



## **City of Philadelphia**

Six Year Capital Program for Fiscal Years 2021 – 2026  
Capital Budget for Fiscal Year 2021

PER COUNCIL APPROVED CAPITAL PROGRAM AND BUDGET

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## EXECUTIVE SUMMARY

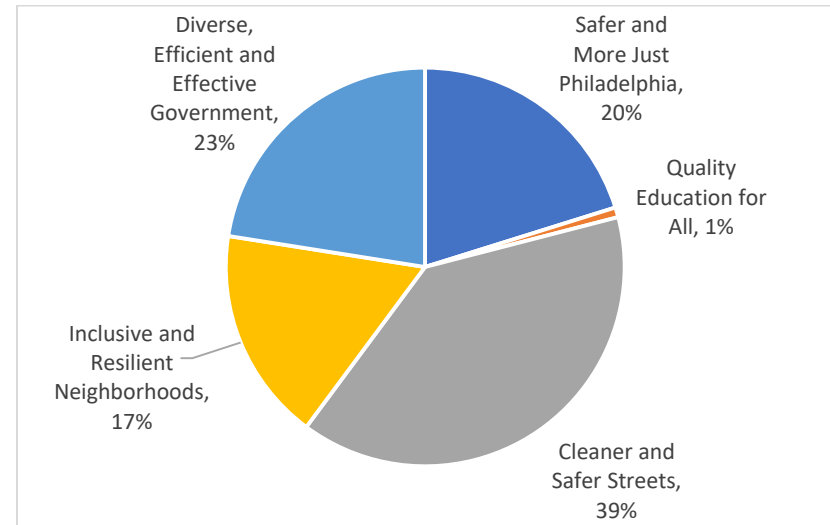
The unprecedented public health crisis due to COVID-19 and halt in the economy has dramatically altered the City's service needs, economy, and revenue streams. In FY21, Philadelphia now anticipates a lower starting fund balance, reduced revenues, and unplanned costs associated with the pandemic and maintaining core services. These changes have required a revised FY21 Capital Budget that includes a reduction in appropriations compared to the initial Capital Budget presented in early March of 2020. This reduction will relieve pressure on the Five Year Plan for debt service. For the remaining years of the Capital Program, FY22-26, proposed levels of funding are maintained, although some projects may be re-evaluated in the upcoming budget cycle.

Overall, the Capital Program for FY21-26, and Capital Budget for FY21, support strategic commitments to new facilities as well as the ongoing modernization of existing capital assets. Recommended capital projects and funding align with the Mayor's priorities:

- Safer and More Just Philadelphia
- Quality Education for All
- Cleaner and Safer Streets
- Inclusive and Resilient Neighborhoods
- Diverse, Efficient and Effective Government

The FY21 Capital Budget calls for appropriations of approximately \$128.3 million in new, City-supported general obligation borrowing (identified as CN funds) and \$394 million of prior year, tax-supported City loans. This City commitment is expected to leverage \$2.7 billion from federal, state, private, City self-sustaining enterprise, operating, and revolving fund sources for a total proposed FY21 budget of \$3.4 billion. Over six years, the FY21-26 Capital Program envisions the commitment of \$1.1 billion in CN borrowing as part of a proposed \$11.3 billion in total capital investment.

## FY 2021 General Obligation Funding by Mayoral Priority



### Safer and More Just Philadelphia

Twenty percent of the City-supported general obligation borrowing for FY21 is directly related to departments and facilities that help ensure public safety and justice. FY21 highlights include:

- **Fire Facilities** – Roughly \$4 million is recommended in FY21 for ongoing improvements to Fire Department facilities.
- **Police – New Facilities and Renovations** – More than \$21 million is budgeted for the Police Department to support the construction and outfitting of new and renovated Police facilities.



**Interior framing underway for new Police District 2, Castor Avenue and Elgin Street, Northeast Philadelphia.**

- **Prisons – Renovations** - \$650,000 dollars will be provided for infrastructure projects.

#### **Quality Education for All**

The Kenney Administration is committed to ensuring equity in the delivery of educational programs, which are supported by FY21-26 City-supported general obligation funds. This budget allocates \$21million to the Free Library and Zoo in FY 21-26 which represents two percent of the City-supported general obligation borrowing for FY 21-26. These funds support the departments in extending programming to residents in need of resources and opportunities and complements the School District's capital investments in their facilities, supported by the District's own borrowings.

#### **Cleaner and Safer Streets**

In the 2019-2020 Philadelphia Resident Survey, Safer Streets were also among the top priorities for residents. This budget allocates 39 percent of City-supported general obligation borrowing for FY21 to projects that make the city's streets safer, cleaner, and more accessible for all of Philadelphia's residents, businesses, and visitors. Improvements include:

- **Streets**– The FY21 Capital Budget calls for \$32.6 million in City tax-supported funds for the reconstruction and resurfacing of City streets and the construction of accessible ramps. The total is \$240.1 million in the FY 21-26 Capital Program. This is the single largest tax supported investment in the FY21-FY26 Capital Program and will ensure that the City attains and sustains a state of repair that allows workers, residents, and visitors to reliably and safely access their destinations. The FY21-26 Capital Program allocates seven million dollars for Vision Zero improvements to make the city's streets safer for all users, \$11.5 million dollars for sanitation sites, and \$9.4 million for bridge restoration (which will leverage significant outside funds).
- **Transit** – The Southeastern Pennsylvania Transit Authority (SEPTA) has proposed a program of investments that calls for nearly \$4.7 million in new City tax supported funds. This funding will leverage \$242.6 million in grant funds in FY21. Projects will improve transit infrastructure, vehicles, communications, and payment technologies, providing improved reliability and safety for Philadelphia riders needing to access services and opportunities throughout the city and region. The City's contribution to SEPTA's investment is a required match for state and federal funding.

#### **Inclusive and Resilient Neighborhoods**

The Administration is committed to creating inclusive and resilient neighborhoods. To that end, the FY21 Capital Budget calls for 17 percent of City tax-supported funds to be used for upgrades to park and recreation facilities, health centers, business corridors and trails,

homeless services, energy efficiency improvements, and Administration and Council improvements to existing facilities (ITEF) citywide.

- **Parks and Recreation** – The City, through the Department of Parks and Recreation, will dedicate over \$20 million in the FY21-26 Capital Program to support the City’s multi-year commitment for the Rebuilding Community Infrastructure (Rebuild) initiative for investments to recreation facilities. The Rebuild program will also utilize private foundation funds and a separate bond issuance supported by the Philadelphia Beverage Tax to implement the program’s project goals. Additionally, \$1.35 million in funds is dedicated to critical life safety upgrades at facilities to ensure uninterrupted programming.
- **Health** – \$600,000 is budgeted to the Health Department for facility renovations and repair.
- **Managing Director’s Office (MDO)** - The Capital Budget includes \$500,000 towards the construction of a memorial at Bethel Burial Ground.
- **Commerce – Neighborhood Commercial Centers** - Using previously appropriated City funds totaling more than \$12 million, the Commerce Department will continue to implement a program of physical site improvements to enhance the viability of neighborhood and community-serving commercial centers and corridors. Project funding from the City is coordinated with additional funding from state, regional, and private sources.
- **Commerce - Industrial and Waterfront Land Redevelopment** – The FY21 Capital Budget appropriates one million dollars to support the work of the Philadelphia Industrial Development Corporation (PIDC) in southwest Philadelphia. In accordance with the Lower Schuylkill Master Plan, this funding will be used to

improve streetscapes in order to attract businesses to industrially-zoned parcels to create new jobs and increase tax revenues while improving the pedestrian experience for nearby residents. The Commerce Department also supports trail connections and developments on both the Schuylkill and Delaware Rivers.

- **Office of Homeless Services – Facility Renovations** - One million dollars is budgeted in FY21 for ongoing interior and exterior improvements to City-owned shelters and personal care facilities.
- **Office of Sustainability** – Since 2018, Mayor Kenney has supported the Paris Climate Agreement to reduce carbon emissions by 80 percent by 2050. Using funding from prior years and revenue from energy rebates, the Office of Sustainability will continue installing energy efficiency equipment and controls that reduce city’s energy costs, consumption, and carbon footprint.
- **Finance** – Through Improvements to Existing Facilities (ITEF) funding, the Mayor and District Council members can allocate appropriations to City-owned assets throughout the City including streetscape improvements, facility upgrades and investments in cultural institutions.

#### **A Diverse, Efficient and Effective Government**

In addition to the investments highlighted above, the Capital Program and Budget proposes important investments that address deferred maintenance, increase operational efficiencies, and keep the City’s facilities in a state of good repair. Approximately 23 percent of the FY 21 budget will support this category of investment. Highlights include:

- **Public Property – Buildings and Facilities** – More than \$10 million in City tax-supported funds is budgeted in FY21 for improvements to building systems, elevators, and environmental remediation.

- **Office of Innovation and Technology (OIT)** – The FY21 Capital Budget includes approximately \$11.5 million of new City, tax-supported funding to implement planned improvements to Citywide and departmental applications, communications systems, and computer network stabilization and enhancement.
- **Fleet** –More than four million dollars is recommended in FY21 for the purchase of new, capital-eligible vehicles for Fire, Streets, and other departments. The purchase of specialized fire apparatus, EMS vehicles, trash compactors, construction equipment, and grounds maintenance equipment is essential to replace outdated apparatus, ensure vehicle availability, and to manage personnel overtime.



**New Fire Department equipment placed into service in 2019**

## INTRODUCTION TO THE CAPITAL PROGRAM

The Capital Program is the City of Philadelphia's six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations.

The Recommended Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a recommended capital program for the ensuing six years and a recommended capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and is charged with preparing and maintaining the City's comprehensive plan.

The chart below notes important differences between the operating

budget and the capital budget and program.

Operating Budget and Five-Year Plan	Capital Program and Budget
Annual Budget, which is included in Five-Year Plan for longer-term fiscal stability	Annual Budget, which is included in six-year Program for future planning purposes
Funding does not carry forward from prior years	Carryforward funding from year to year. Carryforward (CT) calculation was performed as of 12/31/19 and represents encumbrances made up until that date. Encumbrances between that date and the publication of this book may have reduced some carryforward amounts.
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, CN funds and private funds)

The City has implemented program-based budgeting for most City departments. Many capital sub-projects previously included under the names of earlier project lines are now listed under newer, updated project lines that reflect departments' currently-defined program areas. Some sub-projects with carryforward funds, however, remain under their earlier lines until the funds have been fully utilized.

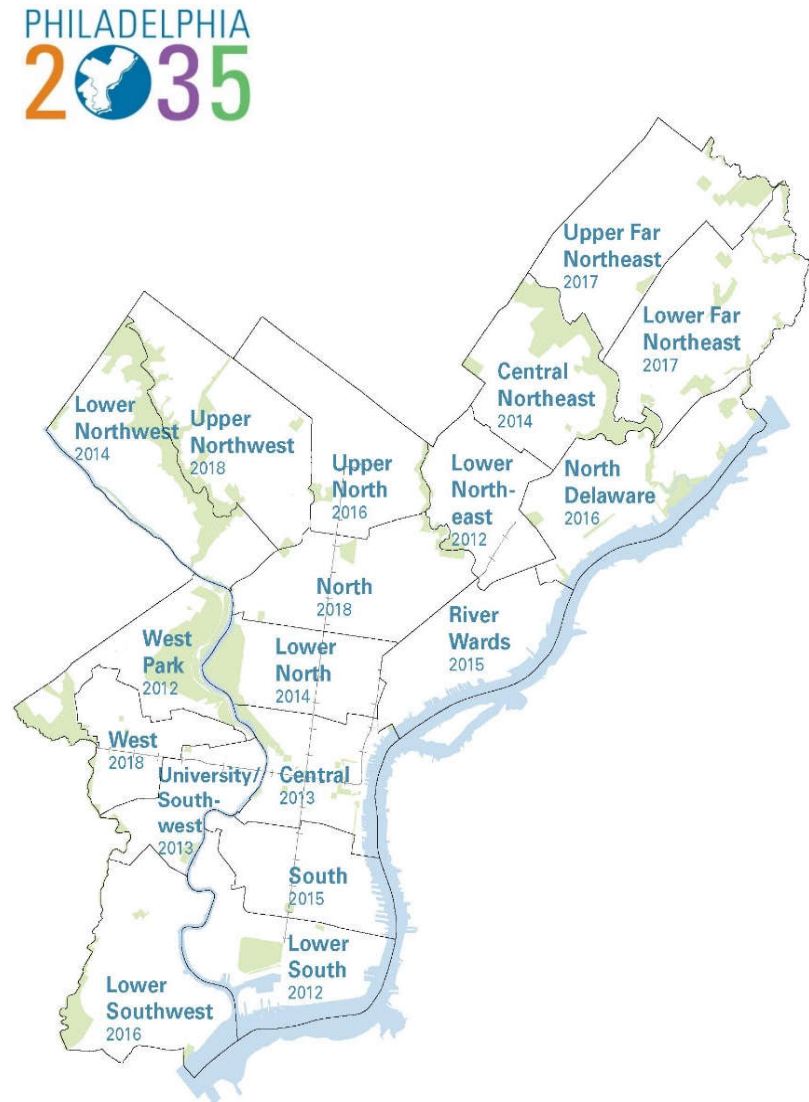


## PHILADELPHIA2035

The Capital Program and Budget are informed by plans and policies designed to guide long-term investment in the City's physical assets. These plans and policies include the priorities of the Mayor and City Council, master facilities plans developed by specific departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines on page 7). Recommendations for capital spending are also informed by overall budget constraints and ongoing needs to reinvest in the City's aging infrastructure.

Over-arching guidance for long-term investment is provided by the City's comprehensive physical development plan, updated and adopted by the Philadelphia City Planning Commission (PCPC) as *Philadelphia2035*. The first phase of this plan, the Citywide Vision (adopted June 2011), provides wide-ranging recommendations for facilities and infrastructure to accommodate growth and change over a 25-year period. Subsequent ten-year district plans for all 18 planning districts make more community- and facility-specific recommendations, informed by an extensive public outreach process, collaboration with partner City agencies, and evaluation of population and economic development trends. All district plans have been completed, and PCPC is working with various City agencies to implement district plan recommendations.

Another major component of the *Philadelphia2035* district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities. <http://phila2035.org>. As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Recommended Capital Program and Budget (City Charter Section 4-602).



## CAPITAL PROGRAM AND BUDGET GUIDELINES

Unlike General Fund expenditures, which are usually flexible (within the confines of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

### **Determining the Capital Program**

The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be recommended for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY21-26 requests. Criteria included:

1. Consistency with City Plans and Goals: This included consistency with the goals, objectives, and strategies articulated in the City's comprehensive physical-development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities to improve safety and justice, inclusive growth, and the quality of government services. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.
2. Compliance with Mandates: This criterion focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.
3. Return on Investment: Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance, were given special consideration.
4. Implementation Performance: Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources new available, projects with significant carryforward funding were encouraged to use those funds in FY21, and to plan for additional funding within the Capital Program.
5. Racial Equity: Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital project requests should align with the Kenney Administration's commitment to embed a racial equity lens in municipal operations to both create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one's social, health, and economic success. We seek to be more diligent and intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone. Racially equitable capital projects may include those that support programs or services designed to advance equity, increase transit and mobility options, improve access to facilities and programs, or minimize negative impacts for communities of color, and other marginalized groups. Projects that are data-driven and disaggregate data by race and/or

gender in collection, analysis, and reporting, and include historically disadvantaged stakeholder groups and individuals in leadership roles in the conceptualization, design, and implementation are preferred.

facilities. Project requests should demonstrate consistency with annual rates of reinvestment.

### **Capital Funding Eligibility**

All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General-Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:

- a) Up to one Percent for Art Requirement: A City ordinance adopted in 1959 requires "Aesthetic Ornamentation" be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. Up to one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.
- b) Preserves Unique Resources: To the extent possible through the capital-program process, departments should strive to preserve Philadelphia's exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.
- c) Maintains Consistency with a Facility's Renewal Cycle: The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison

## FINANCIAL CONSTRAINTS OF INVESTING IN INFRASTRUCTURE

Spending was reduced to be responsive to fiscal constraints arising from the COVID-19 pandemic and its economic impacts. The \$128.3 million in new City tax-supported (CN) appropriations recommended for the FY21 Capital Budget is lower than the \$177 million in the FY20 Capital Budget, and lower than the \$213 million that had been programmed for FY21 in the FY20-25 Program. This amount was decreased from \$170.76 million originally proposed in March 2020. This was due to the \$36.8 million in pay-as-you-go financing, operating revenue that was advanced to the capital budget as part of the Mid-Year FY20 Capital Program and Budget ordinance to allow for investments in capital facilities while avoiding borrowing costs.

In addition to the new challenges brought by COVID-19, the City is still faced with many long-standing challenges which include:

- Despite some departments making considerable progress in spending down funds appropriated in prior years, many departments have existing carryforward (CT) funds to continue implementation of capital projects through the coming year.
- Constraints on the City's FY21-FY25 Five Year Plan include: reserves far below what the GFOA recommends as reserves built up over several years were required to partially close the operating budget gap attributable to COVID-19; a high level of fixed costs, including pension payments, that make it difficult for the City to add new debt service payments; the need to support crucial investments for the City's future success including funding for the School District, anti-violence initiatives, battling the opioids epidemic; high levels of poverty; a relatively weak tax base; and ongoing debt service payments for special purpose borrowings that complement the regular Capital Program including the following:

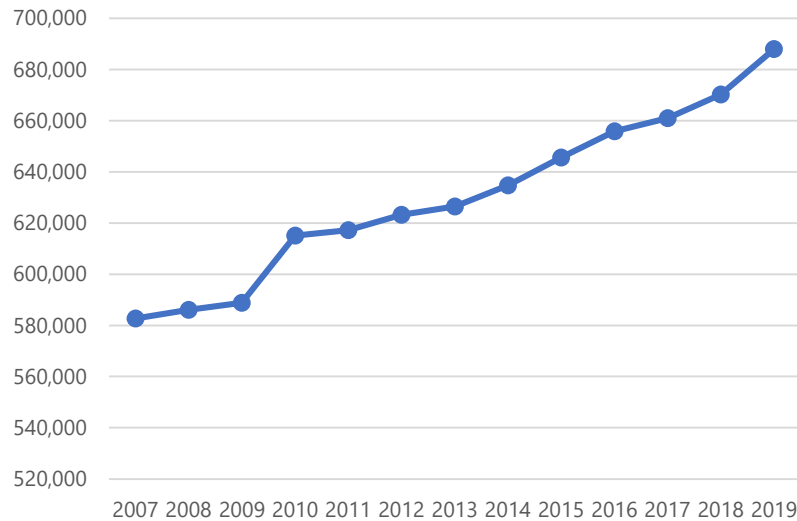
- Debt issued to support capital-eligible activities of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.
- Debt issued to increase the number of low-income Philadelphia home-owners served by the City's Basic Systems Repair Program and to capitalize a low-interest, home repair loan program available to households with higher incomes.
- Debt issued to fund energy conservation measures at Philadelphia Museum of Art properties under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.
- The FY21 Operating Budget needs to retain flexibility to address uncertainties about federal and state budgets that support key City services and about the duration and scale of the world's, nation's and region's current economic recession.
- A high, overall level of debt service, particularly when combined with the City's pension payments, would limit the City's financial flexibility and could help lead to a reduction of the City's bond rating and increase the cost of borrowing.

### **Demographics**

Demographic trends can have a profound impact on the City's budget and financial planning process. Socioeconomic data indicates that Philadelphia had made significant progress over the decade before the COVID pandemic began; the population was growing, becoming more diverse, and becoming better educated; although racial disparities persist. Employment levels were rising, and some indicators of personal and household wealth were showing moderate gains.

### Employment of Philadelphia Residents, 2007-2019

Source: United States Department of Labor, Bureau of Labor Statistics  
(not seasonally adjusted)



Despite this progress, poverty deeply affects Philadelphia and has as large an impact on the City's finances as any other factor. Although many sectors of Philadelphia's economy appear robust, there are large segments of Philadelphia's population that struggle with lack of employment, food, and housing security. With a 24.5 percent poverty rate, Philadelphia remains the poorest of the ten most populous U.S. cities (see chart below). More than 12 percent of the population lives in deep poverty, defined as income 50 percent below the poverty line.

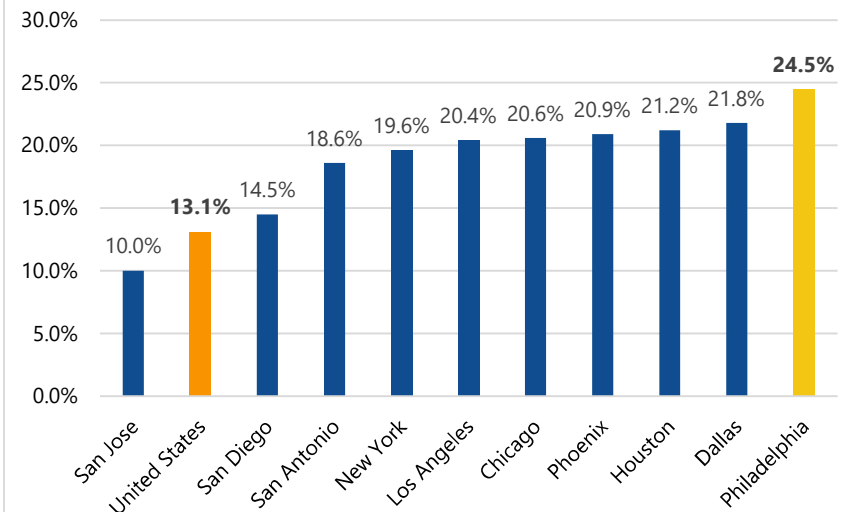
Philadelphia's high poverty rate means many residents are dependent on City services and that the tax base is relatively weak, which limits the City's ability to fund additional services and invest

more in infrastructure. The weaker tax base and higher demands for services are particularly challenging for Philadelphia because, as both a city and a county, it cannot rely on a surrounding county to help pay its costs. Every other city in Pennsylvania and most other large cities in the country are part of a county that helps fund their services.

The COVID pandemic has threatened the progress Philadelphia was making and severely exacerbated the challenges it continues to face

### Poverty Rate of the 10 Most Populous U.S. Cities

Source: U.S. Census Bureau, American Community Survey 1-Year Estimates, 2018 (Poverty Status in the Past 12 Months)



## HOW TO READ THE CAPITAL PROGRAM AND BUDGET

### Funding Source Codes – City Sources

City sources identified with the prefix “C” represent tax-supported funding. The prefix “X” represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

CN, XN – New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).

CT, XT – Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2020 to FY2021.

CR, XR – Operating Revenue appropriated to the Capital Budget from the Operating Budget.

CA – Pre-financed Loans are funds that the electorate or City Council has already authorized.

A – Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).

Z – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

### Funding Source Codes – Non-City Sources

For the non-City funding sources listed below, the suffix “B” – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

The suffix “O” – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.

The suffix “T” represents funds for the same or equivalent project carried forward from FY2020 to FY2021.

FB, FO, FT – Federal sources.

PB, PT – Private sources.

SB, SO, ST – State sources.

