY REPORT



**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Aviation Fund**  
All Departments  
For the Period Ending March 31, 2022  
(000 Omitted)

Category	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
<b>REVENUES</b>									
Taxes									
Locally Generated Non - Tax Revenues	327,159	235,437	235,437	0	282,448	277,497	277,497	(4,951)	0
Other Governments	65,093	53,610	53,610	0	95,346	95,346	95,346	0	0
Revenues from Other Funds of City	1,478	0	0	0	1,300	1,300	1,300	0	0
Other Sources									
<b>Total Revenues and Other Sources</b>	<b>393,730</b>	<b>289,047</b>	<b>289,047</b>	<b>0</b>	<b>379,094</b>	<b>374,143</b>	<b>374,143</b>	<b>(4,951)</b>	<b>0</b>
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	72,423	56,140	56,140	0	73,463	74,722	74,722	(1,259)	0
Personal Services - Employee Benefits	58,797	36,130	36,130	0	56,855	53,502	53,502	3,353	0
Sub-Total Employee Compensation	131,220	92,270	92,270	0	130,318	128,224	128,224	2,094	0
Purchase of Services	90,244	83,175	83,175	0	99,963	99,963	98,363	1,600	1,600
Materials, Supplies and Equipment	6,032	5,902	5,902	0	8,904	8,946	8,946	(42)	0
Contributions, Indemnities and Taxes	5,366	4,531	4,531	0	8,812	8,812	8,812	0	0
Debt Service	91,006	92,968	92,968	0	132,004	132,004	132,004	0	0
Payment to Other Funds	23,036	0	0	0	11,019	11,019	13,019	(2,000)	(2,000)
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
<b>Total Obligations / Appropriations</b>	<b>346,904</b>	<b>278,846</b>	<b>278,846</b>	<b>0</b>	<b>391,020</b>	<b>388,968</b>	<b>389,368</b>	<b>1,652</b>	<b>(400)</b>
<b>Operating Surplus / (Deficit)</b>	<b>46,826</b>	<b>10,201</b>	<b>10,201</b>	<b>0</b>	<b>(11,926)</b>	<b>(14,825)</b>	<b>(15,225)</b>	<b>(3,299)</b>	<b>(400)</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Prior Year Fund Balance	198,609	0	0	0	179,649	265,704	265,704	86,055	0
Net Adjustments - Prior Years	20,269	0	0	0	15,000	15,000	15,000	0	0
<b>Total Net Adjustments</b>	<b>218,878</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>194,649</b>	<b>280,704</b>	<b>280,704</b>	<b>86,055</b>	<b>0</b>
<b>Preliminary Year End Fund Balance</b>	<b>265,704</b>	<b>10,201</b>	<b>10,201</b>	<b>0</b>	<b>182,723</b>	<b>265,879</b>	<b>265,479</b>	<b>82,756</b>	<b>(400)</b>
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0	0
<b>Year End Fund Balance</b>	<b>265,704</b>	<b>10,201</b>	<b>10,201</b>	<b>0</b>	<b>182,723</b>	<b>265,879</b>	<b>265,479</b>	<b>82,756</b>	<b>(400)</b>

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Non-Tax Revenue Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2022  
(000 omitted)

