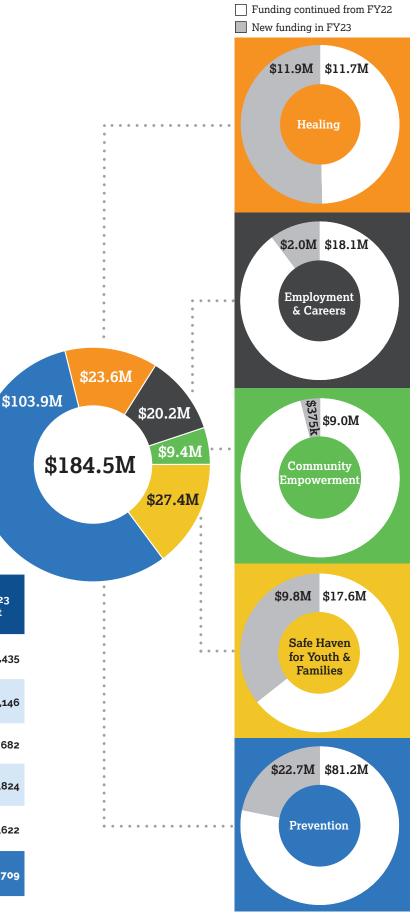


# 2022 VIOLENCE PREVENTION Investments Update

More than \$184M for violence prevention in fiscal year 2023

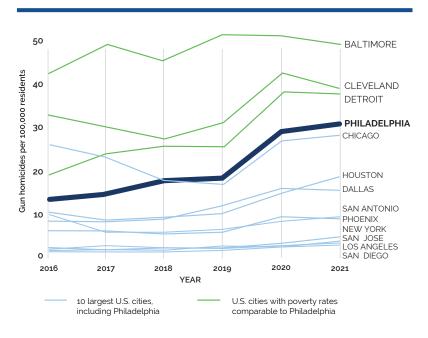
Guided by our violence prevention plan, Philadelphia Roadmap to Safer Communities, Philadelphia made a historic investment in reducing gun violence in fiscal year 2022 (July 1, 2021 – June 30, 2022), with more than \$155 million to address urgent violence prevention needs through a multi-disciplinary approach focused on community empowerment, employment and careers, healing, prevention, and safe havens for children and youth. In fiscal year 2023 (July 1, 2022 – June 30, 2023), the Kenney Administration plans to invest an additional \$28.8 million, with the overall goal of drastically reducing shootings and gun homicides by 2023.

Investments for anti-violence	Funding continued for FY23	New funding in FY23	Total FY23 budget
Community Empowerment	\$ 9,032,435	\$ 375,000	\$ 9,407,435
Employment & Careers	\$ 18,105,146	\$ 2,075,000	\$ 20,180,146
Healing	\$ 11,717,763	\$ 11,907,919	\$ 23,625,682
Prevention	\$ 81,196,425	\$ 22,715,399	\$ 103,911,824
Safe Havens for Youth & Families	\$ 17,641,673	\$ 9,760,949	\$ 27,402,622
GRAND TOTAL	\$ 137,693,442	\$ 46,834,267	\$ 184,527,709



#### NEW RESOURCES TO MATCH THE SCALE OF THE CRISIS

Like cities across the country still recovering from the economic realities and trauma of COVID-19, the surge of violence that began in 2020 continued in 2021. Philadelphia experienced a 12% increase in gun homicides over just a year ago, and another 1,846 people were injured by a gun. Philadelphia is not alone. Eight of the ten largest U.S. cities saw a rise in violence, and more than a dozen cities broke their annual murder record.



