

# ANNUAL DISPARITY STUDY

FISCAL  
YEAR  
2018

**CITY OF PHILADELPHIA**

OFFICE OF ECONOMIC  
OPPORTUNITY



Department of  
**Commerce**

CITY OF PHILADELPHIA

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## 1 OVERVIEW

Econsult Solutions, Inc. and Milligan & Company, LLC are pleased to present the City of Philadelphia Economic Opportunity Plan Analysis for Fiscal Year (FY) 2018. This report, as presented, serves as an addendum to the City of Philadelphia’s Annual Disparity Study for FY 2018. Section 17-1602 of The Philadelphia Code requires an EOP when a company is pursuing or enters into a development project or contract exceeding \$100,000 with the City of Philadelphia.

In September 2013, the Office of Economic Opportunity (OEO) released *A Review of Philadelphia’s Economic Opportunity Plans 2009-2013: Assessing Goal Achievement and Compliance*; the first study on the results of the City’s EOP program since its enactment. In 2014, OEO requested that an in-depth EOP analysis be conducted annually. All Economic Opportunity Plan Analysis reports through FY 2016 presented cumulative data from FY 2009 forward. In 2017, OEO determined that the EOP Analysis was best presented as one fiscal year to accurately reflect annual changes. In addition, a single year analysis will better align with the Annual Disparity Study and the Economic Opportunity Plan Employment report data. Therefore, the annual update presented here provides analysis and discussion on EOP data from July 1, 2017 to June 30, 2018.

In an effort to be transparent, OEO has implemented an EOP Dashboard on its website that provides various EOP summaries by City departments, quasi-public agencies, and private and non-profit projects. It presents analysis by dollar value and percent participation achieved, and provides an on-going picture of overall EOP compliance.

**During FY 2018, OEO was responsible for monitoring a total of 738 EOP contract commitments. These commitments include all EOPs for both active projects and those that**

***This report focuses on 738 EOP contracts that OEO monitored in FY 2018.***

**closed in 2018.** Some active EOP projects have not yet commenced or reported data; therefore, 140 EOPs are not included in this analysis.<sup>1</sup> The EOP projects with no data available and not included in this report are defined as any project that has insufficient information to be

ranked by its **Z-score**, which is calculated based on variance, bid amount, commitment level, status and department. The Z-score and ranking methodology are explained in Section 6 and the Appendix.

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<sup>1</sup> The full list included 878 EOPs, 738 of which were included and 140 of which were excluded.

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The following report is presented in five sections and provides an analysis of EOPs by contract amount and by the number of EOP contracts for each category presented:

- Section 2 discusses all 738 EOPs combined, and then provides a comparison of active and closed EOP projects.
- Section 3 examines all EOPs divided by contract bid amount.
- Section 4 looks at all EOPs by range of the committed project goal.
- Section 5 examines all EOPs detailed by department and market segment. In this report, market segments include quasi-public agencies and private/non-profit sector partnerships.
- Section 6 provides a ranking of Prime Contractors.

## 2 RESULTS: ALL EOP PROJECTS

Section 2 analyzes FY 2018 data from all 738 active and closed Economic Opportunity Plan (EOP) projects. This section is divided into an analysis of three categories:

- All active and closed EOPs combined (738 projects)
- Active EOPs only (279 projects)
- Closed EOPs only (459 projects)

Since this report now focuses on a single fiscal year (FY 2018) instead of cumulative data (FY 2009 and FY 2017), it is important to understand the composition of the data. As a result, the overall composition of EOPs being analyzed is less heavily weighted towards closed EOP projects and more weighted towards active EOPs.

**COMPOSITION OF EOPs OVER TIME**

	<b>FY 2009-FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>
<b># of EOPs</b>	645	469	738
<b>Active</b>	276	338	279
<b>Closed</b>	369	131	459

*Source: Source: Philadelphia's Office of Economic Opportunity (FY 2009 - FY 2016), Econsult Solutions (2017, 2018, 2019)*

It should also be noted that EOP contracts were evaluated on a per-dollar value basis and on a per-contract basis, based on whether they fell short of or exceeded their commitment levels. For example, an EOP contract that had a commitment level of 25 percent and actual participation of 32 percent was said to have a variance of +7 percent.

In addition, the EOP achievements on active projects have been scaled to the dollar amount paid on the contract at the end of FY 2018 so that the results would be properly weighted to more accurately reflect EOP achievement. In other words, if \$100,000 out of a \$400,000 contract had been paid out by the close of FY 2018, and the contract had a goal of 25 percent,

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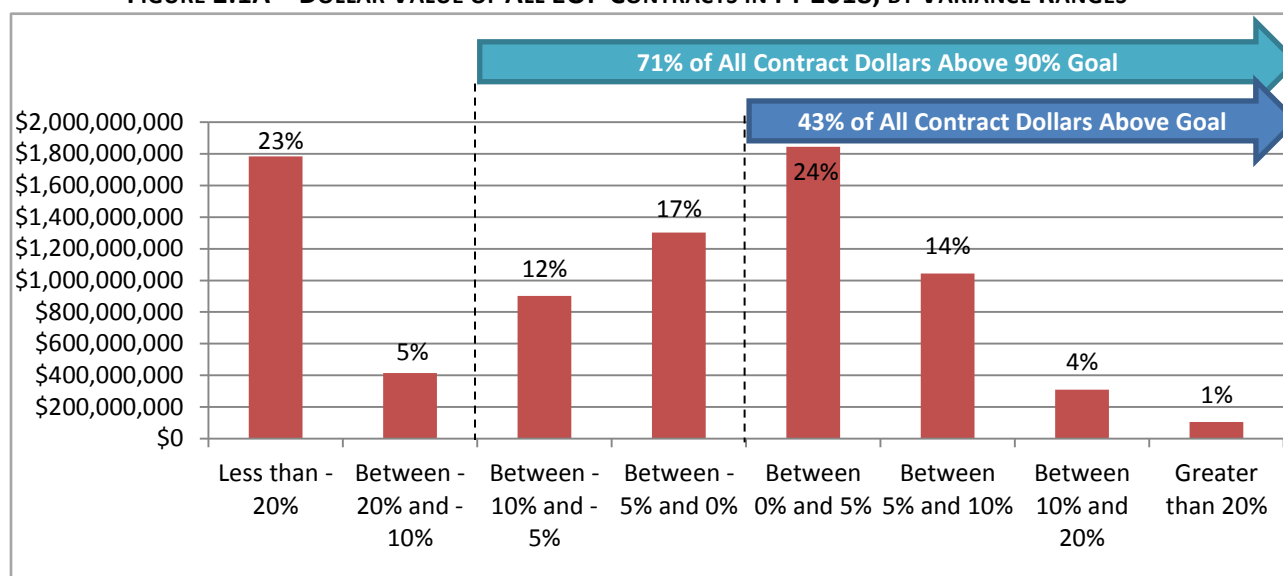
then the contract was evaluated on whether its actual participation was \$25,000 out of \$100,000.

The subsequent analysis reveals highlights and trends for all EOP projects based on their subcontracting performance. The charts display the percentage of contracts that have met or exceeded the EOP contracting goal and those that have met or exceeded 90 percent of the goal. This report targets the 90<sup>th</sup> percentile as a benchmark for the EOP portfolio as a test of the validity of the goal setting process.

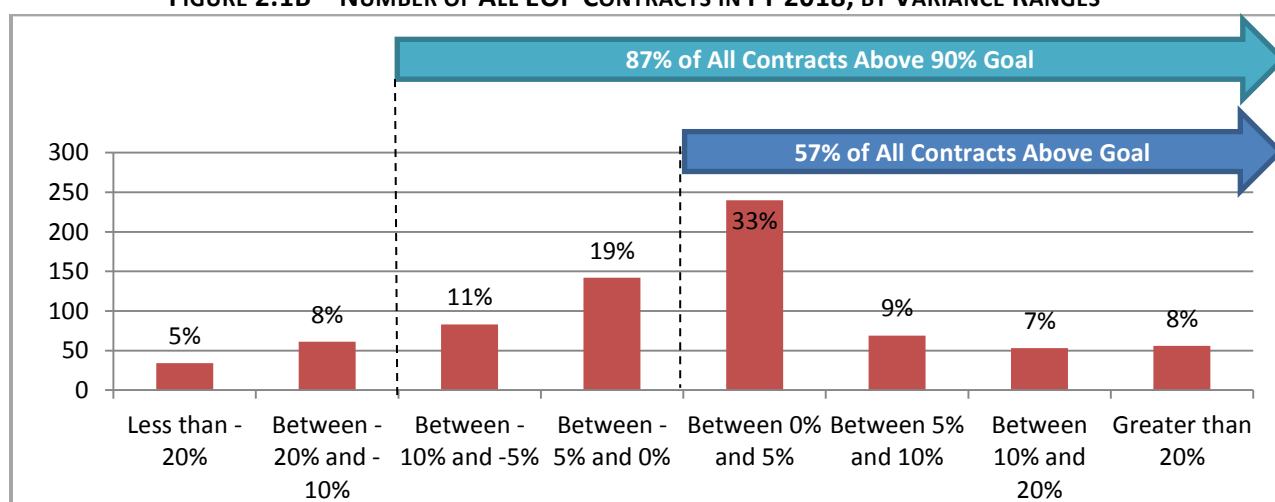
1. **By Contract Dollar Amount, 43 Percent EOP Projects Met or Exceeded Contract Goals** and almost three-quarters (71 percent) met at least 90 percent of the EOP goal (Figure 2.1A).

**Out of 738 EOP Projects, 57 Percent (418 EOP Contracts) Met or Exceeded Contract Goals** – 87 percent of all projects (643 contracts) have met at least 90 percent of the EOP goal (Figure 2.1B).

**FIGURE 2.1A – DOLLAR VALUE OF ALL EOP CONTRACTS IN FY 2018, BY VARIANCE RANGES\***



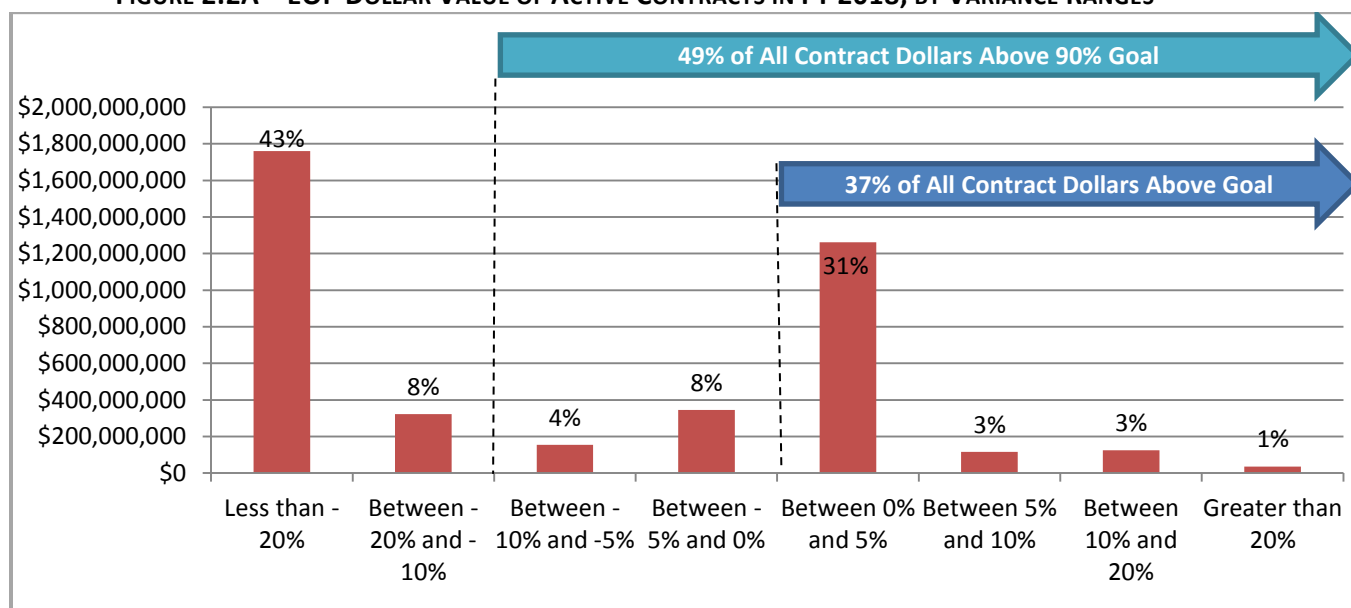
**FIGURE 2.1B – NUMBER OF ALL EOP CONTRACTS IN FY 2018, BY VARIANCE RANGES**



**2. Thirty-seven Percent of Active EOP Projects Met or Exceeded Goals –** By contract dollar amount, 49 percent met at least 90 percent of the EOP goal (Figure 2.2A).

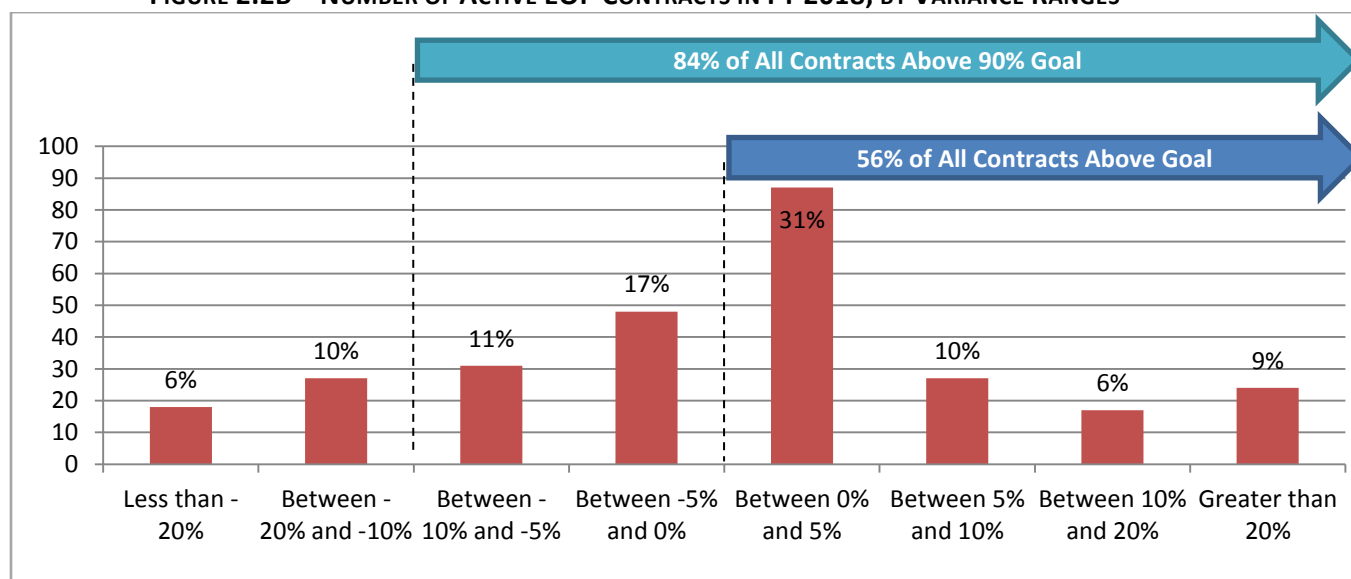
**Out of 279 Active EOP Projects, 56 percent (155 EOPs) Met or Exceeded Goals –** 84 percent (234 contracts) have met at least 90 percent of the EOP goal (Figure 2.2B).

**FIGURE 2.2A – EOP DOLLAR VALUE OF ACTIVE CONTRACTS IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 2.2B – NUMBER OF ACTIVE EOP CONTRACTS IN FY 2018, BY VARIANCE RANGES**



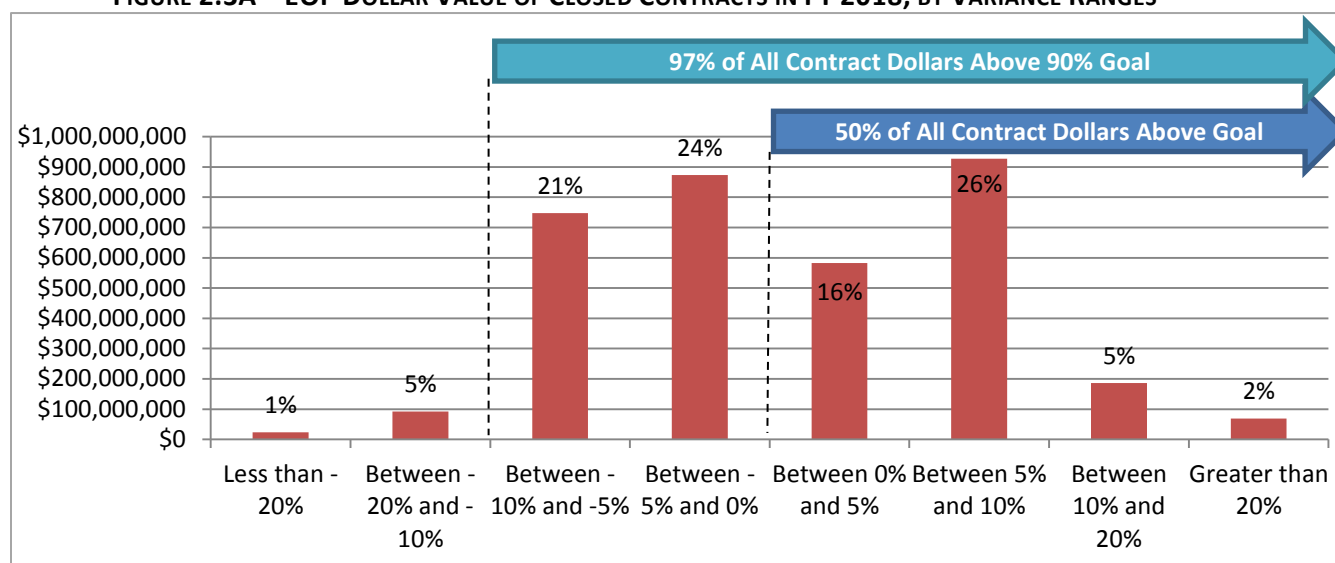
Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)



- 3. Fifty Percent of Closed EOP Projects Met or Exceeded Goals** – By dollar amount, almost all of the closed projects (97 percent) met at least 90 percent of the EOP goal (Figure 2.3A).

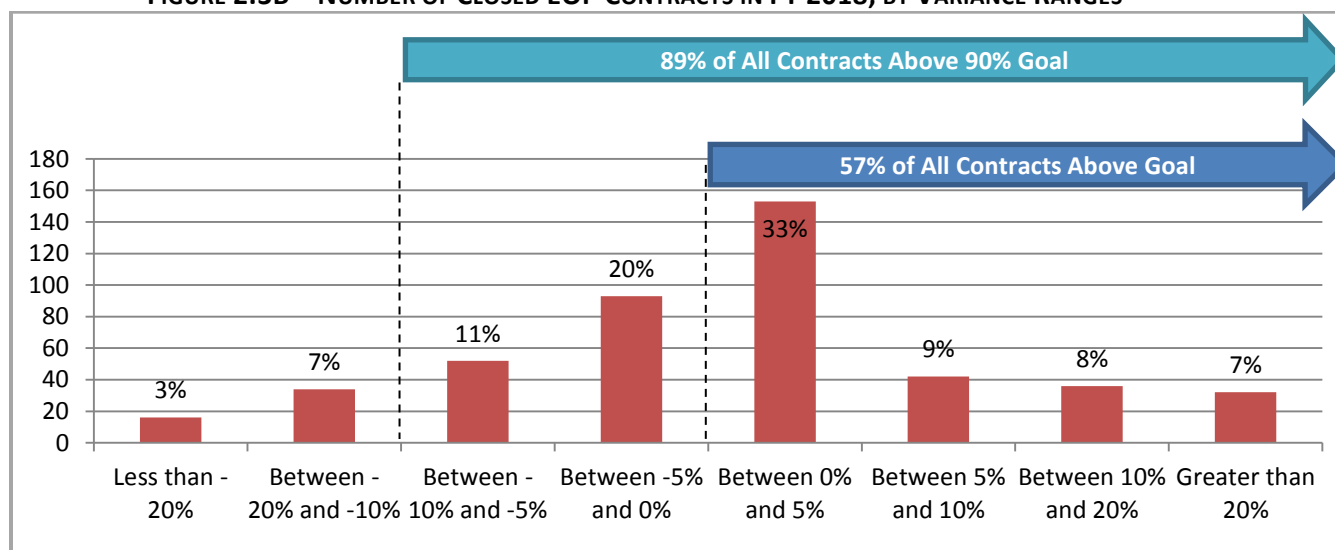
**Out of 459 Closed EOP Projects, 57 percent (263 EOPs) Met or Exceeded Goals** – 89 percent of closed projects (408 contracts) met at least 89 percent of the EOP goal (Figure 2.3B).

