

# **CITY OF PHILADELPHIA**



## **FY2022 - FY2026 FIVE YEAR FINANCIAL PLAN**

**AS REVISED - OCTOBER 29, 2021**

**JAMES F. KENNEY**  
**MAYOR**

City of Philadelphia As Revised Five Year Financial Plan FY2022-2026				SUMMARY OF OPERATIONS FISCAL YEARS 2020 TO 2026 (Amounts in Thousands)				
FUND								
General								
NO.	ITEM	FY 2020 Actual	FY 2021 Estimate	FY 2022 Budget	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b>OPERATIONS OF FISCAL YEAR</b>								
<b><u>REVENUES</u></b>								
1	Taxes	3,555,945	3,423,859	3,508,308	3,683,241	3,851,790	4,029,550	4,192,406
2	Locally Generated Non-Tax Revenues	365,113	344,189	374,264	368,436	355,222	353,052	385,897
3	Revenue from Other Governments	362,597	301,627	380,847	332,458	333,692	334,948	336,226
4	Other Govts. - PICA City Account (1)	495,942	509,026	495,512	535,561	583,281	610,892	638,721
5	Sub-Total Other Governments	858,539	810,653	876,359	868,019	916,973	945,840	974,947
6	Revenue from Other Funds of City	53,995	113,789	320,906	488,418	457,742	416,801	62,070
7	Total - Revenue	<b>4,833,592</b>	<b>4,692,490</b>	<b>5,079,837</b>	<b>5,408,114</b>	<b>5,581,727</b>	<b>5,745,243</b>	<b>5,615,320</b>
8	Other	0	0	0	0	0	0	0
9	<b>Total Revenue and Other Sources</b>	<b>4,833,592</b>	<b>4,692,490</b>	<b>5,079,837</b>	<b>5,408,114</b>	<b>5,581,727</b>	<b>5,745,243</b>	<b>5,615,320</b>
<b><u>OBLIGATIONS/APPROPRIATIONS</u></b>								
10	Personal Services	1,874,182	1,811,423	1,879,796	1,899,510	1,900,040	1,902,587	1,902,774
11	Personal Services-Pensions	716,778	609,215	728,628	769,511	796,728	809,276	824,364
12	Personal Services-Pensions - Sales Tax	42,732	55,204	58,761	63,766	70,327	77,502	84,652
13	Personal Services-Other Employee Benefits	603,869	605,882	663,993	685,591	715,485	747,728	781,487
14	<b>Sub-Total Employee Compensation</b>	<b>3,237,561</b>	<b>3,081,724</b>	<b>3,331,178</b>	<b>3,418,378</b>	<b>3,482,580</b>	<b>3,537,093</b>	<b>3,593,277</b>
15	Purchase of Services	1,016,806	946,218	1,102,945	1,074,652	1,089,620	1,093,931	1,063,424
16	Materials, Supplies and Equipment	125,643	90,939	123,138	113,586	111,577	103,735	102,996
17	Contributions, Indemnities, and Taxes	342,543	367,987	389,028	384,906	398,260	404,597	404,297
18	Debt Service	159,227	178,543	192,667	204,370	227,851	247,879	261,404
19	Payments to Other Funds	154,753	52,342	47,792	46,215	54,986	54,046	58,745
20	Adv & Misc. Pmts.- Labor (DC33,DC47,FOP)			91,060	107,479	135,352	142,339	142,339
21	Adv & Misc. Pmts.- Labor Pending			27,717	48,696	70,382	70,382	70,382
22	Adv & Misc. Pmts.-Reopening & Recession Reserve	0	0	42,500	20,000	20,000	20,000	75,000
23	Sub-Total	<b>5,036,533</b>	<b>4,717,753</b>	<b>5,348,025</b>	<b>5,418,282</b>	<b>5,590,608</b>	<b>5,674,002</b>	<b>5,771,864</b>
24	Payment to Budget Stabilization Reserve Fund	0	0	0	0	0	40,577	0
25	<b>Total - Obligations</b>	<b>5,036,533</b>	<b>4,717,753</b>	<b>5,348,025</b>	<b>5,418,282</b>	<b>5,590,608</b>	<b>5,714,579</b>	<b>5,771,864</b>
26	Oper. Surplus (Deficit) for Fiscal Year	(202,941)	(25,263)	(268,188)	(10,168)	(8,881)	30,664	(156,544)
<b>Prior Year Adjustments:</b>								
27	Revenue Adjustments	0		0	0	0	0	0
28	Other Adjustments	54,934	33,132	103,500	19,500	19,500	19,500	19,500
29	Total Prior Year Adjustments	54,934	33,132	103,500	19,500	19,500	19,500	19,500
30	<b>Adjusted Oper. Surplus/ (Deficit)</b>	<b>(148,007)</b>	<b>7,869</b>	<b>(164,688)</b>	<b>9,332</b>	<b>10,619</b>	<b>50,164</b>	<b>(137,044)</b>
<b><u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u></b>								
31	Fund Balance Available for Appropriation June 30 of Prior Fiscal Year	438,680	290,673	298,542	133,854	143,186	153,805	203,969
32	Fund Balance Available for Appropriation June 30	<b>290,673</b>	<b>298,542</b>	<b>133,854</b>	<b>143,186</b>	<b>153,805</b>	<b>203,969</b>	<b>66,925</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2022-2026		FISCAL YEARS 2020 TO 2026						
FUND		(Amounts in Thousands)						
General								
REVENUE								
Taxes								
NO.	AGENCY AND REVENUE SOURCE	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(5)	(5)	(6)	(7)	(8)	(9)	(9)
	<b>A. Real Property</b>							
1	1. Current	671,767	693,933	696,516	730,598	768,879	808,054	836,746
2	2. Prior	27,283	29,388	28,739	28,165	27,601	27,049	26,508
3	<b>Subtotal</b>	<b>699,050</b>	<b>723,321</b>	<b>725,255</b>	<b>758,763</b>	<b>796,480</b>	<b>835,103</b>	<b>863,254</b>
	<b>B. Wage and Earnings</b>							
4	1. Current	1,591,884	1,480,020	1,531,830	1,605,511	1,675,511	1,753,925	1,831,975
5	2. Prior	7,278	(29,274)	(29,583)	(29,903)	(31,442)	(33,167)	(34,883)
6	<b>Subtotal</b>	<b>1,599,162</b>	<b>1,450,746</b>	<b>1,502,247</b>	<b>1,575,608</b>	<b>1,644,069</b>	<b>1,720,758</b>	<b>1,797,092</b>
	<b>C. Business Taxes</b>							
7	<b>1. Business Income &amp; Receipts</b>	<b>534,239</b>	<b>541,599</b>	<b>545,242</b>	<b>566,054</b>	<b>599,963</b>	<b>631,169</b>	<b>657,467</b>
	<b>2. Net Profits</b>							
8	a. Current	22,539	42,514	33,374	35,807	38,227	40,815	43,791
9	b. Prior	6,667	1,860	4,700	4,700	4,700	4,700	4,700
10	<b>Subtotal</b>	<b>29,206</b>	<b>44,374</b>	<b>38,074</b>	<b>40,507</b>	<b>42,927</b>	<b>45,515</b>	<b>48,491</b>
11	<b>Total, Business Taxes</b>	<b>563,445</b>	<b>585,973</b>	<b>583,316</b>	<b>606,561</b>	<b>642,890</b>	<b>676,684</b>	<b>705,958</b>
	<b>D. Other Taxes</b>							
12	1. Sales	162,296	175,205	178,761	183,766	190,327	197,502	204,652
13	2. Sales (Pension)	42,295	55,204	58,761	63,766	70,327	77,502	84,652
14	<b>Subtotal</b>	<b>204,591</b>	<b>230,409</b>	<b>237,522</b>	<b>247,532</b>	<b>260,654</b>	<b>275,004</b>	<b>289,304</b>
15	3. Amusement	18,446	2,918	16,671	25,280	26,253	27,303	28,373
16	4. Real Property Transfer	319,794	303,989	299,460	300,448	309,642	320,201	331,184
17	5. Parking	77,266	53,212	58,321	76,132	79,413	82,629	85,893
18	6. Smokeless Tobacco	1,056	522	783	1,175	1,181	1,187	1,193
19	7. Philadelphia Beverage	69,921	70,155	74,385	73,827	73,273	72,723	72,178
20	8. Construction Impact	0	0	7,450	15,000	15,000	15,000	15,000
21	9. Other	3,214	2,614	2,898	2,915	2,935	2,958	2,977
22	<b>Subtotal</b>	<b>694,288</b>	<b>663,819</b>	<b>697,490</b>	<b>742,309</b>	<b>768,351</b>	<b>797,005</b>	<b>826,102</b>
23	<b>Total Taxes</b>	<b>3,555,945</b>	<b>3,423,859</b>	<b>3,508,308</b>	<b>3,683,241</b>	<b>3,851,790</b>	<b>4,029,550</b>	<b>4,192,406</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2022-2026		FISCAL YEARS 2020 TO 2026						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b>Office of Innovation &amp; Technology</b>							
1	Cable Franchise Fees	21,222	16,737	22,214	18,027	17,126	16,270	15,457
2	Other	76	67	235	235	235	235	235
3	Subtotal	21,298	16,804	22,449	18,262	17,361	16,505	15,692
	<b>Mavor</b>							
4	Other	8	0	15	15	15	15	15
	<b>Managing Director</b>							
5	Other	1,159	1,153	988	1,592	1,617	1,642	1,667
	<b>Police</b>							
6	Prior Year Reimb.- Special Services	5,950	4,247	5,342	5,000	5,000	5,000	5,000
7	Carry Arms Fees	186	805	800	800	800	800	800
8	Witness & Jury Fees	32	40	40	40	40	40	40
9	Other	929	436	525	1,050	1,050	1,050	1,050
10	Subtotal	7,097	5,528	6,707	6,890	6,890	6,890	6,890
	<b>Streets</b>							
11	Survey Charges	610	810	875	875	875	875	875
12	Streets Issued Permits	5,135	5,633	5,250	5,250	5,250	5,250	5,250
13	Prior Year Reimbursements	58	7	25	25	25	25	25
14	Collection Fee - Housing Authority	1,218	1,034	1,100	1,100	1,100	1,100	1,100
15	Disposal of Salvage (Recyclables)	0	0	0	10	10	10	10
16	Right of Way Fees	3,883	3,321	3,330	1,510	1,690	1,870	2,050
17	Commercial Property Collection Fee	13,376	19,610	19,050	19,050	19,050	19,050	19,050
18	Other	297	135	200	800	800	800	800
19	Subtotal	24,577	30,550	29,830	28,620	28,800	28,980	29,160
	<b>Fire</b>							
20	Emergency Medical Services	43,746	31,764	36,000	41,000	41,000	41,000	41,000
21	Other	726	1,794	250	950	950	950	950
22	Subtotal	44,472	33,558	36,250	41,950	41,950	41,950	41,950
	<b>Public Health</b>							
23	Payments for Patient Care (HC's/PNH)	60,112	52,932	54,000	54,000	54,000	54,000	32,000
24	Pharmacy Fees	3,591	5,148	4,350	4,350	4,350	4,350	4,350
25	Environment User Fees	5,533	5,334	4,260	4,205	4,105	4,105	4,005
26	Other	1,306	1,782	1,800	1,800	1,800	1,800	1,800
27	Subtotal	70,542	65,196	64,410	64,355	64,255	64,255	42,155