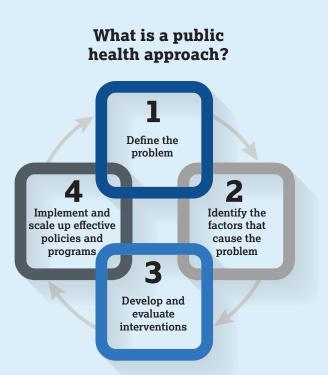
#### Gun homicide rates (per 100,000 residents)

#### WORKING TOGETHER TO STOP THE VIOLENCE

Police alone are not the only solution to stopping the spread of violence. Philadelphia continues to treat gun violence as a public health crisis, pulling together every agency that engages with our residents to address it. This approach supports our overall strategy:

- Better opportunities and supportive services for individuals and communities highly at-risk
- Swift and predictable consequences for those engaged in violence who do not want help
- Authentic community engagement to increase long-term resilience

We must keep working together to stop the violence, save lives, and create a safer city for us all at a scale that matches the crisis. Our city's future depends on it.



#### THE COST OF GUN VIOLENCE

The realities and perception of Philadelphia as a violent city is taking a financial toll on our local economy. In 2020, the total charges for firearm injury hospitalizations in Philadelphia were \$307.6 million—a 23% increase over 2019. Fear of violence also impacts how people choose to commute to work or school, participate in community activities, visit local businesses, and ultimately whether they stay in Philadelphia. Our city's economic future and community vitality depends on solving this crisis.



#### KEY TOOLS FOR COMBATING GUN VIOLENCE

Over the last few years, Philadelphia has launched anti-violence models that have clear track records of reducing violence. In fiscal year 2022, the City expanded the reach of these programs, including:

- Group Violence Intervention (GVI) has grown to six new police districts, and hosted its first group call-in. GVI reduces violence involving neighborhood groups by hosting group or one-on-one meetings ("call-ins") that pair community members and case managers offering direct help to individuals engaged in violence with law enforcement plainly stating the consequences if violence continues. In FY23, GVI will grow from three to 12 case managers, expand to operate in all police divisions citywide, and host a minimum of five group call-ins over the course of the year.
- Community Crisis Intervention Program (CCIP) relies on credible community messengers to respond to violence by connecting with highly at-risk individuals to reduce tensions, mediate conflicts, and help them access critical services. This fiscal year, CCIP will partner with community-based organizations to expand its footprint and have a deeper on-theground presence in up to four new areas.
  - **Transitional work** and training paired with wraparound services creates viable on-ramps to a career and family sustaining wages. In addition to connecting 1,070 at-risk people to jobs and same day work and pay in the first half of the fiscal year, the City is now set to launch the Rapid Employment and Development Initiative (READI), modeled after a successful program in Chicago that relentlessly engages those highly at-risk and connects them to therapy, paid transitional jobs, and support services.
- **911 Call Triage & Co-Responder** launched as a pilot last year. By integrating behavioral health specialists into Police responses to 911 calls, it is deescalating behavioral health crises and connecting individuals to needed services. In the next fiscal year, the

initiative will expand to integrate behavioral health professionals into Emergency Medical Services (EMS). In addition, the **Philadelphia Crisis Line** and **Community Mobile Crisis Teams** expansion—which grew the availability of more community focused telephonic and in-person supports for people with critical behavioral health concerns when police intervention is not needed—is on track to serve 21% more individuals in this fiscal year.

- The Hospital-Based Violence Intervention Program (HVIP) Collaborative launched, with all six of Philadelphia's level one trauma centers and several associated partners, to improve the delivery of services to individuals at-risk and strengthen its impact. HVIP combines the efforts of hospital systems and community-based partners to provide comprehensive case management for violently injured individuals and families as soon as possible after hospitalization.
- Police Assisted Diversion (PAD) expanded operations by 25%, adding services in the East Police Division (Kensington). PAD diverts low-level, non-violent offenders away from the criminal justice system and connects them to critical support services. In FY23, PAD will expand into the Northeast Police Division, with a focus on the 15th Police District.
- 109% increase in vacant lots stabilized and/ or maintained and a 44% increase in buildings demolished or cleaned and sealed in targeted areas in 2021. **Environmental changes** like these have shown to help significantly reduce neighborhood crime. In FY23, vacant lot improvements will be expanded by 20% to reach more communities in targeted areas.



We also continue to evaluate the impact of these initiatives. CCIP and GVI's independent evaluations are anticipated for completion in early 2023. In FY23, we look to invest an additional \$575,000 in data and administrative infrastructure to improve the efficacy of these programs as they expand.