**FIGURE 2.3A – EOP DOLLAR VALUE OF CLOSED CONTRACTS IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

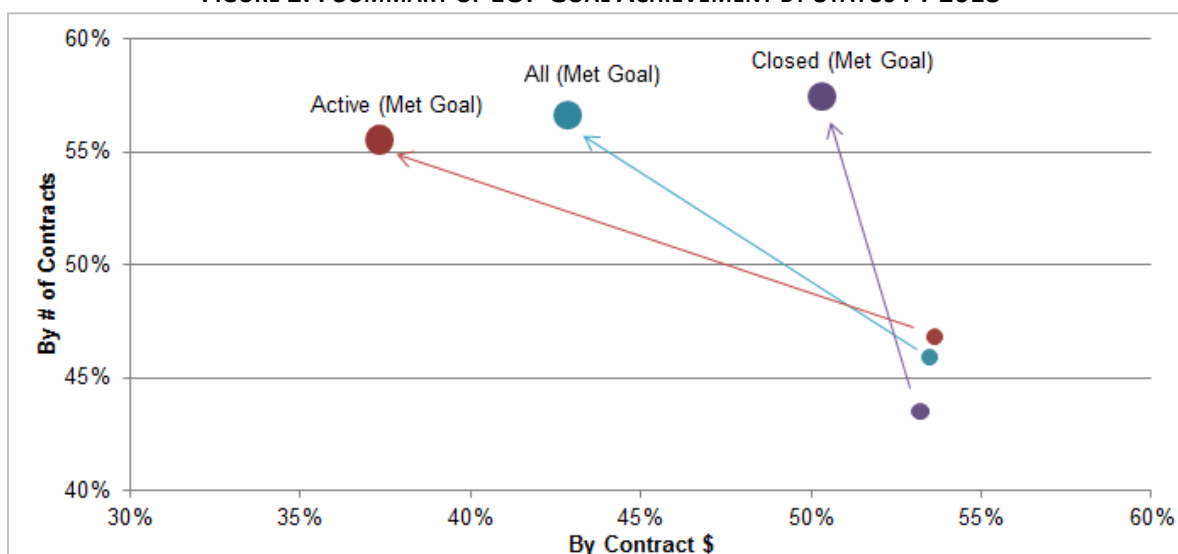
**FIGURE 2.3B – NUMBER OF CLOSED EOP CONTRACTS IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**Summary** – Figure 2.4 shows the relationship of All, Closed, and Active EOPs from the previous 2017 reporting period (represented by smaller dots) to the 2018 reporting period, which is the focus of this study (represented by larger dots). Closed EOP projects have a higher success rate in overall EOP goal achievement by contract dollar and by number of contracts (49.2 percent and 57.3 percent, respectively) compared to active EOP projects. The percentage of closed EOP projects that met 90 percent of the goal both by contract dollar and by number of contracts was also higher than the active EOPs (at 94.4 percent and 88.9 percent, respectively).

**FIGURE 2.4 SUMMARY OF EOP GOAL ACHIEVEMENT BY STATUS FY 2018**



Source: Philadelphia's Office of Economic Opportunity (FY 2018, FY 2019), Econsult Solutions (2018, 2019)

**SUMMARY OF EOP GOAL ACHIEVEMENT BY STATUS FY 2018**

Status (# Projects)	By Contract \$		By # Contracts	
	Met Goal	Met 90% of Goal	Met Goal	Met 90% of Goal
All (738)	42.8%	71.5%	56.6%	87.1%
Active (279)	37.3%	49.5%	55.6%	83.9%
Closed (459)	49.2%	94.4%	57.3%	88.9%

Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**SUMMARY OF EOP GOAL ACHIEVEMENT BY STATUS FY 2017**

<b>Status (# Projects)</b>	<b>By Contract \$</b>	<b>By # Contracts</b>
	<b>Met Goal</b>	<b>Met Goal</b>
All (469)	53.5%	45.8%
Active (338)	53.7%	46.7%
Closed (131)	53.2%	43.5%

*Source: Philadelphia's Office of Economic Opportunity (FY 2017), Econsult Solutions (2016, 2017)*

### 3 RESULTS: EOP PROJECTS BY BID AMOUNT

Section 3 analyzes the data from all active and closed Economic Opportunity Plan (EOP) projects by the contract dollar value. For this analysis, EOPs were divided into three categories:

- Contracts under \$500,000 (170 projects)
- Contracts between \$500,000 and \$5 million (445 projects)
- Contracts over \$5 million (123 projects)

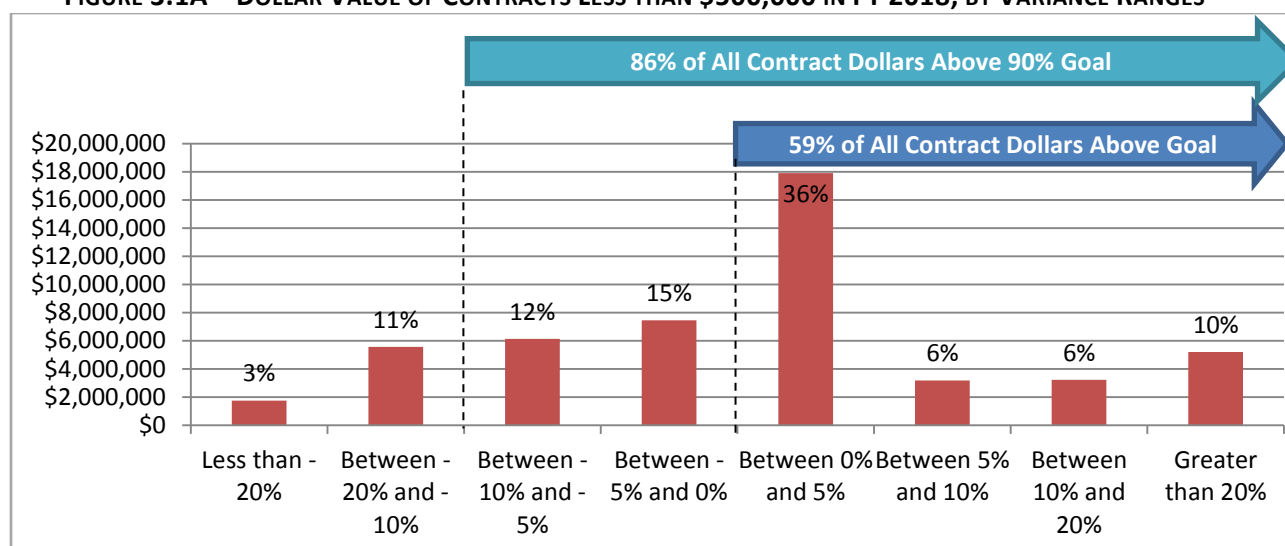
Data in the previous report, covering EOP activity from FY 2009 through FY 2017, showed that EOPs under \$500,000 had the highest success rate in EOP goal achievement by both contract value and by number of contracts. Similarly, the current FY 2018 data also shows that EOPs under \$500,000 had the highest success rate in EOP goal achievement. By contract value, at least 58 percent of EOP contracts under \$500,000 met or exceeded the EOP goal, compared to 55 percent of EOPs with bid amounts between \$500,000 and \$5 million, and 41 percent of EOPs over \$5 million.

The subsequent analysis provides details on EOP projects by bid amount. The charts display the percentage of contracts that have met or exceeded the EOP goal and those that have met or exceeded 90 percent of the goal. The first dotted line on each chart in the report represents EOPs that met or exceeded 90 percent of the goal. This report targets the 90<sup>th</sup> percentile as a benchmark for the EOP portfolio as a test of the validity of the goal setting process.

- Fifty-nine Percent of All EOP Projects Under \$500,000 Met or Exceeded Goals** – By contract dollar amount, 86 percent of projects under \$500,000 met at least 90 percent of the EOP goal (Figure 3.1A).

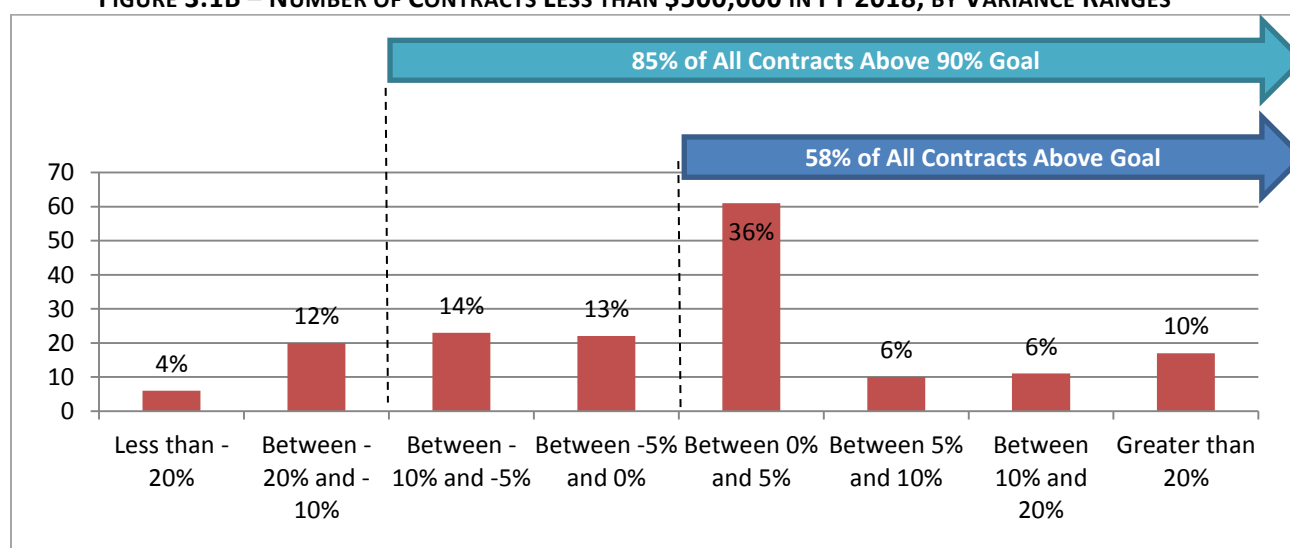
**Out of 170 EOP Projects Under \$500,000, 58 Percent (99 EOPs) Met or Exceeded Goals** – 85 percent of contracts under \$500,000 (144 contracts) met at least 90 percent of the EOP goal (Figure 3.1B).

**FIGURE 3.1A – DOLLAR VALUE OF CONTRACTS LESS THAN \$500,000 IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 3.1B – NUMBER OF CONTRACTS LESS THAN \$500,000 IN FY 2018, BY VARIANCE RANGES**

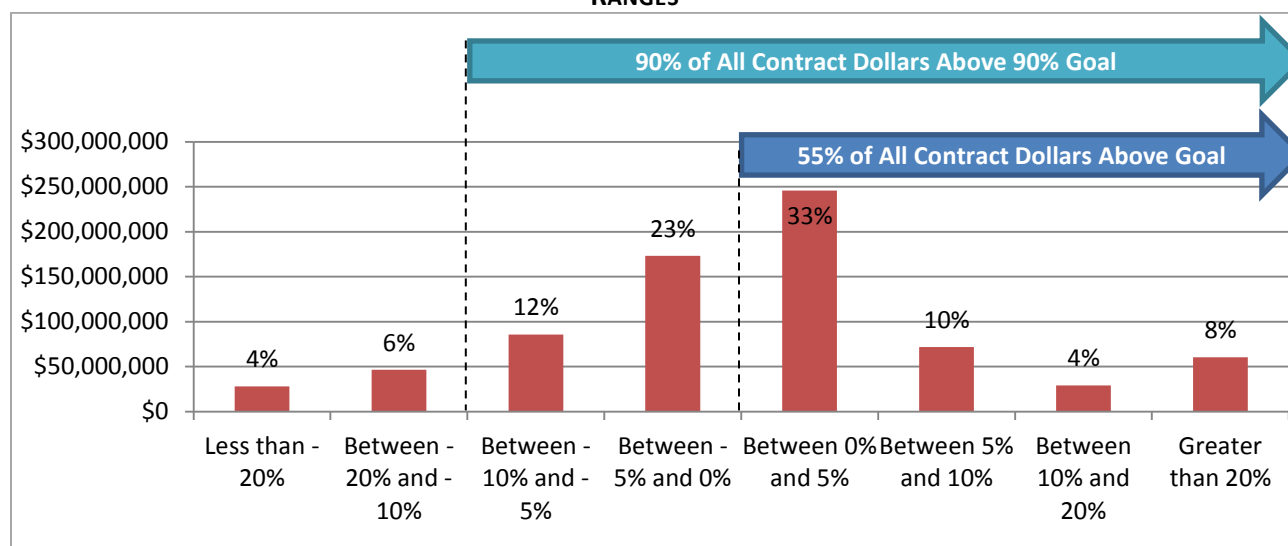


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 2. Fifty-five Percent of EOP Projects Between \$500,000 and \$5 Million Met or Exceeded Goals** – By contract dollar amount, almost all of projects between \$500,000 and \$5 million (90 percent) met at least 90 percent of the EOP goal (Figure 3.2A).

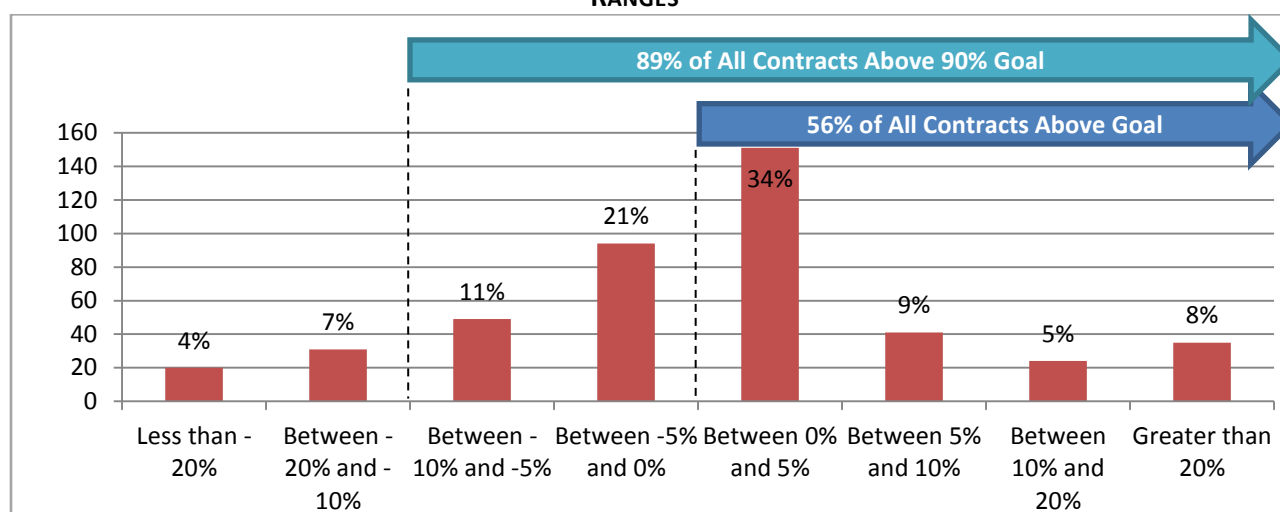
**Out of 445 EOP Contracts Between \$500,000 and \$5 Million, 56 Percent (251 EOPs) Met or Exceeded Goals** – The majority of contracts between \$500,000 and \$5 million (394 contracts or 89 percent) met at least 90 percent of the EOP goal (Figure 3.2B).

**FIGURE 3.2A – DOLLAR VALUE OF CONTRACTS BETWEEN \$500,000 AND \$5 MILLION IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 3.2B – NUMBER OF CONTRACTS BETWEEN \$500,000 AND \$5 MILLION IN FY 2018, BY VARIANCE RANGES**

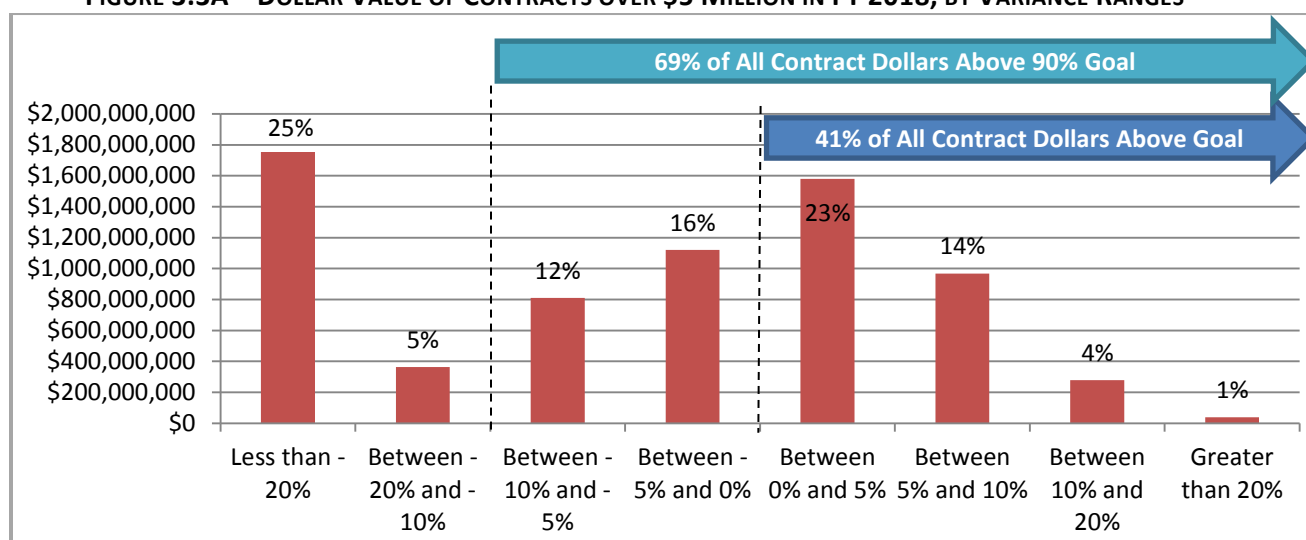


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**3. Forty-one Percent of EOP Projects Over \$5 Million Met or Exceeded Goals –** By contract dollar amount, the majority of projects over \$5 million (69 percent) met at least 90 percent of the EOP goal (Figure 3.3A).

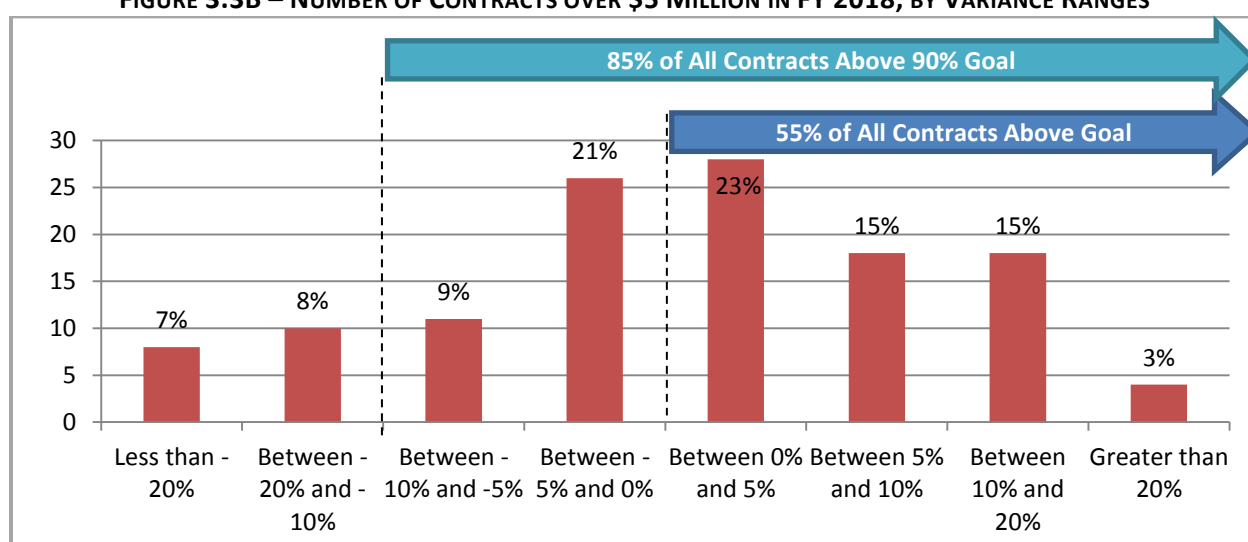
**Out of 123 EOP Projects Over \$5 Million, 55 Percent (68 EOPs) Met or Exceeded Goals** – 85 percent of contracts over \$5 million (105 contracts) met at least 90 percent of the EOP goal (Figure 3.3B).

**FIGURE 3.3A – DOLLAR VALUE OF CONTRACTS OVER \$5 MILLION IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 3.3B – NUMBER OF CONTRACTS OVER \$5 MILLION IN FY 2018, BY VARIANCE RANGES**

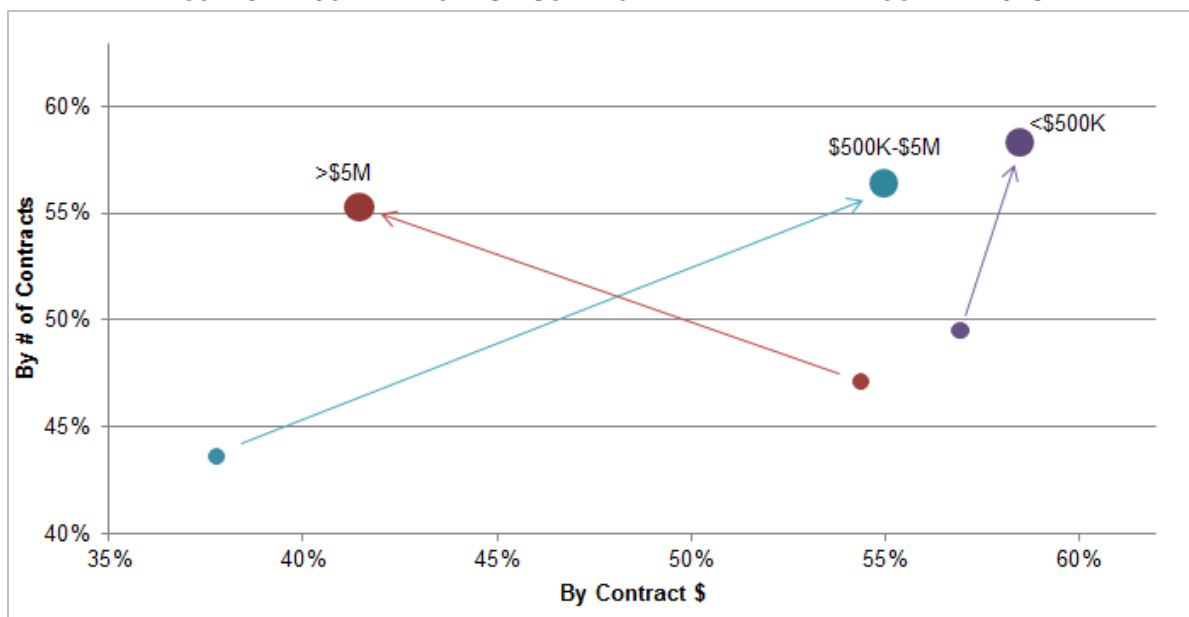


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

4. **Summary** – Small EOPs under \$500,000 continue to have a higher success rate meeting goals based on both contract dollars (58.3 percent) and number of contracts (58.2 percent). EOPs between \$500,000 and \$5 million had the highest achievement at meeting at least 90 percent of the goal compared to larger and smaller projects (88.5 percent).