**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2022-2026**

**FISCAL YEARS 2020 TO 2026**

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b><u>Parks &amp; Recreation</u></b>								
28	Other Leases	0	1	1	1	1	1	1
29	Rent from Land, Real Estate	54	51	80	80	80	80	80
30	Permits	661	205	700	1,250	1,250	1,250	1,250
31	Other	548	82	250	575	575	575	575
32	Subtotal	1,263	339	1,031	1,906	1,906	1,906	1,906
<b><u>Public Property</u></b>								
33	Rent from Real Estate	428	445	400	400	400	400	400
34	Sale/Lease of Capital Assets	405	29	18,250	14,250	1,250	1,250	56,250
35	Commission from Other Leases	2,155	1,696	1,800	3,000	3,000	3,000	3,000
36	Prior Year Refunds & Reimbursements	675	1,050	775	1,200	1,200	1,200	1,200
37	Other	159	5	50	50	50	50	50
38	Subtotal	3,822	3,225	21,275	18,900	5,900	5,900	60,900
<b><u>Human Services</u></b>								
39	Payments for Child Care - S.S.I.	1,816	1,678	1,544	1,420	1,307	1,202	1,106
40	Other	196	247	200	200	200	200	200
41	Subtotal	2,012	1,925	1,744	1,620	1,507	1,402	1,306
<b><u>Philadelphia Prisons</u></b>								
42	Telephone Commissions	1,046	203	0	0	0	0	0
43	Work Release	20	0	0	0	0	0	0
44	Inmate Account Fees	175	172	43	0	0	0	0
45	Other	374	13	1	0	0	0	0
46	Subtotal	1,615	388	44	0	0	0	0
<b><u>Office of Homeless Services</u></b>								
47	Payments for Patient Care	330	887	350	350	350	350	350
48	Other	0	0	5	5	5	5	5
49	Subtotal	330	887	355	355	355	355	355
<b><u>Fleet Management</u></b>								
50	Sale of Vehicles	807	792	1,200	1,200	1,200	1,200	1,200
51	Fuel and Warranty Reimbursements	2,596	1,662	1,700	2,250	2,250	2,250	2,250
52	Other	314	349	300	300	300	300	300
53	Subtotal	3,717	2,803	3,200	3,750	3,750	3,750	3,750

