



City of
Philadelphia

6

YEAR
CAPITAL
PROGRAM

Six-Year Capital Program for Fiscal Years 2022-2027
Capital Budget for Fiscal Year 2022

Per Council Approved Capital Program and Budget

James F. Kenney, Mayor



CITY OF PHILADELPHIA

SIX YEAR CAPITAL PROGRAM FOR FISCAL YEARS 2022 – 2027 CAPITAL BUDGET FOR FISCAL YEAR 2022

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EXECUTIVE SUMMARY

COVID 19 has created large fiscal challenges for cities and governments all over the world. Even with federal relief to help replace lost revenues and funds related to pandemic response services, Philadelphia's finances remain under stress. With these challenges in mind, the Capital Program for FY22-27, and Capital Budget for FY22 focuses on the completion of ongoing projects and stabilization of existing assets, especially core services such as paving and reconstruction of streets and ADA ramps. This is why the Administration has made a historic, one-year commitment of \$132 million to allow for 115 miles of paving and the installation of approximately 6,955 ADA Ramps in order to address the condition of our streets.

The FY22 Capital Budget provides approximately \$274 million in new, City-supported general obligation borrowing (identified as CN funds) and \$399 million of prior year, tax-supported City loans. The FY22 new, City-supported general obligation borrowing is the largest amount in two decades and is made possible by the relief to Philadelphia in the American Rescue Plan, without which the City could not support the ongoing debt service while maintaining core City services. Over the last twenty years, the Capital Budget has experienced a low of \$52 million in FY09 and an average of \$158.6 million in CN appropriations. The FY22 amount represents a significant level of funding not seen in recent years. This City commitment will help leverage \$2.7 billion from federal, state, private, City self-sustaining enterprise, operating, and revolving fund sources for a total FY22 budget of \$3.4 billion. Over six years, the FY22-27 Capital Program includes a commitment of \$1.1 billion in CN borrowing as part of a proposed \$9.47 billion in total capital investment.

The capital projects and funding align with the following Mayoral priorities:

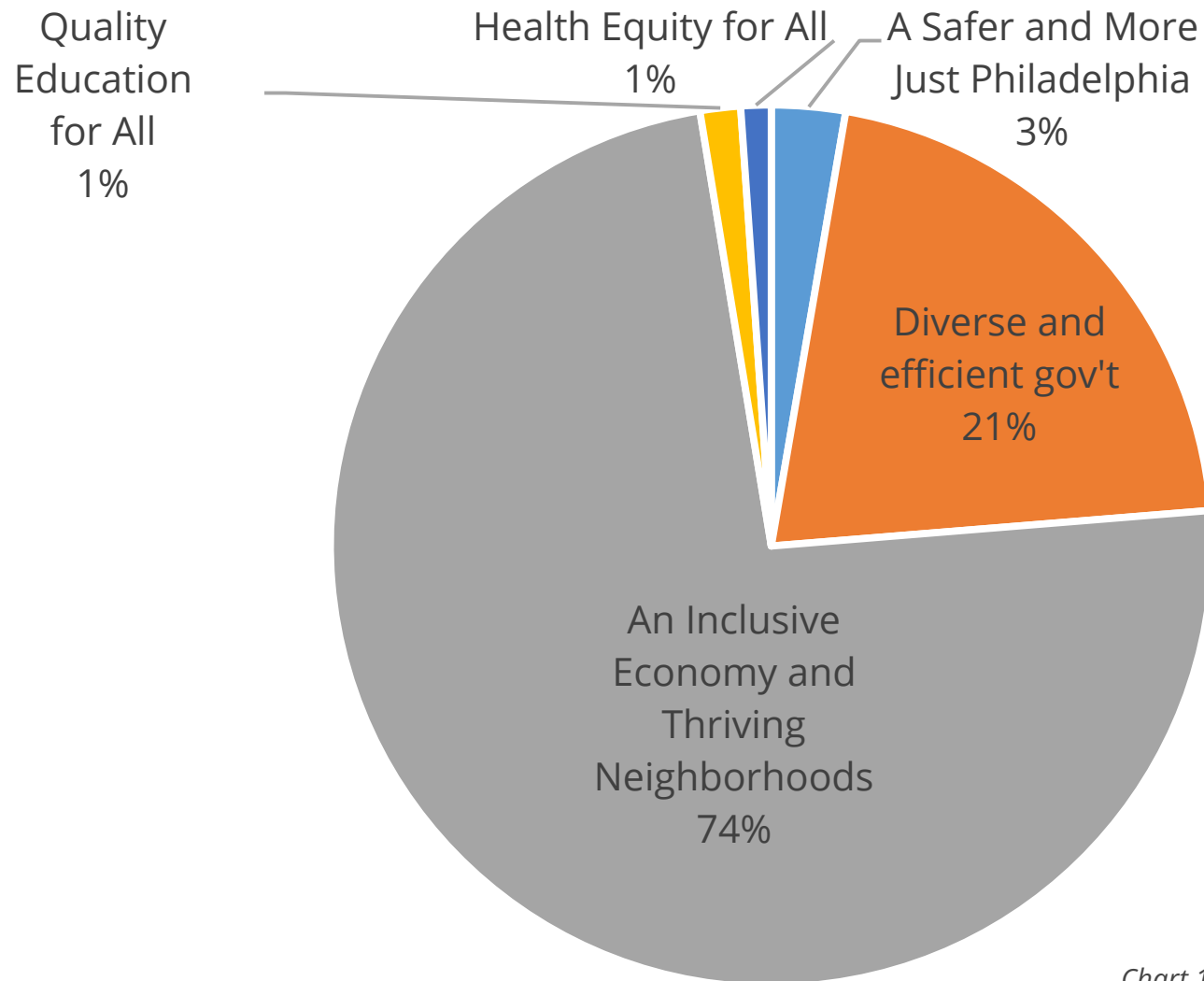


Chart 1: FY2021 General Obligation Funding by Mayoral Priority

An Inclusive Economy and Thriving Neighborhoods (FY22 = \$201M)



The Administration is committed to creating inclusive and resilient neighborhoods. The largest items funded by the Capital Program include improvements to streets, transit, and recreation centers. The FY22 Capital Budget provides 74 percent of City tax-supported funds to be used for street resurfacing, public transportation, upgrades to park and recreation facilities, business corridors, energy efficiency improvements, and Administration and Council improvements to existing facilities (ITEF) citywide. Highlights include:

Streets- The FY22 Capital Budget provides an infusion of \$132 million in City tax-supported funds for the reconstruction and resurfacing of 115 miles of City streets and the construction of approximately 6,955 accessible ramps. Over the FY22-27 Capital Program, \$317 million is programmed for paving/reconstruction of streets and ADA ramps. This is the single largest investment in the FY22-FY27 Capital Program and will provide a boost in funding that helps allow workers, residents, and visitors to reliably and safely access their destinations.

The FY22 Capital Budget also allocates \$1 million dollars for Vision Zero improvements to make the city's streets safer for all users, \$1.7 million dollars for sanitation sites, and \$500,000 for bridge restoration (which will leverage significant outside funds).



Newly constructed, ADA-accessible curb ramps at Cheltenham and Greene, Germantown



Transit – The Southeastern Pennsylvania Transit Authority (SEPTA) has proposed \$3.498 million in investments of new City tax supported funds. This funding will leverage \$195 million in grant funds in FY22. Projects will improve transit infrastructure, vehicles, communications, and payment technologies, providing improved reliability and safety for Philadelphia riders throughout the city and region. The City's contribution to SEPTA's investment is a required match for state and federal funding.



Parks and Recreation – The City, through the Department of Parks and Recreation, will dedicate \$10 million in FY22 and \$50 million over the six-year Program to the FDR Park Master Plan Improvements which will support building and site improvements for this transformational project. The Capital Program also includes \$21 million in the FY22-27 Capital Program to support the City's multi-year commitment for the Rebuilding Community Infrastructure (Rebuild) initiative for investments to recreation facilities. The Rebuild program will also utilize private foundation funds and a separate bond issuance supported by the beverage tax to implement the program's project goals. Additionally, \$5.5 million in funds is dedicated to critical life safety upgrades at facilities to ensure uninterrupted programming. This budget also provides funding for general interior and exterior improvements to facilities including swimming pools, upgrades to cultural facilities, and improvements to various creeks, roadways, and the citywide tree canopy.



Recent renovations through the Rebuild initiative at the Hancock Playground in South Kensington



Managing Director's Office (MDO) - The Capital Budget includes \$500,000 towards the construction of a memorial at Bethel Burial Ground and \$150,000 for capital improvements for Bikeshare. Carryforward funds under MDO are being reprogrammed for the fit out of the new Public Health Lab.



Commerce - Neighborhood Commercial Centers - In FY22, \$3.1 million will be set aside to enhance neighborhood and community-serving commercial centers and corridors. Funding from the City is coordinated with additional funding from state, regional, and private sources.



Commerce - Industrial and Waterfront Land Redevelopment - The FY22 Capital Budget appropriates \$500,000 to support the work of the Philadelphia Industrial Development Corporation (PIDC) in Southwest Philadelphia. In accordance with the Lower Schuylkill Master Plan, this funding will be used to improve streetscapes in order to attract businesses to industrially-zoned parcels to create new jobs and increase tax revenues while improving the pedestrian experience for nearby residents. The Commerce Department also supports trail connections and developments on both the Schuylkill and Delaware Rivers.



Office of Sustainability - Since 2018, Mayor Kenney has supported the Paris Climate Agreement to reduce carbon emissions by 80 percent by 2050. This budget allocates \$250,000 to the Office of Sustainability to be used in conjunction with funds from prior years and revenue from energy rebates to continue installing energy efficiency equipment and controls that reduce the City's energy costs, consumption, and carbon footprint.



Finance – Through Improvements to Existing Facilities (ITEF) funding, the Mayor and Council Districts 1-10 can allocate appropriations to City-owned assets throughout the City including streetscape improvements, facility upgrades and investments in cultural institutions. In FY21, the City launched the landmark Participatory Budget initiative which includes residents in the budgeting process. This effort gives residents the ability to suggest and select through a direct vote \$1 million worth of capital improvements. The FY22 capital budget includes another \$1 million for next year’s participatory budgeting program.

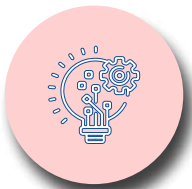


A Diverse, Efficient and Effective Government (FY22 = \$57M)

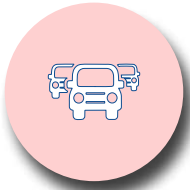
The Capital Program and Budget provides critical investments that address deferred maintenance, increase operational efficiencies, and keep the City’s facilities in a state of good repair. Approximately 21 percent of the FY22 budget will support this category of investment. Highlights include:



Public Property – Buildings and Facilities – \$13.7 million in City tax-supported funds is budgeted in FY22 for improvements to interior and exterior facility improvements and environmental remediation.



Office of Innovation and Technology (OIT) – \$31 million of new City, tax-supported funding is allocated in FY22 to implement planned improvements to Citywide and departmental applications, communications systems, and computer network stabilization and enhancement.



Fleet – \$10.5 million is in FY22 for the purchase of new, capital-eligible vehicles for Fire, Streets, and other departments. The purchase of specialized fire apparatus, EMS vehicles, trash compactors, construction equipment, and grounds maintenance equipment is essential to replace outdated apparatus, ensure vehicle availability, and to manage personnel overtime.



Health Equity for All (FY22 = \$3M)

The Kenney Administration is committed to ensuring more equitable access to health and safeguarding residents from threats that cause disease and injury. To that end, the Capital Program will support funding to the City's Health facilities and to the Office of Homeless Services. This includes:



Health – \$1.5 million is budgeted to the Department of Public Health for facility renovations and repair in FY22. Over \$20 million in a combination of reprogrammed funds and operating revenue will be used to support the ongoing fit out of the new Public Health Lab.



Office of Homeless Services – Facility Renovations – \$1.5 million is budgeted in FY22 for ongoing interior and exterior improvements to City-owned shelters and personal care facilities. OHS also has approximately \$3.5 million in carryforward funding, which will support capital improvements at City-owned facilities.



Quality Education for All (FY22 = \$6M)

The Kenney Administration is committed to ensuring equity in the delivery of educational programs. Programs are mainly funded in the City's operating budget, but are also supported by FY22 City-supported general obligation funds (CN). This budget allocates \$6 million in CN funds to the Free Library, Art Museum, and Zoo in FY22. These funds help extend programming to residents in need of resources and opportunities and complements the School District's capital investments in their facilities.



Art Museum - \$1.5 million is budgeted for the Art Museum for building rehabilitation in FY22. These capital improvements are for safety and basic operations.



Free Library - \$2 million is budgeted in FY22 for the Free Library to make improvements to the central and branch libraries around the city. \$1 million of this funding is dedicated to the Rebuild program.



Zoo - \$2.5 million is budgeted in FY22 for the Zoo. Funding will improve roof, HVAC, electrical systems, and interior renovations.



A Safer and More Just Philadelphia (FY22 = \$7M)

The Administration is committed to providing capital funds that support the departments and facilities that help ensure public safety and justice. Highlights include:



Fire Facilities – \$5 million for ongoing improvements to Fire Department facilities in FY22.



Police – New Facilities and Renovations – \$1.2 million is budgeted in FY22 for the Police Department to support the construction and outfitting of new and renovated Police facilities, specifically the completion of renovations at Police District 15.



Prisons – Renovations – \$1.1 million will be provided to complete the Philadelphia Industrial Corrections Center Lock project.



Renovated kitchen facilities for Fire Department staff at Engine 34, Brewerytown

INTRODUCTION TO THE CAPITAL PROGRAM

The Capital Program is the City of Philadelphia's six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations.

The Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a capital program for the ensuing six years and a capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and, among other things, is charged with preparing and maintaining the City's comprehensive plan.



The City has implemented program-based budgeting for all City departments (excluding the elected offices). Many capital sub-projects previously included under the names of earlier project lines are now listed under newer, updated project lines that reflect departments' currently-defined program areas. Some sub-projects with carryforward funds, however, remain under their earlier lines until the funds have been fully utilized.

The chart below notes important differences between the operating budget and the capital budget and program.

Operating Budget and Five-Year Plan	Capital Program and Budget
Annual Budget, which is included in Five-Year Plan for longer-term fiscal stability	Annual Budget, which is included in six-year Program for future planning purposes
Funding does not carry forward from prior years	Carryforward funding from year to year. ¹
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, CN funds and private funds)

¹ Carryforward (CT) calculation was performed as of 12/31/20 and represents encumbrances made up until that date. Encumbrances between that date and the publication of this book may have reduced some carryforward amounts.

The Capital Program and Budget are informed by plans and policies designed to guide long-term investment in the City's physical assets. These plans and policies include the priorities of the Mayor and City Council, master facilities plans developed by specific departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines on page 7). Recommendations for capital spending are also informed by overall budget constraints and ongoing needs to reinvest in the City's aging infrastructure.



Over-arching guidance for long-term investment is provided by the City's comprehensive physical development plan, updated and adopted by the Philadelphia City Planning Commission (PCPC) as Philadelphia2035. The first phase of this plan, the Citywide Vision (adopted June 2011), provides wide-ranging recommendations for facilities and infrastructure to accommodate growth and change over a 25-year period. Subsequent ten-year district plans for all 18 planning districts make more community- and facility-specific recommendations, informed by an extensive public outreach process, collaboration with partner City agencies, and evaluation of population and economic development trends. All district plans have been completed, and PCPC is working with various City agencies to implement district plan recommendations.



Another major component of the Philadelphia2035 district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

<http://phila2035.org>

As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Capital Program and Budget (City Charter Section 4-602).

CAPITAL

PROGRAM AND BUDGET GUIDELINES

Unlike General Fund expenditures, which are usually flexible (within the confines of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

Determining the Capital Program

The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY22-27 requests. Criteria included:



1

Consistency with City Plans and Goals: This included consistency with the goals, objectives, and strategies articulated in the City's comprehensive physical-development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities to improve safety and justice, inclusive growth, and the quality of government services. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.

2

Compliance with Mandates: This criterion focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.

3

Return on Investment: Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance, were given special consideration.

4

Implementation Performance: Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources available, projects with significant carryforward funding were encouraged to use those funds in FY22, and to plan for additional funding within the Capital Program.

5

Racial Equity: Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital projects seek to align with the Kenney Administration’s commitment to create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one’s social, health, and economic success. Projects funded are intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone. Racially equitable capital projects may include those that support programs or services designed to advance equity, increase transit and mobility options, improve access to facilities and programs, or minimize negative impacts for communities of color, and other marginalized groups. Projects that are data-driven and disaggregate data by race and/or gender in collection, analysis, and reporting, and include historically disadvantaged stakeholder groups and individuals in leadership roles in the conceptualization, design, and implementation are preferred.



Capital Funding Eligibility

All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General-Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:



a

One Percent for Art Requirement: A City ordinance adopted in 1959 requires “Aesthetic Ornamentation” be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. At least one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.

b

Preserves Unique Resources: To the extent possible through the capital-program process, departments should strive to preserve Philadelphia’s exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.

c

Maintains Consistency with a Facility’s Renewal Cycle: The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison facilities. Project requests should demonstrate consistency with annual rates of reinvestment.

FINANCIAL

CONSTRAINTS OF INVESTING IN INFRASTRUCTURE

A year into the coronavirus pandemic, like many state and local governments, Philadelphia continues to experience fiscal shocks worse than those of the last recession. Before the pandemic's start, Philadelphia's fund balance was higher than its internal targets and larger than it had ever been. The City had been taking successful steps to improve its fiscal health, including making the first-ever deposit into a Rainy Day Fund in the summer of 2019 and charting a path to a fully-funded pension by 2033. While Philadelphia was much better prepared for a recession than it had been in 2008, Moody's Recession Preparedness report released in December 2019 found that, like most of the 25 largest cities in the country, Philadelphia was only moderately prepared for a recession.² As the Recession Preparedness report foreshadowed, the City's pre-pandemic fund balance and Rainy Day Fund were nowhere near sufficient to prevent the pandemic from all but eliminating the City's reserves.

Faced with a second year of pandemic-related budget deficits, the City prepared to make difficult decisions to maintain positive fund balances throughout the Operating Budget's FY22-FY26 Five Year Plan. While the Five-Year Plan still reflects hard choices, those decisions were much less painful than they would have been if Congress had not passed the American Rescue Plan. Congressional estimates show the City receiving \$1.4 billion in two tranches, the first of which is scheduled to arrive in FY21 and the remainder in FY22. Under the Act, the funding must be spent by the end of calendar year 2024.

² Moody's Investor Service. (2019). *Strong reserves, financial flexibility position most large US cities to weather a recession.*

This federal relief is critical for replacing lost revenue to support core government services and pandemic response efforts. Unfortunately, the deficits projected before the passage of the American Rescue Plan are recurring, while the federal relief is one-time and the City will need to stretch those funds out over the coming years to sustain current service levels and meet ongoing needs related to the pandemic.

The Relationship Between the Operating and Capital Budgets While the operating budget and capital budget are distinct funds with different governing restrictions, they are intrinsically connected. The size of the capital budget relies largely on the health of the operating budget. The ability to issue general obligation debt (CN Appropriations) depends on the ability to make debt service payments from the operating budget and current bond market conditions. Given the passage of the American Rescue Plan through the Federal government, the Administration is proposing an infusion of \$132 million in FY22 to address the conditions of our street network. This one-time expansion balances the need to invest in our infrastructure today against the challenge of adding new, fixed operating costs for decades to come.

The \$274 million in new City tax-supported (CN) appropriations for the FY22 Capital Budget is significantly higher than the \$128 million in the FY21 Capital Budget, and the highest commitment in the last 20 years. This increase is due to the historic commitment of \$132 million into the reconstruction/resurfacing and construction of ADA ramp budget line under the Streets Department. Addressing the conditions of our streets is one of the Mayor's top capital priorities in the Capital Program.

While some departments have made considerable progress in spending down funds appropriated in prior years, many departments have existing carryforward (CT) funds to continue implementation of capital projects through the coming year.

Even with federal relief through the American Rescue Plan, the structural issues created by the pandemic mean the City will not have adequate resources to support the quantity and quality of services that Philadelphians deserve, nor maintain recommended levels of fund balances to cushion against future disruptions to the economy, revenue collections, and service delivery.

Constraints on the City's FY22-FY26 Five Year Plan include: reserves that are dramatically less what the GFOA recommends; a high level of fixed costs, including pension payments, that make it difficult for the City to add new debt service payments; the need to support crucial investments for the City's future success including funding for the School District, anti-violence initiatives, and battling the opioids epidemic; a relatively weak tax base; and ongoing debt service payments for special purpose borrowings that complement the regular Capital Program including the following:



Debt issued to **support capital-eligible activities** of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.



Debt issued to **increase the number of low-income Philadelphia home-owners** served by the City's Basic Systems Repair Program and to capitalize a low-interest, home repair loan program available to households with higher incomes.



Debt issued to **fund energy conservation measures** at Philadelphia Museum of Art properties under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.

The FY22 Operating Budget needs to retain flexibility to address uncertainties around the path of the virus, pace of vaccine distribution, and inclusivity, timing, and robustness of economic recovery.

A high, overall level of debt service, particularly when combined with the City's pension payments, would limit the City's financial flexibility and could help lead to a reduction of the City's bond rating and increase the cost of borrowing.

Demographic trends can have a profound impact on the City's budget and financial planning process. Socioeconomic data indicates that Philadelphia has made significant progress over the decade preceding the pandemic; the population grew, becoming more diverse, and becoming better educated.

Employment levels were rising, and some indicators of personal and household wealth were showing moderate gains.



Demographics

Philadelphia's high poverty rate means many residents are dependent on City services and that the tax base is relatively weak, which limits the City's ability to fund additional services and invest more in infrastructure. The weaker tax base and higher demands for services are particularly challenging for Philadelphia because, as both a city and a county, it cannot rely on a surrounding county to help pay its costs. Every other city in Pennsylvania and most other large cities in the country are part of a county that helps fund their services.

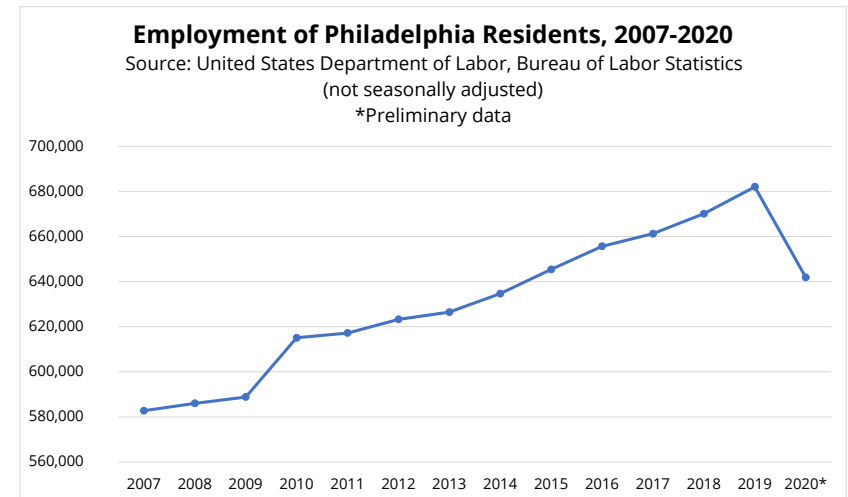


Chart 2: Employment of Philadelphia Residents, 2007-2020

Despite this progress, poverty deeply affects Philadelphia, particularly Black and Brown Philadelphians, and has as large an impact on the City's finances as any other factor. Although many sectors of Philadelphia's economy appear robust, there are large segments of Philadelphia's population that struggle with lack of employment, food, and housing security. With a 23.3 percent poverty rate, Philadelphia remains the poorest of the ten most populous U.S. cities (see chart). More than 12 percent of the population lives in deep poverty, defined as income 50 percent below the poverty line.