The success of smaller EOPs may be attributed to the continued improvement of EOP oversight, established contractor relationships between primes and M/W/DSBE subcontractors, and simpler, more direct lines of communication between primes and minority subcontractors. Smaller contracts are also more likely to have M/W/DSBE prime contractors. Figure 3.4 shows the relationship of EOPs by Bid Amount from the previous 2017 reporting period (represented by smaller dots) to the 2018 reporting period, which is the focus of this study (represented by larger dots).

**FIGURE 3.4 – SUMMARY OF EOP GOAL ACHIEVEMENT BY BID AMOUNT FY 2018**



Source: Philadelphia's Office of Economic Opportunity (FY 2018, FY 2019), Econsult Solutions (2018, 2019)



**SUMMARY OF EOP GOAL ACHIEVEMENT BY BID AMOUNT FY 2018**

<b>Bid Amount (# Projects)</b>	<b>By Contract \$</b>		<b>By # Contracts</b>	
	<b>Met Goal</b>	<b>Met 90% of Goal</b>	<b>Met Goal</b>	<b>Met 90% of Goal</b>
<\$500K (107)	58.5%	85.5%	58.2%	84.7%
\$500K-\$5M (445)	55.0%	89.9%	56.4%	88.5%
>\$5M (123)	41.5%	69.4%	55.3%	85.4%

Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**SUMMARY OF EOP GOAL ACHIEVEMENT BY BID AMOUNT FY 2017**

<b>Bid Amount (# Projects)</b>	<b>By Contract \$</b>	<b>By # Contracts</b>
	<b>Met Goal</b>	<b>Met Goal</b>
<\$500K (109)	56.9%	49.5%
\$500K-\$5M (241)	37.8%	43.6%
>\$5M (119)	54.4%	47.1%

Source: Philadelphia's Office of Economic Opportunity (FY 2017), Econsult Solutions (2016, 2017)

## 4 RESULTS: EOP PROJECTS BY COMMITMENT

Section 4 analyzes all active and closed Economic Opportunity Plan (EOP) projects by the percentage of the EOP contract goal committed for M/W/DSBEs. For this analysis, EOPs were divided into four categories:

- Goal commitments up to 20 percent M/W/DSBE participation (257 projects)
- Goal commitments between 20 and 25 percent M/W/DSBE participation (194)
- Goal commitments between 25 and 50 percent M/W/DSBE participation (244)
- Goal commitments between 50 and 100 percent M/W/DSBE participation (43)<sup>2</sup>

Data in the previous report, covering EOP activity from FY 2017, showed that EOPs with goal commitments of between 25 and 50 percent had higher EOP achievement by dollar value, while EOPs with goal commitments up to 20 percent had higher EOP achievement by number of contracts.

The current data for FY 2018, shows that EOPs with goal commitments up to 20 percent have the highest success by EOP achievement by dollar value, while EOPs with goal commitments of between 50 and 100 percent have higher achievement by number of contracts.

The subsequent analysis details trends for all EOP projects by commitment. The charts display the percentage of contracts that have met or exceeded the EOP goal and those that have met or exceeded 90 percent of the goal. The first dotted line on each chart in the report represents EOPs that met or exceeded 90 percent of the goal. This report targets the 90<sup>th</sup> percentile as a benchmark for the EOP portfolio as a test of the validity of the goal setting process.

***Nearly all of EOP projects  
with commitments up to  
20% met at least 90% of  
the contract goal.***

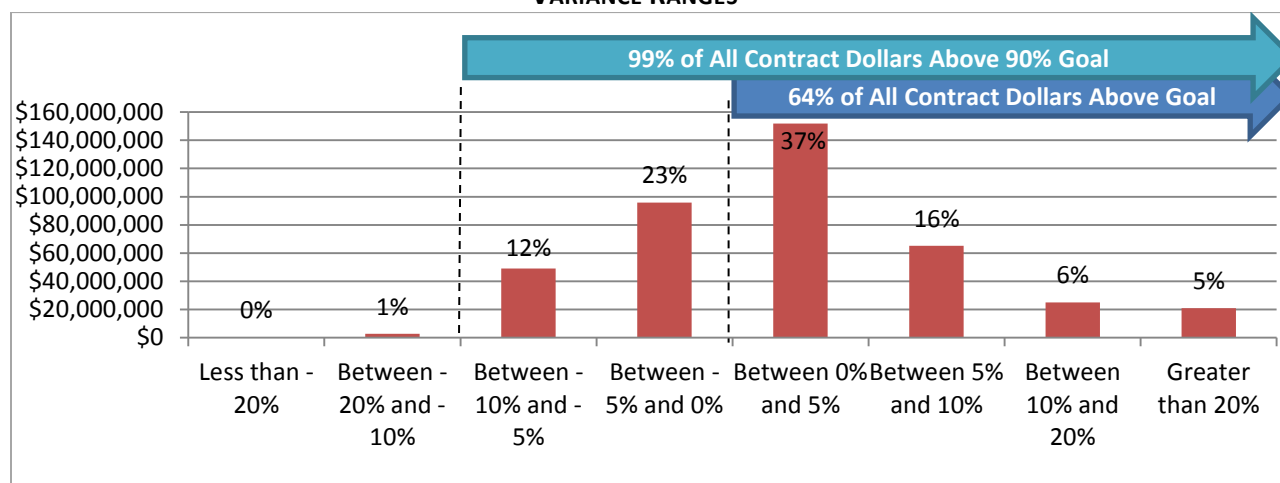
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<sup>2</sup> 30 of the 43 projects with goal commitments over 50 percent were primed by M/W/DSBEs.

- 1. Sixty-four Percent of EOP Projects with Commitments Up to 20 Percent Met or Exceeded Goals** – By contract dollar amount, the majority of projects with goal commitments of up to 20 percent (99 percent) met at least 90 percent of the EOP goal (Figure 4.1A).

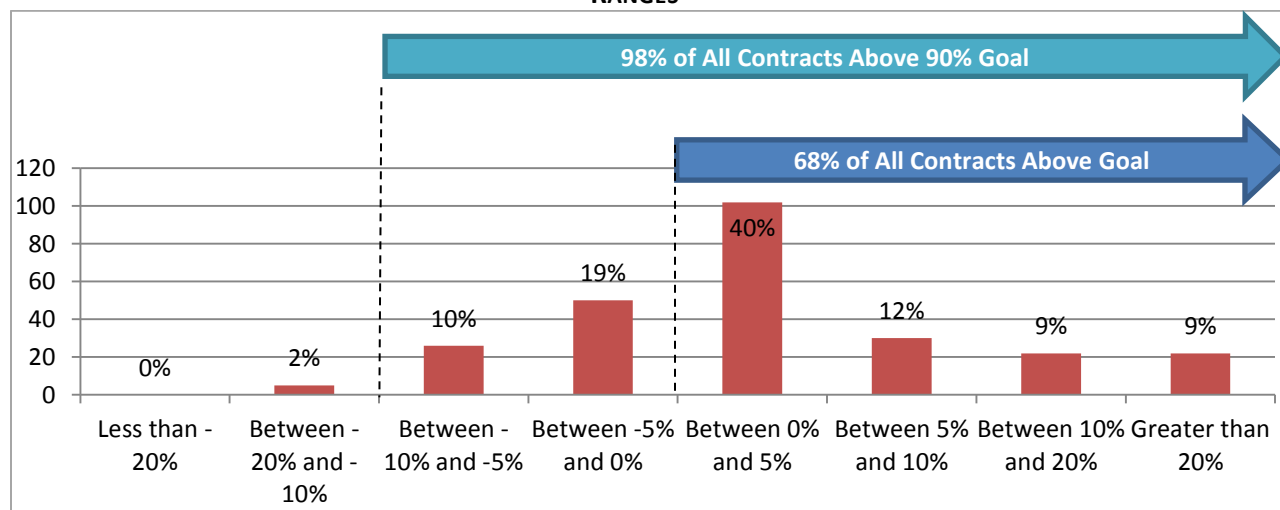
**Out of 257 EOP Projects with Commitments Up to 20 Percent, 68 Percent (176 EOPs) Met or Exceeded Goals** – 98 contracts with goal commitments of up to 20 percent (252 contracts) met at least 90 percent of the EOP goal (Figure 4.1B).

**FIGURE 4.1A – DOLLAR VALUE OF CONTRACTS WITH COMMITMENTS UP TO 20 PERCENT IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 4.1B – NUMBER OF CONTRACTS WITH COMMITMENTS UP TO 20 PERCENT IN FY 2018, BY VARIANCE RANGES**

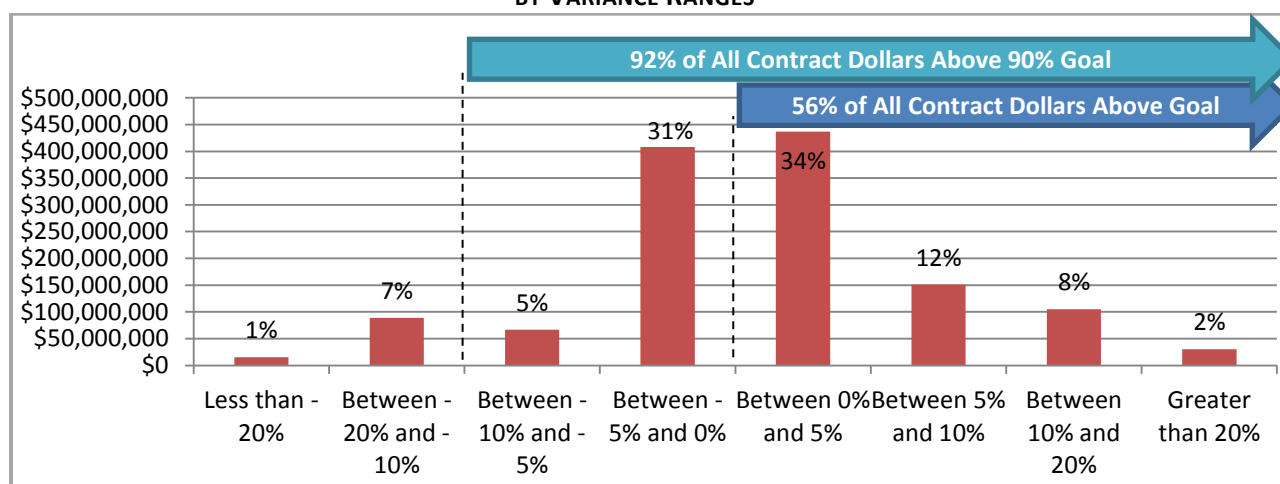


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 2. Fifty-six Percent of EOP Projects with Commitments Between 20 and 25 Percent Met or Exceeded Goals** – By dollar amount, the majority of projects (92 percent) with goal commitments between 20 and 25 percent met at least 90 percent of the EOP goal (Figure 4.2A).

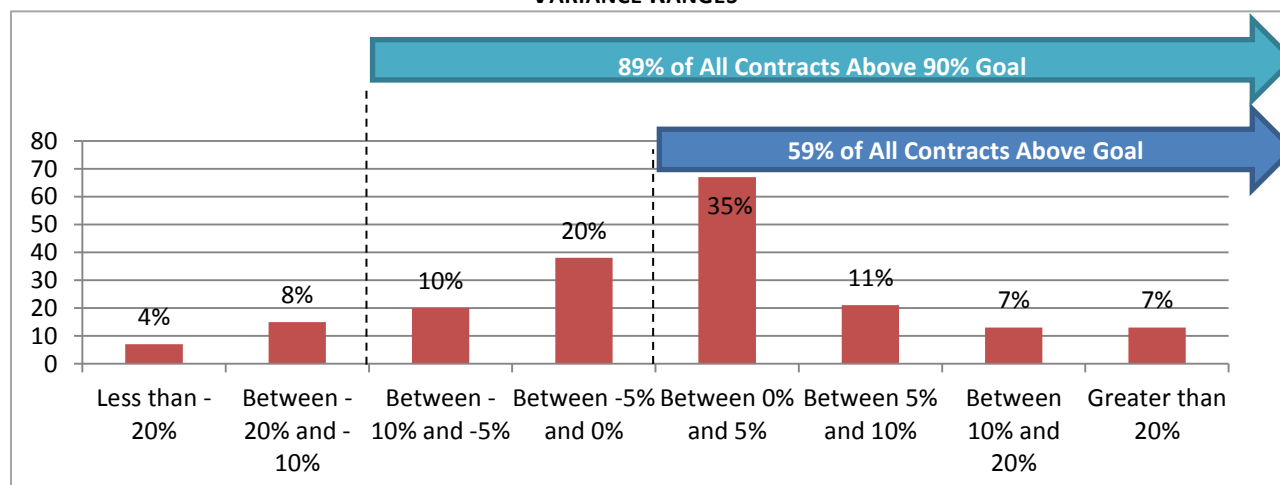
**Out of 194 EOP Projects with Commitments Between 20 and 25 Percent, 59 percent (114 EOPs) Met or Exceeded Goals** – 89 percent of contracts (172 contracts) with goal commitments between 20 and 25 percent met at least 90 percent of the EOP goal (Figure 4.2B).

**FIGURE 4.2A – DOLLAR VALUE OF CONTRACTS WITH COMMITMENTS BETWEEN 20 AND 25 PERCENT IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 4.2B – NUMBER OF CONTRACTS WITH COMMITMENTS BETWEEN 20 AND 25 PERCENT IN FY 2018, BY VARIANCE RANGES**

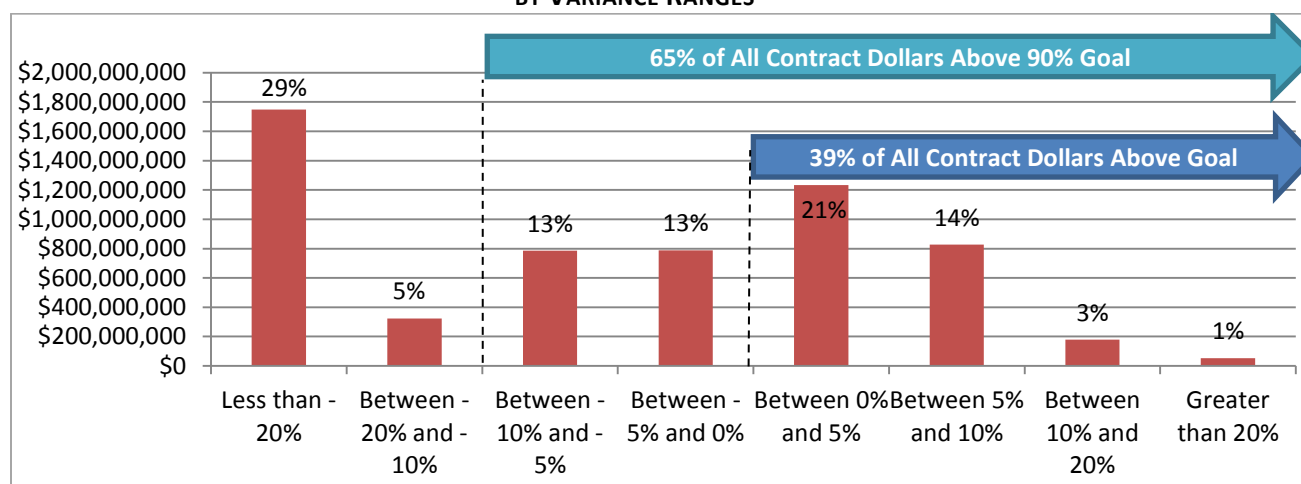


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**3. Thirty-nine Percent of EOP Projects with Commitments Between 25 and 50 Percent Met or Exceeded Goals** – By dollar amount, the majority of projects with goal commitments between 25 and 50 percent (65 percent) met at least 90 percent of the EOP goal (Figure 4.3A).

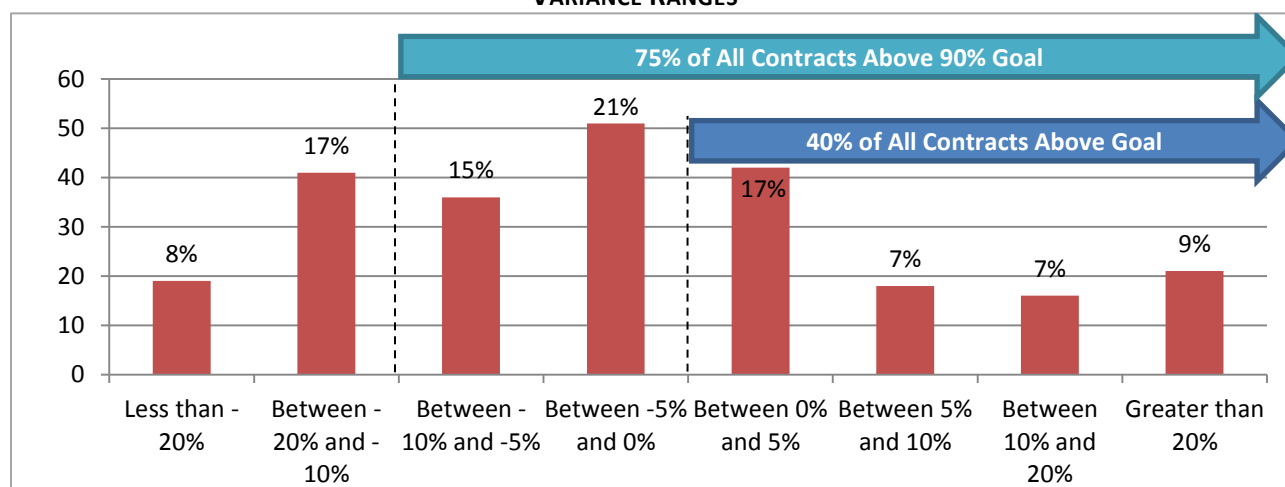
**Out of 244 EOP Projects with Commitments Between 25 and 50 Percent, 40 Percent (97 EOPs) Met or Exceeded Goals** – Three-quarters of the contracts (184 contracts or 75 percent) with goal commitments between 25 and 50 percent met at least 90 percent of the EOP goal (Figure 4.3B).

**FIGURE 4.3A – DOLLAR VALUE OF CONTRACTS WITH COMMITMENTS BETWEEN 25 AND 50 PERCENT IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 4.3B – NUMBER OF CONTRACTS WITH COMMITMENTS BETWEEN 25 AND 50 PERCENT IN FY 2018, BY VARIANCE RANGES**



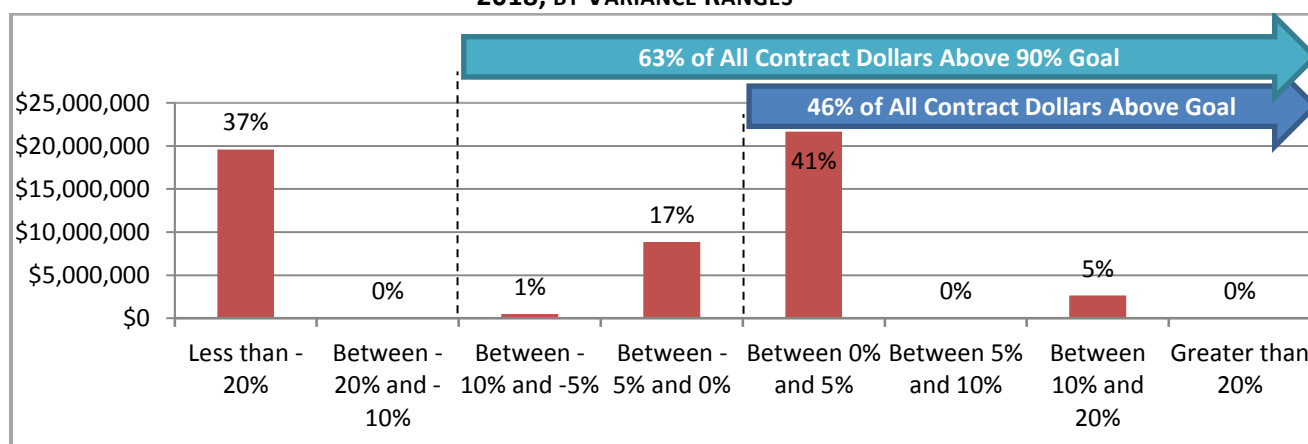
Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**4. Forty-six Percent of EOP Projects with Commitments between 50 and 100 Percent Met or Exceeded Goals** – By dollar amount, 63 percent of projects with goal commitments between 50 and 100 percent met at least 90 percent of the EOP goal (Figure 4.4A).