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2022-2026		FISCAL YEARS 2020 TO 2026						
FUND		(Amounts in Thousands)						
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Licenses and Inspections</u></b>							
54	Amusement	28	34	25	25	25	25	25
55	Health and Sanitation	17,464	18,069	17,950	18,950	19,950	19,950	19,950
56	Police and Fire Protection	487	533	575	575	575	575	575
57	Street Use	2,618	2,981	2,900	2,900	2,900	2,900	2,900
58	Professional & Occupational	1,151	1,425	1,200	1,200	1,200	1,200	1,200
59	Building Structure & Equipment	33,575	41,834	42,600	39,600	43,560	43,560	43,560
60	Business	28	630	200	200	200	200	200
61	Other Licenses & Permits	133	48	175	175	175	175	175
62	Code Violation Fines	2,947	3,570	3,600	2,900	2,700	2,700	2,700
63	Other	6,901	7,613	6,725	5,725	5,725	5,725	5,725
64	Subtotal	65,332	76,737	75,950	72,250	77,010	77,010	77,010
	<b><u>Records</u></b>							
65	Recording of Legal Instrument Fees	12,364	13,824	12,950	12,950	12,950	12,950	12,950
66	Preparation of Records	205	180	300	300	300	300	300
67	Commission on Tax Stamps	740	1,079	1,000	1,000	1,000	1,000	1,000
68	Accident Investigation Reports	1,161	1,168	1,300	1,300	1,300	1,300	1,300
69	Document Technology Fee	2,333	2,661	2,450	2,450	2,450	2,450	2,450
70	Other	716	810	750	750	750	750	750
71	Subtotal	17,519	19,722	18,750	18,750	18,750	18,750	18,750
	<b><u>Director of Finance</u></b>							
72	Prior Year Refunds	0	8,245	200	200	200	200	200
73	Reimbursements - Other	5,776	3,149	5,100	5,900	5,900	5,900	5,900
74	Reimbursement - Prescription Program	7,665	8,203	7,250	7,250	7,250	7,250	7,250
75	Health Benefit Charges	1,155	1,157	1,160	1,160	1,160	1,160	1,160
76	Other	34	976	3,860	10	10	10	10
77	Subtotal	14,630	21,730	17,570	14,520	14,520	14,520	14,520
	<b><u>Revenue</u></b>							
78	Miscellaneous Fines	1,405	676	675	675	675	675	675
79	Non-Profit Org. Voluntary Payments	3,002	2,955	5,155	3,750	3,725	2,615	2,615
80	Casino Settlement Payments	2,741	1,909	7,618	3,809	0	0	0
81	Other	414	148	210	210	210	210	210
82	Subtotal	7,562	5,688	13,658	8,444	4,610	3,500	3,500

**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2022-2026**

**FISCAL YEARS 2020 TO 2026**

(Amounts in Thousands)

FUND								
<b>General</b>								
REVENUE								
<b>Locally Generated Non - Tax</b>								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b><u>Procurement</u></b>								
83	Performance Bonds	0	0	1	1	1	1	1
84	Master Performance Bonds	6	1	10	10	10	10	10
85	Bid Application Fees etc.	208	159	200	200	200	200	200
86	Other	99	82	135	135	135	135	135
87	Subtotal	313	242	346	346	346	346	346
<b><u>City Treasurer</u></b>								
88	Interest Earnings	17,626	10,627	4,834	4,855	4,624	4,320	4,969
89	Other	10	49	25	25	25	25	25
90	Subtotal	17,636	10,676	4,859	4,880	4,649	4,345	4,994
<b><u>Law</u></b>								
91	Legal Fees & Charges	245	196	250	250	250	250	250
92	Court Awarded Damages	1,808	4,323	500	500	500	500	500
93	Other	178	41	50	50	50	50	50
94	Subtotal	2,231	4,560	800	800	800	800	800
<b><u>Board of Ethics</u></b>								
95	Other	231	79	160	160	160	160	160
<b><u>Inspector General</u></b>								
96	Other	19	15	330	20	20	20	20
<b><u>Office of Sustainability</u></b>								
97	Other	5,338	0	0	0	0	0	0
<b><u>Free Library</u></b>								
98	Library Fees & Fines	138	0	0	0	0	0	0
99	Other	469	783	775	775	775	775	775
100	Subtotal	607	783	775	775	775	775	775
<b><u>Personnel</u></b>								
101	Other	1	0	1	1	1	1	1
<b><u>Office of Property Assessment</u></b>								
102	Other	5	9	2	2	2	2	2
<b><u>Board of Revision of Taxes</u></b>								
103	Other	0	0	1	1	1	1	1

City of Philadelphia			SUPPORTING REVENUE SCHEDULES					
Five Year Financial Plan FY2022-2026			FISCAL YEARS 2020 TO 2026					
			(Amounts in Thousands)					
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b>Chief Administrator's Office</b>								
104	SWEEP Fines	4,035	3,397	4,375	5,375	5,375	5,375	5,375
105	Burglar Alarm Licenses	2,378	2,781	2,965	2,965	2,965	2,965	2,965
106	False Alarm Fines	1,294	1,682	1,910	1,910	1,910	1,910	1,910
107	Reimbursements - Other	61	35	70	70	70	70	70
108	Subtotal	7,768	7,895	9,320	10,320	10,320	10,320	10,320
<b>Register of Wills</b>								
109	Court Costs, Fees & Charges	703	823	800	800	800	800	800
110	Recording Fees	1,964	2,643	2,700	2,700	2,700	2,700	2,700
111	Other	1,096	982	885	885	885	885	885
112	Subtotal	3,763	4,448	4,385	4,385	4,385	4,385	4,385
<b>District Attorney</b>								
113	Other	36	8	0	0	0	0	0
<b>Sheriff</b>								
114	Sheriff Fees	6,539	0	3,000	6,000	6,000	6,000	6,000
115	Commission Fees	2,950	0	2,623	5,246	5,246	5,246	5,246
116	Other	1,018	195	25	50	50	50	50
117	Subtotal	10,507	195	5,648	11,296	11,296	11,296	11,296
<b>Planning &amp; Development</b>								
118	Zoning Permits	3,138	6,895	5,350	3,450	3,450	3,450	3,450
119	Accelerated Review Fees	315	418	260	260	260	260	260
120	Other	1	5	1	1	1	1	1
121	Subtotal	3,454	7,318	5,611	3,711	3,711	3,711	3,711
<b>City Commissioners</b>								
122	Other	9	9	10	10	10	10	10
<b>1st Judicial District - Clerk of Courts</b>								
123	Other Fines	98	169	150	150	150	150	150
124	Court Costs, Fees & Charges	1,353	932	1,750	1,750	1,750	1,750	1,750
125	Bail Forfeited	239	111	203	0	0	0	0
126	Cash Bail Fees	126	37	37	0	0	0	0
127	Other	0	0	0	0	0	0	0
128	Subtotal	1,816	1,249	2,140	1,900	1,900	1,900	1,900
<b>1st Judicial District - Traffic Court</b>								
129	Traffic Court Fines	3,427	3,649	3,800	3,800	3,800	3,800	3,800



**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2022-2026**

**FISCAL YEARS 2020 TO 2026**

(Amounts in Thousands)