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<b><u>Local Non-Tax Revenues</u></b>									
Fleet Management	165	70	70	0	25	75	75	50	0
<i>Sale of Vehicles</i>	165	70	70	0	25	75	75	50	0
Procurement	1	1	1	0	5	4	4	(1)	0
<i>Miscellaneous</i>	1	1	1	0	5	4	4	(1)	0
City Treasurer (1)	470	(324)	(324)	0	5,000	0	0	(5,000)	0
<i>Interest Earnings</i>	470	(324)	(324)	0	5,000	0	0	(5,000)	0
Commerce - Division of Aviation	326,523	235,690	235,690	0	277,418	277,418	277,418	0	0
<i>Concessions</i>	19,207	12,818	12,818	0	25,364	25,364	25,364	0	0
<i>Space Rentals</i>	160,616	61,936	61,936	0	130,700	130,976	130,976	276	0
<i>Landing Fees</i>	67,837	37,441	37,441	0	61,000	61,000	61,000	0	0
<i>Parking</i>	689	563	563	0	845	845	845	0	0
<i>Car Rental</i>	11,496	11,021	11,021	0	10,000	10,000	10,000	0	0
<i>Sale of Utilities</i>	2,153	1,023	1,023	0	2,580	2,580	2,580	0	0
<i>Overseas Terminal Facility Charges</i>	102	3	3	0	22	2	2	(20)	0
<i>International Terminal Charges</i>	8,033	9,324	9,324	0	8,380	8,400	8,400	20	0
<i>Passenger Facility Charge</i>	49,938	12,281	12,281	0	31,200	31,200	31,200	0	0
<i>Miscellaneous</i>	6,452	89,280	89,280	0	7,327	7,051	7,051	(276)	0
<b>Total Local Non-Tax Revenue</b>	<b>327,159</b>	<b>235,437</b>	<b>235,437</b>	<b>0</b>	<b>282,448</b>	<b>277,497</b>	<b>277,497</b>	<b>(4,951)</b>	<b>0</b>
<b><u>Other Governments</u></b>									
Commerce - Division of Aviation	65,093	53,610	53,610	0	95,346	95,346	95,346	0	0
<i>State</i>	0	0	0	0	0	0	0	0	0
<i>Federal</i>	65,093	53,610	53,610	0	95,346	95,346	95,346	0	0
<b>Total Other Governments</b>	<b>65,093</b>	<b>53,610</b>	<b>53,610</b>	<b>0</b>	<b>95,346</b>	<b>95,346</b>	<b>95,346</b>	<b>0</b>	<b>0</b>
<b><u>Revenue from Other Funds</u></b>									
Commerce - Division of Aviation	1,478	0	0	0	1,300	1,300	1,300	0	0
<i>General Fund</i>	1,344	0	0	0	1,200	1,200	1,200	0	0
<i>Contribution from Bond Fund</i>	0	0	0	0	0	0	0	0	0
<i>Employee Benefits Fund</i>	134	0	0	0	100	100	100	0	0
<b>Total Revenue from Other Funds</b>	<b>1,478</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>	<b>0</b>	<b>0</b>
<b>Total - All Sources</b>	<b>393,730</b>	<b>289,047</b>	<b>289,047</b>	<b>0</b>	<b>379,094</b>	<b>374,143</b>	<b>374,143</b>	<b>(4,951)</b>	<b>0</b>

(1) Negative YTD revenue for investment earnings due to the full amortization of bond premium at the maturity date.

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**Quarterly City Managers Report  
Departmental Obligations Summary  
Aviation Fund  
For the Period Ending March 31, 2022**

