

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021



Budget Office

CITY OF PHILADELPHIA

December 31, 2021

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING DECEMBER 31, 2021

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What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Philadelphia Budget Office** in the **Office of the Director of Finance**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage: Departments are ranked highest to lowest in terms of leave usage for the quarter. The percentages represent the total number of days used over the total number of days available to be worked in the quarter for General Fund employees.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.



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Quarterly City Managers Report

For the period ending December 31, 2021

Key Stats

- Projected FY22 General Fund Balance \$133.7 million (<10 days spending)
 - \$47 million more than Original Budget and nearly the same as the Target Budget
 - Far below the City's internal goal of 6-8% of spending
- Projected FY22 Year-End Cash Balance \$2.577 billion (all funds)
- Projected FY22 Cash Balance Low Point \$1.754 billion (March 31, 2022)
- Projected FY22 General Fund Revenues \$5.184 billion
 - \$73 million less than the Original Budget projection and \$104 million higher than the Target Budget.
 - Strong Sales, Parking, and Wage Tax collections account for roughly 75% of the increase from the target budget.
- Projected FY22 General Fund Obligations \$5.372 billion
 - \$103 million above the Original Budget and \$24 million above the Target Budget
 - Increase since the Target Budget is primarily driven by higher than projected Sales Tax revenues which then drive pension contributions from that source.
 - The second quarter sees significant shifts between classes and departments as the Labor Reserve is allocated to departments due to new labor agreements with unions representing most of the City's employees.

The Upshot – Tentative Stability

With the first half of FY22 elapsed, the City's finances remain steady, albeit with assorted adjustments that mostly balance themselves out. Revenue projections are about 1.4% lower than the original budget, and spending is now projected around 2% higher, but this gap is mitigated by changes in prior year adjustments – resulting in a fund balance virtually unchanged from last quarter and \$47 million higher than the original budget. Federal relief from the American Rescue Plan is a steadying force; while not adequate to cover all revenue losses and new expenses stemming from the COVID-19 pandemic, the funds are available to smooth bumps in the budgetary road if needed over the coming years. The tentative stability depends on the path of the COVID-19 pandemic and the impact on inflation on the economy.

Fund Balance - \$133.7 million (2.5% of spending)

This Quarterly City Manager's Report for the second quarter of FY22 projects that the City will end the fiscal year with a fund balance of \$133.7 million (2.5% of total obligations), down \$198,000 from last quarter's projection. This is \$47 million higher than the fund balance included in the FY22-26 Five Year Plan approved by the PICA board in July but well below the City's goal of having a fund balance that is



equal to 6-8% of expenditures. The Government Finance Officers Association recommends a fund balance of 17%, which would be around \$900 million.

At \$133.7 million, this level of fund balance is a thin margin for the City and well-below that of its peer jurisdictions; leaving little room for the unexpected (which has become the norm in the past two years). To manage this challenge, the Administration closely monitors revenue and spending, maintains reserves outside of the fund balance, and is continuously identifying contingency plans to keep the budget in balance.

Revenues

Having six months of revenue collections and spending under our collective budget belts could suggest having ample data to gauge the City's year-end fiscal condition, and yet the second quarter is always a challenging time for prognostications. On the revenue side, the third quarter is when collections from the always-volatile Business Income and Receipts Tax and Real Estate Tax become clearer. The shift to remote and hybrid work adds uncertainty to the historically predictable Wage Tax, as many employers opt to continue withholding and remitting funds through the year with the intention of employees seeking Wage Tax refunds later.

Revenue estimates this quarter have been revised upward by \$104 million to \$5.18 billion, driven primarily by strong collections the Sales Tax (up \$30.9 million over last quarters projection) and the Wage Tax (up \$17.7 million compared to FY22Q1 estimates). While encouraging, these increases may not be etched in stone, and still represent a decrease of \$73 million compared to initial estimated in the adopted budget.

As noted above, year-end Wage Tax refunds could be significant as commuters working remotely some or all the time may be entitled to recouping tax dollars already paid. Sales Tax receipts have been supported by federal relief to individuals and families that is ending, and higher rents and other non-taxable expenses could reduce discretionary spending. Additionally, as the economy reopens as the pandemic eases, consumers can be expected to start to shift spending back to non-taxable services from goods. This is evidenced in the strong collections, well above initial estimates, for the Parking and Amusement taxes that are close to returning to pre-pandemic levels. Amusement Tax collections are potentially vulnerable if there is a Major League Baseball lockout this season.

Locally-Generated Non Tax collections are bolstered by strong collections from developers in lieu of affordable housing construction. This activity is likely tied to the rush activity associated with new construction seeking to take advantage of the more generous terms of the Ten-Year Tax Abatement that ended in December 2022. That rush has also contributed to high levels of permit collections and Realty Transfer Tax. As this local legislative change is contemporaneous with historically low-interest rates and demand for residential construction, it will take time to see if the spike in activity is a shift in time of planned activity primarily due to the local tax changes, or indicative of broader economic trends. These gains are mostly offset by anticipated delays in receipt of Payments in Lieu of Taxes, mostly from the Casino Settlement Agreement. As a result, the estimate for Locally-Generated Non Tax receipts for FY22 is now \$375 million, an increase of \$615,000 compared to last quarter and \$10.5 million over the adopted budget.



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The City this quarter is recategorizing \$50 million in federal relief from the CARES Act previously classified as Revenue from Other Governments as Revenues from Other Funds of the City for consistency with treatment of these funds in FY21. As a result, this quarter shows a \$51 million increase in Revenue from Other Funds of the City, and a \$45.5 million decrease in Revenues from Other Governments. An \$8 million increase from PICA resident Wage Tax collections tamped down the decline from being the full \$50 million but was partially offset by reduced expectations for state reimbursements for the First Judicial District.

Obligations

The FY22Q2 QCMR reflects \$24 million in additional projected spending since the last quarter, raising overall projected spending to \$5.37 billion. The increases since the adopted budget incorporate spending approved by City Council via budget transfer ordinance since the last QCMR, the largest of which was \$12.6 million to the Prisons for court-ordered COVID testing, vaccination, and screening, as well as, increased medical services required due to a higher census the Prisons. Additionally, this QCMR outlines an additional \$53 million of fringe benefits costs. That increase stems from changes due to the new labor agreements, a \$15.4 million contribution to the pension fund necessitated by higher Sales Tax receipts, and growth in healthcare costs.

By design, this quarter's report shows a significant increase in Class 100 personnel costs beyond the changes in fringe benefit costs. New labor agreements and increases for non-represented and exempt employees triggered significant shifts in funding this quarter, with \$112 million from the Class 900 Labor Reserve being distributed to departments' Class 100 budgets. Legislation enabling that shift was introduced into City Council on February 10, 2022.

Performance

Service Delivery

Service delivery in Philadelphia continues to be impacted by COVID-19, however those impacts continue to evolve from being driven almost entirely by public health requirements to now incorporating the economic shifts and disruptions that the pandemic caused.

In Public Safety, violence continues to be a tremendous challenge despite the number of homicides and shooting victims on track to show a decline from FY21. Homicide clearance rates, which may impact levels of future violence, have fallen. A declining re-incarceration rate at the Prisons again this quarter reflects the ongoing commitment to rehabilitation. Despite a reduction in EMS calls, the Fire Department is not on pace to respond to calls within 9 minutes on average and the tragic fire in Fairmount that claimed the lives of twelve Philadelphians in early January will likely mean that the number of fire deaths this year will outpace the prior year.

Health outcomes for Philadelphians are improving in some areas, with fewer admissions to residential treatment facilities, although readmissions are not on track to be under 12%. Increases in HIV diagnoses



and visits to STD clinics likely reflect a return to near-normal access to these services that had been depressed due to COVID.

Assistance to vulnerable Philadelphians continues, with the number of households receiving homeless prevention assistance and rapid rehousing at higher levels than the same quarter last year; although exits to permanent housing are lower than anticipated, likely due to COVID. Even with court closures, Philadelphia's dependent population is down, protective service investigations are on track to meet targets for timeliness, and the percent of children entering out-of-home placement and in congregate care settings are down.

Community programs and services continue to recover, with library visits up more than 1,200% as facilities reopen and a more than 650% increase in the number of Parks and Recreation programs offered compared to the second quarter of last year. Unfortunately, on-time trash and recycling has declined compared to the second quarter of FY21, due to the continued high tonnage levels and staff outages.

Leave Usage

Leave usage for the second quarter of FY22 was 16.1%, compared to 14.2% in the same quarter last year. This past quarter usage was over twenty percent in key field operations/frontline departments including Prisons (29.5%), Sanitation (23.7%), and Police (Uniform – 22.4%, Non-Uniform – 21.9%). The second quarter reflects a decline from the start of the fiscal year, a typical period for vacations, and is lower than the year-to-date median of 21.2%, with two departments, City Commissioners and Prisons, having staff not available for more than 30% of the time. Particularly for uniform positions, attrition at higher than normal rates, difficulty attracting candidates to fill vacant positions, combined with timing challenges for starting classes for positions with multi-month training, have increased the workload for remaining staff. Increased workload, especially during a pandemic, may have significant impacts on burn-out, illness, and fatigue, all of which may contribute to higher levels of sick leave, injury, vacation, and other leave. Other factors, including usage of the Heart and Lung program—including recently reported alleged abuses of the program—also contribute to staff unavailability.

Overtime

With labor shortages in key areas and the Omicron variant of COVID-19 driving a spike in leave usage at the end of the second quarter, overtime has played an increasingly critical role in ensuring that essential city services are delivered, particularly for sanitation and public safety/uniformed positions. As a result, the FY22 estimate for overtime has increased to \$198.8 million but remains about 10% of total Class 100 spending. This is an \$13.4 million increase over last quarter's estimate and \$13 million above the adopted budget, even though year-to-date overtime for FY22 of \$97.95 million is 7% lower than the \$105.12 million in overtime for the first half of FY21. In addition to the operational drivers of increased overtime, recent collective bargaining agreements that raise pay will automatically raise the cost of overtime even absent any change in the number of overtime hours utilized.



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City management continues to evaluate usage of overtime in comparison to alternatives, such as hiring additional employees, reduced service delivery, and reliance on contractor, to ensure the most efficient and effective path to meeting the needs of Philadelphians.

[Looking Ahead to FY23 – Economic and Tax Base Shifts + Community Needs](#)

On March 31, 2022, Mayor Kenney will propose a budget to City Council for the coming fiscal year which starts July 1, 2022. We have delayed the introduction from the traditional time in early March to gain more certainty around new property assessments. The new assessments are expected to show growth in residential assessments as well as reductions in commercial values. The scale of these changes is expected to impact policy options for tax reform and relief for the coming year.

The FY23 Budget will also continue the Administration’s commitment to addressing core community needs, including public safety and justice, health equity, quality education, an inclusive economy, and thriving neighborhoods. Progress on these areas will be achieved with diverse, inclusive, efficient, and effective government operations that focuses on reducing racial disparities.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

GENERAL FUND BALANCE SUMMARY

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2021
 (000 Omitted)

Category	FY 2021 Unaudited Actual	FISCAL YEAR 2022 YEAR TO DATE			FISCAL YEAR 2022 FULL YEAR				
		Target Budget	Actual * Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopt. Budget	Target Budget
<u>REVENUES</u>									
Taxes	3,423,859	1,052,445	1,203,120	150,675	3,417,808	3,508,308	3,606,131	188,323	97,823
Locally Generated Non - Tax Revenues	344,189	170,913	191,418	20,505	364,391	374,264	374,879	10,488	615
Revenues from Other Governments	301,627	209,778	192,645	(17,133)	338,298	380,847	327,315	(10,983)	(53,532)
Other Govts. - PICA City Account (1)	509,026	222,980	166,074	(56,906)	490,842	495,512	503,556	12,714	8,044
Sub-Total Other Governments	810,653	432,758	358,719	(74,039)	829,140	876,359	830,871	1,731	(45,488)
Revenues from Other Funds of City	113,789	0	0	0	645,906	320,906	372,250	(273,656)	51,344
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	4,692,490	1,656,116	1,753,257	97,141	5,257,245	5,079,837	5,184,131	(73,114)	104,294
Category	FY 2021 Unaudited Actual	YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	(Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
								Adopt. Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	1,811,423	845,916	845,916	0	1,888,766	1,879,796	1,960,169	(71,403)	(80,373)
Personal Services - Employee Benefits	1,270,301	439,159	439,159	0	1,438,593	1,451,382	1,504,751	(66,158)	(53,369)
Sub-Total Employee Compensation	3,081,724	1,285,075	1,285,075	0	3,327,359	3,331,178	3,464,920	(137,561)	(133,742)
Purchase of Services	946,218	756,886	756,886	0	1,094,526	1,102,945	1,103,295	(8,769)	(350)
Materials, Supplies and Equipment	90,940	57,680	57,680	0	118,809	123,138	122,846	(4,037)	292
Contributions, Indemnities and Taxes	367,987	214,983	214,983	0	386,793	389,028	391,279	(4,486)	(2,251)
Debt Service	178,543	127,712	127,712	0	192,667	192,667	192,667	0	0
Payments to Other Funds	52,342	7,210	7,210	0	48,792	47,792	47,792	1,000	0
Advances & Miscellaneous Payments	0	0	0	0	100,000	161,277	49,250	50,750	112,027
Total Obligations / Appropriations	4,717,754	2,449,546	2,449,546	0	5,268,946	5,348,025	5,372,049	(103,103)	(24,024)
Operating Surplus (Deficit)	(25,264)	(793,430)	(696,289)	97,141	(11,701)	(268,188)	(187,918)	(176,217)	80,270
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	33,132	0	0	0	19,500	103,500	23,032	3,532	(80,468)
Operating Surplus/(Deficit) & Prior Year Adj.	7,868	(793,430)	(696,289)	97,141	7,799	(164,688)	(164,886)	(172,685)	(198)
Prior Year Fund Balance	290,673	0	0	0	78,748	298,542	298,542	219,794	0
Year End Fund Balance	298,541	(793,430)	(696,289)	97,141	86,547	133,854	133,656	47,109	(198)

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

* Current year revenue actuals are displayed using an accrual basis of accounting, rather than a cash basis.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

GENERAL FUND REVENUES

Summary Table R-1
Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021
Amounts in Millions

Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
City Wage Tax Increased estimate for the Wage Tax due to strong Q2 growth and despite the expected arrival of commuter refund requests, which will be processed in Q4 and disproportionately lower the City portion (PICA portion being unaffected).	\$17.7			FY 2021 Base FY 2021 Projection (6/30/2021 QCMR): \$1,500.7 FY 2021 Actual: \$1,480.0 Decrease: \$20.7 FY 2021 to FY 2022 Base Growth Rate: Budgeted Growth Rate: 4.85% Current Estimated Growth Rate: 6.27% FY 2021 Tax Rate: Res.: 2.3712% City , 1.5% PICA : Non-Res.: 3.5019% City FY 2022 Tax Rate: Res.: 2.3398% City , 1.5% PICA : Non-Res.: 3.4481% City
Real Estate Tax Increased estimate due lower than projected market value appeals losses and tax increment financing.	\$1.4			FY 2021 Base FY 2021 Projection (6/30/2021 QCMR): \$694.1 FY 2021 Actual: \$693.9 Decrease: \$0.2 FY 2021 to FY 2022 Base Growth Rate: Budgeted Growth Rate: 0.00% Residential, 0.00% Commercial Current Estimated Growth Rate: 0.00% Residential, 0.00% Commercial FY 2021 Tax Rate: .6317% City plus .7681% School District Total 1.3998% FY 2022 Tax Rate: .6317% City plus .7681% School District Total 1.3998%
Business Income & Receipts No variance to report.	\$0.0			FY 2021 Base (includes Current & Prior) FY 2021 Projection (6/30/2021 QCMR): \$516.7 FY 2021 Actual: \$541.6 Increase: \$24.9 FY 2021 to FY 2022 Base (includes Current & Prior) Growth Rate: Budgeted Growth Rate: 0.86% Current Estimated Growth Rate: 0.86% FY 2021 Tax Rate: 1.415 mills on gross receipts and 6.20% of net income FY 2022 Tax Rate: 1.415 mills on gross receipts and 6.20% of net income
Sales Tax Increased estimate in recognition of strong Sales Tax growth of 20.56% through the 1st half of FY22. Positive results are expected to continue during the 2nd half of FY22, but the rate of growth is projected to moderate.	\$30.9			FY 2021 Base FY 2021 Projection (6/30/2021 QCMR): \$209.7 FY 2021 Actual: \$230.4 Increase: \$20.7 FY 2021 to FY 2022 Base Growth Rate: Budgeted Growth Rate: 2.03% Current Estimated Growth Rate: 10.84% FY 2021 Tax Rate: 2% FY 2022 Tax Rate: 2%
Real Estate Transfer Tax Increased estimate due to a spike of commercial sales at the end of Q2 and the continued strength of the residential market.	\$13.5			FY 2021 Base FY 2021 Projection (6/30/2021 QCMR): \$299.3 FY 2021 Actual: \$304.0 Increase: \$4.7 FY 2021 to FY 2022 Base Growth Rate: Budgeted Growth Rate: -1.49% Current Estimated Growth Rate: 2.96% FY 2021 Tax Rate: 3.278% FY 2022 Tax Rate: 3.278%
Other Taxes As the local economy has recovered the outlook for other taxes have improved; this is particularly true in the case of Parking Tax where much of the ground lost during the pandemic has been regained and the	\$34.3			
Total Variance From TB Plan	\$97.8	\$0.0	\$97.8	
Difference between FY 2020 Adopted Budget and TB Plan		\$90.5		
Total Variance From Budget	\$97.8	\$90.5	\$188.3	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2021
 (000 Omitted)

Category	FY21 Unaudited Actual	FISCAL YEAR 2022							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
								Adopted	Target
<u>TAX REVENUES</u>									
Wage & Earnings									
Current	1,448,008	669,715	723,340	53,625	1,551,010	1,531,830	1,514,501	(36,509)	(17,329)
Prior	2,738	3,131	(33,670)	(36,801)	(64,600)	(29,583)	5,400	70,000	34,983
Total	1,450,746	672,846	689,670	16,824	1,486,410	1,502,247	1,519,901	33,491	17,654
Real Property									
Current	693,933	46,192	42,753	(3,439)	696,346	696,516	697,930	1,584	1,414
Prior	29,388	7,216	6,547	(669)	26,737	28,739	28,739	2,002	0
Total	723,321	53,408	49,300	(4,108)	723,083	725,255	726,669	3,586	1,414
Business Income & Receipts *	541,599	48,060	140,830	92,770	521,199	545,242	545,242	24,043	0
Sales	230,409	55,303	64,583	9,280	216,424	237,522	268,439	52,015	30,917
Real Estate Transfer	303,989	154,450	170,196	15,746	294,859	299,460	312,987	18,128	13,527
Net Profits	44,374	5,015	4,017	(998)	30,358	38,074	34,571	4,213	(3,503)
Parking	53,212	22,818	35,617	12,799	56,429	58,321	88,284	31,855	29,963
Amusement	2,918	8,067	12,499	4,432	12,963	16,671	21,828	8,865	5,157
Beverage	70,155	31,207	33,550	2,343	72,515	74,385	76,932	4,417	2,547
Other	3,136	1,271	2,858	1,587	3,568	11,131	11,278	7,710	147
TOTAL TAX REVENUE	3,423,859	1,052,445	1,203,120	150,675	3,417,808	3,508,308	3,606,131	188,323	97,823
<u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u>									
City Wage & Earnings Tax	1,450,746	672,846	689,670	16,824	1,486,410	1,502,247	1,519,901	33,491	17,654
PICA Wage & Earnings Tax	476,311	240,046	251,507	11,461	501,415	499,060	510,141	8,726	11,081
Total Wage & Earnings Tax	1,927,057	912,892	941,177	28,285	1,987,825	2,001,307	2,030,042	42,217	28,735
City Net Profits Tax	44,374	5,015	4,017	(998)	30,358	38,074	34,571	4,213	(3,503)
PICA Net Profits Tax	47,905	4,923	5,120	197	26,507	33,532	30,495	3,988	(3,037)
Total Net Profits Tax	92,279	9,938	9,137	(801)	56,865	71,606	65,066	8,201	(6,540)
PICA Wage & Earnings Tax	476,311	240,046	251,507	11,461	501,415	499,060	510,141	8,726	11,081
PICA Net Profits Tax	47,905	4,923	5,120	197	26,507	33,532	30,495	3,988	(3,037)
Total PICA Wage, Earn., & NP Tax	524,216	244,969	256,627	11,658	527,922	532,592	540,636	12,714	8,044
Less: PICA Net Debt Service	15,190	21,989	90,553	68,564	37,080	37,080	37,080	0	0
Equals: PICA City Account	509,026	222,980	166,074	(56,906)	490,842	495,512	503,556	12,714	8,044

* The amount for Business Income & Receipts reflects the aggregate total of current and prior taxes.