Poverty Rate of the 10 Most Populous U.S. Cities

Source: U.S Census Bureau, American Community Survey 1-Year Estimates, 2019
(Poverty Status in the Past 12 Months)

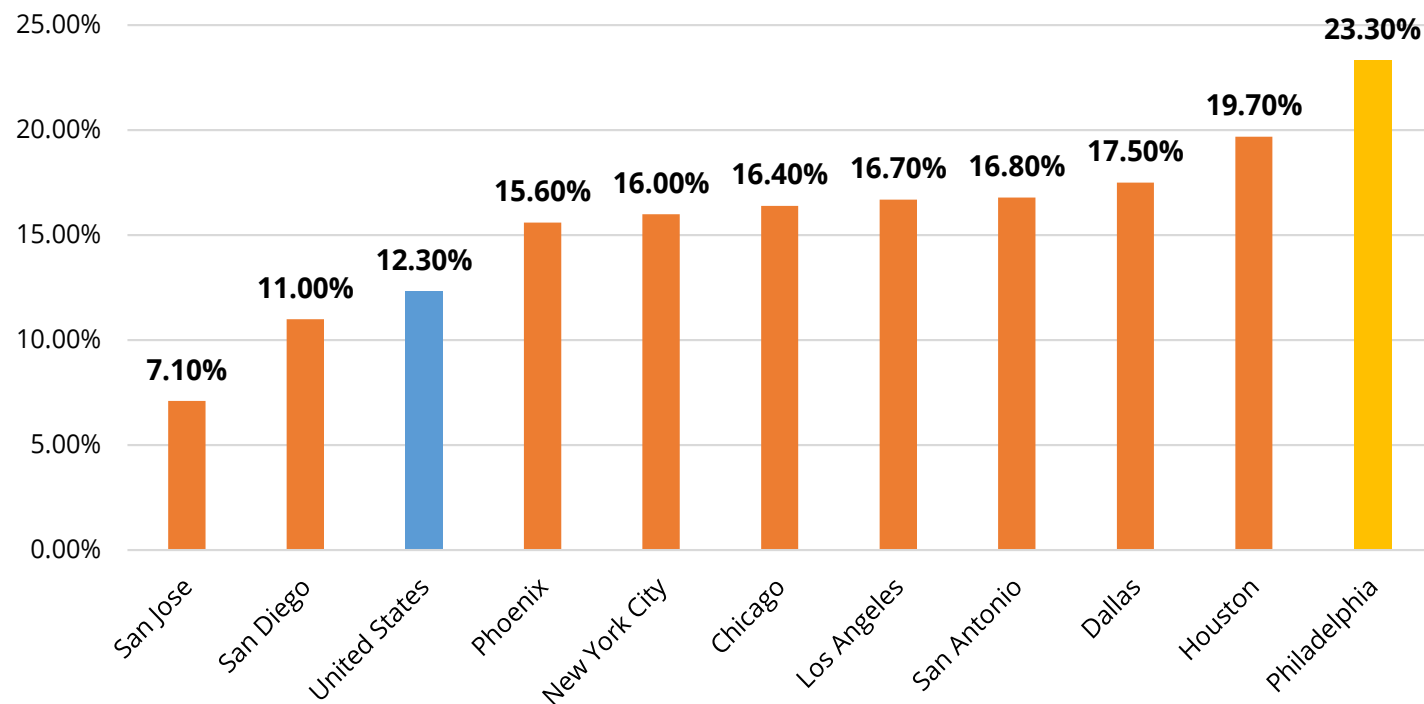


Chart 3: Poverty Rate of the 10 Most Populous U.S. Cities

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

Funding Source Codes – City Sources

City sources identified with the prefix “C” represent tax-supported funding. The prefix “X” represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- **CN, XN** – New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).
- **CT, XT** – Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2021 to FY2022.
- **CR, XR** – Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- **CA** – Pre-financed Loans are funds that the electorate or City Council has already authorized.
- **A** – Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).
- **Z** – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

Funding Source Codes – Non-City Sources

For the non-City funding sources listed below, the suffix “B” – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

- The suffix “**O**” – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.
- The suffix “**T**” represents funds for the same or equivalent project carried forward from FY2021 to FY2022.
- **FB, FO, FT** – Federal sources.
- **PB, PT** – Private sources.
- **SB, SO, ST** – State sources.
- **TB, TO, TT** – Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

Table 1: FY2022 Budget Year Funding By Department

	New City Tax-Supported Funds (\$ 000)	All Funding Sources (\$ 000)
ART MUSEUM	\$ 1,500	\$ 1,500
AVIATION	\$ 0	\$ 261,150
COMMERCE	\$ 22,000	\$ 198,852
FINANCE	\$ 4,050	\$ 106,250
FIRE	\$ 5,000	\$ 13,610
FLEET MANAGEMENT	\$ 12,000	\$ 44,609
FREE LIBRARY	\$ 2,000	\$ 7,270
HEALTH	\$ 1,500	\$ 103,998
MANAGING DIRECTOR'S OFFICE (MDO)	\$ 650	\$ 108,372
OFFICE OF HOMELESS SERVICES (OHS)	\$ 1,500	\$ 5,391
OFFICE OF SUSTAINABILITY (OOS)	\$ 250	\$ 1,220
OFFICE OF INNOVATION AND TECHNOLOGY (OIT)	\$ 31,000	\$ 88,161
PARKS AND RECREATION	\$ 25,450	\$ 217,236
POLICE	\$ 1,200	\$ 59,649
PRISONS	\$ 1,100	\$ 16,763
PUBLIC PROPERTY	\$ 13,700	\$ 58,716
RECORDS	\$ 0	\$ 375
STREETS	\$ 145,000	\$ 831,625
TRANSIT	\$ 3,498	\$ 203,903
WATER	\$ 0	\$ 918,232
ZOO	\$ 2,500	\$ 9,880
FY2022 TOTAL	\$ 273,898	\$ 3,256,762

TABLE 2: SOURCES OF FUNDS

		2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022-2027 \$x000
City Funds - Tax Supported								
CT	Carried Forward Loans	398,747						398,747
CR	Operating Revenue	189,871	11,250	11,250	11,250	11,250	11,250	246,121
CN	New Loans	273,898	169,785	168,855	170,987	170,696	161,143	1,115,364
CA	Prefinanced Loans	2,141						2,141
A	PICA Prefinanced Loans	19,287						19,287
subtotal		879,944	181,035	180,105	182,237	181,946	172,393	1,777,660
City Funds - Self Sustaining								
XT	Self Sustaining Carry Forward Loans	482,364						482,364
XR	Self Sustaining Operating Revenue	175,663	28,819	28,819	28,819	28,819	28,819	319,758
XN	Self Sustaining New Loans	462,550	632,516	702,697	528,659	694,022	723,242	3,743,686
subtotal		1,120,577	661,335	731,516	557,478	722,841	752,061	4,545,808
Other City Funds								
Z	Revolving Funds	30,000	30,000	17,500	17,500	17,500	17,500	130,000
Other Than City Funds								
TT	Carried Forward Other Gov't	30,706						30,706
TO	Other Governments Off Budget	1,852	1,782	2,011	2,131	1,873	1,400	11,049
TB	Other Government Agencies	2,600	2,100	100	100	100	100	5,100
ST	Carried Forward State	254,324						254,324
SO	State Off Budget	151,871	185,950	173,155	185,839	185,479	182,775	1,065,069
SB	State	44,450	44,585	49,088	48,132	46,179	43,210	275,644
PT	Carried Forward Private	97,269						97,269
PB	Private	18,470	9,463	5,594	5,634	5,680	3,997	48,838
FT	Carried Forward Federal	444,756						444,756
FO	Federal Off Budget	41,993	52,520	27,283	6,909	4,357	1,024	134,086
FB	Federal	133,950	90,311	123,041	104,394	101,715	97,121	650,532
TOTAL - ALL FUNDS		3,256,762	1,259,081	1,309,393	1,110,354	1,267,670	1,271,581	9,474,841

FY22 CAPITAL SOURCES OF FUNDS

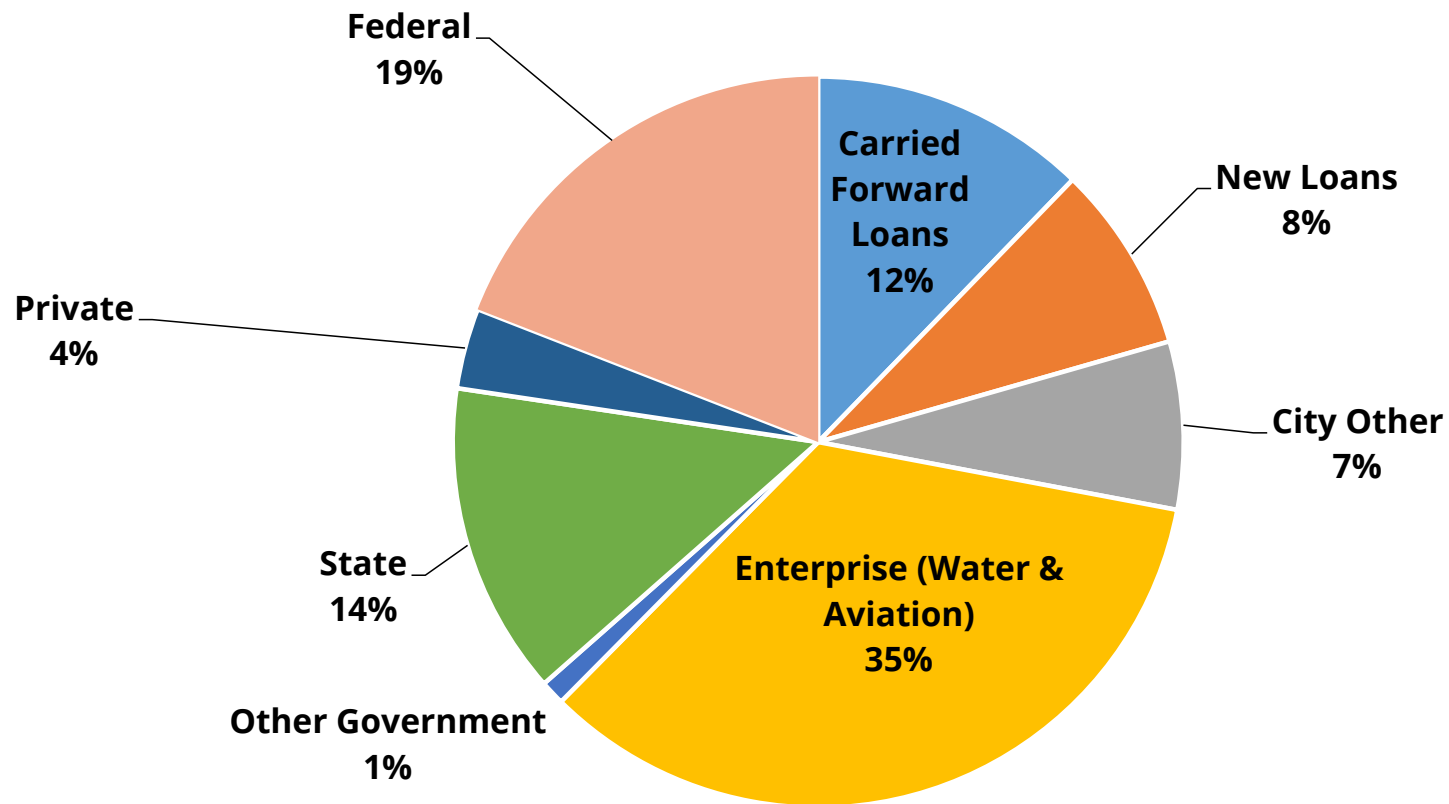


Chart 4 - All Sources FY22

Historical Funding Levels (CN Appropriations)

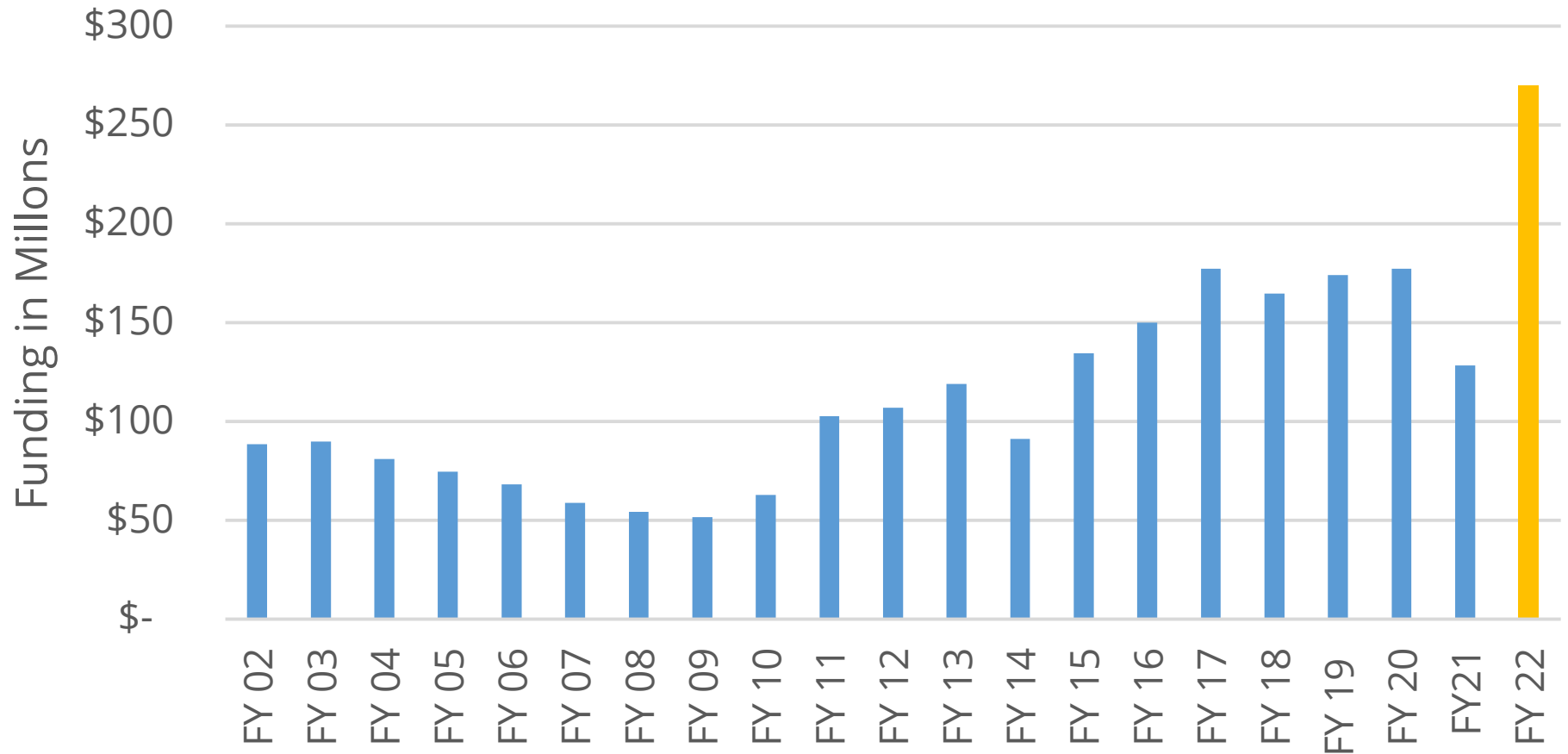


Chart 5 - Historical CN Amounts

DEPARTMENTAL

OVERVIEWS AND FUNDING SCHEDULES



ART MUSEUM



AVIATION



COMMERCE



FINANCE



FIRE



FLEET MANAGEMENT



FREE LIBRARY



HEALTH



MDO



OHS



OFFICE OF SUSTAINABILITY



OIT



PARKS & RECREATION



POLICE



PRISONS



PUBLIC PROPERTY



RECORDS



STREETS



TRANSIT



WATER



ZOO



ART MUSEUM



▲ **Mission:** The Philadelphia Museum of Art (PMA) - in partnership with the city, the region, and art museums around the globe-seeks to preserve, enhance, interpret, and extend the reach of its great collections in particular, and the visual arts in general, to an increasing and increasingly diverse audience as a source of delight, illumination and lifelong learning. The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.



Capital Budget Trends: Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$4.2 million over the past six years while the PMA undertook its Core Project. In recent years, City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for that initiative. The Core Project broke ground in January 2017 and is projected to be completed in 2021. More information can be found at

<http://www.philamuseum.org/ourfuture/>



CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program mainly supports the ongoing interior and exterior capital improvement projects not addressed by the Core Project as well as renovation projects at buildings outside the main PMA building.

ART MUSEUM

ART MUSEUM COMPLEX - CAPITAL

1 Philadelphia Museum of Art - Building Rehabilitation

1 Interior and Exterior Improvements

Make infrastructure improvements required for life safety and basic operations.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

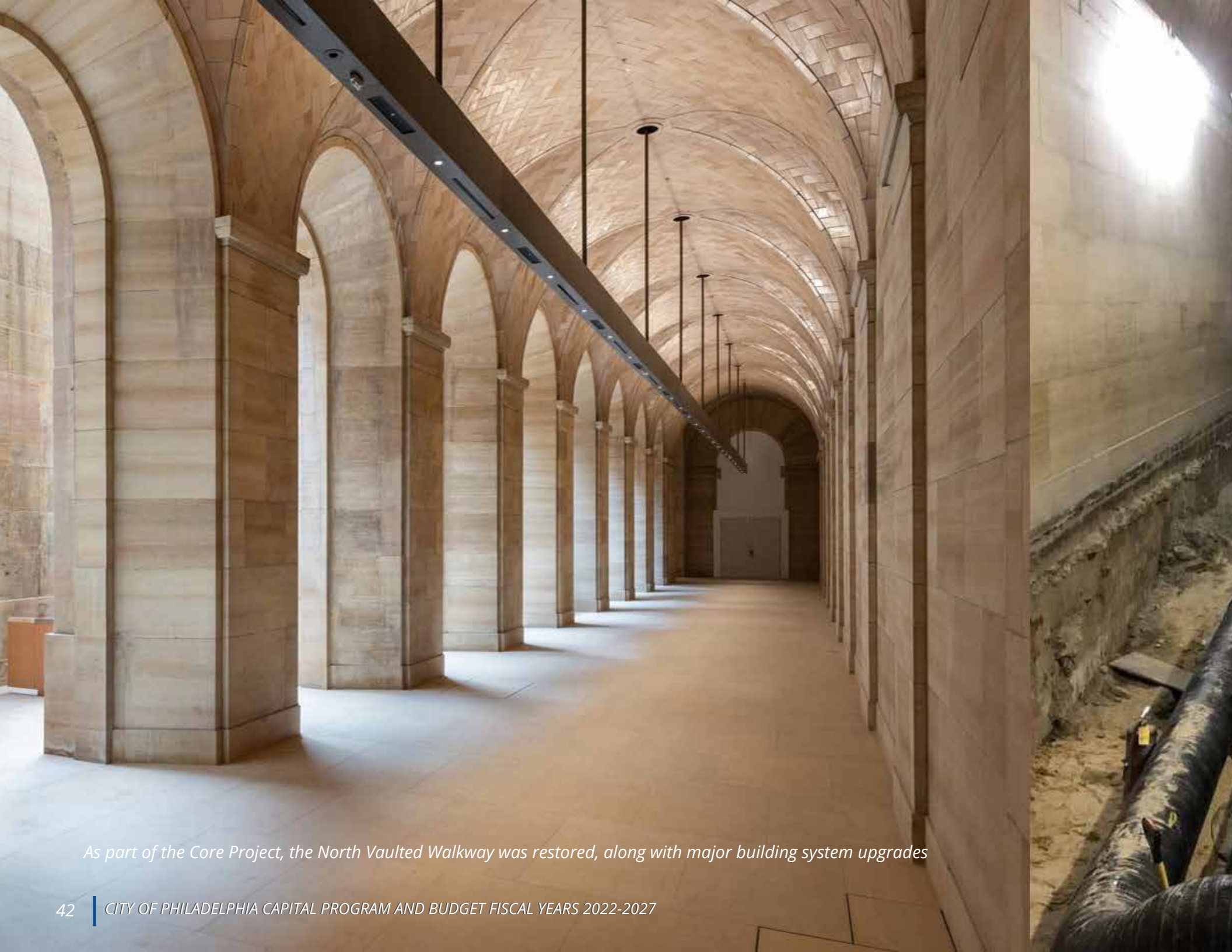
1,500 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,500 CN
1,500	1,000	1,000	1,000	1,000	1,000	6,500

Totals - ART MUSEUM COMPLEX - CAPITAL

1,500 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,500 CN
1,500	1,000	1,000	1,000	1,000	1,000	6,500

TOTALS - ART MUSEUM

1,500 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,500 CN
1,500	1,000	1,000	1,000	1,000	1,000	6,500



As part of the Core Project, the North Vaulted Walkway was restored, along with major building system upgrades





AVIATION

▲ **Mission:** “Proudly Connecting Philadelphia with the World!” The Division of Aviation (Division) is comprised of the Philadelphia International Airport (“PHL”) and the Northeast Philadelphia Airport (“PNE”). A self-sustaining entity, the Division operates without the use of local tax dollars while generating over \$16.8 billion of economic activity for the region. Travelers through our gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.



Capital Budget Trends: Aviation improvements are funded through self-sustaining funds, grants, and special-purpose Aviation-specific borrowing. The \$691 million in total funding shown for Aviation in the FY22-27 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport’s role as an economic engine. More information can be found at:

<http://cdp.phl.org/>





CAPITAL BUDGET PROJECTS

As with all airports in the United States, PHL has been acutely affected by interruptions in travel, unprecedented reductions in passenger volumes and flights, as well as by the broader economic slowdown resulting from the COVID-19 pandemic. During the pandemic, the Aviation continues to consider and implement cost-saving measures to mitigate the impact of reduced traffic on airport revenues.

Under the Coronavirus Aid, Relief, and Economic Security Act (the “CARES Act”), the Division was awarded CARES Act funds in the amount of \$116,281,943 for PHL and \$157,000 for PNE in fiscal year 2020. The CARES Act funds are being used to assist with paying portions of debt service and operating expenses in fiscal years 2020-2022. A second round of CARES funding (known as “Consolidated Appropriations Act, 2021”) is expected in fiscal year 2021 and the Division estimates it will receive approximately \$24 million.

Aviation appropriations for FY22 are organized into the following categories:

	Total Appropriations in FY22 (in thousands)
Airfield Area	\$71,100
Terminal Area	\$83,750
Outside Terminal Area (OTA)	\$25,300
Other Airport Services (including improvements to PNE)	\$16,000

Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL’s major air carriers, are instrumental in guiding the Division of Aviation as it continues progress on elements of PHL’s Capital Development Program.



Taxiway K reconstruction at Philadelphia International Airport (PHL) .

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

AVIATION

PHILADELPHIA INTERNATIONAL AIRPORT

2 Airfield Area

1 Airfield Area

This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport.

25,300 XN	8,985XN	9,296 XN	9,341 XN	9,430 XN	9,465 XN	71,817 XN
5,800 SB	2,060SB	2,131 SB	2,141 SB	2,162 SB	2,170 SB	16,464 SB
40,000 FB	14,205FB	14,698 FB	14,768 FB	14,909 FB	14,965 FB	113,545 FB
71,100	25,250	26,125	26,250	26,501	26,600	201,826

3 Terminal Area

1 Terminal Area

This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings

79,750 XN	19,150XN	20,235 XN	21,187 XN	22,044 XN	22,616 XN	184,982 XN
2,000 SB	480SB	507 SB	531 SB	553 SB	567 SB	4,638 SB
2,000 PB	480PB	507 PB	531 PB	553 PB	567 PB	4,638 PB
83,750	20,110	21,249	22,249	23,150	23,750	194,258

4 Outside Terminal Area (OTA)

1 Outside Terminal Area (OTA)

This program includes the Airport arrival and departure roadways, and areas on which a hotel, parking facilities, and car rental entities operate.

1,000 PB	1,013PB	1,017 PB	1,033 PB	1,057 PB	1,060 PB	6,180 PB
24,300 XN	24,607XN	24,708 XN	25,092 XN	25,693 XN	25,765 XN	150,165 XN
25,300	25,620	25,725	26,125	26,750	26,825	156,345

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

4A. Outside Terminal Area (OTA)-FY21

See description under line item 4.

65,000 XT	65,000 XT
65,000	65,000

5 Other Airport Services

1 Other Airport Services

This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects.

8,650 XN	5,474XN	5,758 XN	6,339 XN	6,555 XN	7,096 XN	39,872 XN
7,200 FB	4,556FB	4,793 FB	5,276 FB	5,456 FB	5,906 FB	33,187 FB
150 SB	95SB	100 SB	110 SB	114 SB	123 SB	692 SB
16,000	10,125	10,651	11,725	12,125	13,125	73,751

Totals - PHILADELPHIA INTERNATIONAL AIRPORT

47,200 FB	18,761 FB	19,491 FB	20,044 FB	20,365 FB	20,871 FB	146,732 FB
3,000 PB	1,493 PB	1,524 PB	1,564 PB	1,610 PB	1,627 PB	10,818 PB
7,950 SB	2,635 SB	2,738 SB	2,782 SB	2,829 SB	2,860 SB	21,794 SB
138,000 XN	58,216 XN	59,997 XN	61,959 XN	63,722 XN	64,942 XN	446,836 XN
65,000 XT						65,000 XT
261,150	81,105	83,750	86,349	88,526	90,300	691,180

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - AVIATION							
	47,200 FB	18,761 FB	19,491 FB	20,044 FB	20,365 FB	20,871 FB	146,732 FB
	3,000 PB	1,493 PB	1,524 PB	1,564 PB	1,610 PB	1,627 PB	10,818 PB
	7,950 SB	2,635 SB	2,738 SB	2,782 SB	2,829 SB	2,860 SB	21,794 SB
	138,000 XN	58,216 XN	59,997 XN	61,959 XN	63,722 XN	64,942 XN	446,836 XN
	65,000 XT						65,000 XT
	261,150	81,105	83,750	86,349	88,526	90,300	691,180



COMMERCE

▲ **Mission:** The Department of Commerce helps businesses—large and small—thrive in Philadelphia. In order to foster inclusive growth in the city, Commerce has programs and services to help spur entrepreneurship, grow small businesses and draw new companies to Philadelphia. Commerce contributes to equitable neighborhood revitalization by:

- Building vibrant commercial districts.
- Creating a strong talent pipeline for all Philadelphians to attain good, living-wage jobs.
- Increasing contracting opportunities for minority, women, and disabled-owned businesses.
- Supporting small businesses and improving their access to capital.
- Commerce also works to retain and attract new businesses, both domestically and internationally, elevating Philadelphia's global competitiveness and positioning Philadelphia's economy for long-term growth.



Capital Budget Trends: From FY16-FY21, an annual average of \$16.62 million in capital funds were budgeted for Commerce. Projects included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.





CAPITAL BUDGET PROJECTS

Commerce projects support Philadelphia2035 district plans and City-endorsed master plans, greenway plans, and corridor plans. Investments of new City tax-supported funds during FY22-27 will enhance public access to private and public development projects as well as leverage state, federal, and private funds.

Highlights include:

- \$20.1 million for investments during FY22-27 for Neighborhood Commercial Centers.
- \$5.5 million from FY22-24 to support public access in the East Market redevelopment.
- \$3 million under Industrial Development in FY22 –27 for improvements on Grays Ave. and Lindbergh Blvd. to implement recommendations of the Lower Schuylkill Master Plan.