Program/ Initiative	Total FY22 Budget	Impact in FY22 (as of 12/31/2021)	Anticipated Impact in FY23
Group Violence Intervention	\$1.4 million	110 direct engagements with GVI candidates; 33 high-risk individuals connected to services	\$3.75 million proposed (including \$1 million anticipated in grant funds); expand the pool of individuals participating in custom notifications to 211; expand case management and connections to services
Community Crisis Intervention	\$5.15 million	1,918 contacts in targeted areas; 282 anti-retaliation negotiations	\$6.5 million proposed; expand community- based providers by up to 4; expand anti- retaliation negotiations to 412; expand individuals contacted to 7,970
Transitional Jobs (including Same Day Work and Pay)	\$4.1 million (including grant funds)	1,070 people trained; launched READI feasibility study	\$5.8 million proposed; launch READI program in fall 2022; train 1,776 people
911 triage & Co- Responder	\$6 million	1,206 crisis intervention response team calls responded with 465 people provided behavioral health services	\$6.39 million proposed; 2,500 people provided behavioral health services
Hospital Based Violence Intervention Collaborative	\$242,000 (awarded mid-year)	All 6 of Philadelphia's level-one trauma centers engaged	\$410,000 invested (grant funding); data sharing agreement in place to share information about clients across programs
Police Assisted Diversion	\$2.2 million	1,502 individuals diverted from criminal justice system; 1,396 individuals referred to services	\$2.8 million proposed; 2,200 individuals diverted from criminal justice system; 1,750 individuals referred to services
Environmental Supports	\$5.9 million	159 clean & seals; 43 demolitions; vacant lots cleaned 1,335 times in targeted areas; 5,319 vacant lots maintained	\$6 million proposed; 117 clean & seals and demolitions; vacant lots cleaned 2,700 times in targeted areas; stabilize and/or maintain 6,419 lots



Philadelphians who are most impacted by gun violence are often closest to the solutions. By investing in community-based programs and neighborhood-led initiatives, we can effectively and sustainably reduce violence. In fiscal year 2022, the City doubled down on our investments in community-based solutions:

- The newly created Community Expansion Grant (CEG) program provided \$13,500,000 in grants— ranging from \$100,000 – \$1,000,000—to 31 organizations.
- Targeted Community Investment Grant (TCIG) investment was expanded by 67% to \$2,500,000.
   41 organizations were awarded grants totaling \$900,000, and another TCIG grant cycle will open in late spring 2022.
- The **Office of Victim Advocate** opened in February 2022, providing coordination, strategic planning, and program oversight, and serving as a support hub for survivors, with a special emphasis on gun violence and homicide.

#### COMMUNITY-FOCUSED INTERVENTIONS

- The **Philadelphia Violence Prevention Hotline** launched in March 2022, connecting individuals and families involved in or affected by gun violence with important services. Philadelphians can now reach the hotline by dialing 2-1-1 and selecting option 3 or by texting their zip code to 898-211.
- Network of Neighbors is set to expand its work empowering communities to create safe spaces in response to trauma, and nearly double the number of individuals it supports in FY23.

In fiscal year 2023, the City will continue to focus on community-based interventions, building on the success of the Community Expansion Grants and Targeted Community Investment Grants, investing in organizations with a track record of delivering quality, culturallyrelevant services, as well as launch new community education programming.