FUND

**General**

REVENUE

**Locally Generated Non - Tax**

No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<b>1st Judicial District - CP &amp; Mun. Court</b>							
130	Court Costs, Fees & Charges	18,022	15,444	18,000	20,000	20,000	20,000	20,000
131	Other Fines	1,670	908	1,500	1,500	1,500	1,500	1,500
132	Other	1,171	456	2,350	2,350	2,350	2,350	2,350
133	Subtotal	20,863	16,808	21,850	23,850	23,850	23,850	23,850
134	Other Adjustments	134	13	0	0	0	0	0
135	<b>Total Locally Generated Non-Tax</b>	<b>365,113</b>	<b>344,189</b>	<b>374,264</b>	<b>368,436</b>	<b>355,222</b>	<b>353,052</b>	<b>385,897</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2022-2026		FISCAL YEARS 2020 TO 2026						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(5)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Managing Director</u></b>							
	Federal:							
1	Emergency Management	64,150	0	50,230	115	115	115	115
	<b><u>Police</u></b>							
	State:							
2	Police Training - Reimbursement	3,053	2,224	1,100	2,200	2,200	2,200	2,200
	<b><u>Streets</u></b>							
	Federal:							
3	Highways	740	96	350	350	350	350	350
4	Bridge Design	76	102	215	215	215	215	215
5	Delaware Valley Reg. Planning Comm.	205	0	185	185	185	185	185
	State:							
6	Snow Removal	2,500	2,500	2,500	2,500	2,500	2,500	2,500
7	PennDot Bridge Design	609	107	50	50	50	50	50
8	PennDot Highways	0	0	25	25	25	25	25
9	Subtotal	4,130	2,805	3,325	3,325	3,325	3,325	3,325
	<b><u>Public Health</u></b>							
	Federal:							
10	Medicare - Outpatient / HC's	3,645	2,170	2,791	2,791	2,791	2,791	2,791
11	Medicare - PNH	798	1,290	1,476	0	0	0	0
12	Medical Assistance - Outpatient / HC's	15,253	31,745	31,646	31,646	31,646	31,646	31,646
13	Medical Assistance - PNH	262	628	0	0	0	0	0
14	Summer Food Inspection	41	0	60	60	60	60	60
	State:							
15	County Health	4,656	12,824	8,395	8,395	8,395	8,395	8,395
16	Medical Assistance - Outpatient / HC's	12,479	24,901	24,812	24,812	24,812	24,812	24,812
17	Medical Assistance - PNH	188	198	0	0	0	0	0
18	Subtotal	37,322	73,756	69,180	67,704	67,704	67,704	67,704
	<b><u>Public Property</u></b>							
	Other Governments:							
19	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000
	<b><u>Philadelphia Prisons</u></b>							
	Federal:							
20	SSA Prisoner Incentive Payments	186	97	150	150	150	150	150

**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2022-2026**

**FISCAL YEARS 2020 TO 2026**

(Amounts in Thousands)

FUND								
<b>General</b>								
REVENUE								
<b>Revenue from Other Governments</b>								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(5)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>Director of Finance</u></b>							
	Federal:							
23	Medicare Part D-Retirees	0	54	50	50	50	50	50
	State:							
24	Pension Aid - State Act 205	81,988	82,038	79,906	79,906	79,906	79,906	79,906
25	Juror Fee Reimbursement	179	0	200	200	200	200	200
26	State Police Fines (Phila. County)	538	488	500	500	500	500	500
27	Wage Tax Relief Funding	86,275	86,285	86,280	86,280	86,280	86,280	86,280
28	Gaming - Local Share Assessment	5,544	5,807	6,000	6,250	6,500	6,750	7,000
	Other Governments:							
29	PATCO Community Impact Fund	0	75	75	75	75	75	75
30	PAID - Parametric Garage	223	54	250	250	250	250	250
31	Subtotal	174,747	174,801	173,261	173,511	173,761	174,011	174,261
	<b><u>Revenue</u></b>							
	Federal:							
32	Reimb. - PILOT	0	0	3	3	3	3	3
33	Tinicum Wildlife Preserve	4	4	4	4	4	4	4
	Other Governments:							
34	PPA - Parking/Violations/Fines (on St.)	32,540	25,546	43,770	44,733	45,717	46,723	47,751
35	Burlington County Bridge Comm.	7	7	7	7	7	7	7
36	Subtotal	32,551	25,557	43,784	44,747	45,731	46,737	47,765
	<b><u>City Treasurer</u></b>							
	State:							
37	Retail Liquor License	1,122	978	90	1,100	1,100	1,100	1,100
38	Public Utility Tax Refund	3,646	4,124	4,124	4,124	4,124	4,124	4,124
39	Subtotal	4,768	5,102	4,214	5,224	5,224	5,224	5,224
	<b><u>Commission on Human Relations</u></b>							
	Federal:							
40	Deferred EEOC Cases	0	188	125	125	125	125	125
	<b><u>District Attorney</u></b>							
	State:							
41	Reimbursement - DA Salary	117	0	239	118	118	118	118

**City of Philadelphia**

**SUPPORTING REVENUE SCHEDULES**

**Five Year Financial Plan FY2022-2026**

**FISCAL YEARS 2020 TO 2026**

(Amounts in Thousands)

FUND								
<b>General</b>								
REVENUE								
<b>Revenue from Other Governments</b>								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(5)	(4)	(5)	(6)	(7)	(8)	(9)
	<b><u>1st Judicial District</u></b>							
	Federal:							
42	Title IV-E	157	0	200	200	200	200	200
	State:							
43	Intensive Probation - Adult	4,019	0	3,650	3,650	3,650	3,650	3,650
44	Intensive Probation - Juvenile	1,232	438	1,232	1,232	1,232	1,232	1,232
45	Reimbursement - Court Costs	6,881	6,794	10,075	10,075	10,075	10,075	10,075
46	Reimbursement - Attorney Fees	87	78	82	82	82	82	82
47	Subtotal	12,376	7,310	15,239	15,239	15,239	15,239	15,239
48	PICA City Account	495,942	509,026	495,512	535,561	583,281	610,892	638,721
	<b><u>Totals</u></b>							
49	Federal	85,517	36,374	87,485	35,894	35,894	35,894	35,894
50	State	215,113	229,784	229,260	231,499	231,749	231,999	232,249
51	Other Governments	50,770	43,682	62,102	63,065	64,049	65,055	66,083
52	PICA Funding	495,942	509,026	495,512	535,561	583,281	610,892	638,721
53	Other Authorized Adjustments	11,197	(8,213)	2,000	2,000	2,000	2,000	2,000
54	<b>Total, Revenue From Other Govts.</b>	<b>858,539</b>	<b>810,653</b>	<b>876,359</b>	<b>868,019</b>	<b>916,973</b>	<b>945,840</b>	<b>974,947</b>

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2022-2026		FISCAL YEARS 2020 TO 2026						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Revenue from Other Funds								
No.	Agency and Revenue Source	FY 2020 Actual	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
(1)	(2)	(5)	(4)	(5)	(6)	(7)	(8)	(9)
<b>Water Fund</b>								
1	Services performed & costs borne by General Fund	4,423	7,839	7,437	7,848	8,279	8,734	9,213
2	Excess interest on Sinking Fund reserve	4,994	2,586	1,500	1,500	1,500	1,500	1,500
3	Sub-total	9,417	10,425	8,937	9,348	9,779	10,234	10,713
<b>Aviation Fund</b>								
4	Services performed & costs borne by General Fund	3,205	3,474	3,000	3,000	3,000	3,000	3,000
<b>Grants Revenue Fund</b>								
5	American Rescue Plan	0	0	250,000	425,000	395,820	354,400	0
6	CARES Act		26,000					
7	Services performed & costs borne by General Fund	868	1,617	5,750	750	750	750	750
8	911 Surcharge	35,538	32,987	48,219	45,320	43,393	43,417	42,607
9	Sub-total	36,406	60,604	303,969	471,070	439,963	398,567	43,357
<b>Other Funds</b>								
10	Services performed & costs borne by General Fund	4,967	5,010	5,000	5,000	5,000	5,000	5,000
11	Contribution from Budget Stabilization	0	34,276	0	0	0	0	0
12	Contribution from Capital	0	0	0	0	0	0	0
13	Sub-total	4,967	39,286	5,000	5,000	5,000	5,000	5,000
14	<b>Total Revenue from Other Funds</b>	<b>53,995</b>	<b>113,789</b>	<b>320,906</b>	<b>488,418</b>	<b>457,742</b>	<b>416,801</b>	<b>62,070</b>