**Out of 43 EOP with Commitments Between 50 and 100 Percent, 72 Percent (31 EOPs) Met or Exceeded Goals** – By number of contracts, 81 percent (35 EOPs) of contracts with commitments of 50 and 100 percent met at least 90 percent of the EOP goal (Figure 4.4B).

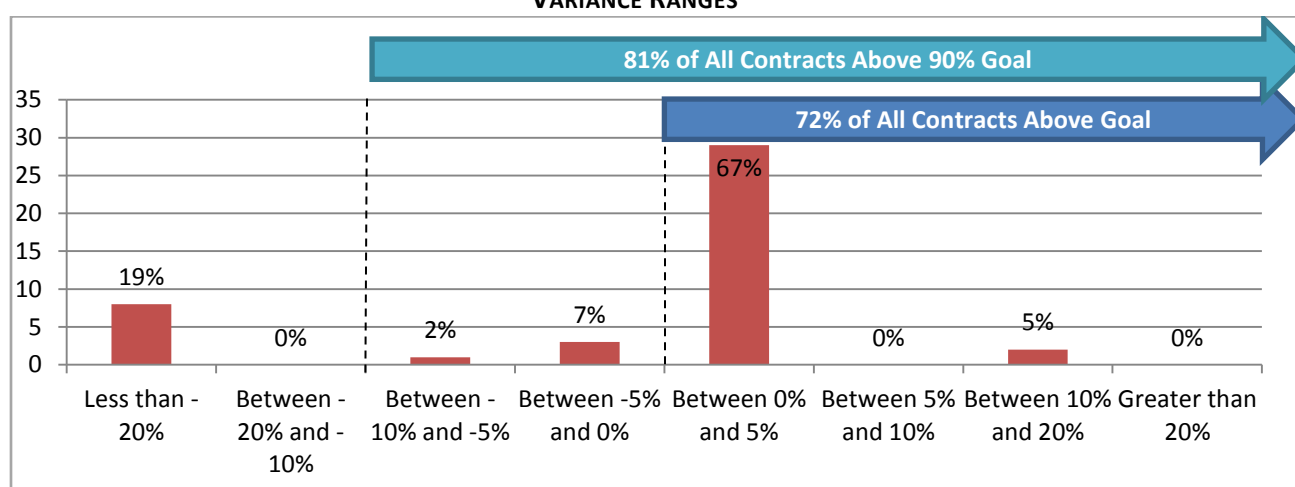
*Twenty-five of the 43 EOPs that met the goal had an EOP commitment of 100 percent.*

**FIGURE 4.4A – DOLLAR VALUE OF CONTRACTS WITH COMMITMENTS BETWEEN 50 AND 100 PERCENT IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 4.4B – NUMBER OF CONTRACTS WITH COMMITMENTS BETWEEN 50 AND 100 PERCENT IN FY 2018, BY VARIANCE RANGES**



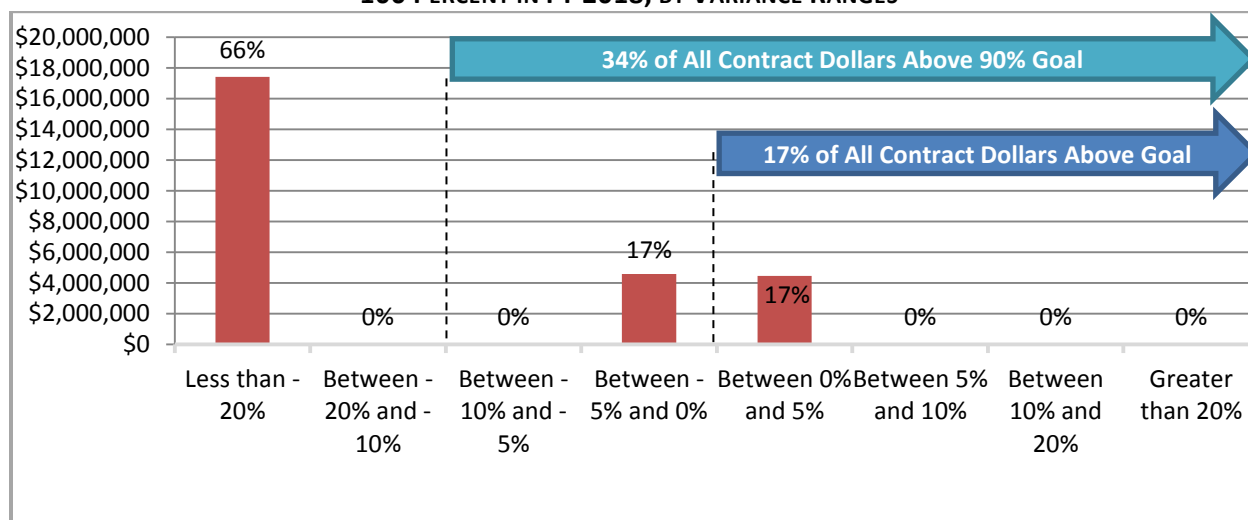
Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

To understand better the composition of these contracts with commitment levels above 50 percent, it is necessary to differentiate the contracts primed by M/W/DSBEs and those not primed by M/W/DSBEs. Contracts primed by M/W/DSBEs can more easily reach or exceed their goals. It is worth noting that 13 of the 43 contracts with commitment levels above 50 percent were not primed by an M/W/DSBE.

**5. Seventeen Percent of Non-M/W/DSBE Prime EOP Projects with Commitments Between 50 and 100 Percent Met or Exceeded Goals** – By dollar amount, 34 percent of Non-Prime M/W/DSBE projects with goal commitments between 50 and 100 percent met at least 90 percent of the EOP goal (Figure 4.5A).

**Out of 13 Non-M/W/DSBE Prime EOP Projects with Commitments Between 50 and 100 Percent, 46 Percent (6 EOPs) Met or Exceeded Goals** – By number of contracts, 62 percent of contracts by non- M/W/DSBE primes with commitments between 50 and 100 percent met at least 90 percent of the EOP goal (Figure 4.5B).

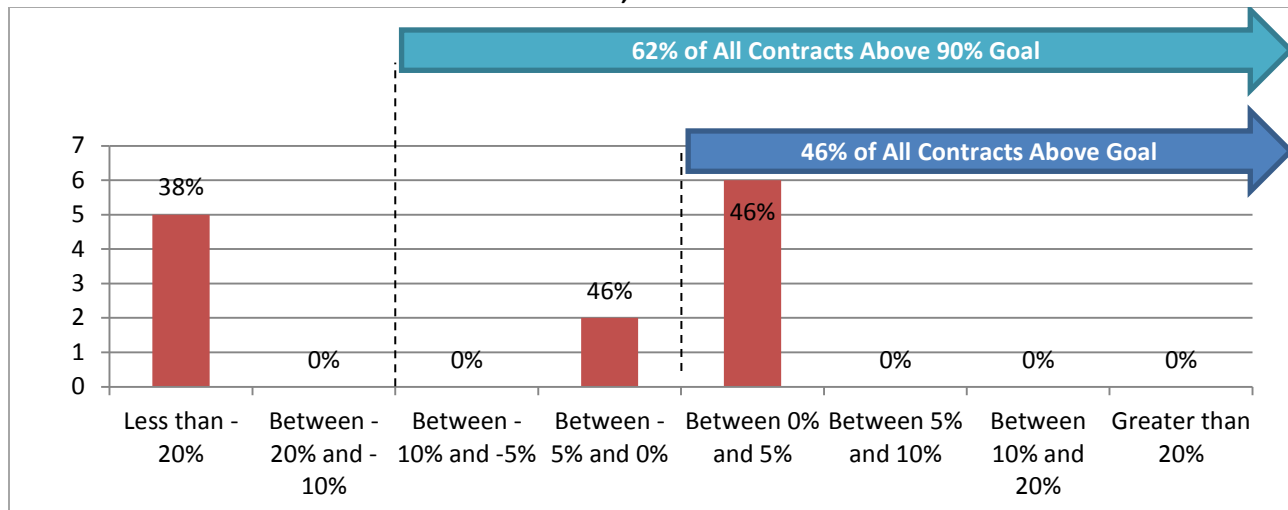
**FIGURE 4.5A – DOLLAR VALUE OF NON-M/W/DSBE PRIME CONTRACTS WITH COMMITMENTS BETWEEN 50 AND 100 PERCENT IN FY 2018, BY VARIANCE RANGES<sup>3</sup>**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

<sup>3</sup> Many EOPs had a goal of 100 percent. Because an EOP cannot exceed that, there were no EOPs in the last three columns of each bar chart (which only capture an EOP if they exceed their goal by over 5 percent).

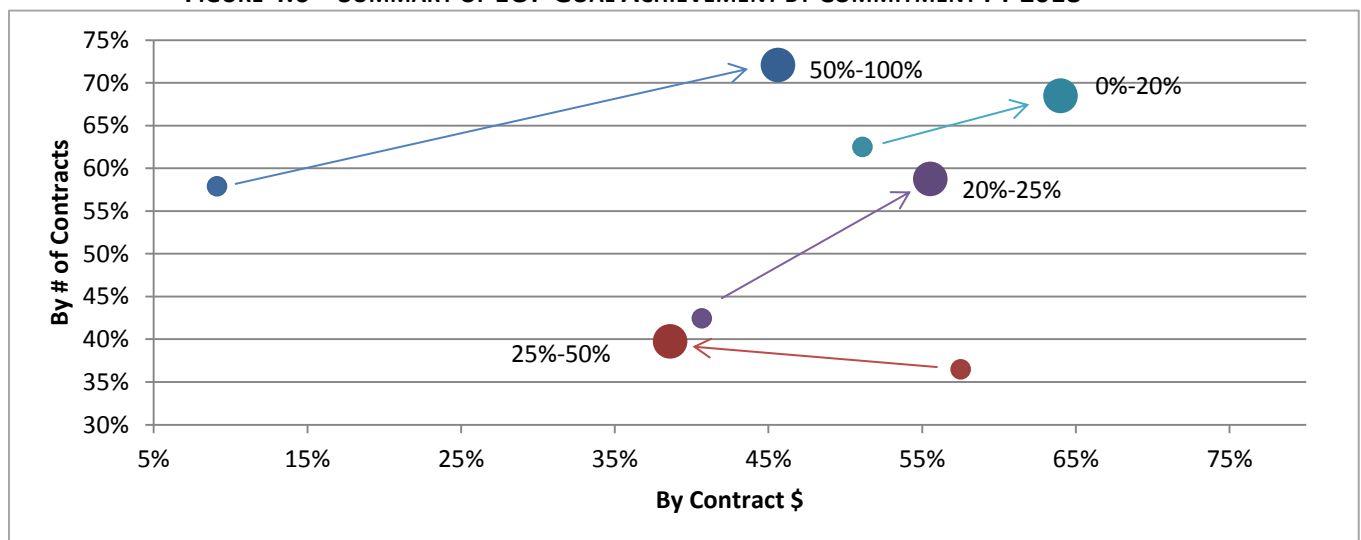
**FIGURE 4.5B – NUMBER OF NON-PRIME M/W/DSBE CONTRACTS WITH COMMITMENTS BETWEEN 50 AND 100 PERCENT IN FY 2018, BY VARIANCE RANGES**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 6. Summary** – Based on contract value, EOPs with commitments of up to 20 percent had the highest success in achieving their EOP goals by contract dollars (64 percent) compared to FY 2017. EOPs with commitments between 50 and 100 percent had the highest success rate by the number of contracts that met or exceeded the EOP goal (72 percent) (Figure 4.6). For detailed EOP data by goal commitment refer to the data tables included in the Appendix of this report.

**FIGURE 4.6 – SUMMARY OF EOP GOAL ACHIEVEMENT BY COMMITMENT FY 2018**



Source: Philadelphia's Office of Economic Opportunity (FY 2018, FY 2019), Econsult Solutions (2018, 2019)



**SUMMARY OF EOP GOAL ACHIEVEMENT BY COMMITMENT FY 2018**

Commitment (# Projects)	By Contract \$		By # Contracts	
	Met Goal	Met 90% of Goal	Met Goal	Met 90% of Goal
0%-20% (257)	64.0%	99.3%	68.5%	98.1%
20%-25% (194)	55.6%	92.0%	58.8%	88.7%
25%-50% (244)	38.6%	65.1%	39.8%	75.4%
50%-100% (43)	45.6%	63.2%	72.1%	81.4%

Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**SUMMARY OF EOP GOAL ACHIEVEMENT BY COMMITMENT FY 2017**

Commitment (# Projects)	By Contract \$	By # Contracts
	Met Goal	Met Goal
0%-20% (112)	51.1%	62.5%
20%-25% (179)	40.7%	42.5%
25%-50% (159)	57.5%	36.5%
50%-100% (19)	9.1%	57.9%

Source: Philadelphia's Office of Economic Opportunity (FY 2017), Econsult Solutions (2016, 2017)

## 5 RESULTS: EOP PROJECTS BY DEPARTMENT AND MARKET SEGMENT

Section 5 analyzes all active and closed Economic Opportunity Plan (EOP) projects by department. In this report, department is defined to include contracts awarded by quasi-public agencies and public private partnerships. EOPs were divided into seven departmental contract categories:

- Aviation (65 projects)
- Public Property (179 projects)
- Streets (57 project)
- Water (288 projects)
- Non-Public Works (0 projects)
- Public Private Partnerships (75 projects)
- Quasi-Public Agencies (74 projects)<sup>4</sup>

Data analyzed in the previous report showed that the Streets Department had the highest success rate in meeting or exceeding EOP goals, both by dollar amount and the number of contracts (100 percent). Through FY 2017, Non Public Works had the lowest EOP success rate by number of contracts and the Water Department had the lowest EOP success rate in goal achievement by dollar amount.

In FY 2018 the findings demonstrate that the Streets Department continues to have the highest success rate based on contract dollar value (73.1 percent) and number of contracts (63.2 percent). Public Private Partnership projects have the lowest EOP success rate by contract dollar value (41.2 percent) and Quasi-Public Agency projects have the lowest achievement by number of contracts (44.6 percent). There were no Non-Public Works EOP projects in FY 2018.

The subsequent analysis reveals highlights and trends for EOP by department results. The charts display the percentage of contracts that have met or exceeded the EOP goal and those

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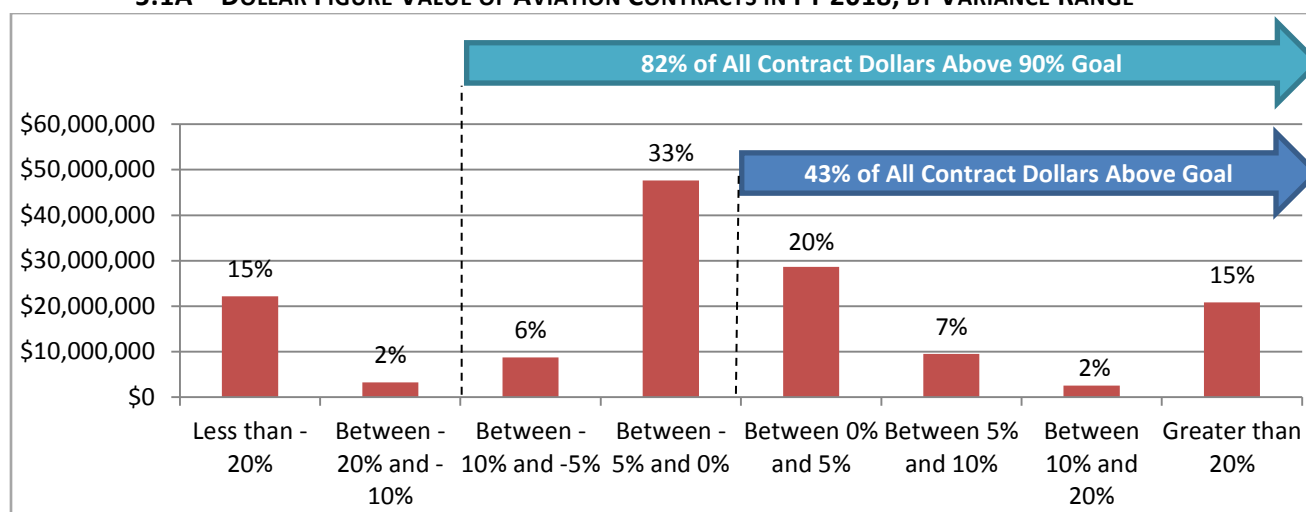
<sup>4</sup> Quasi-public agency figure includes the Office of Housing and Community Development projects and Philadelphia Industrial Development Corporation projects.

that have met or exceeded 90 percent of the goal. The first dotted line on each chart in the report represents EOPs that are within at least 10 percent of achieving the committed contact goal (labeled on the charts are 'between negative 10 percent and zero percent'), meaning that these EOPs met or exceeded 90 percent of the goal. This report targets the 90<sup>th</sup> percentile as a benchmark for the EOP portfolio as a test of the validity of the goal setting process.

- 1. Forty-three Percent of EOP Projects under the Department of Aviation Met or Exceeded Goals** – By contract dollar amount, a high percentage of Aviation PW projects (82 percent) met at least 90 percent of the EOP goal (Figure 5.1A).

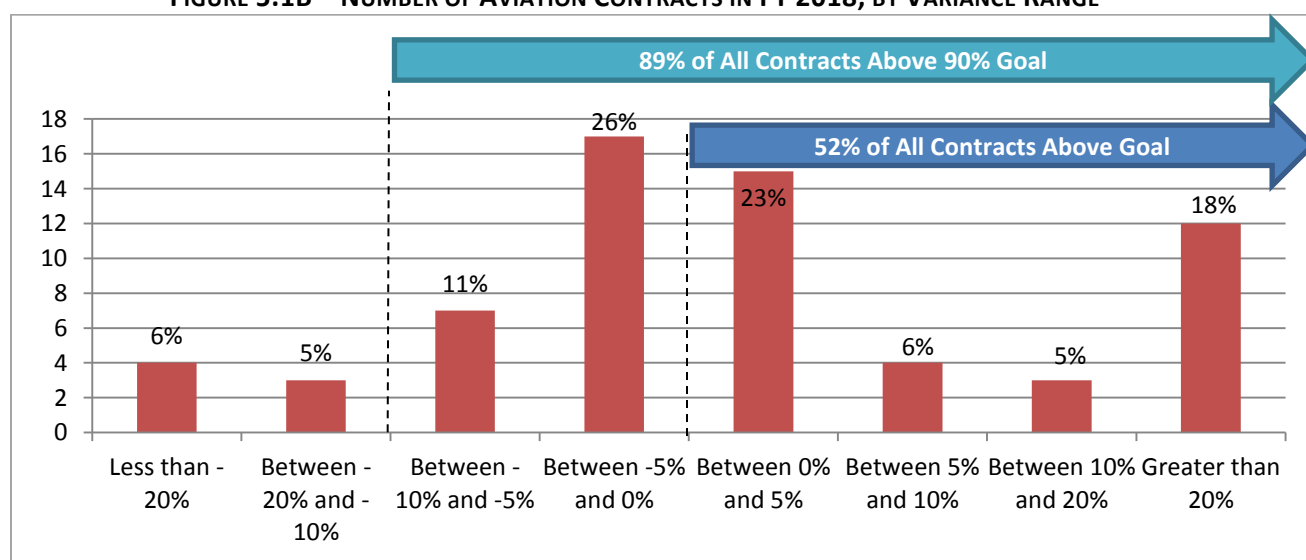
**Out of 65 EOP Projects under the Department of Aviation, 52 Percent (34 EOPs) Met or Exceeded Goals** – Of the Aviation PW contracts, 58 contracts (or 89 percent) met at least 90 percent of the EOP goal (Figure 5.1B).

**5.1A – DOLLAR FIGURE VALUE OF AVIATION CONTRACTS IN FY 2018, BY VARIANCE RANGE**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 5.1B – NUMBER OF AVIATION CONTRACTS IN FY 2018, BY VARIANCE RANGE**

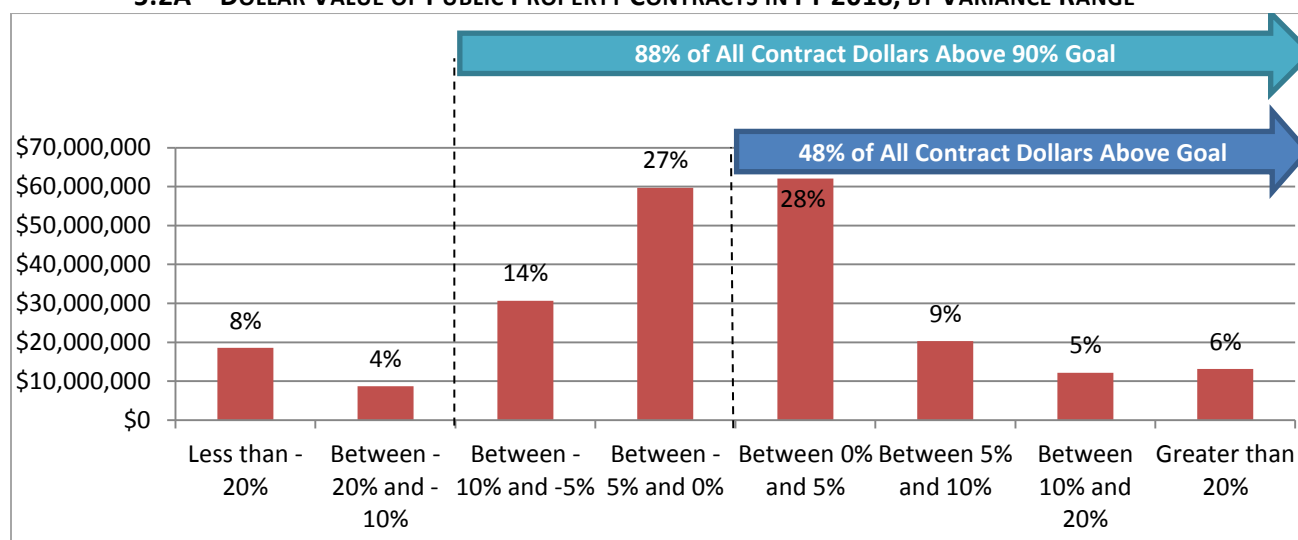


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 2. Forty-eight Percent of EOP Projects under the Department of Public Property Met or Exceeded Goals** – By contract dollar amount, the majority of Public Property PW projects (88 percent) met at least 90 percent of the EOP goal (Figure 5.2A).