TB, TO, TT – Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

**Table 1: FY2021 Budget Year Funding By Department**

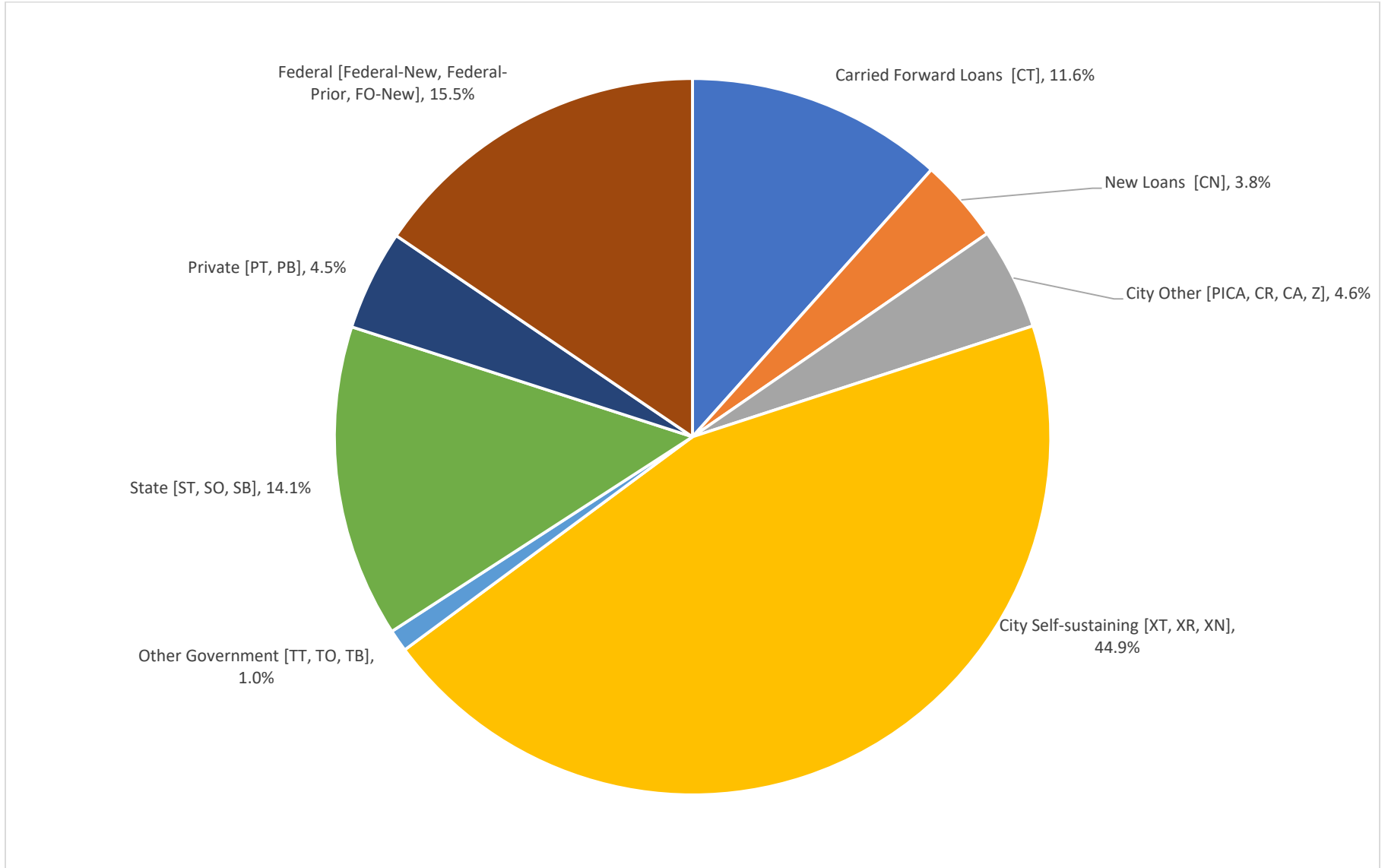
	<b>New City Tax-Supported Funds (\$ 000)</b>	<b>All Funding Sources (\$ 000)</b>
ART MUSEUM	0	0
AVIATION	0	446,450
COMMERCE	11,500	184,251
FINANCE	3,050	58,229
FIRE	4,000	12,861
FLEET MANAGEMENT	6,700	54,382
FREE LIBRARY	0	5,600
HEALTH	600	62,165
MANAGING DIRECTOR'S OFFICE (MDO)	500	95,220
OFFICE OF HOMELESS SERVICES (OHS)	1,000	4,855
OFFICE OF SUSTAINABILITY (OOS)	0	1,999
OFFICE OF INNOVATION AND TECHNOLOGY (OIT)	11,500	87,682
PARKS AND RECREATION	5,550	185,183
POLICE	21,250	61,960
PRISONS	650	19,060
PUBLIC PROPERTY	10,700	42,953
RECORDS	0	570
STREETS	45,600	626,955
TRANSIT	4,660	251,922
WATER	0	1,159,418
ZOO	1,000	33,263
<b>FY2021 TOTAL</b>	<b>128,260</b>	<b>3,394,978</b>

**TABLE 2: SOURCES OF FUNDS**

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>City Funds-Tax Supported</b>							
CT Carried Forward Loans	394,162						394,162
CR Operating Revenue	129,902	12,200	12,200	12,200	1,700	700	168,902
CN New Loans	128,260	199,734	199,944	199,432	190,033	191,058	1,108,461
CA Prefinanced Loans	4,958						4,958
A PICA Prefinanced Loans	4,279						4,279
<b>City Funds-Self Sustaining</b>							
XT Self Sustaining Carry Forward Loans	475,968						475,968
XR Self Sustaining Operating Revenue	228,810	74,019	73,907	72,206	67,873	78,887	595,702
XN Self Sustaining New Loans	818,600	798,334	969,168	750,958	859,811	941,170	5,138,041
<b>Other City Funds</b>							
Z Revolving Funds	17,000	15,000	13,000	13,000	13,000	5,000	76,000
<b>Other Than City Funds</b>							
TT Carried Forward Other Govt	28,614						28,614
TO Other Governments Off Budget	2,257	2,120	1,621	1,681	1,664	1,639	10,982
TB Other Governments/Agencies	3,100	2,100	100	100	100	100	5,600
ST Carried Forward State	211,974						211,974
SO State Off Budget	205,112	234,393	201,119	210,933	201,948	194,362	1,247,867
SB State	61,900	51,937	46,029	50,681	47,833	47,881	306,261
PT Carried Forward Private	118,108						118,108
PB Private	35,220	31,382	28,291	27,442	27,654	27,707	177,696
FT Carried Forward Federal	366,520						366,520
FO Federal Off Budget	35,284	77,752	21,212	16,000	8,800	9,600	168,648
FB Federal	124,950	135,354	99,188	108,707	106,963	106,542	681,704
<b>TOTAL - ALL FUNDS</b>	<b>3,394,978</b>	<b>1,634,325</b>	<b>1,665,779</b>	<b>1,463,340</b>	<b>1,527,379</b>	<b>1,604,646</b>	<b>11,290,447</b>



Sources of Funds, FY2021



## DEPARTMENTAL OVERVIEWS AND FUNDING SCHEDULES

### Art Museum

**Mission:** The Philadelphia Museum of Art (PMA) seeks to preserve, enhance, interpret, and extend the reach of its great collections. The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.

**Capital Budget Trends:** Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$4.8 million over the past six years. City investment has increased above this level in recent years as part of a multi-year commitment to support infrastructure work for the Core Project and to leverage contributions from the Commonwealth and private sources. The Core Project broke ground in January 2017 and is projected to be completed in 2020. More information can be found at <http://www.philamuseum.org/ourfuture/>

**Capital Budget Projects:** The FY21-26 Capital Program will mainly support the ongoing interior and exterior capital improvement projects not addressed by the Core Project as well as renovation projects at buildings outside the main PMA building.



**As part of the Core Project, the long-closed North Entrance was restored and opened to the public in 2019.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## ART MUSEUM

### *ART MUSEUM COMPLEX - CAPITAL*

#### **1 Philadelphia Museum of Art - Building Rehabilitation**

##### 1 Interior and Exterior Improvements

Make infrastructure improvements required for life safety and basic operations.

2,000CN	2,000 CN	2,000 CN	500 CN	500 CN	7,000 CN
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<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>7,000</b>
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#### *Totals - ART MUSEUM COMPLEX - CAPITAL*

2,000 CN	2,000 CN	2,000 CN	500 CN	500 CN	7,000 CN
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<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>7,000</b>
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#### **TOTALS - ART MUSEUM**

2,000 CN	2,000 CN	2,000 CN	500 CN	500 CN	7,000 CN
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<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>7,000</b>
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## Aviation

**Mission:** “Proudly Connecting Philadelphia with the World!” The Division of Aviation (DOA) is comprised of the Philadelphia International Airport (PHL) and the Northeast Philadelphia Airport (PNE). Travelers through the Division’s gateways have opportunities to experience a wide variety of products and services that are distinctly Philadelphia.

**Capital Budget Trends:** Aviation improvements are funded through self-sustaining funds, grants, and special-purpose Aviation-specific borrowing. The \$2.5 billion in total funding shown for Aviation in the FY21-26 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport’s role as an economic engine. More information can be found at: <http://cdp.phl.org/>

**Capital Budget Projects:** Aviation appropriations for FY21 are organized into the following categories:

	Total Appropriations in FY21 (in thousands)
Airfield Area	\$96,950
Terminal Area	\$144,800
Outside Terminal Area (OTA)	\$100,500
Other Airport Services (including improvements to PNE)	\$54,200

Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL’s major air carriers, are instrumental in guiding the Division of Aviation as it continues progress on elements of PHL’s Capital Development Program. One

of the DOA’s most significant current projects is the creation at FDR Park in South Philadelphia of a 40-acre wetland to mitigate wetland loss from the proposed expansion of PHL’s air freight facilities.



**A new, 5,000 sq.ft. facility at PHL Terminal ‘E’ was opened for the USO of Pennsylvania and Southern New Jersey to serve US military personnel and their families. <https://liberty.uso.org/phl>**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## AVIATION

### *PHILADELPHIA INTERNATIONAL AIRPORT*

#### **2 Airfield Area**

##### **1 Airfield Area**

This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other equipment on the Airport.

5,000 PB	5,015PB	5,312 PB	5,364 PB	5,389 PB	5,415 PB	31,495 PB
60,950 XN	61,139XN	64,753 XN	65,382 XN	65,696 XN	66,011 XN	383,931 XN
1,000 SB	1,003SB	1,062 SB	1,073 SB	1,078 SB	1,083 SB	6,299 SB
30,000 FB	30,093FB	31,872 FB	32,182 FB	32,336 FB	32,491 FB	188,974 FB
<b>96,950</b>	<b>97,250</b>	<b>102,999</b>	<b>104,001</b>	<b>104,499</b>	<b>105,000</b>	<b>610,699</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>3 Terminal Area</b>							
1 Terminal Area							
This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings	123,800 XN	138,583XN	133,803 XN	132,570 XN	134,273 XN	134,232 XN	797,261 XN
	8,000 SB	8,955SB	8,646 SB	8,567 SB	8,677 SB	8,674 SB	51,519 SB
	3,000 XR	3,358XR	3,242 XR	3,213 XR	3,254 XR	3,253 XR	19,320 XR
	10,000 PB	11,194PB	10,808 PB	10,708 PB	10,846 PB	10,843 PB	64,399 PB
	<b>144,800</b>	<b>162,090</b>	<b>156,499</b>	<b>155,058</b>	<b>157,050</b>	<b>157,002</b>	<b>932,499</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>4 Outside Terminal Area (OTA)</b>							
1 Outside Terminal Area (OTA)							
This program includes the Airport arrival and departure roadways, and areas on which a hotel, parking facilities, and car rental entities operate.	10,000 XR	9,453XR	9,851 XR	10,050 XR	10,100 XR	10,129 XR	59,583 XR
	10,000 PB	9,453PB	9,851 PB	10,050 PB	10,099 PB	10,129 PB	59,582 PB
	74,500 XN	70,423XN	73,388 XN	74,871 XN	75,241 XN	75,464 XN	443,887 XN
	6,000 SB	5,672SB	5,910 SB	6,030 SB	6,060 SB	6,078 SB	35,750 SB
	<b>100,500</b>	<b>95,001</b>	<b>99,000</b>	<b>101,001</b>	<b>101,500</b>	<b>101,800</b>	<b>598,802</b>
<b>4A. Outside Terminal Area (OTA)-FY20</b>							
See description under line item 4.	20,000 XT						20,000 XT
	20,000						20,000
<b>4B. Outside Terminal Area (OTA)-FY19</b>							
See description under line item 4.	30,000 XT						30,000 XT
	30,000						30,000

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>5 Other Airport Services</b>							
1 Other Airport Services							
This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects.							
	41,550 XN	42,010XN	42,240 XN	42,278 XN	42,700 XN	44,463 XN	255,241 XN
	10,000 FB	10,111FB	10,166 FB	10,175 FB	10,277 FB	10,701 FB	61,430 FB
	650 SB	657SB	661 SB	661 SB	668 SB	696 SB	3,993 SB
	2,000 XR	2,022XR	2,033 XR	2,035 XR	2,055 XR	2,140 XR	12,285 XR
	<b>54,200</b>	<b>54,800</b>	<b>55,100</b>	<b>55,149</b>	<b>55,700</b>	<b>58,000</b>	<b>332,949</b>
<b>Totals - PHILADELPHIA INTERNATIONAL AIRPORT</b>							
	40,000 FB	40,204 FB	42,038 FB	42,357 FB	42,613 FB	43,192 FB	250,404 FB
	25,000 PB	25,662 PB	25,971 PB	26,122 PB	26,334 PB	26,387 PB	155,476 PB
	15,650 SB	16,287 SB	16,279 SB	16,331 SB	16,483 SB	16,531 SB	97,561 SB
	300,800 XN	312,155 XN	314,184 XN	315,101 XN	317,910 XN	320,170 XN	1,880,320 XN
	15,000 XR	14,833 XR	15,126 XR	15,298 XR	15,409 XR	15,522 XR	91,188 XR
	50,000 XT						50,000 XT
	<b>446,450</b>	<b>409,141</b>	<b>413,598</b>	<b>415,209</b>	<b>418,749</b>	<b>421,802</b>	<b>2,524,949</b>



City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - AVIATION							
	40,000 FB	40,204 FB	42,038 FB	42,357 FB	42,613 FB	43,192 FB	250,404 FB
	25,000 PB	25,662 PB	25,971 PB	26,122 PB	26,334 PB	26,387 PB	155,476 PB
	15,650 SB	16,287 SB	16,279 SB	16,331 SB	16,483 SB	16,531 SB	97,561 SB
	300,800 XN	312,155 XN	314,184 XN	315,101 XN	317,910 XN	320,170 XN	1,880,320 XN
	15,000 XR	14,833 XR	15,126 XR	15,298 XR	15,409 XR	15,522 XR	91,188 XR
	50,000 XT						50,000 XT
	446,450	409,141	413,598	415,209	418,749	421,802	2,524,949

## Commerce

**Mission:** The Department of Commerce works to make Philadelphia a business-friendly, equitable city where companies choose to start, stay, and grow. The Department works to attract and keep a diverse set of businesses, revitalize commercial districts, support small businesses, develop a strong workforce, and increase contracting opportunities for minority, women, and disabled-owned businesses. More information about the Department can be found at:

[www.phila.gov/departments/department-of-commerce/](http://www.phila.gov/departments/department-of-commerce/)

Capital program projects under the Department of Commerce are managed by:

- Commercial Development – Commerce Department
- Industrial Development – Philadelphia Industrial Development Corporation (PIDC). More information about PIDC can be found at: [www.pidcphila.com/real-estate](http://www.pidcphila.com/real-estate)
- Waterfront Improvements – Delaware River Waterfront Corporation (DRWC), Riverfront North Partnership (RNP), Schuylkill River Development Corporation (SRDC)

**Capital Budget Trends:** The FY21-26 Capital Program recommends \$97million in City tax-supported funding for Commerce projects. The Capital Budget for FY21 includes \$10 million for Waterfront Improvements and \$1M for the Lower Schuylkill River Industrial area. In addition, one-time “pay as you go” transfers were advanced from the FY20 Operating Budget for Neighborhood Commercial Corridors (\$2.5 million) and Waterfront Improvements (\$1 million).

- **Capital Budget Projects:** Commerce projects support *Philadelphia2035* district plans and City-endorsed master plans, greenway plans, and corridor plans. Investments of new City tax-supported funds during FY21-26 will enhance public access to private and public development projects as well as leverage state, federal, and private funds. Highlights include: \$11.5 million in City tax-supported funds over FY21-

26 for Neighborhood Commercial Centers. This includes \$7 million for neighborhood corridors and \$4.5 million to support public access in the East Market redevelopment. Prior year capital appropriations are also available to commercial centers.

- \$1 million under Industrial Development in FY21 for improvements on Grays Ave. and Lindbergh Blvd. to implement recommendations of the Lower Schuylkill Master Plan. [www.pidcphila.com/initiatives-projects/industrial-land-management](http://www.pidcphila.com/initiatives-projects/industrial-land-management)
- \$60 million over FY22-24 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn’s Landing. The \$10 million previously programmed for FY21 for this project has been replaced by funding from PennDOT for which appropriations are not required. More information can be found at: [www.delawareriverwaterfront.com/](http://www.delawareriverwaterfront.com/)
- \$15 million over FY21-22 toward completion of the Christian-to-Crescent segment of the Schuylkill River Trail. This project will complete the trail between Center City and Bartram’s Garden. More information can be found at: [www.schuylkillbanks.org/projects/christian-crescent](http://www.schuylkillbanks.org/projects/christian-crescent)



Recent streetscape improvements at the Veteran’s Triangle, Wyoming and Rising Sun Avenues, Feltonville.

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**COMMERCE****COMMERCIAL DEVELOPMENT****6 Neighborhood Commercial Centers - Site Improvements**

1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment.			1,000 CN	1,000 CN	2,500 CN	2,500 CN	7,000 CN
2 Market East Public Infrastructure Fund improvements to infrastructure in Market Street East area of Center City to support additional commercial, residential, and retail development.	500 CN	2,000CN	2,000 CN				4,500 CN
	<b>500</b>	<b>2,000</b>	<b>3,000</b>	<b>1,000</b>	<b>2,500</b>	<b>2,500</b>	<b>11,500</b>

**6A. Neighborhood Commercial Centers - Site Improvements-FY20**

See description under line item 6.	2,500 CR	2,500 CR
	<b>2,500</b>	<b>2,500</b>

**6B. Neighborhood Commercial Centers - Site Improvements-FY19**

See description under line item 6.	1,500 CT	1,500 CT
	2,500 CR	2,500 CR
	<b>4,000</b>	<b>4,000</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>6C. Neighborhood Commercial Centers - Site Improvements-FY17</b>							
See description under line item 6.	364 CT						364 CT
	364						364
<b>6D. Neighborhood Commercial Centers - Site Improvements-FY16</b>							
See description under line item 6.	3,979 CT						3,979 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	9,168						9,168
<b>6E. Neighborhood Commercial Centers - Site Improvements-FY15</b>							
See description under line item 6.	285 CT						285 CT
	285						285
<b>6F. Neighborhood Commercial Centers - Site Improvements-FY14</b>							
See description under line item 6.	1,669 CT						1,669 CT
	1,669						1,669
<b>Totals - COMMERCIAL DEVELOPMENT</b>							
	500 CN	2,000 CN	3,000 CN	1,000 CN	2,500 CN	2,500 CN	11,500 CN
	5,000 CR						5,000 CR
	7,797 CT						7,797 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	18,486	2,000	3,000	1,000	2,500	2,500	29,486

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>INDUSTRIAL DEVELOPMENT</b>							
<b>7 Industrial Districts</b>							
1 Lower Schuylkill River Industrial District Improve infrastructure and access to industrial land adjoining the Lower Schuylkill River.	1,000	CN					1,000
	1,000						1,000
<b>7A. Industrial Districts-FY17</b>							
See description under line item 7.	800	FT					800
	2,200	ST					2,200
	3,000						3,000
<b>7B. Industrial Districts-FY16</b>							
See description under line item 7.	1,000	ST					1,000
	1,000						1,000
<b>8 Navy Yard Infrastructure Improvements</b>							
1 Navy Yard Infrastructure Improvements Make infrastructure improvements in support of public and private development.					1,000	CN	1,000
					1,000	CN	2,000
					1,000		1,000
					1,000		2,000

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>8A. Navy Yard Infrastructure Improvements-FY20</b>							
See description under line item 8.	6,100 CT						6,100 CT
	6,100						6,100
<b>8B. Navy Yard Infrastructure Improvements-FY17</b>							
See description under line item 8.	3,900 FT						3,900 FT
	4,300 ST						4,300 ST
	8,200						8,200
<b>9 Environmental Assessment/Remediation</b>							
1 Environmental Assessment/Remediation					500 CN	500 CN	1,000 CN
Provide environmental assessment and remedial assistance to City properties with contamination issues.					500	500	1,000
<b>10 PIDC Landbank Improvements, Engineering and Administration</b>							
1 Improvements, Engineering and Administration	5,000 Z	5,000Z	5,000 Z	5,000 Z	5,000 Z	5,000 Z	30,000 Z
Conduct engineering, architectural, and environmental studies related to land acquisition and development.	5,000	5,000	5,000	5,000	5,000	5,000	30,000

City of Philadelphia: FY 2021-2026 Capital Program

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>11 PIDC Landbank Acquisition &amp; Improvements</b>							
1 Acquisition and Improvements Purchase and improve industrial sites throughout Philadelphia.	12,000 Z	10,000Z	8,000 Z	8,000 Z	8,000 Z		46,000 Z
	<b>12,000</b>	<b>10,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>		<b>46,000</b>
<b>11A. PIDC Landbank Acquisition &amp; Improvements-FY19</b> See description under line item 11.	3,000 CT						3,000 CT
	<b>3,000</b>						<b>3,000</b>
<b>11B. PIDC Landbank Acquisition &amp; Improvements-FY18</b> See description under line item 11.	3,000 CT						3,000 CT
	<b>3,000</b>						<b>3,000</b>
<b>Totals - INDUSTRIAL DEVELOPMENT</b>							
	1,000 CN				1,500 CN	1,500 CN	4,000 CN
	12,100 CT						12,100 CT
	4,700 FT						4,700 FT
	7,500 ST						7,500 ST
	17,000 Z	15,000 Z	13,000 Z	13,000 Z	13,000 Z	5,000 Z	76,000 Z
	<b>42,300</b>	<b>15,000</b>	<b>13,000</b>	<b>13,000</b>	<b>14,500</b>	<b>6,500</b>	<b>104,300</b>

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>WATERFRONT IMPROVEMENTS</b>							
<b>12 Central Delaware River Waterfront</b>							
1 Penn's Landing Improvements Make improvements to Penn's Landing.		20,000 CN	20,000 CN	20,000 CN			60,000 CN
2 Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through construction, improvement, or acquisition of City assets.				1,000 CN	1,000 CN	1,000 CN	3,000 CN
3 General Site Improvements Implement infrastructure and site improvements in support of public and private development.				500 CN	500 CN	500 CN	1,500 CN
		<b>20,000</b>	<b>20,000</b>	<b>21,500</b>	<b>1,500</b>	<b>1,500</b>	<b>64,500</b>
<b>12A. Central Delaware River Waterfront-FY20</b>							
See description under line item 12.	11,000 CT						11,000 CT
	11,000						11,000
<b>12B. Central Delaware River Waterfront-FY17</b>							
See description under line item 12.	5,110 PT						5,110 PT
	11,050 ST						11,050 ST
	16,160						16,160



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>12C. Central Delaware River Waterfront-FY16</b>							
See description under line item 12.	25,000 FT						25,000 FT
	25,000						25,000
<b>13 Schuylkill River Waterfront</b>							
1 Schuylkill Riverfront Improvements	10,000 CN	5,000CN					15,000 CN
Complement public and private reinvestment through capital improvements to the Schuylkill River Trail.	8,500 SB	1,000SB	1,000 SB	1,000 SB			11,500 SB
	3,500 PB						3,500 PB
	22,000	6,000	1,000	1,000			30,000
<b>13A. Schuylkill River Waterfront-FY20</b>							
See description under line item 13.	3,500 CR						3,500 CR
	2,000 CT						2,000 CT
	14,000 FT						14,000 FT
	1,000 ST						1,000 ST
	20,500						20,500
<b>13B. Schuylkill River Waterfront-FY19</b>							
See description under line item 13.	4,000 PT						4,000 PT
	1,000 ST						1,000 ST
	5,000						5,000

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>13C. Schuylkill River Waterfront-FY17</b>							
See description under line item 13.	4,500 FT						4,500 FT
	12,050 ST						12,050 ST
	16,550						16,550
<b>13D. Schuylkill River Waterfront-FY16</b>							
See description under line item 13.	500 FT						500 FT
	1,000 ST						1,000 ST
	1,500						1,500
<b>14 North Delaware River Waterfront</b>							
1 North Delaware River Waterfront					1,000 CN	1,000 CN	2,000 CN
Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway.							
					1,000	1,000	2,000
<b>14A. North Delaware River Waterfront-FY20</b>							
See description under line item 14.	750 CT						750 CT
	750						750
<b>14B. North Delaware River Waterfront-FY19</b>							
See description under line item 14.	500 CT						500 CT
	500						500

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>14C. North Delaware River Waterfront-FY17</b>							
See description under line item 14.	2,470 FT						2,470 FT
	350 PT						350 PT
	600 ST						600 ST
	3,420						3,420
<b>14D. North Delaware River Waterfront-FY16</b>							
See description under line item 14.	500 FT						500 FT
	350 ST						350 ST
	850						850
<b>14E. North Delaware River Waterfront-FY15</b>							
See description under line item 14.	235 FT						235 FT
	235						235
<b>Totals - WATERFRONT IMPROVEMENTS</b>							
	10,000 CN	25,000 CN	20,000 CN	21,500 CN	2,500 CN	2,500 CN	81,500 CN
	3,500 CR						3,500 CR
	14,250 CT						14,250 CT
	47,205 FT						47,205 FT
	3,500 PB						3,500 PB
	9,460 PT						9,460 PT
	8,500 SB	1,000 SB	1,000 SB	1,000 SB			11,500 SB
	27,050 ST						27,050 ST
	123,465	26,000	21,000	22,500	2,500	2,500	197,965

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - COMMERCE</b>							
11,500 CN		27,000 CN	23,000 CN	22,500 CN	6,500 CN	6,500 CN	97,000 CN
8,500 CR							8,500 CR
34,147 CT							34,147 CT
51,905 FT							51,905 FT
3,500 PB							3,500 PB
11,310 PT							11,310 PT
8,500 SB		1,000 SB	1,000 SB	1,000 SB			11,500 SB
37,889 ST							37,889 ST
17,000 Z		15,000 Z	13,000 Z	13,000 Z	13,000 Z	5,000 Z	76,000 Z
<b>184,251</b>		<b>43,000</b>	<b>37,000</b>	<b>36,500</b>	<b>19,500</b>	<b>11,500</b>	<b>331,751</b>

## Finance

**Mission:** The Office of the Director of Finance oversees the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City's budget and financial management programs; and recording and accounting all City financial activities. Finance administers City payroll activities and risk management functions, issues financial reports, oversees expenditures, and reports on grants through the Mayor's Office of Grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.

**Capital Budget Trends:** Capital funds listed under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. On occasion, the City will budget additional capital funds within Finance for special municipal projects like the new voting machines.

**Capital Budget Projects:** The FY21-26 Capital Program calls for two projects under Finance.

- Improvements to Facilities – Administration ITEF – Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total programmed amount is \$5.5 million for FY21 through FY26.
- City Council ITEF – Each district Council member is appropriated \$255,000 in FY21 and \$510,000 per year in FY22-26, for a total of \$28.05 million over the six year Capital Program. Funds are to be used at District Councilmembers' discretion for Improvements to

Existing Facilities within the Capital Guidelines. The district Council members also have ITEF appropriations under Parks and Recreation.



**A rendering of the Love Park Visitor's Center, a Finance-funded project estimated to be complete in 2020.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**FINANCE*****CAPITAL PROJECTS*****15 Improvements to Facilities****1 Administration - ITEF**

Fund critical renovations and other improvements to City-owned facilities.