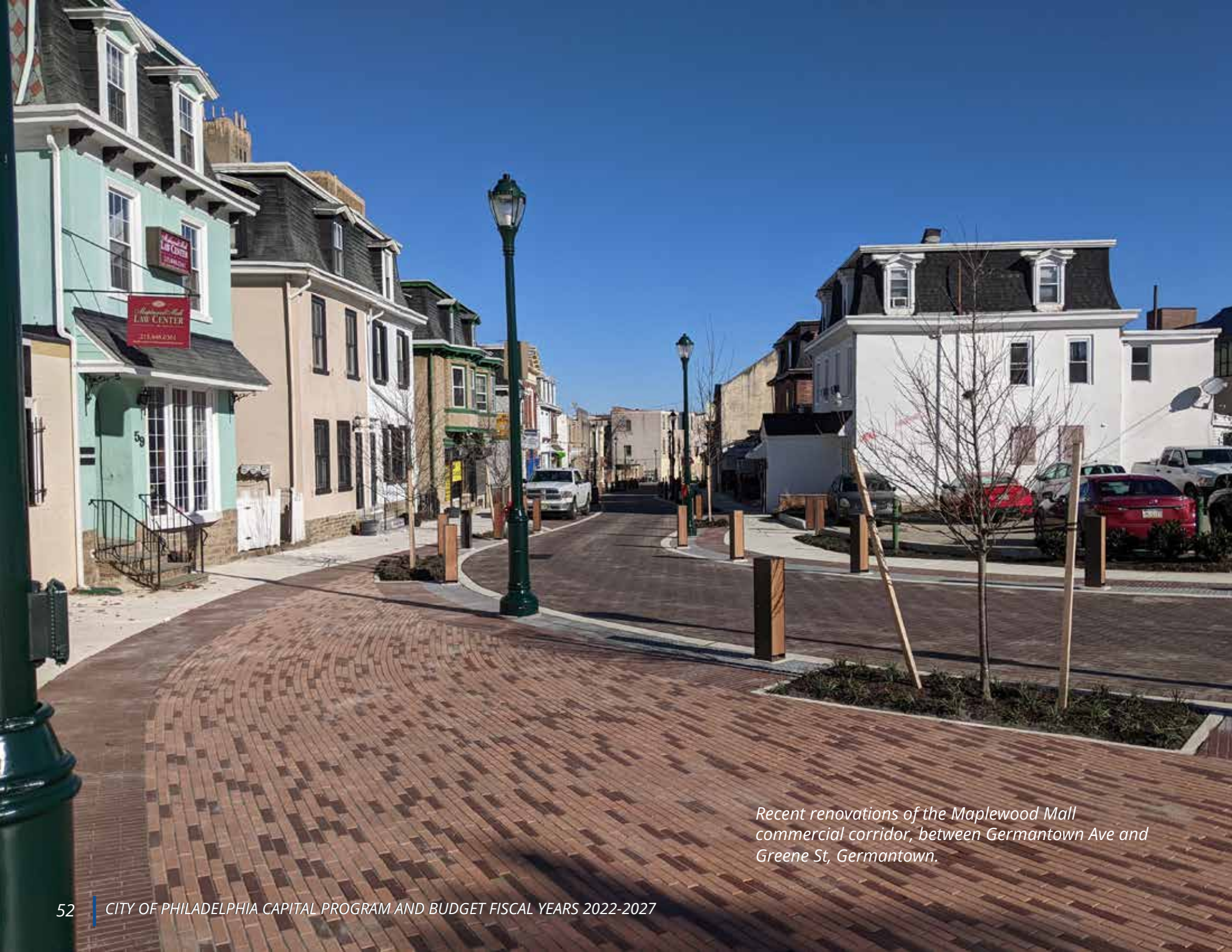
www.pidcphila.com/initiatives-projects/industrial-land-management

- \$60 million over FY22-27 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn's Landing. More information can be found at:

www.delawareriverwaterfront.com/

- \$7 million over FY22-23 toward completion of the Christian-to-Crescent segment of the Schuylkill River Trail. This project will complete the trail between Center City and Bartram's Garden. More information can be found at:

www.schuylkillbanks.org/projects/christian-crescent



Recent renovations of the Maplewood Mall commercial corridor, between Germantown Ave and Greene St, Germantown.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

COMMERCE

COMMERCIAL DEVELOPMENT

6 Neighborhood Commercial Centers - Site Improvements

1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment.	3,100 CN	2,500CN	2,500 CN	2,000 CN	5,000 CN	5,000 CN	20,100 CN
2 Market East Public Infrastructure Fund improvements to infrastructure in Market Street East area of Center City to support additional commercial, residential, and retail development.	2,000 CN	2,000CN	1,500 CN				5,500 CN
	5,100	4,500	4,000	2,000	5,000	5,000	25,600

6A. Neighborhood Commercial Centers - Site Improvements-FY21

See description under line item 6.	500 CT	500 CT
	500	500

6B. Neighborhood Commercial Centers - Site Improvements-FY20

See description under line item 6.	2,500 CR	2,500 CR
	2,500	2,500

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
6C. Neighborhood Commercial Centers - Site Improvements-FY19							
See description under line item 6.	1,857 CR						1,857 CR
	1,494 CT						1,494 CT
	3,351						3,351
6D. Neighborhood Commercial Centers - Site Improvements-FY17							
See description under line item 6.	11 CT						11 CT
	11						11
6E. Neighborhood Commercial Centers - Site Improvements-FY16							
See description under line item 6.	3,067 CT						3,067 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	8,256						8,256
6F. Neighborhood Commercial Centers - Site Improvements-FY15							
See description under line item 6.	1 CT						1 CT
	1						1
6G. Neighborhood Commercial Centers - Site Improvements-FY14							
See description under line item 6.	717 CT						717 CT
	717						717

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - COMMERCIAL DEVELOPMENT							
	5,100 CN	4,500 CN	4,000 CN	2,000 CN	5,000 CN	5,000 CN	25,600 CN
	4,357 CR						4,357 CR
	5,790 CT						5,790 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	20,436	4,500	4,000	2,000	5,000	5,000	40,936
INDUSTRIAL DEVELOPMENT							
7 Industrial Districts							
1 Lower Schuylkill River Industrial District Design, fabrication & installation of streetscape improvements to support development sites in the Innovation District portion of the Lower Schuylkill River.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	500	500	500	500	500	500	3,000
7A. Industrial Districts-FY21 See description under line item 7.	1,000 CT						1,000 CT
	1,000						1,000
7B. Industrial Districts-FY17 See description under line item 7.	800 FT						800 FT
	2,200 ST						2,200 ST
	3,000						3,000

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
7C. Industrial Districts-FY16							
See description under line item 7.	1,000 ST						1,000 ST
	1,000						1,000
8 Navy Yard Infrastructure Improvements							
1 Navy Yard Infrastructure Improvements					500 CN	1,000 CN	1,500 CN
Make infrastructure improvements in support of public and private development.							
					500	1,000	1,500
8A. Navy Yard Infrastructure Improvements-FY20							
See description under line item 8.	6,100 CT						6,100 CT
	6,100						6,100
8B. Navy Yard Infrastructure Improvements-FY17							
See description under line item 8.	3,900 FT						3,900 FT
	4,300 ST						4,300 ST
	8,200						8,200
9 Environmental Assessment/Remediation							
1 Environmental Assessment/Remediation					500 CN	500 CN	1,500 CN
Provide environmental assessment and remedial assistance to City properties with contamination issues.							
					500	500	1,500

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

10 PIDC Landbank Improvements, Engineering and Administration

1 Improvements, Engineering and Administration
Conduct engineering, architectural, and environmental studies related to land acquisition and development.

10,000 Z	10,000Z	7,500 Z	7,500 Z	7,500 Z	7,500 Z	50,000 Z
10,000	10,000	7,500	7,500	7,500	7,500	50,000

11 PIDC Landbank Acquisition & Improvements

1 Acquisition and Improvements
Purchase and improve industrial sites throughout Philadelphia.

20,000 Z	20,000Z	10,000 Z	10,000 Z	10,000 Z	10,000 Z	80,000 Z
20,000	20,000	10,000	10,000	10,000	10,000	80,000

Totals - INDUSTRIAL DEVELOPMENT

500 CN	500 CN	500 CN	1,000 CN	1,500 CN	2,000 CN	6,000 CN
7,100 CT						7,100 CT
4,700 FT						4,700 FT
7,500 ST						7,500 ST
30,000 Z	30,000 Z	17,500 Z	17,500 Z	17,500 Z	17,500 Z	130,000 Z
49,800	30,500	18,000	18,500	19,000	19,500	155,300

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
WATERFRONT IMPROVEMENTS							
12 Central Delaware River Waterfront							
1 Penn's Landing Improvements Make improvements to Penn's Landing.	9,000 CN	12,000CN	13,000 CN	21,000 CN	5,000 CN		60,000 CN
2 Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through construction, improvement, or acquisition of City assets.	1,500 CN	500CN	500 CN		1,500 CN	1,500 CN	5,500 CN
3 General Site Improvements Implement infrastructure and site improvements in support of public and private development.	1,500 CN	500CN	500 CN		1,000 CN	1,000 CN	4,500 CN
	12,000	13,000	14,000	21,000	7,500	2,500	70,000
12A. Central Delaware River Waterfront-FY17							
See description under line item 12.	5,110 PT						5,110 PT
	11,050 ST						11,050 ST
	16,160						16,160
12B. Central Delaware River Waterfront-FY16							
See description under line item 12.	25,000 FT						25,000 FT
	25,000						25,000

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
13 Schuylkill River Waterfront							
1 Schuylkill Riverfront Improvements Complement public and private reinvestment through capital improvements to the Schuylkill River Trail.	4,000 CN 1,000 SB	3,000CN 1,000SB	1,000 SB			1,000 CN	8,000 CN 3,000 SB
	5,000	4,000	1,000			1,000	11,000
13A. Schuylkill River Waterfront-FY21 See description under line item 13.	10,000 CT 3,500 PT 8,500 ST						10,000 CT 3,500 PT 8,500 ST
	22,000						22,000
13B. Schuylkill River Waterfront-FY20 See description under line item 13.	3,500 CR 2,000 CT 14,000 FT 1,000 ST						3,500 CR 2,000 CT 14,000 FT 1,000 ST
	20,500						20,500

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
13C. Schuylkill River Waterfront-FY19							
See description under line item 13.	4,000 PT						4,000 PT
	1,000 ST						1,000 ST
	5,000						5,000
13D. Schuylkill River Waterfront-FY17							
See description under line item 13.	4,500 FT						4,500 FT
	12,050 ST						12,050 ST
	16,550						16,550
13E. Schuylkill River Waterfront-FY16							
See description under line item 13.	500 FT						500 FT
	1,000 ST						1,000 ST
	1,500						1,500
14 North Delaware River Waterfront							
1 North Delaware River Waterfront							
Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway.	400 CN		500 CN		500 CN	1,000 CN	2,400 CN
	400		500		500	1,000	2,400

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
14A. North Delaware River Waterfront-FY17							
See description under line item 14.	2,470 FT						2,470 FT
	350 PT						350 PT
	600 ST						600 ST
	3,420						3,420
14B. North Delaware River Waterfront-FY16							
See description under line item 14.	500 FT						500 FT
	350 ST						350 ST
	850						850
14C. North Delaware River Waterfront-FY15							
See description under line item 14.	236 FT						236 FT
	236						236
Totals - WATERFRONT IMPROVEMENTS							
	16,400 CN	16,000 CN	14,500 CN	21,000 CN	8,000 CN	4,500 CN	80,400 CN
	3,500 CR						3,500 CR
	12,000 CT						12,000 CT
	47,206 FT						47,206 FT
	12,960 PT						12,960 PT
	1,000 SB	1,000 SB	1,000 SB				3,000 SB
	35,550 ST						35,550 ST
	128,616	17,000	15,500	21,000	8,000	4,500	194,616

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - COMMERCE							
	22,000 CN	21,000 CN	19,000 CN	24,000 CN	14,500 CN	11,500 CN	112,000 CN
	7,857 CR						7,857 CR
	24,890 CT						24,890 CT
	51,906 FT						51,906 FT
	14,810 PT						14,810 PT
	1,000 SB	1,000 SB	1,000 SB				3,000 SB
	46,389 ST						46,389 ST
	30,000 Z	30,000 Z	17,500 Z	17,500 Z	17,500 Z	17,500 Z	130,000 Z
	198,852	52,000	37,500	41,500	32,000	29,000	390,852



FINANCE

▲ **Mission:** The Office of the Director of Finance (Finance) is charged with overseeing the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City's budget and financial management programs; and recording and accounting all City financial activities. Finance administers the City's payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.



Capital Budget Trends: Capital funds listed under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. From FY16-21 the annual average was approximately \$5.8 million in capital funding. Additionally the voting machine replacement project was funded with PayGo Funds under the Finance Department in FY20 and the project was completed in FY21.

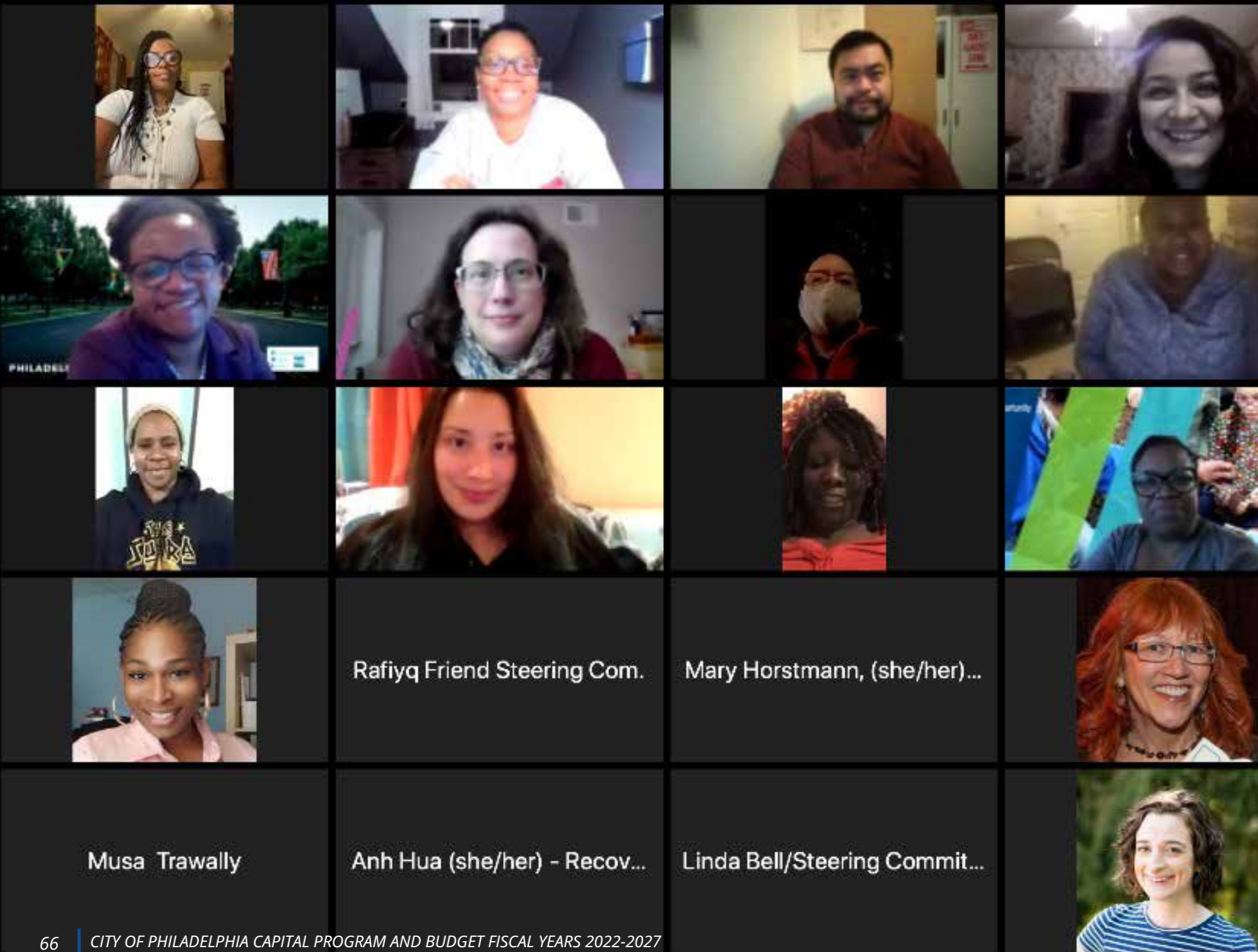




CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program includes two projects under Finance.

- Improvements to Facilities – Administration ITEF – Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total programmed amount is \$6.5 million for FY22 through FY27.
- In FY21 the Budget Office in partnership with the Philadelphia City Planning Commission launched its first Participatory Budgeting Initiative. This program allows residents to directly participate in the capital budget process by allowing them to propose and vote on projects of their choosing. One million dollars in funding was aside in FY21 and another \$1million is proposed as part of the FY22 Capital Budget. The participatory budgeting initiative is led by a steering committee with internal and external stakeholders. External participants submitted applications to participate on the steering committee. Over 800 applications were received and 20 external members were selected.
- City Council ITEF - City Council Districts 1 through 10 are appropriated \$255,000 each per year, for a total of \$15.3 million over the six-year Capital Program, to be used at District Councilmembers' discretion for Improvements to Existing Facilities within the Capital Guidelines. City Council Districts 1-10 also have ITEF appropriations under Parks and Recreation.



Rafiyq Friend Steering Com.

Mary Horstmann, (she/her)...

Musa Trawally

Anh Hua (she/her) - Recov...

Linda Bell/Steering Commit...



Participatory Budget virtual meeting with residents and City staff to enable resident input in capital budgeting.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

FINANCE

CAPITAL PROJECTS

15 Improvements to Facilities

1 Administration - ITEF

Fund critical renovations and other improvements to City-owned facilities.

5,000 CR						5,000 CR
1,500 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,500 CN
25,000 FB						25,000 FB
15,000 A						15,000 A
46,500	1,000	1,000	1,000	1,000	1,000	51,500

15A. Improvements to Facilities-FY21

See description under line item 15.

6,000 CR	6,000 CR
500 CT	500 CT
6,500	6,500

15B. Improvements to Facilities-FY20

See description under line item 15.

12,417 CR	12,417 CR
1,000 CT	1,000 CT
13,417	13,417

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
15C. Improvements to Facilities-FY19							
See description under line item 15.	2,933 CR						2,933 CR
	1,647 CT						1,647 CT
	2,047 PT						2,047 PT
	219 TT						219 TT
	<u>6,846</u>						<u>6,846</u>
15D. Improvements to Facilities-FY18							
See description under line item 15.	1,343 CT						1,343 CT
	<u>1,343</u>						<u>1,343</u>
15E. Improvements to Facilities-FY17							
See description under line item 15.	1,112 CT						1,112 CT
	<u>1,112</u>						<u>1,112</u>
15F. Improvements to Facilities-FY16							
See description under line item 15.	500 CT						500 CT
	<u>500</u>						<u>500</u>
15G. Improvements to Facilities-FY15							
See description under line item 15.	359 CT						359 CT
	<u>359</u>						<u>359</u>

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
15H. Improvements to Facilities-FY14							
See description under line item 15.	140 CT						140 CT
	140						140
16 City Council - ITEF CD1							
1 City Council - ITEF CD1	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.							
	255	255	255	255	255	255	1,530
16A. City Council - ITEF CD1-FY21							
See description under line item 16.	255 CT						255 CT
	255						255
16B. City Council - ITEF CD1-FY20							
See description under line item 16.	510 CT						510 CT
	510						510
16C. City Council - ITEF CD1-FY19							
See description under line item 16.	300 CT						300 CT
	300						300

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
16D. City Council - ITEF CD1-FY18							
See description under line item 16.	35 CT						35 CT
	35						35
16E. City Council - ITEF CD1-FY17							
See description under line item 16.	210 CT						210 CT
	210						210
16F. City Council - ITEF CD1-FY16							
See description under line item 16.	27 CT						27 CT
	27						27
16G. City Council - ITEF CD1-FY15							
See description under line item 16.	45 CT						45 CT
	45						45
16H. City Council - ITEF CD1-FY14							
See description under line item 16.	10 CT						10 CT
	10						10
16I. City Council - ITEF CD1-FY13							
See description under line item 16.	2 CT						2 CT
	2						2

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
17 City Council - ITEF CD2							
1 City Council - ITEF CD2 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530
17A. City Council - ITEF CD2-FY21 See description under line item 17.	255 CT						255 CT
	255						255
17B. City Council - ITEF CD2-FY20 See description under line item 17.	511 CT						511 CT
	511						511
17C. City Council - ITEF CD2-FY19 See description under line item 17.	330 CT						330 CT
	330						330
17D. City Council - ITEF CD2-FY18 See description under line item 17.	81 CT						81 CT
	81						81

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
17E. City Council - ITEF CD2-FY17							
See description under line item 17.	72 CT						72 CT
	72						72
17F. City Council - ITEF CD2-FY16							
See description under line item 17.	19 CT						19 CT
	19						19
17G. City Council - ITEF CD2-FY15							
See description under line item 17.	227 CT						227 CT
	227						227
17H. City Council - ITEF CD2-FY14							
See description under line item 17.	127 CT						127 CT
	127						127
17I. City Council - ITEF CD2-FY13							
See description under line item 17.	9 CT						9 CT
	9						9
17J. City Council - ITEF CD2-FY12							
See description under line item 17.	41 CT						41 CT
	41						41

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
17K. City Council - ITEF CD2-FY11							
See description under line item 17.	142 CT						142 CT
	142						142
17L. City Council - ITEF CD2-FY10							
See description under line item 17.	1 CT						1 CT
	1						1
18 City Council - ITEF CD3							
1 City Council - ITEF CD3							
Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530
18A. City Council - ITEF CD3-FY21							
See description under line item 18.	255 CT						255 CT
	255						255
18B. City Council - ITEF CD3-FY20							
See description under line item 18.	510 CT						510 CT
	510						510

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
18C. City Council - ITEF CD3-FY19							
See description under line item 18.	510 CT						510 CT
	510						510
18D. City Council - ITEF CD3-FY18							
See description under line item 18.	510 CT						510 CT
	510						510
18E. City Council - ITEF CD3-FY17							
See description under line item 18.	410 CT						410 CT
	410						410
18F. City Council - ITEF CD3-FY16							
See description under line item 18.	410 CT						410 CT
	410						410
18G. City Council - ITEF CD3-FY15							
See description under line item 18.	411 CT						411 CT
	411						411
18H. City Council - ITEF CD3-FY14							
See description under line item 18.	411 CT						411 CT
	411						411

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
18I. City Council - ITEF CD3-FY13							
See description under line item 18.	152 CT						152 CT
	152						152
18J. City Council - ITEF CD3-FY12							
See description under line item 18.	9 CT						9 CT
	9						9
19 City Council - ITEF CD4							
1 City Council - ITEF CD4							
Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530
19A. City Council - ITEF CD4-FY21							
See description under line item 19.	255 CT						255 CT
	255						255
19B. City Council - ITEF CD4-FY20							
See description under line item 19.	1 CT						1 CT
	65 TT						65 TT
	66						66

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
19C. City Council - ITEF CD4-FY19							
See description under line item 19.	155 CT						155 CT
	155						155
19D. City Council - ITEF CD4-FY18							
See description under line item 19.	84 CT						84 CT
	84						84
19E. City Council - ITEF CD4-FY17							
See description under line item 19.	114 CT						114 CT
	114						114
19F. City Council - ITEF CD4-FY16							
See description under line item 19.	38 CT						38 CT
	38						38
19G. City Council - ITEF CD4-FY15							
See description under line item 19.	121 CT						121 CT
	121						121
19H. City Council - ITEF CD4-FY14							
See description under line item 19.	159 CT						159 CT
	159						159

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
19I. City Council - ITEF CD4-FY13							
See description under line item 19.	27 CT						27 CT
	27						27
19J. City Council - ITEF CD4-FY00							
See description under line item 19.	70 CT						70 CT
	70						70
20 City Council - ITEF CD5							
1 City Council - ITEF CD5	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	255	255	255	255	255	1,530
20A. City Council - ITEF CD5-FY21							
See description under line item 20.	255 CT						255 CT
	255						255
20B. City Council - ITEF CD5-FY20							
See description under line item 20.	510 CT						510 CT
	510						510

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
20C. City Council - ITEF CD5-FY19							
See description under line item 20.	1,500 CR						1,500 CR
	510 CT						510 CT
	2,010						2,010
20D. City Council - ITEF CD5-FY18							
See description under line item 20.	510 CT						510 CT
	510						510
20E. City Council - ITEF CD5-FY17							
See description under line item 20.	410 CT						410 CT
	410						410
20F. City Council - ITEF CD5-FY16							
See description under line item 20.	410 CT						410 CT
	410						410
20G. City Council - ITEF CD5-FY15							
See description under line item 20.	208 CT						208 CT
	208						208
20H. City Council - ITEF CD5-FY14							
See description under line item 20.	340 CT						340 CT
	340						340

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
20I. City Council - ITEF CD5-FY13							
See description under line item 20.	410 CT						410 CT
	410						410
20J. City Council - ITEF CD5-FY12							
See description under line item 20.	210 CT						210 CT
	210						210
20K. City Council - ITEF CD5-FY11							
See description under line item 20.	41 CT						41 CT
	41						41
20L. City Council - ITEF CD5-FY10							
See description under line item 20.	1 CT						1 CT
	1						1
21 City Council - ITEF CD6							
1 City Council - ITEF CD6	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	255	255	255	255	255	1,530

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
21A. City Council - ITEF CD6-FY21							
See description under line item 21.	255 CT						255 CT
	255						255
21B. City Council - ITEF CD6-FY20							
See description under line item 21.	510 CT						510 CT
	510						510
21C. City Council - ITEF CD6-FY19							
See description under line item 21.	510 CT						510 CT
	510						510
21D. City Council - ITEF CD6-FY18							
See description under line item 21.	344 CT						344 CT
	344						344
21E. City Council - ITEF CD6-FY17							
See description under line item 21.	388 CT						388 CT
	388						388
21F. City Council - ITEF CD6-FY16							
See description under line item 21.	33 CT						33 CT
	33						33

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
21G. City Council - ITEF CD6-FY15							
See description under line item 21.	1 CT						1 CT
	1						1
21H. City Council - ITEF CD6-FY14							
See description under line item 21.	92 CT						92 CT
	92						92
21I. City Council - ITEF CD6-FY13							
See description under line item 21.	1 CT						1 CT
	1						1
21J. City Council - ITEF CD6-FY12							
See description under line item 21.	45 CT						45 CT
	45						45
21K. City Council - ITEF CD6-FY10							
See description under line item 21.	65 CT						65 CT
	65						65
21L. City Council - ITEF CD6-FY09							
See description under line item 21.	15 CT						15 CT
	15						15

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
22 City Council - ITEF CD7							
1 City Council - ITEF CD7 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530
22A. City Council - ITEF CD7-FY21 See description under line item 22.	255 CT						255 CT
	255						255
22B. City Council - ITEF CD7-FY20 See description under line item 22.	510 CT						510 CT
	510						510
22C. City Council - ITEF CD7-FY19 See description under line item 22.	511 CT						511 CT
	511						511
22D. City Council - ITEF CD7-FY18 See description under line item 22.	511 CT						511 CT
	511						511

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
22E. City Council - ITEF CD7-FY17							
See description under line item 22.	410 CT						410 CT
	410						410
22F. City Council - ITEF CD7-FY16							
See description under line item 22.	22 CT						22 CT
	22						22
22G. City Council - ITEF CD7-FY15							
See description under line item 22.	4 CT						4 CT
	4						4
22H. City Council - ITEF CD7-FY14							
See description under line item 22.	79 CT						79 CT
	79						79
22I. City Council - ITEF CD7-FY13							
See description under line item 22.	3 CT						3 CT
	3						3
22J. City Council - ITEF CD7-FY12							
See description under line item 22.	2 CT						2 CT
	2						2

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
22K. City Council - ITEF CD7-FY11							
See description under line item 22.	15 CT						15 CT
	15						15
22L. City Council - ITEF CD7-FY09							
See description under line item 22.	1 CT						1 CT
	1						1
23 City Council - ITEF CD8							
1 City Council - ITEF CD8	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	255	255	255	255	255	1,530
23A. City Council - ITEF CD8-FY21							
See description under line item 23.	255 CT						255 CT
	255						255
23B. City Council - ITEF CD8-FY20							
See description under line item 23.	510 CT						510 CT
	510						510

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
23C. City Council - ITEF CD8-FY19							
See description under line item 23.	510 CT						510 CT
	510						510
23D. City Council - ITEF CD8-FY18							
See description under line item 23.	510 CT						510 CT
	510						510
23E. City Council - ITEF CD8-FY17							
See description under line item 23.	411 CT						411 CT
	411						411
23F. City Council - ITEF CD8-FY16							
See description under line item 23.	37 CT						37 CT
	37						37
23G. City Council - ITEF CD8-FY15							
See description under line item 23.	242 CT						242 CT
	242						242
23H. City Council - ITEF CD8-FY14							
See description under line item 23.	409 CT						409 CT
	409						409

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
23I. City Council - ITEF CD8-FY13							
See description under line item 23.	379 CT						379 CT
	379						379
23J. City Council - ITEF CD8-FY12							
See description under line item 23.	1 CT						1 CT
	1						1
23K. City Council - ITEF CD8-FY11							
See description under line item 23.	86 CT						86 CT
	86						86
23L. City Council - ITEF CD8-FY10							
See description under line item 23.	21 CT						21 CT
	21						21
23M. City Council - ITEF CD8-FY09							
See description under line item 23.	32 CT						32 CT
	32						32
23N. City Council - ITEF CD8-FY06							
See description under line item 23.	2 CT						2 CT
	2						2

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
24 City Council - ITEF CD9							
1 City Council - ITEF CD9 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530
24A. City Council - ITEF CD9-FY21 See description under line item 24.	255 CT						255 CT
	255						255
24B. City Council - ITEF CD9-FY20 See description under line item 24.	510 CT						510 CT
	510						510
24C. City Council - ITEF CD9-FY19 See description under line item 24.	510 CT						510 CT
	510						510
24D. City Council - ITEF CD9-FY18 See description under line item 24.	510 CT						510 CT
	510						510

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
24E. City Council - ITEF CD9-FY17							
See description under line item 24.	410 CT						410 CT
	410						410
24F. City Council - ITEF CD9-FY16							
See description under line item 24.	410 CT						410 CT
	410						410
24G. City Council - ITEF CD9-FY15							
See description under line item 24.	394 CT						394 CT
	394						394
24H. City Council - ITEF CD9-FY14							
See description under line item 24.	23 CT						23 CT
	23						23
24I. City Council - ITEF CD9-FY11							
See description under line item 24.	1 CT						1 CT
	1						1

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
25 City Council - ITEF CD10							
1 City Council - ITEF CD10 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530
25A. City Council - ITEF CD10-FY21 See description under line item 25.	255 CT						255 CT
	255						255
25B. City Council - ITEF CD10-FY20 See description under line item 25.	510 CT						510 CT
	510						510
25C. City Council - ITEF CD10-FY19 See description under line item 25.	510 CT						510 CT
	510						510
25D. City Council - ITEF CD10-FY18 See description under line item 25.	510 CT						510 CT
	510						510

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
25E. City Council - ITEF CD10-FY17							
See description under line item 25.	410 CT						410 CT
	410						410
25F. City Council - ITEF CD10-FY16							
See description under line item 25.	373 CT						373 CT
	373						373
25G. City Council - ITEF CD10-FY15							
See description under line item 25.	6 CT						6 CT
	6						6
25H. City Council - ITEF CD10-FY13							
See description under line item 25.	77 CT						77 CT
	77						77
25I. City Council - ITEF CD10-FY12							
See description under line item 25.	2 CT						2 CT
	2						2
25J. City Council - ITEF CD10-FY11							
See description under line item 25.	71 CT						71 CT
	71						71

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
25K. City Council - ITEF CD10-FY06							
See description under line item 25.	45 CT						45 CT
	45						45
25L. City Council - ITEF CD10-FY03							
See description under line item 25.	3 CT						3 CT
	3						3
Totals - CAPITAL PROJECTS							
	15,000 A						15,000 A
	4,050 CN	3,550 CN	3,550 CN	3,550 CN	3,550 CN	3,550 CN	21,800 CN
	27,850 CR						27,850 CR
	32,019 CT						32,019 CT
	25,000 FB						25,000 FB
	2,047 PT						2,047 PT
	284 TT						284 TT
	106,250	3,550	3,550	3,550	3,550	3,550	124,000

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - FINANCE							
15,000 A							15,000 A
4,050 CN	3,550 CN	3,550 CN	3,550 CN	3,550 CN	3,550 CN	3,550 CN	21,800 CN
27,850 CR							27,850 CR
32,019 CT							32,019 CT
25,000 FB							25,000 FB
2,047 PT							2,047 PT
284 TT							284 TT
	106,250	3,550	3,550	3,550	3,550	3,550	124,000

▲ **Mission:** The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive all-hazard prevention, risk reduction and emergency response, and to ensure the health and safety of the PFD's members. The PFD provides direct services to residents by combating fires, responding to medical emergencies, investigating cause and origin of fires, enforcing conformity with the Fire Code, and educating Philadelphians on safety and prevention. More information about the Fire Department can be found here:

www.phila.gov/departments/philadelphia-fire-department/

FIRE



Capital Budget Trends: The average annual City tax-supported capital budget for Fire Department facilities from FY16 through FY21 was \$4.18 million.