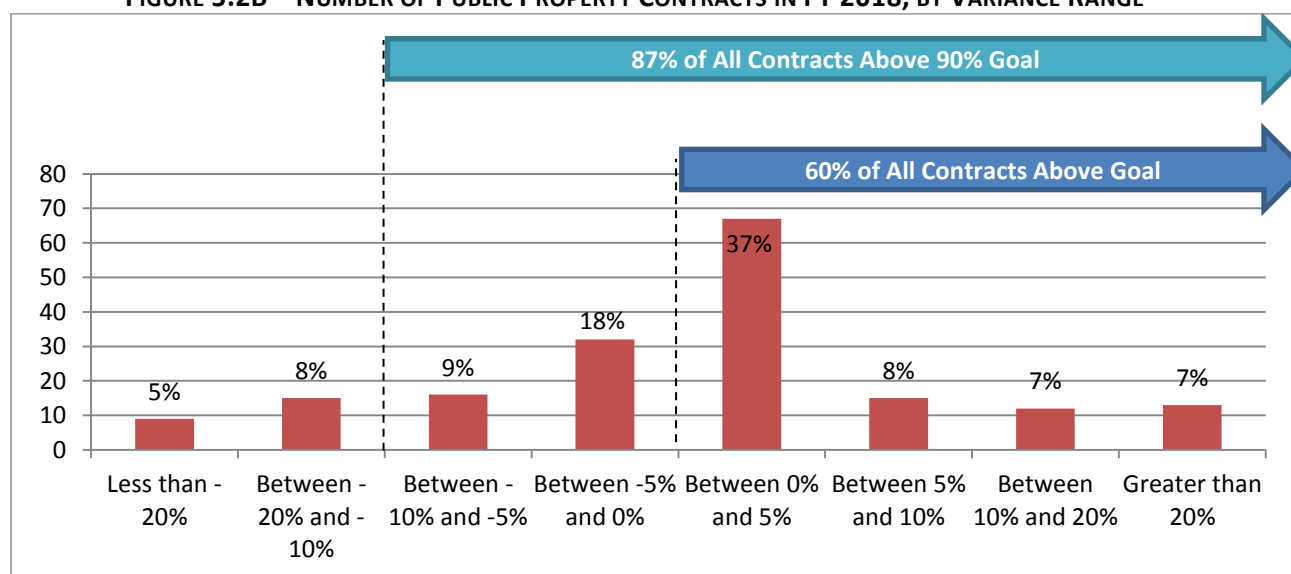
**Out of 179 EOP Projects under the Department of Public Property, 60 Percent (107 EOPs) Met or Exceeded Goals** – The majority of Public Property PW contracts (155 contracts or 87 percent) met at least 90 percent of the EOP goal (Figure 5.2B).

**5.2A – DOLLAR VALUE OF PUBLIC PROPERTY CONTRACTS IN FY 2018, BY VARIANCE RANGE**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 5.2B – NUMBER OF PUBLIC PROPERTY CONTRACTS IN FY 2018, BY VARIANCE RANGE**

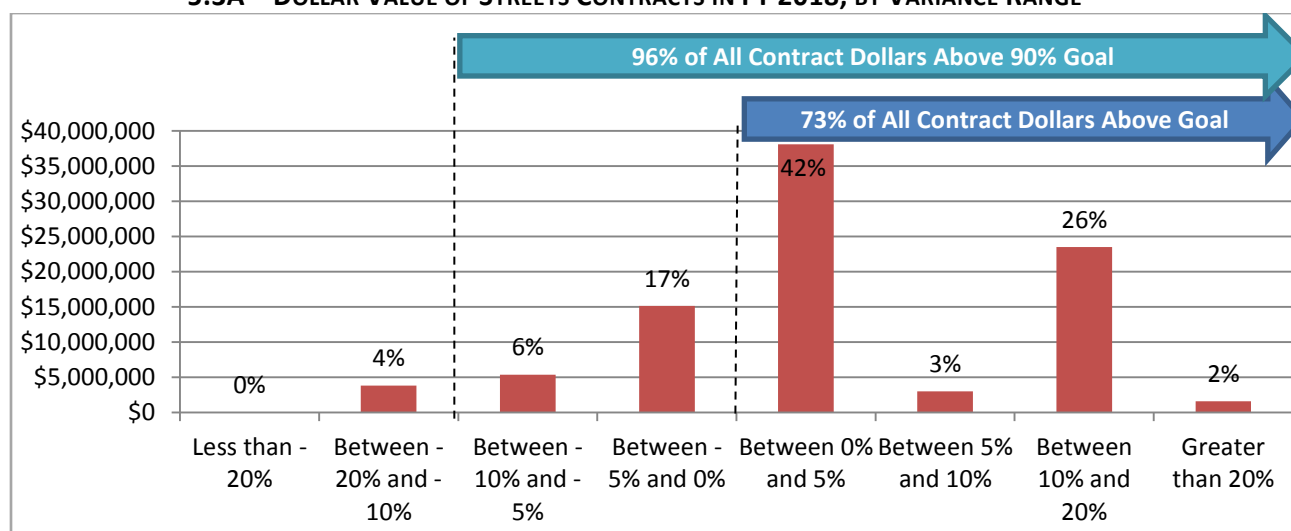


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 3. Seventy-three Percent of EOP Projects under the Department of Streets Met or Exceeded Goals** – By contract dollar amount 96% met at least 90 percent of the EOP goal (Figure 5.3A).

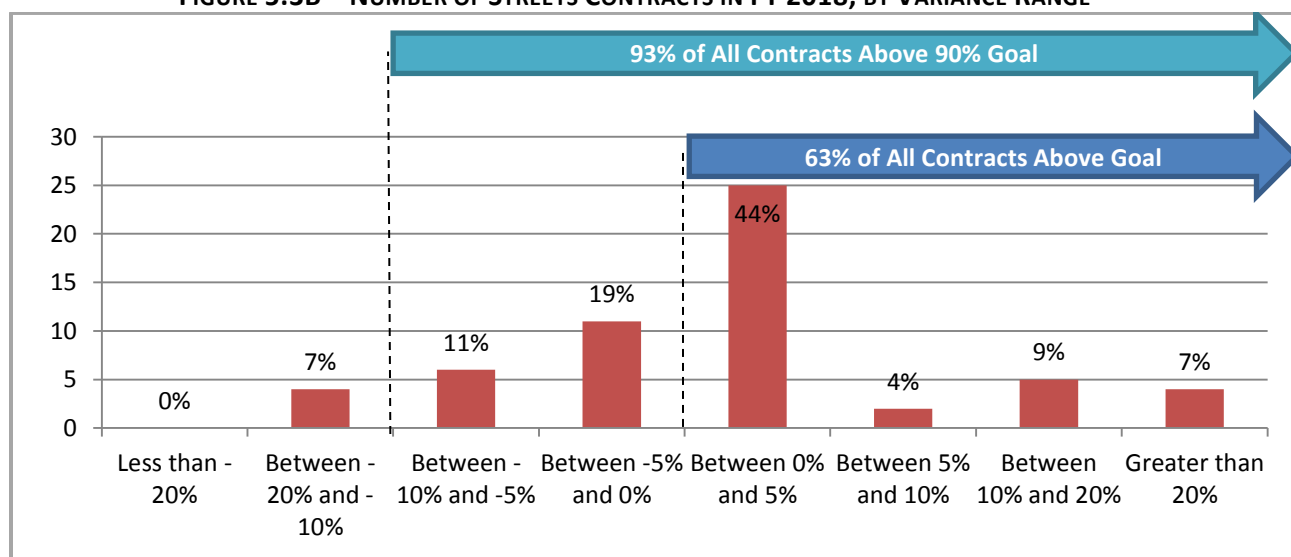
**Out of 57 EOP Project under the Department of Streets, 63 Percent (36 EOP) Met or Exceeded Goals** – The Streets PW projects (53 contracts or 93 percent) met at least 90 percent of the EOP goal (Figure 5.3B).

**5.3A – DOLLAR VALUE OF STREETS CONTRACTS IN FY 2018, BY VARIANCE RANGE**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 5.3B – NUMBER OF STREETS CONTRACTS IN FY 2018, BY VARIANCE RANGE**

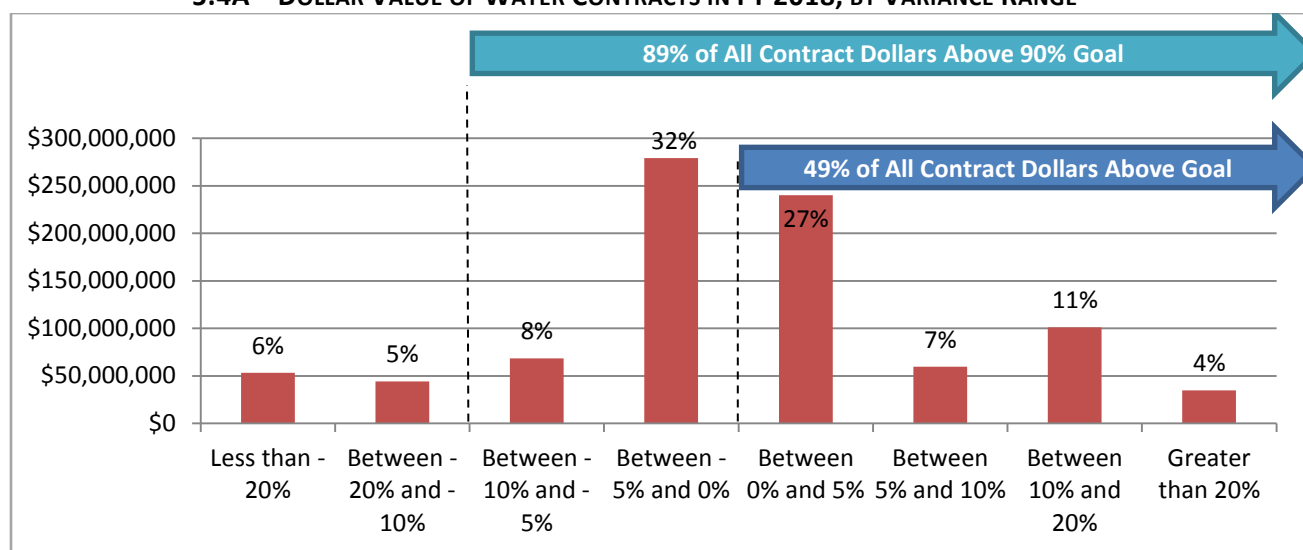


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 4. Forty-nine Percent of EOP Projects under the Water Department Met or Exceeded Goals** – By contract dollar amount, the majority of Water Department PW projects (89 percent) met at least 90 percent of the EOP goal (Figure 5.4A).

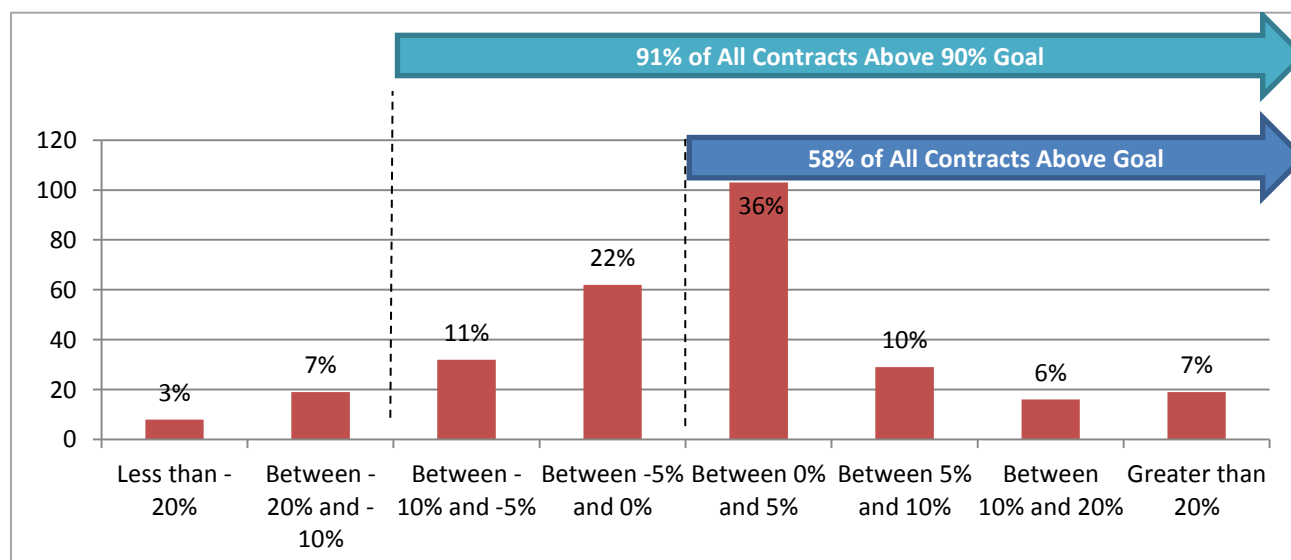
**Out of 288 EOP Projects under the Water Department, 58 Percent (167 EOPs) Met or Exceeded Goals** – The majority of Water Department PW projects (261 contracts or 91 percent) met at least 90 percent of the EOP goal (Figure 5.4B).

**5.4A – DOLLAR VALUE OF WATER CONTRACTS IN FY 2018, BY VARIANCE RANGE**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 5.4B – NUMBER OF WATER CONTRACTS IN FY 2018, BY VARIANCE RANGE**

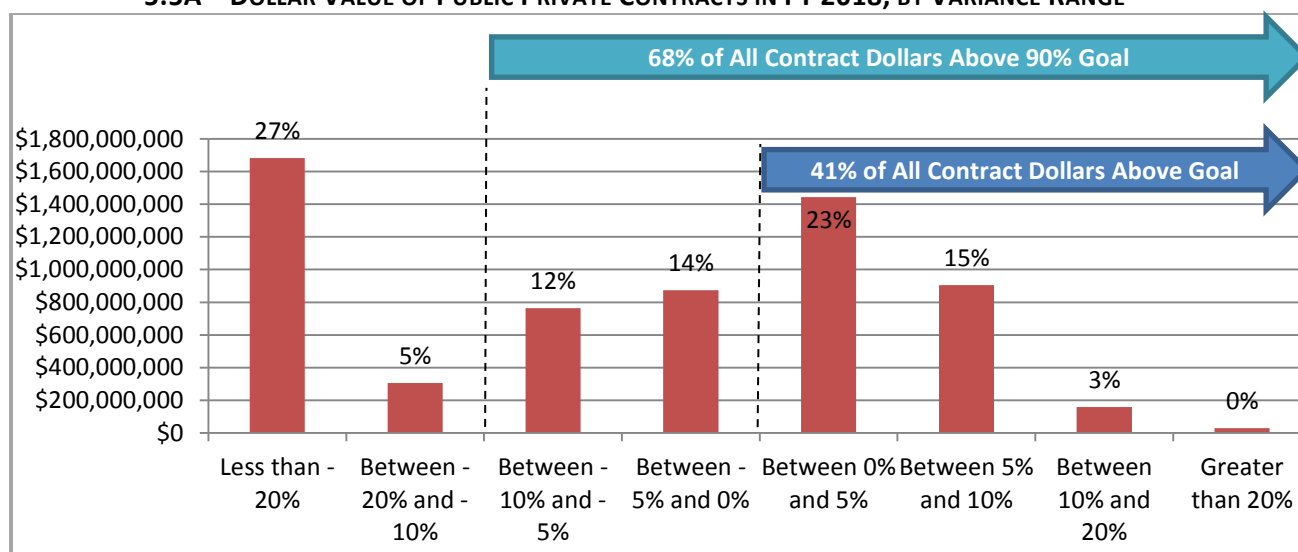


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

- 5. Forty-one Percent of Public Private EOPs Met or Exceeded Goals** – By dollar amount, the majority of Public Private projects (68 percent) met at least 90 percent of the EOP goal (Figure 5.5A).

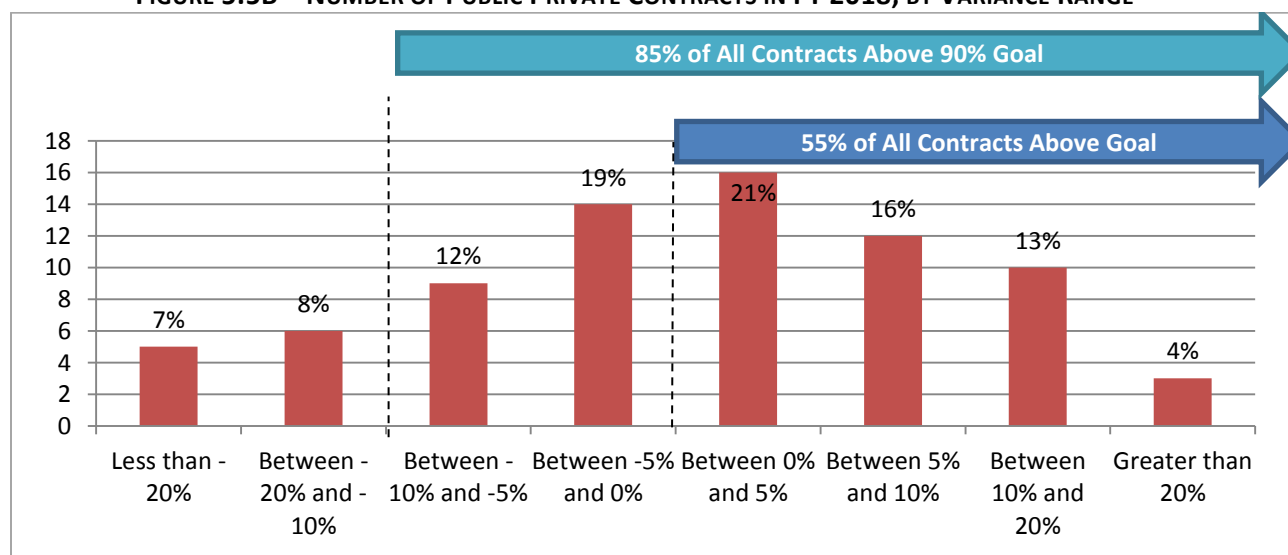
**Out of 75 Public Private EOP Projects, 55 Percent (41 EOPs) Met or Exceeded Goals** – The majority of Public Private contracts (64 contracts or 85 percent) met at least 90 percent of the EOP goal (Figure 5.5B).