500 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,500 CN
254 CA						254 CA
<b>754</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,754</b>

**15A. Improvements to Facilities-FY20**

See description under line item 15.

14,151 CR	14,151 CR
1,000 CT	1,000 CT
<b>15,151</b>	<b>15,151</b>

**15B. Improvements to Facilities-FY19**

See description under line item 15.

2,933 CR	2,933 CR
1,641 CT	1,641 CT
2,047 PT	2,047 PT
365 TT	365 TT
<b>6,986</b>	<b>6,986</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>15C. Improvements to Facilities-FY18</b>							
See description under line item 15.	2,420 CT						2,420 CT
	2,420						2,420
<b>15D. Improvements to Facilities-FY17</b>							
See description under line item 15.	1,112 CT						1,112 CT
	1,112						1,112
<b>15E. Improvements to Facilities-FY16</b>							
See description under line item 15.	500 CT						500 CT
	500						500
<b>15F. Improvements to Facilities-FY15</b>							
See description under line item 15.	359 CT						359 CT
	359						359
<b>15G. Improvements to Facilities-FY14</b>							
See description under line item 15.	140 CT						140 CT
	140						140

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>16 City Council - ITEF CD1</b>							
1 City Council - ITEF CD1 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
	<b>255</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>2,805</b>
<b>16A. City Council - ITEF CD1-FY20</b> See description under line item 16.	510 CT						510 CT
	510						510
<b>16B. City Council - ITEF CD1-FY19</b> See description under line item 16.	508 CT						508 CT
	508						508
<b>16C. City Council - ITEF CD1-FY18</b> See description under line item 16.	135 CT						135 CT
	135						135
<b>16D. City Council - ITEF CD1-FY17</b> See description under line item 16.	210 CT						210 CT
	210						210



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>16E. City Council - ITEF CD1-FY16</b>							
See description under line item 16.	42 CT						42 CT
	42						42
<b>16F. City Council - ITEF CD1-FY15</b>							
See description under line item 16.	70 CT						70 CT
	70						70
<b>16G. City Council - ITEF CD1-FY14</b>							
See description under line item 16.	9 CT						9 CT
	9						9
<b>16H. City Council - ITEF CD1-FY13</b>							
See description under line item 16.	2 CT						2 CT
	2						2
<b>17 City Council - ITEF CD2</b>							
1 City Council - ITEF CD2	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	510	510	510	510	510	2,805

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>17A. City Council - ITEF CD2-FY20</b>							
See description under line item 17.	510 CT						510 CT
	510						510
<b>17B. City Council - ITEF CD2-FY19</b>							
See description under line item 17.	510 CT						510 CT
	510						510
<b>17C. City Council - ITEF CD2-FY18</b>							
See description under line item 17.	220 CT						220 CT
	220						220
<b>17D. City Council - ITEF CD2-FY17</b>							
See description under line item 17.	86 CT						86 CT
	86						86
<b>17E. City Council - ITEF CD2-FY16</b>							
See description under line item 17.	40 CT						40 CT
	40						40
<b>17F. City Council - ITEF CD2-FY15</b>							
See description under line item 17.	225 CT						225 CT
	225						225

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>17G. City Council - ITEF CD2-FY14</b>							
See description under line item 17.	125 CT						125 CT
	125						125
<b>17H. City Council - ITEF CD2-FY13</b>							
See description under line item 17.	9 CT						9 CT
	9						9
<b>17I. City Council - ITEF CD2-FY12</b>							
See description under line item 17.	41 CT						41 CT
	41						41
<b>17J. City Council - ITEF CD2-FY11</b>							
See description under line item 17.	141 CT						141 CT
	141						141
<b>17K. City Council - ITEF CD2-FY10</b>							
See description under line item 17.	1 CT						1 CT
	1						1

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>18 City Council - ITEF CD3</b>							
1 City Council - ITEF CD3 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
	<b>255</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>2,805</b>
<b>18A. City Council - ITEF CD3-FY20</b> See description under line item 18.	510 CT						510 CT
	510						510
<b>18B. City Council - ITEF CD3-FY19</b> See description under line item 18.	510 CT						510 CT
	510						510
<b>18C. City Council - ITEF CD3-FY18</b> See description under line item 18.	510 CT						510 CT
	510						510
<b>18D. City Council - ITEF CD3-FY17</b> See description under line item 18.	410 CT						410 CT
	410						410

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>18E. City Council - ITEF CD3-FY16</b>							
See description under line item 18.	410 CT						410 CT
	410						410
<b>18F. City Council - ITEF CD3-FY15</b>							
See description under line item 18.	410 CT						410 CT
	410						410
<b>18G. City Council - ITEF CD3-FY14</b>							
See description under line item 18.	410 CT						410 CT
	410						410
<b>18H. City Council - ITEF CD3-FY13</b>							
See description under line item 18.	166 CT						166 CT
	166						166
<b>18I. City Council - ITEF CD3-FY12</b>							
See description under line item 18.	9 CT						9 CT
	9						9

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>19 City Council - ITEF CD4</b>							
1 City Council - ITEF CD4 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN 65 CA	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN 65 CA
	<b>320</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>2,870</b>
<b>19A. City Council - ITEF CD4-FY20</b> See description under line item 19.	575 CT 65 TT						575 CT 65 TT
	<b>640</b>						<b>640</b>
<b>19B. City Council - ITEF CD4-FY19</b> See description under line item 19.	510 CT						510 CT
	<b>510</b>						<b>510</b>
<b>19C. City Council - ITEF CD4-FY18</b> See description under line item 19.	109 CT						109 CT
	<b>109</b>						<b>109</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>19D. City Council - ITEF CD4-FY17</b>							
See description under line item 19.	114 CT						114 CT
	114						114
<b>19E. City Council - ITEF CD4-FY16</b>							
See description under line item 19.	47 CT						47 CT
	47						47
<b>19F. City Council - ITEF CD4-FY15</b>							
See description under line item 19.	120 CT						120 CT
	120						120
<b>19G. City Council - ITEF CD4-FY14</b>							
See description under line item 19.	266 CT						266 CT
	266						266
<b>19H. City Council - ITEF CD4-FY13</b>							
See description under line item 19.	27 CT						27 CT
	27						27
<b>19I. City Council - ITEF CD4-FY00</b>							
See description under line item 19.	70 CT						70 CT
	70						70

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>20 City Council - ITEF CD5</b>							
1 City Council - ITEF CD5 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
	<b>255</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>2,805</b>
<b>20A. City Council - ITEF CD5-FY20</b> See description under line item 20.	510 CT						510 CT
	510						510
<b>20B. City Council - ITEF CD5-FY19</b> See description under line item 20.	1,500 CR						1,500 CR
	510 CT						510 CT
	2,010						2,010
<b>20C. City Council - ITEF CD5-FY18</b> See description under line item 20.	510 CT						510 CT
	510						510
<b>20D. City Council - ITEF CD5-FY17</b> See description under line item 20.	410 CT						410 CT
	410						410



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>20E. City Council - ITEF CD5-FY16</b>							
See description under line item 20.	410 CT						410 CT
	410						410
<b>20F. City Council - ITEF CD5-FY15</b>							
See description under line item 20.	366 CT						366 CT
	366						366
<b>20G. City Council - ITEF CD5-FY14</b>							
See description under line item 20.	340 CT						340 CT
	340						340
<b>20H. City Council - ITEF CD5-FY13</b>							
See description under line item 20.	410 CT						410 CT
	410						410
<b>20I. City Council - ITEF CD5-FY12</b>							
See description under line item 20.	210 CT						210 CT
	210						210
<b>20J. City Council - ITEF CD5-FY11</b>							
See description under line item 20.	56 CT						56 CT
	56						56

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>20K. City Council - ITEF CD5-FY10</b>							
See description under line item 20.	1 CT						1 CT
	1						1
<b>21 City Council - ITEF CD6</b>							
1 City Council - ITEF CD6							
Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
	255	510	510	510	510	510	2,805
<b>21A. City Council - ITEF CD6-FY20</b>							
See description under line item 21.	510 CT						510 CT
	510						510
<b>21B. City Council - ITEF CD6-FY19</b>							
See description under line item 21.	510 CT						510 CT
	510						510
<b>21C. City Council - ITEF CD6-FY18</b>							
See description under line item 21.	422 CT						422 CT
	422						422

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>21D. City Council - ITEF CD6-FY17</b>							
See description under line item 21.	387 CT						387 CT
	387						387
<b>21E. City Council - ITEF CD6-FY16</b>							
See description under line item 21.	119 CT						119 CT
	119						119
<b>21F. City Council - ITEF CD6-FY15</b>							
See description under line item 21.	1 CT						1 CT
	1						1
<b>21G. City Council - ITEF CD6-FY14</b>							
See description under line item 21.	91 CT						91 CT
	91						91
<b>21H. City Council - ITEF CD6-FY13</b>							
See description under line item 21.	57 CT						57 CT
	57						57
<b>21I. City Council - ITEF CD6-FY12</b>							
See description under line item 21.	45 CT						45 CT
	45						45

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>21J. City Council - ITEF CD6-FY10</b>							
See description under line item 21.	65 CT						65 CT
	65						65
<b>21K. City Council - ITEF CD6-FY09</b>							
See description under line item 21.	15 CT						15 CT
	15						15
<b>22 City Council - ITEF CD7</b>							
1 City Council - ITEF CD7	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	510	510	510	510	510	2,805
<b>22A. City Council - ITEF CD7-FY20</b>							
See description under line item 22.	510 CT						510 CT
	510						510
<b>22B. City Council - ITEF CD7-FY19</b>							
See description under line item 22.	510 CT						510 CT
	510						510

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>22C. City Council - ITEF CD7-FY18</b>							
See description under line item 22.	510 CT						510 CT
	510						510
<b>22D. City Council - ITEF CD7-FY17</b>							
See description under line item 22.	410 CT						410 CT
	410						410
<b>22E. City Council - ITEF CD7-FY16</b>							
See description under line item 22.	21 CT						21 CT
	21						21
<b>22F. City Council - ITEF CD7-FY15</b>							
See description under line item 22.	4 CT						4 CT
	4						4
<b>22G. City Council - ITEF CD7-FY14</b>							
See description under line item 22.	79 CT						79 CT
	79						79
<b>22H. City Council - ITEF CD7-FY13</b>							
See description under line item 22.	35 CT						35 CT
	35						35

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>22I. City Council - ITEF CD7-FY12</b>							
See description under line item 22.	17 CT						17 CT
	17						17
<b>22J. City Council - ITEF CD7-FY11</b>							
See description under line item 22.	15 CT						15 CT
	15						15
<b>22K. City Council - ITEF CD7-FY09</b>							
See description under line item 22.	1 CT						1 CT
	1						1
<b>23 City Council - ITEF CD8</b>							
1 City Council - ITEF CD8							
Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
	255	510	510	510	510	510	2,805
<b>23A. City Council - ITEF CD8-FY20</b>							
See description under line item 23.	510 CT						510 CT
	510						510

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>23B. City Council - ITEF CD8-FY19</b>							
See description under line item 23.	510 CT						510 CT
	510						510
<b>23C. City Council - ITEF CD8-FY18</b>							
See description under line item 23.	510 CT						510 CT
	510						510
<b>23D. City Council - ITEF CD8-FY17</b>							
See description under line item 23.	410 CT						410 CT
	410						410
<b>23E. City Council - ITEF CD8-FY16</b>							
See description under line item 23.	410 CT						410 CT
	410						410
<b>23F. City Council - ITEF CD8-FY15</b>							
See description under line item 23.	284 CT						284 CT
	284						284
<b>23G. City Council - ITEF CD8-FY14</b>							
See description under line item 23.	410 CT						410 CT
	410						410

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>23H. City Council - ITEF CD8-FY13</b>							
See description under line item 23.	379 CT						379 CT
	379						379
<b>23I. City Council - ITEF CD8-FY12</b>							
See description under line item 23.	109 CT						109 CT
	109						109
<b>23J. City Council - ITEF CD8-FY11</b>							
See description under line item 23.	143 CT						143 CT
	143						143
<b>23K. City Council - ITEF CD8-FY10</b>							
See description under line item 23.	20 CT						20 CT
	20						20
<b>23L. City Council - ITEF CD8-FY09</b>							
See description under line item 23.	32 CT						32 CT
	32						32
<b>23M. City Council - ITEF CD8-FY06</b>							
See description under line item 23.	2 CT						2 CT
	2						2



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>24 City Council - ITEF CD9</b>							
1 City Council - ITEF CD9 Fund critical renovations and other improvements to City-owned sites as needed.	100 CA 255 CN	510CN	510 CN	510 CN	510 CN	510 CN	100 CA 2,805 CN
	<b>355</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>2,905</b>
<b>24A. City Council - ITEF CD9-FY20</b> See description under line item 24.	522 CT						522 CT
	522						522
<b>24B. City Council - ITEF CD9-FY19</b> See description under line item 24.	510 CT						510 CT
	510						510
<b>24C. City Council - ITEF CD9-FY18</b> See description under line item 24.	510 CT						510 CT
	510						510
<b>24D. City Council - ITEF CD9-FY17</b> See description under line item 24.	410 CT						410 CT
	410						410

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>24E. City Council - ITEF CD9-FY16</b>							
See description under line item 24.	410 CT						410 CT
	410						410
<b>24F. City Council - ITEF CD9-FY15</b>							
See description under line item 24.	410 CT						410 CT
	410						410
<b>24G. City Council - ITEF CD9-FY14</b>							
See description under line item 24.	410 CT						410 CT
	410						410
<b>24H. City Council - ITEF CD9-FY13</b>							
See description under line item 24.	410 CT						410 CT
	410						410
<b>24I. City Council - ITEF CD9-FY12</b>							
See description under line item 24.	17 CT						17 CT
	17						17
<b>24J. City Council - ITEF CD9-FY11</b>							
See description under line item 24.	29 CT						29 CT
	29						29

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>25 City Council - ITEF CD10</b>							
1 City Council - ITEF CD10 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	510CN	510 CN	510 CN	510 CN	510 CN	2,805 CN
	<b>255</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>510</b>	<b>2,805</b>
<b>25A. City Council - ITEF CD10-FY20</b> See description under line item 25.	510 CT						510 CT
	510						510
<b>25B. City Council - ITEF CD10-FY19</b> See description under line item 25.	510 CT						510 CT
	510						510
<b>25C. City Council - ITEF CD10-FY18</b> See description under line item 25.	510 CT						510 CT
	510						510
<b>25D. City Council - ITEF CD10-FY17</b> See description under line item 25.	410 CT						410 CT
	410						410

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>25E. City Council - ITEF CD10-FY16</b>							
See description under line item 25.	388 CT						388 CT
	388						388
<b>25F. City Council - ITEF CD10-FY15</b>							
See description under line item 25.	6 CT						6 CT
	6						6
<b>25G. City Council - ITEF CD10-FY13</b>							
See description under line item 25.	61 CT						61 CT
	61						61
<b>25H. City Council - ITEF CD10-FY12</b>							
See description under line item 25.	2 CT						2 CT
	2						2
<b>25I. City Council - ITEF CD10-FY11</b>							
See description under line item 25.	71 CT						71 CT
	71						71
<b>25J. City Council - ITEF CD10-FY06</b>							
See description under line item 25.	45 CT						45 CT
	45						45

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>25K. City Council - ITEF CD10-FY03</b>							
See description under line item 25.	3 CT						3 CT
	3						3
<b>Totals - CAPITAL PROJECTS</b>							
	419 CA						419 CA
	3,050 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	33,550 CN
	18,584 CR						18,584 CR
	33,699 CT						33,699 CT
	2,047 PT						2,047 PT
	430 TT						430 TT
	<b>58,229</b>	<b>6,100</b>	<b>6,100</b>	<b>6,100</b>	<b>6,100</b>	<b>6,100</b>	<b>88,729</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - FINANCE</b>							
419 CA							419 CA
3,050 CN		6,100 CN	6,100 CN	6,100 CN	6,100 CN	6,100 CN	33,550 CN
18,584 CR							18,584 CR
33,699 CT							33,699 CT
2,047 PT							2,047 PT
430 TT							430 TT
	58,229	6,100	6,100	6,100	6,100	6,100	88,729

## Fire

**Mission:** The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive all-hazard prevention, risk reduction and emergency response, and to ensure the health and safety of PFD personnel. The PFD provides direct services to residents by combating fires, responding to medical emergencies, investigating cause and origin of fires, enforcing conformity with the Fire Code, and educating Philadelphians on safety and prevention. More information about the Fire Department can be found here: [www.phila.gov/departments/philadelphia-fire-department/](http://www.phila.gov/departments/philadelphia-fire-department/)

**Capital Budget Trends:** The average annual City tax-supported capital budget for Fire Department facilities from FY15 through FY20 was \$4.16 million. An estimated \$6.5 million of prior-year appropriations remains available to fund already-identified needs for improvements to the PFD's 62 stations and other facilities.

**Capital Budget Projects:** During FY21-26, a total of \$46 million of City tax-supported funding (CN) is programmed for PFD facilities. In the FY21 Capital Budget, \$4 million of new tax-supported funds are budgeted for improvements to building systems, paving, windows and doors, and roofs. In subsequent years, increased amounts may be needed to address needs identified in the Public Safety Facilities Master Plan (2018) and to initiate improvements to the Fire Training Academy in Northeast Philadelphia.

Over the six-year FY21-26 capital program, \$41 million is programmed under the Office of Fleet Management (OFM) for the

purchase of specialized apparatus for the Fire Department, including

engines, pumpers, ladders and ambulances for Emergency Medical Services (EMS). These investments will support the re-opening of five engine companies and two ladder companies.



**New concrete apron for Fire Department apparatus at Engine 58 on Hendrix Street, Somerton.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**FIRE*****FIRE FACILITIES*****26 Fire Department Interior and Exterior Renovations**


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1 Fire Academy Training Complex- Replacement and Upgrades  
Design and construct a new Fire Academy complex.

---

7,000 CN 5,000 CN 12,000 CN

---

2 Fire Facilities: Mechanical, Electrical, and Plumbing  
Mechanical, electrical, and plumbing improvements

---

2,250 CN 3,000CN 3,000 CN 3,000 CN 3,000 CN 3,000 CN 17,250 CN

---

3 Fire Station Renovations - Ramps, Sidewalks, Paving  
Design and construct concrete site work.

---

250 CN 1,000CN 1,000 CN 1,000 CN 1,000 CN 1,000 CN 5,250 CN

---

4 Fire Facility Exterior Window and Door Improvements  
Design and construct Fire Facility exterior improvements.

---

1,000CN 1,000 CN 1,000 CN 1,000 CN 1,000 CN 5,000 CN

---

5 Roof Replacements  
Design and construct roof replacements.

---

1,000CN 1,000 CN 1,000 CN 1,000 CN 1,000 CN 5,000 CN

---

6 Fire Facilities Kitchens/Bathroom Restoration  
Renovate kitchen and bathroom facilities at various fire stations.

---

250 CN 250 CN

---

7 Fire Facilities - Exterior renovation  
Exterior renovations

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250 CN 250 CN



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
8 Structural Renovations							
Structural Renovations	1,000 CN						1,000 CN
	4,000	6,000	6,000	6,000	13,000	11,000	46,000
<b>26A. Fire Department Interior and Exterior Renovations-FY20</b>							
See description under line item 26.	1,650 CR						1,650 CR
	3,178 CT						3,178 CT
	4,828						4,828
<b>26B. Fire Department Interior and Exterior Renovations-FY19</b>							
See description under line item 26.	695 A						695 A
	1,081 CT						1,081 CT
	1,776						1,776
<b>26C. Fire Department Interior and Exterior Renovations-FY18</b>							
See description under line item 26.	1,693 CT						1,693 CT
	1,693						1,693
<b>26D. Fire Department Interior and Exterior Renovations-FY17</b>							
See description under line item 26.	515 CT						515 CT
	515						515

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>26E. Fire Department Interior and Exterior Renovations-FY16</b>							
See description under line item 26.	16 CT						16 CT
	16						16
<b>26F. Fire Department Interior and Exterior Renovations-FY15</b>							
See description under line item 26.	33 CT						33 CT
	33						33
<b>Totals - FIRE FACILITIES</b>							
	695 A						695 A
	4,000 CN	6,000 CN	6,000 CN	6,000 CN	13,000 CN	11,000 CN	46,000 CN
	1,650 CR						1,650 CR
	6,516 CT						6,516 CT
	<b>12,861</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>13,000</b>	<b>11,000</b>	<b>54,861</b>
<b>TOTALS - FIRE</b>							
	695 A						695 A
	4,000 CN	6,000 CN	6,000 CN	6,000 CN	13,000 CN	11,000 CN	46,000 CN
	1,650 CR						1,650 CR
	6,516 CT						6,516 CT
	<b>12,861</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>13,000</b>	<b>11,000</b>	<b>54,861</b>

## Fleet Management

**Mission:** The Office of Fleet Management (OFM) supports City departments and agencies by ensuring that City vehicles and other automotive-related equipment are available, dependable, and safe to operate. OFM is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. OFM also fuels City vehicles as well as vehicles for quasi-city agencies (including the School District of Philadelphia) through its department-operated fuel stations. Currently, OFM maintains an active fleet of about 6,800 vehicles, including over 700 pieces of specialized equipment. [www.phila.gov/departments/office-of-fleet-management/](http://www.phila.gov/departments/office-of-fleet-management/)

**Capital Budget Trends:** From FY15-FY20, an annual average of \$17.43 million in capital funds were budgeted for OFM. Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to OFM facilities and fuel sites. Increased commitments to street paving, street sweeping, trash collection, and emergency vehicles boosted OFM tax-supported budgets to \$25.5 million in FY18 and \$19.9 million in FY19. Initial FY20 appropriations of new tax-supported capital funds for OFM were \$12 million.

**Capital Budget Projects:** In FY21 through FY26, \$12.95 million is programmed for OFM's ongoing program to improve operational efficiency and environmental compliance by replacing automotive fuel tanks and dispensing systems. Beginning in FY21 and extending into FY26, \$5.5 million in funding is programmed for improvements to OFM shops and yards. Over \$70 million is programmed over FY21-26 for new, capital-eligible vehicles and equipment.

As part of the City's overall efforts to reduce fuel costs and use cleaner sources of energy, OFM is purchasing more fuel-efficient vehicles, developing a compressed natural gas (CNG) fueling facility in Southwest Philadelphia, and expanding the City's fleet of electric vehicles. The City's Office of Sustainability is also working with OFM to create a municipal clean fleet plan as part of the Bloomberg American Cities Climate Challenge.



**Renovated Fuel Site #175 at State Road and Ashburner Street in Holmesburg.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## FLEET MANAGEMENT

### *CAPITAL PROJECTS*

#### **27 Fleet Management Facilities**

##### **1 Interior and Exterior Improvements**

Perform various interior and exterior improvements, including a CNG repair facility and HVAC and equipment improvements at various Fleet Management garages.

1,000 CN	500CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,500 CN
<b>1,000</b>	<b>500</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>5,500</b>

#### **27A. Fleet Management Facilities-FY19**

See description under line item 27.

174 CT	174 CT
174	174

#### **27B. Fleet Management Facilities-FY18**

See description under line item 27.

458 CT	458 CT
458	458

#### **28 Fuel Tank Replacement**

##### **1 Fuel Tank Replacement**

Replace automotive fuel tanks and piping.

1,000 CN	500CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,500 CN
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City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
2 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil.	450 CN	500CN	500 CN	500 CN	500 CN	500 CN	2,950 CN
3 Fuel Dispensing & Monitoring Replace fuel dispensing systems with more efficient and improved monitoring technology.		1,500CN	3,000 CN				4,500 CN
	1,450	2,500	4,500	1,500	1,500	1,500	12,950
<b>28A. Fuel Tank Replacement-FY20</b> See description under line item 28.	1,500 CR						1,500 CR
	1,908 CT						1,908 CT
	3,408						3,408
<b>28B. Fuel Tank Replacement-FY19</b> See description under line item 28.	250 CT						250 CT
	250						250
<b>28C. Fuel Tank Replacement-FY18</b> See description under line item 28.	1 CT						1 CT
	1						1
<b>28D. Fuel Tank Replacement-FY17</b> See description under line item 28.	188 CT						188 CT
	188						188

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>29 Vehicle Purchases</b>							
1 Vehicles: Fire Department Purchase specialty vehicles used as equipment by the Fire Department.	2,369 CA 3,000 CN	6,000CN	6,000 CN	6,000 CN	10,000 CN	10,000 CN	2,369 CA 41,000 CN
2 Vehicles: Streets Department Purchase specialty vehicles used as equipment for the Streets Department.	1,000 CN	3,500CN	3,500 CN	3,500 CN	7,000 CN	7,000 CN	25,500 CN
3 Vehicles: Various Departments Purchase specialty vehicles used as equipment for various departments.	250 CN	500CN	1,000 CN	500 CN	1,000 CN	1,000 CN	4,250 CN
	<b>6,619</b>	<b>10,000</b>	<b>10,500</b>	<b>10,000</b>	<b>18,000</b>	<b>18,000</b>	<b>73,119</b>
<b>29A. Vehicle Purchases-FY20</b>							
See description under line item 29.	12,000 CR						12,000 CR
	11,000 CT						11,000 CT
	5,000 ST						5,000 ST
	<b>28,000</b>						<b>28,000</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>29B. Vehicle Purchases-FY19</b>							
See description under line item 29.							
	5,285 CR						5,285 CR
	941 CT						941 CT
	2,224 FT						2,224 FT
	2,000 ST						2,000 ST
	<hr/>						
	10,450						10,450
<hr/>							
<b>29C. Vehicle Purchases-FY18</b>							
See description under line item 29.							
	384 FT						384 FT
	2,000 TT						2,000 TT
	<hr/>						
	2,384						2,384
<hr/>							
<b>Totals - CAPITAL PROJECTS</b>							
	2,369 CA						2,369 CA
	6,700 CN	13,000 CN	16,000 CN	12,500 CN	20,500 CN	20,500 CN	89,200 CN
	18,785 CR						18,785 CR
	14,920 CT						14,920 CT
	2,608 FT						2,608 FT
	7,000 ST						7,000 ST
	2,000 TT						2,000 TT
	<hr/>						
	54,382	13,000	16,000	12,500	20,500	20,500	136,882

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - FLEET MANAGEMENT</b>							
2,369 CA							2,369 CA
6,700 CN		13,000 CN	16,000 CN	12,500 CN	20,500 CN	20,500 CN	89,200 CN
18,785 CR							18,785 CR
14,920 CT							14,920 CT
2,608 FT							2,608 FT
7,000 ST							7,000 ST
2,000 TT							2,000 TT
	<b>54,382</b>	<b>13,000</b>	<b>16,000</b>	<b>12,500</b>	<b>20,500</b>	<b>20,500</b>	<b>136,882</b>



## Free Library

**Mission:** The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity. Its vision is to build an enlightened community devoted to lifelong learning. The Free Library has over 50 library branches and six million visitors a year.