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021
Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Locally Generated Non-Tax				
Police	\$0.8			Additional demand and associated reimbursement for off-duty Police details at local businesses.
Fire		(\$4.0)		Due to the decreased demand for emergency services the projected amount of reimbursement has been adjusted downward.
Public Health	\$1.0			Additional collections related to environmental permits, licensing and inspection.
Revenue		(\$9.2)		Decreased estimate for PILOTs (-\$1.6M), as the delay in receipts will likely reoccur in FY22. The FY21 and FY22 Casino Settlement Agreement payments are likely to be pushed into FY23 due to complications caused by the pandemic (-\$7.6M).
Law	\$1.8			Increased revenue for damages recognized in the LIBOR settlement.
Chief Administrative Officer		(\$0.5)		Lowered projection for litter fines due enforcement issues related to delayed trash collections.
Planning and Development	\$10.8			Increased contributions from developers related to affordable housing construction.
Board of Revision of Taxes		(\$0.1)		Decreased estimate for reimbursement of BRT services.
Other Governments				
PICA Account	\$8.0			Increased estimate in recognition of a stronger than expected growth through 1st half of the FY22.
Managing Director		(\$50.0)		FY22 CARES Act reimbursement which will be booked under Revenues from Other Funds, as was the case in FY21.
First Judicial District		(\$3.5)		Decreased estimate due to a lower level of State reimbursement for court staffing costs.
Total Variance From TB Plan	\$22.4	(\$67.3)	(\$44.9)	
Difference between FY 2022 Adopted Budget and TB Plan	\$57.1			
Total Variance From Budget	\$79.5	(\$67.3)	\$12.2	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons / Comments
Net Revenue from Other Funds	\$51.3			FY22 CARES reimbursement (+\$50M) and slight increases in other interfund revenue.
Net Adjustments - Prior Years		(\$80.5)		Planned liquidation of Prior Year encumbrances cancelled.
Total Other Sources	\$51.3	(\$80.5)	(\$29.2)	

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021
(000 omitted)

Category	FY21 Unaudited Actual	FISCAL YEAR 2022							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
								Adopted	Target
<u>LOCAL NON-TAX REVENUES</u>									
Office of Technology	16,804	11,144	12,936	1,792	19,814	22,449	22,449	2,635	0
Cable TV Franchise Fees	16,737	11,107	12,913	1,806	19,579	22,214	22,214	2,635	0
Other	67	37	23	(14)	235	235	235	0	0
Managing Director (1)	1,153	245	986	741	1,373	988	988	(385)	0
Police (2)	5,528	6,707	9,806	3,099	5,790	6,707	7,548	1,758	841
Streets	30,550	19,541	19,877	336	28,440	29,830	29,830	1,390	0
Street Permits	5,633	3,150	4,087	937	5,250	5,250	5,250	0	0
Collection Fees - PHA	1,034	770	840	70	1,100	1,100	1,100	0	0
Commercial Property Collection Fee	19,610	13,335	12,333	(1,002)	19,050	19,050	19,050	0	0
Other	4,273	2,286	2,617	331	3,040	4,430	4,430	1,390	0
Fire	33,558	18,196	15,730	(2,466)	36,950	32,250	32,250	(4,700)	(4,000)
Emergency Medical Service Fees	31,764	18,000	15,699	(2,301)	36,000	36,000	32,000	(4,000)	(4,000)
Other	1,794	196	31	(165)	950	250	250	(700)	0
Public Health (3)	65,196	38,646	33,127	(5,519)	57,637	64,410	65,410	7,773	1,000
Parks & Recreation	339	412	144	(268)	1,965	1,031	1,031	(934)	0
Public Property	3,225	2,135	935	(1,200)	22,475	21,275	21,275	(1,200)	0
Commissions - Transit Shelters	1,696	900	0	(900)	3,000	1,800	1,800	(1,200)	0
Sale/Lease of Capital Assets	29	497	497	0	18,250	18,250	18,250	0	0
Other	1,500	738	438	(300)	1,225	1,225	1,225	0	0
Human Services (3)	1,925	610	745	135	2,000	1,744	1,744	(256)	0
Fleet Management	2,803	1,494	2,163	669	3,750	3,200	3,200	(550)	0
Fuel & Warranty Reimbursements	1,662	850	1,006	156	2,250	1,700	1,700	(550)	0
Other	1,141	644	1,157	513	1,500	1,500	1,500	0	0
Licenses & Inspections	76,737	30,380	44,249	13,869	70,950	75,950	75,950	5,000	0
Records	19,722	9,047	8,814	(233)	18,750	18,750	18,750	0	0
Recording of Legal Instruments	13,824	6,475	6,159	(316)	12,950	12,950	12,950	0	0
Other	5,898	2,572	2,655	83	5,800	5,800	5,800	0	0
Finance	21,730	6,243	8,441	2,198	16,810	17,570	17,570	760	0
Reimbursements - Prescriptions / Other	11,352	5,558	7,885	2,327	11,350	12,350	12,350	1,000	0
Employee Health Benefit Charges	1,157	580	395	(185)	1,400	1,160	1,160	(240)	0
Other	9,221	105	161	56	4,060	4,060	4,060	0	0
Revenue	5,688	4,694	1,884	(2,810)	12,763	13,658	4,439	(8,324)	(9,219)
Non-Profit Contribution Program	2,955	516	1,086	570	4,060	5,155	3,554	(506)	(1,601)
Casino Settlement Agreement Payments	1,909	3,809	0	(3,809)	7,618	7,618	0	(7,618)	(7,618)
Other	824	369	798	429	1,085	885	885	(200)	0
City Treasurer (4)	10,676	1,210	(545)	(1,755)	5,434	4,859	4,859	(575)	0
Interest Earnings	10,627	1,209	(582)	(1,791)	4,834	4,834	4,834	0	0
Other	49	1	37	36	600	25	25	(575)	0
Free Library	783	194	615	421	775	775	775	0	0
Chief Administrative Officer	7,895	4,600	3,314	(1,286)	10,320	9,320	8,820	(1,500)	(500)
Burglar Alarm Licenses Fees & Fines	4,463	2,194	1,541	(653)	4,875	4,875	4,875	0	0
Solid Waste Code Violations (SWEEP)	3,397	2,406	1,680	(726)	5,375	4,375	3,875	(1,500)	(500)
Other	35	0	93	93	70	70	70	0	0

TABLE R-4
QUARTERLY CITY MANAGERS REPORT
NON - TAX REVENUE SUMMARY
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021
(000 omitted)

Category	FY21 Unaudited Actual	FISCAL YEAR 2022							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
								Adopted	Target
Register of Wills	4,448	2,193	2,584	391	3,950	4,385	4,385	435	0
Sheriff	195	0	(3)	(3)	8,485	5,648	5,648	(2,837)	0
First Judicial District	21,706	7,739	8,252	513	30,550	27,790	27,790	(2,760)	0
Court Costs, Fees and Charges	15,444	5,400	5,427	27	20,000	18,000	18,000	(2,000)	0
Code Violation Fines	908	450	506	56	1,500	1,500	1,500	0	0
Moving Violation Fines (Traffic Court)	3,649	1,140	1,213	73	4,800	3,800	3,800	(1,000)	0
Forfeited Bail, Bail Fees (Clerk of Courts)	1,249	642	951	309	1,900	2,140	2,140	240	0
Other	456	107	155	48	2,350	2,350	2,350	0	0
All Other	13,528	5,483	17,364	11,881	5,410	7,675	20,168	14,758	12,493
TOTAL LOCAL NON-TAX REVENUE	344,189	170,913	191,418	20,505	364,391	374,264	374,879	10,488	615
OTHER GOVERNMENTS									
PICA City Account (5)	509,026	222,980	166,074	(56,906)	490,842	495,512	503,556	12,714	8,044
Managing Director	0	230	0	(230)	12,815	50,230	230	(12,585)	(50,000)
Emergency Preparedness	0	230	0	(230)	12,815	50,230	230	(12,585)	(50,000)
Police	2,224	550	442	(108)	2,200	1,100	1,100	(1,100)	0
State Reimbursement-Police Training	2,224	550	442	(108)	2,200	1,100	1,100	(1,100)	0
Streets	2,805	2,500	37	(2,463)	3,325	3,325	3,325	0	0
Snow Removal	2,500	2,500	0	(2,500)	2,500	2,500	2,500	0	0
Other	305	0	37	37	825	825	825	0	0
Public Health (3)	73,756	18,872	16,335	(2,537)	61,020	69,180	69,180	8,160	0
Public Property	18,000	0	0	0	18,000	18,000	18,000	0	0
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0
Finance	174,801	167,936	169,216	1,280	175,399	173,261	173,261	(2,138)	0
State Pension Fund Aid (Act 205)	82,038	79,906	79,906	0	82,038	79,906	79,906	(2,132)	0
State Wage Tax Relief Funding	86,285	86,280	86,280	0	86,286	86,280	86,280	(6)	0
State Police Fines	488	250	254	4	500	500	500	0	0
Gaming - Local Share Assessment	5,807	1,500	2,776	1,276	6,000	6,000	6,000	0	0
Other	183	0	0	0	575	575	575	0	0
Revenue	25,557	15,327	6,174	(9,153)	43,784	43,784	43,784	0	0
PPA - Parking/Violation/Fines	25,546	15,320	6,174	(9,146)	43,770	43,770	43,770	0	0
Other	11	7	0	(7)	14	14	14	0	0
City Treasurer	5,102	4,214	90	(4,124)	4,124	4,214	4,214	90	0
Retail Liquor License	978	90	90	0	0	90	90	90	0
State Utility Tax Refund	4,124	4,124	0	(4,124)	4,124	4,124	4,124	0	0
First Judicial District	7,310	0	52	52	15,239	15,239	11,707	(3,532)	(3,532)
State Reimbursement-Intensive Probation	438	0	0	0	4,882	4,882	4,882	0	0
State Reimbursement-County Court Costs	6,794	0	0	0	10,075	10,075	6,543	(3,532)	(3,532)
Other	78	0	52	52	282	282	282	0	0
All Other	(7,928)	149	299	150	2,392	2,514	2,514	122	0
TOTAL OTHER GOVERNMENTS	810,653	432,758	358,719	(74,039)	829,140	876,359	830,871	1,731	(45,488)

(1) MDO special event reimbursement will be distributed to the departments where the cost was originally incurred.

(2) Police overtime reimbursement revenue will be reduced to abate overtime cost.

(3) See Table R-5 for detail.

(4) Negative YTD revenue for investment earnings due to the full amortization of bond premium at the maturity date.

(5) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

Summary Table R-5
QUARTERLY CITY MANAGERS REPORT
Summary of Revenue
Dept. of Human Services/Dept. of Public Health
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021
(000 omitted)

AGENCY AND REVENUE SOURCE	FY21 Unaudited Actual	FY 22 Adopted Budget	FY 22 Actual Year-to-Date	FY 22 Target Budget	FY 22 Current Projection	Increase/ (Decrease) vs Target
PUBLIC HEALTH						
Local Non-Tax Revenue:						
Payments for Patient Care	29,504	27,602	14,314	32,000	32,000	0
Managed Care -Nursing Home	23,428	21,925	11,523	22,000	22,000	0
Pharmacy Fees	5,148	3,350	2,589	4,350	4,350	0
Environmental User Fees	5,334	4,260	3,408	4,260	5,260	1,000
Other	1,782	500	1,293	1,800	1,800	0
Subtotal Local Non-Tax	65,196	57,637	33,127	64,410	65,410	1,000
Revenue from Other Governments:						
State:						
County Health	12,824	8,395	4,540	8,395	8,395	0
Medical Assistance-Outpatient (Health Centers)	24,901	21,894	4,837	24,812	24,812	0
Medical Assistance-Nursing Home	198	0	35	0	0	0
Capital Improvements-Nursing Home	343	0	0	0	0	0
Federal:						
Medicare-Outpatient (Health Centers)	2,170	2,791	572	2,791	2,791	0
Medicare-Home Care (Nursing Home)	1,290	1,476	378	1,476	1,415	(61)
Medical Assistance-Outpatient (Health Centers)	31,745	26,404	5,912	31,646	31,646	0
Medical Assistance-Nursing Home	242	0	43	0	43	43
Capital Improvements-Nursing Home	43	0	18	0	18	18
Summer Food Inspection	0	60		60	60	0
Subtotal Other Governments	73,756	61,020	16,335	69,180	69,180	0
TOTAL PUBLIC HEALTH	138,952	118,657	49,462	133,590	134,590	1,000
HUMAN SERVICES						
Local Non-Tax Revenue:						
Payments for Child Care - S.S.I.	1,678	1,800	633	1,544	1,544	0
Other	247	200	112	200	200	0
Subtotal Local Non-Tax	1,925	2,000	745	1,744	1,744	0
TOTAL HUMAN SERVICES	1,925	2,000	745	1,744	1,744	0

Note: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

GENERAL FUND OBLIGATIONS

Table O-1
Analysis of Forecast Year-End Departmental Obligations
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2022 for FY 2022
				Reasons/Comments
Civil Service Commission-Labor Reserve	\$112.0			Release Labor Reserve for labor agreements and fringe benefits
Various		(\$10.6)		Collective bargaining increases for DC47
Various		(\$14.9)		Collective bargaining increases for DC33
Police and District Attorney		(\$30.6)		Collective bargaining increases for FOP
Fire		(\$13.6)		Collective bargaining increases for IAFF
Various		(\$4.3)		Provision for Non-Represented and Exempt employees wage increases
Finance-Employee Benefits		(\$53.5)		Increase for fringe benefits associated with labor agreements and pension sales tax adjustment
Various		(\$5.8)		Increase for COVID vaccination bonus
Licenses and Inspections		(\$1.0)		Increase for Bill #210205, Nuisance Repair Program
Parks and Recreation		(\$1.5)		Additional support for the Activities Fund
Various		(\$0.2)		Higher than anticipated obligations
TOTAL VARIANCE FROM TARGET BUDGET PLAN	\$112.0	(\$136.0)	(\$24.0)	
Difference between FY2022 Adopted Budget and FY2022 Target Budget Plan Obligations	\$0.0	(\$79.1)	(\$79.1)	
	Forecast Better Than Budget	Forecast Worse Than Budget	Net Variance From Budget	
TOTAL VARIANCE FROM BUDGET	\$112.0	(\$215.1)	(\$103.1)	

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TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2021