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under	
								Adopted Budget	Target Budget
<b>Office of Innovation &amp; Technology</b>	<b>1,603,009</b>	<b>1,455,050</b>	<b>1,455,050</b>	<b>0</b>	<b>2,739,478</b>	<b>2,750,859</b>	<b>2,750,859</b>	<b>(11,381)</b>	<b>0</b>
<i>Personal Services</i>	725,110	561,779	561,779	0	1,110,780	1,122,161	1,122,161	(11,381)	0
<i>Purchase of Services</i>	877,899	893,271	893,271	0	1,628,698	1,628,698	1,628,698	0	0
<b>Police</b>	<b>15,599,294</b>	<b>12,841,095</b>	<b>12,841,095</b>	<b>0</b>	<b>14,827,104</b>	<b>15,613,169</b>	<b>15,613,169</b>	<b>(786,065)</b>	<b>0</b>
<i>Personal Services</i>	15,440,337	12,693,229	12,693,229	0	14,670,044	15,427,909	15,427,909	(757,865)	0
<i>Purchase of Services</i>	76,757	72,266	72,266	0	72,460	72,460	72,460	0	0
<i>Materials, Supplies &amp; Equipment</i>	82,200	75,600	75,600	0	84,600	112,800	112,800	(28,200)	0
<b>Fire</b>	<b>8,933,672</b>	<b>7,152,274</b>	<b>7,152,274</b>	<b>0</b>	<b>8,954,877</b>	<b>9,350,551</b>	<b>9,350,551</b>	<b>(395,674)</b>	<b>0</b>
<i>Personal Services</i>	8,843,572	7,063,674	7,063,674	0	8,796,157	9,177,631	9,177,631	(381,474)	0
<i>Purchase of Services</i>	12,000	0	0	0	15,000	15,000	15,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	78,100	88,600	88,600	0	124,720	138,920	138,920	(14,200)	0
<i>Payments to Other Funds</i>	0	0	0	0	19,000	19,000	19,000	0	0
<b>Public Property</b>	<b>17,000,000</b>	<b>14,000,000</b>	<b>14,000,000</b>	<b>0</b>	<b>14,000,000</b>	<b>14,000,000</b>	<b>14,000,000</b>	<b>0</b>	<b>0</b>
<i>Purchase of Services</i>	17,000,000	14,000,000	14,000,000	0	14,000,000	14,000,000	14,000,000	0	0
<b>Fleet Services</b>	<b>2,573,783</b>	<b>2,149,751</b>	<b>2,149,751</b>	<b>0</b>	<b>3,585,617</b>	<b>3,663,463</b>	<b>3,663,463</b>	<b>(77,846)</b>	<b>0</b>
<i>Personal Services</i>	1,062,143	798,842	798,842	0	1,420,817	1,498,663	1,498,663	(77,846)	0
<i>Purchase of Services</i>	249,488	399,669	399,669	0	470,400	470,400	470,400	0	0
<i>Materials, Supplies &amp; Equipment</i>	1,262,152	951,240	951,240	0	1,694,400	1,694,400	1,694,400	0	0
<b>Finance</b>	<b>61,739,371</b>	<b>40,017,320</b>	<b>40,017,320</b>	<b>0</b>	<b>62,613,271</b>	<b>59,259,865</b>	<b>59,659,865</b>	<b>2,953,406</b>	<b>(400,000)</b>
<i>Personal Services - Fringe Benefits</i>	58,796,672	36,129,982	36,129,982	0	56,855,271	53,501,865	53,501,865	3,353,406	0
<i>Purchase of Services</i>	2,942,699	3,188,605	3,188,605	0	3,246,000	3,246,000	3,646,000	(400,000)	(400,000)
<i>Contributions, Indemnities &amp; Taxes</i>	0	698,733	698,733	0	2,512,000	2,512,000	2,512,000	0	0
<i>Advances and Other Miscellaneous Payments</i>	0	0	0	0	0	0	0	0	0
<b>Sinking Fund</b>	<b>91,006,325</b>	<b>92,968,418</b>	<b>92,968,418</b>	<b>0</b>	<b>132,003,960</b>	<b>132,003,960</b>	<b>132,003,960</b>	<b>0</b>	<b>0</b>