[www.freelibrary.org](http://www.freelibrary.org)

**Capital Budget Trends:** The Free Library received an annual average of approximately \$2.3 million in City tax-supported capital funding in FY15-20. This included the initial years of a six-year, \$1 million per year commitment to the Rebuilding Community Infrastructure program (Rebuild). Rebuild is a multi-year investment in Philadelphia's parks, playgrounds, recreation centers and libraries. Investments will support and expand the programming that takes place in selected facilities by improving interior and exterior environments. <http://rebuild.phila.gov/>

**Capital Budget Projects:** The Capital Program continues to support the Free Library by directly programming \$9 million for Library Facility Improvements in FY22-26. Improvements will include HVAC and infrastructure system upgrades and replacements, boiler replacements, security system upgrades, roof replacements, interior and exterior renovations, and building control systems. Of the \$9 million, \$2 million is programmed in FY22 and FY23 to fulfill the City's capital commitment to Free Library projects under the Rebuild Program. Additional Rebuild funding is being provided from separate Rebuild borrowing and non-profit partners. For information about Rebuild – <https://www.phila.gov/programs/rebuild/>.



**Haddington Branch Library, N. 65<sup>th</sup> Street and W. Girard Avenue, after major remediation and restoration of a water-damaged ceiling.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**FREE LIBRARY*****LIBRARY FACILITIES - CAPITAL*****30 Free Library Improvements**

1 Rebuilding Community Infrastructure Make improvements to Library facilities through the Rebuilding Community Infrastructure Initiative.	1,000CN	1,000 CN				2,000 CN
2 Library Branch and Central Improvements Make improvements to the Central and Branch Libraries.	1,000CN	1,000 CN	1,000 CN	2,000 CN	2,000 CN	7,000 CN
	<b>2,000</b>	<b>2,000</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>9,000</b>

**31A. Free Library Improvements-FY20**

See description under line item 31.

1,000 CR	1,000 CR
2,000 CT	2,000 CT
<b>3,000</b>	<b>3,000</b>

**31B. Free Library Improvements-FY19**

See description under line item 31.

1,000 CT	1,000 CT
<b>1,000</b>	<b>1,000</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>31C. Free Library Improvements-FY18</b>							
See description under line item 31.	871 CT						871 CT
	871						871
<b>31D. Free Library Improvements-FY15</b>							
See description under line item 31.	9 CT						9 CT
	9						9
<b>31E. Free Library Improvements-FY14</b>							
See description under line item 31.	690 A						690 A
	690						690
<b>31F. Free Library Improvements-FY10</b>							
See description under line item 31.	1 CT						1 CT
	1						1
<b>31G. Free Library Improvements-FY09</b>							
See description under line item 31.	4 CT						4 CT
	4						4

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>32A. HVAC and Infrastructure Upgrades-FY18</b>							
See description under line item 32.							
	25 CT						25 CT
	25						25
<b>Totals - LIBRARY FACILITIES - CAPITAL</b>							
	690 A						690 A
		2,000 CN	2,000 CN	1,000 CN	2,000 CN	2,000 CN	9,000 CN
	1,000 CR						1,000 CR
	3,910 CT						3,910 CT
	<b>5,600</b>	<b>2,000</b>	<b>2,000</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>14,600</b>
<b>TOTALS - FREE LIBRARY</b>							
	690 A						690 A
		2,000 CN	2,000 CN	1,000 CN	2,000 CN	2,000 CN	9,000 CN
	1,000 CR						1,000 CR
	3,910 CT						3,910 CT
	<b>5,600</b>	<b>2,000</b>	<b>2,000</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>14,600</b>

## Health

**Mission:** The Philadelphia Department of Public Health (PDPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable. Central to the department's mission are the eight health centers that provide primary care services to thousands of low-income and vulnerable patients. The Department's other capital facilities include the Medical Examiner's Office, Public Health Laboratory, Air Management Services Laboratory, and the Philadelphia Nursing Home.

[www.phila.gov/departments/departments-of-public-health/](http://www.phila.gov/departments/departments-of-public-health/)

**Capital Budget Trends:** City tax-supported, annual Capital Budget appropriations for PDPH facilities averaged about \$1.0 million in FY15-20.

**Capital Budget Projects:** PDPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY21, \$600,000 of new tax-supported Capital funds is budgeted for health facility renovations. PDPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$5.4 million is programmed for the FY21-26 Capital Program.

The Medical Examiner's Office will be relocated from University City to 400 North Broad Street along with the new Police Headquarters, relocated Police Districts 6 and 9, and the 911 Call Center. PDPH operations at 500 South Broad Street are being relocated as part of an anticipated sale of that facility.



**Newly renovated pharmacy space at Health Center 9 on East Cheltenham Avenue in Germantown.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**HEALTH*****HEALTH FACILITIES*****32 Health Department Equipment and Improvements**

1 Electronic Health Records Implement and improve Electronic Health Records (EHR) system.	500 CR	500CR	500 CR	500 CR	2,000 CR
2 Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites.	5,000 SB 10,000 CR	10,000CR	10,000 CR	10,000 CR	5,000 SB 40,000 CR
	<b>15,500</b>	<b>10,500</b>	<b>10,500</b>	<b>10,500</b>	<b>47,000</b>

**32A. Health Department Equipment and Improvements-FY20**

See description under line item 32.

16,000 CR	16,000 CR
5,000 ST	5,000 ST
<b>21,000</b>	<b>21,000</b>

**32B. Health Department Equipment and Improvements-FY19**

See description under line item 32.

15,500 CR	15,500 CR
5,000 ST	5,000 ST
<b>20,500</b>	<b>20,500</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>33 Health Facility Renovations</b>							
1 HVAC and Infrastructure Improvements Replace/upgrade HVAC, infrastructure, and safety systems at various health centers.	300 CN	500CN	500 CN	400 CN	500 CN	500 CN	2,700 CN
2 Interior and Exterior Renovations Replace and update equipment and perform renovations at various sites.	300 CN	500CN	500 CN	400 CN	500 CN	500 CN	2,700 CN
	<b>600</b>	<b>1,000</b>	<b>1,000</b>	<b>800</b>	<b>1,000</b>	<b>1,000</b>	<b>5,400</b>
<b>33A. Health Facility Renovations-FY20</b> See description under line item 33.	900 CT						900 CT
	900						900
<b>33B. Health Facility Renovations-FY18</b> See description under line item 33.	600 CT						600 CT
	600						600
<b>33C. Health Facility Renovations-FY17</b> See description under line item 33.	30 CT						30 CT
	30						30

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>33D. Health Facility Renovations-FY16</b>							
See description under line item 33.	74 CT						74 CT
	74						74
<b>Totals - HEALTH FACILITIES</b>							
	600 CN	1,000 CN	1,000 CN	800 CN	1,000 CN	1,000 CN	5,400 CN
	42,000 CR	10,500 CR	10,500 CR	10,500 CR			73,500 CR
	1,604 CT						1,604 CT
	5,000 SB						5,000 SB
	10,000 ST						10,000 ST
	<b>59,204</b>	<b>11,500</b>	<b>11,500</b>	<b>11,300</b>	<b>1,000</b>	<b>1,000</b>	<b>95,504</b>
<b>PHILADELPHIA NURSING HOME</b>							
<b>34 Equipment and Renovations - Philadelphia Nursing Home</b>							
1 Equipment and Renovations - Philadelphia Nursing Home							
Perform ongoing repairs and procure equipment at the Philadelphia Nursing Home.	1,000 CR	1,000CR	1,000 CR	1,000 CR	1,000 CR		5,000 CR
	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>		<b>5,000</b>
<b>34A. Equipment and Renovations - Philadelphia Nursing Home-FY20</b>							
See description under line item 34.	961 CR						961 CR
	961						961



City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>34B. Equipment and Renovations - Philadelphia Nursing Home-FY19</b>							
See description under line item 34.							
	1,000 CR						1,000 CR
	1,000						1,000
<hr/>							
<i>Totals - PHILADELPHIA NURSING HOME</i>							
	2,961 CR	1,000 CR	1,000 CR	1,000 CR	1,000 CR		6,961 CR
	<b>2,961</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>		<b>6,961</b>
<hr/>							
<b>TOTALS - HEALTH</b>							
	600 CN	1,000 CN	1,000 CN	800 CN	1,000 CN	1,000 CN	5,400 CN
	44,961 CR	11,500 CR	11,500 CR	11,500 CR	1,000 CR		80,461 CR
	1,604 CT						1,604 CT
	5,000 SB						5,000 SB
	10,000 ST						10,000 ST
	<b>62,165</b>	<b>12,500</b>	<b>12,500</b>	<b>12,300</b>	<b>2,000</b>	<b>1,000</b>	<b>102,465</b>

## Managing Director's Office

**Mission:** The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision and deliver efficient, effective, and responsive public services. The MDO plays a major role in the development and implementation of key policy initiatives; monitors and analyzes the performance and progress of individual departments; and serves as a catalyst to encourage cooperation and collaboration across departments. Several significant public service programs are housed within MDO. More information can be found at: [www.phila.gov/departments/managing-directors-office/](http://www.phila.gov/departments/managing-directors-office/)

**Budget Trends:** City capital funding for projects managed by the MDO has averaged nearly \$1 million annually from FY15 through FY20. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the *Indego* bike share initiative.

Funds available for energy conservation projects managed by the Office of Sustainability from FY16 and prior years are shown under the MDO. Funds appropriated in FY17 and thereafter are shown under the Office of Sustainability's own department lines.

**Capital Budget Projects:** A total of \$1 million in City tax-supported capital funds is programmed between FY21-22 for the Bethel Burial Ground Historic Site Memorial at Weccacoe Playground in Queen Village. The FY21 Capital Budget provides appropriations for anticipated, non-City capital contributions to the Rebuilding Community Infrastructure Initiative and to Bike Share Infrastructure. The FY21-26 Capital Program recommends funding for an air monitoring study to ensure the City's network of air monitors is configured properly to more accurately sample air and monitor potential risks.



**Capital-funded bikeshare station at Point Breeze Avenue and Tasker Street, South Philadelphia.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**MDO*****CAPITAL PROJECTS - VARIOUS*****35 Citywide Facilities**

1 Bike Share Infrastructure Improve Infrastructure for Bike Sharing Program.	400 FB	400FB 150CN	150 CN	150 CN	150 CN	150 CN	800 FB 750 CN
2 Rebuilding Community Infrastructure Leverage existing resources as part of the Rebuilding Community Infrastructure Initiative.	2,000 TB 2,900 PB 4,000 FB 4,500 SB	2,000TB 2,900PB 4,000FB 4,500SB					4,000 TB 5,800 PB 8,000 FB 9,000 SB
3 Bethel Burial Ground Design and construction of a memorial at 400 Catharine Street.	500 CN	500CN					1,000 CN
4 Planning Study - Air Monitoring Network Air monitoring network planning study		100CN	100 CN	100 CN	100 CN	100 CN	500 CN
	<b>14,300</b>	<b>14,550</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>29,850</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>35A. Citywide Facilities-FY20</b>							
See description under line item 35.							
	1,150 CR						1,150 CR
	19,517 CT						19,517 CT
	6,250 FT						6,250 FT
	2,900 PT						2,900 PT
	3,933 ST						3,933 ST
	8,000 TT						8,000 TT
	41,750						41,750
<b>35B. Citywide Facilities-FY19</b>							
See description under line item 35.							
	5,900 FT						5,900 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	13,300						13,300
<b>35C. Citywide Facilities-FY18</b>							
See description under line item 35.							
	117 CT						117 CT
	4,800 FT						4,800 FT
	3,250 PT						3,250 PT
	5,962 ST						5,962 ST
	14,129						14,129

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>35D. Citywide Facilities-FY17</b>							
See description under line item 35.	250 CT						250 CT
	250 PT						250 PT
	800 ST						800 ST
	1,300						1,300
<b>35E. Citywide Facilities-FY15</b>							
See description under line item 35.	4,000 PT						4,000 PT
	3,500 ST						3,500 ST
	7,500						7,500
<b>35F. Citywide Facilities-FY14</b>							
See description under line item 35.	2,500 PT						2,500 PT
	2,500						2,500
<b>35G. Citywide Facilities-FY13</b>							
See description under line item 35.	117 CT						117 CT
	117						117
<b>35H. Citywide Facilities-FY11</b>							
See description under line item 35.	151 CT						151 CT
	151						151

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>36 Office of Sustainability</b>							
1 Energy Efficiency and Sustainability Improvements Improve energy efficiency and sustainability at various locations on a case-by-case basis to help accelerate high performance projects that reduce the environmental impact of city government.							
<b>36A. Office of Sustainability-FY16</b>							
See description under line item 36.	99 CT						99 CT
	99						99
<b>36B. Office of Sustainability-FY15</b>							
See description under line item 36.	45 CT						45 CT
	45						45
<b>36C. Office of Sustainability-FY14</b>							
See description under line item 36.	29 CT						29 CT
	29						29

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b><i>Totals - CAPITAL PROJECTS - VARIOUS</i></b>							
500 CN		750 CN	250 CN	250 CN	250 CN	250 CN	2,250 CN
1,150 CR							1,150 CR
20,325 CT							20,325 CT
4,400 FB		4,400 FB					8,800 FB
16,950 FT							16,950 FT
2,900 PB		2,900 PB					5,800 PB
15,800 PT							15,800 PT
4,500 SB		4,500 SB					9,000 SB
18,695 ST							18,695 ST
2,000 TB		2,000 TB					4,000 TB
8,000 TT							8,000 TT
	<b>95,220</b>	<b>14,550</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>110,770</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - MDO</b>							
500 CN		750 CN	250 CN	250 CN	250 CN	250 CN	2,250 CN
1,150 CR							1,150 CR
20,325 CT							20,325 CT
4,400 FB		4,400 FB					8,800 FB
16,950 FT							16,950 FT
2,900 PB		2,900 PB					5,800 PB
15,800 PT							15,800 PT
4,500 SB		4,500 SB					9,000 SB
18,695 ST							18,695 ST
2,000 TB		2,000 TB					4,000 TB
8,000 TT							8,000 TT
	<b>95,220</b>	<b>14,550</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>110,770</b>



## Office of Homeless Services

**Mission:** The mission of Philadelphia's Office of Homeless Services (OHS) is to provide the leadership, coordination, planning and mobilization of resources to make homelessness rare, brief, and non-recurring in the city. OHS works with more than 60 homeless housing and service providers, as well as City, state, and federal government, to make up the homeless service system. This system provides prevention, diversion, emergency, temporary, and long-term housing to people experiencing homelessness. More information can be found at:

[www.phila.gov/departments/office-of-homeless-services/](http://www.phila.gov/departments/office-of-homeless-services/)

**Budget Trends:** Over the period FY15-20, OHS received approximately \$1.19 million annually in City tax-supported capital funds. In the FY20 Mid-Year Transfer Ordinance process, OHS received \$400,000 in CR appropriations to replace the Gateway boiler.

**Capital Budget Projects:** OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. Programmed City capital funding of \$1 million annually for FY21 through FY26 would support:

- Interior and Exterior Improvements: Security upgrades, roof replacements, shower room replacements, window replacements, fire door and interior door replacement and ceiling replacements.
- HVAC Improvements: Boiler replacement, replacement of heating systems and controls, chillers and perimeter heating systems, AC units, handlers and ductwork.
- Infrastructure Improvements: emergency generators, and stormwater/sewage drainage improvements.



**New chiller equipment recently installed at the Stenton Family Manor.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## OFFICE OF HOMELESS SERVICES

### *FAMILY CARE FACILITIES - CAPITAL*

#### **37 OHS Facility Renovations**

##### 1 Interior and Exterior Improvements

Perform various improvement projects associated with homeless shelters.

1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>6,000</b>

#### **37A. OSH Facility Renovations-FY20**

See description under line item 37.

400 CR	400 CR
1,006 CT	1,006 CT
<b>1,406</b>	<b>1,406</b>

#### **37B. OSH Facility Renovations-FY19**

See description under line item 37.

1,118 CT	1,118 CT
<b>1,118</b>	<b>1,118</b>

#### **37C. OSH Facility Renovations-FY18**

See description under line item 37.

632 CT	632 CT
<b>632</b>	<b>632</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>37D. OSH Facility Renovations-FY17</b>							
See description under line item 37.	84 CT						84 CT
	84						84
<b>37E. OSH Facility Renovations-FY16</b>							
See description under line item 37.	615 CT						615 CT
	615						615
<b>Totals - FAMILY CARE FACILITIES - CAPITAL</b>							
	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
	400 CR						400 CR
	3,455 CT						3,455 CT
	<b>4,855</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>9,855</b>
<b>TOTALS - OFFICE OF HOMELESS SERVICES</b>							
	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
	400 CR						400 CR
	3,455 CT						3,455 CT
	<b>4,855</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>9,855</b>

## Office of Sustainability

**Mission:** The Office of Sustainability (OOS) moves Philadelphia toward a shared vision of a city providing environmental, equity, economic, and health benefits for all. More information can be found at: [www.phila.gov/departments/office-of-sustainability/](http://www.phila.gov/departments/office-of-sustainability/)

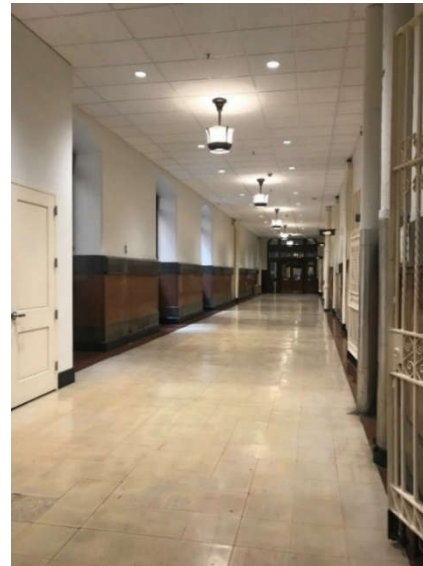
The Office of Sustainability promotes this work through the following programs:

- *Greenworks:* The Greenworks sustainability plan is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation, and; zero waste. [www.phila.gov/programs/greenworks/](http://www.phila.gov/programs/greenworks/)
- *Energy Office:* The Energy Office manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote the efficient use of energy and reduce the City's environmental impact. More information can be found at: [www.phila.gov/departments/office-of-sustainability/about/energy-office/](http://www.phila.gov/departments/office-of-sustainability/about/energy-office/)

**Capital Budget Trends:** The annual average Capital Budget for OOS during the period FY15-20 was \$429,000. Carryforward funds from FY16 and prior years are shown under the Managing Director's Office (MDO), while carryforward funds from FY17 and later are now shown under the Office of Sustainability's own capital budget lines. In the FY20 Mid-Year Transfer Ordinance process, OOS received an additional \$500,000 in CR appropriations.

**Capital Budget Projects:** The FY21 Capital Budget recommends that OOS projects, including those selected through an inter-agency process, continue to be implemented using available carryforward amounts and an approved \$200,000 in operating revenue (CR) appropriated in FY21 to the capital budget. A total of \$1,250,000 in new City tax supported funds is programmed in FY22-FY26. This CR amount reflects savings generated from Energy Office-managed participation in utility rebate programs that reward investment in energy efficiency. Additional information about City plans to manage energy use can be found here:

[www.phila.gov/documents/municipal-energy-master-plan/](http://www.phila.gov/documents/municipal-energy-master-plan/)



**Recent upgrade to LED lighting on first floor of City Hall.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## OFFICE OF SUSTAINABILITY

### OFFICE OF SUSTAINABILITY

#### 38 Energy and Sustainability Improvements for Municipal Buildings

##### 1 Greenworks Sustainability Fund

Improve energy efficiency, sustainability, and climate resiliency at various locations to help accelerate high performance projects that reduce the environmental impact of City government.

200 CR	50CN	50 CN	50 CN	50 CN	50 CN	250 CN
	200CR	200 CR	200 CR	200 CR	200 CR	1,200 CR

##### 2 Building Automation Systems (BAS) Upgrades and Installation

Many of these systems are obsolete and need to be upgraded in order to increase reliability and security in many buildings.

100CN	100 CN	100 CN	100 CN	100 CN	100 CN	500 CN
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##### 3 LED Lighting in City Facilities

LED lighting improves occupant comfort, reduces energy use and lowers operating costs.

100CN	100 CN	100 CN	100 CN	100 CN	100 CN	500 CN
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200	450	450	450	450	450	2,450
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#### 38A. Energy and Sustainability Improvements-FY20

See description under line item 38.

750 CR	750 CR
--------	--------

750	750
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	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>38B. Sustainability and Energy Improvements-FY18</b>							
See description under line item 38.	412 CT						412 CT
	412						412
<b>38C. Sustainability and Energy Improvements-FY17</b>							
See description under line item 38.	637 CT						637 CT
	637						637
<b>Totals - OFFICE OF SUSTAINABILITY</b>							
		250 CN	250 CN	250 CN	250 CN	250 CN	1,250 CN
	950 CR	200 CR	200 CR	200 CR	200 CR	200 CR	1,950 CR
	1,049 CT						1,049 CT
	<b>1,999</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>4,249</b>
<b>TOTALS - OFFICE OF SUSTAINABILITY</b>							
		250 CN	250 CN	250 CN	250 CN	250 CN	1,250 CN
	950 CR	200 CR	200 CR	200 CR	200 CR	200 CR	1,950 CR
	1,049 CT						1,049 CT
	<b>1,999</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>450</b>	<b>4,249</b>

## Office of Innovation and Technology

**Mission:** The Office of Innovation and Technology (OIT) oversees most of the City's major technology projects. OIT provides technology to help City of Philadelphia employees do their work more effectively and efficiently and to enable City agencies to better serve the public. OIT manages the bulk of the City's technology assets, including computers, printers, scanners, and communications. More information can be found at:

[www.phila.gov/departments/office-of-innovation-and-technology/](http://www.phila.gov/departments/office-of-innovation-and-technology/)

**Budget Trends:** OIT received an annual average of \$24.98 million in the adopted Capital Budgets over FY15-FY20. Substantial appropriations were made to replace business applications and upgrade the City's network infrastructure.

**Capital Budget Projects:** A total of \$142.6 million in City tax-supported funding is programmed over the six-year FY21-FY26 Capital Program. In March 2020, the recommended FY21 budget for OIT was \$22.5 million. Due to the COVID-19 pandemic the budget was revised to \$11.5 million for FY21, \$2.6 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$8.9 million will support Citywide Departmental Applications.

*Network Infrastructure Stabilization and Enhancement:* This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

*Citywide Departmental Applications:* Applications comprise the majority of OIT's six-year program. New systems that are planned under the Applications budget line include the following:

- Replacement of the City's tax legacy system, TIPS. In April 2019, the Department of Revenue received proposals for a new Integrated Tax System (ITS) to handle nearly \$5 billion in payments each year. The new system, which is expected to take three to five years to implement fully, will dramatically increase efficiency and functionality, as well as offer an improved experience for taxpayers;
- The Fire Department's new Personnel Accountability System, which uses GPS and is integrated with the 800 MHz radio system to track and account for emergency responder personnel;
- The Integrated Jail Management System (IJMS) is a management solution which will improve data availability, optimize personnel productivity, increase service delivery and support information sharing and collaboration with Public Safety and Justice partners.
- The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.



**Transformer replacement at the City's data center.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**OIT*****CAPITAL PROJECTS*****39 Citywide Technology Improvements & Enhancements**

1 Network Infrastructure Stabilization & Enhancement  
Stabilize, secure and enhance the network infrastructure that provides the computing foundation for the City's business operations.

2,570 CN 5,700CN 3,815 CN 4,165 CN 4,165 CN 6,965 CN 27,380 CN

2 Citywide and Departmental Applications  
Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications.

2,037 CA 2,037 CA  
8,930 CN 28,000CN 24,000 CN 18,580 CN 18,054 CN 17,658 CN 115,222 CN

**13,537 33,700 27,815 22,745 22,219 24,623 144,639**

**39A. Citywide Technology Improvements & Enhancements-FY20**

See description under line item 39.

7,500 CR 7,500 CR  
30,045 CT 30,045 CT  
**37,545 37,545**

**39B. Citywide Technology Improvements & Enhancements-FY19**

See description under line item 39.