Program/ Initiative	Total FY22 Budget	Impact in FY22 (as of 12/31/2021)	Anticipated Impact in FY23
Philadelphia Violence Prevention Hotline	\$2 million	This 24/7 free, confidential hotline launched in March 2022	\$1.4 million proposed; 24/7 access; 4,000 people connected; 10,000 services connections
Office of the Victim Advocate	\$550,000	Office launched in February 2022	Office launched in February 2022, budget and metrics forthcoming
Community Partnership Grants	<ul> <li>\$18 million –</li> <li>Community Expansion</li> <li>Grants (CEG) (including administration);</li> <li>\$2.5 million –</li> <li>Targeted Community</li> <li>Investment Grants</li> </ul>	CEG – \$18,000,000 spent; 31 CEG grants awarded, totaling \$13,500,000; TCIG – \$900,000 spent; 41 TCIG grants awarded, totaling \$900,000	\$12 million proposed; 20% increase in TCIG grantees to approximately 80- 90 grantees; 15 – 20 CEG grantees
Community Engagement	\$85,000	33 community representatives; hosted 21 meetings; hosted 6 events; engaged 375 people	\$375,000 proposed; host 10 events; host 29 meetings; 40 community representatives; engage 500 people
Network of Neighbors	\$260,000 (approximately, state funding)	Supported 70 communities, 24 of which were in response to an incident involving gun violence; 885 individuals engaged	\$650,000 (approximately, state funding); serve 4 regionalized areas; engage a total of 2,000 individuals



From solutions that keep youth and young adults from entering the cycle of violence to programs that assist those who have been impacted in reducing their risk levels of repeat exposure, gun violence prevention includes a wide range of interventions aimed at reducing risks or threats to health and well-being. Among the City's prevention investments in fiscal year 2022:

- 159 **Recreation Centers** were reopened in summer 2021 and provided weekday services, alongside 42 pools and over 94 spray grounds.
- Two new Community Evening Resource Centers (CERC) were opened that operate daily from 7 p.m.
   2 a.m. CERCs support Philadelphia youth during curfew hours and provide programs that emphasize conflict resolution, mentoring, and service linkages.

#### FOCUSING ON PREVENTION

100 Intensive Prevention Service (IPS) program
 slots were added in Southwest Philly, bringing total
 IPS slots to 1,300. IPS provides pre-arrest prevention
 activities and community engagement for youth,
 ages 10 – 19, who are at high risk of becoming
 delinquent. In FY23, IPS will launch gun violence
 mitigation case management to provide direct social
 services to youth in their program.

In fiscal year 2023, the City will continue to support key prevention programs, including summer camps, Recreation and Free Library in-person programming, Out of School Time, Community Schools, and PHL Pre-K. Additionally, the City will build on these successes and expand prevention programs—like Community Evening Resource Centers and the Octavius Catto Scholarship to reach more residents.

Program/ Initiative	Total FY22 Budget	Impact in FY22 (as of 12/31/2021)	Anticipated Impact in FY23
Summer Programs	\$12.7 million	Nearly 8,300 youth participated in summer programming; 6,604 youth participated in WorkReady in summer 2021; 275 PlayStreets and Playlots hosted; nearly 1,000 youth hired at Parks & Recreation sites	\$11 million proposed; 12,300 youth enrolled in summer programming; 8,000 youth enrolled in WorkReady; 275 PlayStreets and Playlots
School Year Programs	\$30 million	9,200 students enrolled in Community Schools; 7,166 youth participated afterschool programming	\$32.4 million proposed; 3 new Community Schools (total of 20); 8,100 youth enrolled in afterschool programming
Community Evening Resource Centers (CERCs)	\$1.3 million	Opened two CERCs in December 2021	\$4.3 million proposed; Open 2 additional CERCs (total of 4)
Octavius Catto Scholarship	\$8.8 million	405 students awarded Catto scholarships	\$10.7 million proposed; increase number of Catto scholars



#### MODERNIZING POLICE CAPABILITIES TO REDUCE VIOLENCE

The Philadelphia Police Department's **Operation Pinpoint**, which identifies a small number of blocks in an area that have become violence hotspots, continues to undergird the City's place-based approach to gun violence. It uses police intelligence and collaboration with other law enforcement partners to strategically address violence, while at the same time, leveraging environment changes, community partnerships, and social services to address root causes. To enhance our strategic approach to community policing, the City is making investments to modernize key aspects, including:

- The **Mobility Project** is expanding the use of mobile devices. This, paired with the recently launched Crime Information Centers to conduct analysis, enables camera monitoring and data analysis to provide real time information when and where it is most needed. In the next year, this initiative will provide an additional 2,650 officers (44% of the force) with mobile devices and add four new divisional Crime Information Centers.
- **Forensic science enhancements** have enabled the analysis of evidence related to gun violence that was previously impossible, expanded capabilities to link crimes to each other and to the perpetrators. Last year, the City added two new systems to examine cellphones and other devices. In FY23, the Police Department will add addition cell phone systems for the most complicated investigations, and a new crime scene response vehicle to speed the response of the unit.