**City of Philadelphia  
General Fund  
FY 2022- 2026 Five Year Financial Plan  
Summary by Class**

<u>Expenditure Class</u>	<u>FY 20 Actuals</u>	<u>FY 21 Budgeted</u>	<u>FY 21 Projected</u>	<u>FY 22 Projected</u>	<u>FY 23 Projected</u>	<u>FY 24 Projected</u>	<u>FY 25 Projected</u>	<u>FY 26 Projected</u>
<b>Class 100 - Wages</b>	1,874,182,010	1,795,159,258	1,811,423,186	1,879,796,243	1,899,509,880	1,900,040,437	1,902,586,977	1,902,773,505
<b>Class 100 - Benefits</b>	1,363,379,633	1,287,159,003	1,270,300,692	1,451,381,742	1,518,868,504	1,582,538,971	1,634,506,758	1,690,502,539
<b>Class 200 - Contracts / Leases</b>	1,016,806,311	948,562,174	946,218,291	1,102,945,025	1,074,652,231	1,089,619,925	1,093,931,393	1,063,423,697
<b>Class 300/400 - Supplies, Equipment</b>	125,642,727	117,303,678	90,939,135	123,138,248	113,585,920	111,576,656	103,734,547	102,996,490
<b>Class 500 - Indemnities / Contributions</b>	342,542,814	378,737,166	367,986,598	389,028,063	384,905,941	398,259,673	404,596,606	404,296,606
<b>Class 700 - Debt Service</b>	159,226,532	185,714,117	178,543,269	192,666,858	204,369,866	227,852,447	247,879,034	261,405,499
<b>Class 800 - Payments to Other Funds</b>	154,753,256	67,215,504	52,342,197	47,791,974	46,215,397	54,985,643	54,045,812	58,744,733
<b>Class 900 - Advances / Misc. Payments</b>	0	25,000,100	0	161,277,346	176,174,036	225,734,150	273,297,456	287,720,456
<b>Total</b>	<u>5,036,533,283</u>	<u>4,804,851,000</u>	<u>4,717,753,368</u>	<u>5,348,025,499</u>	<u>5,418,281,776</u>	<u>5,590,607,902</u>	<u>5,714,578,583</u>	<u>5,771,863,525</u>

**City of Philadelphia**  
**FY 2022 - 2026 Five Year Financial Plan**  
**General Fund**  
**Summary by Department**

Department	FY 20 Actuals	FY 21 Budgeted	FY 21 Projected	FY 22 Projected	FY 23 Projected	FY 24 Projected	FY 25 Projected	FY 26 Projected
Art Museum	2,550,000	2,040,000	2,040,000	2,040,000	2,040,000	2,040,000	2,040,000	2,040,000
Auditing	9,983,963	9,568,289	9,824,760	9,853,289	9,853,289	9,853,289	9,853,289	9,853,289
Board of Ethics	968,750	975,196	817,525	975,196	975,196	975,196	975,196	975,196
Board of Revision of Taxes	1,106,373	1,043,214	1,049,649	1,053,462	1,053,462	1,053,462	1,053,462	1,053,462
City Commissioners	14,183,398	12,297,852	20,869,965	22,023,052	18,244,812	18,380,812	22,127,642	18,380,812
City Council	17,406,469	42,282,973	17,009,546	18,677,973	18,677,973	18,677,973	18,677,973	18,677,973
City Representative	1,029,060	0	0	0	0	0	0	0
City Treasurer	1,456,308	1,583,938	1,714,804	4,598,767	4,523,767	4,523,767	4,523,767	4,523,767
Civil Service Commission	190,826	207,742	170,033	207,742	207,742	207,742	207,742	207,742
Civil Service Comm - Labor (DC33, DC47, FOP)	0	0	0	91,060,463	107,479,409	135,352,423	142,338,729	142,338,729
Civil Service Comm - Labor Pending	0	0	0	27,716,783	48,694,527	70,381,627	70,381,627	70,381,627
Commerce	10,227,130	3,637,148	3,322,013	14,201,544	12,601,544	12,601,544	9,604,708	9,604,708
Commerce - Convention Center Subsidy	15,000,000	15,000,000	15,010,679	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Commerce - Economic Stimulus	5,654,666	3,015,000	2,957,678	5,834,550	14,834,550	14,834,550	14,834,550	14,834,550
District Attorney	45,281,660	33,376,659	42,026,933	41,831,659	41,831,659	41,831,659	41,831,659	41,831,659
Finance	99,287,977	38,724,672	56,370,371	42,964,749	23,697,782	30,985,268	29,205,474	32,966,840
Finance-Reg #32	1,092,451	2,650,000	2,167,137	2,293,165	2,293,165	2,293,165	2,293,165	2,293,165
Finance-Budget Stabilization	34,276,000	0	0	0	0	0	40,577,000	0
Finance - Recession Reserve and Reopening	0	25,000,000	0	42,500,000	20,000,000	20,000,000	20,000,000	75,000,000
Finance - Community College Subsidy	36,059,207	44,110,159	41,628,751	48,128,075	50,106,653	50,860,996	50,758,698	50,758,698
Finance - Employee Benefits	1,363,379,633	1,287,159,003	1,270,300,692	1,451,381,742	1,518,868,504	1,582,538,971	1,634,506,758	1,690,502,539
Finance - Hero Awards	0	25,000	0	25,000	25,000	25,000	25,000	25,000
Finance - Indemnities*	7,238,981	49,246,000	-5,535,036	49,246,000	49,246,000	49,246,000	49,246,000	49,246,000
Finance - Refunds	11,660	250,000	14,153	250,000	250,000	250,000	250,000	250,000
Finance - School District Contribution	227,106,410	252,578,558	252,578,558	255,953,201	269,953,201	282,052,590	288,191,821	288,191,821
Finance - Witness Fees	94,904	171,518	31,007	171,518	171,518	171,518	171,518	171,518
Fire	330,899,509	315,056,258	344,500,968	358,512,026	362,229,966	361,968,596	363,133,757	363,526,319
First Judicial District	116,576,528	116,036,029	114,312,315	117,199,029	116,199,029	116,199,029	116,199,029	116,199,029
Fleet Management	46,073,994	46,803,724	41,916,725	46,346,718	46,564,718	46,734,718	46,734,718	46,734,718
Fleet Management - Vehicle Lease/Purchases	18,274,884	9,797,739	13,352,566	9,745,852	9,307,852	9,307,852	9,307,852	9,307,852
Free Library	46,268,851	39,650,733	40,116,664	42,975,342	43,360,681	43,642,118	43,756,616	43,848,592
Human Relations Commission	2,332,700	2,422,973	2,285,473	2,387,728	2,387,728	2,387,728	2,387,728	2,387,728
Human Services	112,543,973	163,090,633	154,207,434	179,812,558	185,595,566	184,881,556	185,631,556	186,381,556
Labor	2,217,240	2,839,104	2,377,751	3,214,659	3,332,543	3,320,568	3,330,009	3,325,384
Law	16,572,642	15,014,106	16,219,764	19,047,482	19,197,482	19,247,482	19,247,482	19,247,482
Licenses & Inspections	38,894,319	38,251,694	37,334,864	38,684,445	38,028,195	38,028,195	38,028,195	38,028,195
L&I: Board of Building Standards	79,592	82,018	85,061	79,557	79,557	79,557	79,557	79,557
L&I: Board of L+I Review	136,765	176,071	129,012	176,071	176,071	176,071	176,071	176,071
Managing Director	106,924,809	70,615,244	63,447,389	124,474,461	90,600,757	92,596,025	89,895,370	89,997,045
Managing Director - Legal Services	50,938,541	50,104,181	50,635,963	52,404,449	51,887,199	51,887,199	51,887,199	51,887,199
Mayor	6,137,229	6,463,592	6,480,074	6,704,201	6,579,201	6,529,201	6,529,201	6,529,201
Mayor - Scholarships	200,000	100,000	196,500	135,000	100,000	100,000	100,000	100,000
Mayor - Office of Chief Administrative Officer	6,764,845	6,333,779	5,822,476	10,616,200	10,884,536	5,884,536	5,884,536	5,884,536
Office of Children and Families	43,088,830	418,820	418,820	442,000	442,000	442,000	442,000	442,000