23,324 CT 23,324 CT  
**23,324 23,324**



City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>39C. Citywide Technology Improvements &amp; Enhancements-FY18</b>							
See description under line item 39.	7,259 CT						7,259 CT
	7,259						7,259
<b>39D. Citywide Technology Improvements &amp; Enhancements-FY17</b>							
See description under line item 39.	4,990 CT						4,990 CT
	4,990						4,990
<b>39E. Citywide Technology Improvements &amp; Enhancements-FY16</b>							
See description under line item 39.	1,027 CT						1,027 CT
	1,027						1,027
<b>Totals - CAPITAL PROJECTS</b>							
	2,037 CA						2,037 CA
	11,500 CN	33,700 CN	27,815 CN	22,745 CN	22,219 CN	24,623 CN	142,602 CN
	7,500 CR						7,500 CR
	66,645 CT						66,645 CT
	87,682	33,700	27,815	22,745	22,219	24,623	218,784
<b>TOTALS - OIT</b>							
	2,037 CA						2,037 CA
	11,500 CN	33,700 CN	27,815 CN	22,745 CN	22,219 CN	24,623 CN	142,602 CN
	7,500 CR						7,500 CR
	66,645 CT						66,645 CT
	87,682	33,700	27,815	22,745	22,219	24,623	218,784

## Parks and Recreation

**Mission:** The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the wellness and prosperity of all. PPR was created in 2011 through the consolidation of the Department of Recreation and the Fairmount Park Commission. More information can be found at:

[www.phila.gov/departments/philadelphia-parks-recreation/](http://www.phila.gov/departments/philadelphia-parks-recreation/)

**Capital Budget Trends:** The Capital Budgets for PPR from FY15-20 averaged \$18.8 million annually. This included \$7.9 million each year for Improvements to Existing Facilities (ITEF) at the discretion of District City Council members. A total of \$42 million in City tax-supported funds was pledged for Rebuild-managed improvements to parks, playgrounds and recreation centers. More information can be found at: <http://rebuild.phila.gov/> In the FY20 Mid-Year Transfer Ordinance process, PPR received an additional \$2.2 million in CR appropriations for trail work and master plan development.

**Capital Budget Projects:** For FY21 through FY26, a total of \$136.4 million in City tax-supported funding is programmed for PPR. This includes \$43.45 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$21 million to complete the capital program commitment to Rebuild. In addition, the City proposes \$10 million per year from FY22-26 toward the revitalization of FDR Park. A masterplan for FDR Park was recently completed which engaged the community through surveys, community meetings, stakeholder interviews, and workshops in order to develop a shared vision that would build upon the Olmstead Brothers' original design of the park.

The remaining \$22 million over FY21-26 will support PPR-managed projects including various improvements for life-safety; pools, parks, and play areas; structures, bridges, roadways, and trails and; cultural facilities.

The Capital Program includes \$7 million in FY23 and \$14 million in FY24 for Rebuild sites. Funding is not allocated in FY21 and FY22, as available funds from a standalone bond issuance will be spent down over that time period. For information about Rebuild – <https://www.phila.gov/programs/rebuild/>.



**New facilities at Stenton Park Playground, N. 16<sup>th</sup> and W. Courtland Streets in Nicetown.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## PARKS AND RECREATION

### *PARKS AND RECREATION*

#### **40 Buildings, Courts, Play Areas, Athletic Fields**

##### **1 Life Safety Improvements**

Make life safety improvements including fire alarm systems and security surveillance systems at various Parks and Recreation facilities.

1,000 CN	250CN	250 CN	500 CN		2,000 CN
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City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
2 Improvements to Existing Facilities - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements		500CN		500 CN	500 CN	500 CN	2,000 CN
3 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure		500CN		500 CN	250 CN	500 CN	1,750 CN
	1,000	1,250	250	1,500	750	1,000	5,750
<b>40A. Buildings, Courts, Play Areas, Athletic Fields-FY20</b> See description under line item 40.	2,012 CT						2,012 CT
	2,012						2,012
<b>40B. Buildings, Courts, Play Areas, Athletic Fields-FY19</b> See description under line item 40.	368 CR						368 CR
	250 CT						250 CT
	618						618
<b>40C. Buildings, Courts, Play Areas, Athletic Fields-FY18</b> See description under line item 40.	1 CT						1 CT
	1						1
<b>40D. Buildings, Courts, Play Areas, Athletic Fields-FY17</b> See description under line item 40.	3,483 CT						3,483 CT
	3,483						3,483

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>40E. Buildings, Courts, Play Areas, Athletic Fields-FY16</b>							
See description under line item 40.	459 CT						459 CT
	459						459
<b>40F. Buildings, Courts, Play Areas, Athletic Fields-FY15</b>							
See description under line item 40.	110 CT						110 CT
	110						110
<b>41 Rebuilding Community Infrastructure</b>							
1 Rebuilding Community Infrastructure							
Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative.			7,000 CN	14,000 CN			21,000 CN
			7,000	14,000			21,000
<b>41A. Rebuilding Community Infrastructure-FY20</b>							
See description under line item 41.	7,000 CT						7,000 CT
	7,000						7,000
<b>41B. Rebuilding Community Infrastructure-FY19</b>							
See description under line item 41.	7,000 CT						7,000 CT
	7,000						7,000

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>41C. Rebuilding Community Infrastructure-FY18</b>							
See description under line item 41.	4,981 CT						4,981 CT
	4,981						4,981
<b>42 Neighborhood Parks and Facilities</b>							
1 Life Safety Site Improvements Make life safety improvements including fire alarm systems, security surveillance systems, footways, lighting, fencing at various neighborhood parks and facilities.	350 CN	350CN	400 CN	500 CN	500 CN	500 CN	2,600 CN
2 Play Area Improve play areas.				400 CN	400 CN	400 CN	1,200 CN
3 Neighborhood Park Improvements - Citywide Rehabilitate various parks throughout the City.		10,000CN	10,000 CN	10,000 CN	10,000 CN	10,000 CN	50,000 CN
	1,000 PB	1,000PB	1,000 PB	1,000 PB	1,000 PB	1,000 PB	6,000 PB
	500 SB	500SB	500 SB	500 SB	500 SB	500 SB	3,000 SB
	<b>1,850</b>	<b>11,850</b>	<b>11,900</b>	<b>12,400</b>	<b>12,400</b>	<b>12,400</b>	<b>62,800</b>
<b>42A. Neighborhood Parks-FY20</b>							
See description under line item 42.	2,000 CR						2,000 CR
	865 CT						865 CT
	1,000 PT						1,000 PT
	3,865						3,865

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>42B. Neighborhood Parks-FY19</b>							
See description under line item 42.							
	105 CT						105 CT
	1,500 PT						1,500 PT
	1,605						1,605
<b>42C. Neighborhood Parks-FY18</b>							
See description under line item 42.							
	1,501 PT						1,501 PT
	1,501						1,501
<b>42D. Neighborhood Parks-FY17</b>							
See description under line item 42.							
	1 CT						1 CT
	2,501 PT						2,501 PT
	2,502						2,502
<b>42E. Neighborhood Parks-FY15</b>							
See description under line item 42.							
	70 CT						70 CT
	1,500 PT						1,500 PT
	1,570						1,570

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>43 Natural Lands / Large Manicured Parks/Buildings</b>							
1 Exterior Improvements Restore the exterior of historic structures.				380 CN	450 CN	300 CN	1,130 CN
	100 PB	100PB	100 PB	100 PB	100 PB	100 PB	600 PB
2 Interior Improvements Replace deteriorating structural, HVAC, plumbing and electrical systems.				460 CN	300 CN	100 CN	860 CN
	100 PB	100PB	100 PB	100 PB	100 PB	100 PB	600 PB
3 Park and Street Trees Removal and Planting Plant trees throughout the city and remove dead and diseased trees.							
	250 CN	250CN	250 CN	250 CN	250 CN	250 CN	1,500 CN



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	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways and bridge improvements	1,000 FB	1,000FB	1,000 FB	1,000 FB 350 CN	700 CN	300 CN	4,000 FB 1,350 CN
5 Improvements to Footways & Roadways Improve footways and roadways including installation of guiderails, fencing and gates- Citywide.				300 CN	300 CN	300 CN	900 CN
6 Schuylkill River Retaining Wall Reconstruction Improve the retaining wall on the Schuylkill River.				1,000 CN	1,000 CN	1,000 CN	3,000 CN
7 Horticultural Center - Building and Site Improvements Replace the roof and make structural upgrades and site improvements including lighting and pathways.				150 CN	950 CN		1,100 CN
	1,450	1,450	1,450	4,090	4,150	2,450	15,040
<b>43A. Natural Lands/Large Manicured Parks-FY20</b>							
See description under line item 43.	200 CR						200 CR
	3,927 CT						3,927 CT
	3,000 FT						3,000 FT
	321 PT						321 PT
	1,548 ST						1,548 ST
	8,996						8,996

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>43B. Natural Lands/Large Manicured Parks-FY19</b>							
See description under line item 43.							
	2,150 CR						2,150 CR
	1,607 CT						1,607 CT
	3,000 FT						3,000 FT
	720 PT						720 PT
	1,500 ST						1,500 ST
	8,977						8,977
<b>43C. Natural Lands/Large Manicured Parks-FY18</b>							
See description under line item 43.							
	2,938 CT						2,938 CT
	1,000 FT						1,000 FT
	1,400 PT						1,400 PT
	5,338						5,338
<b>43D. Natural Lands/Large Manicured Parks-FY16</b>							
See description under line item 43.							
	944 CT						944 CT
	1,000 FT						1,000 FT
	580 PT						580 PT
	863 ST						863 ST
	3,387						3,387
<b>43E. Natural Lands/Large Manicured Parks-FY15</b>							
See description under line item 43.							
	348 CT						348 CT
	100 PT						100 PT
	150 ST						150 ST
	598						598

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>44 Parks and Recreation Projects</b>							
1 Grant Funded Recreation Projects							
Provide appropriation authority for State, Federal and Private Grants and appropriate matching City funds.	2,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB	2,000 SB	12,000 SB
	1,000 FB	1,000FB	1,000 FB	1,000 FB	1,000 FB	1,000 FB	6,000 FB
		500CN		500 CN	500 CN	500 CN	2,000 CN
2 Benjamin Franklin Parkway							
Master Plan for B F Parkway (Logan Circle to Eakins Oval)	500 PB	500PB					1,000 PB
			1,000 FB	1,000 FB	1,000 FB		3,000 FB
			500 SB	500 SB	500 SB	500 SB	2,000 SB
	<b>3,500</b>	<b>4,000</b>	<b>4,500</b>	<b>5,000</b>	<b>5,000</b>	<b>4,000</b>	<b>26,000</b>
<b>44A. Parks and Recreation Projects-FY20</b>							
See description under line item 44.	1,500 CT						1,500 CT
	1,000 FT						1,000 FT
	2,000 PT						2,000 PT
	4,000 ST						4,000 ST
	<b>8,500</b>						<b>8,500</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>44B. Parks and Recreation Projects-FY19</b>							
See description under line item 44.							
	250 CT						250 CT
	1,000 FT						1,000 FT
	2,500 PT						2,500 PT
	2,500 ST						2,500 ST
	<u>6,250</u>						<u>6,250</u>
<b>44C. Parks and Recreation Projects-FY18</b>							
See description under line item 44.							
	3,500 FT						3,500 FT
	1,000 PT						1,000 PT
	100 ST						100 ST
	<u>4,600</u>						<u>4,600</u>
<b>44D. Parks and Recreation Projects-FY16</b>							
See description under line item 44.							
	790 CT						790 CT
	2,186 FT						2,186 FT
	1,000 PT						1,000 PT
	1,650 ST						1,650 ST
	<u>5,626</u>						<u>5,626</u>
<b>44E. Parks and Recreation Projects-FY15</b>							
See description under line item 44.							
	957 CT						957 CT
	1,000 PT						1,000 PT
	1,294 ST						1,294 ST
	<u>3,251</u>						<u>3,251</u>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45 Improvements to Existing Recreation Facilities-CD1</b>							
1 Improvements to Existing Recreation Facilities-CD1 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	<b>395</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,345</b>
<b>45A. Improvements to Existing Recreation Facilities-CD1-FY20</b> See description under line item 45.	790 CT						790 CT
	790						790
<b>45B. Improvements to Existing Recreation Facilities-CD1-FY19</b> See description under line item 45.	15 CT						15 CT
	15						15
<b>45C. Improvements to Existing Recreation Facilities-CD1-FY18</b> See description under line item 45.	388 CT						388 CT
	388						388
<b>45D. Improvements to Existing Recreation Facilities-CD1-FY17</b> See description under line item 45.	110 CT						110 CT
	110						110

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45E. Improvements to Existing Recreation Facilities-CD1-FY16</b>							
See description under line item 45.	49 CT						49 CT
	49						49
<b>45F. Improvements to Existing Recreation Facilities-CD1-FY15</b>							
See description under line item 45.	21 CT						21 CT
	21						21
<b>45G. Improvements to Existing Recreation Facilities-CD1-FY14</b>							
See description under line item 45.	1 CT						1 CT
	1						1
<b>45H. Improvements to Existing Recreation Facilities-CD1-FY13</b>							
See description under line item 45.	26 CT						26 CT
	26						26
<b>45I. Improvements to Existing Recreation Facilities-CD1-FY12</b>							
See description under line item 45.	108 CT						108 CT
	108						108
<b>45J. Improvements to Existing Recreation Facilities-CD1-FY11</b>							
See description under line item 45.	110 CT						110 CT
	110						110

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>45K. Improvements to Existing Recreation Facilities-CD1-FY10</b>							
See description under line item 45.	21 CT						21 CT
	21						21
<b>46 Improvements to Existing Recreation Facilities-CD2</b>							
1 Improvements to Existing Recreation Facilities-CD2							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	395	790	790	790	790	790	4,345
<b>46A. Improvements to Existing Recreation Facilities-CD2-FY20</b>							
See description under line item 46.	790 CT						790 CT
	790						790
<b>46B. Improvements to Existing Recreation Facilities-CD2-FY19</b>							
See description under line item 46.	618 CT						618 CT
	618						618
<b>46C. Improvements to Existing Recreation Facilities-CD2-FY18</b>							
See description under line item 46.	312 CT						312 CT
	312						312

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>46D. Improvements to Existing Recreation Facilities-CD2-FY17</b>							
See description under line item 46.	282 CT						282 CT
	282						282
<b>46E. Improvements to Existing Recreation Facilities-CD2-FY16</b>							
See description under line item 46.	41 CT						41 CT
	41						41
<b>46F. Improvements to Existing Recreation Facilities-CD2-FY15</b>							
See description under line item 46.	49 CT						49 CT
	49						49
<b>46G. Improvements to Existing Recreation Facilities-CD2-FY14</b>							
See description under line item 46.	107 CT						107 CT
	107						107
<b>46H. Improvements to Existing Recreation Facilities-CD2-FY13</b>							
See description under line item 46.	250 CT						250 CT
	250						250
<b>46I. Improvements to Existing Recreation Facilities-CD2-FY12</b>							
See description under line item 46.	82 CT						82 CT
	82						82



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>46J. Improvements to Existing Recreation Facilities-CD2-FY11</b>							
See description under line item 46.	42 CT						42 CT
	42						42
<b>46K. Improvements to Existing Recreation Facilities-CD2-FY10</b>							
See description under line item 46.	40 CT						40 CT
	40						40
<b>46L. Improvements to Existing Recreation Facilities-CD2-FY09</b>							
See description under line item 46.	198 CT						198 CT
	198						198
<b>46M. Improvements to Existing Recreation Facilities-CD2-FY08</b>							
See description under line item 46.	263 CT						263 CT
	263						263
<b>46N. Improvements to Existing Recreation Facilities-CD2-FY07</b>							
See description under line item 46.	1 CT						1 CT
	1						1
<b>46O. Improvements to Existing Recreation Facilities-CD2-FY06</b>							
See description under line item 46.	14 CT						14 CT
	14						14

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>46P. Improvements to Existing Recreation Facilities-CD2-FY05</b>							
See description under line item 46.	13 CT						13 CT
	13						13
<b>46Q. Improvements to Existing Recreation Facilities-CD2-FY02</b>							
See description under line item 46.	8 CT						8 CT
	8						8
<b>46R. Improvements to Existing Recreation Facilities-CD2-FY01</b>							
See description under line item 46.	101 CT						101 CT
	101						101
<b>47 Improvements to Existing Recreation Facilities-CD3</b>							
1 Improvements to Existing Recreation Facilities-CD3							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	395	790	790	790	790	790	4,345
<b>47A. Improvements to Existing Recreation Facilities-CD3-FY20</b>							
See description under line item 47.	790 CT						790 CT
	790						790

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>47B. Improvements to Existing Recreation Facilities-CD3-FY19</b>							
See description under line item 47.	790 CT						790 CT
	790						790
<b>47C. Improvements to Existing Recreation Facilities-CD3-FY18</b>							
See description under line item 47.	790 CT						790 CT
	790						790
<b>47D. Improvements to Existing Recreation Facilities-CD3-FY17</b>							
See description under line item 47.	485 CT						485 CT
	485						485
<b>47E. Improvements to Existing Recreation Facilities-CD3-FY16</b>							
See description under line item 47.	255 CT						255 CT
	255						255
<b>47F. Improvements to Existing Recreation Facilities-CD3-FY15</b>							
See description under line item 47.	478 CT						478 CT
	478						478
<b>47G. Improvements to Existing Recreation Facilities-CD3-FY14</b>							
See description under line item 47.	13 CT						13 CT
	13						13

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>47H. Improvements to Existing Recreation Facilities-CD3-FY13</b>							
See description under line item 47.	56 CT						56 CT
	56						56
<b>47I. Improvements to Existing Recreation Facilities-CD3-FY11</b>							
See description under line item 47.	119 CT						119 CT
	119						119
<b>47J. Improvements to Existing Recreation Facilities-CD3-FY10</b>							
See description under line item 47.	276 CT						276 CT
	276						276
<b>47K. Improvements to Existing Recreation Facilities-CD3-FY09</b>							
See description under line item 47.	40 CT						40 CT
	40						40
<b>47L. Improvements to Existing Recreation Facilities-CD3-FY08</b>							
See description under line item 47.	403 CT						403 CT
	403						403
<b>47M. Improvements to Existing Recreation Facilities-CD3-FY07</b>							
See description under line item 47.	21 CT						21 CT
	21						21

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>47N. Improvements to Existing Recreation Facilities-CD3-FY06</b>							
See description under line item 47.	10 CT						10 CT
	10						10
<b>47O. Improvements to Existing Recreation Facilities-CD3-FY04</b>							
See description under line item 47.	18 CT						18 CT
	18						18
<b>48 Improvements to Existing Recreation Facilities-CD4</b>							
1 Improvements to Existing Recreation Facilities-CD4							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	395	790	790	790	790	790	4,345
<b>48A. Improvements to Existing Recreation Facilities-CD4-FY20</b>							
See description under line item 48.	790 CT						790 CT
	790						790
<b>48B. Improvements to Existing Recreation Facilities-CD4-FY19</b>							
See description under line item 48.	531 CT						531 CT
	531						531

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>48C. Improvements to Existing Recreation Facilities-CD4-FY18</b>							
See description under line item 48.	121 CT						121 CT
	121						121
<b>48D. Improvements to Existing Recreation Facilities-CD4-FY17</b>							
See description under line item 48.	178 CT						178 CT
	178						178
<b>48E. Improvements to Existing Recreation Facilities-CD4-FY16</b>							
See description under line item 48.	178 CT						178 CT
	178						178
<b>48F. Improvements to Existing Recreation Facilities-CD4-FY15</b>							
See description under line item 48.	130 CT						130 CT
	130						130
<b>48G. Improvements to Existing Recreation Facilities-CD4-FY14</b>							
See description under line item 48.	256 CT						256 CT
	256						256
<b>48H. Improvements to Existing Recreation Facilities-CD4-FY13</b>							
See description under line item 48.	106 CT						106 CT
	106						106

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>48I. Improvements to Existing Recreation Facilities-CD4-FY12</b>							
See description under line item 48.	5 CT						5 CT
	5						5
<b>48J. Improvements to Existing Recreation Facilities-CD4-FY11</b>							
See description under line item 48.	79 CT						79 CT
	79						79
<b>48K. Improvements to Existing Recreation Facilities-CD4-FY10</b>							
See description under line item 48.	50 CT						50 CT
	50						50
<b>48L. Improvements to Existing Recreation Facilities-CD4-FY09</b>							
See description under line item 48.	2 CT						2 CT
	2						2
<b>48M. Improvements to Existing Recreation Facilities-CD4-FY08</b>							
See description under line item 48.	1 CT						1 CT
	1						1

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>49 Improvements to Existing Recreation Facilities-CD5</b>							
1 Improvements to Existing Recreation Facilities-CD5 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	<b>395</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,345</b>
<b>49A. Improvements to Existing Recreation Facilities-CD5-FY20</b> See description under line item 49.	790 CT						790 CT
	790						790
<b>49B. Improvements to Existing Recreation Facilities-CD5-FY19</b> See description under line item 49.	790 CT						790 CT
	790						790
<b>49C. Improvements to Existing Recreation Facilities-CD5-FY18</b> See description under line item 49.	790 CT						790 CT
	790						790
<b>49D. Improvements to Existing Recreation Facilities-CD5-FY17</b> See description under line item 49.	790 CT						790 CT
	790						790



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>49E. Improvements to Existing Recreation Facilities-CD5-FY16</b>							
See description under line item 49.	407 CT						407 CT
	407						407
<b>49F. Improvements to Existing Recreation Facilities-CD5-FY15</b>							
See description under line item 49.	162 CT						162 CT
	162						162
<b>49G. Improvements to Existing Recreation Facilities-CD5-FY14</b>							
See description under line item 49.	26 CT						26 CT
	26						26
<b>49H. Improvements to Existing Recreation Facilities-CD5-FY13</b>							
See description under line item 49.	2 CT						2 CT
	2						2
<b>49I. Improvements to Existing Recreation Facilities-CD5-FY12</b>							
See description under line item 49.	359 CT						359 CT
	359						359
<b>49J. Improvements to Existing Recreation Facilities-CD5-FY11</b>							
See description under line item 49.	87 CT						87 CT
	87						87

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>49K. Improvements to Existing Recreation Facilities-CD5-FY10</b>							
See description under line item 49.	168 CT						168 CT
	168						168
<b>49L. Improvements to Existing Recreation Facilities-CD5-FY09</b>							
See description under line item 49.	66 CT						66 CT
	66						66
<b>49M. Improvements to Existing Recreation Facilities-CD5-FY08</b>							
See description under line item 49.	3 CT						3 CT
	3						3
<b>49N. Improvements to Existing Recreation Facilities-CD5-FY07</b>							
See description under line item 49.	126 CT						126 CT
	126						126
<b>49O. Improvements to Existing Recreation Facilities-CD5-FY06</b>							
See description under line item 49.	1 CT						1 CT
	1						1
<b>49P. Improvements to Existing Recreation Facilities-CD5-FY03</b>							
See description under line item 49.	10 CT						10 CT
	10						10

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>49Q. Improvements to Existing Recreation Facilities-CD5-FY02</b>							
See description under line item 49.	4 CT						4 CT
	4						4
<b>49R. Improvements to Existing Recreation Facilities-CD5-FY01</b>							
See description under line item 49.	36 CT						36 CT
	36						36
<b>49S. Improvements to Existing Recreation Facilities-CD5-FY00</b>							
See description under line item 49.	74 CT						74 CT
	74						74
<b>50 Improvements to Existing Recreation Facilities-CD6</b>							
1 Improvements to Existing Recreation Facilities-CD6							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	395	790	790	790	790	790	4,345
<b>50A. Improvements to Existing Recreation Facilities-CD6-FY20</b>							
See description under line item 50.	790 CT						790 CT
	790						790

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50B. Improvements to Existing Recreation Facilities-CD6-FY19</b>							
See description under line item 50.	463 CT						463 CT
	463						463
<b>50C. Improvements to Existing Recreation Facilities-CD6-FY18</b>							
See description under line item 50.	527 CT						527 CT
	527						527
<b>50D. Improvements to Existing Recreation Facilities-CD6-FY17</b>							
See description under line item 50.	19 CT						19 CT
	19						19
<b>50E. Improvements to Existing Recreation Facilities-CD6-FY16</b>							
See description under line item 50.	189 CT						189 CT
	189						189
<b>50F. Improvements to Existing Recreation Facilities-CD6-FY15</b>							
See description under line item 50.	190 CT						190 CT
	190						190
<b>50G. Improvements to Existing Recreation Facilities-CD6-FY14</b>							
See description under line item 50.	1 CT						1 CT
	1						1

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50H. Improvements to Existing Recreation Facilities-CD6-FY13</b>							
See description under line item 50.	81 CT						81 CT
	81						81
<b>50I. Improvements to Existing Recreation Facilities-CD6-FY12</b>							
See description under line item 50.	601 CT						601 CT
	601						601
<b>50J. Improvements to Existing Recreation Facilities-CD6-FY11</b>							
See description under line item 50.	58 CT						58 CT
	58						58
<b>50K. Improvements to Existing Recreation Facilities-CD6-FY07</b>							
See description under line item 50.	136 CT						136 CT
	136						136
<b>50L. Improvements to Existing Recreation Facilities-CD6-FY06</b>							
See description under line item 50.	1 CT						1 CT
	1						1
<b>50M. Improvements to Existing Recreation Facilities-CD6-FY00</b>							
See description under line item 50.	96 CT						96 CT
	96						96

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>51 Improvements to Existing Recreation Facilities-CD7</b>							
1 Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	<b>395</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,345</b>
<b>51A. Improvements to Existing Recreation Facilities-CD7-FY20</b> See description under line item 51.	790 CT						790 CT
	790						790
<b>51B. Improvements to Existing Recreation Facilities-CD7-FY19</b> See description under line item 51.	655 CT						655 CT
	655						655
<b>51C. Improvements to Existing Recreation Facilities-CD7-FY18</b> See description under line item 51.	3 CT						3 CT
	3						3
<b>51D. Improvements to Existing Recreation Facilities-CD7-FY17</b> See description under line item 51.	541 CT						541 CT
	541						541