DEPARTMENT	FY 2021 UNAUDITED ACTUAL	FISCAL YEAR 2022 YEAR TO DATE			FISCAL YEAR 2022 FULL YEAR				
		TARGET BUDGET	ACTUAL	ACTUAL (OVER) UNDER	ORIGINAL ADOPTED	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER	
		PLAN		TARGET BUDGET	BUDGET			ADOPTED BUDGET	TARGET
Art Museum Subsidy	2,040,000	1,020,000	1,020,000	0	2,040,000	2,040,000	2,040,000	0	0
Auditing (City Controller's Office)	9,824,760	5,059,716	5,059,716	0	9,853,289	9,853,289	10,308,438	(455,149)	(455,149)
Board of Ethics	817,525	408,333	408,333	0	975,196	975,196	998,750	(23,554)	(23,554)
Board of Revision of Taxes	1,049,649	493,642	493,642	0	1,053,462	1,053,462	1,074,975	(21,513)	(21,513)
City Commissioners (Election Board)	20,871,241	9,316,788	9,316,788	0	18,046,852	22,023,052	22,369,560	(4,322,708)	(346,508)
City Council	17,009,546	8,527,060	8,527,060	0	18,677,973	18,677,973	18,864,888	(186,915)	(186,915)
City Treasurer	1,714,804	2,224,829	2,224,829	0	4,740,997	4,598,767	4,651,040	89,957	(52,273)
Civil Service Commission	170,033	93,426	93,426	0	25,207,742	118,984,988	6,960,820	18,246,922	112,024,168
Commerce	3,332,692	8,314,922	8,314,922	0	14,640,094	14,201,544	14,268,497	371,597	(66,953)
Commerce-Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0	0
Commerce-Economic Stimulus	2,957,678	5,834,550	5,834,550	0	6,015,000	5,834,550	5,834,550	180,450	0
District Attorney	42,026,933	21,582,425	21,582,425	0	40,431,659	41,831,659	42,689,582	(2,257,923)	(857,923)
Finance	56,342,371	16,301,549	16,301,549	0	41,126,320	42,964,749	43,555,754	(2,429,434)	(591,005)
Finance-Budget Stabilization Reserve	0	0	0	0	0	0	0	0	0
Finance-Disability-Reg #32 Payroll	2,167,137	1,297,826	1,297,826	0	2,293,165	2,293,165	2,293,165	0	0
Finance-Recession Reserve and Reopening	0	0	0	0	75,000,000	42,500,000	42,500,000	32,500,000	0
Finance-Community College Subsidy	41,628,751	48,128,075	48,128,075	0	48,128,075	48,128,075	48,128,075	0	0
Finance - Employee Benefits *	1,270,300,692	439,158,967	439,158,967	0	1,438,592,740	1,451,381,742	1,504,750,683	(66,157,943)	(53,368,941)
Unemployment Compensation	2,208,454	864,698	864,698	0	5,465,975	5,465,975	5,465,975	0	0
Employee Disability	70,087,502	46,605,206	46,605,206	0	78,457,582	78,457,582	78,457,582	0	0
Pension Obligation Bonds	27,849,355	18,573,113	18,573,113	0	91,659,334	91,240,224	91,240,224	419,110	0
Pension	580,498,802	77,393,408	77,393,408	0	634,278,330	636,937,708	636,937,708	(2,659,378)	0
Pension-Sales Tax	55,204,374	0	0	0	48,212,289	58,761,023	74,219,412	(26,007,123)	(15,458,389)
Pension-Plan 10	867,102	473,164	473,164	0	450,000	450,000	450,000	0	0
FICA	81,513,022	42,217,833	42,217,833	0	87,771,546	87,771,546	89,305,363	(1,533,817)	(1,533,817)
Flex Cash Payments	567,761	0	0	0	1,000,000	1,000,000	3,623,295	(2,623,295)	(2,623,295)
Health / Medical	440,010,762	247,756,129	247,756,129	0	476,762,684	476,762,684	510,516,124	(33,753,440)	(33,753,440)
Group Life Insurance	4,812,435	2,008,269	2,008,269	0	8,850,000	8,850,000	8,850,000	0	0
Group Legal	6,501,573	3,242,772	3,242,772	0	5,535,000	5,535,000	5,535,000	0	0
Tool Allowance	179,550	24,375	24,375	0	150,000	150,000	150,000	0	0
Finance-Hero Scholarship Awards	0	54,000	54,000	0	25,000	25,000	25,000	0	0
Finance-Indemnities	(5,535,036)	29,388,090	29,388,090	0	49,246,000	49,246,000	49,246,000	0	0
Finance-Refunds	14,153	1,288	1,288	0	250,000	250,000	250,000	0	0
Finance-School District Contribution	252,578,558	127,976,601	127,976,601	0	255,953,201	255,953,201	255,953,201	0	0
Finance-Witness Fees	31,007	112,824	112,824	0	171,518	171,518	171,518	0	0
Fire	344,502,428	148,078,080	148,078,080	0	361,066,229	358,512,026	373,167,463	(12,101,234)	(14,655,437)
First Judicial District	114,312,315	53,639,776	53,639,776	0	116,199,029	117,199,029	118,825,285	(2,626,256)	(1,626,256)
Fleet Services	41,916,725	23,044,851	23,044,851	0	45,346,718	46,346,718	47,236,065	(1,889,347)	(889,347)
Fleet Services - Vehicle Purchases	13,352,566	8,635,614	8,635,614	0	9,745,852	9,745,852	9,745,852	0	0
Free Library	40,116,664	21,634,080	21,634,080	0	42,786,864	42,975,342	45,326,677	(2,539,813)	(2,351,335)
Human Relations Commission	2,285,473	1,129,534	1,129,534	0	2,387,728	2,387,728	2,526,595	(138,867)	(138,867)
Human Services	154,211,458	137,573,226	137,573,226	0	178,273,808	179,812,558	181,234,022	(2,960,214)	(1,421,464)
Labor	2,377,751	1,268,810	1,268,810	0	3,313,659	3,214,659	3,258,494	55,165	(43,835)
Law	16,219,764	11,106,404	11,106,404	0	18,947,270	19,047,482	19,259,000	(311,730)	(211,518)
Licenses & Inspections	37,334,864	19,854,245	19,854,245	0	38,934,445	38,684,445	41,049,086	(2,114,641)	(2,364,641)
L&I-Board of Building Standards	85,061	43,297	43,297	0	82,018	79,557	82,151	(133)	(2,594)
L&I-Board of L & I Review	129,012	72,842	72,842	0	176,071	176,071	181,598	(5,527)	(5,527)

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2
QUARTERLY CITY MANAGER'S REPORT
DEPARTMENTAL OBLIGATIONS SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING DECEMBER 31, 2021

DEPARTMENT	FY 2021 UNAUDITED ACTUAL	FISCAL YEAR 2022 YEAR TO DATE			FISCAL YEAR 2022 FULL YEAR				
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER	
								ADOPTED BUDGET	TARGET
Managing Director's Office	63,448,139	49,446,648	49,446,648	0	125,584,461	124,474,461	125,880,993	(296,532)	(1,406,532)
Managing Director-Legal Services	50,635,963	52,404,449	52,404,449	0	52,404,449	52,404,449	52,404,449	0	0
Mayor's Office	6,480,074	3,143,055	3,143,055	0	6,714,201	6,704,201	6,782,234	(68,033)	(78,033)
Mayor's Office-Scholarships	196,500	130,000	130,000	0	100,000	135,000	135,000	(35,000)	0
Mayor's Office-Comm. Empowerment & Opp.	45,000	788,000	788,000	0	1,509,000	1,509,000	1,509,000	0	0
Mural Arts Program	2,122,763	188,734	188,734	0	2,652,179	2,652,179	2,659,013	(6,834)	(6,834)
Office of Behavioral Hlth & Intellectual disAbility	15,477,402	16,823,323	16,823,323	0	23,546,932	23,526,291	23,579,056	(32,124)	(52,765)
Office of the Chief Administrative Officer	5,822,476	3,254,388	3,254,388	0	10,944,536	10,616,200	10,708,161	236,375	(91,961)
Office of Children and Families	418,820	214,706	214,706	0	442,000	442,000	447,742	(5,742)	(5,742)
Office of Homeless Services	44,781,994	45,019,225	45,019,225	0	55,321,342	55,321,342	55,800,860	(479,518)	(479,518)
Office of Human Resources	5,717,867	3,260,039	3,260,039	0	6,470,804	6,420,804	6,623,583	(152,779)	(202,779)
Office of Innovation and Technology-Base	75,346,693	43,492,329	43,492,329	0	78,787,583	79,489,433	80,129,051	(1,341,468)	(639,618)
Office of Innovation and Technology-911	15,411,322	10,694,195	10,694,195	0	31,334,577	31,334,577	31,334,577	0	0
Office of the Inspector General	1,369,200	768,929	768,929	0	1,607,423	1,559,200	1,581,202	26,221	(22,002)
Office of Property Assessment	15,213,643	7,438,154	7,438,154	0	16,783,833	16,387,833	17,223,695	(439,862)	(835,862)
Office of Sustainability	1,081,900	699,603	699,603	0	1,574,587	1,527,587	1,537,959	36,628	(10,372)
Parks and Recreation	52,622,772	33,470,584	33,470,584	0	62,564,553	61,564,553	65,369,958	(2,805,405)	(3,805,405)
Planning & Development	14,706,453	10,420,460	10,420,460	0	17,073,828	17,073,828	17,428,742	(354,914)	(354,914)
Police	759,140,543	339,157,774	339,157,774	0	729,347,734	723,347,734	758,034,454	(28,686,720)	(34,686,720)
Prisons	219,172,828	135,631,150	135,631,150	0	237,651,313	250,251,313	251,402,740	(13,751,427)	(1,151,427)
Procurement	5,856,103	2,269,484	2,269,484	0	6,056,338	6,056,338	6,185,836	(129,498)	(129,498)
Public Health	156,193,405	99,023,915	99,023,915	0	163,004,196	163,004,196	165,741,188	(2,736,992)	(2,736,992)
Public Property	64,650,999	36,297,402	36,297,402	0	73,425,346	73,065,346	73,515,244	(89,898)	(449,898)
Public Property-SEPTA Subsidy	84,608,000	45,607,000	45,607,000	0	91,214,000	91,214,000	91,214,000	0	0
Public Property-Space Rentals	25,007,711	28,303,502	28,303,502	0	30,631,626	29,845,243	29,845,243	786,383	0
Public Property-Utilities	23,599,406	21,230,276	21,230,276	0	24,875,748	24,875,748	24,875,748	0	0
Records	3,671,829	2,168,192	2,168,192	0	3,912,713	3,987,713	4,162,493	(249,780)	(174,780)
Register of Wills	4,479,180	2,077,207	2,077,207	0	4,281,429	4,281,429	4,322,681	(41,252)	(41,252)
Revenue	27,834,085	11,810,316	11,810,316	0	26,943,273	25,402,302	26,614,882	328,391	(1,212,580)
Sheriff	27,636,660	13,091,970	13,091,970	0	26,795,874	26,795,874	26,990,159	(194,285)	(194,285)
Sinking Fund Commission (Debt Service)	273,785,517	182,671,432	182,671,432	0	297,227,515	297,227,515	297,227,515	0	0
Streets-Disposal	58,526,944	28,090,748	28,090,748	0	59,762,580	55,762,580	55,762,580	4,000,000	0
Streets	111,504,782	54,081,841	54,081,841	0	113,672,053	113,595,833	121,192,129	(7,520,076)	(7,596,296)
TOTAL GENERAL FUND	4,717,753,548	2,449,544,700	2,449,544,700	0	5,268,946,000	5,348,025,499	5,372,048,951	(103,102,951)	(24,023,452)

*Pension charges will be distributed to other funds at fiscal year-end.

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Auditing											
Full-Time Positions	124	121	118	114	114	0	135	135	135	0	0
Class 100 Total Oblig./Approp.	8,650,965	9,466,389	9,311,029	4,848,009	4,848,009	0	9,330,839	9,330,839	9,785,988	(455,149)	(455,149)
Class 100 Overtime Oblig./Approp.	73,243	60,388	39,619	40,000	11,478	28,522	80,000	80,000	50,000	30,000	30,000
Board of Ethics											
Full-Time Positions	10	7	9	8	8	0	10	10	10	0	0
Class 100 Total Oblig./Approp.	875,033	922,164	801,988	402,208	402,208	0	915,196	915,196	938,750	(23,554)	(23,554)
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Board of Revision of Taxes											
Full-Time Positions	11	14	15	14	14	0	16	16	16	0	0
Class 100 Total Oblig./Approp.	928,286	1,044,789	1,002,561	464,803	464,803	0	997,835	997,835	1,019,348	(21,513)	(21,513)
Class 100 Overtime Oblig./Approp.	190	1,967	45	1,500	1,801	(301)	0	3,000	3,000	(3,000)	0
City Commissioners											
Full-Time Positions	94	98	137	123	123	0	106	106	106	0	0
Class 100 Total Oblig./Approp.	5,830,533	7,075,077	8,293,480	3,620,181	3,620,181	0	8,413,534	8,413,534	10,936,150	(2,522,616)	(2,522,616)
Class 100 Overtime Oblig./Approp.	1,033,718	1,592,963	1,531,588	526,669	546,751	(20,082)	1,053,337	1,053,337	1,053,337	0	0
City Council											
Full-Time Positions	197	180	182	180	180	0	188	188	188	0	0
Class 100 Total Oblig./Approp.	14,104,805	14,433,197	14,051,449	6,910,608	6,910,608	0	15,627,138	15,627,138	15,814,053	(186,915)	(186,915)
Class 100 Overtime Oblig./Approp.	2,882	0	245	0	0	0	0	0	0	0	0
City Representative											
Full-Time Positions	8	5	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	714,833	683,372	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	2,239	0	0	0	0	0	0	0	0	0	0
City Treasurer											
Full-Time Positions	16	16	16	17	17	0	18	18	18	0	0
Class 100 Total Oblig./Approp.	1,098,380	1,268,936	1,230,203	651,084	651,084	0	1,395,075	1,395,075	1,447,348	(52,273)	(52,273)
Class 100 Overtime Oblig./Approp.	3,927	8,586	56,626	21,034	33,629	(12,595)	10,000	42,068	62,068	(52,068)	(20,000)

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GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Civil Service Commission											
Full-Time Positions	2	2	1	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	168,597	160,826	140,533	63,926	63,926	0	177,148	177,148	179,944	(2,796)	(2,796)
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Commerce											
Full-Time Positions	48	44	37	31	31	0	51	51	51	0	0
Class 100 Total Oblig./Approp.	3,028,159	3,453,180	2,499,341	1,262,750	1,262,750	0	3,614,341	3,614,341	3,681,294	(66,953)	(66,953)
Class 100 Overtime Oblig./Approp.	5,257	6,816	0	5,000	0	5,000	10,000	10,000	5,000	5,000	5,000
District Attorney											
Full-Time Positions	491	545	521	540	531	9	540	540	540	0	0
Class 100 Total Oblig./Approp.	34,265,564	38,029,618	38,421,902	18,427,698	18,427,698	0	36,562,904	37,962,904	38,812,427	(2,249,523)	(849,523)
Class 100 Overtime Oblig./Approp.	155,103	135,138	141,860	82,000	153,726	(71,726)	164,000	164,000	164,000	0	0
Finance											
Full-Time Positions	116	119	119	118	118	0	132	129	129	3	0
Class 100 Total Oblig./Approp.	7,756,138	9,222,201	9,293,924	4,774,016	4,774,016	0	10,185,891	9,974,320	10,315,325	(129,434)	(341,005)
Class 100 Overtime Oblig./Approp.	74,302	74,119	128,747	68,844	63,143	5,701	85,259	137,689	137,689	(52,430)	0
Finance - Reg #32 Disability											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	2,413,758	1,092,451	2,167,137	1,297,826	1,297,826	0	2,293,165	2,293,165	2,293,165	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Fire											
Full-Time Positions	2,530	2,628	2,678	2,709	2,709	0	3,368	2,928	2,928	440	0
Class 100 Total Oblig./Approp.	283,319,650	303,857,650	318,512,653	140,649,600	140,649,600	0	332,992,022	330,437,819	344,579,456	(11,587,434)	(14,141,637)
Class 100 Overtime Oblig./Approp.	50,943,620	63,932,091	62,597,682	34,892,136	27,999,148	6,892,988	69,784,271	69,784,271	69,784,271	0	0
First Judicial District											
Full-Time Positions	1,842	1,825	1,773	1,700	1,700	0	1,822	1,822	1,822	0	0
Class 100 Total Oblig./Approp.	100,719,400	103,276,427	102,667,998	46,828,574	46,828,574	0	105,324,122	106,324,122	107,950,378	(2,626,256)	(1,626,256)
Class 100 Overtime Oblig./Approp.	24,242	47,641	12,832	47,420	3,635	43,785	94,840	94,840	24,840	70,000	70,000

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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Fleet Services											
Full-Time Positions	286	282	268	263	263	0	315	315	315	0	0
Class 100 Total Oblig./Approp.	18,501,080	18,563,332	17,982,245	8,444,951	8,444,951	0	19,260,680	19,260,680	20,150,027	(889,347)	(889,347)
Class 100 Overtime Oblig./Approp.	2,406,919	1,679,115	1,413,920	814,914	740,679	74,235	1,629,828	1,629,828	1,629,828	0	0
Free Library											
Full-Time Positions	651	677	634	630	630	0	715	715	715	0	0
Class 100 Total Oblig./Approp.	38,004,616	41,221,658	36,056,416	17,890,716	17,890,716	0	38,171,857	39,104,952	41,456,287	(3,284,430)	(2,351,335)
Class 100 Overtime Oblig./Approp.	1,667,956	1,646,292	325,884	542,500	228,494	314,006	1,885,000	1,085,000	547,000	1,338,000	538,000
Human Relations Commission											
Full-Time Positions	32	34	32	30	30	0	33	33	33	0	0
Class 100 Total Oblig./Approp.	2,071,428	2,286,672	2,267,083	1,117,512	1,117,512	0	2,325,040	2,325,040	2,463,907	(138,867)	(138,867)
Class 100 Overtime Oblig./Approp.	0	23	4,569	0	18,048	(18,048)	0	0	0	0	0
Human Services											
Full-Time Positions	396	437	492	492	492	0	492	492	492	0	0
Class 100 Total Oblig./Approp. *	22,738,842	22,404,173	28,025,714	7,322,863	7,322,863	0	32,182,866	32,182,866	34,254,330	(2,071,464)	(2,071,464)
Class 100 Overtime Oblig./Approp. *	2,644,765	2,993,692	3,324,490	1,894,517	894,764	999,753	3,789,034	3,789,034	3,789,034	0	0
<i>*DHS expenses are transferred from the Grants Fd. at the end of the fiscal year.</i>											
Labor											
Full-Time Positions	22	27	26	25	25	0	39	37	37	2	0
Class 100 Total Oblig./Approp.	1,586,766	1,945,732	1,991,712	1,050,959	1,050,959	0	2,939,422	2,840,422	2,884,257	55,165	(43,835)
Class 100 Overtime Oblig./Approp.	274	986	59	2,975	2,876	99	35,950	5,950	5,950	30,000	0
Law											
Full-Time Positions	128	130	127	173	173	0	180	180	180	0	0
Class 100 Total Oblig./Approp.	8,802,032	9,733,493	9,640,029	6,463,493	6,463,493	0	13,329,167	13,529,379	13,740,897	(411,730)	(211,518)
Class 100 Overtime Oblig./Approp.	72	6	6,050	0	0	0	0	0	0	0	0
Licenses & Inspections											
Full-Time Positions	372	394	372	345	345	0	426	426	426	0	0
Class 100 Total Oblig./Approp.	23,626,633	24,986,716	24,779,256	11,814,925	11,814,925	0	24,577,968	24,427,968	25,792,609	(1,214,641)	(1,364,641)
Class 100 Overtime Oblig./Approp.	1,432,352	1,408,144	845,614	503,107	595,583	(92,476)	1,156,213	1,006,213	1,006,213	150,000	0

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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
L&I-Board of Building Standards											
Full-Time Positions	1	1	1	1	0	1	1	1	1	0	0
Class 100 Total Oblig./Approp.	83,562	79,592	85,061	43,297	43,297	0	82,018	79,557	82,151	(133)	(2,594)
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
L&I-Board of L & I Review											
Full-Time Positions	2	2	1	2	2	0	2	2	2	0	0
Class 100 Total Oblig./Approp.	129,561	126,329	118,576	62,406	62,406	0	165,635	165,635	171,162	(5,527)	(5,527)
Class 100 Overtime Oblig./Approp.	1,164	35	0	1,150	1,100	50	0	2,300	2,300	(2,300)	0
Managing Director											
Full-Time Positions	307	287	290	300	300	0	456	450	450	6	0
Class 100 Total Oblig./Approp.	20,519,487	40,052,290	28,719,552	12,801,947	12,801,947	0	43,754,013	43,157,013	44,046,920	(292,907)	(889,907)
Class 100 Overtime Oblig./Approp.	501,777	1,088,557	824,568	372,325	343,409	28,916	864,650	744,650	694,650	170,000	50,000
Mayor's Office											
Full-Time Positions	51	61	61	58	58	0	62	62	62	0	0
Class 100 Total Oblig./Approp.	4,779,593	5,526,098	5,574,446	2,712,738	2,712,738	0	5,892,600	5,892,600	5,970,633	(78,033)	(78,033)
Class 100 Overtime Oblig./Approp.	0	88	0	0	0	0	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity											
Full-Time Positions	0	0	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	90,000	90,000	45,000	0	0	0	45,000	45,000	45,000	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Mural Arts Program											
Full-Time Positions	11	10	8	9	9	0	10	10	10	0	0
Class 100 Total Oblig./Approp.	587,931	598,178	577,153	188,734	188,734	0	586,569	586,569	593,403	(6,834)	(6,834)
Class 100 Overtime Oblig./Approp.	16,444	11,874	2,317	8,500	3,192	5,308	17,000	17,000	17,000	0	0
Office of Arts and Culture											
Full-Time Positions	7	2	0	0	0	0	0	0	0	0	0
Class 100 Total Oblig./Approp.	453,399	544,982	0	0	0	0	0	0	0	0	0
Class 100 Overtime Oblig./Approp.	40	150	0	0	0	0	0	0	0	0	0