**5.5A – DOLLAR VALUE OF PUBLIC PRIVATE CONTRACTS IN FY 2018, BY VARIANCE RANGE**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 5.5B – NUMBER OF PUBLIC PRIVATE CONTRACTS IN FY 2018, BY VARIANCE RANGE**



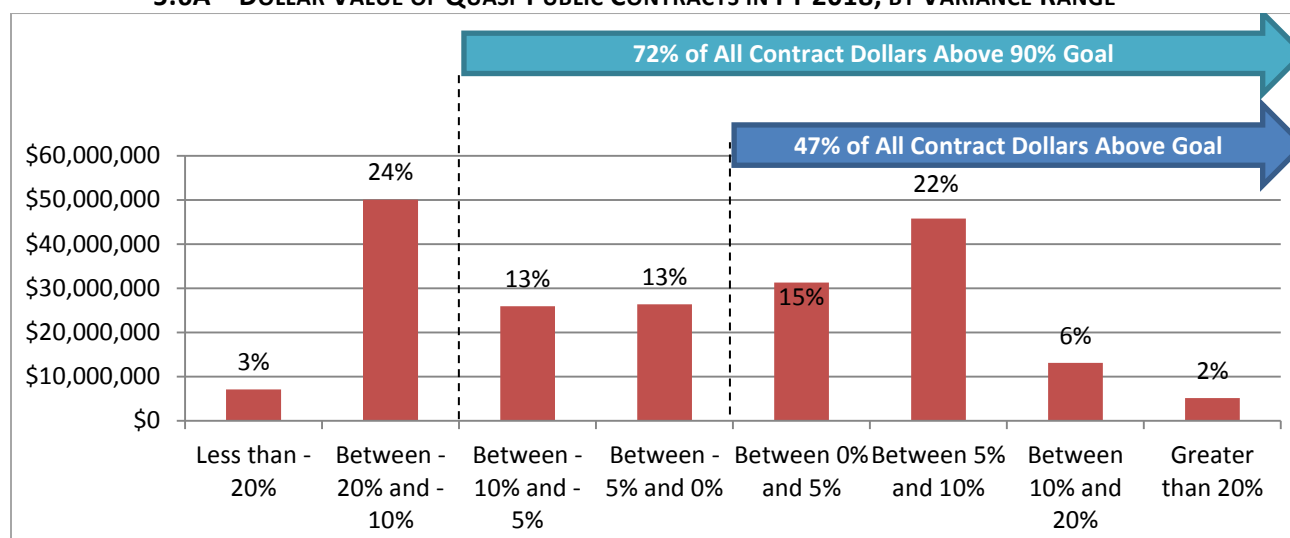
Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)



- 6. Forty-seven Percent of Quasi-Public Agency EOPs Met or Exceeded Goals – By dollar amount, the majority of Quasi-Public projects (72 percent) met at least 90 percent of the EOP goal (Figure 5.6A).**

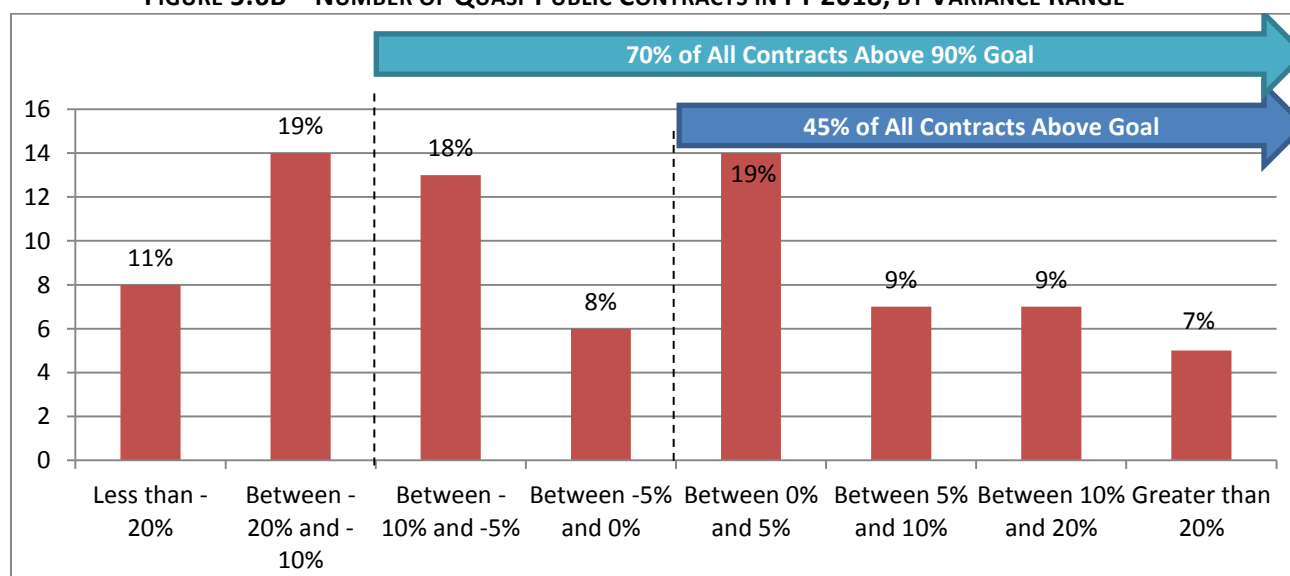
**Out of 74 Quasi-Public Agency EOP Projects, 45 Percent (33 EOPs) Met or Exceeded Goals – The majority of Quasi-Public contracts (52 contracts or 70 percent) met at least 90 percent of the EOP goal (Figure 5.6B).**

**5.6A – DOLLAR VALUE OF QUASI-PUBLIC CONTRACTS IN FY 2018, BY VARIANCE RANGE**



Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**FIGURE 5.6B – NUMBER OF QUASI-PUBLIC CONTRACTS IN FY 2018, BY VARIANCE RANGE**

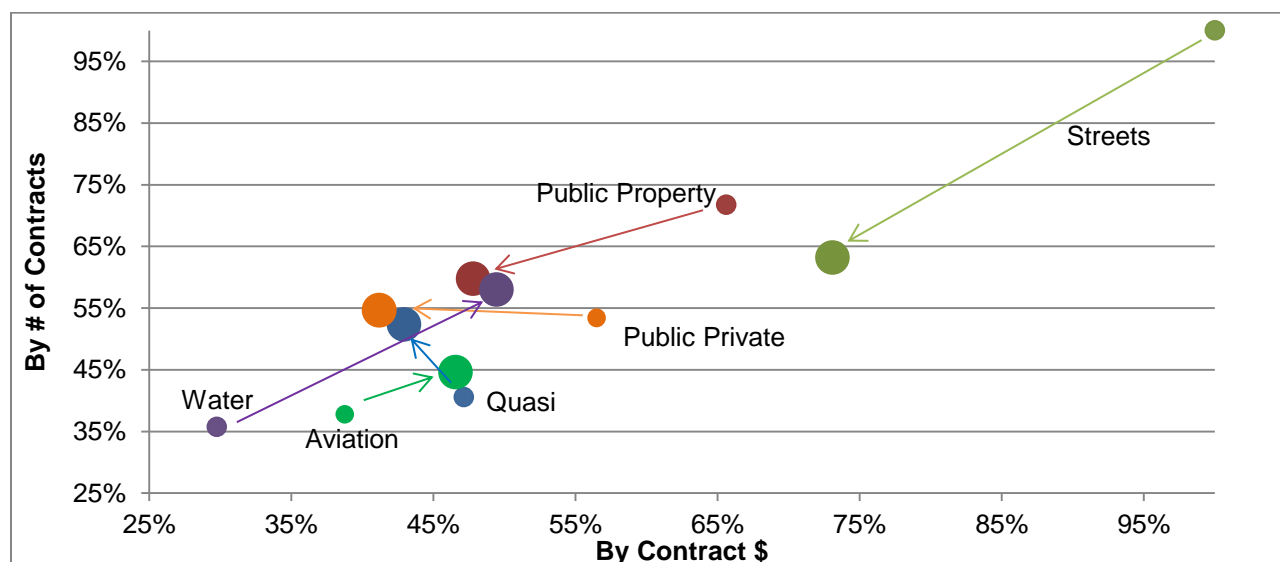


Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

7. **Summary** – Based on the dollar value of contracts, the Streets Department had the highest achievement at 73.1 percent and Public Private projects had the lowest EOP achievement by dollar value of contracts at 41.2 percent. Based on the number of contracts, Streets had the highest success rate in EOP goal achievement at 63.2 percent, while Quasi-Public EOPs had the lowest success rate at 44.6 percent (Figure 5.7). The Water Department has the second highest achievement for a department by contract dollars at 49.3 percent and Public Property has the second highest achievement by number of contracts at 60 percent, respectively, exceeding the departmental goal of 32 percent. Aviation had a goal of 35 percent in FY 2018 and achieved 47 percent.<sup>5</sup>

Figure 5.7 shows the status of EOPs by Department from the previous 2017 reporting period (represented by smaller dots) to the 2018 reporting period which is the focus of this study (represented by larger dots). The Water Department and Quasi-Public Agencies had higher achievement in FY 2018 compared to FY 2017. In terms of achieving at least 90 percent of the EOP goal by dollar value and number of contracts, all departments reached at least 67 percent achievement.

**FIGURE 5.7 – SUMMARY OF EOP GOAL ACHIEVEMENT BY DEPARTMENT FY 2018**



Source: Philadelphia's Office of Economic Opportunity (FY 2018, FY 2019), Econsult Solutions (2018, 2019)

<sup>5</sup> Department of Commerce, Office of Economic Opportunity Annual Report – Fiscal Year 2018.

**SUMMARY OF EOP GOAL ACHIEVEMENT BY DEPARTMENT FY 2018**

Dept/Market	By Contract \$		By # Contracts	
	Met Goal	Met 90% of Goal	Met Goal	Met 90% of Goal
Aviation (65)	42.9%	82.3%	52.3%	89.2%
Public Property (179)	47.8%	87.9%	59.8%	86.6%
Streets (57)	73.1%	95.8%	63.2%	93.0%
Water (288)	49.4%	88.9%	58.0%	90.6%
Non-Public Works (0)	-	-	-	-
Public Private (75)	41.2%	67.7%	54.7%	85.3%
Quasi (74)	46.6%	72.1%	44.6%	70.3%

Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2018, 2019)

**SUMMARY OF EOP GOAL ACHIEVEMENT BY DEPARTMENT FY 2017**

Dept/Market	By Contract \$	By # Contracts
	Met Goal	Met Goal
Aviation (37)	47.1%	40.5%
Public Property (92)	65.6%	71.7%
Streets (1)	100.0%	100.0%
Water (151)	29.7%	35.8%
Non-Public Works (10)	30.8%	10.0%
Public Private (73)	56.5%	53.4%
Quasi (106)	38.8%	37.7%

Source: Philadelphia's Office of Economic Opportunity (FY 2017), Econsult Solutions (2016, 2017)

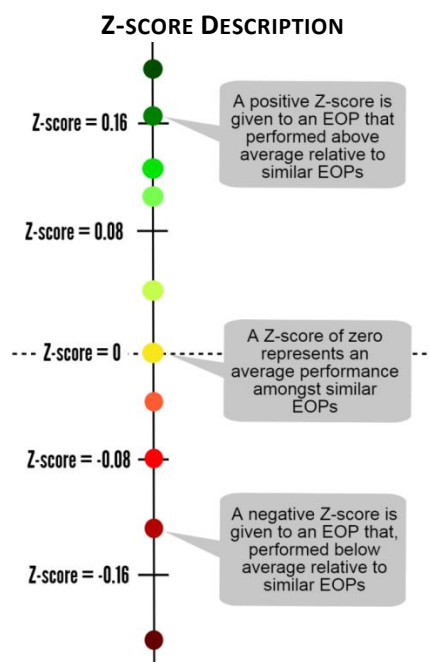
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## 6 RESULTS: RANKING OF EOPs AND CONTRACTORS

Section 6 analyzes how individual EOPs and contractors rank by Economic Opportunity Plan (EOP) goal achievement. In order to analyze achievement, a Z-score was used to determine Prime Contractor ranking. Detailed data regarding the methodology is included in the Appendix and the complete ranking results are included in Table A.3 of the Appendix.

The Z-score results reveal how goal setting and the achievement toward goals are connected. The calculated Z-scores are weighted uniquely for each EOP to account for their varying characteristics, including Bid Amount, Commitment Level, Status, and Department. The Z-score therefore represents an EOP's goal achievement relative to the average amongst similar EOPs (see Z-Score Description below).

It is important to note that this analysis, primarily focused on variance, does not judge whether the initial goal that was set was realistic or not. There is no way of deciphering if a goal of 30 percent and actual of 25 percent is bad because they fell short of the goal or good because the goal was too ambitious and 25 percent is actually impressive. Or, conversely, we have no way of determining if a goal of 20 percent and actual of 25 percent is good because they achieved the goal or bad because the goal was too conservative in the first place.



The top ten EOP project bids out of 738 EOPs from FY 2017 to FY 2018, combined, total nearly two billion dollars. Eight of the top ten EOPs are closed projects and two are active projects. The majority of the top ranking EOP projects, nine out of the top ten, are public private ventures (see Table 6.1).

**TABLE 6.1 TOP TEN EOPS RANKED BY Z-SCORE**

Rank	Contractor / Project name	Status	Depart	Bid Amount	Commit %	Actual %	Variance	% of Goal <sup>6</sup>	Z-score
1	CHOP BUERGER CENTER	Closed	PubPriv	\$337,800,000	35.0%	44.2%	9.2%	126.3%	0.0969
2	COMCAST TOWER TWO	Closed	PubPriv	\$895,220,000	32.0%	35.4%	3.4%	110.6%	0.0849
3	BARNES FOUNDATION	Active	PubPriv	\$150,000,000	30.0%	36.8%	6.8%	122.7%	0.0312
4	LINCOLN FINANCIAL FIELD	Closed	PubPriv	\$49,150,000	28.0%	46.3%	18.3%	165.4%	0.0289
5	MITCHELL & HILARIE MORGAN HALL	Closed	PubPriv	\$154,700,000	35.0%	41.0%	6.0%	117.1%	0.0281
6	MORMON TEMPLE	Closed	PubPriv	\$84,900,000	25.0%	33.9%	9.0%	135.8%	0.0236
7	EVO CIRA CENTER SOUTH	Closed	PubPriv	\$90,210,000	33.0%	41.0%	8.0%	124.2%	0.0223
8	PHILADELPHIA BIOSOLIDS SERVICES	Closed	PubPriv	\$21,750,000	30.2%	60.0%	29.8%	198.6%	0.0210
9	J.P.C. GROUP, INC.	Closed	WATER	\$48,510,000	24.4%	35.8%	11.3%	34.8%	0.0142
10	ST. JOSEPH'S UNIVERSITY	Active	Water	\$25,300,000	35.0%	52.0%	17.0%	148.5%	0.0138
<b>Total</b>				<b>\$1,857,540,000</b>					

Source: Philadelphia's Office of Economic Opportunity (FY 2018), Econsult Solutions (2019)

<sup>6</sup> Refers to the percentage of goal achieved (% of Goal = Actual dollar amount divided by committed dollar amount).

Prime contractors with **nine or more** EOPs were also assigned a grade based on the Z-score. There are 20 prime contractors that had at least nine EOPs that were active or closed with reported data. The top five performing prime contractors were assigned an “A”. The remaining prime contractors were then divided by Z-score; those with positive Z-scores were assigned a “B” and those with negative Z-scores received a grade of “C” (see Table 6.2). The more positive a prime contractor’s Z-score, the higher the grade it received. The prime contractors who received a “C” all had negative Z-scores, indicating that their performance in reaching their EOP goals was lower than average.

**Top 5: A**  
**Positive Z-score: B**  
**Negative Z-score: C**

**TABLE 6.2 PRIME CONTRACTORS WITH NINE OR MORE EOPs GRADED BY Z-SCORE**

Prime Contractor / Project Name	# of EOPs	Combined Bid Amount	Commit %	Actual %	Variance	% of Goal	FY 2018 Z-score	FY 2018 Grade	FY 2017 Z-score	FY 2017 Grade
MINISCALCO CONSTRUCTION	11	\$13,890,000	17.6%	71.4%	53.8%	391.8%	0.0013	A	0.0006	A
EJ ELECTRIC	9	\$18,360,000	21.9%	29.8%	7.8%	104.7%	0.0006	A	0.0015	A
AP CONSTRUCTION	36	\$114,780,000	26.5%	32.8%	6.4%	105.2%	0.0005	A	0.0005	A
FIVE STAR, INC.	9	\$10,760,000	23.5%	30.6%	7.0%	105.9%	0.0004	A	N/A	N/A
CARR & DUFF, INC.	12	\$9,980,000	22.0%	32.3%	10.3%	71.4%	0.0004	A	0	B
J.P.C. GROUP, INC.	22	\$98,170,000	22.1%	20.0%	-2.1%	54.3%	0.0002	B	-0.0003	C
SERAVALLI, INC.	42	\$78,690,000	22.4%	25.8%	3.4%	104.9%	0.0002	B	0.0004	A
PHILIP PIO CONSTRUCTION CO.	25	\$26,860,000	19.5%	26.9%	7.4%	130.9%	0.0002	B	0.0001	B
PANNULA CONSTRUCTION CO.	14	\$6,460,000	30.2%	28.3%	-1.9%	96.4%	0.0001	B	-0.0001	C
HYDE ELECTRIC GROUP	10	\$4,120,000	16.0%	23.9%	7.8%	127.3%	0.0000	B	0.0001	B
GESSLER CONSTRUCTION	14	\$6,560,000	96.8%	96.3%	-0.5%	90.6%	0.0000	B	N/A	N/A
JAMES J. ANDERSON	18	\$33,970,000	17.5%	18.4%	1.0%	90.7%	0.0000	C	N/A	N/A
PETRONGOLO CONTRACTORS	38	\$70,680,000	21.8%	23.5%	1.7%	94.0%	0.0000	C	-0.0004	C
DONATO SPAVENTA & SONS, INC.	9	\$7,350,000	29.9%	28.9%	-1.0%	95.0%	-0.0001	C	N/A	N/A
MULHERN ELECTRIC CO., INC.	12	\$19,570,000	22.8%	21.9%	-0.9%	99.1%	-0.0001	C	0.0003	B
DOLAN MECHANICAL	9	\$12,110,000	23.5%	20.4%	-3.1%	87.4%	-0.0001	C	0.0001	B
TONY DEPAUL & SON	9	\$12,400,000	15.7%	13.8%	-2.0%	77.4%	-0.0001	C	N/A	N/A
NELLO CONSTRUCTION CO., INC.	27	\$56,060,000	21.9%	19.6%	-2.3%	77.0%	-0.0002	C	-0.0003	C
CARUSONE CONSTRUCTION, INC.	37	\$100,600,000	20.7%	17.3%	-3.4%	64.9%	-0.0005	C	-0.0004	C
DJ KEATING	9	\$222,760,000	36.1%	23.6%	-12.6%	51.0%	-0.0102	C	N/A	N/A

Source: Philadelphia’s Office of Economic Opportunity (FY 2018), Econsult Solutions (2019)

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## APPENDIX

### EOP Ranking Methodology (Z-score)

Various characteristics were assigned to each EOP (active vs. closed, commitment level, EOP size, and department) and a Z-score was calculated. This enabled an analysis which judged how an individual EOP performed in relation to other EOPs like it. In other words, the analysis adjusts for the fact that some characteristics make it easier or harder to achieve success on an EOP. Z-scores are able to factor in these differences in order to compare like and unlike EOPs. The methodology is as follows:

1. Group EOPs by Bid Amount, Commitment Level, Status, and Department
2. Calculate the mean and standard deviation of variance, based on each EOP's Bid Amount, Commitment Level, Status, and Department group
  - a. Bid Amount: <\$500K, \$500K-\$5M, >\$5M
  - b. Commitment Level: 0-20%, 20%-25%, 25%-50%, 50%-100%
  - c. Status: Active, Closed
  - d. Department: Aviation, Public Property, Streets, Water, Non Public, Public Private, Quasi-Public
3. Calculate the Z-score
  - a.  $Z\text{-score} = (\text{variance} - \text{variance\_mean}) / \text{variance\_standard deviation}$
  - b. Calculate the four Z-scores by group for each EOP
  - c. Total Z-score = sum of four Z-scores by group
4. Apply weight to get the final Z-score
  - a.  $\text{BidAmt\_total} = \text{sum}(\text{BidAmt})$

b.  $\text{Weight} = \text{BidAmt} / \text{BidAmt\_total}$

c.  $\text{Z\_final} = \text{Z\_score} \times \text{weight}$

### **EOP Prime Contractor Ranking Methodology**

1. Drop Public Private and Quasi-Public EOPs → No Prime Contractor names
2. For each Prime Contractor, count the number of EOPs based on Status, and Department group
3. Calculate the accumulated Bid Amount, Commitment Amount, Paid Amount, Paid Amount for M/W/DSBEs for each Prime Contractor (sum of all EOPs)
4. Calculate the Commitment Pct, Actual%, Variance, %Goal for each Prime Contractor using the accumulated variables
5. Calculate the Z -score of each Prime Contractor: average of its EOPs' Z-score
6. Prime Contractor Grading based on Z-score
  - a. In the Z-score results, a 0.0 represents the mean of all the results. Contractors and EOPs with the highest Z-scores achieved the best results
  - b. Only prime contractors with nine or more EOPs were selected for grading based on the Z-score
  - c. The top five prime contractors with the highest Z-scores were assigned an A ranking
  - d. The remaining prime contractors with nine or more EOPs were divided by Z-score; positive Z-scores received a B and negative Z-scores received a C.