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>51E. Improvements to Existing Recreation Facilities-CD7-FY16</b>							
See description under line item 51.	228 CT						228 CT
	228						228
<b>51F. Improvements to Existing Recreation Facilities-CD7-FY15</b>							
See description under line item 51.	114 CT						114 CT
	114						114
<b>51G. Improvements to Existing Recreation Facilities-CD7-FY14</b>							
See description under line item 51.	206 CT						206 CT
	206						206
<b>51H. Improvements to Existing Recreation Facilities-CD7-FY13</b>							
See description under line item 51.	30 CT						30 CT
	30						30
<b>51I. Improvements to Existing Recreation Facilities-CD7-FY12</b>							
See description under line item 51.	166 CT						166 CT
	166						166
<b>51J. Improvements to Existing Recreation Facilities-CD7-FY11</b>							
See description under line item 51.	113 CT						113 CT
	113						113

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>51K. Improvements to Existing Recreation Facilities-CD7-FY10</b>							
See description under line item 51.	11 CT						11 CT
	11						11
<b>51L. Improvements to Existing Recreation Facilities-CD7-FY09</b>							
See description under line item 51.	64 CT						64 CT
	64						64
<b>51M. Improvements to Existing Recreation Facilities-CD7-FY08</b>							
See description under line item 51.	59 CT						59 CT
	59						59
<b>51N. Improvements to Existing Recreation Facilities-CD7-FY06</b>							
See description under line item 51.	41 CT						41 CT
	41						41
<b>51O. Improvements to Existing Recreation Facilities-CD7-FY05</b>							
See description under line item 51.	15 CT						15 CT
	15						15
<b>51P. Improvements to Existing Recreation Facilities-CD7-FY03</b>							
See description under line item 51.	3 CT						3 CT
	3						3



	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>52 Improvements to Existing Recreation Facilities-CD8</b>							
1 Improvements to Existing Recreation Facilities-CD8 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	<b>395</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,345</b>
<b>52A. Improvements to Existing Recreation Facilities-CD8-FY20</b> See description under line item 52.	790 CT						790 CT
	790						790
<b>52B. Improvements to Existing Recreation Facilities-CD8-FY19</b> See description under line item 52.	41 CT						41 CT
	41						41
<b>52C. Improvements to Existing Recreation Facilities-CD8-FY18</b> See description under line item 52.	625 CT						625 CT
	625						625
<b>52D. Improvements to Existing Recreation Facilities-CD8-FY17</b> See description under line item 52.	648 CT						648 CT
	648						648

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>52E. Improvements to Existing Recreation Facilities-CD8-FY16</b>							
See description under line item 52.	343 CT						343 CT
	343						343
<b>52F. Improvements to Existing Recreation Facilities-CD8-FY15</b>							
See description under line item 52.	50 CT						50 CT
	50						50
<b>52G. Improvements to Existing Recreation Facilities-CD8-FY14</b>							
See description under line item 52.	21 CT						21 CT
	21						21
<b>52H. Improvements to Existing Recreation Facilities-CD8-FY13</b>							
See description under line item 52.	209 CT						209 CT
	209						209
<b>52I. Improvements to Existing Recreation Facilities-CD8-FY11</b>							
See description under line item 52.	53 CT						53 CT
	53						53
<b>52J. Improvements to Existing Recreation Facilities-CD8-FY09</b>							
See description under line item 52.	29 CT						29 CT
	29						29

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>52K. Improvements to Existing Recreation Facilities-CD8-FY08</b>							
See description under line item 52.	363 CT						363 CT
	363						363
<b>52L. Improvements to Existing Recreation Facilities-CD8-FY07</b>							
See description under line item 52.	1 CT						1 CT
	1						1
<b>52M. Improvements to Existing Recreation Facilities-CD8-FY05</b>							
See description under line item 52.	68 CT						68 CT
	68						68
<b>52N. Improvements to Existing Recreation Facilities-CD8-FY04</b>							
See description under line item 52.	62 CT						62 CT
	62						62
<b>52O. Improvements to Existing Recreation Facilities-CD8-FY03</b>							
See description under line item 52.	33 CT						33 CT
	33						33
<b>52P. Improvements to Existing Recreation Facilities-CD8-FY02</b>							
See description under line item 52.	25 CT						25 CT
	25						25

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>52Q. Improvements to Existing Recreation Facilities-CD8-FY01</b>							
See description under line item 52.	6 CT						6 CT
	6						6
<b>53 Improvements to Existing Recreation Facilities-CD9</b>							
1 Improvements to Existing Recreation Facilities-CD9							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	395	790	790	790	790	790	4,345
<b>53A. Improvements to Existing Recreation Facilities-CD9-FY20</b>							
See description under line item 53.	790 CT						790 CT
	790						790
<b>53B. Improvements to Existing Recreation Facilities-CD9-FY19</b>							
See description under line item 53.	790 CT						790 CT
	790						790
<b>53C. Improvements to Existing Recreation Facilities-CD9-FY18</b>							
See description under line item 53.	790 CT						790 CT
	790						790

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>53D. Improvements to Existing Recreation Facilities-CD9-FY17</b>							
See description under line item 53.	790 CT						790 CT
	790						790
<b>53E. Improvements to Existing Recreation Facilities-CD9-FY16</b>							
See description under line item 53.	790 CT						790 CT
	790						790
<b>53F. Improvements to Existing Recreation Facilities-CD9-FY15</b>							
See description under line item 53.	528 CT						528 CT
	528						528
<b>53G. Improvements to Existing Recreation Facilities-CD9-FY14</b>							
See description under line item 53.	84 CT						84 CT
	84						84
<b>53H. Improvements to Existing Recreation Facilities-CD9-FY13</b>							
See description under line item 53.	106 CT						106 CT
	106						106
<b>53I. Improvements to Existing Recreation Facilities-CD9-FY12</b>							
See description under line item 53.	128 CT						128 CT
	128						128

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>53J. Improvements to Existing Recreation Facilities-CD9-FY11</b>							
See description under line item 53.	56 CT						56 CT
	56						56
<b>53K. Improvements to Existing Recreation Facilities-CD9-FY10</b>							
See description under line item 53.	50 CT						50 CT
	50						50
<b>53L. Improvements to Existing Recreation Facilities-CD9-FY09</b>							
See description under line item 53.	1 CT						1 CT
	1						1
<b>53M. Improvements to Existing Recreation Facilities-CD9-FY05</b>							
See description under line item 53.	46 CT						46 CT
	46						46
<b>53N. Improvements to Existing Recreation Facilities-CD9-FY04</b>							
See description under line item 53.	19 CT						19 CT
	19						19

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>54 Improvements to Existing Recreation Facilities-CD10</b>							
1 Improvements to Existing Recreation Facilities-CD10 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	790CN	790 CN	790 CN	790 CN	790 CN	4,345 CN
	<b>395</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>790</b>	<b>4,345</b>
<b>54A. Improvements to Existing Recreation Facilities-CD10-FY20</b>							
See description under line item 54.	829 CT						829 CT
	829						829
<b>54B. Improvements to Existing Recreation Facilities-CD10-FY19</b>							
See description under line item 54.	790 CT						790 CT
	790						790
<b>54C. Improvements to Existing Recreation Facilities-CD10-FY18</b>							
See description under line item 54.	629 CT						629 CT
	629						629
<b>54D. Improvements to Existing Recreation Facilities-CD10-FY17</b>							
See description under line item 54.	140 CT						140 CT
	140						140

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>54E. Improvements to Existing Recreation Facilities-CD10-FY16</b>							
See description under line item 54.	637 CT						637 CT
	637						637
<b>54F. Improvements to Existing Recreation Facilities-CD10-FY15</b>							
See description under line item 54.	253 CT						253 CT
	253						253
<b>54G. Improvements to Existing Recreation Facilities-CD10-FY14</b>							
See description under line item 54.	138 CT						138 CT
	138						138
<b>54H. Improvements to Existing Recreation Facilities-CD10-FY13</b>							
See description under line item 54.	433 CT						433 CT
	433						433
<b>54I. Improvements to Existing Recreation Facilities-CD10-FY12</b>							
See description under line item 54.	239 CT						239 CT
	239						239
<b>54J. Improvements to Existing Recreation Facilities-CD10-FY11</b>							
See description under line item 54.	531 CT						531 CT
	531						531



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>54K. Improvements to Existing Recreation Facilities-CD10-FY10</b>							
See description under line item 54.	38 CT						38 CT
	38						38
<b>54L. Improvements to Existing Recreation Facilities-CD10-FY09</b>							
See description under line item 54.	1 CT						1 CT
	1						1
<b>54M. Improvements to Existing Recreation Facilities-CD10-FY04</b>							
See description under line item 54.	83 CT						83 CT
	83						83
<b>55 Cultural Facilities Improvements</b>							
2 Improvements to the Various Cultural Facilities		500CN		100 CN			600 CN
Perform various improvement projects at cultural facilities throughout the city.							
		500		100			600
<b>55A. Cultural Facilities Improvements-FY20</b>							
See description under line item 55.	600 CR						600 CR
	1,100 CT						1,100 CT
	1,700						1,700

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>55B. Cultural Facilities Improvements-FY18</b>							
See description under line item 55.	3,000 PT						3,000 PT
	3,000						3,000
<b>55C. Cultural Facilities Improvements-FY14</b>							
See description under line item 55.	15 CT						15 CT
	3,200 PT						3,200 PT
	3,215						3,215
<b>55D. Cultural Facilities Improvements-FY13</b>							
See description under line item 55.	13 CT						13 CT
	9,400 PT						9,400 PT
	9,413						9,413
<b>56A. Building Improvements-FY14</b>							
Design and construct building improvements.	205 CT						205 CT
	101 PT						101 PT
	306						306
<b>56B. Building Improvements-FY13</b>							
Design and construct building improvements.	80 CT						80 CT
	1,700 PT						1,700 PT
	200 ST						200 ST
	1,980						1,980

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>56C. Building Improvements-FY12</b>							
Design and construct building improvements.	2 CT						2 CT
	2						2
<b>57A. Infrastructure-FY12</b>							
Design and construct infrastructure improvements.	113 CT						113 CT
	113						113
<b>58A. Parkland - Site Improvements-FY14</b>							
Design and construct parkland site improvements.	83 CT						83 CT
	2,421 PT						2,421 PT
	439 ST						439 ST
	2,943						2,943
<b>58B. Parkland - Site Improvements-FY13</b>							
Design and construct parkland site improvements.	3 CT						3 CT
	165 PT						165 PT
	165 ST						165 ST
	333						333

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>58C. Parkland - Site Improvements-FY11</b>							
Design and construct parkland site improvements.	500 ST						500 ST
	500						500
<b>58D. Parkland - Site Improvements-FY10</b>							
Design and construct parkland site improvements.	83 CT						83 CT
	1,785 FT						1,785 FT
	3,800 PT						3,800 PT
	1,450 ST						1,450 ST
	7,118						7,118
<b>58E. Parkland - Site Improvements-FY09</b>							
Design and construct parkland site improvements.	55 CT						55 CT
	374 FT						374 FT
	3,195 ST						3,195 ST
	884 TT						884 TT
	4,508						4,508
<b>58F. Parkland - Site Improvements-FY08</b>							
Design and construct parkland site improvements.	14 ST						14 ST
	14						14

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>59A. Roadways, Footways, and Parking-FY14</b>							
Design and construct roadways, footways, and parking improvements.	246 CT						246 CT
	1,200 ST						1,200 ST
	1,446						1,446
<b>59B. Roadways, Footways, and Parking-FY13</b>							
Design and construct roadways, footways, and parking improvements.	134 CT						134 CT
	400 PT						400 PT
	517 ST						517 ST
	1,051						1,051
<b>59C. Roadways, Footways, and Parking-FY11</b>							
Design and construct roadways, footways, and parking improvements.	74 CT						74 CT
	1,000 FT						1,000 FT
	700 ST						700 ST
	1,774						1,774
<b>60A. Improvements to Existing Recreation Facilities - Infrastructure-FY14</b>							
Renovate existing infrastructure at recreation facilities.	30 CT						30 CT
	30						30

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>60B. Improvements to Existing Recreation Facilities - Infrastructure-FY13</b>							
Renovate existing infrastructure at recreation facilities.	272 CT						272 CT
	272						272
<b>60C. Improvements to Existing Recreation Facilities - Infrastructure-FY12</b>							
Renovate existing infrastructure at recreation facilities.	478 CT						478 CT
	478						478
<b>60D. Improvements to Existing Recreation Facilities - Infrastructure-FY11</b>							
Renovate existing infrastructure at recreation facilities.	1,003 CT						1,003 CT
	1,003						1,003
<b>60E. Improvements to Existing Recreation Facilities - Infrastructure-FY10</b>							
Renovate existing infrastructure at recreation facilities.	14 CT						14 CT
	14						14
<b>61A. Grant Funded Recreation Improvements-FY14</b>							
Provide appropriation authority for State, Federal, and Private	2 CT						2 CT
Grants and appropriate matching City funds.	350 ST						350 ST
	352						352

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>61B. Grant Funded Recreation Improvements-FY13</b>							
Provide appropriation authority for State, Federal, and Private Grants and appropriate matching City funds.	1,000 ST						1,000 ST
	1,000						1,000
<b>61C. Grant Funded Recreation Improvements-FY12</b>							
Provide appropriation authority for State, Federal, and Private Grants and appropriate matching City funds.	529 ST						529 ST
	529						529
<b>61D. Grant Funded Recreation Improvements-FY11</b>							
Provide appropriation authority for State, Federal, and Private Grants and appropriate matching City funds.	1,100 PT						1,100 PT
	1,230 ST						1,230 ST
	2,330						2,330
<b>Totals - PARKS AND RECREATION</b>							
	5,550 CN	20,750 CN	25,800 CN	37,790 CN	24,000 CN	22,550 CN	136,440 CN
	5,318 CR						5,318 CR
	79,382 CT						79,382 CT
	2,000 FB	2,000 FB	3,000 FB	3,000 FB	2,000 FB	1,000 FB	13,000 FB
	18,845 FT						18,845 FT
	1,700 PB	1,700 PB	1,200 PB	1,200 PB	1,200 PB	1,200 PB	8,200 PB
	43,910 PT						43,910 PT
	2,500 SB	2,500 SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	17,000 SB
	25,094 ST						25,094 ST
	884 TT						884 TT
	<b>185,183</b>	<b>26,950</b>	<b>33,000</b>	<b>44,990</b>	<b>30,200</b>	<b>27,750</b>	<b>348,073</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - PARKS AND RECREATION</b>							
5,550 CN		20,750 CN	25,800 CN	37,790 CN	24,000 CN	22,550 CN	136,440 CN
5,318 CR							5,318 CR
79,382 CT							79,382 CT
2,000 FB		2,000 FB	3,000 FB	3,000 FB	2,000 FB	1,000 FB	13,000 FB
18,845 FT							18,845 FT
1,700 PB		1,700 PB	1,200 PB	1,200 PB	1,200 PB	1,200 PB	8,200 PB
43,910 PT							43,910 PT
2,500 SB		2,500 SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	17,000 SB
25,094 ST							25,094 ST
884 TT							884 TT
	<b>185,183</b>	<b>26,950</b>	<b>33,000</b>	<b>44,990</b>	<b>30,200</b>	<b>27,750</b>	<b>348,073</b>



## Police

**Mission:** The Philadelphia Police Department's mission is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to: fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people's constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees. More information can be found at:

[www.phila.gov/departments/philadelphia-police-department/](http://www.phila.gov/departments/philadelphia-police-department/)

**Capital Budget Trends:** The average annual amount of capital dollars budgeted for Police facilities in FY15 through FY20 was approximately \$10.6 million. In the FY20 Mid-Year Transfer Ordinance process, Police received an additional \$500,000 in CR appropriations.

**Capital Projects:** During FY21-26, a total of \$63.85 million of City tax-supported funding is programmed for Police Department facilities. In FY21, the above-average annual budget of \$21.25 million reflects a City commitment to new facilities for the 22<sup>nd</sup> and 2<sup>nd</sup> Police Districts, a major renovation of the 15<sup>th</sup> Police District, and continued outfitting of the new Police Headquarters at 400 North Broad Street. Funding is programmed in FY21-26 for general improvements to district structures and systems to address needs identified in the Public Safety Facilities Master Plan (2018) and includes funds in the later years of the capital program for improvements to firearms training facilities. Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure into holistic project scopes.



**Recently completed accessibility improvements, including elevator, at the 5<sup>th</sup> Police District, Roxborough.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**POLICE*****POLICE FACILITIES*****62 Police Facilities - Renovations****1 New Police Facilities**

Design and construct new police facilities including 400 N. Broad, 22nd, and 15th police districts.

20,250 CN

6,600CN

26,850 CN

**2 Exterior – General Building Construction**

Design and construct exterior renovations at various Police Facilities

1,000 CN

1,000 CN

1,000 CN

1,000 CN

4,000 CN

**3 Mechanical/Electrical/Plumbing Renovations**

Design and construct mechanical/electrical/plumbing renovations at various Police facilities.

4 CA

1,000 CN

1,000CN

3,000 CN

3,000 CN

3,000 CN

3,000 CN

4 CA

14,000 CN

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Police Districts Security Improvements Perform facility security improvements.			1,000 CN	1,000 CN	1,000 CN	1,000 CN	4,000 CN
5 Police Academy Firearms Training Facility Improvements Make safety improvements to Police Academy Firearms Training Facilities.					7,500 CN	7,500 CN	15,000 CN
	21,254	7,600	5,000	5,000	12,500	12,500	63,854
<b>62A. Police Facilities - Renovations-FY20</b> See description under line item 62.	500 CR						500 CR
	17,608 CT						17,608 CT
	5,000 TT						5,000 TT
	23,108						23,108
<b>62B. Police Facilities - Renovations-FY19</b> See description under line item 62.	12,948 CT						12,948 CT
	12,948						12,948
<b>62C. Police Facilities - Renovations-FY17</b> See description under line item 62.	1,598 CT						1,598 CT
	1,598						1,598

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>62D. Police Facilities - Renovations-FY16</b>							
See description under line item 62.	376 CT						376 CT
	376						376
<b>62E. Police Facilities - Renovations-FY15</b>							
See description under line item 62.	11 CT						11 CT
	11						11
<b>62F. Police Facilities - Renovations-FY14</b>							
See description under line item 62.	1,702 A						1,702 A
	2 CT						2 CT
	1,704						1,704
<b>62G. Police Facilities - Renovations-FY12</b>							
See description under line item 62.	36 CT						36 CT
	36						36
<b>62H. Police Facilities - Renovations-FY08</b>							
See description under line item 62.	925 A						925 A
	925						925

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b><i>Totals - POLICE FACILITIES</i></b>							
2,627 A							2,627 A
4 CA							4 CA
21,250 CN		7,600 CN	5,000 CN	5,000 CN	12,500 CN	12,500 CN	63,850 CN
500 CR							500 CR
32,579 CT							32,579 CT
5,000 TT							5,000 TT
	<b>61,960</b>	<b>7,600</b>	<b>5,000</b>	<b>5,000</b>	<b>12,500</b>	<b>12,500</b>	<b>104,560</b>
<b>TOTALS - POLICE</b>							
2,627 A							2,627 A
4 CA							4 CA
21,250 CN		7,600 CN	5,000 CN	5,000 CN	12,500 CN	12,500 CN	63,850 CN
500 CR							500 CR
32,579 CT							32,579 CT
5,000 TT							5,000 TT
	<b>61,960</b>	<b>7,600</b>	<b>5,000</b>	<b>5,000</b>	<b>12,500</b>	<b>12,500</b>	<b>104,560</b>

## Prisons

**Mission:** The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain persons accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. Facilities under the management of the PDP are concentrated along State Road adjoining Pennypack Creek in Northeast Philadelphia. These include: Alternative and Special Detention Center (ASD); Curran-Fromhold Correctional Facility (CFCF); Detention Center (DC); Philadelphia Industrial Correctional Center (PICC), and; Riverside Correctional Facility (RCF). More information can be found at: [www.phila.gov/departments/philadelphia-department-of-prisons/](http://www.phila.gov/departments/philadelphia-department-of-prisons/)

**Budget Trends:** Annual City Capital Budgets for correctional facilities averaged \$1.95 million in FY15-FY20. In the FY20 Mid-Year Ordinance, additional appropriations were made available as pay as you go funding (CR) to address the increased costs for the PICC roof replacement and fire alarm projects.

**Capital Budget Projects:** The Capital Program for FY21-26 calls for a total of \$37.95 million in new City, tax-supported investment. Funds in FY22-FY23 would support a roof replacement at CFCF and in FY24-FY26 funds are planned for the PICC lock replacement project. Beginning in FY25, funds are programmed for a new facility to house PDP staff training and management information equipment and staff. Additional funds are provided throughout the Capital Program for improvements to emergency power systems, security systems, video surveillance, fire alarms, mechanical, electrical, and plumbing systems, and roofs.



**Newly installed electric switchgear for Department of Prisons facilities.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**PRISONS*****CORRECTIONAL INSTITUTIONS - CAPITAL*****63 Prison System - Renovations**

1 Prisons Training Academy and MIS Facility Construct a new facility for the Prisons Training Academy and Management Information Systems division.					3,500 CN	6,300 CN	9,800 CN
2 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation	650 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,650 CN
3 CFCF Roofing Replacement Remove and replace roofing on the CFCF Facility.		7,000CN	12,000 CN				19,000 CN
4 PICC Max Side Locks Replace cell door locks on the Max side of PICC Facility				500 CN	1,500 CN	1,500 CN	3,500 CN
	<b>650</b>	<b>8,000</b>	<b>13,000</b>	<b>1,500</b>	<b>6,000</b>	<b>8,800</b>	<b>37,950</b>

**63A. Prison System - Renovations-FY20**

See description under line item 63.	9,500 CR	9,500 CR
	2,400 CT	2,400 CT
	<b>11,900</b>	<b>11,900</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>63B. Prison System - Renovations-FY18</b>							
See description under line item 63.	416 CT						416 CT
	416						416
<b>63C. Prison System - Renovations-FY17</b>							
See description under line item 63.	2,350 CT						2,350 CT
	2,350						2,350
<b>63D. Prison System - Renovations-FY16</b>							
See description under line item 63.	44 CT						44 CT
	3,700 TT						3,700 TT
	3,744						3,744
<b>Totals - CORRECTIONAL INSTITUTIONS - CAPITAL</b>							
	650 CN	8,000 CN	13,000 CN	1,500 CN	6,000 CN	8,800 CN	37,950 CN
	9,500 CR						9,500 CR
	5,210 CT						5,210 CT
	3,700 TT						3,700 TT
	<b>19,060</b>	<b>8,000</b>	<b>13,000</b>	<b>1,500</b>	<b>6,000</b>	<b>8,800</b>	<b>56,360</b>



City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - PRISONS</b>							
	650 CN	8,000 CN	13,000 CN	1,500 CN	6,000 CN	8,800 CN	37,950 CN
	9,500 CR						9,500 CR
	5,210 CT						5,210 CT
	3,700 TT						3,700 TT
	<b>19,060</b>	<b>8,000</b>	<b>13,000</b>	<b>1,500</b>	<b>6,000</b>	<b>8,800</b>	<b>56,360</b>

## Public Property

**Mission:** The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces. DPP buys, sells, leases, designs, constructs, renovates, and maintains City properties. Organizational divisions include real estate and planning, capital programs, facilities management and administration. More information can be found at: [www.phila.gov/departments/departments-of-public-property/](http://www.phila.gov/departments/departments-of-public-property/)

**Capital Budget Trends:** The annual Capital Budgets for DPP have averaged \$11.5 million over the period FY15-FY20. In each of these years, a substantial amount of available capital funds was appropriated for the salaries of design and engineering staff who implement capital projects. Capital payroll will be shifted entirely to the Operating Budget in FY21 to promote good fiscal policy by not paying borrowing costs for staff salaries.

**Capital Budget Projects:** The FY21-26 Capital Program recommends a total investment under Public Property of \$59.2 million of City tax-supported funds. This will support several major infrastructure projects that are underway or in development, primarily involving elevator improvements to the Municipal Services Building and One Parkway Building. Funding is also included for ongoing DPP responsibilities for asbestos abatement and remediation in City facilities and the conservation of publicly-owned artwork. Funds under the Triplex Facilities Improvement Projects line in FY 22-25 will support the design and rehabilitation of Paine Plaza.



**Rehabilitated parking and landscaping at DPP maintenance facility, N. 7<sup>th</sup> Street and W. Lehigh Avenue, North Philadelphia.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## PUBLIC PROPERTY

### *BUILDINGS AND FACILITIES - OTHER*

#### **64 Citywide Asbestos Abatement & Environmental Remediation**

##### **1 Asbestos Abatement & Environmental Remediation**

Provide environmental abatement and air monitoring at facilities Citywide.

500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>3,000</b>

#### **64A. Citywide Asbestos Abatement & Environmental Remediation-FY20**

See description under line item 64.

500 CT	500 CT
500	500

#### **64B. Citywide Asbestos Abatement & Environmental Remediation-FY19**

See description under line item 64.

325 CT	325 CT
325	325

#### **65 Improvements to Municipal Facilities**

##### **1 City Improvements**

Fund critical renovations and other improvements to City owned facilities.