CAPITAL BUDGET PROJECTS

During FY22-27, a total of \$29.5 million of City tax-supported funding (CN) is programmed for PFD facilities. In the FY22 Capital Budget, \$5 million of new tax-supported funds are budgeted for health and safety improvement, MEP improvements, and exterior and structural improvements. In subsequent years, \$24.5 million is allocated to address needs identified in the Public Safety Facilities Master Plan (2018).

Over the six-year FY22-27 capital program, funding is provided under the Office of Fleet Management (OFM) for the purchase of specialized apparatus for the Fire Department, including engines, pumpers, ladders and ambulances for Emergency Medical Services (EMS).



New concrete apron for Fire Department apparatus at Engine 20 in Chinatown.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

FIRE

FIRE FACILITIES

26 Fire Department Interior and Exterior Renovations

1 Fire Facilities - Exterior renovation Exterior renovations	100 CN	50CN	50 CN	50 CN	50 CN	50 CN	350 CN
2 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations.	500 CN	100CN	50 CN	50 CN	50 CN	50 CN	800 CN
3 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements.	1,150 CN	50CN	50 CN	50 CN	50 CN	50 CN	1,400 CN
4 Fire Facilities: Mechanical, Electrical, and Plumbing Mechanical, electrical, and plumbing improvements	500 CN	50CN	50 CN	50 CN	50 CN	50 CN	750 CN
5 Fire Protection Systems Installation of fire protection system	100 CN	50CN	50 CN	50 CN	50 CN	50 CN	350 CN
6 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work.	500 CN	50CN	50 CN	50 CN	50 CN	50 CN	750 CN
7 Roof Replacements Design and construct roof replacements.	500 CN	50CN	50 CN	50 CN	50 CN	50 CN	750 CN

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
8 Structural Renovations Structural Renovations	100 CN	50CN	50 CN	50 CN	50 CN	50 CN	350 CN
9 Health and Safety Improvements Health and Safety Improvements	100 CN	50CN	50 CN	50 CN	50 CN	50 CN	350 CN
10 Holistic Fire Facility Improvements Design and construct holistic improvements to Fire Engines.	1,450 CN	4,000CN	4,550 CN	4,550 CN	4,550 CN	4,550 CN	23,650 CN
	5,000	4,500	5,000	5,000	5,000	5,000	29,500
26A. Fire Department Interior and Exterior Renovations-FY21 See description under line item 26.	4,000 CT						4,000 CT
	4,000						4,000
26B. Fire Department Interior and Exterior Renovations-FY20 See description under line item 26.	215 CR						215 CR
	1,947 CT						1,947 CT
	2,162						2,162
26C. Fire Department Interior and Exterior Renovations-FY19 See description under line item 26.	697 A						697 A
	360 CT						360 CT
	1,057						1,057

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
26D. Fire Department Interior and Exterior Renovations-FY18							
See description under line item 26.	1,099 CT						1,099 CT
	1,099						1,099
26E. Fire Department Interior and Exterior Renovations-FY17							
See description under line item 26.	246 CT						246 CT
	246						246
26F. Fire Department Interior and Exterior Renovations-FY16							
See description under line item 26.	13 CT						13 CT
	13						13
26G. Fire Department Interior and Exterior Renovations-FY15							
See description under line item 26.	33 CT						33 CT
	33						33
Totals - FIRE FACILITIES							
	697 A						697 A
	5,000 CN	4,500 CN	5,000 CN	5,000 CN	5,000 CN	5,000 CN	29,500 CN
	215 CR						215 CR
	7,698 CT						7,698 CT
	13,610	4,500	5,000	5,000	5,000	5,000	38,110

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - FIRE							
697 A							697 A
5,000 CN		4,500 CN	5,000 CN	5,000 CN	5,000 CN	5,000 CN	29,500 CN
215 CR							215 CR
7,698 CT							7,698 CT
	13,610	4,500	5,000	5,000	5,000	5,000	38,110



FLEET MANAGEMENT

▲ **Mission:** The Office of Fleet Management (OFM) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. OFM is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. OFM also fuels City vehicles, as well as vehicles for quasi-city agencies (including the School District of Philadelphia), through its department-operated fuel stations. OFM maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, OFM makes sure City employees have the vehicles they need to do their jobs. OFM's efforts help City services operate efficiently and drive the City forward. More information can be found at:

www.phila.gov/departments/office-of-fleet-management/



Capital Budget Trends: From FY16-FY21, an annual average of \$16.57 million in capital funds were budgeted for OFM. Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to OFM facilities and fuel sites. Additionally Fleet has received Operating Revenue Funding in FY19 and FY20 to supplement their general obligation funding in those years.





CAPITAL BUDGET PROJECTS

In FY22 through FY27, \$72 million is programmed for new capital-eligible vehicles and equipment. Three million dollars is programmed for OFM's ongoing program to improve operational efficiency and environmental compliance by replacing automotive fuel tanks and dispensing systems, and \$5.5 million in funding is programmed for improvements to OFM shops and yards.

As part of the City's overall efforts to reduce fuel costs and use cleaner sources of energy, OFM is purchasing more fuel-efficient vehicles, developing a compressed natural gas (CNG) fueling facility in Southwest Philadelphia, and expanding the City's fleet of electric vehicles. The City's Office of Sustainability is also working with OFM to create a municipal clean fleet plan as part of the Bloomberg American Cities Climate Challenge.



New trash compactor fueled by compressed natural gas (CNG).

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

FLEET MANAGEMENT

CAPITAL PROJECTS

27 Fleet Management Facilities

1 Interior and Exterior Improvements

Perform various interior and exterior improvements, including HVAC and equipment improvements at various Fleet Management garages.

500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
500	500	500	500	500	500	3,000

27A. Fleet Management Facilities-FY21

See description under line item 27.

1,000 CT	1,000 CT
1,000	1,000

27B. Fleet Management Facilities-FY19

See description under line item 27.

81 CT	81 CT
81	81

27C. Fleet Management Facilities-FY18

See description under line item 27.

460 CT	460 CT
460	460

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
28 Fuel Tank Replacement							
1 Fuel Tank Replacement Replace automotive fuel tanks and piping.	500 CN	500CN	1,000 CN	500 CN	500 CN	500 CN	3,500 CN
2 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
3 Fuel Dispensing & Monitoring Replace fuel dispensing systems with more efficient and improved monitoring technology.		500CN		500 CN	500 CN	500 CN	2,000 CN
	1,000	1,500	1,500	1,500	1,500	1,500	8,500
28A. Fuel Tank Replacement-FY21 See description under line item 28.	1,450 CT						1,450 CT
	1,450						1,450
28B. Fuel Tank Replacement-FY20 See description under line item 28.	1,500 CR						1,500 CR
	579 CT						579 CT
	2,079						2,079

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
28C. Fuel Tank Replacement-FY19							
See description under line item 28.	111 CT						111 CT
	111						111
28D. Fuel Tank Replacement-FY17							
See description under line item 28.	134 CT						134 CT
	134						134
29 Vehicle Purchases							
1 Vehicles: Various Departments							
Purchase specialty vehicles used as equipment for various departments.	10,500 CN	10,000CN	10,000 CN	10,000 CN	10,000 CN	10,000 CN	60,500 CN
	10,500	10,000	10,000	10,000	10,000	10,000	60,500
29A. Vehicle Purchases-FY21							
See description under line item 29.	4,250 CT						4,250 CT
	4,250						4,250
29B. Vehicle Purchases-FY20							
See description under line item 29.	8,219 CR						8,219 CR
	143 CT						143 CT
	5,000 ST						5,000 ST
	13,362						13,362

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
29C. Vehicle Purchases-FY19							
See description under line item 29.	3,074 CR						3,074 CR
	2,224 FT						2,224 FT
	2,000 ST						2,000 ST
	<hr/>						
	7,298						7,298
<hr/>							
29D. Vehicle Purchases-FY18							
See description under line item 29.	384 FT						384 FT
	2,000 TT						2,000 TT
	<hr/>						
	2,384						2,384
<hr/>							
Totals - CAPITAL PROJECTS							
	12,000 CN	12,000 CN	12,000 CN	12,000 CN	12,000 CN	12,000 CN	72,000 CN
	12,793 CR						12,793 CR
	8,208 CT						8,208 CT
	2,608 FT						2,608 FT
	7,000 ST						7,000 ST
	2,000 TT						2,000 TT
	<hr/>						
	44,609	12,000	12,000	12,000	12,000	12,000	104,609

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - FLEET MANAGEMENT							
12,000 CN		12,000 CN	12,000 CN	12,000 CN	12,000 CN	12,000 CN	72,000 CN
12,793 CR							12,793 CR
8,208 CT							8,208 CT
2,608 FT							2,608 FT
7,000 ST							7,000 ST
2,000 TT							2,000 TT
	44,609	12,000	12,000	12,000	12,000	12,000	104,609

▲ **Mission:** The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity. Its vision is to build an enlightened community devoted to lifelong learning. The Free Library has over 50 library branches and six million visitors a year.

www.freelibrary.org

FREE LIBRARY



Capital Budget Trends: The Free Library received an annual average of approximately \$1.6 million in City tax-supported capital funding in FY16-21. This included the initial years of a six-year, \$1 million per year commitment to the Rebuilding Community Infrastructure program (Rebuild). Rebuild is a multi-year investment in Philadelphia's parks, playgrounds, recreation centers and libraries. Investments will support and expand the programming that takes place in selected facilities by improving interior and exterior environments.



CAPITAL BUDGET PROJECTS

The Capital Program continues to support the Free Library by directly programming \$14 million for Library Facility Improvements over the FY22-27 Capital Program. Improvements will include mechanical, electrical, and plumbing improvements (MEP) at various branch libraries. Of the \$14 million, \$2 million is programmed in FY22 and FY23 to fulfill the City's capital commitment to Free Library projects under the Rebuild Program. Additional Rebuild funding is being provided from separate Rebuild borrowing and non-profit partners. For information about Rebuild –

<https://www.phila.gov/programs/rebuild/>



Haddington Branch Library, N. 65th Street and W. Girard Avenue, after major remediation and restoration of a water-damaged ceiling.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

FREE LIBRARY

LIBRARY FACILITIES - CAPITAL

30 Free Library Improvements

1 Rebuilding Community Infrastructure Make improvements to Library facilities through the Rebuilding Community Infrastructure Initiative.	1,000 CN	1,000CN					2,000 CN
2 Library Branch and Central Improvements Make improvements to the Central and Branch Libraries.	1,000 CN	1,000CN	2,000 CN	2,000 CN	3,000 CN	3,000 CN	12,000 CN
	2,000	2,000	2,000	2,000	3,000	3,000	14,000

30A. Free Library Improvements-FY20

See description under line item 30.	1,000 CR						1,000 CR
	1,719 CT						1,719 CT
	2,719						2,719

30B. Free Library Improvements-FY19

See description under line item 30.	1,000 CT						1,000 CT
	1,000						1,000

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
30C. Free Library Improvements-FY18							
See description under line item 30.	830 CT						830 CT
	830						830
30D. Free Library Improvements-FY15							
See description under line item 30.	1 CT						1 CT
	1						1
30E. Free Library Improvements-FY14							
See description under line item 30.	691 A						691 A
	691						691
30F. Free Library Improvements-FY09							
See description under line item 30.	4 CT						4 CT
	4						4
31A. HVAC and Infrastructure Upgrades-FY18							
See description under line item 31.	25 CT						25 CT
	25						25

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - LIBRARY FACILITIES - CAPITAL							
691 A							691 A
2,000 CN		2,000 CN	2,000 CN	2,000 CN	3,000 CN	3,000 CN	14,000 CN
1,000 CR							1,000 CR
3,579 CT							3,579 CT
	7,270	2,000	2,000	2,000	3,000	3,000	19,270
TOTALS - FREE LIBRARY							
691 A							691 A
2,000 CN		2,000 CN	2,000 CN	2,000 CN	3,000 CN	3,000 CN	14,000 CN
1,000 CR							1,000 CR
3,579 CT							3,579 CT
	7,270	2,000	2,000	2,000	3,000	3,000	19,270



HEALTH

▲ **Mission:** The Department of Public Health (DPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable. More information can be found at:

www.phila.gov/departments/department-of-public-health/



Capital Budget Trends: City tax-supported, annual Capital Budget appropriations for DPH facilities averaged about \$1.0 million per year in FY16-21. Much of this funding went to ADA-accessibility, facility improvements, and HVAC repairs.





CAPITAL BUDGET PROJECTS

DPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY22, \$1.5 million of new tax-supported Capital funds is budgeted for health facility renovations. DPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$15.5 million is programmed for the FY22-27 Capital Program, the majority of which will be set aside for the creation of a new health center in the Northeast. This is currently programmed for FY23.

Several other facility upgrades are funded with appropriations under different departments. The Public Health Lab operations at 500 South Broad Street are being relocated as part of an anticipated sale of that facility. The fit out of the new Public Lab is being funded out of carryforward under the Managing Director's Office. The Medical Examiner's Office is being relocated from University City to the new Philadelphia Public Safety Building, opening at 400 N. Broad Street.



Ongoing HVAC replacement at the Strawberry Mansion Health Center.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

HEALTH

HEALTH FACILITIES

32 Health Department Equipment and Improvements

1 Electronic Health Records Implement and improve Electronic Health Records (EHR) system.	500 CR	500CR	500 CR	500 CR	500 CR	500 CR	3,000 CR
2 Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites.	5,000 SB 10,000 CR	5,000SB 10,000CR	5,000 SB 10,000 CR	5,000 SB 10,000 CR	5,000 SB 10,000 CR	5,000 SB 10,000 CR	30,000 SB 60,000 CR
	15,500	15,500	15,500	15,500	15,500	15,500	93,000

32A. Health Department Equipment and Improvements-FY21

See description under line item 32.	40,500 CR	40,500 CR
	5,000 ST	5,000 ST
	45,500	45,500

32B. Health Department Equipment and Improvements-FY20

See description under line item 32.	11,618 CR	11,618 CR
	5,000 ST	5,000 ST
	16,618	16,618

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
32C. Health Department Equipment and Improvements-FY19							
See description under line item 32.	15,500 CR						15,500 CR
	5,000 ST						5,000 ST
	20,500						20,500
33 Health Facility Renovations							
1 HVAC and Infrastructure Improvements Replace/upgrade HVAC, infrastructure, and safety systems at various health centers.	500 CN	5,000CN	300 CN				5,800 CN
2 Interior and Exterior Renovations Replace and update equipment and perform renovations at various sites.	1,000 CN	5,000CN	700 CN	1,000 CN	1,000 CN	1,000 CN	9,700 CN
	1,500	10,000	1,000	1,000	1,000	1,000	15,500
33A. Health Facility Renovations-FY21							
See description under line item 33.	600 CT						600 CT
	600						600
33B. Health Facility Renovations-FY20							
See description under line item 33.	824 CT						824 CT
	824						824

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
33C. Health Facility Renovations-FY18							
See description under line item 33.	600 CT						600 CT
	600						600
33D. Health Facility Renovations-FY17							
See description under line item 33.	14 CT						14 CT
	14						14
Totals - HEALTH FACILITIES							
	1,500 CN	10,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	15,500 CN
	78,118 CR	10,500 CR	10,500 CR	10,500 CR	10,500 CR	10,500 CR	130,618 CR
	2,038 CT						2,038 CT
	5,000 SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	30,000 SB
	15,000 ST						15,000 ST
	101,656	25,500	16,500	16,500	16,500	16,500	193,156

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
PHILADELPHIA NURSING HOME							
34A. Equipment and Renovations - Philadelphia Nursing Home-FY21							
Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home.	1,000 CR						1,000 CR
	1,000						1,000
34B. Equipment and Renovations - Philadelphia Nursing Home-FY20							
Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home.	364 CR						364 CR
	364						364
34C. Equipment and Renovations - Philadelphia Nursing Home-FY19							
Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home.	978 CR						978 CR
	978						978
Totals - PHILADELPHIA NURSING HOME							
	2,342 CR						2,342 CR
	2,342						2,342
TOTALS - HEALTH							
	1,500 CN	10,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	15,500 CN
	80,460 CR	10,500 CR	10,500 CR	10,500 CR	10,500 CR	10,500 CR	132,960 CR
	2,038 CT						2,038 CT
	5,000 SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	30,000 SB
	15,000 ST						15,000 ST
	103,998	25,500	16,500	16,500	16,500	16,500	195,498

▲ **Mission:** The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision and deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia.

More information can be found at:

www.phila.gov/departments/managing-directors-office/

MANAGING DIRECTOR'S OFFICE



CAPITAL BUDGET PROJECTS



Capital Budget Trends: City, tax-supported capital funding for projects managed by the MDO has averaged about \$1 million annually from FY16 through FY21. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the Indego bike share initiative.

The FY22-27 Capital Program provides funding to the Bikeshare program to match anticipated grants. An additional \$500,000 is budgeted in FY22 for the Bethel Burial Ground Historic Site Memorial at Weccacoe Playground in Queen Village. Prior year carryforward funding under the MDO will be reprogrammed to fund the fit out of the new Public Health Lab. In FY23, the Capital Budget included funding for an air monitoring study to ensure the City's network is configured properly to more accurately sample air and monitor potential risks.



A new Indego bike share station at Broad and Carpenter Streets, South Philadelphia

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

MDO

CAPITAL PROJECTS - VARIOUS

35 Citywide Facilities

1 Rebuilding Community Infrastructure Leverage existing resources as part of the Rebuilding Community Infrastructure Initiative.	2,000 TB 2,900 PB 4,000 FB 4,500 SB	2,000TB 2,900PB 4,000FB 4,500SB					4,000 TB 5,800 PB 8,000 FB 9,000 SB
2 Bethel Burial Ground Design and construction of a memorial at 400 Catharine Street.	500 CN						500 CN
3 Bike Share Infrastructure Improvements to infrastructure for Bike Share Program, expansion of service area	400 FB 150 CN	150CN	150 CN	150 CN	150 CN	150 CN	400 FB 900 CN
4 Planning Study - Air Monitoring Network Air monitoring network planning study		100CN	100 CN	100 CN	100 CN	100 CN	500 CN

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 Public Safety Radio Replacement Replacement of radios in public safety departments.		5,000CN	5,000 CN	5,000 CN	5,000 CN	5,000 CN	25,000 CN
	14,450	18,650	5,250	5,250	5,250	5,250	54,100
35A. Citywide Facilities-FY21 See description under line item 35.	500 CT						500 CT
	4,400 FT						4,400 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	1,302 TT						1,302 TT
	13,602						13,602
35B. Citywide Facilities-FY20 See description under line item 35.	1,150 CR						1,150 CR
	19,517 CT						19,517 CT
	6,250 FT						6,250 FT
	2,900 PT						2,900 PT
	3,933 ST						3,933 ST
	8,000 TT						8,000 TT
	41,750						41,750

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
35C. Citywide Facilities-FY19							
See description under line item 35.	5,900 FT						5,900 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	13,300						13,300
35D. Citywide Facilities-FY18							
See description under line item 35.	4,800 FT						4,800 FT
	3,250 PT						3,250 PT
	5,962 ST						5,962 ST
	14,012						14,012
35E. Citywide Facilities-FY17							
See description under line item 35.	250 PT						250 PT
	800 ST						800 ST
	1,050						1,050
35F. Citywide Facilities-FY15							
See description under line item 35.	4,000 PT						4,000 PT
	3,500 ST						3,500 ST
	7,500						7,500

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
35G. Citywide Facilities-FY14							
See description under line item 35.	2,501 PT						2,501 PT
	2,501						2,501
35H. Citywide Facilities-FY13							
See description under line item 35.	107 CT						107 CT
	107						107
35I. Citywide Facilities-FY11							
See description under line item 35.	100 CT						100 CT
	100						100
Totals - CAPITAL PROJECTS - VARIOUS							
	650 CN	5,250 CN	5,250 CN	5,250 CN	5,250 CN	5,250 CN	26,900 CN
	1,150 CR						1,150 CR
	20,224 CT						20,224 CT
	4,400 FB	4,000 FB					8,400 FB
	21,350 FT						21,350 FT
	2,900 PB	2,900 PB					5,800 PB
	18,701 PT						18,701 PT
	4,500 SB	4,500 SB					9,000 SB
	23,195 ST						23,195 ST
	2,000 TB	2,000 TB					4,000 TB
	9,302 TT						9,302 TT
	108,372	18,650	5,250	5,250	5,250	5,250	148,022

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - MDO							
650 CN		5,250 CN	5,250 CN	5,250 CN	5,250 CN	5,250 CN	26,900 CN
1,150 CR							1,150 CR
20,224 CT							20,224 CT
4,400 FB		4,000 FB					8,400 FB
21,350 FT							21,350 FT
2,900 PB		2,900 PB					5,800 PB
18,701 PT							18,701 PT
4,500 SB		4,500 SB					9,000 SB
23,195 ST							23,195 ST
2,000 TB		2,000 TB					4,000 TB
9,302 TT							9,302 TT
	108,372	18,650	5,250	5,250	5,250	5,250	148,022



OFFICE OF HOMELESS SERVICES

▲ **Mission:** The mission of Philadelphia's Office of Homeless Services (OHS) is to provide the leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the City. OHS works with more than 60 homeless housing and service providers, as well as City, state, and federal government, to make up the homeless service system. This system provides prevention, diversion, emergency, temporary, and long-term housing to people experiencing homelessness. More information can be found at:

www.phila.gov/departments/office-of-homeless-services/



Capital Budget Trends: Over the period FY16-21, OHS received approximately \$1 million annually in City tax-supported capital funds.





CAPITAL BUDGET PROJECTS

OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. Programmed City capital funding of \$1.5 million in FY22, and \$1 million annually in FY23 through FY27 would support:

- Interior and Exterior Improvements: Roof replacements, shower room replacements, and bathroom improvements.
- MEP Improvements: Replacement of electrical power distribution and perimeter heating system
- HVAC Improvements: Replacement of major infrastructure building components and stormwater/ sewage drainage improvements.



Woodstock Family Center Roof Replacement.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

OFFICE OF HOMELESS SERVICES

FAMILY CARE FACILITIES - CAPITAL

36 OHS Facility Renovations

1 Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters.	500 CN	500CN	250 CN	250 CN	250 CN	250 CN	2,000 CN
2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters.-	500 CN	500CN	250 CN	250 CN	250 CN	250 CN	2,000 CN
3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	1,500	1,500	1,000	1,000	1,000	1,000	7,000

36A. OSH Facility Renovations-FY21

See description under line item 36.	1,000 CT	1,000 CT
	1,000	1,000

36B. OSH Facility Renovations-FY20

See description under line item 36.	400 CR	400 CR
	923 CT	923 CT
	1,323	1,323

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
36C. OSH Facility Renovations-FY19							
See description under line item 36.	1,052 CT						1,052 CT
	1,052						1,052
36D. OSH Facility Renovations-FY17							
See description under line item 36.	85 CT						85 CT
	85						85
36E. OSH Facility Renovations-FY16							
See description under line item 36.	431 CT						431 CT
	431						431
Totals - FAMILY CARE FACILITIES - CAPITAL							
	1,500 CN	1,500 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	7,000 CN
	400 CR						400 CR
	3,491 CT						3,491 CT
	5,391	1,500	1,000	1,000	1,000	1,000	10,891
TOTALS - OFFICE OF HOMELESS SERVICES							
	1,500 CN	1,500 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	7,000 CN
	400 CR						400 CR
	3,491 CT						3,491 CT
	5,391	1,500	1,000	1,000	1,000	1,000	10,891



OFFICE OF SUSTAINABILITY

▲ **Mission:** The Office of Sustainability (OOS) moves Philadelphia toward a shared vision of a city providing environmental, equity, economic, and health benefits for all. More information can be found at:

www.phila.gov/departments/office-of-sustainability/

The Office of Sustainability promotes this work through the following programs:

- *Greenworks:* The Greenworks sustainability plan is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation; and zero waste.

www.phila.gov/programs/greenworks/

- *Energy Office:* The Energy Office manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote the efficient use of energy and reduce the City's environmental impact. More information can be found at:

www.phila.gov/departments/office-of-sustainability/about/energy-office/



Capital Budget Trends: The annual average Capital Budget for OOS during the FY16-21 period was \$345,000.