TABLE A.1 ALL EOPS BY CONTRACT SIZE

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
1	COMCAST TOWER TWO	ACTIVE	PubPriv	\$895,220,000	\$286,470,000	\$895,220,000	\$316,730,000	32.0%	35.4%	3.4%	110.6%	0.0849
2	PENN MEDICINE NEW PATIENT PAVILION	ACTIVE	PubPriv	\$784,340,000	\$274,520,000	\$784,340,000	\$52,800,000	35.0%	6.7%	-28.3%	19.2%	-0.7068
3	VERIZON	ACTIVE	PubPriv	\$672,370,000	\$201,710,000	\$672,370,000	\$36,860,000	30.0%	5.5%	-24.5%	18.3%	-0.5265
4	FMC TOWER	CLOSED	PubPriv	\$372,970,000	\$123,080,000	\$372,970,000	\$104,020,000	33.0%	27.9%	-5.1%	84.5%	-0.0685
5	CHOP BUERGER CENTER	CLOSED	PubPriv	\$337,800,000	\$118,230,000	\$337,800,000	\$149,270,000	35.0%	44.2%	9.2%	126.3%	0.0969
6	SMILOW TRANSLATIONAL CENTER (TRC)	CLOSED	PubPriv	\$243,930,000	\$60,980,000	\$243,930,000	\$50,490,000	25.0%	20.7%	-4.3%	82.8%	-0.0439
7	ART MUSEUM CORE PROJECT	ACTIVE	PubPriv	\$200,000,000	\$60,000,000	\$200,000,000	\$4,140,000	30.0%	2.1%	-27.9%	6.9%	-0.1781
8	MITCHELL & HILARIE MORGAN HALL	CLOSED	PubPriv	\$154,700,000	\$54,150,000	\$154,700,000	\$63,430,000	35.0%	41.0%	6.0%	117.1%	0.0281
9	BARNES FOUNDATION	CLOSED	PubPriv	\$150,000,000	\$45,000,000	\$150,000,000	\$55,200,000	30.0%	36.8%	6.8%	122.7%	0.0312
10	SOUTH PAVILION EXPANSION	ACTIVE	PubPriv	\$136,890,000	\$34,220,000	\$136,890,000	\$37,260,000	25.0%	27.2%	2.2%	108.9%	0.0063
11	EAST MARKET ST.	ACTIVE	PubPriv	\$120,000,000	\$36,000,000	\$120,000,000	\$18,000,000	30.0%	15.0%	-15.0%	50.0%	-0.0580
12	LINCOLN SQUARE	CLOSED	PubPriv	\$100,120,000	\$30,040,000	\$100,120,000	\$29,740,000	30.0%	29.7%	-0.3%	99.0%	-0.0025
13	FASHION OUTLETS OF PHILADELPHIA	ACTIVE	PubPriv	\$100,000,000	\$30,000,000	\$100,000,000	\$21,900,000	30.0%	21.9%	-8.1%	73.0%	-0.0266
14	CHESTNUT STREET HOUSING	CLOSED	PubPriv	\$97,600,000	\$29,280,000	\$97,600,000	\$23,420,000	30.0%	24.0%	-6.0%	80.0%	-0.0208
15	UNIVERSITY SCIENCE BUILDING (SERC)	CLOSED	PubPriv	\$91,600,000	\$32,060,000	\$91,600,000	\$30,480,000	35.0%	33.3%	-1.7%	95.1%	-0.0066
16	EVO CIRA CENTER SOUTH	CLOSED	PubPriv	\$90,210,000	\$29,770,000	\$90,210,000	\$36,980,000	33.0%	41.0%	8.0%	124.2%	0.0223
17	RODIN SQUARE PROJECT	CLOSED	PubPriv	\$89,320,000	\$22,330,000	\$89,320,000	\$23,220,000	25.0%	26.0%	1.0%	104.0%	0.0015
18	LANCASTER AVE (34TH & LANCASTER)	CLOSED	PubPriv	\$86,700,000	\$23,410,000	\$86,700,000	\$24,280,000	27.0%	28.0%	1.0%	103.7%	0.0015
19	NEW COLLEGE HOUSE	ACTIVE	PubPriv	\$85,260,000	\$21,320,000	\$85,260,000	\$9,540,000	25.0%	11.2%	-13.8%	44.7%	-0.0381
20	MORMON TEMPLE	CLOSED	PubPriv	\$84,900,000	\$21,220,000	\$84,900,000	\$28,820,000	25.0%	33.9%	9.0%	135.8%	0.0236
21	1601 VINE TOWER AND MEETING HOUSE	closed	PubPriv	\$83,480,000	\$20,870,000	\$83,480,000	\$17,140,000	25.0%	20.5%	-4.5%	82.1%	
22	DJ KEATING	ACTIVE	WATER	\$75,530,000	\$19,970,000	\$66,590,000	\$16,010,000	26.4%	24.0%	-2.4%	80.2%	-0.0071
23	DREXEL LEBOW BUSINESS SCHOOL	CLOSED	PubPriv	\$70,300,000	\$21,090,000	\$70,300,000	\$18,980,000	30.0%	27.0%	-3.0%	90.0%	-0.0080

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24	PPMC ADVANCED CARE HOSPITAL PAVILION	ACTIVE	PubPriv	\$68,630,000	\$17,160,000	\$68,630,000	\$16,190,000	25.0%	23.6%	-1.4%	94.3%	-0.0038
25	PCAM SOUTH TOWER	ACTIVE	PubPriv	\$65,260,000	\$16,320,000	\$65,260,000	\$14,580,000	25.0%	22.3%	-2.7%	89.3%	-0.0062
26	SUGARHOUSE CASINO	CLOSED	PubPriv	\$60,000,000	\$21,000,000	\$60,000,000	\$15,600,000	35.0%	26.0%	-9.0%	74.3%	-0.0187
27	THE MUSEUM OF THE AMERICAN REVOLUTION	CLOSED	PubPriv	\$50,500,000	\$12,620,000	\$50,500,000	\$12,670,000	25.0%	25.1%	0.1%	100.4%	-0.0014
28	PERELMAN CENTER FOR POLITICAL SCIENCE AND ECONOMICS	CLOSED	PubPriv	\$50,000,000	\$15,000,000	\$50,000,000	\$15,520,000	30.0%	31.0%	1.0%	103.5%	0.0009
29	CAMPUS INN (HOMEWOOD SUITES)	CLOSED	PubPriv	\$50,000,000	\$18,500,000	\$50,000,000	\$14,710,000	37.0%	29.4%	-7.6%	79.5%	-0.0133
30	DIETZ & WATSON	CLOSED	PubPriv	\$50,000,000	\$11,000,000	\$50,000,000	\$3,000,000	22.0%	6.0%	-16.0%	27.3%	-0.0292
31	LINCOLN FINANCIAL FIELD	CLOSED	PubPriv	\$49,150,000	\$13,760,000	\$49,150,000	\$22,760,000	28.0%	46.3%	18.3%	165.4%	0.0289
32	J.P.C. GROUP, INC.	ACTIVE	WATER	\$48,510,000	\$11,850,000	\$11,520,000	\$4,120,000	24.4%	35.8%	11.3%	34.8%	0.0142
33	DILWORTH PLAZA	CLOSED	PubPriv	\$46,120,000	\$13,840,000	\$46,120,000	\$11,590,000	30.0%	25.1%	-4.9%	83.7%	-0.0081
34	DJ KEATING	ACTIVE	WATER	\$44,440,000	\$19,900,000	\$14,480,000	\$290,000	44.8%	2.0%	-42.8%	1.5%	-0.0545
35	NEUROBEHAVIORAL SCIENCES BUILDING	ACTIVE	PubPriv	\$42,450,000	\$10,610,000	\$42,450,000	\$12,730,000	25.0%	30.0%	5.0%	120.0%	0.0059
36	DJ KEATING	CLOSED	WATER	\$39,970,000	\$14,460,000	\$36,790,000	\$11,700,000	36.2%	31.8%	-4.4%	80.9%	-0.0064
37	3600 CIVIC CENTER BLVD GARAGE	CLOSED	PubPriv	\$34,800,000	\$8,700,000	\$34,800,000	\$5,520,000	25.0%	15.9%	-9.1%	63.4%	-0.0110
38	MODULE 7	ACTIVE	PubPriv	\$34,660,000	\$8,670,000	\$34,660,000	\$10,960,000	25.0%	31.6%	6.6%	126.4%	0.0068
39	ART HANDLING	CLOSED	PubPriv	\$32,080,000	\$9,620,000	\$32,080,000	\$8,110,000	30.0%	25.3%	-4.7%	84.3%	-0.0055
40	NEW LIBRARY PROJECT	ACTIVE	PubPriv	\$30,600,000	\$9,180,000	\$30,600,000	\$4,650,000	30.0%	15.2%	-14.8%	50.7%	-0.0146
41	ALOFT HOTEL	CLOSED	PubPriv	\$28,670,000	\$8,600,000	\$28,670,000	\$6,580,000	30.0%	23.0%	-7.0%	76.5%	-0.0071
42	THOMAS P. CARNEY, INC.	ACTIVE	WATER	\$28,440,000	\$11,790,000	\$24,040,000	\$10,790,000	41.5%	44.9%	3.4%	91.5%	0.0020
43	AMERESCO/AP CONSTRUCTION	ACTIVE	WATER	\$27,050,000	\$11,480,000	\$25,970,000	\$10,350,000	42.4%	39.9%	-2.6%	90.2%	-0.0027
44	ST. JOSEPH'S UNIVERSITY	CLOSED	PubPriv	\$25,300,000	\$8,860,000	\$25,300,000	\$13,160,000	35.0%	52.0%	17.0%	148.5%	0.0138
45	DJ KEATING	CLOSED	Public Property	\$24,500,000	\$8,070,000	\$24,500,000	\$7,740,000	32.9%	31.6%	-1.3%	95.9%	-0.0016

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
46	PENN SINGH NANOTECH CENTER	CLOSED	PubPriv	\$22,270,000	\$5,570,000	\$22,270,000	\$6,670,000	25.0%	30.0%	4.9%	119.7%	0.0033
47	PHILADELPHIA BIOSOLIDS SERVICES	CLOSED	PubPriv	\$21,750,000	\$6,570,000	\$21,750,000	\$13,050,000	30.2%	60.0%	29.8%	198.6%	0.0210
48	AP CONSTRUCTION	ACTIVE	WATER	\$20,340,000	\$6,350,000	\$18,350,000	\$7,810,000	31.2%	42.6%	11.3%	123.0%	0.0059
49	NEW HADDINGTON HEALTH CENTER 5201 - 15 HAVERFORD AVE.	ACTIVE	Quasi	\$20,000,000	\$7,000,000	\$20,000,000	\$3,600,000	35.0%	18.0%	-17.0%	51.4%	-0.0098
50	WILLIAM WAY SENIOR RESIDENCE	CLOSED	Quasi	\$19,650,000	\$4,910,000	\$19,650,000	\$4,520,000	25.0%	23.0%	-2.0%	92.1%	-0.0014
51	PPMC SPECIALTY CARE FIT-OUT	ACTIVE	PubPriv	\$19,550,000	\$4,890,000	\$19,550,000	\$4,220,000	25.0%	21.6%	-3.4%	86.3%	-0.0023
52	J.P.C. GROUP, INC.	CLOSED	WATER	\$19,480,000	\$3,280,000	\$18,760,000	\$2,520,000	16.8%	13.4%	-3.4%	76.8%	-0.0033
53	PHILADELPHIA ZOO INTERMODAL TRANSPORTATION/STREETSCAPE	CLOSED	PubPriv	\$18,900,000	\$6,240,000	\$18,900,000	\$6,240,000	33.0%	33.0%	0.0%	100.0%	-0.0003
54	XFINITY LIVE!	CLOSED	PubPriv	\$18,500,000	\$6,480,000	\$18,500,000	\$8,700,000	35.0%	47.0%	12.0%	134.3%	0.0070
55	CONVENTION CENTER PARKING FACILITY	CLOSED	PubPriv	\$18,000,000	\$5,040,000	\$18,000,000	\$4,540,000	28.0%	25.2%	-2.8%	90.1%	-0.0019
56	STUDENT HEALTH AND WELLNESS CENTER	ACTIVE	PubPriv	\$17,910,000	\$5,370,000	\$17,910,000	\$40,000	30.0%	0.2%	-29.8%	0.7%	-0.0170
57	MIXED USE PARKING GARAGE 11TH & MONTGOMERY	CLOSED	PubPriv	\$17,900,000	\$6,270,000	\$17,900,000	\$4,790,000	35.0%	26.8%	-8.3%	76.4%	-0.0051
58	THE STUDY AT UNIVERSITY CITY	ACTIVE	PubPriv	\$17,010,000	\$5,100,000	\$17,010,000	\$2,040,000	30.0%	12.0%	-18.0%	40.0%	-0.0098
59	NUGENT SENIOR APARTMENT	CLOSED	Quasi	\$17,000,000	\$4,250,000	\$17,000,000	\$3,230,000	25.0%	19.0%	-6.0%	76.0%	-0.0030
60	FAIRMOUNT GARDENS	ACTIVE	Quasi	\$16,000,000	\$4,000,000	\$16,000,000	\$5,600,000	25.0%	35.0%	10.0%	140.0%	0.0050
61	STEINBERG HALL/DIETRICH HALL	CLOSED	PubPriv	\$15,900,000	\$3,980,000	\$15,900,000	\$6,640,000	25.0%	41.8%	16.7%	166.8%	0.0085
62	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$15,890,000	\$2,520,000	\$14,500,000	\$1,500,000	15.9%	10.3%	-5.5%	59.5%	-0.0035
63	SERAVALLI, INC.	CLOSED	STREETS	\$15,840,000	\$3,220,000	\$16,420,000	\$5,600,000	20.3%	34.1%	13.8%	173.9%	0.0062
64	DJ KEATING	CLOSED	Public Property	\$15,460,000	\$4,170,000	\$13,090,000	\$2,350,000	27.0%	18.0%	-9.0%	56.4%	-0.0044
65	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$15,350,000	\$4,140,000	\$12,120,000	\$3,380,000	27.0%	27.9%	0.9%	81.6%	-0.0002
66	SILVERSTEIN/STEMMLER CHILLED WATER UPGRADE	ACTIVE	PubPriv	\$14,870,000	\$3,720,000	\$14,870,000	\$4,790,000	25.0%	32.2%	7.2%	128.8%	0.0032

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67	SILVERSTEIN 4 OPERATING ROOM	CLOSED	PubPriv	\$14,870,000	\$3,720,000	\$14,870,000	\$3,590,000	25.0%	24.1%	-0.9%	96.5%	-0.0007
68	AP CONSTRUCTION	ACTIVE	WATER	\$14,260,000	\$3,590,000	\$12,980,000	\$3,610,000	25.2%	27.8%	2.6%	100.6%	0.0007
69	DJ KEATING	ACTIVE	AVIATION	\$14,220,000	\$10,920,000	\$13,960,000	\$780,000	76.8%	5.6%	-71.2%	7.1%	-0.0248
70	VILLANUEVA TOWNHOUSE PRESERVATION DEVELOP.	CLOSED	Quasi	\$14,150,000	\$3,540,000	\$14,150,000	\$4,250,000	25.0%	30.0%	5.0%	120.1%	0.0023
71	PENN ARCH BUILDING RENOVATION	CLOSED	PubPriv	\$13,650,000	\$3,410,000	\$13,650,000	\$4,960,000	25.0%	36.3%	11.4%	145.5%	0.0049
72	HUTCHINSON INFILL PROJECT	CLOSED	PubPriv	\$13,530,000	\$3,380,000	\$13,530,000	\$4,250,000	25.0%	31.4%	6.4%	125.7%	0.0026
73	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$13,440,000	\$2,800,000	\$1,300,000	\$60,000	20.8%	4.6%	-16.2%	2.1%	-0.0070
74	WASHINGTON SQUARE PROJECT	CLOSED	PubPriv	\$12,790,000	\$3,200,000	\$12,790,000	\$3,140,000	25.0%	24.6%	-0.5%	98.1%	-0.0004
75	HEALTH SCIENCE CAMPUS REPLACEMENT PARKING GARAGE	CLOSED	PubPriv	\$12,750,000	\$4,460,000	\$12,750,000	\$4,920,000	35.0%	38.6%	3.6%	110.3%	0.0013
76	U.S.A. ENVIRONMENTAL MANAGEMENT, INC.	ACTIVE	Public Property	\$12,630,000	\$6,060,000	\$10,170,000	\$0	48.0%	0.0%	-48.0%	0.0%	-0.0171
77	ANTHONY WAYNE SENIOR HOUSING PHASE II	CLOSED	Quasi	\$12,200,000	\$2,680,000	\$12,200,000	\$3,660,000	22.0%	30.0%	8.0%	136.6%	0.0031
78	HELP PHILADELPHIA HOMES	CLOSED	Quasi	\$11,300,000	\$2,830,000	\$11,300,000	\$3,050,000	25.0%	27.0%	1.9%	107.8%	0.0008
79	BALLPARK SERVICES BUILDING	ACTIVE	PubPriv	\$11,240,000	\$3,930,000	\$11,240,000	\$4,150,000	35.0%	36.9%	2.0%	105.6%	0.0006
80	WILLIAM PENN DEMOLITION & PRACTICE FIELD	ACTIVE	PubPriv	\$11,180,000	\$3,350,000	\$11,180,000	\$4,600,000	30.0%	41.1%	11.2%	137.3%	0.0038
81	ST. MARON'S HALL	CLOSED	Quasi	\$11,000,000	\$2,750,000	\$11,000,000	\$1,320,000	25.0%	12.0%	-13.0%	48.0%	-0.0044
82	NICETOWN COURT II- HOUSING PARTNERS, LP	CLOSED	Quasi	\$10,800,000	\$2,700,000	\$10,800,000	\$4,100,000	25.0%	38.0%	13.0%	151.9%	0.0044
83	CLIVEDEN STREET APARTMENTS	CLOSED	Quasi	\$10,750,000	\$2,150,000	\$10,750,000	\$2,370,000	20.0%	22.0%	2.0%	110.2%	0.0006
84	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$10,200,000	\$2,000,000	\$10,200,000	\$1,980,000	19.6%	19.4%	-0.2%	99.0%	-0.0007
85	PERRY WORLD HOUSE	ACTIVE	PubPriv	\$10,000,000	\$2,500,000	\$10,000,000	\$2,500,000	25.0%	25.0%	0.0%	100.0%	-0.0001
86	PHILLIES PERIMETER HARDENING	ACTIVE	PubPriv	\$10,000,000	\$1,960,000	\$6,730,000	\$1,900,000	29.1%	28.2%	-0.9%	96.9%	-0.0004
87	P.H. WEST END SERVICE BUILDING	ACTIVE	PubPriv	\$9,720,000	\$2,430,000	\$9,720,000	\$2,450,000	25.0%	25.2%	0.2%	100.8%	0.0000

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88	HERMAN GOLDNER CO., INC.	CLOSED	Public Property	\$9,650,000	\$1,880,000	\$9,650,000	\$1,900,000	19.5%	19.7%	0.2%	101.1%	-0.0006
89	PILGRIM GARDENS SENIOR HOUSING	CLOSED	Quasi	\$9,400,000	\$2,440,000	\$9,400,000	\$1,500,000	26.0%	16.0%	-10.0%	61.5%	-0.0028
90	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	ACTIVE	WATER	\$8,600,000	\$2,190,000	\$7,560,000	\$3,340,000	25.5%	44.2%	18.7%	152.5%	0.0043
91	RAVDIN 3 STEM CELL	CLOSED	PubPriv	\$7,800,000	\$1,950,000	\$7,800,000	\$0	25.0%	0.0%	-25.0%	0.0%	-0.0065
92	DOLAN MECHANICAL	ACTIVE	AVIATION	\$7,420,000	\$1,860,000	\$6,420,000	\$1,370,000	25.1%	21.3%	-3.7%	73.7%	-0.0011
93	TECH FREIRE CHARTER SCHOOL	CLOSED	PubPriv	\$7,290,000	\$2,190,000	\$7,290,000	\$2,560,000	30.0%	35.1%	5.1%	116.9%	0.0011
94	PALMAN ELECTRIC CO.	ACTIVE	WATER	\$7,120,000	\$1,480,000	\$6,380,000	\$1,340,000	20.8%	21.0%	0.2%	90.5%	-0.0003
95	RICHARDS RENOVATIONS	ACTIVE	PubPriv	\$6,900,000	\$1,730,000	\$6,900,000	\$2,500,000	25.1%	36.2%	11.2%	144.5%	0.0023
96	P.H. PRESTON	CLOSED	PubPriv	\$6,720,000	\$1,680,000	\$6,720,000	\$1,640,000	25.0%	24.4%	-0.6%	97.6%	-0.0002
97	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$6,670,000	\$1,100,000	\$6,460,000	\$920,000	16.5%	14.2%	-2.3%	83.6%	-0.0010
98	ATLANTIC SUBSEA, INC.	CLOSED	AVIATION	\$6,470,000	\$1,620,000	\$5,750,000	\$1,620,000	25.0%	28.2%	3.1%	100.0%	0.0002
99	GREGORY COLLEGE HOUSE RENOVATION	CLOSED	PubPriv	\$6,430,000	\$1,610,000	\$6,430,000	\$2,220,000	25.0%	34.5%	9.5%	137.9%	0.0019
100	C&H INDUSTRIAL SERVICES, INC.	ACTIVE	WATER	\$6,430,000	\$1,630,000	\$4,880,000	\$1,440,000	25.3%	29.5%	4.2%	88.3%	0.0006
101	FOUNDERS 6 ANATOMIC PATHOLOGY	ACTIVE	PubPriv	\$6,390,000	\$1,600,000	\$6,390,000	\$2,490,000	25.0%	39.0%	13.9%	155.6%	0.0027
102	HUNTER ROBERTS CONSTRUCTION GROUP	ACTIVE	Public Property	\$6,380,000	\$2,230,000	\$5,730,000	\$2,260,000	35.0%	39.4%	4.5%	101.3%	0.0007
103	CARPENTER SQUARE, LP- 17TH & CARPENTER	ACTIVE	Quasi	\$6,380,000	\$1,600,000	\$6,380,000	\$960,000	25.1%	15.0%	-10.0%	60.0%	-0.0018
104	MAYER RESIDENCE HALL	CLOSED	PubPriv	\$6,320,000	\$1,580,000	\$6,320,000	\$2,260,000	25.0%	35.8%	10.8%	143.0%	0.0021
105	JANNIE'S PLACE	CLOSED	Quasi	\$6,300,000	\$2,330,000	\$6,300,000	\$2,390,000	37.0%	37.9%	1.0%	102.6%	0.0002
106	AP CONSTRUCTION	CLOSED	WATER	\$6,160,000	\$1,230,000	\$4,140,000	\$2,490,000	20.0%	60.1%	40.2%	202.4%	0.0067
107	STONE HILL CONTRACTING CO., INC.	CLOSED	WATER	\$6,020,000	\$1,240,000	\$4,880,000	\$940,000	20.6%	19.3%	-1.3%	75.8%	-0.0005
108	CHEM 73	CLOSED	PubPriv	\$5,840,000	\$1,460,000	\$5,840,000	\$2,740,000	25.0%	46.9%	21.9%	187.7%	0.0041