500 CR	500CR	500 CR	500 CR	500 CR	500 CR	3,000 CR
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City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building.	10,000 CN	11,000CN	11,000 CN	11,000 CN	3,000 CN	3,000 CN	49,000 CN
3 City Hall Exterior Renovations Restore City Hall portals.	1,000 PB	1,000PB	1,000 PB	1,000 CN			3,000 PB 1,000 CN
4 City Hall Improvements Perform various infrastructure improvements to City Hall.		1,000CN			2,000 CN	2,000 CN	5,000 CN
5 Conservation of Art Assess and restore public artwork.	200 CN 100 FB 100 PB	200CN 100FB 100PB	200 CN 100 FB 100 PB	200 CN 100 FB 100 PB	200 CN 100 FB 100 PB	200 CN 100 FB 100 PB	1,200 CN 600 FB 600 PB
	<b>11,900</b>	<b>13,900</b>	<b>12,900</b>	<b>12,900</b>	<b>5,900</b>	<b>5,900</b>	<b>63,400</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>65A. Improvements to Municipal Facilities-FY20</b>							
See description under line item 65.	6,061 CR						6,061 CR
	4,761 CT						4,761 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	7,500 TT						7,500 TT
	19,522						19,522
<b>65B. Improvements to Municipal Facilities-FY19</b>							
See description under line item 65.	2,443 CR						2,443 CR
	600 FT						600 FT
	1,100 PT						1,100 PT
	4,143						4,143
<b>65C. Improvements to Municipal Facilities-FY18</b>							
See description under line item 65.	3,823 CT						3,823 CT
	50 FT						50 FT
	1,100 PT						1,100 PT
	4,973						4,973
<b>65D. Improvements to Municipal Facilities-FY17</b>							
See description under line item 65.	267 CT						267 CT
	267						267

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>65E. Improvements to Municipal Facilities-FY16</b>							
See description under line item 65.	719 CT						719 CT
	719						719
<b>65F. Improvements to Municipal Facilities-FY15</b>							
See description under line item 65.	25 CT						25 CT
	25						25
<b>65G. Improvements to Municipal Facilities-FY14</b>							
See description under line item 65.	69 CT						69 CT
	69						69
<b>65H. Improvements to Municipal Facilities-FY12</b>							
See description under line item 65.	1 CT						1 CT
	1						1
<b>65I. Improvements to Municipal Facilities-FY11</b>							
See description under line item 65.	9 CT						9 CT
	9						9

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - BUILDINGS AND FACILITIES - OTHER</i>							
10,700 CN		12,700 CN	11,700 CN	12,700 CN	5,700 CN	5,700 CN	59,200 CN
9,004 CR		500 CR	500 CR	500 CR	500 CR	500 CR	11,504 CR
10,499 CT							10,499 CT
100 FB		100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
750 FT							750 FT
1,100 PB		1,100 PB	1,100 PB	100 PB	100 PB	100 PB	3,600 PB
3,300 PT							3,300 PT
7,500 TT							7,500 TT
	<b>42,953</b>	<b>14,400</b>	<b>13,400</b>	<b>13,400</b>	<b>6,400</b>	<b>6,400</b>	<b>96,953</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - PUBLIC PROPERTY							
	10,700 CN	12,700 CN	11,700 CN	12,700 CN	5,700 CN	5,700 CN	59,200 CN
	9,004 CR	500 CR	500 CR	500 CR	500 CR	500 CR	11,504 CR
	10,499 CT						10,499 CT
	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
	750 FT						750 FT
	1,100 PB	1,100 PB	1,100 PB	100 PB	100 PB	100 PB	3,600 PB
	3,300 PT						3,300 PT
	7,500 TT						7,500 TT
	42,953	14,400	13,400	13,400	6,400	6,400	96,953



## Records

**Mission:** The Department of Records (DOR) provides efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state Real Estate Transfer Taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices. More information can be found at:

[www.phila.gov/departments/departments-of-records/](http://www.phila.gov/departments/departments-of-records/)

**Capital Budget Trends:** The average annual amount of capital dollars budgeted to the Department of Records in FY15 through FY20 was approximately \$1.4 million. This higher than typical amount of spending included the relocation, in 2018, of the Archives and Records Storage Center to 6<sup>th</sup> and Spring Garden Streets. In the FY20 Mid-Year Transfer Ordinance process, Records received an additional \$250,000 in CR appropriations toward the purchase of printing equipment.

**Capital Budget Projects:** The Capital Budget for FY21 does not provide new funding for Records as DOR facilities' needs can be covered with remaining carryforward appropriations.



**New, high-capacity printer at the Central Duplicating Office of the Records Department.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

## RECORDS

### *CAPITAL PROJECTS*

#### **66A. Records Improvements-FY20**

See description under line item 66.

250 CR	250 CR
75 CT	75 CT
<b>325</b>	<b>325</b>

#### **66B. Records Improvements-FY18**

See description under line item 66.

181 CT	181 CT
<b>181</b>	<b>181</b>

#### **66C. Records Improvements-FY15**

See description under line item 66.

64 CT	64 CT
<b>64</b>	<b>64</b>

#### ***Totals - CAPITAL PROJECTS***

250 CR	250 CR
320 CT	320 CT
<b>570</b>	<b>570</b>

#### **TOTALS - RECORDS**

250 CR	250 CR
320 CT	320 CT
<b>570</b>	<b>570</b>

## Streets

**Mission:** The Streets Department provides clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's surface transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities. More information can be found at: [www.phila.gov/departments/departments-of-streets/](http://www.phila.gov/departments/departments-of-streets/)

**Budget Trends:** The Streets Department received an annual average of \$32.4 million in new City tax-supported capital funds during the period FY15-FY20. In the FY20 Mid-Year Transfer Ordinance process, Streets received an additional \$1.85 million in CR appropriations for street paving in Center City and additional funding to address stormwater management at Streets facilities. Increased funding is proposed in the FY21-26 Capital Program, mostly to boost resources for reconstruction and installation of ADA ramps and repaving.

**Capital Budget Projects:** The FY21-26 Capital Program for the Streets Department recommends an overall investment of \$329.1 million in new City tax-supported funds, including \$45.6 million in FY21 and increasing to \$62 million in later years. Highlights include:

- Reconstruction/Resurfacing and ADA Ramp Reconstruction – In FY21-26 the City is recommending \$240.1 million for Reconstruction and Resurfacing of Streets, the single largest tax supported initiative in the Capital Program. In FY22 the City will also engage professional services firms to assist with prioritizing ADA compliance throughout the City.
- High Leverage Projects - Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide

Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.

- More than \$24 million is programmed for Traffic Engineering Improvements for FY21-FY26, including \$7 million for traffic safety improvements associated with the "Vision Zero" initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- The Sanitation Division is programmed for \$3.5 million to upgrade waste processing systems at the Northwest Transfer Station in Roxborough.

The work of the Streets Department is supported through the capital budget of the Office of Fleet Management (OFM). The FY21-26 Capital Program includes \$25.5 million in City tax-supported funds for the purchase of specialized construction and sanitation vehicles for the Streets Department.



**Reconstruction of the retaining wall for Lincoln Drive along Monoshone Creek in Northwest Philadelphia.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**STREETS****BRIDGES****67 Bridge Reconstruction & Improvements**

1 Bridge Reconstruction, Rehabilitation, and Restoration  
Reconstruction, rehabilitation, and restoration of existing bridges.

500 TB						500 TB
22,400 FB	43,200FB	16,000 FB	16,000 FB	16,000 FB	16,000 FB	129,600 FB
1,400 CN		1,000 CN	1,000 CN			3,400 CN
4,200 SB	8,100SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	24,300 SB

2 Act 13 - Stabilize Structurally Deficient Bridges  
Reconstruction, rehabilitation, and restoration of existing bridges.

3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
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3 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk  
Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44.

100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
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4 Local Bridge Rehabilitation  
Reconstruction, rehabilitation, restoration or removal of existing bridges.

2,000 CN	2,000 CN	2,000 CN	6,000 CN
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31,600	54,400	23,100	25,100	24,100	24,100	182,400
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	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>67A. Bridge Reconstruction &amp; Improvements-FY20</b>							
See description under line item 67.	2,856 CT						2,856 CT
	78,270 FT						78,270 FT
	3,260 PT						3,260 PT
	41,942 ST						41,942 ST
	126,328						126,328
<b>67B. Bridge Reconstruction &amp; Improvements-FY19</b>							
See description under line item 67.	2,200 CT						2,200 CT
	19,200 FT						19,200 FT
	7,100 ST						7,100 ST
	28,500						28,500
<b>67C. Bridge Reconstruction &amp; Improvements-FY18</b>							
See description under line item 67.	662 CT						662 CT
	31,530 FT						31,530 FT
	9,100 ST						9,100 ST
	41,292						41,292
<b>67D. Bridge Reconstruction &amp; Improvements-FY17</b>							
See description under line item 67.	1,750 CT						1,750 CT
	1,750						1,750

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>67E. Bridge Reconstruction &amp; Improvements-FY15</b>							
See description under line item 67.	1,200 CT						1,200 CT
	1,200						1,200
<b>67F. Bridge Reconstruction &amp; Improvements-FY14</b>							
See description under line item 67.	139 CT						139 CT
	139						139
<b>Totals - BRIDGES</b>							
	1,400 CN		1,000 CN	3,000 CN	2,000 CN	2,000 CN	9,400 CN
	8,807 CT						8,807 CT
	22,400 FB	43,200 FB	16,000 FB	16,000 FB	16,000 FB	16,000 FB	129,600 FB
	129,000 FT						129,000 FT
	3,260 PT						3,260 PT
	7,300 SB	11,200 SB	6,100 SB	6,100 SB	6,100 SB	6,100 SB	42,900 SB
	58,142 ST						58,142 ST
	500 TB						500 TB
	<b>230,809</b>	<b>54,400</b>	<b>23,100</b>	<b>25,100</b>	<b>24,100</b>	<b>24,100</b>	<b>381,609</b>

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>GRADING &amp; PAVING</b>							
<b>68 Reconstruction/Resurfacing of Streets</b>							
1 Reconstruction/Resurfacing and ADA Ramp Reconstruction Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps.	32,600 CN	37,500CN	42,500 CN	42,500 CN	42,500 CN	42,500 CN	240,100 CN
2 Historic Streets Restore and reconstruct historic streets throughout the City.	1,000 FB 1,200 SB						1,000 FB 1,200 SB
				1,000 CN			1,000 CN
3 ADA Evaluation Professional services to provide analysis and survey of certain features within the pedestrian right of way.		2,500CN					2,500 CN
	<b>34,800</b>	<b>40,000</b>	<b>42,500</b>	<b>43,500</b>	<b>42,500</b>	<b>42,500</b>	<b>245,800</b>
<b>68A. Reconstruction/Resurfacing of Streets-FY20</b>							
See description under line item 68.	1,500 CR						1,500 CR
	27,900 CT						27,900 CT
	<b>29,400</b>						<b>29,400</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>68B. Reconstruction/Resurfacing of Streets-FY19</b>							
See description under line item 68.	7,038 CT						7,038 CT
	1,000 TT						1,000 TT
	8,038						8,038
<b>68C. Reconstruction/Resurfacing of Streets-FY18</b>							
See description under line item 68.	1 CT						1 CT
	1						1
<b>68D. Reconstruction/Resurfacing of Streets-FY16</b>							
See description under line item 68.	151 CT						151 CT
	151						151
<b>68E. Reconstruction/Resurfacing of Streets-FY14</b>							
See description under line item 68.	267 A						267 A
	1 CT						1 CT
	268						268
<b>69A. Modernization of Transportation Facilities-FY18</b>							
Improvements to transportation facilities.	750 CT						750 CT
	750						750



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>70 Highways Citywide</b>							
1 Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City.	150 CN			500 CN			650 CN
	<b>150</b>			<b>500</b>			<b>650</b>
<b>70A. Highways Citywide-FY20</b> See description under line item 70.	1,000 CT						1,000 CT
	<b>1,000</b>						<b>1,000</b>
<b>70B. Rehabilitation of Stairways in Manayunk and Citywide-FY16</b> See description under line item 70.	171 CT						171 CT
	<b>171</b>						<b>171</b>
<b>Totals - GRADING &amp; PAVING</b>							
	267 A						267 A
	32,750 CN	40,000 CN	42,500 CN	44,000 CN	42,500 CN	42,500 CN	244,250 CN
	1,500 CR						1,500 CR
	37,012 CT						37,012 CT
	1,000 FB						1,000 FB
	1,200 SB						1,200 SB
	1,000 TT						1,000 TT
	<b>74,729</b>	<b>40,000</b>	<b>42,500</b>	<b>44,000</b>	<b>42,500</b>	<b>42,500</b>	<b>286,229</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>IMPROVEMENTS TO CITY HIGHWAYS</b>							
<b>71 Federal Aid Highway Program</b>							
<hr/>							
1 Roosevelt Boulevard Improvement Improve Roosevelt Boulevard to accommodate all modes of transportation.	500 CN 2,000 FB 2,000 SB			500 CN 2,000 FB 2,000 SB			1,000 CN 12,000 FB 12,000 SB
<hr/>							
2 Swanson Street Reconstruction Resurface, reconstruct and restore Swanson Street between Columbus Boulevard and Oregon Avenue.	7,200 FB 1,800 CN	12,800FB 3,200CN					20,000 FB 5,000 CN
<hr/>							
3 Transportation Engineering and Restoration Fund (TERF) Improve federally-funded highway and transportation networks citywide.	500 TB 129 CA 1,000 SB 16,000 FB  500 PB	2,200SB 4,400FB 500CN	4,400 SB 8,800 FB 2,200 CN	1,000 SB 2,000 FB 500 CN	1,000 SB 2,000 FB	1,000 SB 2,000 FB	500 TB 129 CA 10,600 SB 35,200 FB 3,200 CN 500 PB
<hr/>							
4 Citywide 3R Resurface, reconstruct and restore city highways that are eligible for federal funds; modernize and preserve facilities and infrastructure.	25,600 FB 3,000 CN	20,000FB 3,000CN	20,000 FB 3,000 CN	20,000 FB 3,000 CN	20,000 FB 5,000 CN	20,000 FB 5,000 CN	125,600 FB 22,000 CN

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 County Fee for Local Capital Projects For citywide state-funded highway, bridge and transportation projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives.	4,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB	2,000 SB	14,000 SB
6 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the Philadelphia Museum of Art.			250 CN	500 CN	500 CN		1,250 CN
		1,000FB	2,000 FB	2,000 FB			5,000 FB
		1,000SB	2,000 SB	2,000 SB			5,000 SB
	64,229	54,100	48,650	37,500	34,500	34,000	272,979
<b>71A. Federal Aid Highway Program-FY20</b> See description under line item 71.	750 CT						750 CT
	63,600 FT						63,600 FT
	201 PT						201 PT
	25,007 ST						25,007 ST
	89,558						89,558
<b>71B. Federal Aid Highway Program-FY19</b> See description under line item 71.	4,500 CT						4,500 CT
	28,500 FT						28,500 FT
	33,000						33,000

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>71C. Federal Aid Highway Program-FY18</b>							
See description under line item 71.	2,500 CT						2,500 CT
	32 FT						32 FT
	2,532						2,532
<b>71D. Federal Aid Highway Program-FY17</b>							
See description under line item 71.	1,215 CT						1,215 CT
	21,069 FT						21,069 FT
	1,000 PT						1,000 PT
	23,284						23,284
<b>71E. Federal Aid Highway Program-FY16</b>							
See description under line item 71.	240 CT						240 CT
	240						240
<b>71F. Federal Aid Highway Program-FY15</b>							
See description under line item 71.	1 CT						1 CT
	1						1
<b>71G. Federal Aid Highway Program-FY14</b>							
See description under line item 71.	1 CT						1 CT
	1						1

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>71H. Federal Aid Highway Program-FY13</b>							
See description under line item 71.							
	1 CT						1 CT
	1						1
<b>Totals - IMPROVEMENTS TO CITY HIGHWAYS</b>							
129 CA							129 CA
5,300 CN	6,700 CN	5,450 CN	4,500 CN	5,500 CN	5,000 CN	32,450 CN	
9,208 CT						9,208 CT	
50,800 FB	40,200 FB	32,800 FB	26,000 FB	24,000 FB	24,000 FB	197,800 FB	
113,201 FT						113,201 FT	
500 PB						500 PB	
1,201 PT						1,201 PT	
7,000 SB	7,200 SB	10,400 SB	7,000 SB	5,000 SB	5,000 SB	41,600 SB	
25,007 ST						25,007 ST	
500 TB						500 TB	
	<b>212,846</b>	<b>54,100</b>	<b>48,650</b>	<b>37,500</b>	<b>34,500</b>	<b>34,000</b>	<b>421,596</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>SANITATION</b>							
<b>72 Modernization of Sanitation Facilities</b>							
1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system.	3,500 CN						3,500 CN
2 Sanitation Area 5 Service Building and Site Improvements: Reconstruct roof for the Area 5 (Delaware Avenue and Wheatshaf Lane Facility) Sanitation Service Building and Fleet Shop.	500 CN						500 CN
3 Streets Department-Wide Facility Improvements The Streets Department will provide efficient management and maintenance of all of its facilities City-wide.		1,500CN		2,000 CN	2,000 CN	2,000 CN	7,500 CN
	<b>4,000</b>	<b>1,500</b>		<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>11,500</b>
<b>72A. Modernization of Sanitation Facilities-FY20</b>							
See description under line item 72.	2,500 CT						2,500 CT
	2,500						2,500
<b>72B. Modernization of Sanitation Facilities-FY18</b>							
See description under line item 72.	16 CT						16 CT
	16						16

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>72C. Modernization of Sanitation Facilities-FY17</b>							
See description under line item 72.	34 CT						34 CT
	34						34
<b>72D. Modernization of Sanitation Facilities-FY16</b>							
See description under line item 72.	1 CT						1 CT
	1						1
<b>72E. Modernization of Sanitation Facilities-FY15</b>							
See description under line item 72.	2 CT						2 CT
	2						2
<b>Totals - SANITATION</b>							
	4,000 CN	1,500 CN		2,000 CN	2,000 CN	2,000 CN	11,500 CN
	2,553 CT						2,553 CT
	<b>6,553</b>	<b>1,500</b>		<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>14,053</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>STREET LIGHTING</b>							
<b>73 Street Lighting Improvements</b>							
1 Street Lighting Improvements							
Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles.	500 PB 750 CN		1,000 CN	1,250 CN	1,000 CN	1,000 CN	500 PB 5,000 CN
2 Street Alley Lighting Improvements							
Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle.				350 CN	350 CN	350 CN	1,050 CN
	<b>1,250</b>		<b>1,000</b>	<b>1,600</b>	<b>1,350</b>	<b>1,350</b>	<b>6,550</b>
<b>73A. Street Lighting Improvements-FY20</b>							
See description under line item 73.	1,500 CT						1,500 CT
	<b>1,500</b>						<b>1,500</b>
<b>73B. Street Lighting Improvements-FY19</b>							
See description under line item 73.	500 CT						500 CT
	<b>500</b>						<b>500</b>
<b>73C. Street Lighting Improvements-FY18</b>							
See description under line item 73.	1,000 CT						1,000 CT
	<b>1,000</b>						<b>1,000</b>



	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>73D. Street Lighting Improvements-FY16</b>							
See description under line item 73.	64 CT						64 CT
	64						64
<b>73E. Alley Lighting Improvements-FY12</b>							
See description under line item 73.	1 CT						1 CT
	1						1
<b>Totals - STREET LIGHTING</b>							
	750 CN		1,000 CN	1,600 CN	1,350 CN	1,350 CN	6,050 CN
	3,065 CT						3,065 CT
	500 PB						500 PB
	<b>4,315</b>		<b>1,000</b>	<b>1,600</b>	<b>1,350</b>	<b>1,350</b>	<b>9,615</b>
<b>STREETS DEPARTMENT FACILITIES</b>							
<b>74 Streets Department Facilities</b>							
1 Salt & Brine Facilities Improvements to Streets Department Facilities	600 CN						600 CN
2 Upgrade Facility Storm/Sewer Site Drain Systems Conduct a field study of all storm and sewer drain systems for all Streets Facilities; upgrade and or replace systems to bring up to current environmental standards.				100 CN	100 CN	100 CN	300 CN
	<b>600</b>			<b>100</b>	<b>100</b>	<b>100</b>	<b>900</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>74A. Streets Department Facilities-FY20</b>							
See description under line item 74.							
	350 CR						350 CR
	1,300 CT						1,300 CT
	1,650						1,650
<b>74B. Streets Department Facilities-FY19</b>							
See description under line item 74.							
	1,462 CT						1,462 CT
	4,000 PT						4,000 PT
	5,462						5,462
<b>Totals - STREETS DEPARTMENT FACILITIES</b>							
	600 CN			100 CN	100 CN	100 CN	900 CN
	350 CR						350 CR
	2,762 CT						2,762 CT
	4,000 PT						4,000 PT
	7,712			100	100	100	8,012

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TRAFFIC ENGINEERING IMPS</b>							
<b>75 Traffic Control</b>							
1 Traffic Control Equipment Replacement Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials.				1,000 CN	1,000 CN	1,000 CN	3,000 CN
2 Material Requisition Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards.				750 CN	1,000 CN	1,000 CN	2,750 CN
3 Signal Synchronization/Modernization Install and modernize signals at existing and new intersections and replace signal support.	2,000 FB 500 CN 1,000 SB	4,000FB	4,000 FB	20,000 FB 1,000 CN 10,000 SB	20,000 FB 5,000 CN 10,000 SB	20,000 FB 5,000 CN 10,000 SB	70,000 FB 11,500 CN 35,000 SB
4 Vision Zero - Traffic Safety Improvements Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives.	2,000 FB 6,000 SB	1,000FB 1,000CN 4,000SB	1,000 FB 1,000 CN 4,000 SB	1,000 FB 1,000 CN 4,000 SB	2,000 FB 2,000 CN 4,000 SB	2,000 FB 2,000 CN 4,000 SB	9,000 FB 7,000 CN 26,000 SB

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 Automated Red Light Enforcement Project (ARLE) For ongoing citywide safety improvements consistent with Vision Zero objectives.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
6 Signal Synchronization-Transit Improvements Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and Implementing transit priority improvements on five high-priority corridors.	300 CN						300 CN
	14,800	15,000	15,000	41,750	48,000	48,000	182,550
<b>75A. Traffic Control-FY20</b> See description under line item 75.	5,850 CT						5,850 CT
	29,711 FT						29,711 FT
	3,260 PT						3,260 PT
	20,836 ST						20,836 ST
	59,657						59,657
<b>75B. Traffic Control-FY19</b> See description under line item 75.	2,450 CT						2,450 CT
	3,000 FT						3,000 FT
	3,000 ST						3,000 ST
	8,450						8,450
<b>75C. Traffic Control-FY18</b> See description under line item 75.	1,282 CT						1,282 CT
	5,761 ST						5,761 ST
	7,043						7,043

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>75D. Traffic Control-FY16</b>							
See description under line item 75.	40 CT						40 CT
	40						40
<b>75E. Traffic Control-FY14</b>							
See description under line item 75.	1 CT						1 CT
	1						1
<b>Totals - TRAFFIC ENGINEERING IMPS</b>							
	800 CN	1,000 CN	1,000 CN	3,750 CN	9,000 CN	9,000 CN	24,550 CN
	9,623 CT						9,623 CT
	4,000 FB	5,000 FB	5,000 FB	21,000 FB	22,000 FB	22,000 FB	79,000 FB
	32,711 FT						32,711 FT
	3,260 PT						3,260 PT
	10,000 SB	9,000 SB	9,000 SB	17,000 SB	17,000 SB	17,000 SB	79,000 SB
	29,597 ST						29,597 ST
	<b>89,991</b>	<b>15,000</b>	<b>15,000</b>	<b>41,750</b>	<b>48,000</b>	<b>48,000</b>	<b>257,741</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - STREETS</b>							
267 A							267 A
129 CA							129 CA
45,600 CN	49,200 CN	50,950 CN	58,950 CN	62,450 CN	61,950 CN	329,100 CN	
1,850 CR						1,850 CR	
73,030 CT						73,030 CT	
78,200 FB	88,400 FB	53,800 FB	63,000 FB	62,000 FB	62,000 FB	407,400 FB	
274,912 FT						274,912 FT	
1,000 PB						1,000 PB	
11,721 PT						11,721 PT	
25,500 SB	27,400 SB	25,500 SB	30,100 SB	28,100 SB	28,100 SB	164,700 SB	
112,746 ST						112,746 ST	
1,000 TB						1,000 TB	
1,000 TT						1,000 TT	
	<b>626,955</b>	<b>165,000</b>	<b>130,250</b>	<b>152,050</b>	<b>152,550</b>	<b>152,050</b>	<b>1,378,855</b>

## Transit

**Mission:** The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life. More information can be found at: [www.septa.org](http://www.septa.org)

**Budget Trends:** The City's tax-supported capital budget commitment to Transit has averaged \$4.3 million over the previous six years. SEPTA's capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities.

**Capital Budget Projects:** The FY21 City commitment is \$4.6 million. Over the FY21-26 Capital Program, City tax-supported capital investments of \$30 million are projected to match \$1.428 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA's officially-adopted Strategic Plan and Capital Budget, and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth. <http://septa.org/strategic-plan/reports/fy-2020-cap-budget-2020-2031-program.pdf>

Transit projects include improvements to critical infrastructure, such as substations, bridges, stations, terminals, and maintenance shops. Funds also support the scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the targeted expansion of transit capacity to meet new demands and improve accessibility.

Transit improvements reinforce the convenience of Philadelphia's employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.



**SEPTA managed the recent reconstruction of the Woodland Avenue Bridge in cooperation with PennDOT and the City of Philadelphia.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**TRANSIT*****TRANSIT IMPROVEMENTS - SEPTA*****76 SEPTA Bridge, Track, Signal, and Infrastructure Improvements****1 Infrastructure Safety Renewal Program (ISRP) (ALL)**

Provide for restoration of SEPTA's transit and railroad infrastructure to a state of good repair.