CAPITAL BUDGET PROJECTS

The FY22 Capital Budget provides OOS projects, including those selected through an inter-agency process, with \$250,000 in new City tax-supported funds. Additional information about City plans to manage energy use can be found here:

www.phila.gov/documents/municipal-energy-master-plan/



New, energy efficient LED Lighting at Fleet Shop 332.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

OFFICE OF SUSTAINABILITY

OFFICE OF SUSTAINABILITY

37 Energy and Sustainability Improvements for Municipal Buildings

1 Greenworks Sustainability Fund Improve energy efficiency, sustainability, and climate resilience at various locations to help accelerate high performance projects that reduce the environmental impact of City government.	50 CN 250 CR	50CN 250CR	50 CN 250 CR	50 CN 250 CR	50 CN 250 CR	50 CN 250 CR	300 CN 1,500 CR
2 Building Automation Systems (BAS) Upgrades and Installation Many of these systems are obsolete and need to be upgraded in order to increase HVAC reliability and cyber-security in many buildings.	50 CN	50CN	225 CN	225 CN	225 CN	225 CN	1,000 CN
3 LED Lighting in City Facilities LED lighting improves occupant comfort, reduces energy use and lowers operating costs.	150 CN	150CN	150 CN	150 CN	150 CN	150 CN	900 CN
	500	500	675	675	675	675	3,700

37A. Energy and Sustainability Improvements-FY21

See description under line item 37.

200 CR	200 CR
200	200

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
37B. Energy and Sustainability Improvements-FY20							
See description under line item 37.	449 CR						449 CR
	449						449
37C. Sustainability and Energy Improvements-FY18							
See description under line item 37.	61 CT						61 CT
	61						61
37D. Sustainability and Energy Improvements-FY17							
See description under line item 37.	10 CT						10 CT
	10						10
Totals - OFFICE OF SUSTAINABILITY							
	250 CN	250 CN	425 CN	425 CN	425 CN	425 CN	2,200 CN
	899 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,149 CR
	71 CT						71 CT
	1,220	500	675	675	675	675	4,420
TOTALS - OFFICE OF SUSTAINABILITY							
	250 CN	250 CN	425 CN	425 CN	425 CN	425 CN	2,200 CN
	899 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,149 CR
	71 CT						71 CT
	1,220	500	675	675	675	675	4,420



OFFICE OF INNOVATION AND TECHNOLOGY

▲ **Mission:** The Office of Innovation and Technology (OIT) provides technology that allows City of Philadelphia employees do their work more efficiently and deliver effective, and easy to use digital services to the public. OIT delivers services to automate and simplify business processes, provides governance on information technology (IT) architecture and offers multi-media, user experience, content design, location-based (GIS), data/analytics, innovation consulting, and software development services. OIT is responsible for citywide information and cyber security and leads Philadelphia's smart city and digital equity efforts. Finally, the Office oversees major technology project implementations and supports the bulk of the City's technology assets. More information can be found at:

www.phila.gov/departments/office-of-innovation-and-technology/



Capital Budget Trends: OIT received an annual average of roughly \$22 million in City tax-supported funding in the adopted Capital Budgets over FY16-FY21. Substantial appropriations were made to replace business applications and upgrade the City's network infrastructure.





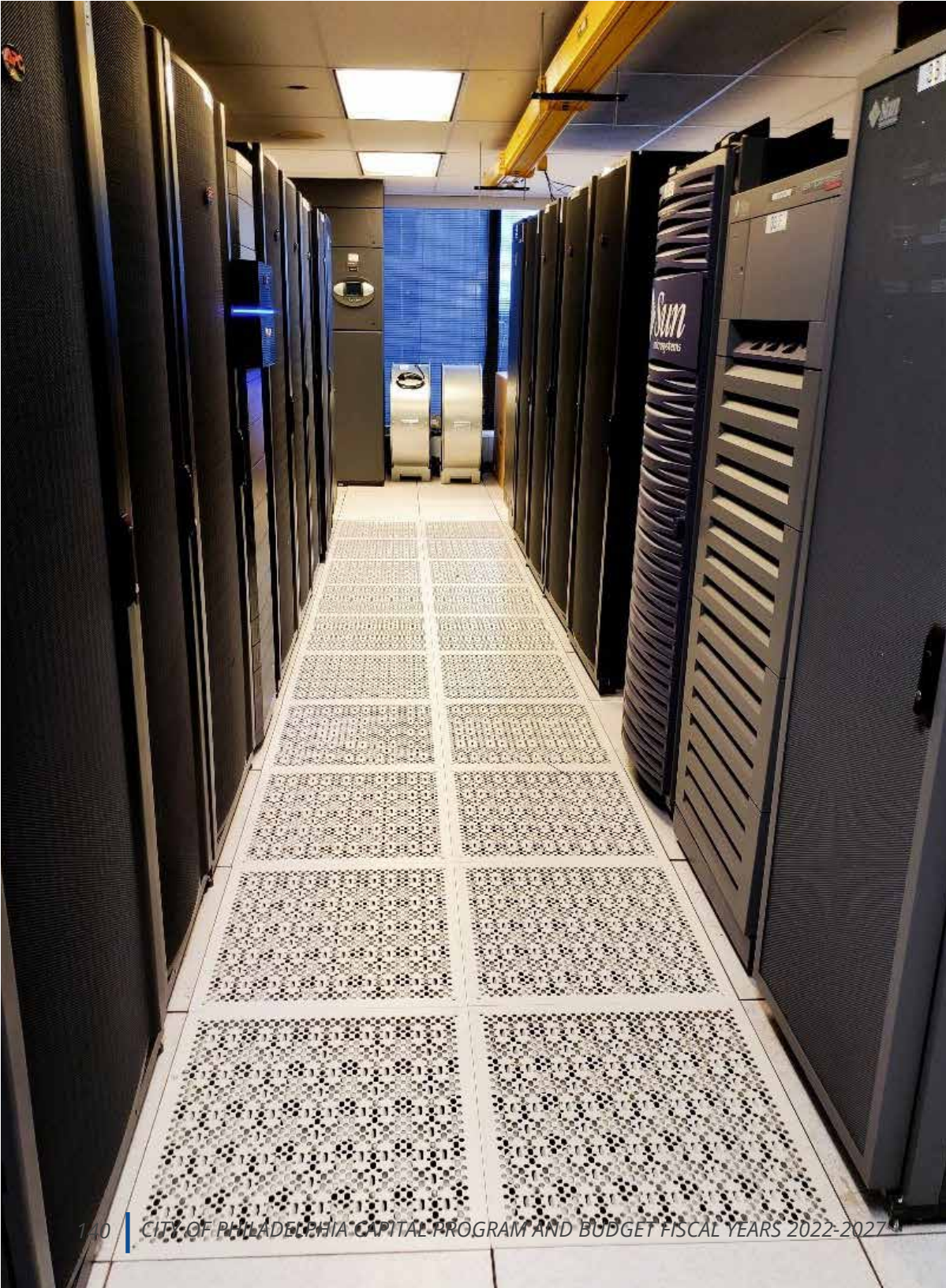
CAPITAL BUDGET PROJECTS

A total of \$136.8 million in City tax-supported funding is programmed over the six-year FY22-FY27 Capital Program. Of the \$31 million budgeted for FY22, \$5.7 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$25.3 million will support Citywide Departmental Applications.

Network Infrastructure Stabilization and Enhancement: This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

Citywide Departmental Applications: Applications comprise the majority of OIT's six-year program. New systems that are planned under the Applications budget line include the following:

- Replacement of the City's tax legacy system, TIPS. In April 2019, the Department of Revenue received proposals for a new eFile/ePay portal to handle nearly \$5 billion in payments each year. The new system, which is expected to take three to five years to implement, will dramatically increase efficiency and functionality, as well as offer an improved experience for taxpayers;
- The Integrated Jail Management System (IJMS) is a management solution which will improve data availability, optimize personnel productivity, increase service delivery and support information sharing and collaboration with Public Safety and Justice partners.
- The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.



Typical aisle at the Data Center, Office of Innovation and Technology

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

OIT

CAPITAL PROJECTS

38 Citywide Technology Improvements & Enhancements

1 Network Infrastructure Stabilization & Enhancement Stabilize, secure and enhance the network infrastructure that provides the computing foundation for the City's business operations.	5,700 CN	3,815CN	3,000 CN	4,165 CN	6,965 CN	8,000 CN	31,645 CN
2 Citywide and Departmental Applications Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications.	25,300 CN	17,185CN	17,000 CN	18,054 CN	17,658 CN	10,000 CN	105,197 CN
	31,000	21,000	20,000	22,219	24,623	18,000	136,842

38A. Citywide Technology Improvements & Enhancements-FY21

See description under line item 38.	13,537 CT	13,537 CT
	13,537	13,537

38B. Citywide Technology Improvements & Enhancements-FY20

See description under line item 38.	18,613 CT	18,613 CT
	18,613	18,613

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
38C. Citywide Technology Improvements & Enhancements-FY19							
See description under line item 38.	13,273 CT						13,273 CT
	13,273						13,273
38D. Citywide Technology Improvements & Enhancements-FY18							
See description under line item 38.	7,388 CT						7,388 CT
	7,388						7,388
38E. Citywide Technology Improvements & Enhancements-FY17							
See description under line item 38.	3,332 CT						3,332 CT
	3,332						3,332
38F. Citywide Technology Improvements & Enhancements-FY16							
See description under line item 38.	1,018 CT						1,018 CT
	1,018						1,018
Totals - CAPITAL PROJECTS							
	31,000 CN	21,000 CN	20,000 CN	22,219 CN	24,623 CN	18,000 CN	136,842 CN
	57,161 CT						57,161 CT
	88,161	21,000	20,000	22,219	24,623	18,000	194,003

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
TOTALS - OIT							
	31,000 CN	21,000 CN	20,000 CN	22,219 CN	24,623 CN	18,000 CN	136,842 CN
	57,161 CT						57,161 CT
	88,161	21,000	20,000	22,219	24,623	18,000	194,003



PARKS AND RECREATION

▲ **Mission:** The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the health, wellness and prosperity of all. PPR was created in 2011 through the consolidation of the Department of Recreation and the Fairmount Park Commission. More information can be found at:

www.phila.gov/departments/philadelphia-parks-recreation/



Capital Budget Trends: The Capital Budgets for PPR from FY16-21 averaged \$17.9 million annually. This included funding each year for Improvements to Existing Facilities (ITEF) at the discretion of District City Council members. A total of \$42 million in City tax-supported funds was pledged for Rebuild-managed improvements to parks, playgrounds and recreation centers. More information can be found at:

<http://rebuild.phila.gov/>





CAPITAL BUDGET PROJECTS

For FY22 through FY27, a total of \$132 million in City tax-supported funding is programmed for PPR. This includes \$23.7 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$21 million to complete the capital program commitment to Rebuild. In addition, the City proposes \$10 million per year from FY22-26 toward the revitalization of FDR Park. A masterplan for FDR Park was recently completed which engaged the community through surveys, community meetings, stakeholder interviews, and workshops in order to develop a shared vision that would build upon the Olmstead Brothers' original design of the park.

The remaining \$37 million over FY22-27 will support PPR-managed projects including various improvements for life-safety; pools, parks, and play areas; structures, bridges, roadways, and trails; and cultural facilities. Specific examples include the installation and replacement of inadequate fire alarm systems, removal and replanting of trees, renovations at historic buildings in Fairmount Park and improvements to cultural facilities.

The Capital Program includes \$21 million over the life of the Program for Rebuild sites. Funding is not allocated in FY21 and FY22, as available funds from a standalone bond issuance will be spent down over that time period.



Recent renovations at the Carmella Playground, Frankford

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

PARKS AND RECREATION

PARKS AND RECREATION

39 Buildings, Courts, Play Areas, Athletic Fields

1 Life Safety Improvements

Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities.

884 CA						884 CA
5,500 CN	125CN		750 CN	1,000 CN	2,000 CN	9,375 CN

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
2 ITEF - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements	1,805 CN	1,200CN		500 CN	500 CN	500 CN	4,505 CN
3 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure	500 CN	250CN	250 CN	500 CN	500 CN	500 CN	2,500 CN
	8,689	1,575	250	1,750	2,000	3,000	17,264
39A. Buildings, Courts, Play Areas, Athletic Fields-FY21 See description under line item 39.	13,000 CR						13,000 CR
	1,000 CT						1,000 CT
	14,000						14,000
39B. Buildings, Courts, Play Areas, Athletic Fields-FY20 See description under line item 39.	1,178 CT						1,178 CT
	1,178						1,178
39C. Buildings, Courts, Play Areas, Athletic Fields-FY19 See description under line item 39.	369 CR						369 CR
	369						369
39D. Buildings, Courts, Play Areas, Athletic Fields-FY17 See description under line item 39.	2,013 CT						2,013 CT
	2,013						2,013

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
39E. Buildings, Courts, Play Areas, Athletic Fields-FY16							
See description under line item 39.	338 CT						338 CT
	338						338
39F. Buildings, Courts, Play Areas, Athletic Fields-FY15							
See description under line item 39.	111 CT						111 CT
	111						111
40 Rebuilding Community Infrastructure							
1 Rebuilding Community Infrastructure							
Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative.	7,000CN	14,000 CN					21,000 CN
	7,000	14,000					21,000
40A. Rebuilding Community Infrastructure-FY20							
See description under line item 40.	7,000 CT						7,000 CT
	7,000						7,000
40B. Rebuilding Community Infrastructure-FY19							
See description under line item 40.	7,000 CT						7,000 CT
	7,000						7,000

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
40C. Rebuilding Community Infrastructure-FY18							
See description under line item 40.	4,170 CT						4,170 CT
	4,170						4,170
41 Neighborhood Parks and Facilities							
1 Life Safety Site Improvements Make life safety improvements including fire alarm systems, security surveillance systems, footways, lighting, fencing at various neighborhood parks and facilities.		200CN		500 CN	500 CN	500 CN	1,700 CN
2 Play Area Improve play areas.	450 CN	250CN		500 CN	500 CN	500 CN	2,200 CN
3 Neighborhood Park Improvements - Citywide Rehabilitate various parks throughout the City such as FDR Park.	10,000 CN 1,000 PB 500 SB	10,000CN 1,000PB 500SB	10,000 CN 1,000 PB 500 SB	10,000 CN 1,000 PB 500 SB	10,000 CN 1,000 PB 500 SB		50,000 CN 5,000 PB 2,500 SB
	11,950	11,950	11,500	12,500	12,500	1,000	61,400
41A. Neighborhood Parks-FY21							
See description under line item 41.	350 CT						350 CT
	1,000 PT						1,000 PT
	500 ST						500 ST
	1,850						1,850

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
41B. Neighborhood Parks-FY20							
See description under line item 41.	2,000 CR						2,000 CR
	756 CT						756 CT
	1,000 PT						1,000 PT
	3,756						3,756
41C. Neighborhood Parks-FY19							
See description under line item 41.	1,500 PT						1,500 PT
	1,500						1,500
41D. Neighborhood Parks-FY18							
See description under line item 41.	1,501 PT						1,501 PT
	1,501						1,501
41E. Neighborhood Parks-FY17							
See description under line item 41.	1 CT						1 CT
	2,501 PT						2,501 PT
	2,502						2,502
41F. Neighborhood Parks-FY15							
See description under line item 41.	6 CT						6 CT
	1,500 PT						1,500 PT
	1,506						1,506

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
42 Natural Lands / Large Manicured Parks/Buildings							
1 Exterior Improvements Restore the exterior of historic structures.	450 CN 100 PB	460CN 100PB	100 PB	250 CN 100 PB	250 CN 100 PB	250 CN 100 PB	1,660 CN 600 PB
2 Interior Improvements Replace deteriorating structural, HVAC, plumbing and electrical systems.	275 CN 100 PB	250CN 100PB	100 PB	350 CN 100 PB	100 CN 100 PB	100 CN	1,075 CN 500 PB
3 Park and Street Trees Removal and Planting Plant trees throughout the city and remove dead and diseased trees.	250 CN	125CN		250 CN	250 CN	250 CN	1,125 CN
4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways and bridge improvements	1,000 FB 365 CN	1,000FB 355CN	1,000 FB	1,000 FB 350 CN	1,000 FB 700 CN	1,000 FB 700 CN	6,000 FB 2,470 CN

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
5 Improvements to Footways & Roadways Improve footways and roadways including installation of guiderails, fencing and gates- Citywide.	500 CN	150CN		300 CN	300 CN	300 CN	1,550 CN
6 Recreation Trails at Various Locations Improve existing trails and access to new areas throughout the city and Park system.	2,000 FB 1,000 SB 100 CN	2,000FB 1,000SB 200CN	2,000 FB 1,000 SB		250 CN 250 CN	250 CN	6,000 FB 3,000 SB 1,050 CN
7 Horticultural Center - Building and Site Improvements Replace the roof and make structural upgrades and site improvements including lighting and pathways.				950 CN			950 CN
8 Schuylkill River Retaining Wall Reconstruction Improve the retaining wall on the Schuylkill River.			500 CN	1,000 CN	1,000 CN	1,000 CN	3,500 CN
	6,140	5,740	4,700	4,900	4,050	3,950	29,480
42A. Natural Lands/Large Manicured Parks-FY21 See description under line item 42.	250 CT 1,000 FT 200 PT 1,450						250 CT 1,000 FT 200 PT 1,450

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
42B. Natural Lands/Large Manicured Parks-FY20							
See description under line item 42.							
	146 CR						146 CR
	2,921 CT						2,921 CT
	3,000 FT						3,000 FT
	322 PT						322 PT
	1,428 ST						1,428 ST
	7,817						7,817
42C. Natural Lands/Large Manicured Parks-FY19							
See description under line item 42.							
	2,150 CR						2,150 CR
	1,487 CT						1,487 CT
	3,000 FT						3,000 FT
	395 PT						395 PT
	1,415 ST						1,415 ST
	8,447						8,447
42D. Natural Lands/Large Manicured Parks-FY18							
See description under line item 42.							
	2,466 CT						2,466 CT
	1,000 FT						1,000 FT
	1,400 PT						1,400 PT
	4,866						4,866

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
42E. Natural Lands/Large Manicured Parks-FY16							
See description under line item 42.	649 CT						649 CT
	1,000 FT						1,000 FT
	581 PT						581 PT
	863 ST						863 ST
	3,093						3,093
42F. Natural Lands/Large Manicured Parks-FY15							
See description under line item 42.	348 CT						348 CT
	100 PT						100 PT
	150 ST						150 ST
	598						598
43 Parks and Recreation Projects							
1 Grant Funded Recreation Projects	2,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB		10,000 SB
Provide appropriation authority for State, Federal and Private	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB		5,000 FB
Grants and appropriate matching City funds.	500 CN	250CN		500 CN	500 CN	500 CN	2,250 CN
2 Dell Music Center	305 CN						305 CN
Make improvements to the Dell Music Center.							

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
3 Community Boathouse							
Design and Construction of Community Boathouse		250CN					250 CN
	250 SB						250 SB
	500 PB	500PB	500 PB	500 PB	500 PB		2,500 PB
<hr/>							
4 Benjamin Franklin Parkway							
Master Plan for B F Parkway (Logan Circle to Eakins Oval)	500 PB						500 PB
		1,000FB	1,000 FB	1,000 FB			3,000 FB
		500SB	500 SB	500 SB	500 SB		2,000 SB
	5,055	5,500	5,000	5,500	4,500	500	26,055
<hr/>							
43A. Parks and Recreation Projects-FY21							
See description under line item 43.	1,000 FT						1,000 FT
	500 PT						500 PT
	2,000 ST						2,000 ST
	3,500						3,500
<hr/>							
43B. Parks and Recreation Projects-FY20							
See description under line item 43.	1,394 CT						1,394 CT
	1,000 FT						1,000 FT
	2,001 PT						2,001 PT
	4,000 ST						4,000 ST
	8,395						8,395

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
43C. Parks and Recreation Projects-FY19							
See description under line item 43.	191 CT						191 CT
	1,000 FT						1,000 FT
	2,500 PT						2,500 PT
	2,350 ST						2,350 ST
	6,041						6,041
43D. Parks and Recreation Projects-FY18							
See description under line item 43.	3,500 FT						3,500 FT
	1,000 PT						1,000 PT
	100 ST						100 ST
	4,600						4,600
43E. Parks and Recreation Projects-FY16							
See description under line item 43.	652 CT						652 CT
	2,186 FT						2,186 FT
	1,000 PT						1,000 PT
	1,035 ST						1,035 ST
	4,873						4,873
43F. Parks and Recreation Projects-FY15							
See description under line item 43.	43 CT						43 CT
	500 PT						500 PT
	816 ST						816 ST
	1,359						1,359

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
44 Improvements to Existing Recreation Facilities-CD1							
1 Improvements to Existing Recreation Facilities-CD1 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
44A. Improvements to Existing Recreation Facilities-CD1-FY21 See description under line item 44.	395 CT						395 CT
	395						395
44B. Improvements to Existing Recreation Facilities-CD1-FY20 See description under line item 44.	540 CT						540 CT
	540						540
44C. Improvements to Existing Recreation Facilities-CD1-FY19 See description under line item 44.	73 CT						73 CT
	73						73
44D. Improvements to Existing Recreation Facilities-CD1-FY18 See description under line item 44.	311 CT						311 CT
	311						311

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
44E. Improvements to Existing Recreation Facilities-CD1-FY17							
See description under line item 44.	113 CT						113 CT
	113						113
44F. Improvements to Existing Recreation Facilities-CD1-FY16							
See description under line item 44.	51 CT						51 CT
	51						51
44G. Improvements to Existing Recreation Facilities-CD1-FY15							
See description under line item 44.	22 CT						22 CT
	22						22
44H. Improvements to Existing Recreation Facilities-CD1-FY14							
See description under line item 44.	3 CT						3 CT
	3						3
44I. Improvements to Existing Recreation Facilities-CD1-FY13							
See description under line item 44.	30 CT						30 CT
	30						30
44J. Improvements to Existing Recreation Facilities-CD1-FY12							
See description under line item 44.	106 CT						106 CT
	106						106

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
44K. Improvements to Existing Recreation Facilities-CD1-FY11							
See description under line item 44.	111 CT						111 CT
	111						111
44L. Improvements to Existing Recreation Facilities-CD1-FY10							
See description under line item 44.	21 CT						21 CT
	21						21
45 Improvements to Existing Recreation Facilities-CD2							
1 Improvements to Existing Recreation Facilities-CD2							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
45A. Improvements to Existing Recreation Facilities-CD2-FY21							
See description under line item 45.	395 CT						395 CT
	395						395
45B. Improvements to Existing Recreation Facilities-CD2-FY20							
See description under line item 45.	527 CT						527 CT
	527						527

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
45C. Improvements to Existing Recreation Facilities-CD2-FY19							
See description under line item 45.	619 CT						619 CT
	619						619
45D. Improvements to Existing Recreation Facilities-CD2-FY18							
See description under line item 45.	64 CT						64 CT
	64						64
45E. Improvements to Existing Recreation Facilities-CD2-FY17							
See description under line item 45.	283 CT						283 CT
	283						283
45F. Improvements to Existing Recreation Facilities-CD2-FY16							
See description under line item 45.	41 CT						41 CT
	41						41
45G. Improvements to Existing Recreation Facilities-CD2-FY15							
See description under line item 45.	50 CT						50 CT
	50						50
45H. Improvements to Existing Recreation Facilities-CD2-FY14							
See description under line item 45.	105 CT						105 CT
	105						105

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
45I. Improvements to Existing Recreation Facilities-CD2-FY13							
See description under line item 45.	250 CT						250 CT
	250						250
45J. Improvements to Existing Recreation Facilities-CD2-FY12							
See description under line item 45.	83 CT						83 CT
	83						83
45K. Improvements to Existing Recreation Facilities-CD2-FY11							
See description under line item 45.	37 CT						37 CT
	37						37
45L. Improvements to Existing Recreation Facilities-CD2-FY10							
See description under line item 45.	40 CT						40 CT
	40						40
45M. Improvements to Existing Recreation Facilities-CD2-FY09							
See description under line item 45.	124 CT						124 CT
	124						124
45N. Improvements to Existing Recreation Facilities-CD2-FY08							
See description under line item 45.	38 CT						38 CT
	38						38

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
45O. Improvements to Existing Recreation Facilities-CD2-FY07							
See description under line item 45.	1 CT						1 CT
	1						1
45P. Improvements to Existing Recreation Facilities-CD2-FY06							
See description under line item 45.	14 CT						14 CT
	14						14
45Q. Improvements to Existing Recreation Facilities-CD2-FY05							
See description under line item 45.	13 CT						13 CT
	13						13
45R. Improvements to Existing Recreation Facilities-CD2-FY02							
See description under line item 45.	8 CT						8 CT
	8						8
45S. Improvements to Existing Recreation Facilities-CD2-FY01							
See description under line item 45.	101 CT						101 CT
	101						101

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
46 Improvements to Existing Recreation Facilities-CD3							
1 Improvements to Existing Recreation Facilities-CD3 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
46A. Improvements to Existing Recreation Facilities-CD3-FY21 See description under line item 46.	395 CT						395 CT
	395						395
46B. Improvements to Existing Recreation Facilities-CD3-FY20 See description under line item 46.	790 CT						790 CT
	790						790
46C. Improvements to Existing Recreation Facilities-CD3-FY19 See description under line item 46.	790 CT						790 CT
	790						790
46D. Improvements to Existing Recreation Facilities-CD3-FY18 See description under line item 46.	480 CT						480 CT
	480						480

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
46E. Improvements to Existing Recreation Facilities-CD3-FY17							
See description under line item 46.	371 CT						371 CT
	371						371
46F. Improvements to Existing Recreation Facilities-CD3-FY16							
See description under line item 46.	258 CT						258 CT
	258						258
46G. Improvements to Existing Recreation Facilities-CD3-FY15							
See description under line item 46.	478 CT						478 CT
	478						478
46H. Improvements to Existing Recreation Facilities-CD3-FY14							
See description under line item 46.	14 CT						14 CT
	14						14
46I. Improvements to Existing Recreation Facilities-CD3-FY13							
See description under line item 46.	56 CT						56 CT
	56						56
46J. Improvements to Existing Recreation Facilities-CD3-FY11							
See description under line item 46.	119 CT						119 CT
	119						119