<i>Debt Service</i>	91,006,325	92,968,418	92,968,418	0	132,003,960	132,003,960	132,003,960	0	0
<b>Commerce - Division of Aviation</b>	<b>146,880,574</b>	<b>107,147,719</b>	<b>107,147,719</b>	<b>0</b>	<b>150,600,000</b>	<b>150,600,000</b>	<b>150,600,000</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	44,807,943	33,937,576	33,937,576	0	45,800,000	45,800,000	45,800,000	0	0
<i>Purchase of Services</i>	69,061,402	64,591,116	64,591,116	0	80,500,000	80,500,000	78,500,000	2,000,000	2,000,000
<i>Materials, Supplies &amp; Equipment</i>	4,610,040	4,786,683	4,786,683	0	7,000,000	7,000,000	7,000,000	0	0
<i>Contributions, Indemnities &amp; Taxes</i>	5,365,530	3,832,344	3,832,344	0	6,300,000	6,300,000	6,300,000	0	0
<i>Payments to Other Funds</i>	23,035,659	0	0	0	11,000,000	11,000,000	13,000,000	(2,000,000)	(2,000,000)
<b>Law</b>	<b>1,480,069</b>	<b>1,084,765</b>	<b>1,084,765</b>	<b>0</b>	<b>1,584,820</b>	<b>1,614,317</b>	<b>1,614,317</b>	<b>(29,497)</b>	<b>0</b>
<i>Personal Services</i>	1,480,069	1,084,765	1,084,765	0	1,584,820	1,614,317	1,614,317	(29,497)	0
<i>Purchase of Services</i>	0	0	0	0	0	0	0	0	0
<i>Materials, Supplies &amp; Equipment</i>	0	0	0	0	0	0	0	0	0
<b>Office of Sustainability</b>	<b>87,873</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>110,873</b>	<b>110,873</b>	<b>110,873</b>	<b>0</b>	<b>0</b>
<i>Personal Services</i>	63,873	0	0	0	80,873	80,873	80,873	0	0
<i>Purchase of Services</i>	24,000	30,000	30,000	0	30,000	30,000	30,000	0	0
<b>Civil Service Commission</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Advances and Other Miscellaneous Payments</i>	0	0	0	0	0	0	0	0	0
<b>Total Aviation Fund</b>	<b>346,903,970</b>	<b>278,846,392</b>	<b>278,846,392</b>	<b>0</b>	<b>391,020,000</b>	<b>388,967,057</b>	<b>389,367,057</b>	<b>1,652,943</b>	<b>(400,000)</b>
<i>Personal Services</i>	72,423,047	56,139,865	56,139,865	0	73,463,491	74,721,554	74,721,554	(1,258,063)	0
<i>Personal Services - Fringe Benefits</i>	58,796,672	36,129,982	36,129,982	0	56,855,271	53,501,865	53,501,865	3,353,406	0
<i>Sub-Total Employee Compensation</i>	131,219,719	92,269,847	92,269,847	0	130,318,762	128,223,419	128,223,419	2,095,343	0
<i>Purchase of Services</i>	90,244,245	83,174,927	83,174,927	0	99,962,558	99,962,558	98,362,558	1,600,000	1,600,000
<i>Materials, Supplies &amp; Equipment</i>	6,032,492	5,902,123	5,902,123	0	8,903,720	8,946,120	8,946,120	(42,400)	0
<i>Contributions, Indemnities &amp; Taxes</i>	5,365,530	4,531,077	4,531,077	0	8,812,000	8,812,000	8,812,000	0	0
<i>Debt Service</i>	91,006,325	92,968,418	92,968,418	0	132,003,960	132,003,960	132,003,960	0	0
<i>Payments to Other Funds</i>	23,035,659	0	0	0	11,019,000	11,019,000	13,019,000	(2,000,000)	(2,000,000)
<i>Advances &amp; Other Misc. Pmts.</i>	0	0	0	0	0	0	0	0	0