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PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Office of Behavioral Health and Intellectual disAbility											
Full-Time Positions	16	24	23	27	27	0	47	46	46	1	0
Class 100 Total Oblig./Approp.	1,580,748	1,550,431	1,546,510	874,025	874,025	0	2,980,922	2,910,281	2,963,046	17,876	(52,765)
Class 100 Overtime Oblig./Approp.	6,906	6,636	7,582	37,619	28,288	9,331	4,000	75,237	75,237	(71,237)	0
Office of the Chief Administrative Officer											
Full-Time Positions	56	64	59	61	61	0	77	72	72	5	0
Class 100 Total Oblig./Approp.	3,831,785	4,435,378	4,005,063	1,942,922	1,942,922	0	5,062,173	4,733,837	4,825,798	236,375	(91,961)
Class 100 Overtime Oblig./Approp.	21,904	2,621	443	4,099	245	3,854	8,198	8,198	3,198	5,000	5,000
Office of Children and Families											
Full-Time Positions	32	40	3	3	3	0	3	3	3	0	0
Class 100 Total Oblig./Approp.	2,318,022	2,789,271	418,820	214,706	214,706	0	442,000	442,000	447,742	(5,742)	(5,742)
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Office of Homeless Services											
Full-Time Positions	151	151	127	125	125	0	162	162	162	0	0
Class 100 Total Oblig./Approp.	9,056,465	9,589,667	7,600,652	4,525,746	4,525,746	0	9,307,467	9,307,467	9,786,985	(479,518)	(479,518)
Class 100 Overtime Oblig./Approp.	201,728	332,810	314,954	100,250	77,736	22,514	200,500	200,500	145,500	55,000	55,000
Office of Human Resources											
Full-Time Positions	77	79	75	72	72	0	80	80	80	0	0
Class 100 Total Oblig./Approp.	4,913,051	5,185,267	5,133,178	2,565,751	2,565,751	0	5,223,802	5,223,802	5,426,581	(202,779)	(202,779)
Class 100 Overtime Oblig./Approp.	45,485	63,347	81,009	44,000	55,915	(11,915)	0	88,000	88,000	(88,000)	0
Office of Innovation and Technology											
Full-Time Positions	277	317	313	307	307	0	364	343	343	21	0
Class 100 Total Oblig./Approp.	20,875,286	24,148,702	24,142,550	12,450,508	12,450,508	0	28,131,196	26,071,196	26,710,814	1,420,382	(639,618)
Class 100 Overtime Oblig./Approp.	489,644	486,875	350,274	209,220	253,370	(44,150)	418,439	418,439	505,439	(87,000)	(87,000)
<i>OIT-Base</i>											
Full-Time Positions	265	301	299	293	293	0	348	327	327	21	0
Class 100 Total Oblig./Approp.	19,846,610	22,772,627	22,946,742	11,860,014	11,860,014	0	26,789,649	24,729,649	25,369,267	1,420,382	(639,618)
Class 100 Overtime Oblig./Approp.	454,207	448,945	314,614	177,518	228,800	(51,282)	355,035	355,035	452,035	(97,000)	(97,000)

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
<i>OIT-911</i>											
Full-Time Positions	12	16	14	14	14	0	16	16	16	0	0
Class 100 Total Oblig./Approp.	1,028,676	1,376,075	1,195,808	590,494	590,494	0	1,341,547	1,341,547	1,341,547	0	0
Class 100 Overtime Oblig./Approp.	35,437	37,930	35,660	31,702	24,570	7,132	63,404	63,404	53,404	10,000	10,000
Office of the Inspector General											
Full-Time Positions	18	16	18	17	17	0	19	19	19	0	0
Class 100 Total Oblig./Approp.	1,415,627	1,397,115	1,283,300	686,330	686,330	0	1,504,223	1,456,000	1,478,002	26,221	(22,002)
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0
Office of Property Assessment											
Full-Time Positions	196	195	190	185	185	0	223	215	215	8	0
Class 100 Total Oblig./Approp.	12,500,926	13,142,246	13,393,546	6,690,591	6,690,591	0	14,395,213	13,999,213	14,835,075	(439,862)	(835,862)
Class 100 Overtime Oblig./Approp.	94,062	73,955	42,002	40,000	21,625	18,375	110,000	80,000	54,000	56,000	26,000
Office of Sustainability											
Full-Time Positions	9	7	8	11	11	0	12	13	13	(1)	0
Class 100 Total Oblig./Approp.	548,133	566,858	484,422	416,668	416,668	0	722,621	812,621	822,993	(100,372)	(10,372)
Class 100 Overtime Oblig./Approp.	139	79	0	0	0	0	0	0	0	0	0
Parks and Recreation											
Full-Time Positions	647	647	644	612	612	0	763	763	763	0	0
Class 100 Total Oblig./Approp.	48,579,951	50,465,519	42,876,919	26,389,916	26,389,916	0	52,352,786	51,352,786	53,658,191	(1,305,405)	(2,305,405)
Class 100 Overtime Oblig./Approp.	3,538,131	3,182,453	2,083,704	1,558,335	2,263,417	(705,082)	3,116,670	3,116,670	3,216,670	(100,000)	(100,000)
Planning and Development											
Full-Time Positions	56	55	55	53	53	0	62	62	62	0	0
Class 100 Total Oblig./Approp.	4,695,950	4,778,297	4,510,200	2,251,757	2,251,757	0	4,873,604	4,873,604	5,228,518	(354,914)	(354,914)
Class 100 Overtime Oblig./Approp.	14,817	13,575	9,507	9,741	15,231	(5,490)	0	19,482	24,482	(24,482)	(5,000)
Police											
Full-Time Positions	7,241	7,175	6,869	6,755	6,755	0	7,304	7,304	7,304	0	0
Class 100 Total Oblig./Approp.	685,445,815	736,072,678	708,324,818	322,015,739	322,015,739	0	704,349,409	698,349,409	731,821,929	(27,472,520)	(33,472,520)
Class 100 Overtime Oblig./Approp.*	61,647,723	78,667,457	64,896,010	30,016,713	36,632,741	(6,616,028)	60,033,425	60,033,425	70,033,425	(10,000,000)	(10,000,000)

*Police OT is abated as reimbursements occur

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Prisons											
Full-Time Positions	2,130	1,975	1,620	1,484	1,484	0	2,186	2,186	2,186	0	0
Class 100 Total Oblig./Approp.	138,537,912	137,253,128	118,472,913	53,799,005	53,799,005	0	132,739,167	132,739,167	133,890,594	(1,151,427)	(1,151,427)
Class 100 Overtime Oblig./Approp.	24,169,020	26,918,548	24,602,298	11,862,550	14,296,709	(2,434,159)	23,725,100	23,725,100	25,225,100	(1,500,000)	(1,500,000)
Procurement											
Full-Time Positions	41	42	35	35	35	0	42	42	42	0	0
Class 100 Total Oblig./Approp.	2,402,513	2,519,208	2,434,690	1,314,957	1,314,957	0	2,648,235	2,648,235	2,777,733	(129,498)	(129,498)
Class 100 Overtime Oblig./Approp.	5,647	5,390	11,124	1,000	1,094	(94)	0	2,000	2,000	(2,000)	0
Public Health											
Full-Time Positions	752	739	716	713	713	0	822	822	822	0	0
Class 100 Total Oblig./Approp.	57,173,653	60,130,461	58,289,725	30,324,872	30,324,872	0	59,267,291	59,267,291	62,004,283	(2,736,992)	(2,736,992)
Class 100 Overtime Oblig./Approp.	2,346,586	2,602,722	2,319,808	1,252,772	1,232,828	19,944	2,505,544	2,505,544	2,505,544	0	0
Public Property											
Full-Time Positions	135	119	142	142	142	0	156	156	156	0	0
Class 100 Total Oblig./Approp.	8,875,590	8,610,609	9,847,147	4,874,288	4,874,288	0	10,098,527	10,098,527	10,548,425	(449,898)	(449,898)
Class 100 Overtime Oblig./Approp.	839,027	800,350	195,014	115,207	128,269	(13,062)	230,414	230,414	240,414	(10,000)	(10,000)
Records											
Full-Time Positions	55	51	51	50	50	0	54	58	58	(4)	0
Class 100 Total Oblig./Approp.	2,983,490	2,995,101	2,823,021	1,551,298	1,551,298	0	3,009,970	3,084,970	3,259,750	(249,780)	(174,780)
Class 100 Overtime Oblig./Approp.	63,145	55,381	65,664	86,828	114,634	(27,806)	37,456	173,656	233,656	(196,200)	(60,000)
Register of Wills											
Full-Time Positions	70	66	70	68	68	0	71	71	71	0	0
Class 100 Total Oblig./Approp.	4,262,942	4,523,524	4,174,663	1,966,625	1,966,625	0	3,956,193	3,956,193	3,997,445	(41,252)	(41,252)
Class 100 Overtime Oblig./Approp.	1,488	399	231	0	0	0	0	0	0	0	0
Revenue											
Full-Time Positions	405	402	386	342	342	0	399	399	399	0	0
Class 100 Total Oblig./Approp.	22,700,386	23,489,160	22,277,095	10,179,991	10,179,991	0	20,380,548	20,305,967	21,518,547	(1,137,999)	(1,212,580)
Class 100 Overtime Oblig./Approp.	367,414	295,650	85,746	100,000	83,120	16,880	300,000	200,000	200,000	100,000	0

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TABLE O-3
QUARTERLY CITY MANAGERS REPORT
PERSONAL SERVICES SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING December 31, 2021

Department / Category	FY 19 Year End Actual	FY 20 Year End Actual	FY 21 Unaudited Actual	FY 2022 YEAR TO DATE			FY 2022 FULL YEAR				
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under	
										Adopted Budget	Target Budget
Sheriff											
Full-Time Positions	355	385	367	352	352	0	428	428	428	0	0
Class 100 Total Oblig./Approp.	27,638,571	28,049,726	26,258,562	12,398,789	12,398,789	0	25,192,450	25,192,450	25,386,735	(194,285)	(194,285)
Class 100 Overtime Oblig./Approp.	6,163,832	4,797,577	2,799,955	1,567,521	1,756,578	(189,057)	2,685,042	3,135,042	3,135,042	(450,000)	0
Streets											
Full-Time Positions	1,736	1,925	1,941	2,017	2,017	0	2,045	2,134	2,134	(89)	0
Class 100 Total Oblig./Approp.	83,603,511	90,344,142	88,868,951	48,365,454	48,365,454	0	90,986,330	91,910,110	99,375,076	(8,388,746)	(7,464,966)
Class 100 Overtime Oblig./Approp.	15,557,607	15,039,549	16,469,836	5,876,255	9,347,474	(3,471,219)	11,752,509	11,752,509	14,152,509	(2,400,000)	(2,400,000)
TOTAL GENERAL FUND											
Full-Time Positions	22,210	22,422	21,630	21,315	21,305	10	24,438	24,046	24,046	392	0
Class 100 Total Oblig./Approp.	1,749,789,358	1,874,182,010	1,811,423,186	845,915,762	845,915,762	0	1,888,766,172	1,879,796,243	1,960,169,471	(71,403,299)	(80,373,228)
Class 100 Overtime Oblig./Approp.	176,564,791	208,034,045	185,591,876	92,706,701	97,950,730	(5,244,029)	185,786,679	185,413,396	198,816,396	(13,029,717)	(13,403,000)

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4
QUARTERLY CITY MANAGERS REPORT
PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS
GENERAL FUND
FOR THE PERIOD ENDING DECEMBER 31, 2021

Department	FY 2021 Unaudited Actual	Fiscal Year 2022 Year To Date			Fiscal Year 2022 Full Year				
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Target Budget	Current Projection	Current Projection (Over)/Under	
								Adopt. Budget	Current Target
Commerce									
Convention Center Subsidy	15,000,000	15,000,000	15,000,000	0	15,000,000	15,000,000	15,000,000	0	0
Economic Stimulus*	2,957,678	5,834,550	5,834,550	0	6,015,000	5,834,550	5,834,550	180,450	0
All Other	826,977	6,613,767	6,613,767	0	10,499,099	10,060,549	10,060,549	438,550	0
Total Commerce	18,784,655	27,448,317	27,448,317	0	31,514,099	30,895,099	30,895,099	619,000	0
Human Services	123,364,759	129,594,787	129,594,787	0	142,585,334	144,124,084	143,474,084	(888,750)	650,000
Managing Director									
Legal Services	50,635,963	52,404,449	52,404,449	0	52,404,449	52,404,449	52,404,449	0	0
All Other	30,205,456	34,896,209	34,896,209	0	74,021,183	73,597,183	73,597,183	424,000	0
Total Managing Director	80,841,419	87,300,658	87,300,658	0	126,425,632	126,001,632	126,001,632	424,000	0
Office of Innovation and Technology									
911 Surcharge	49,649,581	31,505,703	31,505,703	0	48,768,639	51,530,489	51,530,489	(2,761,850)	0
All Other	9,804,449	7,569,441	7,569,441	0	21,928,631	21,928,631	21,928,631	0	0
Total Innovation and Technology	59,454,030	39,075,144	39,075,144	0	70,697,270	73,459,120	73,459,120	(2,761,850)	0
Public Health:	87,796,414	66,045,261	66,045,261	0	95,447,448	95,447,448	95,447,448	0	0
Public Property:									
SEPTA	84,608,000	45,607,000	45,607,000	0	91,214,000	91,214,000	91,214,000	0	0
Space Rentals	25,007,711	28,303,502	28,303,502	0	30,631,626	29,845,243	29,845,243	786,383	0
Utilities	23,599,406	21,230,276	21,230,276	0	24,875,748	24,875,748	24,875,748	0	0
All Other	31,803,456	30,530,845	30,530,845	0	35,725,814	36,365,814	36,365,814	(640,000)	0
Total Public Property	165,018,573	125,671,623	125,671,623	0	182,447,188	182,300,805	182,300,805	146,383	0
Streets:									
Disposal	58,526,944	28,090,748	28,090,748	0	59,762,580	55,762,580	55,762,580	4,000,000	0
All Other	8,737,066	2,209,877	2,209,877	0	8,417,345	7,417,345	7,417,345	1,000,000	0
Total Streets Department	67,264,010	30,300,625	30,300,625	0	68,179,925	63,179,925	63,179,925	5,000,000	0
All Other Departments	343,693,786	251,449,321	251,449,321	0	377,229,149	387,536,912	388,536,912	(11,307,763)	(1,000,000)
Total Class 200	946,217,646	756,885,736	756,885,736	0	1,094,526,045	1,102,945,025	1,103,295,025	(8,768,980)	(350,000)

* Personnel were moved from Economic Stimulus to the General Fund - Class 100.

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

DEPARTMENTAL FULL-TIME POSITIONS SUMMARY

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2021

Department	FISCAL YEAR 2021			FISCAL YEAR 2022						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Auditing (City Controller's Office)	118	0	118	135	0	135	114	0	114	21
Board of Ethics	9	0	9	10	0	10	8	0	8	2
Board of Pensions	0	55	55	0	73	73	0	56	56	17
Board of Revision of Taxes	15	0	15	16	0	16	14	0	14	2
City Commissioners (Election Board)	137	0	137	106	0	106	123	0	123	(17)
City Council	182	0	182	188	0	188	180	0	180	8
City Representative	0	0	0	0	0	0	0	0	0	0
City Treasurer	16	0	16	18	0	18	17	0	17	1
Civil Service Commission	1	0	1	2	0	2	2	0	2	0
Commerce	37	730	767	51	752	803	31	639	670	133
District Attorney - Total	521	98	619	540	103	643	531	98	629	14
Civilian	486	91	577	508	97	605	496	91	587	18
Uniform	35	7	42	32	6	38	35	7	42	(4)
Finance	119	0	119	132	0	132	118	0	118	14
Fire - Total	2,678	77	2,755	3,368	80	3,448	2,709	77	2,786	662
Civilian	114	2	116	177	3	180	109	1	110	70
Uniform	2,564	75	2,639	3,191	77	3,268	2,600	76	2,676	592
First Judicial District	1,773	452	2,225	1,822	499	2,321	1,700	415	2,115	206
Fleet Services	268	67	335	315	84	399	263	62	325	74
Free Library	634	11	645	715	13	728	630	10	640	88
Human Relations Commission	32	0	32	33	0	33	30	0	30	3
Human Services (1)	492	972	1,464	492	1,338	1,830	492	1,006	1,498	332
Labor	26	0	26	39	0	39	25	0	25	14
Law	127	48	175	180	51	231	173	54	227	4
Licenses & Inspections	372	8	380	426	8	434	345	8	353	81
L&I-Board of Building Standards	1	0	1	1	0	1	0	0	0	1
L&I-Board of L & I Review	1	0	1	2	0	2	2	0	2	0
Managing Director's Office	290	125	415	456	127	583	300	106	406	177
Mayor's Office	61	3	64	62	3	65	58	4	62	3
Mayor's Office-Comm. Empowerment & Opp.	0	29	29	0	37	37	0	29	29	8
Mural Arts Program	8	0	8	10	0	10	9	0	9	1
Office of Arts and Culture	0	0	0	0	0	0	0	0	0	0
Office of Behavioral Hlth & Intellectual disAbility	23	230	253	47	274	321	27	231	258	63

(1) Positions have been transferred to the Grants Revenue Fund. Non-reimbursed expenditures will be transferred to the General Fund during the fiscal year.