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
46K. Improvements to Existing Recreation Facilities-CD3-FY10							
See description under line item 46.	277 CT						277 CT
	277						277
46L. Improvements to Existing Recreation Facilities-CD3-FY09							
See description under line item 46.	39 CT						39 CT
	39						39
46M. Improvements to Existing Recreation Facilities-CD3-FY08							
See description under line item 46.	404 CT						404 CT
	404						404
46N. Improvements to Existing Recreation Facilities-CD3-FY07							
See description under line item 46.	21 CT						21 CT
	21						21
46O. Improvements to Existing Recreation Facilities-CD3-FY06							
See description under line item 46.	10 CT						10 CT
	10						10
46P. Improvements to Existing Recreation Facilities-CD3-FY04							
See description under line item 46.	18 CT						18 CT
	18						18

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
47 Improvements to Existing Recreation Facilities-CD4							
1 Improvements to Existing Recreation Facilities-CD4 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
47A. Improvements to Existing Recreation Facilities-CD4-FY21 See description under line item 47.	395 CT						395 CT
	395						395
47B. Improvements to Existing Recreation Facilities-CD4-FY20 See description under line item 47.	650 CT						650 CT
	650						650
47C. Improvements to Existing Recreation Facilities-CD4-FY19 See description under line item 47.	169 CT						169 CT
	169						169
47D. Improvements to Existing Recreation Facilities-CD4-FY18 See description under line item 47.	121 CT						121 CT
	121						121

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
47E. Improvements to Existing Recreation Facilities-CD4-FY17							
See description under line item 47.	178 CT						178 CT
	178						178
47F. Improvements to Existing Recreation Facilities-CD4-FY16							
See description under line item 47.	179 CT						179 CT
	179						179
47G. Improvements to Existing Recreation Facilities-CD4-FY15							
See description under line item 47.	107 CT						107 CT
	107						107
47H. Improvements to Existing Recreation Facilities-CD4-FY14							
See description under line item 47.	261 CT						261 CT
	261						261
47I. Improvements to Existing Recreation Facilities-CD4-FY13							
See description under line item 47.	106 CT						106 CT
	106						106
47J. Improvements to Existing Recreation Facilities-CD4-FY12							
See description under line item 47.	6 CT						6 CT
	6						6

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
47K. Improvements to Existing Recreation Facilities-CD4-FY11							
See description under line item 47.	82 CT						82 CT
	82						82
47L. Improvements to Existing Recreation Facilities-CD4-FY10							
See description under line item 47.	50 CT						50 CT
	50						50
47M. Improvements to Existing Recreation Facilities-CD4-FY09							
See description under line item 47.	2 CT						2 CT
	2						2
47N. Improvements to Existing Recreation Facilities-CD4-FY08							
See description under line item 47.	1 CT						1 CT
	1						1
48 Improvements to Existing Recreation Facilities-CD5							
1 Improvements to Existing Recreation Facilities-CD5	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
Renovate existing recreation facilities in the Department of Parks and Recreation.							
	395	395	395	395	395	395	2,370

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
48A. Improvements to Existing Recreation Facilities-CD5-FY21							
See description under line item 48.	395 CT						395 CT
	395						395
48B. Improvements to Existing Recreation Facilities-CD5-FY20							
See description under line item 48.	790 CT						790 CT
	790						790
48C. Improvements to Existing Recreation Facilities-CD5-FY19							
See description under line item 48.	790 CT						790 CT
	790						790
48D. Improvements to Existing Recreation Facilities-CD5-FY18							
See description under line item 48.	283 CT						283 CT
	283						283
48E. Improvements to Existing Recreation Facilities-CD5-FY17							
See description under line item 48.	53 CT						53 CT
	53						53
48F. Improvements to Existing Recreation Facilities-CD5-FY16							
See description under line item 48.	387 CT						387 CT
	387						387

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
48G. Improvements to Existing Recreation Facilities-CD5-FY15							
See description under line item 48.	165 CT						165 CT
	165						165
48H. Improvements to Existing Recreation Facilities-CD5-FY14							
See description under line item 48.	26 CT						26 CT
	26						26
48I. Improvements to Existing Recreation Facilities-CD5-FY13							
See description under line item 48.	4 CT						4 CT
	4						4
48J. Improvements to Existing Recreation Facilities-CD5-FY12							
See description under line item 48.	362 CT						362 CT
	362						362
48K. Improvements to Existing Recreation Facilities-CD5-FY11							
See description under line item 48.	87 CT						87 CT
	87						87
48L. Improvements to Existing Recreation Facilities-CD5-FY10							
See description under line item 48.	169 CT						169 CT
	169						169

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
48M. Improvements to Existing Recreation Facilities-CD5-FY09							
See description under line item 48.	67 CT						67 CT
	67						67
48N. Improvements to Existing Recreation Facilities-CD5-FY08							
See description under line item 48.	3 CT						3 CT
	3						3
48O. Improvements to Existing Recreation Facilities-CD5-FY07							
See description under line item 48.	127 CT						127 CT
	127						127
48P. Improvements to Existing Recreation Facilities-CD5-FY06							
See description under line item 48.	1 CT						1 CT
	1						1
48Q. Improvements to Existing Recreation Facilities-CD5-FY02							
See description under line item 48.	4 CT						4 CT
	4						4
48R. Improvements to Existing Recreation Facilities-CD5-FY01							
See description under line item 48.	36 CT						36 CT
	36						36

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
48S. Improvements to Existing Recreation Facilities-CD5-FY00							
See description under line item 48.	74 CT						74 CT
	74						74
49 Improvements to Existing Recreation Facilities-CD6							
1 Improvements to Existing Recreation Facilities-CD6							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
49A. Improvements to Existing Recreation Facilities-CD6-FY21							
See description under line item 49.	395 CT						395 CT
	395						395
49B. Improvements to Existing Recreation Facilities-CD6-FY20							
See description under line item 49.	703 CT						703 CT
	703						703
49C. Improvements to Existing Recreation Facilities-CD6-FY19							
See description under line item 49.	173 CT						173 CT
	173						173

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
49D. Improvements to Existing Recreation Facilities-CD6-FY18							
See description under line item 49.	132 CT						132 CT
	132						132
49E. Improvements to Existing Recreation Facilities-CD6-FY17							
See description under line item 49.	20 CT						20 CT
	20						20
49F. Improvements to Existing Recreation Facilities-CD6-FY16							
See description under line item 49.	189 CT						189 CT
	189						189
49G. Improvements to Existing Recreation Facilities-CD6-FY15							
See description under line item 49.	190 CT						190 CT
	190						190
49H. Improvements to Existing Recreation Facilities-CD6-FY14							
See description under line item 49.	2 CT						2 CT
	2						2
49I. Improvements to Existing Recreation Facilities-CD6-FY13							
See description under line item 49.	82 CT						82 CT
	82						82

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
49J. Improvements to Existing Recreation Facilities-CD6-FY12							
See description under line item 49.	543 CT						543 CT
	543						543
49K. Improvements to Existing Recreation Facilities-CD6-FY11							
See description under line item 49.	59 CT						59 CT
	59						59
49L. Improvements to Existing Recreation Facilities-CD6-FY07							
See description under line item 49.	6 CT						6 CT
	6						6
49M. Improvements to Existing Recreation Facilities-CD6-FY06							
See description under line item 49.	1 CT						1 CT
	1						1
49N. Improvements to Existing Recreation Facilities-CD6-FY00							
See description under line item 49.	96 CT						96 CT
	96						96

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
50 Improvements to Existing Recreation Facilities-CD7							
1 Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
50A. Improvements to Existing Recreation Facilities-CD7-FY21 See description under line item 50.	395 CT						395 CT
	395						395
50B. Improvements to Existing Recreation Facilities-CD7-FY20 See description under line item 50.	619 CT						619 CT
	619						619
50C. Improvements to Existing Recreation Facilities-CD7-FY19 See description under line item 50.	457 CT						457 CT
	457						457
50D. Improvements to Existing Recreation Facilities-CD7-FY18 See description under line item 50.	3 CT						3 CT
	3						3

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
50E. Improvements to Existing Recreation Facilities-CD7-FY17							
See description under line item 50.	511 CT						511 CT
	511						511
50F. Improvements to Existing Recreation Facilities-CD7-FY16							
See description under line item 50.	228 CT						228 CT
	228						228
50G. Improvements to Existing Recreation Facilities-CD7-FY15							
See description under line item 50.	13 CT						13 CT
	13						13
50H. Improvements to Existing Recreation Facilities-CD7-FY14							
See description under line item 50.	32 CT						32 CT
	32						32
50I. Improvements to Existing Recreation Facilities-CD7-FY13							
See description under line item 50.	30 CT						30 CT
	30						30
50J. Improvements to Existing Recreation Facilities-CD7-FY12							
See description under line item 50.	16 CT						16 CT
	16						16

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
50K. Improvements to Existing Recreation Facilities-CD7-FY11							
See description under line item 50.	114 CT						114 CT
	114						114
50L. Improvements to Existing Recreation Facilities-CD7-FY10							
See description under line item 50.	11 CT						11 CT
	11						11
50M. Improvements to Existing Recreation Facilities-CD7-FY09							
See description under line item 50.	64 CT						64 CT
	64						64
50N. Improvements to Existing Recreation Facilities-CD7-FY08							
See description under line item 50.	61 CT						61 CT
	61						61
50O. Improvements to Existing Recreation Facilities-CD7-FY06							
See description under line item 50.	42 CT						42 CT
	42						42
50P. Improvements to Existing Recreation Facilities-CD7-FY05							
See description under line item 50.	15 CT						15 CT
	15						15

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
50Q. Improvements to Existing Recreation Facilities-CD7-FY03							
See description under line item 50.	3 CT						3 CT
	3						3
51 Improvements to Existing Recreation Facilities-CD8							
1 Improvements to Existing Recreation Facilities-CD8							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
51A. Improvements to Existing Recreation Facilities-CD8-FY21							
See description under line item 51.	395 CT						395 CT
	395						395
51B. Improvements to Existing Recreation Facilities-CD8-FY20							
See description under line item 51.	790 CT						790 CT
	790						790
51C. Improvements to Existing Recreation Facilities-CD8-FY19							
See description under line item 51.	41 CT						41 CT
	41						41

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
51D. Improvements to Existing Recreation Facilities-CD8-FY18							
See description under line item 51.	576 CT						576 CT
	576						576
51E. Improvements to Existing Recreation Facilities-CD8-FY17							
See description under line item 51.	651 CT						651 CT
	651						651
51F. Improvements to Existing Recreation Facilities-CD8-FY16							
See description under line item 51.	343 CT						343 CT
	343						343
51G. Improvements to Existing Recreation Facilities-CD8-FY15							
See description under line item 51.	52 CT						52 CT
	52						52
51H. Improvements to Existing Recreation Facilities-CD8-FY14							
See description under line item 51.	21 CT						21 CT
	21						21
51I. Improvements to Existing Recreation Facilities-CD8-FY13							
See description under line item 51.	211 CT						211 CT
	211						211

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
51J. Improvements to Existing Recreation Facilities-CD8-FY11							
See description under line item 51.	51 CT						51 CT
	51						51
51K. Improvements to Existing Recreation Facilities-CD8-FY09							
See description under line item 51.	30 CT						30 CT
	30						30
51L. Improvements to Existing Recreation Facilities-CD8-FY08							
See description under line item 51.	363 CT						363 CT
	363						363
51M. Improvements to Existing Recreation Facilities-CD8-FY07							
See description under line item 51.	1 CT						1 CT
	1						1
51N. Improvements to Existing Recreation Facilities-CD8-FY05							
See description under line item 51.	68 CT						68 CT
	68						68
51O. Improvements to Existing Recreation Facilities-CD8-FY04							
See description under line item 51.	64 CT						64 CT
	64						64

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
51P. Improvements to Existing Recreation Facilities-CD8-FY03							
See description under line item 51.	33 CT						33 CT
	33						33
51Q. Improvements to Existing Recreation Facilities-CD8-FY02							
See description under line item 51.	25 CT						25 CT
	25						25
51R. Improvements to Existing Recreation Facilities-CD8-FY01							
See description under line item 51.	6 CT						6 CT
	6						6
52 Improvements to Existing Recreation Facilities-CD9							
1 Improvements to Existing Recreation Facilities-CD9							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
52A. Improvements to Existing Recreation Facilities-CD9-FY21							
See description under line item 52.	395 CT						395 CT
	395						395

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
52B. Improvements to Existing Recreation Facilities-CD9-FY20							
See description under line item 52.	790 CT						790 CT
	790						790
52C. Improvements to Existing Recreation Facilities-CD9-FY19							
See description under line item 52.	790 CT						790 CT
	790						790
52D. Improvements to Existing Recreation Facilities-CD9-FY18							
See description under line item 52.	790 CT						790 CT
	790						790
52E. Improvements to Existing Recreation Facilities-CD9-FY17							
See description under line item 52.	794 CT						794 CT
	794						794
52F. Improvements to Existing Recreation Facilities-CD9-FY16							
See description under line item 52.	783 CT						783 CT
	783						783
52G. Improvements to Existing Recreation Facilities-CD9-FY15							
See description under line item 52.	383 CT						383 CT
	383						383

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
52H. Improvements to Existing Recreation Facilities-CD9-FY14							
See description under line item 52.	86 CT						86 CT
	86						86
52I. Improvements to Existing Recreation Facilities-CD9-FY13							
See description under line item 52.	89 CT						89 CT
	89						89
52J. Improvements to Existing Recreation Facilities-CD9-FY11							
See description under line item 52.	57 CT						57 CT
	57						57
52K. Improvements to Existing Recreation Facilities-CD9-FY10							
See description under line item 52.	52 CT						52 CT
	52						52
52L. Improvements to Existing Recreation Facilities-CD9-FY09							
See description under line item 52.	1 CT						1 CT
	1						1
52M. Improvements to Existing Recreation Facilities-CD9-FY05							
See description under line item 52.	46 CT						46 CT
	46						46

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
52N. Improvements to Existing Recreation Facilities-CD9-FY04							
See description under line item 52.	21 CT						21 CT
	21						21
53 Improvements to Existing Recreation Facilities-CD10							
1 Improvements to Existing Recreation Facilities-CD10							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
53A. Improvements to Existing Recreation Facilities-CD10-FY21							
See description under line item 53.	395 CT						395 CT
	395						395
53B. Improvements to Existing Recreation Facilities-CD10-FY20							
See description under line item 53.	39 CR						39 CR
	791 CT						791 CT
	830						830
53C. Improvements to Existing Recreation Facilities-CD10-FY19							
See description under line item 53.	537 CT						537 CT
	537						537

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
53D. Improvements to Existing Recreation Facilities-CD10-FY18							
See description under line item 53.	377 CT						377 CT
	377						377
53E. Improvements to Existing Recreation Facilities-CD10-FY17							
See description under line item 53.	192 CT						192 CT
	192						192
53F. Improvements to Existing Recreation Facilities-CD10-FY16							
See description under line item 53.	477 CT						477 CT
	477						477
53G. Improvements to Existing Recreation Facilities-CD10-FY15							
See description under line item 53.	264 CT						264 CT
	264						264
53H. Improvements to Existing Recreation Facilities-CD10-FY14							
See description under line item 53.	138 CT						138 CT
	138						138
53I. Improvements to Existing Recreation Facilities-CD10-FY13							
See description under line item 53.	435 CT						435 CT
	435						435

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
53J. Improvements to Existing Recreation Facilities-CD10-FY12							
See description under line item 53.	241 CT						241 CT
	241						241
53K. Improvements to Existing Recreation Facilities-CD10-FY11							
See description under line item 53.	783 CT						783 CT
	783						783
53L. Improvements to Existing Recreation Facilities-CD10-FY10							
See description under line item 53.	39 CT						39 CT
	39						39
53M. Improvements to Existing Recreation Facilities-CD10-FY09							
See description under line item 53.	1 CT						1 CT
	1						1
53N. Improvements to Existing Recreation Facilities-CD10-FY04							
See description under line item 53.	83 CT						83 CT
	83						83

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
54 Cultural Facilities Improvements							
1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center.	600 CA						600 CA
2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city.	500 CN	100CN		100 CN	100 CN	100 CN	900 CN
	1,100	100		100	100	100	1,500
54A. Cultural Facilities Improvements-FY20							
See description under line item 54.	600 CR						600 CR
	100 CT						100 CT
	700						700
54B. Cultural Facilities Improvements-FY18							
See description under line item 54.	3,000 PT						3,000 PT
	3,000						3,000
54C. Cultural Facilities Improvements-FY14							
See description under line item 54.	16 CT						16 CT
	3,200 PT						3,200 PT
	3,216						3,216

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
54D. Cultural Facilities Improvements-FY13							
See description under line item 54.							
	15 CT						15 CT
	9,400 PT						9,400 PT
	9,415						9,415
55A. Building Improvements-FY14							
Design and construct building improvements.							
	92 CT						92 CT
	101 PT						101 PT
	193						193
55B. Building Improvements-FY13							
Design and construct building improvements.							
	44 CT						44 CT
	1,700 PT						1,700 PT
	200 ST						200 ST
	1,944						1,944
55C. Building Improvements-FY12							
Design and construct building improvements.							
	2 CT						2 CT
	2						2

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
56A. Parkland - Site Improvements-FY14							
Design and construct parkland site improvements.	58 CT						58 CT
	2,422 PT						2,422 PT
	440 ST						440 ST
	2,920						2,920
56B. Parkland - Site Improvements-FY13							
Design and construct parkland site improvements.	3 CT						3 CT
	165 PT						165 PT
	165 ST						165 ST
	333						333
56C. Parkland - Site Improvements-FY11							
Design and construct parkland site improvements.	500 ST						500 ST
	500						500
56D. Parkland - Site Improvements-FY10							
Design and construct parkland site improvements.	83 CT						83 CT
	1,786 FT						1,786 FT
	3,800 PT						3,800 PT
	1,450 ST						1,450 ST
	7,119						7,119

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
56E. Parkland - Site Improvements-FY09							
Design and construct parkland site improvements.	55 CT						55 CT
	375 FT						375 FT
	3,196 ST						3,196 ST
	885 TT						885 TT
	4,511						4,511
56F. Parkland - Site Improvements-FY08							
Design and construct parkland site improvements.	15 ST						15 ST
	15						15
57A. Roadways, Footways, and Parking-FY14							
Design and construct improvements to roadways, footways and parking.	56 CT						56 CT
	1,200 ST						1,200 ST
	1,256						1,256
57B. Roadways, Footways, and Parking-FY13							
Design and construct improvements to roadways, footways and parking.	9 CT						9 CT
	400 PT						400 PT
	518 ST						518 ST
	927						927

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
57C. Roadways, Footways, and Parking-FY11							
Design and construct improvements to roadways, footways and parking.	1,000 FT						1,000 FT
	700 ST						700 ST
	1,700						1,700
58A. Improvements to Existing Recreation Facilities - Infrastructure-FY13							
Design and construct infrastructure site improvements.	15 CT						15 CT
	15						15
58B. Improvements to Existing Recreation Facilities - Infrastructure-FY12							
Design and construct infrastructure site improvements.	478 CT						478 CT
	478						478
58C. Improvements to Existing Recreation Facilities - Infrastructure-FY11							
Design and construct infrastructure site improvements.	16 CT						16 CT
	16						16
59A. Grant Funded Recreation Improvements-FY14							
Grant matching funds supporting design and construct site improvements.	3 CT						3 CT
	351 ST						351 ST
	354						354

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
59B. Grant Funded Recreation Improvements-FY13							
Grant matching funds supporting design and construct site improvements.	901 ST						901 ST
	901						901
59C. Grant Funded Recreation Improvements-FY12							
Grant matching funds supporting design and construct site improvements.	529 ST						529 ST
	529						529
59D. Grant Funded Recreation Improvements-FY11							
Grant matching funds supporting design and construct site improvements.	1,100 PT						1,100 PT
	1,231 ST						1,231 ST
	2,331						2,331
Totals - PARKS AND RECREATION							
	1,484 CA						1,484 CA
	25,450 CN	25,115 CN	28,700 CN	21,000 CN	20,400 CN	11,400 CN	132,065 CN
	18,304 CR						18,304 CR
	69,474 CT						69,474 CT
	4,000 FB	5,000 FB	5,000 FB	3,000 FB	2,000 FB	1,000 FB	20,000 FB
	20,847 FT						20,847 FT
	2,200 PB	1,700 PB	1,700 PB	1,700 PB	1,700 PB	100 PB	9,100 PB
	44,789 PT						44,789 PT
	3,750 SB	4,000 SB	4,000 SB	3,000 SB	3,000 SB		17,750 SB
	26,053 ST						26,053 ST
	885 TT						885 TT
	217,236	35,815	39,400	28,700	27,100	12,500	360,751

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - PARKS AND RECREATION							
1,484 CA							1,484 CA
25,450 CN	25,115 CN	28,700 CN	21,000 CN	20,400 CN	11,400 CN		132,065 CN
18,304 CR							18,304 CR
69,474 CT							69,474 CT
4,000 FB	5,000 FB	5,000 FB	3,000 FB	2,000 FB	1,000 FB		20,000 FB
20,847 FT							20,847 FT
2,200 PB	1,700 PB	1,700 PB	1,700 PB	1,700 PB	100 PB		9,100 PB
44,789 PT							44,789 PT
3,750 SB	4,000 SB	4,000 SB	3,000 SB	3,000 SB			17,750 SB
26,053 ST							26,053 ST
885 TT							885 TT
	217,236	35,815	39,400	28,700	27,100	12,500	360,751



POLICE



▲ **Mission:** The mission of the Philadelphia Police Department (PPD) is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people's constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees. More information can be found at:

www.phila.gov/departments/philadelphia-police-department/



Capital Budget Trends: The average annual amount of capital dollars budgeted for Police facilities in FY16 through FY21 was approximately \$14.1 million. In the FY21, Police received \$21.3 million in CN appropriations, primarily for the new Police Headquarters at 400 North Broad Street.



CAPITAL BUDGET PROJECTS

During FY22-27, a total of \$18.1 million of City tax-supported funding is programmed for Police Department facilities. In FY22, the annual budget of \$1.2 million supports a prior City commitment to completing the 15th Police District renovation. Funding is programmed in FY22-27 for general improvements to district structures and systems to address needs identified in the Public Safety Facilities Master Plan (2018). Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure into holistic project scopes.



Adaptive reuse of a former bank office to create the new 2nd Police District, Rhawnhurst

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

POLICE

POLICE FACILITIES

60 Police Facilities - Renovations

1 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities	700 CN	500CN	1,500 CN	500 CN	3,550 CN	1,500 CN	8,250 CN
2 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities.	500 CN	800CN	2,000 CN	500 CN	3,550 CN	1,500 CN	8,850 CN
3 Police Districts Security Improvements Perform facility security improvements.			1,000 CN				1,000 CN
	1,200	1,300	4,500	1,000	7,100	3,000	18,100

60A. Police Facilities - Renovations-FY21

See description under line item 60.	21,250 CT	21,250 CT
	21,250	21,250

60B. Police Facilities - Renovations-FY20

See description under line item 60.	470 CR	470 CR
	16,785 CT	16,785 CT
	5,000 TT	5,000 TT
	22,255	22,255

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
60C. Police Facilities - Renovations-FY19							
See description under line item 60.	12,016 CT						12,016 CT
	12,016						12,016
60D. Police Facilities - Renovations-FY17							
See description under line item 60.	111 CT						111 CT
	111						111
60E. Police Facilities - Renovations-FY16							
See description under line item 60.	147 CT						147 CT
	147						147
60F. Police Facilities - Renovations-FY14							
See description under line item 60.	1,703 A						1,703 A
	3 CT						3 CT
	1,706						1,706
60G. Police Facilities - Renovations-FY12							
See description under line item 60.	36 CT						36 CT
	36						36
60H. Police Facilities - Renovations-FY08							
See description under line item 60.	928 A						928 A
	928						928

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - POLICE FACILITIES</i>							
2,631 A							2,631 A
1,200 CN		1,300 CN	4,500 CN	1,000 CN	7,100 CN	3,000 CN	18,100 CN
470 CR							470 CR
50,348 CT							50,348 CT
5,000 TT							5,000 TT
	59,649	1,300	4,500	1,000	7,100	3,000	76,549
TOTALS - POLICE							
2,631 A							2,631 A
1,200 CN		1,300 CN	4,500 CN	1,000 CN	7,100 CN	3,000 CN	18,100 CN
470 CR							470 CR
50,348 CT							50,348 CT
5,000 TT							5,000 TT
	59,649	1,300	4,500	1,000	7,100	3,000	76,549



PRISONS

▲ **Mission:** The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy.

Facilities under the management of the PDP are concentrated along State Road adjoining Pennypack Creek in Northeast Philadelphia. These include: Alternative and Special Detention Center (ASD); Curran-Fromhold Correctional Facility (CFCF); Detention Center (DC); Philadelphia Industrial Correctional Center (PICC), and; Riverside Correctional Facility (RCF). More information can be found at:

www.phila.gov/departments/philadelphia-department-of-prisons/



Capital Budget Trends: Annual Capital Budgets for correctional facilities averaged \$2.06 million of City, tax-supported funds in FY16-FY21.





CAPITAL BUDGET PROJECTS

The Capital Program for FY22-27 provides for a total of \$22.6 million in new City, tax-supported investment. Funds in FY22 will support the completion of the PICC lock replacement project while ongoing feasibility analysis will determine the next large renovation project on the prisons campus. Funds are provided throughout the Capital Program for general improvements to emergency power systems, security systems, video surveillance, fire alarms, mechanical, electrical, and plumbing systems, and roofs.



Recent repaving of the main parking lot at the PDP campus on State Road, Holmesburg

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

PRISONS

CORRECTIONAL INSTITUTIONS - CAPITAL

61 Prison System - Renovations

1 PICC Max Side Locks Replace cell door locks on the Max side of PICC Facility	1,100 CN						1,100 CN
2 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation		2,000CN	4,500 CN	5,000 CN	5,000 CN	5,000 CN	21,500 CN
	1,100	2,000	4,500	5,000	5,000	5,000	22,600
61A. Prison System - Renovations-FY21							
See description under line item 61.	650 CT						650 CT
	650						650
61B. Prison System - Renovations-FY20							
See description under line item 61.	8,872 CR						8,872 CR
	58 CT						58 CT
	8,930						8,930

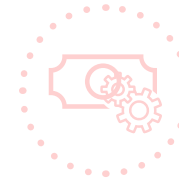
	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
61C. Prison System - Renovations-FY18							
See description under line item 61.	293 CT						293 CT
	293						293
61D. Prison System - Renovations-FY17							
See description under line item 61.	2,045 CT						2,045 CT
	2,045						2,045
61E. Prison System - Renovations-FY16							
See description under line item 61.	45 CT						45 CT
	3,700 TT						3,700 TT
	3,745						3,745
Totals - CORRECTIONAL INSTITUTIONS - CAPITAL							
	1,100 CN	2,000 CN	4,500 CN	5,000 CN	5,000 CN	5,000 CN	22,600 CN
	8,872 CR						8,872 CR
	3,091 CT						3,091 CT
	3,700 TT						3,700 TT
	16,763	2,000	4,500	5,000	5,000	5,000	38,263

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - PRISONS							
	1,100 CN	2,000 CN	4,500 CN	5,000 CN	5,000 CN	5,000 CN	22,600 CN
	8,872 CR						8,872 CR
	3,091 CT						3,091 CT
	3,700 TT						3,700 TT
	16,763	2,000	4,500	5,000	5,000	5,000	38,263

▲ **Mission:** The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces of which we are proud. More information can be found at:

www.phila.gov/departments/departments-of-public-property/

PUBLIC PROPERTY

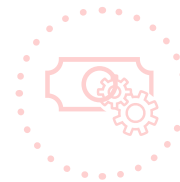


Capital Budget Trends: The annual Capital Budgets for DPP have averaged \$12 million over the period FY16-FY21. In each of these years, a substantial amount of available capital funds was appropriated for the salaries of design and engineering staff who implement capital projects. Capital payroll was shifted to the Operating Budget in FY21 to follow good fiscal policy by not paying borrowing costs for staff salaries.



CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program invests a total of \$46 million of City tax-supported funds under Public Property. Funds under the Triplex Facilities Improvement Projects line in FY22-25 will support the infrastructure improvements at Paine Plaza. Funding is also included for ongoing DPP responsibilities for asbestos abatement and remediation in City facilities and the conservation of publicly-owned artwork.



New elevators at the Criminal Justice Center (CJC) in Center City

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

PUBLIC PROPERTY

BUILDINGS AND FACILITIES - OTHER

62 Citywide Asbestos Abatement & Environmental Remediation

1 Asbestos Abatement & Environmental Remediation

Provide environmental abatement and air monitoring at facilities Citywide.

500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
500	500	500	500	500	500	3,000

62A. Citywide Asbestos Abatement & Environmental Remediation-FY21

See description under line item 62.

500 CT	500 CT
500	500

62B. Citywide Asbestos Abatement & Environmental Remediation-FY20

See description under line item 62.

449 CT	449 CT
449	449

62C. Citywide Asbestos Abatement & Environmental Remediation-FY19

See description under line item 62.

220 CT	220 CT
220	220

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
63 Improvements to Municipal Facilities							
1 City Improvements Fund critical renovations and other improvements to City owned facilities.	5,500 CR	500CR	500 CR	500 CR	500 CR	500 CR	8,000 CR
2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building.	11,000 CN	2,000CN	1,450 CN	3,000 CN	3,000 CN	3,000 CN	23,450 CN
3 City Hall Exterior Renovations Restore City Hall portals.	1,000 PB 500 CN	1,000PB	1,000 CN	1,000 CN	1,000 CN	1,000 CN	2,000 PB 4,500 CN
4 City Hall Improvements Perform various infrastructure improvements to City Hall.	1,500 CN	2,000CN	1,350 CN	3,000 CN	3,000 CN	3,000 CN	13,850 CN
5 Conservation of Art Assess and restore public artwork.	200 CN 100 FB 100 PB	200CN 100FB 100PB	200 CN 100 FB 100 PB	200 CN 100 FB 100 PB	200 CN 100 FB 100 PB	200 CN	1,200 CN 500 FB 500 PB
	19,900	5,900	4,700	7,900	7,900	7,700	54,000

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
63A. Improvements to Municipal Facilities-FY21							
See description under line item 63.							
	500 CR						500 CR
	10,200 CT						10,200 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	<u>11,900</u>						<u>11,900</u>
63B. Improvements to Municipal Facilities-FY20							
See description under line item 63.							
	6,063 CR						6,063 CR
	4,762 CT						4,762 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	7,500 TT						7,500 TT
	<u>19,525</u>						<u>19,525</u>
63C. Improvements to Municipal Facilities-FY19							
See description under line item 63.							
	1,440 CR						1,440 CR
	600 FT						600 FT
	1,100 PT						1,100 PT
	<u>3,140</u>						<u>3,140</u>
63D. Improvements to Municipal Facilities-FY18							
See description under line item 63.							
	1,142 CT						1,142 CT
	50 FT						50 FT
	1,100 PT						1,100 PT
	<u>2,292</u>						<u>2,292</u>

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
63E. Improvements to Municipal Facilities-FY17							
See description under line item 63.	249 CT						249 CT
	249						249
63F. Improvements to Municipal Facilities-FY14							
See description under line item 63.	31 CT						31 CT
	31						31
63G. Improvements to Municipal Facilities-FY12							
See description under line item 63.	1 CT						1 CT
	1						1
63H. Improvements to Municipal Facilities-FY11							
See description under line item 63.	9 CT						9 CT
	9						9

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - BUILDINGS AND FACILITIES - OTHER</i>							
13,700 CN		4,700 CN	4,500 CN	7,700 CN	7,700 CN	7,700 CN	46,000 CN
13,503 CR		500 CR	500 CR	500 CR	500 CR	500 CR	16,003 CR
17,563 CT							17,563 CT
100 FB		100 FB	100 FB	100 FB	100 FB		500 FB
850 FT							850 FT
1,100 PB		1,100 PB	100 PB	100 PB	100 PB		2,500 PB
4,400 PT							4,400 PT
7,500 TT							7,500 TT
	58,716	6,400	5,200	8,400	8,400	8,200	95,316

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
TOTALS - PUBLIC PROPERTY							
13,700 CN		4,700 CN	4,500 CN	7,700 CN	7,700 CN	7,700 CN	46,000 CN
13,503 CR		500 CR	500 CR	500 CR	500 CR	500 CR	16,003 CR
17,563 CT							17,563 CT
100 FB		100 FB	100 FB	100 FB	100 FB		500 FB
850 FT							850 FT
1,100 PB		1,100 PB	100 PB	100 PB	100 PB		2,500 PB
4,400 PT							4,400 PT
7,500 TT							7,500 TT
	58,716	6,400	5,200	8,400	8,400	8,200	95,316



RECORDS

▲ **Mission:** The Department of Records (DOR) provides efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state Real Estate Transfer Taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices. More information can be found at:

www.phila.gov/departments/department-of-records/



Capital Budget Trends: The average annual amount of capital dollars budgeted to the Department of Records in FY16 through FY21 was approximately \$1.4 million.





CAPITAL BUDGET PROJECTS

The Capital Budget for FY22 does not provide new funding for Records as DOR capital facilities' and equipment needs are covered with remaining carryforward (CT) appropriations.



New printer at the Central Duplicating Office of the Records Department.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

RECORDS

CAPITAL PROJECTS

64A. Records Improvements-FY20

See description under line item 64.

248 CR	248 CR
4 CT	4 CT
252	252

64B. Records Improvements-FY18

See description under line item 64.

94 CT	94 CT
94	94

64C. Records Improvements-FY15

See description under line item 64.

29 CT	29 CT
29	29

Totals - CAPITAL PROJECTS

248 CR	248 CR
127 CT	127 CT
375	375

TOTALS - RECORDS

248 CR	248 CR
127 CT	127 CT
375	375



STREETS

▲ **Mission:** The mission of the Streets Department is to provide clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities. More information can be found at:

www.phila.gov/departments/departments-of-streets/



Capital Budget Trends: The Streets Department received an annual average of \$35.3 million in new City tax-supported capital funds during the period FY16-FY21. In FY21, Streets received \$45.6 million. Increased funding in the FY22-27 Capital Program is mostly to boost resources for reconstruction of ADA ramps and repaving.





CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program for the Streets Department provides an overall investment of \$417.9 million in new City tax-supported funds, including a historic one year investment of \$145 million in FY22, most of which (\$132 million) will help achieve 115 miles of paving and the installation of approximately 6,955 ADA ramps. Highlights include:

- Reconstruction/Resurfacing and ADA Ramp Reconstruction – In FY22-27 the City is recommending \$317.2 million for Reconstruction and Resurfacing of Streets, the single largest initiative in the Capital Program. In FY22 the City will engage professional services firms to assist with prioritizing ADA work throughout the City.
- High Leverage Projects - Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.
- More than \$26 million is programmed for Traffic Engineering Improvements for FY22 -FY27, including \$6 million for traffic safety improvements associated with the “VisionZero” initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- The Sanitation Division is receiving \$1.5 million in FY22 to complete the upgraded waste processing systems at the Northwest Transfer Station in Roxborough.

The work of the Streets Department is supported through the capital budget of the Office of Fleet Management (OFM) with the purchase of specialized construction and sanitation vehicles for the Streets Department.





Reconstruction of ADA ramps at the intersection of Cheltenham Ave and Green St in Germantown.



Recent street resurfacing work on Diamond Street, Wynnefield.

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

STREETS

BRIDGES

65 Bridge Reconstruction & Improvements

1 Bridge Reconstruction, Rehabilitation, and Restoration
Reconstruction, rehabilitation, and restoration of existing bridges.

4 CA						4 CA
8,000 FB	20,800FB	41,600 FB	16,000 FB	16,000 FB	16,000 FB	118,400 FB
500 CN	1,300CN	2,000 CN	1,000 CN	1,000 CN	1,000 CN	6,800 CN
500 PB						500 PB
1,500 SB	3,900SB	7,800 SB	3,000 SB	3,000 SB	3,000 SB	22,200 SB

2 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk
Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44.

100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
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3 Act 13 - Stabilize Structurally Deficient Bridges
Reconstruction, rehabilitation, and restoration of existing bridges.

3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
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4 Local Bridge Rehabilitation
Reconstruction, rehabilitation, restoration or removal of existing bridges.

		1,600 CN	850 CN	1,500 CN	2,300 CN	6,250 CN
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13,604	29,100	56,100	23,950	24,600	25,400	172,754
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	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
65A. Bridge Reconstruction & Improvements-FY21							
See description under line item 65.							
	1,400 CT						1,400 CT
	22,400 FT						22,400 FT
	7,300 ST						7,300 ST
	500 TT						500 TT
	31,600						31,600
65B. Bridge Reconstruction & Improvements-FY20							
See description under line item 65.							
	2,856 CT						2,856 CT
	78,270 FT						78,270 FT
	3,260 PT						3,260 PT
	41,442 ST						41,442 ST
	125,828						125,828
65C. Bridge Reconstruction & Improvements-FY19							
See description under line item 65.							
	2,200 CT						2,200 CT
	19,200 FT						19,200 FT
	6,702 ST						6,702 ST
	28,102						28,102
65D. Bridge Reconstruction & Improvements-FY18							
See description under line item 65.							
	263 CT						263 CT
	30,803 FT						30,803 FT
	8,612 ST						8,612 ST
	39,678						39,678

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
65E. Bridge Reconstruction & Improvements-FY17							
See description under line item 65.	1,524 CT						1,524 CT
	1,524						1,524
Totals - BRIDGES							
4 CA							4 CA
500 CN	1,300 CN	3,600 CN	1,850 CN	2,500 CN	3,300 CN	13,050 CN	
8,243 CT						8,243 CT	
8,000 FB	20,800 FB	41,600 FB	16,000 FB	16,000 FB	16,000 FB	118,400 FB	
150,673 FT						150,673 FT	
500 PB						500 PB	
3,260 PT						3,260 PT	
4,600 SB	7,000 SB	10,900 SB	6,100 SB	6,100 SB	6,100 SB	40,800 SB	
64,056 ST						64,056 ST	
500 TT						500 TT	
	240,336	29,100	56,100	23,950	24,600	25,400	399,486

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
GRADING & PAVING							
66 Reconstruction/Resurfacing of Streets							
1 Reconstruction/Resurfacing and ADA Ramp Reconstruction Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps.	163 CA 132,200 CN	35,000CN	35,000 CN	35,000 CN	35,000 CN	45,000 CN	163 CA 317,200 CN
2 ADA Evaluation Professional services to provide analysis and survey of certain features within the pedestrian right of way.	2,250 PB 1,500 CN	2,250PB 1,000CN	2,250 PB	2,250 PB	2,250 PB	2,250 PB	13,500 PB 2,500 CN
3 Historic Streets Restore and reconstruct historic streets throughout the City.	1,000 FB 1,200 SB 500 CN 29 CA	500CN	500 CN	500 CN	500 CN	1,000 CN	1,000 FB 1,200 SB 3,500 CN 29 CA
	138,842	38,750	37,750	37,750	37,750	48,250	339,092
66A. Reconstruction/Resurfacing of Streets-FY21							
See description under line item 66.	14,000 CR						14,000 CR
	32,600 CT						32,600 CT
	1,000 FT						1,000 FT
	1,200 ST						1,200 ST
	48,800						48,800

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
66B. Reconstruction/Resurfacing of Streets-FY20							
See description under line item 66.	1,500 CR						1,500 CR
	16,583 CT						16,583 CT
	18,083						18,083
66C. Reconstruction/Resurfacing of Streets-FY19							
See description under line item 66.	1 CT						1 CT
	1,000 TT						1,000 TT
	1,001						1,001
66D. Reconstruction/Resurfacing of Streets-FY18							
See description under line item 66.	1 CT						1 CT
	1						1
66E. Reconstruction/Resurfacing of Streets-FY16							
See description under line item 66.	151 CT						151 CT
	151						151
66F. Reconstruction/Resurfacing of Streets-FY14							
See description under line item 66.	268 A						268 A
	1 CT						1 CT
	269						269

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
67A. Modernization of Transportation Facilities-FY18							
Improvements to transportation facilities.	750 CT						750 CT
	750						750
68 Highways Citywide							
1 Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 Project Management System Contract for the development of an information solution that will allow staff to more efficiently manage project portfolios.	500 CN						500 CN
	1,000	500	500	500	500	500	3,500
68A. Highways Citywide-FY21							
See description under line item 68.	150 CT						150 CT
	150						150
68B. Highways Citywide-FY20							
See description under line item 68.	1,000 CT						1,000 CT
	1,000						1,000
68C. Rehabilitation of Stairways in Manayunk and Citywide-FY16							
See description under line item 68.	171 CT						171 CT
	171						171

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - GRADING & PAVING</i>							
268 A							268 A
192 CA							192 CA
135,200 CN	37,000 CN	36,000 CN	36,000 CN	36,000 CN	36,000 CN	46,500 CN	326,700 CN
15,500 CR							15,500 CR
51,408 CT							51,408 CT
1,000 FB							1,000 FB
1,000 FT							1,000 FT
2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	13,500 PB
1,200 SB							1,200 SB
1,200 ST							1,200 ST
1,000 TT							1,000 TT
	210,218	39,250	38,250	38,250	38,250	48,750	412,968

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
IMPROVEMENTS TO CITY HIGHWAYS							
69 Federal Aid Highway Program							
1 Citywide 3R Resurface, reconstruct and restore city highways that are eligible for federal funds; modernize and preserve facilities and infrastructure.	24,000 FB 5,000 CN 39 CA	24,800FB 3,500CN	22,000 FB 4,000 CN	20,000 FB 4,500 CN	20,000 FB 3,500 CN	16,000 FB 4,000 CN	126,800 FB 24,500 CN 39 CA
2 Transportation Engineering and Restoration Fund (TERF) Improve federally-funded highway and transportation networks citywide.	500 TB 7 CA 1,000 SB 16,000 FB 500 PB	1,400SB 2,800FB 250CN	4,400 SB 8,800 FB 1,100 CN	1,000 SB 2,000 FB 500 CN	1,000 SB 2,000 FB 500 CN	1,000 SB 2,000 FB 500 CN	500 TB 7 CA 9,800 SB 33,600 FB 2,850 CN 500 PB
3 County Fee for Local Capital Projects For citywide state-funded highway, bridge and transportation projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives.	4,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB	2,000 SB	14,000 SB
4 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the Philadelphia Museum of Art.		400CN 1,600FB 1,600SB	200 CN 800 FB 800 SB	500 CN 2,000 FB 2,000 SB	500 CN		1,600 CN 4,400 FB 4,400 SB

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 Roosevelt Boulevard Improvement							
Improve Roosevelt Boulevard to accommodate all modes of transportation.			500 CN	500 CN	500 CN	500 CN	2,000 CN
			2,000 FB	2,000 FB	2,000 FB	2,000 FB	8,000 FB
			2,000 SB	2,000 SB	2,000 SB	2,000 SB	8,000 SB
	51,046	38,350	48,600	39,000	34,000	30,000	240,996

69A. Federal Aid Highway Program-FY21

See description under line item 69.

5,300 CT	5,300 CT
50,800 FT	50,800 FT
500 PT	500 PT
7,000 ST	7,000 ST
500 TT	500 TT
64,100	64,100

69B. Federal Aid Highway Program-FY20

See description under line item 69.

352 CT	352 CT
62,984 FT	62,984 FT
2 PT	2 PT
24,966 ST	24,966 ST
88,304	88,304

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
69C. Federal Aid Highway Program-FY19							
See description under line item 69.	4,500 CT						4,500 CT
	24,593 FT						24,593 FT
	29,093						29,093
69D. Federal Aid Highway Program-FY18							
See description under line item 69.	1,830 CT						1,830 CT
	32 FT						32 FT
	1,862						1,862
69E. Federal Aid Highway Program-FY17							
See description under line item 69.	796 CT						796 CT
	20,397 FT						20,397 FT
	1,000 PT						1,000 PT
	22,193						22,193
69F. Federal Aid Highway Program-FY16							
See description under line item 69.	210 CT						210 CT
	210						210

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - IMPROVEMENTS TO CITY HIGHWAYS							
46 CA							46 CA
5,000 CN		4,150 CN	5,800 CN	6,000 CN	5,000 CN	5,000 CN	30,950 CN
12,988 CT							12,988 CT
40,000 FB		29,200 FB	33,600 FB	26,000 FB	24,000 FB	20,000 FB	172,800 FB
158,806 FT							158,806 FT
500 PB							500 PB
1,502 PT							1,502 PT
5,000 SB		5,000 SB	9,200 SB	7,000 SB	5,000 SB	5,000 SB	36,200 SB
31,966 ST							31,966 ST
500 TB							500 TB
500 TT							500 TT
	256,808	38,350	48,600	39,000	34,000	30,000	446,758

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
SANITATION							
70 Modernization of Sanitation Facilities							
1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system.	1,500 CN						1,500 CN
2 Sanitation Area 5 Service Building and Site Improvements: Reconstruct roof for the Area 5 (Delaware Avenue and Wheatshaf Lane Facility) Sanitation Service Building and Fleet Shop.	200 CN	200CN					400 CN
3 Streets Department-Wide Facility Improvements The Streets Department will provide efficient management and maintenance of all of its facilities City-wide.		550CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	4,550 CN
4 Roof Replacement at 26th and Glenwood Replacement of the roof at the Sanitation Facility/Fleet Tire Shop at 26th and Glenwood and associated rehab work. The project will also rehab the building skin and plumbing associated the boiler.		300CN					300 CN
	1,700	1,050	1,000	1,000	1,000	1,000	6,750
70A. Modernization of Sanitation Facilities-FY21							
See description under line item 70.	4,000 CT						4,000 CT
	4,000						4,000
70B. Modernization of Sanitation Facilities-FY20							
See description under line item 70.	2,500 CT						2,500 CT
	2,500						2,500

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
70C. Modernization of Sanitation Facilities-FY18							
See description under line item 70.	7 CT						7 CT
	7						7
<hr/>							
Totals - SANITATION	1,700 CN	1,050 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,750 CN
	6,507 CT						6,507 CT
	8,207	1,050	1,000	1,000	1,000	1,000	13,257
<hr/>							
STREET LIGHTING							
<hr/>							
71 Street Lighting Improvements							
<hr/>							
1 Street Lighting Improvements	500 PB						500 PB
Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles.	500 CN	750CN	750 CN	750 CN	750 CN	750 CN	4,250 CN
<hr/>							
2 Martin Luther King Drive - Street Lighting Improvements		600CN	300 CN		600 CN		1,500 CN
Replace direct burial street light poles with new foundations and poles.							
<hr/>							
3 Street Alley Lighting Improvements		350CN	350 CN	350 CN	350 CN	350 CN	1,750 CN
Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle.							
	1,000	1,700	1,400	1,100	1,700	1,100	8,000

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
71A. Street Lighting Improvements-FY21							
See description under line item 71.	750 CT						750 CT
	500 PT						500 PT
	1,250						1,250
71B. Street Lighting Improvements-FY20							
See description under line item 71.	676 CT						676 CT
	676						676
71C. Street Lighting Improvements-FY16							
See description under line item 71.	59 CT						59 CT
	59						59
71D. Alley Lighting Improvements-FY12							
See description under line item 71.	1 CT						1 CT
	1						1
Totals - STREET LIGHTING							
	500 CN	1,700 CN	1,400 CN	1,100 CN	1,700 CN	1,100 CN	7,500 CN
	1,486 CT						1,486 CT
	500 PB						500 PB
	500 PT						500 PT
	2,986	1,700	1,400	1,100	1,700	1,100	9,986

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
STREETS DEPARTMENT FACILITIES							
72 Streets Department Facilities							
1 Upgrade Facility Storm/Sewer Site Drain Systems Conduct a field study of all storm and sewer drain systems for all Streets Facilities; upgrade and or replace systems to bring up to current environmental standards.	100 CN	100CN	100 CN	100 CN	100 CN	100 CN	600 CN
2 Salt & Brine Facilities Improvements to Streets Department Facilities	355 CA	600CN					600 CN 355 CA
3 Street Lighting Shop Renovation or Replacement Reconstruction and Replacement of Street Lighting Shop roof, flooring, foundation and related infrastructure.		350CN					350 CN
	455	1,050	100	100	100	100	1,905
72A. Streets Department Facilities-FY20							
See description under line item 72.	350 CR						350 CR
	1,300 CT						1,300 CT
	1,650						1,650
72B. Streets Department Facilities-FY19							
See description under line item 72.	1,156 CT						1,156 CT
	4,000 PT						4,000 PT
	5,156						5,156

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - STREETS DEPARTMENT FACILITIES							
355 CA							355 CA
100 CN		1,050 CN	100 CN	100 CN	100 CN	100 CN	1,550 CN
350 CR							350 CR
2,456 CT							2,456 CT
4,000 PT							4,000 PT
	7,261	1,050	100	100	100	100	8,711

TRAFFIC ENGINEERING IMPS

73 Traffic Control

1 Vision Zero

Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives.

2,400 FB	3,200FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	21,600 FB
1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
2,400 SB	3,200SB	4,000 SB	4,000 SB	4,000 SB	4,000 SB	21,600 SB

2 Signal Synchronization/Modernization

Install and modernize signals at existing and new intersections and replace signal support.

500 PB						500 PB
1,600 FB	4,000FB	4,000 FB	20,000 FB	20,000 FB	20,000 FB	69,600 FB
400 CN	500CN	600 CN	3,500 CN	2,000 CN	3,500 CN	10,500 CN
800 SB	2,000SB	2,000 SB	10,000 SB	10,000 SB	10,000 SB	34,800 SB

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
3 Material Requisition Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards.	200 CN 60 CA	700CN	500 CN	1,000 CN	1,000 CN	1,000 CN	4,400 CN 60 CA
4 Traffic Control Equipment Replacement Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials.	300 CN	250CN	500 CN	1,000 CN	1,000 CN	1,000 CN	4,050 CN
5 Signal Synchronization - Transit Improvements Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and Implementing transit improvements on five high priority corridors.	100 CN	250CN 2,000SB 5,000FB	600 CN 2,000 SB 15,000 FB	500 CN 2,000 SB 15,000 FB	2,000 CN 2,000 SB 15,000 FB	3,000 CN 2,000 SB 15,000 FB	6,450 CN 10,000 SB 65,000 FB
6 Automated Speed Enforcement For ongoing citywide safety improvements consistent with Vision Zero objectives.	5,000 SB	5,000SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	30,000 SB
7 Automated Red Light Enforcement Project (ARLE) For ongoing citywide safety improvements consistent with Vision Zero objectives.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
	17,760	30,100	42,200	70,000	70,000	72,500	302,560
73A. Traffic Control-FY21 See description under line item 73.	800 CT 4,000 FT 10,000 ST						800 CT 4,000 FT 10,000 ST
	14,800						14,800

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
73B. Traffic Control-FY20							
See description under line item 73.	4,826 CT						4,826 CT
	29,716 FT						29,716 FT
	3,260 PT						3,260 PT
	20,704 ST						20,704 ST
	58,506						58,506
73C. Traffic Control-FY19							
See description under line item 73.	2,190 CT						2,190 CT
	3,000 FT						3,000 FT
	3,000 ST						3,000 ST
	8,190						8,190
73D. Traffic Control-FY18							
See description under line item 73.	750 CT						750 CT
	5,761 ST						5,761 ST
	6,511						6,511
73E. Traffic Control-FY16							
See description under line item 73.	40 CT						40 CT
	40						40

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
73F. Traffic Control-FY14							
See description under line item 73.							
	2 CT						2 CT
	2						2
<hr/>							
<i>Totals - TRAFFIC ENGINEERING IMPS</i>							
60 CA							60 CA
2,000 CN	2,700 CN	3,200 CN	7,000 CN	7,000 CN	9,500 CN	31,400 CN	
8,608 CT						8,608 CT	
4,000 FB	12,200 FB	23,000 FB	39,000 FB	39,000 FB	39,000 FB	156,200 FB	
36,716 FT						36,716 FT	
500 PB						500 PB	
3,260 PT						3,260 PT	
11,200 SB	15,200 SB	16,000 SB	24,000 SB	24,000 SB	24,000 SB	114,400 SB	
39,465 ST						39,465 ST	
	105,809	30,100	42,200	70,000	70,000	72,500	390,609

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - STREETS							
268 A							268 A
657 CA							657 CA
145,000 CN	48,950 CN	51,100 CN	53,050 CN	53,300 CN	66,500 CN	417,900 CN	
15,850 CR						15,850 CR	
91,696 CT						91,696 CT	
53,000 FB	62,200 FB	98,200 FB	81,000 FB	79,000 FB	75,000 FB	448,400 FB	
347,195 FT						347,195 FT	
4,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	15,500 PB	
12,522 PT						12,522 PT	
22,000 SB	27,200 SB	36,100 SB	37,100 SB	35,100 SB	35,100 SB	192,600 SB	
136,687 ST						136,687 ST	
500 TB						500 TB	
2,000 TT						2,000 TT	
	831,625	140,600	187,650	173,400	169,650	178,850	1,681,775



TRANSIT

▲ **Mission:** The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life. More information can be found at:

www.septa.org



Capital Budget Trends: The City's tax-supported capital budget commitment to Transit has averaged \$4.5 million over the previous six years. SEPTA's capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities.