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**Quarterly City Managers Report**  
**Analysis of Projected Year-End Variances**  
**Aviation Fund**  
All Departments  
For the Period Ending March 31, 2022

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		No variances to report.
<b>Subtotal</b>	<b>\$0.0</b>	
<u>Obligations / Appropriations</u>	\$0.4	Variances are due to higher than anticipated cyber insurance costs.
<b>Subtotal</b>	<b>\$0.4</b>	
<b>Total</b>	<b>\$0.4</b>	

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**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Aviation Fund**  
For the Period Ending March 31, 2022

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget
<b>Office of Innovation &amp; Technology</b>	<b>7</b>	<b>6</b>	<b>6</b>	<b>0</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>0</b>	<b>0</b>
<b>Police</b>	<b>150</b>	<b>142</b>	<b>142</b>	<b>0</b>	<b>148</b>	<b>148</b>	<b>148</b>	<b>0</b>	<b>0</b>
<i>Uniformed</i>	139	132	132	0	137	137	137	0	0
<i>Civilian</i>	11	10	10	0	11	11	11	0	0
<b>Fire</b>	<b>71</b>	<b>72</b>	<b>72</b>	<b>0</b>	<b>75</b>	<b>75</b>	<b>75</b>	<b>0</b>	<b>0</b>
<i>Uniformed</i>	71	72	72	0	75	75	75	0	0
<i>Civilian</i>	0	0	0	0	0	0	0	0	0
<b>Fleet Services</b>	<b>22</b>	<b>19</b>	<b>19</b>	<b>0</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>0</b>	<b>0</b>
<b>Commerce - Division of Aviation</b>	<b>714</b>	<b>604</b>	<b>604</b>	<b>0</b>	<b>730</b>	<b>730</b>	<b>730</b>	<b>0</b>	<b>0</b>
<b>Law</b>	<b>18</b>	<b>16</b>	<b>16</b>	<b>0</b>	<b>19</b>	<b>19</b>	<b>19</b>	<b>0</b>	<b>0</b>
<b>Total Aviation Fund</b>	<b>982</b>	<b>859</b>	<b>859</b>	<b>0</b>	<b>1,008</b>	<b>1,008</b>	<b>1,008</b>	<b>0</b>	<b>0</b>

58

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City of Philadelphia

## **Quarterly City Managers Report**

FOR THE PERIOD ENDING MARCH 31, 2022

### **GRANTS REVENUE FUND**

### **QUARTERLY REPORT**

#### **Unanticipated Grants**

**FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2022**

**FOR THE PERIOD JANUARY 1, 2022 - MARCH 31, 2022**

Dp. No.	Department	Amount	Grant Title	Source	Description
26	Licenses and Inspections	80,000.00	Eastwick Risk Mapping & Repetive Loss	U.S. Department of Homeland Security	Support for professional services
05	Mayor	217,500.00	SERVE Phila VISTA Program Coordinator	Misc. Foundation/Trust Funding	Expand AmeriCorps service opportunities
	Various	114,646,034.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill No. 220114
05	Mayor	55,000.00	SERVE Phila VISTA Program Coordinator	Misc. Foundation/Trust Funding	Expand AmeriCorps service opportunities
26	Licenses and Inspections	6,800.00	eCLIPSE Customer Service Integration	Other/Quasi Governments	Support for professional services
<b>Total</b>		<b>115,005,334.00</b>			