Program/ Initiative	Total FY22 Budget	Impact in FY22 (as of 12/31/2021)	Anticipated Impact in FY23
Operation Pinpoint	\$2.5 million	14% reduction in shooting victims and 1% increase gun homicides across the pinpoint areas in calendar year 2021 over prior year	\$2.5 million proposed; 25% reduction in shooting victims and gun homicides across the pinpoint areas; increase homicide clearance rates to 65% and non-fatal shooting victim clearance rates to 30%
Mobility Project	\$1.5 million	13% of sworn officers equipped with mobile devices	\$2.57 million proposed; 44% of sworn officers will be equipped with a mobile device
Forensic Science Upgrades	\$3.1 million (including grant funding)	9% increase in investigative leads from forensic databases over 2020	\$2.14 million proposed (including grant funding); use enhanced forensic analysis for 100% of homicides



Looking ahead to fiscal year 2023, the City will strategically focus on new investments to bolster the goals and outcomes of existing programs and address gaps in services including:

- Launch the Gun Violence Prevention Program that will serve juvenile offenders who are involved in or highly at risk of becoming involved in gun violence or other violent crimes.
- Expand the **Restitution Fund** to offer more youth an opportunity to resolve outstanding restitution obligations that are barriers to closing their probation cases.
- Expand **Restorative Justice Diversion**, a victimcentered diversion program in which a young person accused of harming another will undertake a process by which the young person repairs harm to the person harmed, the youth's family/caregiver, the youth's community, and the youth themselves.
- Expand **pre- and post-adjudication Evening Reporting Centers** to provide 40 youth with alternatives to secure detention and placement before and after the adjudicatory processing stage of juvenile court.

### NEW INITIATIVES IN FISCAL YEAR 2023

- Address a key gap in available services by investing in **behavioral health supports** for people highly at-risk of gun violence. This will reduce barriers to accessing behavioral health resources for those at highest risk of gun violence by deepening outreach to the target population, expanding treatment services, and covering individuals' costs related to seeking treatment.
- Help up to 2,400 people complete Accelerated Misdemeanor Program (AMP) by adding staffing, and paying the approximately \$250 mandatory court costs for individuals who successfully complete the program. AMP is an alternative to traditional prosecution methods used in drug court that diverts offenders with low-level misdemeanor arrests to treatment services or community service.
- Expand **Gun Homicide Review** and launch the **Non-Fatal Shooting Review**. Modeled after a program in Milwaukee, these reviews bring together key stakeholders to examine the causes of a particular firearm injuries and deaths within their community to find trends and key interventions. This will design specific interventions needed in a given neighborhood, engage community in the selection and implementation of action items, and elevate community driven solutions, addressing more upstream causes of violence.

Program/ Initiative	Proposed FY23 Budget	Anticipated Impact in FY23
Behavioral Health Supports	\$2,000,000	Provided behavioral health services to 245 highly at-risk people
Youth Violence Prevention Services	\$800,000	150 youth; restorative justice diversion for 150 youth; pre- and post- adjudication evening reporting centers to serve 40 additional youth
Accelerated Misdemeanor Program	\$750,000	Up to 2,400 people served
Gun Homicide and Non- Fatal Shooting Reviews	\$550,000	Conduct quarterly Gun Homicide Reviews; initiate non-fatal reviews, pilot community co-hosting of reviews



## Philadelphia Roadmap to Safer Communities



Connected & Thriving Young People



Coordinated City Services



Strong Community Engagement



Safe and Healthy Neighborhoods

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Office of Policy and Strategic Initiatives for Criminal Justice and Public Safety