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TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING DECEMBER 31, 2021

Department	FISCAL YEAR 2021			FISCAL YEAR 2022						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Office of the Chief Administrative Officer	59	0	59	77	0	77	61	0	61	16
Office of Children and Families	3	0	3	3	0	3	3	0	3	0
Office of Homeless Services	127	43	170	162	50	212	125	24	149	63
Office of Human Resources	75	0	75	80	0	80	72	0	72	8
Office of Innovation and Technology	313	102	415	364	127	491	307	103	410	81
Office of the Inspector General	18	0	18	19	0	19	17	0	17	2
Office of Property Assessment	190	0	190	223	0	223	185	0	185	38
Office of Sustainability	8	2	10	12	1	13	11	2	13	0
Parks and Recreation	644	26	670	763	32	795	612	26	638	157
Planning & Development	55	51	106	62	62	124	53	53	106	18
Police - Total	6,869	150	7,019	7,304	148	7,452	6,755	145	6,900	552
Civilian	816	11	827	924	11	935	826	11	837	98
Uniform	6,053	139	6,192	6,380	137	6,517	5,929	134	6,063	454
Prisons	1,620	0	1,620	2,186	0	2,186	1,484	0	1,484	702
Procurement	35	2	37	42	2	44	35	2	37	7
Public Health	716	182	898	822	195	1,017	713	171	884	133
Public Property	142	0	142	156	0	156	142	0	142	14
Records	51	0	51	54	0	54	50	0	50	4
Register of Wills	70	0	70	71	0	71	68	0	68	3
Revenue	386	193	579	399	221	620	342	168	510	110
Sheriff	367	0	367	428	0	428	352	0	352	76
Streets	1,941	0	1,941	2,045	0	2,045	2,017	0	2,017	28
Water	0	1,922	1,922	0	2,314	2,314	0	1,938	1,938	376
Water,Sewer & Stormwater Rate Board	0	1	1	0	1	1	0	1	1	0
TOTAL ALL FUNDS	21,630	5,579	27,209	24,438	6,595	31,033	21,305	5,428	26,733	4,300

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

DEPARTMENTAL LEAVE USAGE ANALYSIS

TABLE L-1
QUARTERLY CITY MANGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
DECEMBER 31, 2021

TYPES OF LEAVE USED IN CALCULATION:

Sick (Paid & Unpaid)	Family Medical Leave	Injured on Duty	Heart & Lung	Holiday Comp.	Compensatory	AWOL	Unpaid Leave
Funeral	Annual Leave	Vacation	Military	Excused	Suspension	Admin	Other Miscellaneous



Leave information is taken from the City's automated OnePhilly payroll system with the exception of the Police Department, which provides data compiled from their DAR system. Departments with fewer than 30 employees (in all funds) are excluded.

Note for FY22 Q2:

In FY22 Q2, median leave usage was 16.1%, which is an increase over the median leave usage in FY21 Q2 (14.2%) but lower than leave usage in FY20 Q2 (18.2%). Year to date median leave usage for FY22 is 8.0% higher than the same time last year. There remain areas of ongoing concern with public facing agencies, particularly in Streets --Sanitation, Sheriff, Police - Uniform, and Prisons staff due to the impacts of COVID-19 on employees' personal health, need to care for children and family members, and quarantine and isolation requirements.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2021

Department	FY22 2nd Quarter Percent of Time Not Available				FY21 2nd Quarter Percent of Time Not Available				Percent Change Total Leave FY22 Q2 vs. FY21 Q2
	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	
Prisons	15.0%	8.6%	5.9%	29.5%	18.7%	11.2%	2.3%	32.1%	-2.6%
City Commissioner	13.6%	9.9%	2.0%	25.4%	5.9%	4.3%	0.0%	10.3%	15.1%
Streets (Sanitation)	13.1%	7.9%	2.7%	23.7%	16.8%	11.2%	2.8%	30.8%	-7.1%
Police - Uniform	9.1%	4.1%	9.2%	22.4%	13.5%	3.8%	9.8%	27.1%	-4.7%
Sheriff	10.8%	6.6%	4.8%	22.2%	13.9%	5.9%	3.9%	23.7%	-1.5%
Police - Civilian	15.4%	6.0%	0.5%	21.9%	29.0%	6.1%	0.4%	35.6%	-13.7%
Water	13.0%	5.8%	1.9%	20.7%	12.8%	6.4%	2.6%	21.7%	-1.0%
Fire - Uniform	8.6%	5.0%	7.1%	20.7%	9.0%	4.7%	5.7%	19.4%	1.3%
Free Library of Philadelphia	12.1%	6.6%	0.5%	19.1%	8.5%	4.0%	0.1%	12.6%	6.5%
Commerce - Aviation	11.3%	5.3%	2.0%	18.6%	8.3%	0.8%	0.0%	9.1%	9.5%
Office of Fleet Management	10.3%	6.7%	1.4%	18.3%	11.6%	7.7%	0.5%	19.9%	-1.6%
Human Services	12.1%	5.3%	0.8%	18.2%	11.6%	4.7%	0.9%	17.1%	1.1%
Streets (all except Sanitation)	10.6%	6.5%	0.8%	17.8%	13.4%	8.3%	0.4%	22.1%	-4.3%
Public Property	10.0%	4.5%	3.0%	17.5%	12.7%	6.4%	2.2%	21.3%	-3.8%
Records	11.1%	6.2%	0.0%	17.2%	10.6%	5.2%	0.0%	15.8%	1.4%
Revenue	10.0%	6.5%	0.0%	16.6%	8.9%	4.0%	0.0%	12.9%	3.7%
Licenses & Inspections	9.9%	6.0%	0.4%	16.4%	12.0%	5.7%	0.2%	17.9%	-1.5%
Public Health	10.1%	5.9%	0.2%	16.2%	10.7%	5.8%	0.1%	16.5%	-0.3%
MEDIAN	10.0%	4.9%	0.3%	16.1%	9.5%	4.2%	0.1%	14.2%	1.9%
Office of Homeless Services	10.5%	5.2%	0.3%	16.0%	8.2%	5.7%	0.0%	13.9%	2.1%
Parks and Recreation	10.8%	4.2%	0.3%	15.3%	12.5%	5.8%	0.4%	18.8%	-3.5%
Fire - Civilian	9.3%	5.8%	0.0%	15.1%	10.9%	4.4%	0.0%	15.3%	-0.2%
Planning and Development	11.5%	2.7%	0.0%	14.1%	10.0%	2.1%	0.0%	12.0%	2.1%
DBHIDS	9.9%	4.3%	0.0%	14.1%	11.7%	2.8%	0.0%	14.5%	-0.4%
Office of Property Assessment	10.0%	4.0%	0.0%	14.0%	9.6%	4.2%	0.0%	13.7%	0.3%
District Attorney	10.7%	3.0%	0.0%	13.7%	4.0%	1.6%	0.0%	5.6%	8.1%
Chief Administrative Officer	8.8%	4.7%	0.0%	13.5%	9.5%	4.1%	0.0%	13.6%	-0.1%
Procurement	10.1%	2.6%	0.0%	12.7%	8.1%	4.1%	0.0%	12.2%	0.5%
Human Resources	9.1%	3.4%	0.0%	12.5%	8.7%	2.4%	0.0%	11.1%	1.4%
Managing Director's Office	9.0%	3.0%	0.4%	12.5%	9.4%	3.9%	1.3%	14.7%	-2.2%
City Controller	8.7%	2.9%	0.0%	11.6%	7.7%	1.9%	0.0%	9.5%	2.1%
Office of Innovation and Technology	8.5%	2.9%	0.0%	11.4%	9.5%	2.8%	0.0%	12.3%	-0.9%
City Council	7.4%	3.3%	0.3%	11.0%	5.7%	2.0%	0.6%	8.3%	2.7%
Law	8.1%	2.5%	0.0%	10.6%	7.7%	2.0%	0.6%	10.3%	0.3%
Board of Pensions	8.4%	2.1%	0.0%	10.4%	7.1%	0.5%	0.0%	7.6%	2.8%
Finance	7.9%	2.2%	0.0%	10.2%	7.1%	1.2%	0.0%	8.3%	1.9%
Register of Wills	5.9%	3.4%	0.0%	9.3%	6.8%	3.6%	0.1%	10.5%	-1.2%

*Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

** Sick time includes sick and Family Medical Leave Act (FMLA) time taken for all funds.

*** Injury time includes injured on duty time taken for all funds.

Notes: FY22 Q2 assumes 83 working days for the Fire Department (uniform personnel) due to a 10 day shift schedule and 77 working days for all other departments in the quarter. Data now includes previously excluded leave types: domestic violence, unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken.

Table L-1
QUARTERLY CITY MANAGER'S REPORT
TOTAL LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING
December 31, 2021

Department	FY22 (Q1 + Q2) Percent of Time Not Available				FY21 (Q1 + Q2) Percent of Time Not Available				Percent Change Total Leave FY22 Q1+Q2 vs. FY21 Q1+Q2
	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	Due to Vacation and Other*	Due to Sickness**	Due to Injury***	Total	
Prisons	17.9%	11.0%	6.2%	35.1%	18.8%	11.8%	2.2%	31.8%	3.3%
City Commissioner	19.0%	10.1%	2.1%	31.2%	11.0%	6.2%	0.0%	17.3%	13.9%
Streets (Sanitation)	15.0%	8.6%	3.2%	26.7%	15.6%	12.3%	1.5%	29.3%	-2.6%
Police - Uniform	11.8%	4.3%	10.1%	26.2%	14.1%	3.8%	9.2%	27.1%	-0.9%
Sheriff	13.3%	7.6%	5.2%	26.0%	14.9%	6.2%	3.8%	24.9%	1.1%
Police - Civilian	16.8%	6.6%	0.6%	23.9%	26.9%	6.1%	0.6%	33.5%	-9.6%
Fire - Uniform	10.9%	5.5%	7.1%	23.5%	10.4%	4.6%	5.6%	20.5%	3.0%
Water	14.1%	5.4%	2.1%	21.6%	12.4%	5.9%	2.2%	20.5%	1.1%
Commerce - Aviation	13.7%	5.5%	2.0%	21.2%	14.7%	6.3%	2.8%	23.8%	-2.6%
Office of Fleet Management	13.1%	6.6%	1.4%	21.1%	12.5%	7.4%	0.5%	20.4%	0.7%
Licenses & Inspections	13.3%	6.9%	0.5%	20.7%	12.2%	6.4%	0.1%	18.8%	1.9%
Revenue	13.2%	6.9%	0.1%	20.1%	8.3%	4.3%	0.0%	12.5%	7.6%
Free Library of Philadelphia	13.2%	6.4%	0.5%	20.1%	7.6%	3.6%	0.1%	11.3%	8.8%
Streets (all except Sanitation)	12.5%	6.5%	0.9%	19.9%	13.4%	5.1%	2.8%	21.3%	-1.4%
Human Services	13.4%	5.3%	1.1%	19.8%	11.1%	4.7%	0.9%	16.8%	3.0%
Public Health	12.9%	6.3%	0.4%	19.5%	10.8%	5.5%	0.1%	16.4%	3.1%
Public Property	11.3%	4.4%	3.0%	18.7%	11.0%	4.9%	2.1%	18.0%	0.7%
Records	12.8%	5.9%	0.0%	18.7%	8.9%	3.6%	0.0%	12.5%	6.2%
Median	13.3%	6.5%	2.0%	21.2%	9.1%	4.1%	0.1%	13.2%	8.0%
Office of Homeless Services	12.2%	5.5%	0.5%	18.2%	7.6%	4.8%	0.0%	12.4%	5.8%
Fire - Civilian	11.7%	5.7%	0.0%	17.4%	11.3%	4.6%	0.0%	15.9%	1.5%
Parks and Recreation	12.0%	4.5%	0.4%	16.8%	12.3%	5.2%	0.5%	18.1%	-1.3%
DBHIDS	10.8%	4.6%	0.0%	15.4%	10.1%	3.0%	0.0%	13.2%	2.2%
Chief Administrative Officer	10.9%	4.4%	0.0%	15.3%	7.6%	5.6%	0.0%	13.2%	2.1%
Planning and Development	12.7%	2.5%	0.0%	15.2%	8.8%	1.8%	0.5%	11.0%	4.2%
Office of Property Assessment	10.5%	4.5%	0.0%	15.0%	7.7%	3.9%	0.0%	11.6%	3.4%
District Attorney	11.7%	3.3%	0.0%	14.9%	4.1%	1.4%	0.0%	5.5%	9.4%
Managing Director's Office	10.4%	3.3%	0.6%	14.3%	9.2%	3.8%	1.2%	14.3%	0.0%
Procurement	11.1%	2.9%	0.0%	14.0%	7.7%	2.7%	0.0%	10.3%	3.7%
Law	10.6%	2.7%	0.0%	13.4%	7.6%	1.5%	0.6%	9.7%	3.7%
Human Resources	10.0%	3.3%	0.0%	13.3%	8.4%	3.0%	0.0%	11.4%	1.9%
Board of Pensions	10.9%	2.3%	0.0%	13.2%	6.7%	1.1%	0.0%	7.9%	5.3%
Office of Innovation and Technology	10.1%	3.1%	0.0%	13.2%	8.9%	2.7%	0.0%	11.6%	1.6%
City Council	9.3%	3.0%	0.2%	12.5%	5.7%	1.8%	0.6%	8.1%	4.4%
City Controller	9.7%	2.6%	0.0%	12.3%	7.6%	2.0%	0.0%	9.5%	2.8%
Register of Wills	8.1%	3.3%	0.4%	11.8%	4.4%	2.1%	0.0%	6.6%	5.2%
Finance	8.7%	2.5%	0.0%	11.2%	6.6%	2.4%	0.0%	9.0%	2.2%

*Other time includes vacation, compensation time, holiday compensation time, annual leave, funeral, military, excused, AWOL, suspension, administration, and other miscellaneous leave for all funds.

** Sick time includes sick and Family Medical Leave Act (FMLA) time taken for all funds.

*** Injury time includes injured on duty time taken for all funds.

Notes: FY22 Q2 assumes 83 working days for the Fire Department (uniform personnel) due to a 10 day shift schedule and 77 working days for all other departments in the quarter. Data now includes previously excluded leave types: domestic violence, unpaid family medical leave, paid parental leave, paid family medical parental leave, unpaid military caretaker leave, training leave, union paid leave, and union unpaid leave taken.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

DEPARTMENTAL SERVICE DELIVERY REPORT

QUARTERLY CITY MANGER'S REPORT
DEPARTMENT SERVICE DELIVERY
FOR THE PERIOD ENDING
DECEMBER 31, 2021

READER'S GUIDE

In this section, program performance measures are provided for select City departments. The City's Five Year Financial and Strategic Plan contains performance measures for all City Mayoral departments and can be found at www.phila.gov/finance.

PERFORMANCE MEASURES

The City of Philadelphia uses performance measures as a tool to evaluate the efficiency and effectiveness of programs throughout the year and to inform budgetary decision-making. The COVID-19 global health pandemic and ensuing economic shut-down has led to unprecedented uncertainty for the City of Philadelphia's revenues and expenditures and consequently, departmental performance measures. This report includes comparison of data from Fiscal Years 2021 and 2022, which illustrates the changes in performance levels as the City recovers from the COVID-19 pandemic.

Performance Measures included in the Quarterly City Manager's Report (QCMR) are structured to provide a snapshot of the overall performance of the City and are divided into categories representing key functional areas:

PUBLIC SAFETY

- POLICE
- FIRE
- PRISONS
- LICENSES & INSPECTIONS

**HEALTH &
HUMAN
SERVICES**

- BEHAVIORAL HEALTH
- PUBLIC HEALTH
- HOMELESS SERVICES

**CHILDREN
AND FAMILY
SERVICES**

- FREE LIBRARY
- PARKS & RECREATION
- HUMAN SERVICES

COMMERCE

- AVIATION

**PLANNING &
DEVELOPMENT**

- DEPARTMENT
OF PLANNING &
DEVELOPMENT

**TRANSPORTATION
& INFRASTRUCTURE**

- STREETS
- WATER
- SUSTAINABILITY

**OPERATIONAL
SUPPORT**

- FLEET
- PUBLIC PROPERTY
- 311 CALL CENTER
- CLIP



POLICE

4,097

4,029

34

FY21 Q2

FY22 Q2

[illegible]



FIRE

Period	Number of Employees
FY21 Q2	11
FY22 Q2	10

Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of civilian fire-related deaths	11	10	-9%	36	A reduction from FY21	14	No
Number of structure fires	894	840	-6%	3,353	A reduction from FY21	1,572	Yes
There are still concerns regarding incomplete data, as this figure is based only on NFIRS reports that have incident types. At any given moment, there may be reports that are incomplete without an incident type.							
Fire engine response time (minutes:seconds) *	6:40	6:48	2%	6:43	≤ 6:39	6:50	No
Percent of EMS calls responded to within 9:00 minutes *	36.8%	38.0%	3%	37.1%	≥ 90.0%	37.2%	No
Fire Department is working to resolve concerns regarding incomplete data for this measure. Data only based on about 60% of runs due to aged information systems.							
* All response time-related measures have a margin of error of 10-15% because a first-on-scene time is recorded 85-90% of the time. The Fire Department is currently working diligently to minimize this margin.							



PRISONS

Period	Percentage
FY21 Q2	31.2%
FY22 Q2	29.0%

[illegible]

LICENSES AND INSPECTIONS

Number of building, electrical,
plumbing, and zoning permits issued

12,771

12,881

FY21 Q2

FY22 Q2

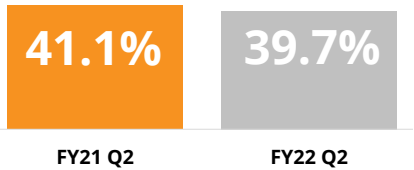
Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Median wait times for over-the-counter permit customers (in minutes)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Change of circumstances due to COVID-19. During this time customers are seen by appointment only, and walk-ins are not available.							
Median timeframe for permit issuance -- Residential (in days)	7	8	14%	6	20	7	Yes
Due to the implementation of eCLIPSE the process of issuing residential permits has sped up.							
Median timeframe for permit issuance -- Commercial (in days)	30	30	0%	29	30	28	Yes
Number of building, electrical, plumbing, and zoning permits issued	12,771	12,881	1%	50,942	53,000	25,225	Yes
Percent of nuisance properties inspected within 20 days	67.0%	90.0%	34%	75.3%	85.0%	79.9%	Yes
Number of demolitions performed	94	79	-16%	429	450	187	Yes
Number of "imminently dangerous" properties	248	365	47%	95	A reduction from FY21	365	No
Median timeframe from "imminently dangerous" designation to demolition (in days)	95	104	9%	116	130	112	Yes

Performance Measure	FY21 Q1	FY22 Q1	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Unduplicated persons served in all community-based services, including outpatient services	61,317	60,448	-1%	92,909	90,000	60,448	Yes
Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of admissions to out-of-state residential treatment facilities	13	3	-77%	39	50	17	Yes
Medicaid (MA) members are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters. CBH's goal is to treat all of the children needing services within the state and not have to look to out-of-state alternatives, so the goal is to keep this number low.							
Number of admissions to residential treatment facilities	39	17	-56%	124	350	56	Yes
Medicaid (MA) members are unduplicated within the quarter, and the goal is to be below the target. The year-to-date total may contain duplicated clients if they were served in multiple quarters.							
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (adults)	52.5%	51.4%	-2%	51.4%	46.0%	49.0%	Yes
Beginning in FY20, DBHIDS altered their methodology to a PA-specific methodology to align the QCMR to data they report to the Office of Mental Health and Substance Abuse Services at PA DHS. This measure still includes discharges to ambulatory, non-bed-based care for MA members. This mirrors the child measure below. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher. To address concerns regarding the rates of follow-up and readmission, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. CBH conducted a Root Cause Analysis (RCA) and developed a Quality Improvement Plan (QIP), which were submitted to OMHSAS in FY21 Q3. The interventions developed for the QIP address barriers such as medication non-adherence, co-occurring substance use disorders, stable housing and transportation needs, timely data sharing performance reporting for providers, and coordination of care between acute inpatient and outpatient providers. In addition, CBH requested a RCA and Performance Improvement Plan (PIP) from from all acute psychiatric inpatient providers who have not met performance goals on 7- and 30-day follow-up after discharge metrics. CBH will continue to monitor individual provider performance on a quarterly basis. Providers that do not meet performance goals in 2022 will again be asked to submit an RCA and PIP in 2023.							

Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (adults)	14.5%	15.1%	4%	15.3%	11.8%	15.5%	No
This measure includes both substance abuse and non-substance abuse facilities used by Medicaid (MA) members. CBH Member Services is asking providers to check in with members earlier after they are discharged (after five days, a decrease from six to seven days previously) and to maintain more up-to-date contact information for members. CBH anticipates that, once follow-up rates increase and there is more engagement by providers, the overall 30-day readmission rate may increase further. To address concerns regarding follow-up and readmission rates, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. CBH will request an RCA and PIP from providers that have not met performance goals for 30-day readmission in 2020. CBH will continue to monitor individual provider performance on a quarterly basis. Providers that do not meet performance goals in 2022 will again be asked to submit an RCA and PIP in 2023							
Percent of follow-up within 30 days of discharge from an inpatient psychiatric facility (children)	71.8%	70.7%	-2%	72.4%	46.0%	73.8%	Yes
Beginning in FY20, DBHIDS altered their methodology to a PA-specific methodology to align the QCMR to data they report to the Office of Mental Health and Substance Abuse Services at PA DHS. This measure still includes discharges to ambulatory, non-bed-based care for MA members. This mirrors the adult measure above. It should be noted that the OMHSAS performance target for 30-day follow-up for both children and adults is 45.95%, and so our child acute inpatient providers have met the OMHSAS target for FY21. The Department has a robust community-based continuum of care that includes Federally Qualified Health Centers (FQHCs), housing supports, case management, and Assertive Community Treatment (ACT) for members. The state-mandated follow-up measure, which is the numerator for the Department's 30-day follow-up rate, does not capture all services being provided across the Department's continuum of care. As a result, the actual follow-up rate is likely higher. To address concerns regarding the rates of follow-up and readmission, DBHIDS, in conjunction with the state, has implemented initiatives that directly address provider oversight, service development, innovation, and quality assurance. CBH conducted a Root Cause Analysis (RCA) and developed a Quality Improvement Plan (QIP), which were submitted to OMHSAS in FY21 Q3. The interventions developed for the QIP address barriers such as medication non-adherence, co-occurring substance use disorders, stable housing and transportation needs, timely data sharing performance reporting for providers, and coordination of care between acute inpatient and outpatient providers. In addition, CBH requested a RCA and Performance Improvement Plan (PIP) from from all acute psychiatric inpatient providers who have not met performance goals on 7- and 30-day follow-up after discharge metrics. CBH will continue to monitor individual provider performance on a quarterly basis. Providers that do not meet performance goals in 2021 will again be asked to submit an RCA and PIP in 2022.							
Percent of readmission within 30 days to inpatient psychiatric facility (Substance Abuse & non-Substance Abuse) (children)	12.1%	7.4%	-39%	10.8%	11.8%	7.3%	Yes

PUBLIC HEALTH

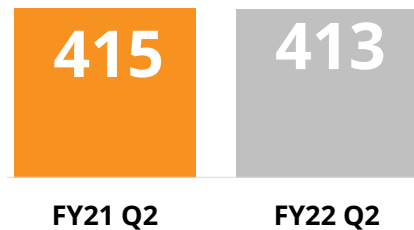
Percentage of visits uninsured



Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percentage of visits uninsured	41.1%	39.7%	-3%	39.5%	45.0%	39.7%	Yes
Number of months between food establishment inspections	12	10	-17%	11.5	12	11	Yes
Number of new HIV diagnoses	50	92	84%	322	566	175	No
There has been an overall decrease in HIV testing due to COVID restrictions and decreased access to HIV testing. Although there was an increase in HIV diagnoses between Q1 and Q2, HIV testing overall has decreased and remains below pre-pandemic levels. The target for new diagnoses is based on targets in the Ending the HIV Epidemic Community Plan. Even if the increases in Q2 are sustained over the rest of the year, it will remain below the target number.							
Children 19-35 months with complete immunizations 4:3:1:3:3:1:4	67.4%	64.3%	-5%	67.4%	70.0%	66.2%	Yes
Slight decrease from last report. We are starting to see more routine vaccinations, but the COVID Pandemic caused a small drop in routine immunizations administered to children. Immunization uptake is up and down each quarter.							
Percent of all cases with autopsy reports issued within 90 calendar days	95.4%	89.8%	-6%	95.8%	>90.0%	90.9%	Yes
The 90% goal is DPH's requirement for future accreditation from the National Association of Medical Examiners. Based on the current guidelines for Public Health Accreditation Board (PHAB), there would be no impact to departmental accreditation. Increased overdose deaths requires more toxicology testing, which is required to be completed before autopsy reports can be finalized.							
Number of patient visits to department-run STD clinics	3,459	4,088	18%	14,102	16,000	7,810	No
The STD Clinic at Health Center 5 is still closed. Visits have not yet been restored to pre-pandemic levels.							

HOMELESS SERVICES

Number of households provided homeless prevention assistance



Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of households provided homeless prevention assistance	415	413	0%	1,873	1,400	727	Yes
This figure measures the number of households provided Homeless Prevention assistance. "Household" means individual and/or family. Annual targets are based on funding awarded through the Housing Trust Fund and Community Services Block Grant (CSBG). OHS's annual target assumes \$2,011 of assistance per household. Often, households require less assistance, and OHS is able to serve more households. The number might vary, based on level of need.							
Number of households provided rapid rehousing assistance to end their homelessness	107	118	10%	491	500	246	Yes
Due to COVID-19 and its economic devastation, we have provided extensions to households in rapid rehousing (RRH,) limiting the number of new admits. Additionally, there have been delays as it relates to application processes. Providers are working remotely and some participants lack means of communication which can delay the process. Some providers have had difficulty locating units because of slow turnover and more competitive rents in Philadelphia.							
Percent of exits to permanent housing destinations from shelter and transitional housing programs	40.0%	30.0%	-25%	40.5%	40.0%	33.5%	No
The percent of exits to Permanent Housing destination is slightly lower than anticipated. This may be due to continued impact of COVID-19 on housing. The impact of COVID-19 on permanent housing is felt in a variety of ways including, provider sites staff vacancies and slower hiring, slower turn over of units due to maintenance staff sick leave, and supply chain issues, specifically with unit appliances.							

CHILDREN AND FAMILY SERVICES

FREE LIBRARY

Virtual visits via FLP website

1,022,297

FY21 Q2

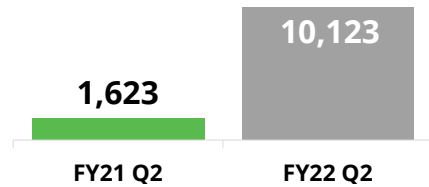
1,138,277

FY22 Q2

Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
In-person visits	47,903	657,120	1,272%	176,619	1,500,000	1,230,059	Yes
The large increase over FY21 Q2 is due to the fact that no libraries were open to the public until September 2020 and during September 2020 there were only 11 libraries that had 4 hours of service for 3 or 5 days per week. Almost all libraries reopened for full service starting in FY22 Q1.							
Virtual visits via FLP website	1,022,297	1,138,277	11%	4,071,281	4,200,000	2,228,522	Yes
Digital access	1,056,322	783,748	-26%	3,391,813	3,400,000	1,534,800	Yes
Percentage of Philadelphians who have Library cards	39.5%	39.0%	-1%	46.0%	55.0%	39.0%	No
This measure calculates the number of unexpired cards with a Philadelphia address divided by the current population of Philadelphia. Library cards are purged after seven years of inactivity and active cards are those that have been used within the last three years.							
Preschool Program Attendance	75,974	21,443	-72%	197,573	200,000	49,529	No
During FY22 Q1 and Q2, the Library is currently conducting both in person and virtual programs with attendance proving to be unpredictable.							
Children's Program Attendance	68,229	48,984	-28%	176,572	165,000	89,557	Yes
Teen Program Attendance	2,940	2,426	-17%	7,616	38,000	5,372	No
During FY22 Q1 and Q2, the Library is currently conducting both in person and virtual programs with attendance proving to be unpredictable.							
Adult Program Attendance	53,027	21,931	-59%	140,374	115,500	36,059	No
During FY22 Q1 and Q2, the Library is currently conducting both in person and virtual programs with attendance proving to be unpredictable.							
Senior Program Attendance	80	326	308%	326	8,500	628	No
During FY22 Q1 and Q2, the Library is currently conducting both in person and virtual programs with attendance proving to be unpredictable.							

PARKS AND RECREATION

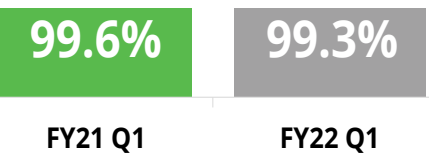
Number of unique individuals who attended programs



Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of programs *	45	340	656%	963	2,052	1,055	Yes
This measure includes new access center program sites, Parks & Rec staff-led programs, and permitted programs. FY21 Q2 data is reflective of reduced programs due to COVID-19.							
Number of unique individuals who attended programs *	1,623	10,123	524%	31,513	99,249	48,324	Yes
This measure includes new access center program sites, Parks & Rec staff-led programs, and permitted programs. FY21 Q2 data is reflective of reduced programs due to COVID-19.							
Total visits (in millions)	0.14	1.34	855%	1.45	4.90	2.67	Yes
FY21 Q2 data is reflective of the impacts of the COVID-19 on total visits.							
New trees planted	1,386	2,200	59%	4,137	2,700	2,200	Yes
This measure does not report for Q1 and Q3.							
* Programs run, on average, 19 weeks.							

HUMAN SERVICES

Percent of Child Protective Services (CPS) investigations that were determined within...



Performance Measure	FY21 Q1	FY22 Q1	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percent of Child Protective Services (CPS) investigations that were determined within 60 days *	99.6%	99.3%	0%	99.3%	≥ 98.0%	99.3%	Yes
Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. CPS investigations are conducted according to state law to investigate whether abuse or neglect occurred. By law, CPS investigations not determined in 60 days can be unfounded automatically. Increases in the number of staff and consistent use of data to track investigation timeliness helped DHS increase the timeliness rate.							
Percent of General Protective Services (GPS) investigations that were determined within 60 days *	98.5%	98.1%	0%	97.6%	≥ 85%	98.1%	Yes
Data provided is on a one-quarter lag as DHS needs to account for the 60-day window. GPS investigations are assessments conducted to determine if a family needs child welfare services to prevent abuse or neglect, stabilize family, and safeguard a child's well-being and development. The Department is working on multiple fronts to improve the completion of GPS reports within 60 days, including: adding staff to Intake and Investigations, doing training upgrades, and creating specialty screening units to enable safe diversion of reports to community-based services when there are no safety threats.							
Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Dependent placement population (as of the last day of the quarter)	4,622	4,027	-13%	4,349	≤4,200	4,027	Yes
With the return to in-person school, the number of hotline reports, investigations, and placements have returned to rates closer to pre-pandemic years. Through continued efforts like secondary screening of low response priority reports and increasing use of diversionary programs, our overall placement number is continuing to decline-- but at a slower pace than during the time period where pandemic responses meant there was low-contact between children and mandated reporters of potential child abuse.							

**Dependent placement
population (as of the last day
of the quarter)**

4,622

FY21 Q2

4,027

FY22 Q2

Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Percent of children who enter an out-of-home placement from in-home services **	4.7%	4.3%	-9%	8.0%	≤ 9.0%	4.3%	Yes
This outcome is a cumulative measure, meaning that the first quarter percentage appears lower than the ensuing quarters' rates. It takes into account all activity for the entire fiscal year up to the last day of the reported quarter. In-home services are case management services provided to a family to stabilize family functioning and prevent placement. Out-of-home placement includes foster care, kinship care, and congregate care.							
Percent of children in out-of-home placement who achieved permanency out of all children in placement in a given year **	11.5%	12.8%	11%	21.5%	≥ 24%	12.8%	Yes
This outcome is cumulative, meaning that the first quarter percentage appears lower than the ensuing quarters' percentages. It takes into account all activity for the entire fiscal year up to the last day of the reported quarter. DHS calculates the rate by dividing the number of children in placement during the year to date who achieved permanency by the total number of children in foster care placement during the year. In the calculation, DHS excludes children in care for fewer than eight days. Due to COVID-19 pandemic related-concerns, courtrooms are operating with reduced capacity and there is no timeline for returning to full capacity. We expect continued impacts on this indicator until there is an extended period of full court capacity.							
Percent of dependent placement population in Congregate Care (as of the last day of the quarter)	8.3%	7.1%	-14%	8.0%	≤ 7.1%	7.1%	Yes
Congregate care is a term used to describe highly structured placement settings such as group homes, childcare institutions, and residential treatment facilities collectively. The overall dependent care population has been steadily reduced over the last several years. As we continue to successfully divert less severe cases away from placement, we anticipate that a greater portion of children that do receive out-of-home placement may present significant physical and mental health concerns requiring higher levels of care. Reducing overuse of out-of-home placement and Congregate Care continues to be a high priority for DHS.							
Percent of dependent placement population in Kinship Care (as of the last day of the quarter)	50.4%	50.4%	0%	50.8%	≥ 48%	50.6%	Yes
Kinship care is a type of foster care in which children are placed with a relative (kin). DHS has made significant progress in increasing the number of foster care children placed with kin.							
Percent of dependent placement population in care more than two years (as of the last day of the quarter)	50.2%	53.6%	7%	50.9%	≤ 36.0%	53.9%	No
While Dependency Court has reopened for in-person business, cases continue to be delayed due to parties, witnesses, attorneys and others due to COVID related illness and mandatory quarantines. Moreover, the delays to permanency incurred during the long period of time (March 2020-September 2021) in which court capacity was greatly compromised due to COVID require additional time to resolve. DHS continues to work with its system partners to find ways to close cases faster, including strategies like carefully managing legal staff caseloads, Family Engagement Initiatives, Crisis Rapid Response Meetings, and the Systemwide Reduction of Congregate Care Strategy Workgroup, where DHS and Law Department staff meet for targeted case reviews of youth in congregate care settings.							
Average daily number of youth in detention at the Philadelphia Juvenile Justice Services Center (PJJSC)	134.1	134.0	0%	129.8	≤ 136.0	137.1	No
Effective in December 2021, a change in Pennsylvania state law now mandates that all youth, including those pending trial in adult court, be held in youth detention facilities unless specifically mandated by a judge. While the current youth population is very close to meeting our target, we expect that this change will increase the average population over the coming year. DHS is responsible for running this secure detention facility and maintaining state-mandated staffing levels. DHS is partnering with the Courts and Juvenile Probation to address the high volume of youth at the detention center, including taking an in depth look at who is being held and for what reasons.							



43



PLANNING DEVELOPMENT

1,177



* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).

During the moratorium on foreclosure, Housing Counselors that previously assisted homeowners facing tax foreclosure are assisting tenants in the Eviction Diversion program - this includes financial assessments, help with accessing rental assistance, preparation of repayment terms, and preparation/support in advance and during the mediation conferences with their landlords. These counselors are also assisting vulnerable tenants with their rental assistance applications to the City/PHDC - this includes extensive outreach and help with completing the application and any follow-up tenants may require.

Period	On-time collection (by 3 PM): recycling
FY21 Q2	98.0%
FY22 Q2	89.0%

44

[illegible]



WATER

Average time to repair a water main break upon crew arrival at site (hours)

6.6

FY21 Q1

7.4

FY22 Q1

Performance Measure*	FY21 Q1	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Millions of gallons of treated water	21,692	21,594	0%	84,424	Meet Customer Demand	21,594	Yes
Percent of time Philadelphia's drinking water met or surpassed state and federal standards	100.0%	100.0%	0%	100.0%	100.0%	100.0%	Yes
Miles of pipeline surveyed for leakage	264	147	-44%	769	900	147	No
The miles of pipeline surveyed is down due to personnel issues related to COVID-19. Leak detection employees had to be pulled to assist hydrant and drill crews.							
Water main breaks repaired	121	100	-17%	771	Meet Customer Demand	100	Yes
Average time to repair a water main break upon crew arrival at site (hours)	6.6	7.4	11%	6.6	8.0	7.4	Yes
Percent of hydrants available	99.80%	98.80%	-1%	99.33%	99.70%	99.80%	Yes
Number of storm inlets cleaned/year	25,257	20,848	-17%	97,846	100,000	20,848	No
The number of inlets cleaned is down because of personnel issues related to COVID. The leak detection employees had to be pulled to assist hydrant and drill crews.							
Constructed greened acres	63	114	81%	271	225	114	Yes
Number of Green Acres Design Completed/year	35	63	80%	256	225	63	Yes
* All measures are reported on a lagging basis (one quarter behind the current quarter being reported).							



SUSTAINABILITY

City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)

0.73

FY21 Q1

0.77

FY22 Q1

Performance Measure*	FY21 Q1	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
City of Philadelphia facility energy consumption, including General, Aviation and Water Funds (Million British Thermal Units)	0.73	0.77	5%	3.64	3.79	0.77	Yes
City of Philadelphia facility energy cost including General, Aviation and Water Funds (\$ Million)	\$13.12	\$12.91	-2%	\$56.87	\$59.22	\$12.91	Yes
The target is based on a 3% reduction in usage from the three-year average for FY17-19.							
* These measures are lagging indicators, due to delays in billing for energy use data.							

OPERATIONAL SUPPORT



Percent of SLA met for medic units

140.4%

FY21 Q2

125.9%

FY22 Q2

46



Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Fleet availability - citywide	91.9%	88.9%	-3%	91.6%	90.0%	89.4%	Yes
The new vehicle purchases in FY21 and beginning of FY22 will enable Fleet to meet its citywide vehicle availability targets.							
Percent of Service Level Agreement (SLA) met for medic units	140.4%	125.9%	-10%	136.0%	100.0%	128.0%	Yes
The SLA was increased starting in FY20. The SLA is met when 60 of 90 medic units are available. Fleet's Optimal Vehicle Replacement Strategy for medic unit purchases enabled Fleet to meet the SLA.							
Percent of SLA met for trash compactors	100.2%	100.2%	0%	101.6%	100.0%	100.1%	Yes
The SLA is met when 243 compactors are available daily to support Street Department's Trash Collection Operations.							
Percent of SLA met for radio patrol cars	99.0%	98.4%	-1%	99.6%	100.0%	100.0%	Yes
The SLA is met when 675 of 750 or 90% of the active radio patrol car inventory is available. In FY21, Fleet ordered 163 new radio patrol cars. In addition, in FY22, 128 new radio patrol cars will be ordered to replenish the aged inventory.							
Median age of vehicle: General Fund	4.2	4.7	12%	4.2	4.0	4.6	No
Additional Operating and Capital funding is required to replace aged vehicles and equipment. New vehicle purchases in FY22 will enable to replace some of the aged vehicles.							
Median age of vehicle: Water Fund	3.6	4.0	13%	3.6	4.0	3.9	Yes
Median age of vehicle: Aviation Fund	3.8	4.5	21%	3.9	4.0	4.5	No
Reduction in acquisition funding since FY20 resulted in higher median age.							

Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Number of substantially completed construction projects	11	13	18%	54	45	16	Yes
A project that is substantially complete is at least 95% complete.							
Field Operations: Facilities division internal work order volume	2,398	2,006	-16%	9,410	10,000	4,341	Yes
Field Operations: Percent of work orders completed within service level	62.0%	71.0%	15%	65.0%	80.0%	72.0%	Yes



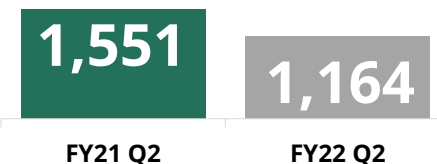
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R'S
311
ENTER**

Median timeframe to answer calls (in minutes)



**MANAGING
DIRECTOR'S
OFFICE -
COMMUNITY
LIFE
IMPROVEMENT
PROGRAM
(CLIP)**

**Community Service Program:
citywide cleanup projects
completed**

[illegible][illegible]

**MANAGING
DIRECTOR'S OFFICE-
COMMUNITY LIFE
IMPROVEMENT
PROGRAM (CLIP) CONT.**



Performance Measure	FY21 Q2	FY22 Q2	Change	FY21 Year-End	FY22 Target	FY22 YTD	On Track to Meet Target?
Vacant Lot Program: vacant lot compliance rate	38.9%	20.3%	-48%	32.8%	>30.0%	15.2%	No
Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. Vacant lot violation compliance by owners varies depending upon ownership, as many long-term owners are unaccounted for. Many of the owners' addresses in the eCLIPSE system are the actual vacant lot addresses, meaning that there are no owners on record. If the ownership of the vacant lots is known, the compliance rate tends to be higher. If the ownership of the vacant lots is not known, then the compliance rate is likely to be lower. In addition, due to additional staff from Philadelphia Works Inc (PWI) it does not take the Abatement Crews as long to get to lots on the list thus shortening the amount of time the owners have to clean it.							
Community Life Improvement: exterior property maintenance violations	2,229	2,493	12%	13,035	13,000	6,523	Yes
Community Life Improvement: exterior property maintenance compliance rate	63.4%	66.2%	4%	67.1%	>62.0%	66.2%	Yes
Compliance rate refers to the percent of property owners who receive a notice of violation and subsequently take action to clean up their properties within the timeframe given to address the violation. In the warmer/busy months, the compliance rate is higher due to volume of requests allowing for the owner to have additional time to clean his/her property.							

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

WATER FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Water Fund**

All Departments
For the Period Ending December 31, 2021
(000 Omitted)

Category	FY 2021 Unaudited Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
<u>REVENUES</u>									
Taxes									
Locally Generated Non - Tax Revenues	699,442	363,948	363,948	0	695,087	705,087	739,308	44,221	34,221
Other Governments	669	464	464	0	670	670	464	(206)	(206)
Revenues from Other Funds of City - Net of Rate Stabilization Fund (I See Note 1)	30,340	0	0	0	34,080	34,080	34,080	0	0
Revenue from Other Funds of City - Rate Stabilization Fund	27,000	0	0	0	61,718	69,789	38,536	(23,182)	(31,253)
Total Revenues and Other Sources	757,451	364,412	364,412	0	791,555	809,626	812,388	20,833	2,762
Category	FY 2021 Unaudited Actual	Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
								Adopted Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	147,364	34,874	34,874	0	165,871	166,171	174,162	(8,291)	(7,991)
Personal Services - Employee Benefits	143,967	14,312	14,312	0	126,977	126,977	129,819	(2,842)	(2,842)
Sub-Total Employee Compensation	291,331	49,186	49,186	0	292,848	293,148	303,981	(11,133)	(10,833)
Purchase of Services	193,160	88,362	88,362	0	217,237	219,537	219,537	(2,300)	0
Materials, Supplies and Equipment	49,722	20,764	20,764	0	63,388	70,788	70,788	(7,400)	0
Contributions, Indemnities and Taxes	3,038	503	503	0	6,510	6,510	6,510	0	0
Debt Service	186,312	63,402	63,402	0	201,542	201,542	201,542	0	0
Advances and Miscellaneous Payments	0	0	0	0	0	8,071	0	0	8,071
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	35,671	0	0	0	19,700	19,700	19,700	0	0
Payments to Other Funds -Rate Stabilization Fund	22,210	0	0	0	30,330	30,330	30,330	0	0
Total Obligations / Appropriations	781,444	222,217	222,217	0	831,555	849,626	852,388	(20,833)	(2,762)
Operating Surplus / (Deficit)	(23,993)	142,195	142,195	0	(40,000)	(40,000)	(40,000)	0	0
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Prior Year Fund Balance	0	0	0	0	0	0	0	0	0
Net Adjustments - Prior Years	23,993	0	0	0	40,000	40,000	40,000	0	0
Total Net Adjustments	23,993	0	0	0	40,000	40,000	40,000	0	0
Year End Fund Balance	0	142,195	142,195	0	0	0	0	0	0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund
For the Period Ending December 31, 2021
(000 omitted)

Department	FY 2021 Unaudited Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Licenses & Inspections	0	0	0	0	38	38	38	0	0
<i>Miscellaneous</i>	0	0	0	0	38	38	38	0	0
Water	16,519	4,789	4,789	0	8,162	18,162	20,666	12,504	2,504
<i>Sewer Charges to Other Municipalities</i>	4,081	0	0	0	0	0	0	0	0
<i>Water & Sewer Permits Issued by L & I</i>	7,986	3,132	3,132	0	6,592	6,592	6,653	61	61
<i>Contribution - Sinking Fund Reserve</i>	0	0	0	0	0	10,000	10,000	10,000	0
<i>Miscellaneous</i>	4,452	1,657	1,657	0	1,570	1,570	4,013	2,443	2,443
Revenue	682,898	359,553	359,553	0	683,767	683,767	717,589	33,822	33,822
<i>Sales & Charges</i>	632,199	332,938	332,938	0	628,816	628,816	664,188	35,372	35,372
<i>Fire Service Connections</i>	3,937	1,894	1,894	0	3,558	3,558	3,558	0	0
<i>Surcharges</i>	5,024	3,485	3,485	0	4,647	4,647	4,647	0	0
<i>Sewer Charges to Other Municipalities</i>	35,020	17,891	17,891	0	40,050	40,050	38,500	(1,550)	(1,550)
<i>Miscellaneous</i>	6,718	3,345	3,345	0	6,696	6,696	6,696	0	0
Procurement	13	7	7	0	20	20	15	(5)	(5)
<i>Miscellaneous</i>	13	7	7	0	20	20	15	(5)	(5)
City Treasurer	(83)	(401)	(401)	0	3,100	3,100	1,000	(2,100)	(2,100)
<i>Interest Earnings</i>	(83)	(401)	(401)	0	3,100	3,100	1,000	(2,100)	(2,100)
Other	95	0	0	0	0	0	0	0	0
<i>Miscellaneous</i>	95	0	0	0	0	0	0	0	0
Total Local Non-Tax Revenue	699,442	363,948	363,948	0	695,087	705,087	739,308	44,221	34,221
<u>Other Governments</u>									
Water	669	464	464	0	670	670	464	(206)	(206)
<i>State</i>	669	464	464	0	670	670	464	(206)	(206)
<i>Federal</i>	0	0	0	0	0	0	0	0	0
Total Other Governments	669	464	464	0	670	670	464	(206)	(206)
<u>Revenue from Other Funds</u>									
Water	57,340	0	0	0	95,798	103,869	72,616	(23,182)	(31,253)
<i>General Fund</i>	25,938	0	0	0	29,290	29,290	29,290	0	0
<i>Aviation Fund</i>	4,052	0	0	0	4,390	4,390	4,390	0	0
<i>Employee Benefit Fund</i>	350	0	0	0	400	400	400	0	0
<i>Rate Stabilization Fund</i>	27,000	0	0	0	61,718	69,789	38,536	(23,182)	(31,253)
Total Revenue from Other Funds	57,340	0	0	0	95,798	103,869	72,616	(23,182)	(31,253)
Total - All Sources	757,451	364,412	364,412	0	791,555	809,626	812,388	20,833	2,762

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report
Departmental Obligations Summary
Water Fund**

For the Period Ending December 31, 2021

Department	FY 2021 Unaudited Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under	
								Adopted Budget	Target Budget
Office of Innovation & Technology	23,630,794	7,098,352	7,098,352	0	32,224,868	32,224,868	32,448,485	(223,617)	(223,617)
Personal Services	7,019,427	1,603,983	1,603,983	0	9,045,320	9,045,320	9,268,937	(223,617)	(223,617)
Purchase of Services	15,310,228	5,270,745	5,270,745	0	21,594,698	21,594,698	21,594,698	0	0
Materials, Supplies & Equipment	1,301,139	223,624	223,624	0	1,584,850	1,584,850	1,584,850	0	0
Managing Director	138,550	0	0	0	138,550	138,550	138,550	0	0
Personal Services	138,550	0	0	0	138,550	138,550	138,550	0	0
Public Property	4,368,565	4,495,292	4,495,292	0	4,495,292	4,495,292	4,495,292	0	0
Purchase of Services	4,368,565	4,495,292	4,495,292	0	4,495,292	4,495,292	4,495,292	0	0
Fleet Services	6,677,059	2,231,266	2,231,266	0	8,899,184	8,899,184	9,052,923	(153,739)	(153,739)
Personal Services	2,589,222	657,381	657,381	0	3,365,544	3,365,544	3,519,283	(153,739)	(153,739)
Purchase of Services	1,016,231	334,103	334,103	0	1,489,000	1,489,000	1,489,000	0	0
Materials, Supplies & Equipment	3,071,606	1,239,782	1,239,782	0	4,044,640	4,044,640	4,044,640	0	0
Water	398,748,591	126,641,576	126,641,576	0	429,477,982	439,477,982	446,429,518	(16,951,536)	(6,951,536)
Personal Services	125,075,449	30,001,620	30,001,620	0	139,647,960	139,947,960	146,899,496	(7,251,536)	(6,951,536)
Purchase of Services	168,316,343	77,562,808	77,562,808	0	183,009,222	185,309,222	185,309,222	(2,300,000)	0
Materials, Supplies & Equipment	44,437,742	19,077,148	19,077,148	0	56,280,800	63,680,800	63,680,800	(7,400,000)	0
Contributions, Indemnities & Taxes	3,037,590	0	0	0	510,000	510,000	510,000	0	0
Payments to Other Funds-Rate Stabilization Fd	0	0	0	0	0	0	0	0	0
Payments to Other Funds-Water Residual Fd	22,210,000	0	0	0	30,330,000	30,330,000	30,330,000	0	0
Payments to Other Funds-Other	35,671,467	0	0	0	19,700,000	19,700,000	19,700,000	0	0
Finance	143,966,896	14,814,560	14,814,560	0	132,977,257	132,977,257	135,819,399	(2,842,142)	(2,842,142)
Personal Services - Fringe Benefits	143,966,896	14,311,991	14,311,991	0	126,977,257	126,977,257	129,819,399	(2,842,142)	(2,842,142)
Contributions, Indemnities & Taxes	0	502,569	502,569	0	6,000,000	6,000,000	6,000,000	0	0
Revenue	14,044,678	2,675,342	2,675,342	0	16,836,098	16,735,048	17,341,109	(505,011)	(606,061)
Personal Services	9,763,255	1,893,290	1,893,290	0	10,236,598	10,135,548	10,741,609	(505,011)	(606,061)
Purchase of Services	3,395,971	600,733	600,733	0	5,165,000	5,165,000	5,165,000	0	0
Materials, Supplies & Equipment	885,452	181,319	181,319	0	1,434,500	1,434,500	1,434,500	0	0
Contributions, Indemnities & Taxes	0	0	0	0	0	0	0	0	0
Sinking Fund	186,312,230	63,402,297	63,402,297	0	201,542,300	201,542,300	201,542,300	0	0
Debt Service	186,312,230	63,402,297	63,402,297	0	201,542,300	201,542,300	201,542,300	0	0
Procurement	101,275	26,727	26,727	0	107,411	107,411	115,290	(7,879)	(7,879)
Personal Services	101,275	26,727	26,727	0	107,411	107,411	115,290	(7,879)	(7,879)
Law	3,288,003	785,995	785,995	0	3,933,016	4,034,066	4,081,462	(148,446)	(47,396)
Personal Services	2,570,334	681,500	681,500	0	3,198,392	3,299,442	3,346,838	(148,446)	(47,396)
Purchase of Services	691,565	62,022	62,022	0	691,614	691,614	691,614	0	0
Materials, Supplies & Equipment	26,104	42,473	42,473	0	43,010	43,010	43,010	0	0
Civil Service Commission	0	0	0	0	0	8,070,846	0	0	8,070,846
Advances and Other Miscellaneous Payments	0	0	0	0	0	8,070,846	0	0	8,070,846
Office of Sustainability	93,874	30,000	30,000	0	132,874	132,874	132,874	0	0
Personal Services	63,874	0	0	0	85,874	85,874	85,874	0	0
Purchase of Services	30,000	30,000	30,000	0	47,000	47,000	47,000	0	0
Water, Sewer & Storm Water Rate Board	73,400	15,867	15,867	0	790,168	790,168	791,173	(1,005)	(1,005)
Personal Services	42,901	9,448	9,448	0	44,968	44,968	45,973	(1,005)	(1,005)
Purchase of Services	30,499	6,419	6,419	0	745,200	745,200	745,200	0	0
Materials, Supplies & Equipment	0	0	0	0	0	0	0	0	0
Total Water Fund	781,443,915	222,217,274	222,217,274	0	831,555,000	849,625,847	852,388,375	(20,833,375)	(2,762,529)
Personal Services	147,364,287	34,873,949	34,873,949	0	165,870,617	166,170,617	174,161,850	(8,291,233)	(7,991,233)
Personal Services - Fringe Benefits	143,966,896	14,311,991	14,311,991	0	126,977,257	126,977,257	129,819,399	(2,842,142)	(2,842,142)
Sub-Total Employee Compensation	291,331,183	49,185,940	49,185,940	0	292,847,874	293,147,874	303,981,249	(11,133,375)	(10,833,375)
Purchase of Services	193,159,402	88,362,122	88,362,122	0	217,237,026	219,537,026	219,537,026	(2,300,000)	0
Materials, Supplies & Equipment	49,722,043	20,764,346	20,764,346	0	63,387,800	70,787,800	70,787,800	(7,400,000)	0
Contributions, Indemnities & Taxes	3,037,590	502,569	502,569	0	6,510,000	6,510,000	6,510,000	0	0
Debt Service	186,312,230	63,402,297	63,402,297	0	201,542,300	201,542,300	201,542,300	0	0
Payments to Other Funds	57,881,467	0	0	0	50,030,000	50,030,000	50,030,000	0	0
Advances and Other Miscellaneous Payments	0	0	0	0	0	8,070,846	0	0	8,070,846

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**Quarterly City Managers Report
Analysis of Projected Year-End Variances
Water Fund**

All Departments

For the Period Ending December 31, 2021

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
	\$34.2	Variance is due to higher than anticipated locally generated revenues.
Decreased contribution from the Water Rate Stabilization Fund	(\$31.3)	Requirement to offset increased obligation estimates
	(\$0.1)	Variance is due to lower than anticipated revenue from other governments.
Subtotal	\$2.8	
<u>Obligations / Appropriations</u>		
	(\$2.3)	Increase to Pension Estimate
	(0.5)	Increase to fringe benefits associated with labor agreements
	(\$2.8)	
<u>Other Adjustments</u>		
	\$0.0	
Subtotal	(\$2.8)	
Total	\$0.0	

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Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund
For the Period Ending December 31, 2021

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget
Office of Innovation & Technology	91	92	92	0	111	111	111	0	0
Fleet Services	45	43	43	0	59	59	59	0	0
Water	1,922	1,938	1,938	0	2,314	2,314	2,314	0	0
Revenue	193	168	168	0	221	220	220	1	0
Procurement	2	2	2	0	2	2	2	0	0
Law	28	36	36	0	29	38	38	(9)	0
Water, Sewer & Stormwater Rate Board	1	1	1	0	1	1	1	0	0
Total Water Fund	2,282	2,280	2,280	0	2,737	2,745	2,745	(8)	0

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

AVIATION FUND QUARTERLY REPORT

**Quarterly City Managers Report
Fund Balance Summary
Aviation Fund
All Departments
For the Period Ending December 31, 2021
(000 Omitted)**

Category	FY 2021 Unaudited Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over / (Under)	
								Adopted Budget	Target Budget
<u>REVENUES</u>									
Taxes									
Locally Generated Non - Tax Revenues	327,159	151,376	151,376	0	282,448	282,448	277,497	(4,951)	(4,951)
Other Governments	65,093	25,813	25,813	0	95,346	95,346	95,346	0	0
Revenues from Other Funds of City	1,478	0	0	0	1,300	1,300	1,300	0	0
Other Sources									
Total Revenues and Other Sources	393,730	177,189	177,189	0	379,094	379,094	374,143	(4,951)	(4,951)
Category	FY 2021 Unaudited Actual	Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Obligations (Over) / Under	
								Adopted Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	72,423	37,699	37,699	0	73,463	73,463	74,722	(1,259)	(1,259)
Personal Services - Employee Benefits	58,797	8,900	8,900	0	56,855	56,855	53,502	3,353	3,353
Sub-Total Employee Compensation	131,220	46,599	46,599	0	130,318	130,318	128,224	2,094	2,094
Purchase of Services	90,244	57,022	57,022	0	99,963	99,963	99,963	0	0
Materials, Supplies and Equipment	6,032	3,695	3,695	0	8,904	8,904	8,946	(42)	(42)
Contributions, Indemnities and Taxes	5,366	4,199	4,199	0	8,812	8,812	8,812	0	0
Debt Service	91,006	92,148	92,148	0	132,004	132,004	132,004	0	0
Payment to Other Funds	23,036	0	0	0	11,019	11,019	11,019	0	0
Advances and Miscellaneous Payments	0	0	0	0	0	1,501	0	0	1,501
Total Obligations / Appropriations	346,904	203,663	203,663	0	391,020	392,521	388,968	2,052	3,553
<u>Operating Surplus / (Deficit)</u>	46,826	(26,474)	(26,474)	0	(11,926)	(13,427)	(14,825)	(2,899)	(1,398)
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Prior Year Fund Balance	198,609	0	0	0	179,649	265,704	265,704	86,055	0
Net Adjustments - Prior Years	20,269	0	0	0	15,000	15,000	15,000	0	0
Total Net Adjustments	218,878	0	0	0	194,649	280,704	280,704	86,055	0
Preliminary Year End Fund Balance	265,704	(26,474)	(26,474)	0	182,723	267,277	265,879	83,156	(1,398)
Deferred Revenue-Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0	0
Year End Fund Balance	265,704	(26,474)	(26,474)	0	182,723	267,277	265,879	83,156	(1,398)