1,040 CN	1,035CN	1,056 CN	1,078 CN	1,100 CN	1,143 CN	6,452 CN
610 TO	529TO	540 TO	551 TO	561 TO	550 TO	3,341 TO
49,522 SO	46,936SO	47,904 SO	48,871 SO	49,839 SO	50,807 SO	293,879 SO

**2 State of Good Repair Program (ALL)**

Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance system capabilities and safety.

	4,364FO	2,126 FO				6,490 FO
768 CN	924CN	533 CN	353 CN	271 CN	474 CN	3,323 CN
698 TO	262TO	151 TO	98 TO	75 TO	132 TO	1,416 TO
43,955 SO	35,580SO	20,512 SO	13,549 SO	10,403 SO	18,192 SO	142,191 SO

**3 Regional Rail Substation Improvements (RRD)**

Replace components of the traction power supply system for SEPTA's Regional Rail service.

686 CN	712CN	731 CN	711 CN	287 CN	162 CN	3,289 CN
434 TO	286TO	294 TO	279 TO	123 TO	69 TO	1,485 TO
33,594 SO	29,946SO	30,768 SO	29,699 SO	12,310 SO	6,929 SO	143,246 SO



City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
4 Maintenance & Transportation Facilities and Roofs		7FO					7 FO
Improve SEPTA's bus and rail maintenance shops, facilities	619 CN	728CN	475 CN	303 CN	655 CN	737 CN	3,517 CN
maintenance shops and office buildings to bring facilities and	137 TO	226TO	147 TO	94 TO	203 TO	229 TO	1,036 TO
systems to a state of good repair.	22,998 SO	28,638SO	18,678 SO	11,924 SO	25,754 SO	29,003 SO	136,995 SO
<hr/>							
5 Regional Rail Signal System Modernization (RRD)	5,128 FO	135FO					5,263 FO
Provide for modernization of the train signal systems for	55 CN	106CN					161 CN
Regional Rail lines, including installation of Automatic Train	24 TO						24 TO
Control, Positive Train Control and signal power reinforcements.	2,352 SO	4,457SO					6,809 SO
<hr/>							
6 Regional Rail Division Bridge Improvement Program (RRD)	14 CN	117CN	334 CN	506 CN	453 CN	463 CN	1,887 CN
Provide for the rehabilitation or replacement of bridges, restoring	310 TO	50TO	143 TO	217 TO	194 TO	198 TO	1,112 TO
bridges to a state of good repair.	9,743 SO	5,032SO	14,322 SO	21,725 SO	19,461 SO	19,867 SO	90,150 SO
	172,687	160,070	138,714	129,958	121,689	128,955	852,073
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<b>76A. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY20</b>							
See description under line item 76.	3,207 CT						3,207 CT
	3,207						3,207

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>76B. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY19</b>							
See description under line item 76.	28 CT						28 CT
	28						28
<b>76C. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY15</b>							
See description under line item 76.	1 CT						1 CT
	1						1
<b>77 SEPTA Station and Parking Improvements</b>							
<b>1 Railroad and Transit Stations and Parking Improvements</b>							
Renovate various railroad and transit stations, including improvements to parking facilities.	18,685 FO	8,634FO	4,686 FO				32,005 FO
	979 CN	839CN	546 CN	933 CN	1,055 CN	859 CN	5,211 CN
	36 TO	45TO	41 TO	78 TO	109 TO	51 TO	360 TO
	31,573 SO	26,520SO	17,623 SO	30,344 SO	34,931 SO	27,322 SO	168,313 SO
<b>2 City Hall Station and 15th Street Renovations (CTD)</b>							
Rehabilitate City Hall Station on the Broad Street Line and renovations to 15th Street Station on the Market-Frankford Line.	249 CN	587CN	619 CN	572 CN	262 CN		2,289 CN
	7,481 SO	17,611SO	18,579 SO	17,171 SO	7,855 SO		68,697 SO
<b>3 City Transit Division Loop Improvements (CTD)</b>							
Provide for improvements to SEPTA bus loops in Philadelphia.	10,206 FO	964FO					11,170 FO
	141 CN	43CN	72 CN	41 CN	51 CN	40 CN	388 CN
	573 SO	1,278SO	2,153 SO	1,234 SO	1,524 SO	1,210 SO	7,972 SO

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
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4 Station Accessibility Program (CTD)							
Make ADA accessibility improvements to 40th Street, Arrott	102 CN	281CN					383 CN
Transportation Center (Margaret-Orthodox),	3,064 SO	8,437SO					11,501 SO
Susquehanna-Dauphin, Tasker-Morris, and Erie Stations.							
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	73,089	65,239	44,319	50,373	45,787	29,482	308,289
<hr/>							
<b>77A. SEPTA Station and Parking Improvements-FY20</b>							
See description under line item 77.	1,318 CT						1,318 CT
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	1,318						1,318
<hr/>							
<b>78 SEPTA Passenger Information, Communications, and System Controls</b>							
<hr/>							
1 SEPTA Key (New Payment Technologies) (ALL)							
Design and implement a new fare collection system that will	1,265 FO						1,265 FO
replace and/or enhance the entire array of current revenue	7 CN						7 CN
collection equipment.	8 TO						8 TO
	257 SO						257 SO
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	1,537						1,537
<hr/>							
<b>78A. SEPTA Passenger Information, Communications, and System Controls-FY20</b>							
See description under line item 78.	55 CT						55 CT
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	55						55

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>79 Rail Vehicle / Equipment Acquisition and Improvement Program</b>							
1 Locomotives and Regional Rail Cars							
Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth.	63,648FO	14,400 FO	16,000 FO	8,800 FO	9,600 FO	112,448 FO	
	312CN	713 CN	850 CN	930 CN	957 CN	3,762 CN	
	722TO	305 TO	364 TO	399 TO	410 TO	2,200 TO	
	29,958SO	30,580 SO	36,416 SO	39,871 SO	41,032 SO	177,857 SO	
	<b>94,640</b>	<b>45,998</b>	<b>53,630</b>	<b>50,000</b>	<b>51,999</b>	<b>296,267</b>	
<b>Totals - TRANSIT IMPROVEMENTS - SEPTA</b>							
	4,660 CN	5,684 CN	5,079 CN	5,347 CN	5,064 CN	4,835 CN	30,669 CN
	4,609 CT						4,609 CT
	35,284 FO	77,752 FO	21,212 FO	16,000 FO	8,800 FO	9,600 FO	168,648 FO
	205,112 SO	234,393 SO	201,119 SO	210,933 SO	201,948 SO	194,362 SO	1,247,867 SO
	2,257 TO	2,120 TO	1,621 TO	1,681 TO	1,664 TO	1,639 TO	10,982 TO
	<b>251,922</b>	<b>319,949</b>	<b>229,031</b>	<b>233,961</b>	<b>217,476</b>	<b>210,436</b>	<b>1,462,775</b>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
TOTALS - TRANSIT							
	4,660 CN	5,684 CN	5,079 CN	5,347 CN	5,064 CN	4,835 CN	30,669 CN
	4,609 CT						4,609 CT
	35,284 FO	77,752 FO	21,212 FO	16,000 FO	8,800 FO	9,600 FO	168,648 FO
	205,112 SO	234,393 SO	201,119 SO	210,933 SO	201,948 SO	194,362 SO	1,247,867 SO
	2,257 TO	2,120 TO	1,621 TO	1,681 TO	1,664 TO	1,639 TO	10,982 TO
	251,922	319,949	229,031	233,961	217,476	210,436	1,462,775

## Water

**Mission:** The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

PWD manages approximately 3,000 miles of sanitary sewer lines and 3,800 miles of water mains throughout the city. Including treatment plants and other facilities, PWD assets have a replacement value of more than \$30 billion. More information can be found at: [www.phila.gov/departments/water-department/](http://www.phila.gov/departments/water-department/)

**Budget Trends:** The PWD does not utilize the City's general tax-supported capital dollars, instead relying on self-supporting bond issuances (XN funds) and operating revenues (XR).

**Capital Budget Projects:** The FY21-26 Capital Program includes a \$4.1 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.6 billion for treatment plant improvements, \$923 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$725 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues would be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change. More information can be found at:

[www.phillywatersheds.org/](http://www.phillywatersheds.org/)



**Recent PWD construction at a water treatment facility.**

2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**WATER****COLLECTOR SYSTEMS - CAPITAL****80 Improvements to Collector System****1 Collector System Improvements**

Reconstruct and rehabilitate the public collection system citywide and construction of storm flood relief sewers to mitigate flooding in sections of the city that flood during major storms.

5,600 XR	15,000XR	10,000 XR	10,000 XR	10,000 XR	20,000 XR	70,600 XR
100 FB	100FB	100 FB	100 FB	100 FB	100 FB	600 FB
100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
153,000 XN	139,000XN	144,000 XN	144,000 XN	144,000 XN	196,000 XN	920,000 XN
100 TB	100TB	100 TB	100 TB	100 TB	100 TB	600 TB

**2 Expansion of Collector System**

Extend the public collection system citywide.

10 PB	10PB	10 PB	10 PB	10 PB	10 PB	60 PB
550 XN	550XN	550 XN	550 XN	550 XN	550 XN	3,300 XN

<b>159,460</b>	<b>154,860</b>	<b>154,860</b>	<b>154,860</b>	<b>154,860</b>	<b>216,860</b>	<b>995,760</b>
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**80A. Improvements to Collector System-FY20**

See description under line item 80.

400 FT	400 FT
10 PT	10 PT
400 ST	400 ST
100 TT	100 TT
70,787 XT	70,787 XT
41,069 XR	41,069 XR
<b>112,766</b>	<b>112,766</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>80B. Improvements to Collector System-FY19</b>							
See description under line item 80.	27,747 XT						27,747 XT
	500 XR						500 XR
	28,247						28,247
<b>80C. Improvements to Collector System-FY18</b>							
See description under line item 80.	10,370 XT						10,370 XT
	10,370						10,370
<b>80D. Improvements to Collector System-FY17</b>							
See description under line item 80.	6,629 XR						6,629 XR
	6,629						6,629
<b>80E. Improvements to Collector System-FY16</b>							
See description under line item 80.	1,410 XR						1,410 XR
	1,410						1,410
<b>80F. Improvements to Collector System-FY14</b>							
See description under line item 80.	531 XR						531 XR
	531						531



City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - COLLECTOR SYSTEMS - CAPITAL</i>							
100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
400 FT							400 FT
10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
10 PT							10 PT
100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
400 ST							400 ST
100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
100 TT							100 TT
153,550 XN	139,550 XN	144,550 XN	144,550 XN	144,550 XN	196,550 XN	923,300 XN	
55,739 XR	15,000 XR	10,000 XR	10,000 XR	10,000 XR	20,000 XR	120,739 XR	
108,904 XT						108,904 XT	
	<b>319,413</b>	<b>154,860</b>	<b>154,860</b>	<b>154,860</b>	<b>154,860</b>	<b>216,860</b>	<b>1,155,713</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>CONVEYANCE SYSTEMS - CAPITAL</b>							
<b>81 Improvements to Conveyance System</b>							
<hr/>							
1 Reconstruction of Conveyance Systems Reconstruct water mains throughout the city.	100 FB 100 SB 92,300 XN 500 XR	100FB 100SB 100,300XN 500XR	100 FB 100 SB 171,400 XN 500 XR	100 FB 100 SB 116,700 XN 500 XR	100 FB 100 SB 107,300 XN 500 XR	100 FB 100 SB 107,300 XN 500 XR	600 FB 600 SB 695,300 XN 3,000 XR
<hr/>							
2 Meter Replacement Purchase water meters to replace obsolete meters.	5,000 XN	5,000XN	5,000 XN	5,000 XN	5,000 XN	5,000 XN	30,000 XN
<hr/>							
3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains.	10 PB 50 XN	10PB 50XN	10 PB 50 XN	10 PB 50 XN	10 PB 50 XN	10 PB 50 XN	60 PB 300 XN
	<b>98,060</b>	<b>106,060</b>	<b>177,160</b>	<b>122,460</b>	<b>113,060</b>	<b>113,060</b>	<b>729,860</b>
<hr/>							
<b>81A. Improvements to Conveyance System-FY20</b>							
See description under line item 81.	100 FT 10 PT 100 ST 105,526 XT 500 XR						100 FT 10 PT 100 ST 105,526 XT 500 XR
	106,236						106,236

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>81B. Improvements to Conveyance System-FY19</b>							
See description under line item 81.	49,645 XT						49,645 XT
	84 XR						84 XR
	49,729						49,729
<b>81C. Improvements to Conveyance System-FY18</b>							
See description under line item 81.	17,700 XT						17,700 XT
	18 XR						18 XR
	17,718						17,718
<b>81D. Improvements to Conveyance System-FY17</b>							
See description under line item 81.	12 XT						12 XT
	12						12
<b>Totals - CONVEYANCE SYSTEMS - CAPITAL</b>							
	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
	100 FT						100 FT
	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
	10 PT						10 PT
	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
	100 ST						100 ST
	97,350 XN	105,350 XN	176,450 XN	121,750 XN	112,350 XN	112,350 XN	725,600 XN
	1,102 XR	500 XR	500 XR	500 XR	500 XR	500 XR	3,602 XR
	172,883 XT						172,883 XT
	271,755	106,060	177,160	122,460	113,060	113,060	903,555

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>GENERAL - CAPITAL</b>							
<b>82 Engineering and Material Support</b>							
1 Engineering and Administration Provide staffing for Construction, Design and Survey Units.	13,865 XR	13,865XR	13,865 XR	13,865 XR	13,865 XR	13,865 XR	83,190 XR
2 Vehicles Replace Water Department vehicles that have exceeded their useful life.	12,000 XR	12,000XR	12,000 XR	12,000 XR	12,000 XR	12,000 XR	72,000 XR
	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>155,190</b>
<b>82A. Engineering and Material Support-FY20</b> See description under line item 82.	21,503 XR						21,503 XR
	21,503						21,503
<b>82B. Engineering and Material Support-FY19</b> See description under line item 82.	25,707 XR						25,707 XR
	25,707						25,707
<b>82C. Engineering and Material Support-FY18</b> See description under line item 82.	1 XR						1 XR
	1						1

	2021 \$x000	2022 \$x000	2023 \$x000	2024 \$x000	2025 \$x000	2026 \$x000	2021 - 2026 \$x000
<b>82D. Engineering and Material Support-FY16</b>							
See description under line item 82.	1 XR						1 XR
	1						1
<b>82E. Engineering and Material Support-FY15</b>							
See description under line item 82.	1 XR						1 XR
	1						1
<b>Totals - GENERAL - CAPITAL</b>							
	73,078 XR	25,865 XR	25,865 XR	25,865 XR	25,865 XR	25,865 XR	202,403 XR
	<b>73,078</b>	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>25,865</b>	<b>202,403</b>
<b>TREATMENT FACILITIES - CAPITAL</b>							
<b>83 Improvements to Treatment Facilities</b>							
1 Improvements to Treatment Facilities	50 FB	50FB	50 FB	50 FB	50 FB	50 FB	300 FB
Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities.	50 SB	50SB	50 SB	50 SB	50 SB	50 SB	300 SB
	266,900 XN	241,279XN	333,984 XN	169,557 XN	285,001 XN	312,100 XN	1,608,821 XN
	61,000 XR	17,821XR	22,416 XR	20,543 XR	16,099 XR	17,000 XR	154,879 XR
	<b>328,000</b>	<b>259,200</b>	<b>356,500</b>	<b>190,200</b>	<b>301,200</b>	<b>329,200</b>	<b>1,764,300</b>

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>83A. Improvements to Treatment Facilities-FY20</b>							
See description under line item 83.	50 FT						50 FT
	50 ST						50 ST
	77,844 XT						77,844 XT
	10,924 XR						10,924 XR
	<u>88,868</u>						<u>88,868</u>
<b>83B. Improvements to Treatment Facilities-FY19</b>							
See description under line item 83.	52,948 XT						52,948 XT
	714 XR						714 XR
	<u>53,662</u>						<u>53,662</u>
<b>83C. Improvements to Treatment Facilities-FY18</b>							
See description under line item 83.	13,389 XT						13,389 XT
	208 XR						208 XR
	<u>13,597</u>						<u>13,597</u>
<b>83D. Improvements to Treatment Facilities-FY17</b>							
See description under line item 83.	76 XR						76 XR
	<u>76</u>						<u>76</u>
<b>83E. Improvements to Treatment Facilities-FY16</b>							
See description under line item 83.	10,969 XR						10,969 XR
	<u>10,969</u>						<u>10,969</u>

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - TREATMENT FACILITIES - CAPITAL</b>							
50 FB		50 FB	50 FB	50 FB	50 FB	50 FB	300 FB
50 FT							50 FT
50 SB		50 SB	50 SB	50 SB	50 SB	50 SB	300 SB
50 ST							50 ST
266,900 XN		241,279 XN	333,984 XN	169,557 XN	285,001 XN	312,100 XN	1,608,821 XN
83,891 XR		17,821 XR	22,416 XR	20,543 XR	16,099 XR	17,000 XR	177,770 XR
144,181 XT							144,181 XT
	<b>495,172</b>	<b>259,200</b>	<b>356,500</b>	<b>190,200</b>	<b>301,200</b>	<b>329,200</b>	<b>1,931,472</b>
<b>TOTALS - WATER</b>							
250 FB		250 FB	250 FB	250 FB	250 FB	250 FB	1,500 FB
550 FT							550 FT
20 PB		20 PB	20 PB	20 PB	20 PB	20 PB	120 PB
20 PT							20 PT
250 SB		250 SB	250 SB	250 SB	250 SB	250 SB	1,500 SB
550 ST							550 ST
100 TB		100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
100 TT							100 TT
517,800 XN		486,179 XN	654,984 XN	435,857 XN	541,901 XN	621,000 XN	3,257,721 XN
213,810 XR		59,186 XR	58,781 XR	56,908 XR	52,464 XR	63,365 XR	504,514 XR
425,968 XT							425,968 XT
	<b>1,159,418</b>	<b>545,985</b>	<b>714,385</b>	<b>493,385</b>	<b>594,985</b>	<b>684,985</b>	<b>4,193,143</b>

## Zoo

**Mission:** The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.

**Budget Trends:** The Zoo received an annual average of \$1 million in City tax-supported capital funding in FY15-FY20.

**Capital Projects:** The Zoo is finalizing a master plan to serve as the foundation for future capital requests from the City and from private and institutional partners. A commitment in FY21 of \$1 million is to support the existing assets and the launch of the capital campaign and new strategic plan. While the plan remains in development, the out-years of the Capital Program call for City tax-supported investment totaling \$11 million to make improvements to various City-owned components of the Zoo and to help leverage private and philanthropic contributions.



**A new boiler installation at the Philadelphia Zoo's Reptile House in West Philadelphia.**



2021	2022	2023	2024	2025	2026	2021 - 2026
\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000

**ZOO*****PHILADELPHIA ZOO - CAPITAL*****84 Philadelphia Zoo Facility and Infrastructure Improvements**

1 City-owned Building Renovation Roofs and Building Envelope  
Renovate multiple infrastructure systems in City-owned  
buildings.

1,000 CN 1,000CN 1,000 CN 1,000 CN 1,000 CN 1,000 CN 6,000 CN

2 Philadelphia Zoo Improvements: Infrastructure in support of th  
Make improvements to infrastructure in support of the Zoo  
Master Plan.

2,000CN 2,000 CN 2,000 CN 6,000 CN

**1,000 3,000 3,000 3,000 1,000 1,000 12,000**

**84A. Philadelphia Zoo Facility and Infrastructure Improvements-FY20**

See description under line item 84.

1,002 CT 1,002 CT

15,000 PT 15,000 PT

**16,002 16,002**

**84B. Philadelphia Zoo Facility and Infrastructure Improvements-FY19**

See description under line item 84.

1,261 CT 1,261 CT

15,000 PT 15,000 PT

**16,261 16,261**

City of Philadelphia: FY 2021-2026 Capital Program

	2021	2022	2023	2024	2025	2026	2021 - 2026
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b><i>Totals - PHILADELPHIA ZOO - CAPITAL</i></b>							
	1,000 CN	3,000 CN	3,000 CN	3,000 CN	1,000 CN	1,000 CN	12,000 CN
	2,263 CT						2,263 CT
	30,000 PT						30,000 PT
	<b>33,263</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>1,000</b>	<b>1,000</b>	<b>44,263</b>
<b>TOTALS - ZOO</b>							
	1,000 CN	3,000 CN	3,000 CN	3,000 CN	1,000 CN	1,000 CN	12,000 CN
	2,263 CT						2,263 CT
	30,000 PT						30,000 PT
	<b>33,263</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>1,000</b>	<b>1,000</b>	<b>44,263</b>

## APPENDIX I

### Capital Program and Budget Process

Spending and activity on the Capital Budget is managed throughout the fiscal year, but the annual planning and preparation for the proposed Capital Program and Budget begins in the fall.

By the beginning of October, the 'Budget Call' goes out to all departments eligible to request funds in the upcoming capital program and budget. The Budget Call provides instructions to enable departments to begin entering requests into the budget system. It also provides guidelines to ensure that requests are complete and are aligned with City policies.

Starting in November, the staffs of the City Planning Commission and the Budget Office host departmental meetings to review capital needs and new requests.

Following the departmental meetings, staff continues to work with departments to refine information about the prioritization of needs, resources, and implementation capacity.

From December through February, information is compiled to generate a working, overall list of requests and requested amounts. This list goes through several iterations, as new information is developed in discussions with departments and is aligned with Administration priorities.

In January, the Budget Office prepares 'carry forward' (CT) funding information and works with the Treasurer's Office to determine the General Obligation (CN) debt capacity for the Capital Budget.

In February, the Budget Office finalizes 'carry forward' (CT) funding amounts and works with the staff of the City Planning Commission to

prepare draft recommendations for review by the Mayor.

At least one hundred and twenty days before the end of the fiscal year, the City Planning Commission submits to the Mayor a Recommended six-year Capital Program and Capital Budget. The Budget Office, working with the Law Department, prepares the required ordinances for submission.

In early March, the Mayor delivers to City Council the proposed Operating Budget, Five Year Financial Plan, and Capital Program and Budget.

As part of City Council budget hearings, a specific hearing is held on the proposed Capital Program and Budget. Capital needs and proposed spending are also addressed in City Council budget hearings with each department. After the Capital Program and Budget is introduced, a separate bond authorization ordinance is introduced a few weeks prior to passage (if authorization is needed based off the debt capacity of the City). This ordinance allows the City to place a question on the election ballot that asks the general public for permission to issue bonds for the Capital Budget. The ballot question is organized into five infrastructure categories: transit, streets and sanitation, municipal buildings, recreation, parks, museums and stadia, and economic and community development.

Through May and June, modifications are made to produce a final six-year Capital Program and Capital Budget for adoption by City Council.

## APPENDIX II

### **City of Philadelphia Capital Eligibility Guidelines Effective March 21, 2014**

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

#### **Section A: Long-term Debt/Loan Funds**

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

Acquisition refers to the purchase of land, buildings, equipment or machinery for City ownership:

The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.

Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumps,

tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

Construction refers to building, erecting, or installing tangible assets that are owned by the City:

Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.

The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.

The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.

When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers;

facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

Improvements refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages;

carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.

Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, improvement projects on property not owned by the City are not eligible for loan funding. However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by

the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above. Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.

The site improvement project and its attendant housing, street, water/sewer, or commercial development or redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Recommended Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing.

Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.

The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.

Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

#### **Section B: Other Funding Sources**

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

#### **Useful life:**

The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.

#### **Purpose:**

The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.

#### **Cost:**

The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting

### **Addendum to City of Philadelphia Capital Eligibility Guidelines for Information Technology March 21, 2014**

Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.

#### **Hardware:**

Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

#### **Software:**

In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which

allows for a new functionality or increase in level of service without performing additional tasks. Some examples would be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital-eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

#### **Cloud based solutions:**

Because GASB 51 includes software that is "licensed" as well as "purchased" to be capital eligible, the configuration/implementation cost component of cloud solutions can be funded with loan funds in Software as a Service (SaaS) solutions provided the total project cost is greater than \$15,000. Also, the annual license fees of the cloud solutions can be funded with loan funds if the cost is clearly broken out and delineated. Project planning, training costs and annual maintenance fees including those incurred during implementation cannot be funded with loan funds.

Infrastructure components of SaaS solutions, such as the server, rack, hosted network equipment, and the cost to lease the off-premise hosting space are included in the ongoing operational maintenance and service charges and are not capital eligible. This in no way limits



the purchase of servers with capital dollars as detailed earlier in the guidelines. Furthermore, Infrastructure as a Service (IaaS) cloud solutions, where the hardware is leased as a service, are not capital eligible.

Cloud-based solutions must have a useful life of five years to be capital eligible in addition; the useful life of the cloud-based asset is constrained to the maximum length of the contract extensions for the cloud solutions.

**Software Consultants:**

The cost of purchasing or paying a vendor to develop either new or modified application software, including the cost of requirements definition, design, coding, configuration, interface development, implementation and testing is capital eligible. In general, the use of consultants can only be funded through capital when the consultant adds value to the software itself such as when a vendor is hired to implement the selected software or a vendor is selected for data conversion as a requirement for the new system. This would exclude advisors/consultants for schedules or budget management because this does not add value to the software. Additionally, other consulting costs associated with preliminary project planning including writing RFQs, RFIs and RFPs, demonstration of potential systems, system training and general annual maintenance fees cannot be funded with loan funds.

**Departmental Operations:**

The cost of business and operational planning studies related to software projects are not capital eligible. In addition, any departmental business process reengineering costs are also not capital eligible.