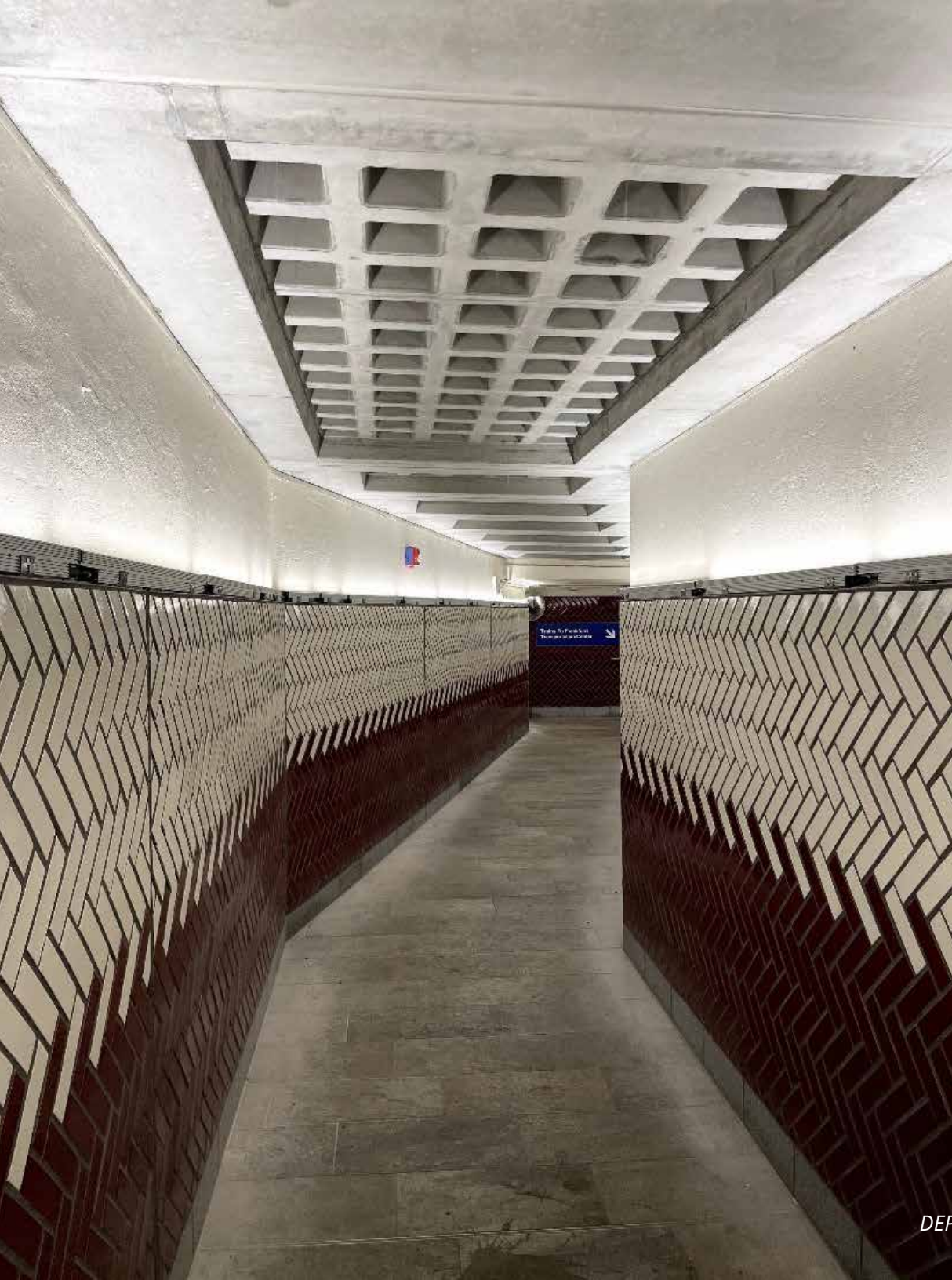
CAPITAL BUDGET PROJECTS

The FY22 City commitment is \$3.498 million. Over the FY22-27 Capital Program, City tax-supported capital investments of \$26.9 million are projected to match \$1.2 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA's officially-adopted Strategic Plan and Capital Budget, and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth.

<https://planning.septa.org/wp-content/uploads/2021/02Capital-Budget-FY20202-Capital-Budget-FY2020-2031.pdf>

Transit ridership and revenues have been negatively impacted by COVID-19 and remain a serious concern. However maintaining a State of Good Repair continues to be a high priority for SEPTA. Transit projects include improvements to critical infrastructure such as substations, bridges, stations, terminal and maintenance shops. Funds also support scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the addition of multi-level rail cars to increase the capacity of the Regional Rail network, and improvements to the Center City Concourse network. Station ADA accessibility is also a high priority, along with plans for a comprehensive bus network redesign. Transit improvements reinforce the convenience of Philadelphia's employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.





*5th Street Independence Hall Station- New
Headhouse and Corridor to Eastbound Platform*

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

TRANSIT

TRANSIT IMPROVEMENTS - SEPTA

74 SEPTA Bridge, Track, Signal, and Infrastructure Improvements

1 Infrastructure Safety Renewal Program (ISRP) (ALL)
Provide for restoration of SEPTA's transit and railroad infrastructure to a state of good repair.

1,025 CN	1,046CN	1,067 CN	1,088 CN	1,110 CN	1,131 CN	6,467 CN
743 TO	585TO	596 TO	607 TO	618 TO	629 TO	3,778 TO
47,976 SO	48,944SO	49,912 SO	50,880 SO	51,847 SO	52,815 SO	302,374 SO

2 State of Good Repair Program (ALL)
Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance system capabilities and safety.

5,774 FO	7,181FO	3,000 FO	1,463 FO			17,418 FO
531 CN	1,049CN	1,053 CN	754 CN	634 CN	637 CN	4,658 CN
40 TO	487TO	485 TO	314 TO	205 TO	206 TO	1,737 TO
16,207 SO	42,465SO	42,530 SO	30,293 SO	25,189 SO	25,299 SO	181,983 SO

3 Maintenance & Transportation Facilities and Roofs
Improve SEPTA's bus and rail maintenance shops, facilities maintenance shops and office buildings to bring facilities and systems to a state of good repair.

12,918 FO	7,232FO	5,281 FO				25,431 FO
469 CN	405CN	249 CN	592 CN	574 CN	543 CN	2,832 CN
57 TO	45TO	27 TO	77 TO	75 TO	71 TO	352 TO
15,507 SO	13,517SO	8,265 SO	20,083 SO	19,461 SO	18,436 SO	95,269 SO

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Regional Rail Substation Improvements (RRD) Replace components of the traction power supply system for SEPTA's Regional Rail service.	383 CN 40 TO 12,697 SO	608CN 242TO 25,492SO	573 CN 237 TO 24,282 SO	445 CN 191 TO 19,084 SO	387 CN 166 TO 16,595 SO	230 CN 99 TO 9,873 SO	2,626 CN 975 TO 108,023 SO
5 Regional Rail Signal System Modernization (RRD) Provide for modernization of the train signal systems for Regional Rail lines, including installation of Automatic Train Control, Positive Train Control and signal power reinforcements.	1,193 FO 8 CN 47 TO 401 SO	5,664FO 39CN 154TO 1,743SO	5,998 FO 33 CN 470 TO 1,654 SO	5,446 FO 23 CN 695 TO 1,336 SO	4,357 FO 19 CN 556 TO 1,069 SO	1,024 FO 4 CN 131 TO 251 SO	23,682 FO 126 CN 2,053 TO 6,454 SO
6 Regional Rail Division Bridge Improvement Program (RRD) Provide for the rehabilitation or replacement of bridges, restoring bridges to a state of good repair.	8 CN 32 TO 1,207 SO	114CN 49TO 4,875SO	207 CN 89 TO 8,871 SO	477 CN 204 TO 20,447 SO	489 CN 210 TO 20,980 SO	515 CN 221 TO 22,081 SO	1,810 CN 805 TO 78,461 SO
	117,263	161,936	154,879	154,499	144,541	134,196	867,314
74A. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY21 See description under line item 74.	3,182 CT 3,182						3,182 CT 3,182

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
74B. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY19							
See description under line item 74.	28 CT						28 CT
	28						28
74C. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY15							
See description under line item 74.	1 CT						1 CT
	1						1
75 SEPTA Station and Parking Improvements							
1 Railroad and Transit Stations and Parking Improvements							
Renovate various railroad and transit stations, including improvements to parking facilities.	3,502 FO	7,129FO					10,631 FO
	564 CN	789CN	783 CN	991 CN	1,058 CN	1,041 CN	5,226 CN
	71 TO	45TO	37 TO	43 TO	43 TO	43 TO	282 TO
	19,043 SO	25,046SO	24,618 SO	31,009 SO	33,016 SO	32,511 SO	165,243 SO
2 Station Accessibility Program (CTD)							
Make ADA accessibility improvements to 40th Street, Arrott Transportation Center (Margaret-Orthodox), Susquehanna-Dauphin, Tasker-Morris, and Erie Stations.	284 CN	137CN	31 CN				452 CN
	8,523 SO	4,125SO	919 SO				13,567 SO
3 City Transit Division Loop Improvements (CTD)							
Provide for improvements to SEPTA bus loops in Philadelphia.	5,088 FO						5,088 FO
	15 CN	35CN	48 CN	36 CN	13 CN	21 CN	168 CN
	1,391 SO	1,065SO	1,432 SO	1,094 SO	389 SO	629 SO	6,000 SO

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
4 City Hall Station and 15th Street Renovations (CTD)							
Rehabilitate City Hall Station on the Broad Street Line and	5 CN	27CN	124 CN	387 CN	564 CN	696 CN	1,803 CN
renovations to 15th Street Station on the Market-Frankford Line.	151 SO	817SO	3,719 SO	11,613 SO	16,933 SO	20,880 SO	54,113 SO
	38,637	39,215	31,711	45,173	52,016	55,821	262,573
<hr/>							
75A. SEPTA Station and Parking Improvements-FY21							
See description under line item 75.	1,471 CT						1,471 CT
	1,471						1,471
<hr/>							
76 SEPTA Passenger Information, Communications, and System Controls							
<hr/>							
1 SEPTA Key (New Payment Technologies) (ALL)							
Design and implement a new fare collection system that will	5,412 FO	2,914FO					8,326 FO
replace and/or enhance the entire array of current revenue	37 CN	20CN					57 CN
collection equipment.	6 TO	3TO					9 TO
	1,278 SO	688SO					1,966 SO
	6,733	3,625					10,358
<hr/>							
76A. SEPTA Passenger Information, Communications, and System Controls-FY21							
See description under line item 76.	7 CT						7 CT
	7						7

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
77 Rail Vehicle / Equipment Acquisition and Improvement Program							
1 Locomotives and Regional Rail Cars							
Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth.	8,106 FO	22,400FO	13,004 FO				43,510 FO
	169 CN	401CN	162 CN				732 CN
	816 TO	172TO	70 TO				1,058 TO
	27,490 SO	17,173SO	6,953 SO				51,616 SO
	36,581	40,146	20,189				96,916

Totals - TRANSIT IMPROVEMENTS - SEPTA

3,498 CN	4,670 CN	4,330 CN	4,793 CN	4,848 CN	4,818 CN	26,957 CN
4,689 CT						4,689 CT
41,993 FO	52,520 FO	27,283 FO	6,909 FO	4,357 FO	1,024 FO	134,086 FO
151,871 SO	185,950 SO	173,155 SO	185,839 SO	185,479 SO	182,775 SO	1,065,069 SO
1,852 TO	1,782 TO	2,011 TO	2,131 TO	1,873 TO	1,400 TO	11,049 TO
203,903	244,922	206,779	199,672	196,557	190,017	1,241,850

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - TRANSIT							
	3,498 CN	4,670 CN	4,330 CN	4,793 CN	4,848 CN	4,818 CN	26,957 CN
	4,689 CT						4,689 CT
	41,993 FO	52,520 FO	27,283 FO	6,909 FO	4,357 FO	1,024 FO	134,086 FO
	151,871 SO	185,950 SO	173,155 SO	185,839 SO	185,479 SO	182,775 SO	1,065,069 SO
	1,852 TO	1,782 TO	2,011 TO	2,131 TO	1,873 TO	1,400 TO	11,049 TO
	203,903	244,922	206,779	199,672	196,557	190,017	1,241,850



WATER

▲ **Mission:** The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

PWD manages approximately 3,000 miles of sanitary sewer lines and 3,800 miles of water mains throughout the city. Including treatment plants and other facilities, PWD assets have a replacement value of more than \$30 billion. More information can be found at:

[www.https://www.phila.gov/water/pages/default.aspx](https://www.phila.gov/water/pages/default.aspx)



Capital Budget Trends: The PWD does not utilize the City's general tax-supported capital dollars, instead relying on self-supporting bond issuances (XN funds) and operating revenues (XR).





CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program includes a \$4 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.6 billion for treatment plant improvements, \$1 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$681 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues will be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change. More information can be found at:

www.phila.gov/WATER/SUSTAINABILITY



Recent construction of new PWD facilities for water treatment

2022	2023	2024	2025	2026	2027	2022 - 2027
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

WATER

COLLECTOR SYSTEMS - CAPITAL

78 Improvements to Collector System

1 Collector System Improvements

Reconstruct and rehabilitate the public collection system citywide and construction of storm flood relief sewers to mitigate flooding in sections of the city that flood during major storms.

500 XR	500XR	500 XR	500 XR	500 XR	500 XR	3,000 XR
100 FB	100FB	100 FB	100 FB	100 FB	100 FB	600 FB
100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
39,000 XN	154,000XN	154,000 XN	154,000 XN	216,000 XN	216,000 XN	933,000 XN
100 TB	100TB	100 TB	100 TB	100 TB	100 TB	600 TB

2 Expansion of Collector System

Extend the public collection system citywide.

10 PB	10PB	10 PB	10 PB	10 PB	10 PB	60 PB
550 XN	550XN	550 XN	550 XN	550 XN	550 XN	3,300 XN

40,360	155,360	155,360	155,360	217,360	217,360	941,160
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78A. Improvements to Collector System-FY21

See description under line item 78.

133,050 XT	133,050 XT
35 TT	35 TT
82 XR	82 XR
133,167	133,167

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
78B. Improvements to Collector System-FY20							
See description under line item 78.	31,305 XR						31,305 XR
	31,305						31,305
78C. Improvements to Collector System-FY17							
See description under line item 78.	6,629 XR						6,629 XR
	6,629						6,629
78D. Improvements to Collector System-FY16							
See description under line item 78.	1,410 XR						1,410 XR
	1,410						1,410
78E. Improvements to Collector System-FY14							
See description under line item 78.	531 XR						531 XR
	531						531
Totals - COLLECTOR SYSTEMS - CAPITAL							
	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
	35 TT						35 TT
	39,550 XN	154,550 XN	154,550 XN	154,550 XN	216,550 XN	216,550 XN	936,300 XN
	40,457 XR	500 XR	500 XR	500 XR	500 XR	500 XR	42,957 XR
	133,050 XT						133,050 XT
	213,402	155,360	155,360	155,360	217,360	217,360	1,114,202

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
CONVEYANCE SYSTEMS - CAPITAL							
79 Improvements to Conveyance System							
<hr/>							
1 Reconstruction of Conveyance Systems Reconstruct water mains throughout the city.	100 FB 100 SB 30,000 XN 500 XR	100FB 100SB 106,000XN 500XR	100 FB 100 SB 177,100 XN 500 XR	100 FB 100 SB 117,400 XN 500 XR	100 FB 100 SB 108,000 XN 500 XR	100 FB 100 SB 108,000 XN 500 XR	600 FB 600 SB 646,500 XN 3,000 XR
<hr/>							
2 Meter Replacement Purchase water meters to replace obsolete meters.	5,000 XN	5,000XN	5,000 XN	5,000 XN	5,000 XN	5,000 XN	30,000 XN
<hr/>							
3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains.	10 PB 50 XN	10PB 50XN	10 PB 50 XN	10 PB 50 XN	10 PB 50 XN	10 PB 50 XN	60 PB 300 XN
	35,760	111,760	182,860	123,160	113,760	113,760	681,060
<hr/>							
79A. Improvements to Conveyance System-FY21							
See description under line item 79.	500 XR 85,507 XT						500 XR 85,507 XT
	86,007						86,007

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
79B. Improvements to Conveyance System-FY20							
See description under line item 79.							
	175 XR						175 XR
	35,000 XT						35,000 XT
	35,175						35,175
<hr/>							
Totals - CONVEYANCE SYSTEMS - CAPITAL							
	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
	35,050 XN	111,050 XN	182,150 XN	122,450 XN	113,050 XN	113,050 XN	676,800 XN
	1,175 XR	500 XR	500 XR	500 XR	500 XR	500 XR	3,675 XR
	120,507 XT						120,507 XT
	156,942	111,760	182,860	123,160	113,760	113,760	802,242
<hr/>							
GENERAL - CAPITAL							
<hr/>							
80 Engineering and Material Support							
<hr/>							
1 Engineering and Administration							
Provide staffing for Construction, Design and Survey Units.	15,319 XR	15,319XR	15,319 XR	15,319 XR	15,319 XR	15,319 XR	91,914 XR
<hr/>							
2 Vehicles							
Replace Water Department vehicles that have exceeded their useful life.	12,000 XR	12,000XR	12,000 XR	12,000 XR	12,000 XR	12,000 XR	72,000 XR
	27,319	27,319	27,319	27,319	27,319	27,319	163,914

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
80A. Engineering and Material Support-FY21							
See description under line item 80.	12,000 XR						12,000 XR
	12,000						12,000
80B. Engineering and Material Support-FY20							
See description under line item 80.	7,463 XR						7,463 XR
	7,463						7,463
80C. Engineering and Material Support-FY19							
See description under line item 80.	4,000 XR						4,000 XR
	4,000						4,000
Totals - GENERAL - CAPITAL	50,782 XR	27,319 XR	27,319 XR	27,319 XR	27,319 XR	27,319 XR	187,377 XR
	50,782	27,319	27,319	27,319	27,319	27,319	187,377

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TREATMENT FACILITIES - CAPITAL							
81 Improvements to Treatment Facilities							
1 Improvements to Treatment Facilities							
Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities.	50 FB	50FB	50 FB	50 FB	50 FB	50 FB	300 FB
	50 SB	50SB	50 SB	50 SB	50 SB	50 SB	300 SB
	249,950 XN	308,700XN	306,000 XN	189,700 XN	300,700 XN	328,700 XN	1,683,750 XN
	500 XR	500XR	500 XR	500 XR	500 XR	500 XR	3,000 XR
	250,550	309,300	306,600	190,300	301,300	329,300	1,687,350
81A. Improvements to Treatment Facilities-FY21							
See description under line item 81.	61,000 XR						61,000 XR
	163,807 XT						163,807 XT
	224,807						224,807
81B. Improvements to Treatment Facilities-FY20							
See description under line item 81.	10,780 XR						10,780 XR
	10,780						10,780
81C. Improvements to Treatment Facilities-FY16							
See description under line item 81.	10,969 XR						10,969 XR
	10,969						10,969

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
Totals - TREATMENT FACILITIES - CAPITAL							
50 FB	50 FB	50 FB	50 FB	50 FB	50 FB	50 FB	300 FB
50 SB	50 SB	50 SB	50 SB	50 SB	50 SB	50 SB	300 SB
249,950 XN	308,700 XN	306,000 XN	189,700 XN	300,700 XN	328,700 XN	1,683,750 XN	
83,249 XR	500 XR	500 XR	500 XR	500 XR	500 XR	85,749 XR	
163,807 XT							163,807 XT
497,106	309,300	306,600	190,300	301,300	329,300	1,933,906	
TOTALS - WATER							
250 FB	250 FB	250 FB	250 FB	250 FB	250 FB	250 FB	1,500 FB
20 PB	20 PB	20 PB	20 PB	20 PB	20 PB	20 PB	120 PB
250 SB	250 SB	250 SB	250 SB	250 SB	250 SB	250 SB	1,500 SB
100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
35 TT							35 TT
324,550 XN	574,300 XN	642,700 XN	466,700 XN	630,300 XN	658,300 XN	3,296,850 XN	
175,663 XR	28,819 XR	28,819 XR	28,819 XR	28,819 XR	28,819 XR	319,758 XR	
417,364 XT							417,364 XT
918,232	603,739	672,139	496,139	659,739	687,739	4,037,727	

ZOO



▲ **Mission:** The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.



Capital Budget Trends: The Zoo received an annual average of \$1.1 million in City tax-supported capital funding in FY16-FY21.



CAPITAL BUDGET PROJECTS

The Zoo's master plan serves as the foundation for capital investments from the City and from private and institutional partners. While the plan remains in development, the Capital Program provides for City tax-supported funding totaling \$7.5 million in FY22-27 to make improvements to various City-owned components of the Zoo and to help leverage private and philanthropic contributions.



*New air conditioning equipment at the Animal Hospital,
Philadelphia Zoo, West Philadelphia*

ZOO

PHILADELPHIA ZOO - CAPITAL

82 Philadelphia Zoo Facility and Infrastructure Improvements

	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2027 \$x000	2022 - 2027 \$x000
1 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings.	250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
2 City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings.	250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
3 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings.	250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
4 City-owned Building Renovation Intreior Renovations Renovations to multiple infrastructure systems in City-owned buildings.	250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN
5 Philadelphia Zoo Improvements Major Zoowide Renewal Renovate and improve habitats, trails and visitor amenities as a part of the Zoo Master Plan. Make improvements to the central part of the zoo, upgrade African Plains, Primate Reserve and adjacencies.	5,000 PB 1,500 CN						5,000 PB 1,500 CN
	7,500	1,000	1,000	1,000	1,000	1,000	12,500

	2022	2023	2024	2025	2026	2027	2022 - 2027
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
82A. Philadelphia Zoo Facility and Infrastructure Improvements-FY21							
See description under line item 82.	1,000 CT						1,000 CT
	1,000						1,000
82B. Philadelphia Zoo Facility and Infrastructure Improvements-FY20							
See description under line item 82.	1,002 CT						1,002 CT
	1,002						1,002
82C. Philadelphia Zoo Facility and Infrastructure Improvements-FY19							
See description under line item 82.	378 CT						378 CT
	378						378
Totals - PHILADELPHIA ZOO - CAPITAL							
	2,500 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	7,500 CN
	2,380 CT						2,380 CT
	5,000 PB						5,000 PB
	9,880	1,000	1,000	1,000	1,000	1,000	14,880
TOTALS - ZOO							
	2,500 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	7,500 CN
	2,380 CT						2,380 CT
	5,000 PB						5,000 PB
	9,880	1,000	1,000	1,000	1,000	1,000	14,880

APPENDIX I

Capital Program and Budget Process

Spending and activity on the Capital Budget is managed throughout the fiscal year, but the annual planning and preparation for the proposed Capital Program and Budget begins in the fall.



By the beginning of October, the 'Budget Call' goes out to all departments eligible to request funds in the upcoming capital program and budget. The Budget Call provides instructions to enable departments to begin entering requests into the budget system. It also provides guidelines to ensure that requests are complete and are aligned with City policies.

Starting in November, the staffs of the City Planning Commission and the Budget Office host departmental meetings to review capital needs and new requests.

Following the departmental meetings, staff continues to work with departments to refine information about the prioritization of needs, resources, and implementation capacity.

From December through February, information is compiled to generate a working, overall list of requests and requested amounts. This list goes through several iterations, as new information is developed in discussions with departments and is aligned with Administration priorities.

In January, the Budget Office prepares 'carry forward' (CT) funding information and works with the Treasurer's Office to determine the General Obligation (CN) debt capacity for the Capital Budget.

In February, the Budget Office finalizes 'carry forward' (CT) funding amounts and works with the staff of the City Planning Commission to prepare draft recommendations for review by the Mayor.

At least one hundred and twenty days before the end of the fiscal year, the City Planning Commission submits to the Mayor a six-year Capital Program and Capital Budget. The Budget Office, working with the Law Department, prepares the required ordinances for submission.

In early March, the Mayor delivers to City Council the proposed Operating Budget, Five Year Financial Plan, and Capital Program and Budget. However, due to the global pandemic and desire to gain better information about revenue collections and federal relief, the FY22 Budget has a delayed introduction of April 15, 2021.

As part of City Council budget hearings, a specific hearing is held on the proposed Capital Program and Budget. Capital needs and proposed spending are also addressed in City Council budget hearings with each department. After the Capital Program and Budget is introduced, sometimes a separate bond authorization ordinance is introduced alongside the capital budget bill. Per the Pennsylvania State Constitution, bond authorization by the voters is necessary if the City's applicable debt is greater than 3% of the 10-year average of the annual assessed values. If an ordinance is necessary, then the City places a question on the election ballot that asks the general public for permission to issue bonds for the Capital Budget. The ballot question is organized into five infrastructure categories: transit, streets and sanitation, municipal buildings, recreation, parks, museums and stadia, and economic and community development.

Through May and June, modifications are made to produce a final six-year Capital Program and Capital Budget for adoption by City Council before the end of June.

APPENDIX II

City of Philadelphia Capital Eligibility Guidelines Revised October 2, 2020



Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

Section A: Long-term Debt/Loan Funds

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

Acquisition refers to the purchase of land, buildings, equipment or machinery for City ownership:

The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.

Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

Construction refers to building, erecting, or installing tangible assets that are owned by the City:

Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.

The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.

The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.

When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

Improvements refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.

Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, improvement projects on property not owned by the City are not eligible for loan funding. However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.

Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.

The site improvement project and its attendant housing, street, water/sewer, or commercial development or

redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.

The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.

Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

Section B: Other Funding Sources

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

Useful life:

The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.

Purpose:

The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.

Cost:

The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting

Other:

Further covenants and / or restrictions may apply as detailed in Enterprise Funds General Bond Ordinances.

Addendum to City of Philadelphia Capital Eligibility Guidelines for Information Technology March 21, 2014

Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.



Hardware:

Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

Software:

In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would

be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital-eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

Cloud based solutions:

Because GASB 51 includes software that is “licensed” as well as “purchased” to be capital eligible, the configuration/implementation cost component of cloud solutions can be funded with loan funds in Software as a Service (SaaS) solutions provided the total project cost is greater than \$15,000. Also, the annual license fees of the cloud solutions can be funded with loan funds if the cost is clearly broken out and delineated. Project planning, training costs and annual maintenance fees including those incurred during implementation cannot be funded with loan funds.

Infrastructure components of SaaS solutions, such as the server, rack, hosted network equipment, and the cost to lease the off-premise hosting space are included in the ongoing operational maintenance and service charges and are not capital eligible. This in no way limits the purchase of servers with capital dollars as detailed earlier in the guidelines. Furthermore, Infrastructure as a Service (IaaS) cloud solutions, where the hardware is leased as a service, are not capital eligible.

Cloud-based solutions must have a useful life of five years to be capital eligible in addition; the useful life of the

cloudbased asset is constrained to the maximum length of the contract extensions for the cloud solutions.

Software Consultants:

The cost of purchasing or paying a vendor to develop either new or modified application software, including the cost of requirements definition, design, coding, configuration, interface development, implementation and testing is capital eligible. In general, the use of consultants can only be funded through capital when the consultant adds value to the software itself such as when a vendor is hired to implement the selected software or a vendor is selected for data conversion as a requirement for the new system. This would exclude advisors/consultants for schedules or budget management because this does not add value to the software. Additionally, other consulting costs associated with preliminary project planning including writing RFQs, RFIs and RFPs, demonstration of potential systems, system training and general annual maintenance fees cannot be funded with loan funds.

Departmental Operations:

The cost of business and operational planning studies related to software projects are not capital eligible. In addition, any departmental business process reengineering costs are also not capital eligible.

Six-Year Capital Program for Fiscal Years 2022-2027
Capital Budget for Fiscal Year 2022