City of Philadelphia

# Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2022

## CASH FLOW FORECAST



CASH FLOW PROJECTIONS  
GENERAL FUND - FY2022

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2022

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
<b>REVENUES</b>																
Real Estate Tax	7.2	7.5	5.3	3.9	4.4	36.1	43.0	69.9	345.6	178.4	10.4	7.1	718.7			718.7
Total Wage, Earnings, Net Profits	93.6	132.0	120.6	120.1	144.6	139.0	178.7	122.9	163.7	149.3	131.0	70.4	1566.1	7.2		1573.3
Realty Transfer Tax	14.2	25.2	23.2	17.2	25.7	67.4	58.3	64.0	72.9	71.4	26.8	23.8	490.0			490.0
Sales Tax	31.5	34.5	16.3	15.3	17.2	15.8	14.7	18.4	15.3	26.9	27.0	31.3	264.1	4.3		268.4
Business Income & Receipts Tax	9.7	7.9	32.0	21.1	17.3	66.5	27.0	13.3	47.4	377.2	10.6	8.3	638.2	(34.9)		603.2
Beverage Tax	7.1	6.8	6.6	8.2	4.8	7.1	6.3	6.0	5.2	5.8	6.9	6.2	76.9			76.9
Other Taxes	8.0	12.3	9.6	8.9	15.5	4.0	12.6	3.2	8.6	11.0	8.5	7.4	109.6	4.8		114.4
Locally Generated Non-tax	34.1	33.2	25.7	24.6	23.9	53.1	27.7	38.2	29.5	31.8	29.4	22.1	373.2			373.2
Total Other Governments	10.4	52.9	85.3	14.6	43.2	0.6	20.8	0.6	33.9	6.1	15.2	46.4	330.2	52.5		382.8
Total PICA Other Governments	19.5	43.7	54.7	21.9	0.0	33.9	111.1	7.1	94.6	59.6	25.2	38.7	509.8			509.8
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	250.0	0.0	0.0	25.5	275.5		46.8	322.3
<b>Total Current Revenue</b>	<b>235.1</b>	<b>356.0</b>	<b>379.3</b>	<b>255.6</b>	<b>296.5</b>	<b>423.5</b>	<b>500.2</b>	<b>343.7</b>	<b>1066.7</b>	<b>917.5</b>	<b>291.0</b>	<b>287.2</b>	<b>5352.3</b>	<b>34.0</b>	<b>46.8</b>	<b>5433.0</b>
Collection of prior year(s) revenue	3.3	35.6	2.0	11.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	52.2			
Other fund balance adjustments																
<b>TOTAL CASH RECEIPTS</b>	<b>238.4</b>	<b>391.6</b>	<b>381.3</b>	<b>266.9</b>	<b>296.5</b>	<b>423.5</b>	<b>500.2</b>	<b>343.7</b>	<b>1066.7</b>	<b>917.5</b>	<b>291.0</b>	<b>287.2</b>	<b>5404.4</b>			
<b>EXPENSES AND OBLIGATIONS</b>																
Payroll	110.4	135.5	149.7	153.6	149.7	147.1	187.4	155.4	136.2	148.7	175.3	217.8	1866.7	80.7	4.4	1951.9
Employee Benefits	55.1	55.4	48.0	53.4	71.9	52.6	62.1	37.9	52.3	55.9	64.1	60.9	669.7	31.8	0.5	702.0
Pension	3.5	(0.3)	10.9	76.5	2.2	3.3	(0.4)	(0.3)	652.6	(0.3)	(0.5)	(4.6)	742.5	60.4		802.8
Purchase of Services	34.5	28.5	111.4	51.2	99.1	59.5	59.6	83.2	91.5	52.4	111.6	129.3	911.9	28.1	148.5	1088.6
Materials, Equipment	1.8	5.7	3.5	6.0	4.0	6.0	3.7	7.7	5.8	5.0	12.7	16.7	78.5	3.0	62.1	143.6
Contributions, Indemnities	6.7	15.6	65.9	12.2	73.1	13.0	5.1	9.4	78.2	3.9	17.9	90.7	391.6			391.6
Debt Service-Short Term	0.0	0.0	0.1	0.0	0.0	0.1	0.0	0.0	0.1	0.0	0.0	1.9	2.3			2.3
Debt Service-Long Term	110.5	10.3	0.0	3.0	0.0	3.7	41.8	0.0	0.0	18.9	0.2	2.0	190.4			190.4
Interfund Charges	0.4	0.0	0.0	0.0	6.9	0.0	0.0	0.0	1.6	1.1	0.0	3.3	13.3	31.7		45.0
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	46.6		46.6
<b>Current Year Appropriation</b>	<b>322.8</b>	<b>250.6</b>	<b>389.5</b>	<b>355.9</b>	<b>406.9</b>	<b>285.3</b>	<b>359.3</b>	<b>293.3</b>	<b>1018.3</b>	<b>285.7</b>	<b>381.3</b>	<b>518.1</b>	<b>4866.8</b>	<b>282.3</b>	<b>215.6</b>	<b>5364.7</b>
Prior Yr. Expenditures against Encumbrances	44.0	37.9	15.8	14.4	11.7	5.6	6.8	9.0	4.3	1.7	24.9	65.8	242.0			
Prior Yr. Salaries & Vouchers Payable	145.5	(22.8)	16.4	60.2	(16.4)	(8.7)	0.9	1.4	(92.5)	105.9	0.0	6.7	196.7			
<b>TOTAL DISBURSEMENTS</b>	<b>512.3</b>	<b>265.7</b>	<b>421.7</b>	<b>430.5</b>	<b>402.3</b>	<b>282.2</b>	<b>366.9</b>	<b>303.7</b>	<b>930.1</b>	<b>393.3</b>	<b>406.2</b>	<b>590.6</b>	<b>5305.5</b>			
Excess (Def) of Receipts over Disbursements	(273.9)	125.9	(40.4)	(163.6)	(105.8)	141.3	133.3	39.9	136.6	524.2	(115.2)	(303.4)				
Opening Balance	981.3	707.4	833.3	792.9	629.4	523.6	664.9	798.2	838.2	974.8	1498.9	1383.7				
TRAN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				
<b>CLOSING BALANCE</b>	<b>707.4</b>	<b>833.3</b>	<b>792.9</b>	<b>629.4</b>	<b>523.6</b>	<b>664.9</b>	<b>798.2</b>	<b>838.2</b>	<b>974.8</b>	<b>1498.9</b>	<b>1383.7</b>	<b>1080.3</b>				