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending December 31, 2021
(000 omitted)

Department	FY 2021 Unaudited Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual Over / (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over / (Under)	
								Adopted Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	165	66	66	0	25	25	75	50	50
<i>Sale of Vehicles</i>	165	66	66	0	25	25	75	50	50
Procurement	1	1	1	0	5	5	4	(1)	(1)
<i>Miscellaneous</i>	1	1	1	0	5	5	4	(1)	(1)
City Treasurer (1)	470	(238)	(238)	0	5,000	5,000	0	(5,000)	(5,000)
<i>Interest Earnings</i>	470	(238)	(238)	0	5,000	5,000	0	(5,000)	(5,000)
Commerce - Division of Aviation	326,523	151,547	151,547	0	277,418	277,418	277,418	0	0
<i>Concessions</i>	19,207	5,702	5,702	0	25,364	25,364	25,364	0	0
<i>Space Rentals</i>	160,616	34,583	34,583	0	130,700	130,700	130,976	276	276
<i>Landing Fees</i>	67,837	22,951	22,951	0	61,000	61,000	61,000	0	0
<i>Parking</i>	689	324	324	0	845	845	845	0	0
<i>Car Rental</i>	11,496	6,842	6,842	0	10,000	10,000	10,000	0	0
<i>Sale of Utilities</i>	2,153	615	615	0	2,580	2,580	2,580	0	0
<i>Overseas Terminal Facility Charges</i>	102	2	2	0	22	22	2	(20)	(20)
<i>International Terminal Charges</i>	8,033	6,062	6,062	0	8,380	8,380	8,400	20	20
<i>Passenger Facility Charge</i>	49,938	12,280	12,280	0	31,200	31,200	31,200	0	0
<i>Miscellaneous</i>	6,452	62,186	62,186	0	7,327	7,327	7,051	(276)	(276)
Total Local Non-Tax Revenue	327,159	151,376	151,376	0	282,448	282,448	277,497	(4,951)	(4,951)
<u>Other Governments</u>									
Commerce - Division of Aviation	65,093	25,813	25,813	0	95,346	95,346	95,346	0	0
<i>State</i>	0	0	0	0	0	0	0	0	0
<i>Federal</i>	65,093	25,813	25,813	0	95,346	95,346	95,346	0	0
Total Other Governments	65,093	25,813	25,813	0	95,346	95,346	95,346	0	0
<u>Revenue from Other Funds</u>									
Commerce - Division of Aviation	1,478	0	0	0	1,300	1,300	1,300	0	0
<i>General Fund</i>	1,344	0	0	0	1,200	1,200	1,200	0	0
<i>Contribution from Bond Fund</i>	0	0	0	0	0	0	0	0	0
<i>Employee Benefits Fund</i>	134	0	0	0	100	100	100	0	0
Total Revenue from Other Funds	1,478	0	0	0	1,300	1,300	1,300	0	0
Total - All Sources	393,730	177,189	177,189	0	379,094	379,094	374,143	(4,951)	(4,951)

(1) Negative YTD revenue for investment earnings due to the full amortization of bond premium at the maturity date.

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Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund
For the Period Ending December 31, 2021

Department	FY 2021 Unaudited Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection (Over) / Under	
								Adopted Budget	Target Budget
Office of Innovation & Technology	1,603,009	967,938	967,938	0	2,739,478	2,739,478	2,750,859	(11,381)	(11,381)
Personal Services	725,110	408,201	408,201	0	1,110,780	1,110,780	1,122,161	(11,381)	(11,381)
Purchase of Services	877,899	559,737	559,737	0	1,628,698	1,628,698	1,628,698	0	0
Police	15,599,294	8,299,687	8,299,687	0	14,827,104	14,827,104	15,613,169	(786,065)	(786,065)
Personal Services	15,440,337	8,151,818	8,151,818	0	14,670,044	14,670,044	15,427,909	(757,865)	(757,865)
Purchase of Services	76,757	72,269	72,269	0	72,460	72,460	72,460	0	0
Materials, Supplies & Equipment	82,200	75,600	75,600	0	84,600	84,600	112,800	(28,200)	(28,200)
Fire	8,933,672	4,095,525	4,095,525	0	8,954,877	8,954,877	9,350,551	(395,674)	(395,674)
Personal Services	8,843,572	4,020,725	4,020,725	0	8,796,157	8,796,157	9,177,631	(381,474)	(381,474)
Purchase of Services	12,000	0	0	0	15,000	15,000	15,000	0	0
Materials, Supplies & Equipment	78,100	74,800	74,800	0	124,720	124,720	138,920	(14,200)	(14,200)
Payments to Other Funds	0	0	0	0	19,000	19,000	19,000	0	0
Public Property	17,000,000	14,000,000	14,000,000	0	14,000,000	14,000,000	14,000,000	0	0
Purchase of Services	17,000,000	14,000,000	14,000,000	0	14,000,000	14,000,000	14,000,000	0	0
Fleet Services	2,573,783	1,368,920	1,368,920	0	3,585,617	3,585,617	3,663,463	(77,846)	(77,846)
Personal Services	1,062,143	536,863	536,863	0	1,420,817	1,420,817	1,498,663	(77,846)	(77,846)
Purchase of Services	249,488	255,043	255,043	0	470,400	470,400	470,400	0	0
Materials, Supplies & Equipment	1,262,152	577,014	577,014	0	1,694,400	1,694,400	1,694,400	0	0
Finance	61,739,371	12,645,435	12,645,435	0	62,613,271	62,613,271	59,259,865	3,353,406	3,353,406
Personal Services - Fringe Benefits	58,796,672	8,900,376	8,900,376	0	56,855,271	56,855,271	53,501,865	3,353,406	3,353,406
Purchase of Services	2,942,699	3,188,605	3,188,605	0	3,246,000	3,246,000	3,246,000	0	0
Contributions, Indemnities & Taxes	0	556,454	556,454	0	2,512,000	2,512,000	2,512,000	0	0
Advances and Other Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Sinking Fund	91,006,325	92,147,557	92,147,557	0	132,003,960	132,003,960	132,003,960	0	0
Debt Service	91,006,325	92,147,557	92,147,557	0	132,003,960	132,003,960	132,003,960	0	0
Commerce - Division of Aviation	146,880,574	69,358,188	69,358,188	0	150,600,000	150,600,000	150,600,000	0	0
Personal Services	44,807,943	23,830,808	23,830,808	0	45,800,000	45,800,000	45,800,000	0	0
Purchase of Services	69,061,402	38,916,805	38,916,805	0	80,500,000	80,500,000	80,500,000	0	0
Materials, Supplies & Equipment	4,610,040	2,967,800	2,967,800	0	7,000,000	7,000,000	7,000,000	0	0
Contributions, Indemnities & Taxes	5,365,530	3,642,775	3,642,775	0	6,300,000	6,300,000	6,300,000	0	0
Payments to Other Funds	23,035,659	0	0	0	11,000,000	11,000,000	11,000,000	0	0
Law	1,480,069	750,166	750,166	0	1,584,820	1,584,820	1,614,317	(29,497)	(29,497)
Personal Services	1,480,069	750,166	750,166	0	1,584,820	1,584,820	1,614,317	(29,497)	(29,497)
Purchase of Services	0	0	0	0	0	0	0	0	0
Materials, Supplies & Equipment	0	0	0	0	0	0	0	0	0
Office of Sustainability	87,873	30,000	30,000	0	110,873	110,873	110,873	0	0
Personal Services	63,873	0	0	0	80,873	80,873	80,873	0	0
Purchase of Services	24,000	30,000	30,000	0	30,000	30,000	30,000	0	0
Civil Service Commission	0	0	0	0	0	1,500,845	0	0	1,500,845
Advances and Other Miscellaneous Payments	0	0	0	0	0	1,500,845	0	0	1,500,845
Total Aviation Fund	346,903,970	203,663,416	203,663,416	0	391,020,000	392,520,845	388,967,057	2,052,943	3,553,788
Personal Services	72,423,047	37,698,581	37,698,581	0	73,463,491	73,463,491	74,721,554	(1,258,063)	(1,258,063)
Personal Services - Fringe Benefits	58,796,672	8,900,376	8,900,376	0	56,855,271	56,855,271	53,501,865	3,353,406	3,353,406
Sub-Total Employee Compensation	131,219,719	46,598,957	46,598,957	0	130,318,762	130,318,762	128,223,419	2,095,343	2,095,343
Purchase of Services	90,244,245	57,022,459	57,022,459	0	99,962,558	99,962,558	99,962,558	0	0
Materials, Supplies & Equipment	6,032,492	3,695,214	3,695,214	0	8,903,720	8,903,720	8,946,120	(42,400)	(42,400)
Contributions, Indemnities & Taxes	5,365,530	4,199,229	4,199,229	0	8,812,000	8,812,000	8,812,000	0	0
Debt Service	91,006,325	92,147,557	92,147,557	0	132,003,960	132,003,960	132,003,960	0	0
Payments to Other Funds	23,035,659	0	0	0	11,019,000	11,019,000	11,019,000	0	0
Advances & Other Misc. Pmts.	0	0	0	0	0	1,500,845	0	0	1,500,845

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Analysis of Projected Year-End Variances
Aviation Fund
All Departments
For the Period Ending December 31, 2021

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
	(\$5.0)	Variances are due to lower than anticipated locally generated revenues.
Subtotal	(\$5.0)	
<u>Obligations / Appropriations</u>		
	\$3.6	Decrease to Pension Estimate
Subtotal	\$3.6	
Total	(\$1.4)	

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Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending December 31, 2021

Department	FY 2021 Actual	Fiscal Year 2022 Year to Date			Fiscal Year 2022 Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget	Actual		Adopted Budget	Target Budget	Current Projection	Adopted Budget	Target Budget
Office of Innovation & Technology	7	6	6	0	11	11	11	0	0
Police	150	145	145	0	148	148	148	0	0
<i>Uniformed</i>	139	134	134	0	137	137	137	0	0
<i>Civilian</i>	11	11	11	0	11	11	11	0	0
Fire	71	71	71	0	75	75	75	0	0
<i>Uniformed</i>	71	71	71	0	75	75	75	0	0
<i>Civilian</i>	0	0	0	0	0	0	0	0	0
Fleet Services	22	19	19	0	25	25	25	0	0
Commerce - Division of Aviation	714	618	618	0	730	730	730	0	0
Law	18	16	16	0	19	19	19	0	0
Total Aviation Fund	982	875	875	0	1,008	1,008	1,008	0	0

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

GRANTS REVENUE FUND QUARTERLY REPORT

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2022

FOR THE PERIOD OCTOBER 1, 2021 - DECEMBER 31, 2021

Dp. No.	Department	Amount	Grant Title	Source	Description
	Various	117,570,323.00	Grants Fund - Appropriation Transfer	N/A	Ordinance by City Council - Bill #210901-A
Total		117,570,323.00			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

CASH FLOW FORECAST

CASH FLOW PROJECTIONS
GENERAL FUND - FY2022

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of December 31, 2021

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Not Accrued	Estimated Revenues
REVENUES																
Real Estate Tax	7.2	7.5	5.3	3.9	4.4	36.1	43.2	62.3	453.6	78.9	14.2	10.1	726.7			726.7
Total Wage, Earnings, Net Profits	93.6	132.0	120.6	120.1	144.6	139.0	178.7	116.8	135.5	154.5	113.6	105.4	1554.5			1554.5
Realty Transfer Tax	14.2	25.2	23.2	17.2	25.7	67.4	58.3	12.7	16.2	17.0	18.3	17.8	313.0			313.0
Sales Tax	31.5	34.5	16.3	15.3	17.2	15.8	14.7	17.7	17.1	23.2	32.0	33.3	268.4			268.4
Business Income & Receipts Tax	9.7	7.9	32.0	21.1	17.3	66.5	27.0	6.3	40.6	268.0	45.6	13.3	555.2	(10.0)		545.2
Beverage Tax	7.1	6.8	6.6	8.2	4.8	7.1	6.3	5.9	5.9	6.1	6.1	6.2	76.9			76.9
Other Taxes	8.0	12.3	9.6	8.9	15.5	4.0	12.6	8.0	8.8	10.5	11.5	11.7	121.4			121.4
Locally Generated Non-tax	34.1	33.2	25.7	24.6	23.9	53.1	27.9	27.3	32.0	26.9	36.9	29.4	374.9			374.9
Total Other Governments	10.4	52.9	85.3	14.6	43.2	0.6	20.8	21.3	11.7	24.9	21.3	16.2	323.4	3.9		327.3
Total PICA Other Governments	19.5	43.7	54.7	21.9	0.0	33.9	111.1	33.6	57.3	41.7	47.6	38.7	503.6			503.6
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	250.0	0.0	0.0	0.0	25.5	275.5		96.7	372.3
Total Current Revenue	235.1	356.0	379.3	255.6	296.5	423.5	500.6	562.0	778.6	651.7	346.9	307.5	5093.5	(6.1)	96.7	5184.1
Collection of prior year(s) revenue	3.3	35.6	2.0	11.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	52.2			
Other fund balance adjustments																
TOTAL CASH RECEIPTS	238.4	391.6	381.3	266.9	296.5	423.5	500.6	562.0	778.6	651.7	346.9	307.5	5145.7			
EXPENSES AND OBLIGATIONS																
Payroll	110.4	135.5	149.7	153.6	149.7	147.1	187.4	167.0	167.7	167.7	181.3	172.3	1889.3	66.4	4.4	1960.2
Employee Benefits	55.1	55.4	48.0	53.4	71.9	52.6	62.1	56.2	55.3	55.3	60.1	56.9	682.3	19.1	0.5	701.9
Pension	3.5	(0.3)	10.9	76.5	2.2	3.3	(0.4)	(0.3)	644.2	(0.6)	(0.5)	(4.6)	733.8	69.1		802.8
Purchase of Services	34.5	28.5	111.4	51.2	99.1	59.5	59.6	78.1	89.8	102.5	111.6	80.4	906.2	28.1	169.0	1103.3
Materials, Equipment	1.8	5.7	3.5	6.0	4.0	6.0	3.7	9.3	10.2	11.1	10.7	11.5	83.5	3.0	36.4	122.8
Contributions, Indemnities	6.7	15.6	65.9	12.2	73.1	13.0	5.1	12.6	72.4	5.5	17.9	91.3	391.3			391.3
Debt Service-Short Term	0.0	0.0	0.1	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	2.0	2.3			2.3
Debt Service-Long Term	110.5	10.3	0.0	3.0	0.0	3.7	41.8	0.0	0.2	0.2	0.2	20.5	190.4			190.4
Interfund Charges	0.4	0.0	0.0	0.0	6.9	0.0	0.0	0.0	0.0	0.0	0.0	3.3	10.6	37.2		47.8
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.7	1.7	1.7	1.7	6.8		42.5	49.3
Current Year Appropriation	322.8	250.6	389.5	355.9	406.9	285.3	359.3	322.9	1041.4	343.3	383.0	435.4	4896.3	223.0	252.8	5372.0
Prior Yr. Expenditures against Encumbrances	44.0	37.9	15.8	14.4	11.7	5.6	6.8	9.9	9.9	4.7	2.9	3.6	167.3			
Prior Yr. Salaries & Vouchers Payable	145.5	(22.8)	16.4	60.2	(16.4)	(8.7)	0.9	0.0	0.0	0.0	0.0	0.0	175.1			
TOTAL DISBURSEMENTS	512.3	265.7	421.7	430.5	402.3	282.2	366.9	332.8	1051.4	348.1	385.9	439.0	5238.6			
Excess (Def) of Receipts over Disbursements	(273.9)	125.9	(40.4)	(163.6)	(105.8)	141.3	133.7	229.2	(272.7)	303.7	(39.0)	(131.5)				
Opening Balance	981.3	707.4	833.3	792.9	629.4	523.6	664.9	798.6	1027.9	755.1	1058.8	1019.8				
TRAN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				
CLOSING BALANCE	707.4	833.3	792.9	629.4	523.6	664.9	798.6	1027.9	755.1	1058.8	1019.8	888.3				

CASH FLOW PROJECTIONS
CONSOLIDATED CASH - ALL FUNDS - FY2022

OFFICE OF THE DIRECTOR OF FINANCE

Projection as of December 31, 2021

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	707.4	833.3	792.9	629.4	523.6	664.9	798.6	1027.9	755.1	1058.8	1019.8	888.3
Grants Revenue	833.6	945.8	882.2	881.9	897.5	787.9	936.3	509.7	469.7	594.7	1241.3	1199.2
Community Development	(3.7)	(6.3)	(3.5)	(14.3)	(23.9)	(30.1)	(18.7)	(4.9)	(3.8)	1.4	2.0	(6.7)
Vehicle Rental Tax	8.4	9.1	2.9	3.5	4.1	4.7	5.1	5.8	6.5	7.2	7.9	8.6
Hospital Assessment Fund	23.0	22.3	32.1	25.3	23.9	36.0	25.2	16.2	22.5	17.2	43.7	19.2
Housing Trust Fund	83.0	80.9	80.2	78.0	81.3	81.2	81.9	79.8	77.7	75.6	73.5	71.4
Budget Stabilization Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Funds	10.8	10.8	10.6	10.5	9.9	9.8	13.1	13.0	12.8	12.7	12.5	12.4
TOTAL OPERATING FUNDS	1662.4	1895.9	1797.4	1614.2	1516.5	1554.3	1841.6	1647.5	1340.6	1767.7	2400.8	2192.5
Capital Improvement	125.2	488.1	462.4	461.6	454.7	434.9	422.2	412.7	403.2	393.7	384.2	374.7
Industrial & Commercial Dev.	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.3	10.3	10.3
TOTAL CAPITAL FUNDS	135.5	498.4	472.6	471.9	465.0	445.2	432.4	422.9	413.4	403.9	394.5	385.0
TOTAL FUND EQUITY	1797.8	2394.3	2270.0	2086.0	1981.4	1999.5	2274.1	2070.4	1754.0	2171.6	2795.2	2577.4

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING DECEMBER 31, 2021

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2021

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.

B. BASIS OF ACCOUNTING AND MEASUREMENT FOCUS

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2021

METHODOLOGY FOR FINANCIAL REPORTING

profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

- The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.
- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2021

METHODOLOGY FOR FINANCIAL REPORTING

connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. LEGAL COMPLIANCE

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, nine Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development, Housing Trust, Acute Care Hospital Assessment and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after

QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31, 2021

METHODOLOGY FOR FINANCIAL REPORTING

the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.