**City of Philadelphia**  
**FY 2022 - 2026 Five Year Financial Plan**  
**General Fund**  
**Summary by Department**

<b>Department</b>	<b>FY 20 Actuals</b>	<b>FY 21 Budgeted</b>	<b>FY 21 Projected</b>	<b>FY 22 Projected</b>	<b>FY 23 Projected</b>	<b>FY 24 Projected</b>	<b>FY 25 Projected</b>	<b>FY 26 Projected</b>
Mayor's Office of Community Empowerment and Opportunity	90,500	45,000	45,000	1,509,000	1,395,000	1,395,000	1,395,000	1,395,000
Mural Arts Program	2,130,112	2,124,562	2,122,763	2,652,179	2,332,179	2,332,179	2,332,179	2,332,179
Office of Arts and Culture and the Creative Economy	4,375,429	0	0	0	0	0	0	0
Office of Behavioral Health and Intellectual disAbilities	15,911,407	15,477,402	15,477,402	23,526,291	20,140,691	20,140,691	20,140,691	20,140,691
Office of Homeless Services	60,113,037	44,038,587	44,781,994	55,321,342	55,988,615	59,605,895	59,605,895	59,605,895
Office of Human Resources	5,965,201	6,237,735	5,717,867	6,420,804	6,090,804	6,500,804	6,170,804	6,500,804
Office of Innovation and Technology	75,977,630	75,795,173	75,335,746	79,489,433	85,161,883	85,765,397	85,792,943	85,792,943
Office of Innovation and Technology - 911	19,916,769	53,564,955	15,411,176	31,334,577	27,356,412	25,429,250	25,452,829	24,643,267
Office of Inspector General	1,497,267	1,575,681	1,369,200	1,559,200	1,559,200	1,559,200	1,559,200	1,559,200
Office of Property Assessment	14,711,421	16,101,293	15,213,643	16,387,833	16,683,833	16,683,833	16,683,833	16,683,833
Office of Sustainability	1,225,513	1,203,180	1,081,900	1,527,587	1,324,987	1,324,987	1,324,987	1,274,987
Parks and Recreation	64,969,290	54,926,154	52,622,772	61,564,553	62,667,601	62,564,832	62,601,734	62,638,440
Planning & Development	18,252,409	8,535,183	14,706,453	17,073,828	11,543,828	11,543,828	11,543,828	11,543,828
Police	774,398,600	727,007,734	759,140,543	723,347,734	729,347,734	729,347,734	729,347,734	729,347,734
Prisons	243,998,662	220,169,920	219,172,828	250,251,313	241,947,315	241,814,942	241,830,706	241,289,489
Procurement	5,084,255	4,760,336	5,856,103	6,056,338	6,065,317	6,072,792	6,072,792	6,072,792
Public Health	168,573,781	159,352,985	156,193,405	163,004,196	154,567,109	152,363,862	150,411,896	114,934,731
Public Property	68,857,821	70,224,341	64,650,999	73,065,346	74,545,298	76,361,123	77,339,892	78,345,700
Public Property - SEPTA Subsidy	86,290,000	84,608,000	84,608,000	91,214,000	94,323,000	97,575,000	100,961,000	104,475,000
Public Property - Space Rentals	26,086,731	25,567,715	25,007,711	29,845,243	30,675,531	31,117,684	32,003,837	34,070,429
Public Property - Utilities	28,681,562	25,447,623	23,599,406	24,875,748	25,668,251	26,591,054	27,491,945	28,422,963
Records	4,221,199	4,004,335	3,671,829	3,987,713	4,067,713	4,067,713	3,967,713	3,967,713
Register of Wills	4,891,630	4,221,429	4,479,180	4,281,429	4,221,429	4,221,429	4,221,429	4,221,429
Revenue	30,321,874	29,211,398	27,825,333	25,402,302	25,402,302	25,402,302	25,402,302	25,402,302
Sheriff	30,280,459	26,795,874	27,636,660	26,795,874	26,795,874	26,795,874	26,795,874	26,795,874
Sinking Fund Commission (Debt Service)	266,354,318	282,632,431	273,785,517	297,227,515	323,611,704	355,264,549	375,013,766	387,656,398
Streets-Disposal	49,829,681	51,462,580	58,526,944	55,762,580	51,027,802	52,343,783	54,149,172	56,026,719
Streets	125,015,648	101,559,775	111,503,957	113,595,833	116,187,529	118,872,182	113,537,948	113,531,626
<b>Total</b>	<b>5,036,533,283</b>	<b>4,804,851,000</b>	<b>4,717,753,368</b>	<b>5,348,025,499</b>	<b>5,418,281,776</b>	<b>5,590,607,902</b>	<b>5,714,578,583</b>	<b>5,771,863,525</b>



City of Philadelphia  
 General Fund  
 FY 2022 - 2026 Five Year Financial Plan  
 Estimated Fringe Benefit Allocation