CASH FLOW PROJECTIONS  
CONSOLIDATED CASH - ALL FUNDS - FY2022

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of March 31, 2022

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	707.4	833.3	792.9	629.4	523.6	664.9	798.2	838.2	974.8	1498.9	1383.7	1080.3
Grants Revenue	833.6	945.8	882.2	881.9	897.5	787.9	936.3	897.7	787.9	788.8	1241.3	1148.2
Community Development	(3.7)	(6.3)	(3.5)	(14.3)	(23.9)	(30.1)	(18.7)	(9.6)	(4.1)	4.6	2.0	0.0
Vehicle Rental Tax	8.4	9.1	2.9	3.5	4.1	4.7	5.1	5.5	5.9	6.4	7.1	7.8
Hospital Assessment Fund	23.0	22.3	32.1	25.3	23.9	36.0	25.2	24.8	27.0	22.1	43.7	19.2
Housing Trust Fund	83.0	80.9	80.2	78.0	81.3	81.2	81.9	83.6	85.3	85.2	83.1	81.0
Budget Stabilization Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Funds	10.8	10.8	10.6	10.5	9.9	9.8	13.1	13.1	13.1	13.1	13.0	12.8
<b>TOTAL OPERATING FUNDS</b>	<b>1662.4</b>	<b>1895.9</b>	<b>1797.4</b>	<b>1614.2</b>	<b>1516.5</b>	<b>1554.3</b>	<b>1841.2</b>	<b>1853.3</b>	<b>1889.9</b>	<b>2419.2</b>	<b>2773.9</b>	<b>2349.4</b>
Capital Improvement	125.2	488.1	462.4	461.6	454.7	434.9	422.2	411.1	400.3	402.0	392.5	383.0
Industrial & Commercial Dev.	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2
<b>TOTAL CAPITAL FUNDS</b>	<b>135.5</b>	<b>498.4</b>	<b>472.6</b>	<b>471.9</b>	<b>465.0</b>	<b>445.2</b>	<b>432.4</b>	<b>421.4</b>	<b>410.6</b>	<b>412.3</b>	<b>402.8</b>	<b>393.3</b>
<b>TOTAL FUND EQUITY</b>	<b>1797.8</b>	<b>2394.3</b>	<b>2270.0</b>	<b>2086.0</b>	<b>1981.4</b>	<b>1999.5</b>	<b>2273.6</b>	<b>2274.6</b>	<b>2300.5</b>	<b>2831.4</b>	<b>3176.7</b>	<b>2742.7</b>

City of Philadelphia

# Quarterly City Managers Report

FOR THE PERIOD ENDING MARCH 31, 2022

## METHODOLOGY FOR FINANCIAL REPORTING

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2022

## METHODOLOGY FOR FINANCIAL REPORTING

### A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

### B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

*Governmental funds* account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending March 31, 2022

## METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

# **QUARTERLY CITY MANAGERS REPORT**

**For the Period Ending March 31, 2022**

## **METHODOLOGY FOR FINANCIAL REPORTING**

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

### **C. LEGAL COMPLIANCE**

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

### **D. CITY MANAGERS REPORTS**

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

**QUARTERLY CITY MANAGERS REPORT**  
**For the Period Ending March 31, 2022**

**METHODOLOGY FOR FINANCIAL REPORTING**

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.