<u>Expenditure Category</u>	<u>FY 20 Actuals</u>	<u>FY 21 Budgeted</u>	<u>FY 21 Projected</u>	<u>FY 22 Projected</u>	<u>FY 23 Projected</u>	<u>FY 24 Projected</u>	<u>FY 25 Projected</u>	<u>FY 26 Projected</u>
Unemployment Comp.	4,687,316	4,080,260	2,208,454	5,465,975	5,465,975	5,465,975	5,465,975	5,465,975
Employee Disability	61,343,339	74,028,253	70,087,502	78,457,582	82,625,399	87,014,618	91,637,000	96,504,933
Pension	759,510,422	650,182,531	664,419,633	787,388,955	833,277,743	867,054,334	886,778,556	909,015,356
FICA	80,102,612	84,264,776	81,513,022	87,771,546	88,623,334	88,796,670	89,373,077	89,386,704
Health / Medical	443,747,421	459,268,183	440,010,762	476,762,684	493,341,053	518,672,374	545,717,150	574,594,571
Group Life	8,010,344	8,850,000	6,501,573	8,850,000	8,850,000	8,850,000	8,850,000	8,850,000
Group Legal	4,878,548	5,535,000	4,812,435	5,535,000	5,535,000	5,535,000	5,535,000	5,535,000
Tool Allowance	188,275	150,000	179,550	150,000	150,000	150,000	150,000	150,000
Flex Cash Payments	911,356	800,000	567,761	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total</b>	<u>1,363,379,633</u>	<u>1,287,159,003</u>	<u>1,270,300,692</u>	<u>1,451,381,742</u>	<u>1,518,868,504</u>	<u>1,582,538,971</u>	<u>1,634,506,758</u>	<u>1,690,502,539</u>

Projection	Amounts in Millions												Total	Accrued	Not Accrued	Estimated Revenues
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30				
<b>REVENUES</b>																
Real Estate Tax	7.2	7.5	5.3	7.6	6.7	24.0	34.6	62.3	453.6	92.2	14.2	10.1	725.3			725.3
Total Wage, Earnings, Net Profits	93.6	132.0	120.6	132.0	117.1	108.4	160.8	116.8	135.5	160.6	123.0	139.7	1540.3			1540.3
Realty Transfer Tax	14.2	25.2	23.2	28.0	23.5	22.7	24.7	18.8	27.2	27.9	30.3	33.8	299.5			299.5
Sales Tax	31.5	34.5	16.3	13.8	15.6	13.0	14.7	15.7	14.1	13.2	27.0	28.2	237.5			237.5
Business Income & Receipts Tax	9.7	7.9	32.0	21.8	4.7	19.9	22.2	6.3	58.3	273.7	70.3	18.3	545.2			545.2
Beverage Tax	7.1	6.8	6.6	7.0	5.8	5.9	6.1	5.4	5.4	6.1	6.1	6.2	74.4			74.4
Other Taxes	8.0	12.3	9.6	6.0	6.3	6.0	6.3	6.0	5.8	6.5	6.5	6.6	86.1			86.1
Locally Generated Non-tax	34.1	33.2	25.7	28.5	32.7	28.7	32.6	27.3	32.0	29.9	36.9	32.8	374.3			374.3
Total Other Governments	10.4	52.9	85.3	16.3	18.5	16.0	51.6	14.9	7.0	20.8	19.9	63.3	376.9	3.9		380.8
Total PICA Other Governments	19.5	43.7	54.7	23.2	62.1	30.5	28.3	33.6	57.3	48.7	48.4	45.6	495.5			495.5
Interfund Transfers	0.0	0.0	0.0	0.0	0.0	0.0	0.0	250.0	0.0	0.0	0.0	25.5	275.5		45.4	320.9
<b>Total Current Revenue</b>	<b>235.1</b>	<b>356.0</b>	<b>379.3</b>	<b>284.2</b>	<b>292.9</b>	<b>275.1</b>	<b>382.1</b>	<b>557.2</b>	<b>796.1</b>	<b>679.8</b>	<b>382.5</b>	<b>410.2</b>	<b>5030.5</b>	<b>3.9</b>	<b>45.4</b>	<b>5079.8</b>
Collection of prior year(s) revenue	3.3	35.6	2.0	11.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	52.2			
Other fund balance adjustments																
<b>TOTAL CASH RECEIPTS</b>	<b>238.4</b>	<b>391.6</b>	<b>381.3</b>	<b>295.5</b>	<b>292.9</b>	<b>275.1</b>	<b>382.1</b>	<b>557.2</b>	<b>796.1</b>	<b>679.8</b>	<b>382.5</b>	<b>410.2</b>	<b>5082.7</b>			
<b>EXPENSES AND OBLIGATIONS</b>																
Payroll	110.4	135.5	149.7	147.7	159.3	147.7	203.9	147.0	147.7	147.7	161.3	152.3	1810.3	65.1	4.4	1879.8
Employee Benefits	55.1	55.4	48.0	50.3	55.1	50.3	72.4	50.1	50.3	50.3	55.1	51.9	644.4	19.1	0.5	664.0
Pension	3.5	(0.3)	10.9	81.0	(0.3)	3.2	(0.3)	(0.3)	644.2	(0.6)	(0.5)	(4.6)	735.8	51.6		787.4
Purchase of Services	34.5	28.5	111.4	106.0	66.1	83.2	62.0	58.1	89.8	82.5	91.6	60.4	874.0	28.1	200.8	1102.9
Materials, Equipment	1.8	5.7	3.5	10.0	11.5	9.3	8.8	8.3	9.2	10.1	9.7	10.5	98.3	3.0	21.8	123.1
Contributions, Indemnities	6.7	15.6	65.9	10.4	14.7	74.9	6.5	12.6	72.4	5.5	17.9	85.8	389.0			389.0
Debt Service-Short Term	0.0	0.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	2.2	2.3			2.3
Debt Service-Long Term	110.5	10.3	0.0	0.2	0.2	0.2	5.1	42.7	0.2	0.2	0.2	20.7	190.4			190.4
Interfund Charges	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	13.3	13.7	34.1		47.8
Advances & Misc. Pmts. / Labor Obligations	0.0	0.0	0.0	0.0	49.5	9.9	9.9	9.9	9.9	9.9	9.9	9.9	118.8		42.5	161.3
<b>Current Year Appropriation</b>	<b>322.8</b>	<b>250.6</b>	<b>389.5</b>	<b>405.6</b>	<b>356.2</b>	<b>378.7</b>	<b>368.2</b>	<b>328.3</b>	<b>1023.7</b>	<b>305.5</b>	<b>345.2</b>	<b>402.5</b>	<b>4876.8</b>	<b>201.1</b>	<b>270.1</b>	<b>5348.0</b>
Prior Yr. Expenditures against Encumbrances	44.0	37.9	15.8	19.5	11.8	7.7	14.8	9.9	9.9	4.7	2.9	3.6	182.6			
Prior Yr. Salaries & Vouchers Payable	145.5	(22.8)	16.4	66.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	205.8			
<b>TOTAL DISBURSEMENTS</b>	<b>512.3</b>	<b>265.7</b>	<b>421.7</b>	<b>491.8</b>	<b>368.0</b>	<b>386.4</b>	<b>383.0</b>	<b>338.2</b>	<b>1033.6</b>	<b>310.3</b>	<b>348.1</b>	<b>406.1</b>	<b>5265.2</b>			
Excess (Def) of Receipts over Disbursements	(273.9)	125.9	(40.4)	(196.3)	(75.1)	(111.3)	(0.9)	218.9	(237.5)	369.5	34.4	4.1				
Opening Balance	981.3	707.4	833.3	792.9	596.7	521.6	410.3	409.4	628.3	390.7	760.3	794.7				
TRAN	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				
<b>CLOSING BALANCE</b>	<b>707.4</b>	<b>833.3</b>	<b>792.9</b>	<b>596.7</b>	<b>521.6</b>	<b>410.3</b>	<b>409.4</b>	<b>628.3</b>	<b>390.7</b>	<b>760.3</b>	<b>794.7</b>	<b>798.8</b>				

CASH FLOW PROJECTIONS  
CONSOLIDATED CASH - ALL FUNDS - FY2022

OFFICE OF THE DIRECTOR OF FINANCE

Projection	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	707.4	833.3	792.9	596.7	521.6	410.3	409.4	628.3	390.7	760.3	794.7	798.8
Grants Revenue	833.6	945.8	882.2	880.8	640.1	587.7	652.3	509.7	469.7	594.7	1241.3	1149.2
Community Development	(3.7)	(6.3)	(3.5)	(13.8)	(4.2)	(6.5)	(8.1)	(4.9)	(3.8)	1.4	2.0	(6.7)
Vehicle Rental Tax	8.4	9.1	2.9	3.6	4.3	5.0	5.7	6.4	7.1	7.8	8.5	9.2
Hospital Assessment Fund	14.8	17.6	27.7	15.3	15.0	32.1	17.2	16.2	22.5	17.2	43.7	19.2
Housing Trust Fund	83.0	80.9	80.2	78.1	76.0	73.9	71.8	69.7	67.6	65.5	63.4	61.3
Budget Stabilization Fund	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Funds	10.8	10.8	10.6	10.5	10.3	10.2	10.0	9.9	9.7	9.6	9.4	9.3
<b>TOTAL OPERATING FUNDS</b>	<b>1654.2</b>	<b>1891.3</b>	<b>1793.0</b>	<b>1571.1</b>	<b>1263.0</b>	<b>1112.6</b>	<b>1158.2</b>	<b>1235.2</b>	<b>963.5</b>	<b>1456.4</b>	<b>2162.9</b>	<b>2040.2</b>
Capital Improvement	125.2	488.1	462.4	456.6	447.1	437.6	428.1	418.6	409.1	399.6	390.1	380.6
Industrial & Commercial Dev.	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2	10.2
<b>TOTAL CAPITAL FUNDS</b>	<b>135.5</b>	<b>498.4</b>	<b>472.6</b>	<b>466.9</b>	<b>457.4</b>	<b>447.9</b>	<b>438.4</b>	<b>428.9</b>	<b>419.4</b>	<b>409.9</b>	<b>400.4</b>	<b>390.9</b>
<b>TOTAL FUND EQUITY</b>	<b>1789.7</b>	<b>2389.6</b>	<b>2265.6</b>	<b>2037.9</b>	<b>1720.4</b>	<b>1560.5</b>	<b>1596.5</b>	<b>1664.0</b>	<b>1382.8</b>	<b>1866.3</b>	<b>2563.3</b>	<b>2431.1</b>

**City of Philadelphia**  
**Fiscal Year 2022 Operating Budget**  
**FY 2022-2026 Five Year Plan**  
**General Fund Full-Time Positions**

Department	Filled Positions 6/30/20	FY 2021 Adopted Budget	December 2020 Increment	FY 2022 Adopted Budget	FY 2023 Estimate	FY 2024 Estimate	FY 2025 Estimate	FY 2026 Estimate
Auditing	120	135	118	135	135	135	135	135
Board of Ethics	7	10	8	10	10	10	10	10
Board of Revision of Taxes	15	16	15	16	16	16	16	16
City Commissioners	98	105	142	106	106	106	106	106
City Council	180	208	186	188	188	188	188	188
City Representative	5	0	0	0	0	0	0	0
City Treasurer	16	18	14	18	18	18	18	18
Civil Service Commission	2	2	1	2	2	2	2	2
Commerce	44	42	40	51	51	51	51	51
<i>District Attorney Civilian</i>	516	502	517	508	508	508	508	508
<i>District Attorney Uniform</i>	29	38	32	32	32	32	32	32
District Attorney - Total	545	540	549	540	540	540	540	540
Finance	119	131	121	129	130	130	130	130
<i>Fire Civilian</i>	126	177	121	177	177	177	177	177
<i>Fire Uniform</i>	2,502	3,191	2,596	3,191	3,191	3,191	3,191	3,191
Fire - Total	2,628	3,368	2,717	3,368	3,368	3,368	3,368	3,368
First Judicial District	1,824	1,878	1,822	1,822	1,822	1,819	1,819	1,819
Fleet Management	282	312	277	315	318	321	321	321
Free Library	677	756	658	715	715	715	715	715
Human Relations Commission	34	37	33	33	33	33	33	33
Human Services	406	490	404	492	492	492	492	492
Labor	27	35	27	37	39	39	39	39
Law **	130	134	129	180	180	180	180	180
Licenses & Inspections	394	423	399	426	426	426	426	426
L&I-Board of Building Standards	2	2	2	2	2	2	2	2
L&I-Board of L & I Review	1	1	1	1	1	1	1	1
Managing Director	287	322	287	450	450	450	450	450
Mayor	61	65	57	62	62	62	62	62
Mayor - Office of the Chief Administrative Officer	64	68	61	72	77	77	77	77
Office of Children and Families	40	3	3	3	3	3	3	3
Mayor's Office of Community Empowerment and Opportunity	0	0	0	0	0	0	0	0
Mural Arts Program	10	10	10	10	10	10	10	10
Office of Arts and Culture	0	0	0	0	0	0	0	0
Intellectual disAbility	24	24	24	46	46	46	46	46
Office of Human Resources	79	75	78	80	80	80	80	80
Office of Innovation & Technology	317	332	303	343	368	368	368	368
Office of Inspector General	16	19	16	19	19	19	19	19
Office of Property Assessment	195	220	193	215	223	223	223	223
Office of Homeless Services	151	143	126	162	162	162	162	162
Office of Sustainability	7	11	8	13	12	12	12	12
Parks & Recreation	647	748	632	763	763	763	763	763
Planning & Development	55	62	53	62	62	62	62	62
<i>Police Civilian</i>	803	924	800	924	924	924	924	924
<i>Police Uniform</i>	6,372	6,380	6,231	6,380	6,380	6,380	6,380	6,380
Police - Total	7,175	7,304	7,031	7,304	7,304	7,304	7,304	7,304
Prisons	1,975	2,006	1,822	2,186	2,186	2,186	2,186	2,186
Procurement	42	42	39	42	42	42	42	42
Public Health	739	819	719	822	822	822	822	822
Public Property	119	176	146	156	156	156	156	156
Records	51	55	49	58	54	54	54	54
Register of Wills	70	70	70	71	71	71	71	71
Revenue	402	436	398	366	367	367	367	367
Sheriff	385	428	380	428	428	428	428	428
Streets	1,925	1,976	1,864	2,134	2,134	2,134	2,134	2,134
<b>TOTAL GENERAL FUND</b>	<b>22,392</b>	<b>24,057</b>	<b>22,032</b>	<b>24,453</b>	<b>24,493</b>	<b>24,493</b>	<b>24,493</b>	<b>24,493</b>

Note: The Adopted and Proposed Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year. \*\*Departmental position adjustments from various departments to Law.\*\*