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
109	AP CONSTRUCTION	CLOSED	Public Property	\$5,710,000	\$980,000	\$5,710,000	\$1,310,000	17.2%	22.9%	5.8%	133.7%	0.0006
110	EAGLE INDUSTRIAL ELECTRIC	CLOSED	AVIATION	\$5,700,000	\$1,140,000	\$5,570,000	\$1,070,000	20.0%	19.2%	-0.8%	93.9%	-0.0005
111	SERAVALLI, INC.	CLOSED	STREETS	\$5,650,000	\$850,000	\$4,860,000	\$1,490,000	15.0%	30.7%	15.6%	175.3%	0.0022
112	AP CONSTRUCTION	CLOSED	WATER	\$5,580,000	\$840,000	\$3,850,000	\$600,000	15.1%	15.6%	0.5%	71.4%	-0.0003
113	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$5,540,000	\$350,000	\$5,330,000	\$340,000	6.3%	6.4%	0.1%	97.1%	-0.0004
114	SHOEMAKER GREEN	CLOSED	PubPriv	\$5,490,000	\$1,370,000	\$5,490,000	\$1,480,000	25.0%	27.0%	2.0%	108.0%	0.0002
115	SPINIELLO COMPANIES	CLOSED	WATER	\$5,430,000	\$860,000	\$5,030,000	\$1,060,000	15.8%	21.1%	5.2%	123.3%	0.0004
116	QUAD CONSTRUCTION	ACTIVE	WATER	\$5,360,000	\$1,340,000	\$3,360,000	\$1,200,000	25.0%	35.7%	10.7%	89.6%	0.0015
117	ALL STATE POWER-VAC, INC.	ACTIVE	WATER	\$5,330,000	\$590,000	\$1,660,000	\$280,000	11.1%	16.9%	5.8%	47.5%	0.0005
118	QUAD CONSTRUCTION	CLOSED	WATER	\$5,320,000	\$1,140,000	\$5,150,000	\$1,100,000	21.4%	21.4%	-0.1%	96.5%	-0.0003
119	SERAVALLI, INC.	ACTIVE	WATER	\$5,310,000	\$1,330,000	\$410,000	\$210,000	25.0%	51.2%	26.2%	15.8%	0.0038
120	C&T ASSOCIATES, INC.	CLOSED	WATER	\$5,230,000	\$1,590,000	\$4,570,000	\$1,440,000	30.4%	31.5%	1.1%	90.6%	0.0000
121	P.H. LAB RENOVATION	CLOSED	PubPriv	\$5,060,000	\$1,270,000	\$5,060,000	\$2,010,000	25.1%	39.7%	14.6%	158.3%	0.0024
122	PRESTIGE BUILDING CO., L.L.C.	ACTIVE	Public Property	\$5,000,000	\$70,000	\$340,000	\$70,000	1.4%	20.6%	19.2%	100.0%	0.0019
123	PRESTIGE BUILDING CO., L.L.C.	ACTIVE	Public Property	\$5,000,000	\$90,000	\$1,060,000	\$90,000	1.8%	8.5%	6.7%	100.0%	0.0004
124	AP CONSTRUCTION	ACTIVE	WATER	\$4,930,000	\$1,240,000	\$3,460,000	\$1,390,000	25.2%	40.2%	15.0%	112.1%	0.0016
125	AP CONSTRUCTION	ACTIVE	AVIATION	\$4,900,000	\$1,820,000	\$2,930,000	\$970,000	37.1%	33.1%	-4.0%	53.3%	-0.0008
126	J.P.C. GROUP, INC.	ACTIVE	WATER	\$4,840,000	\$1,480,000	\$4,600,000	\$1,040,000	30.6%	22.6%	-8.0%	70.3%	-0.0012
127	CARR & DUFF, INC.	ACTIVE	WATER	\$4,780,000	\$1,190,000	\$680,000	\$390,000	24.9%	57.4%	32.5%	32.8%	0.0038
128	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$4,760,000	\$1,290,000	\$4,520,000	\$1,070,000	27.1%	23.7%	-3.4%	82.9%	-0.0006
129	EJ ELECTRIC	ACTIVE	WATER	\$4,560,000	\$1,170,000	\$4,010,000	\$1,110,000	25.7%	27.7%	2.0%	94.9%	0.0000

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
130	RIGGS DISTLER & CO.	CLOSED	WATER	\$4,510,000	\$760,000	\$4,490,000	\$1,100,000	16.9%	24.5%	7.6%	144.7%	0.0005
131	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$4,500,000	\$1,060,000	\$3,870,000	\$960,000	23.6%	24.8%	1.3%	90.6%	-0.0001
132	MASON BUILDING GROUP	CLOSED	AVIATION	\$4,370,000	\$870,000	\$4,370,000	\$790,000	19.9%	18.1%	-1.8%	90.8%	-0.0007
133	DJ KEATING	CLOSED	AVIATION	\$4,360,000	\$1,610,000	\$930,000	\$930,000	36.9%	100.0%	63.1%	57.8%	0.0064
134	EN-TECH CORP.	CLOSED	WATER	\$4,280,000	\$4,290,000	\$2,400,000	\$2,400,000	100.2%	100.0%	-0.2%	55.9%	-0.0004
135	AT CHADWICK CO., INC.	CLOSED	Public Property	\$4,250,000	\$920,000	\$4,250,000	\$880,000	21.6%	20.7%	-0.9%	95.7%	-0.0004
136	J.P.C. GROUP, INC.	ACTIVE	WATER	\$4,230,000	\$1,070,000	\$4,440,000	\$1,000,000	25.3%	22.5%	-2.8%	93.5%	-0.0005
137	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$4,160,000	\$640,000	\$1,360,000	\$130,000	15.4%	9.6%	-5.8%	20.3%	-0.0009
138	QUAD CONSTRUCTION	CLOSED	WATER	\$4,130,000	\$1,420,000	\$4,060,000	\$1,390,000	34.4%	34.2%	-0.1%	97.9%	-0.0002
139	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$4,120,000	\$1,030,000	\$3,650,000	\$910,000	25.0%	24.9%	-0.1%	88.3%	-0.0002
140	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$4,120,000	\$1,030,000	\$3,650,000	\$910,000	25.0%	24.9%	-0.1%	88.3%	-0.0002
141	EAGLE INDUSTRIAL ELECTRIC	CLOSED	AVIATION	\$4,100,000	\$750,000	\$3,920,000	\$700,000	18.3%	17.9%	-0.4%	93.3%	-0.0005
142	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$4,030,000	\$1,010,000	\$730,000	\$240,000	25.1%	32.9%	7.8%	23.8%	0.0006
143	MERRICK BUILDING-5301 RIDGE AVENUE	ACTIVE	Quasi	\$4,000,000	\$1,160,000	\$4,000,000	\$1,080,000	29.0%	27.0%	-2.0%	93.1%	-0.0003
144	EJ ELECTRIC	CLOSED	AVIATION	\$3,990,000	\$880,000	\$3,490,000	\$970,000	22.1%	27.8%	5.7%	110.2%	0.0002
145	C. ABBONIZIO CONTRACTORS, INC.	ACTIVE	WATER	\$3,980,000	\$1,990,000	\$3,800,000	\$680,000	50.0%	17.9%	-32.1%	34.2%	-0.0030
146	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$3,960,000	\$1,120,000	\$3,630,000	\$1,090,000	28.3%	30.0%	1.7%	97.3%	0.0000
147	MIKE KOBITHEN ROOFING & INSULATION, INC.	ACTIVE	AVIATION	\$3,950,000	\$990,000	\$3,380,000	\$0	25.1%	0.0%	-25.1%	0.0%	-0.0025
148	SERAVALLI, INC.	ACTIVE	WATER	\$3,940,000	\$990,000	\$3,990,000	\$960,000	25.1%	24.1%	-1.1%	97.0%	-0.0003
149	STONE HILL CONTRACTING CO., INC.	CLOSED	WATER	\$3,920,000	\$560,000	\$3,580,000	\$550,000	14.3%	15.4%	1.1%	98.2%	-0.0003
150	AP CONSTRUCTION	CLOSED	Public Property	\$3,900,000	\$1,330,000	\$4,600,000	\$1,410,000	34.1%	30.7%	-3.5%	106.0%	-0.0005
151	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$3,830,000	\$800,000	\$2,520,000	\$580,000	20.9%	23.0%	2.1%	72.5%	0.0000



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152	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$3,800,000	\$900,000	\$3,690,000	\$440,000	23.7%	11.9%	-11.8%	48.9%	-0.0014
153	AP CONSTRUCTION	ACTIVE	WATER	\$3,780,000	\$1,060,000	\$3,590,000	\$1,100,000	28.0%	30.6%	2.6%	103.8%	0.0001
154	AP CONSTRUCTION	ACTIVE	Public Property	\$3,760,000	\$860,000	\$1,830,000	\$900,000	22.9%	49.2%	26.3%	104.7%	0.0024
155	ROAD CON, INC.	CLOSED	AVIATION	\$3,760,000	\$850,000	\$1,830,000	\$920,000	22.6%	50.3%	27.7%	108.2%	0.0024
156	STONE HILL CONTRACTING CO., INC.	CLOSED	WATER	\$3,750,000	\$690,000	\$3,620,000	\$670,000	18.4%	18.5%	0.1%	97.1%	-0.0003
157	SERAVALLI, INC.	CLOSED	WATER	\$3,700,000	\$980,000	\$3,550,000	\$930,000	26.5%	26.2%	-0.3%	94.9%	-0.0002
158	CENTER FOR CULINARY ENTERPRISES	CLOSED	Quasi	\$3,600,000	\$1,260,000	\$3,600,000	\$3,600,000	35.0%	100.0%	65.0%	285.7%	0.0065
159	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREETS	\$3,530,000	\$530,000	\$3,270,000	\$350,000	15.0%	10.7%	-4.3%	66.0%	-0.0007
160	SERAVALLI, INC.	CLOSED	WATER	\$3,480,000	\$560,000	\$3,480,000	\$670,000	16.1%	19.3%	3.2%	119.6%	0.0000
161	D.A. NOLT	CLOSED	AVIATION	\$3,480,000	\$510,000	\$2,970,000	\$510,000	14.7%	17.2%	2.5%	100.0%	-0.0002
162	D.A. NOLT	CLOSED	AVIATION	\$3,480,000	\$510,000	\$2,970,000	\$510,000	14.7%	17.2%	2.5%	100.0%	-0.0002
163	AP CONSTRUCTION	CLOSED	WATER	\$3,430,000	\$1,270,000	\$4,600,000	\$1,460,000	37.0%	31.7%	-5.3%	115.0%	-0.0007
164	SHERIDAN STREET GREEN AFFORDABLE HOUSING	CLOSED	Quasi	\$3,400,000	\$1,090,000	\$3,400,000	\$850,000	32.1%	25.0%	-7.1%	78.0%	-0.0007
165	LITTLE BUILDERS, INC.	CLOSED	Public Property	\$3,390,000	\$730,000	\$3,220,000	\$730,000	21.5%	22.7%	1.1%	100.0%	-0.0001
166	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$3,370,000	\$930,000	\$2,840,000	\$450,000	27.6%	15.8%	-11.8%	48.4%	-0.0012
167	MULHERN ELECTRIC CO., INC.	CLOSED	WATER	\$3,360,000	\$840,000	\$3,150,000	\$800,000	25.0%	25.4%	0.4%	95.2%	-0.0001
168	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$3,360,000	\$840,000	\$3,000,000	\$670,000	25.0%	22.3%	-2.7%	79.8%	-0.0004
169	WALNUT PARK PLAZA	CLOSED	Quasi	\$3,300,000	\$830,000	\$3,300,000	\$0	25.2%	0.0%	-25.2%	0.0%	-0.0024
170	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$3,260,000	\$750,000	\$3,260,000	\$840,000	23.0%	25.8%	2.8%	112.0%	0.0000
171	AP CONSTRUCTION	CLOSED	WATER	\$3,220,000	\$510,000	\$2,890,000	\$740,000	15.8%	25.6%	9.8%	145.1%	0.0005
172	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$3,220,000	\$870,000	\$3,220,000	\$760,000	27.0%	23.6%	-3.4%	87.4%	-0.0004
173	RAMOS & ASSOCIATES	ACTIVE	WATER	\$3,160,000	\$3,160,000	\$2,820,000	\$2,820,000	100.0%	100.0%	0.0%	89.2%	0.0000



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174	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$3,160,000	\$1,090,000	\$2,900,000	\$580,000	34.5%	20.0%	-14.5%	53.2%	-0.0013
175	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$3,150,000	\$790,000	\$2,950,000	\$770,000	25.1%	26.1%	1.0%	97.5%	-0.0001
176	C&T ASSOCIATES, INC.	CLOSED	WATER	\$3,140,000	\$520,000	\$2,760,000	\$310,000	16.6%	11.2%	-5.3%	59.6%	-0.0007
177	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$3,140,000	\$790,000	\$2,330,000	\$390,000	25.2%	16.7%	-8.4%	49.4%	-0.0008
178	FIVE STAR, INC.	CLOSED	AVIATION	\$3,130,000	\$860,000	\$2,830,000	\$670,000	27.5%	23.7%	-3.8%	77.9%	-0.0005
179	AP CONSTRUCTION	ACTIVE	WATER	\$3,120,000	\$1,030,000	\$2,590,000	\$1,020,000	33.0%	39.4%	6.4%	99.0%	0.0003
180	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$3,110,000	\$510,000	\$2,940,000	\$520,000	16.4%	17.7%	1.3%	102.0%	-0.0002
181	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	AVIATION	\$3,050,000	\$130,000	\$2,760,000	\$170,000	4.3%	6.2%	1.9%	130.8%	-0.0002
182	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$3,030,000	\$450,000	\$2,870,000	\$380,000	14.9%	13.2%	-1.6%	84.4%	-0.0004
183	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$3,010,000	\$840,000	\$2,680,000	\$1,280,000	27.9%	47.8%	19.9%	152.4%	0.0014
184	J.P.C. GROUP, INC.	ACTIVE	WATER	\$2,960,000	\$300,000	\$1,910,000	\$220,000	10.1%	11.5%	1.4%	73.3%	-0.0002
185	ARMOUR & SONS ELECTRIC	CLOSED	AVIATION	\$2,950,000	\$730,000	\$600,000	\$600,000	24.7%	100.0%	75.3%	82.2%	0.0055
186	J.P.C. GROUP, INC.	CLOSED	WATER	\$2,950,000	\$930,000	\$2,950,000	\$740,000	31.5%	25.1%	-6.4%	79.6%	-0.0007
187	HORIZON BROTHERS PAINTING CORP, INC.	CLOSED	WATER	\$2,920,000	\$150,000	\$2,750,000	\$250,000	5.1%	9.1%	4.0%	166.7%	0.0000
188	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$2,920,000	\$460,000	\$2,790,000	\$440,000	15.8%	15.8%	0.0%	95.7%	-0.0003
189	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,910,000	\$160,000	\$2,850,000	\$340,000	5.5%	11.9%	6.4%	212.5%	0.0002
190	AP CONSTRUCTION	CLOSED	Public Property	\$2,860,000	\$1,240,000	\$2,860,000	\$1,080,000	43.4%	37.8%	-5.6%	87.1%	-0.0006
191	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,860,000	\$470,000	\$2,630,000	\$220,000	16.4%	8.4%	-8.1%	46.8%	-0.0008
192	AP CONSTRUCTION	ACTIVE	WATER	\$2,830,000	\$690,000	\$2,590,000	\$820,000	24.4%	31.7%	7.3%	118.8%	0.0004
193	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,810,000	\$710,000	\$1,670,000	\$430,000	25.3%	25.7%	0.5%	60.6%	-0.0001
194	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,800,000	\$680,000	\$1,870,000	\$520,000	24.3%	27.8%	3.5%	76.5%	0.0001
195	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,800,000	\$680,000	\$1,870,000	\$520,000	24.3%	27.8%	3.5%	76.5%	0.0001
196	AP CONSTRUCTION	CLOSED	AVIATION	\$2,800,000	\$260,000	\$2,620,000	\$400,000	9.3%	15.3%	6.0%	153.8%	0.0001

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197	STRAWBERRY MANSION HOMEOWNERSHIP	CLOSED	Quasi	\$2,800,000	\$810,000	\$2,800,000	\$620,000	28.9%	22.1%	-6.8%	76.5%	-0.0006
198	SOUTH STATE, INC.	CLOSED	STREETS	\$2,780,000	\$790,000	\$2,540,000	\$660,000	28.4%	26.0%	-2.4%	83.5%	-0.0004
199	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$2,780,000	\$420,000	\$2,780,000	\$360,000	15.1%	12.9%	-2.2%	85.7%	-0.0004
200	SERAVALLI, INC.	ACTIVE	WATER	\$2,760,000	\$690,000	\$2,750,000	\$640,000	25.0%	23.3%	-1.7%	92.8%	-0.0003
201	CARUSONE CONSTRUCTION, INC.	CLOSED	STREETS	\$2,750,000	\$510,000	\$2,060,000	\$580,000	18.5%	28.2%	9.6%	113.7%	0.0004
202	AP CONSTRUCTION	CLOSED	WATER	\$2,700,000	\$510,000	\$2,520,000	\$390,000	18.9%	15.5%	-3.4%	76.5%	-0.0005
203	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREETS	\$2,690,000	\$180,000	\$2,160,000	\$150,000	6.7%	6.9%	0.3%	83.3%	-0.0003
204	DJ KEATING	CLOSED	AVIATION	\$2,670,000	\$640,000	\$2,660,000	\$730,000	24.0%	27.4%	3.5%	114.1%	0.0000
205	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,660,000	\$850,000	\$2,330,000	\$450,000	32.0%	19.3%	-12.6%	52.9%	-0.0010
206	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$2,620,000	\$430,000	\$2,220,000	\$490,000	16.4%	22.1%	5.7%	114.0%	0.0001
207	ANTHONY BIDDLE CONTRACTORS, INC.	CLOSED	WATER	\$2,600,000	\$390,000	\$2,360,000	\$180,000	15.0%	7.6%	-7.4%	46.2%	-0.0007
208	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$2,590,000	\$650,000	\$2,230,000	\$450,000	25.1%	20.2%	-4.9%	69.2%	-0.0004
209	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,580,000	\$360,000	\$2,580,000	\$370,000	14.0%	14.3%	0.4%	102.8%	-0.0002
210	J.P.C. GROUP, INC.	ACTIVE	WATER	\$2,550,000	\$390,000	\$2,550,000	\$370,000	15.3%	14.5%	-0.8%	94.9%	-0.0003
211	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	AVIATION	\$2,550,000	\$1,300,000	\$1,050,000	\$490,000	51.0%	46.7%	-4.3%	37.7%	-0.0003
212	BUCKLEY & CO., INC.	CLOSED	WATER	\$2,550,000	\$380,000	\$2,510,000	\$210,000	14.9%	8.4%	-6.5%	55.3%	-0.0007
213	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREETS	\$2,540,000	\$180,000	\$2,670,000	\$250,000	7.1%	9.4%	2.3%	138.9%	-0.0001
214	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$2,490,000	\$660,000	\$1,900,000	\$1,560,000	26.5%	82.1%	55.6%	236.4%	0.0035
215	QUAD CONSTRUCTION	CLOSED	WATER	\$2,490,000	\$180,000	\$2,490,000	\$170,000	7.2%	6.8%	-0.4%	94.4%	-0.0003
216	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$2,460,000	\$430,000	\$2,240,000	\$390,000	17.5%	17.4%	-0.1%	90.7%	-0.0002
217	ALL STATE POWER-VAC, INC.	CLOSED	WATER	\$2,450,000	\$230,000	\$1,640,000	\$430,000	9.4%	26.2%	16.8%	187.0%	0.0008
218	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$2,440,000	\$370,000	\$2,440,000	\$410,000	15.2%	16.8%	1.6%	110.8%	-0.0001
219	QUAD CONSTRUCTION	CLOSED	WATER	\$2,430,000	\$610,000	\$2,420,000	\$630,000	25.1%	26.0%	0.9%	103.3%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
220	AP CONSTRUCTION	ACTIVE	WATER	\$2,430,000	\$690,000	\$2,180,000	\$580,000	28.4%	26.6%	-1.8%	84.1%	-0.0002
221	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,420,000	\$600,000	\$2,160,000	\$400,000	24.8%	18.5%	-6.3%	66.7%	-0.0006
222	AP CONSTRUCTION	CLOSED	AVIATION	\$2,410,000	\$480,000	\$2,560,000	\$350,000	19.9%	13.7%	-6.2%	72.9%	-0.0006
223	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	Public Property	\$2,400,000	\$420,000	\$2,180,000	\$400,000	17.5%	18.3%	0.8%	95.2%	-0.0002
224	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$2,390,000	\$540,000	\$1,760,000	\$440,000	22.6%	25.0%	2.4%	81.5%	0.0000
225	C&H INDUSTRIAL SERVICES, INC.	ACTIVE	WATER	\$2,380,000	\$390,000	\$1,970,000	\$300,000	16.4%	15.2%	-1.2%	76.9%	-0.0003
226	SMITH CONSTRUCTION CO.	CLOSED	Public Property	\$2,370,000	\$2,370,000	\$2,370,000	\$2,370,000	100.0%	100.0%	0.0%	100.0%	0.0000
227	SERAVALLI, INC.	ACTIVE	WATER	\$2,360,000	\$350,000	\$2,330,000	\$440,000	14.8%	18.9%	4.1%	125.7%	0.0000
228	SURETY MECHANICAL SERVICES	CLOSED	Public Property	\$2,360,000	\$310,000	\$1,890,000	\$310,000	13.1%	16.4%	3.3%	100.0%	0.0000
229	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,320,000	\$640,000	\$2,050,000	\$450,000	27.6%	22.0%	-5.6%	70.3%	-0.0004
230	SCHNEIDER ELECTRIC	CLOSED	AVIATION	\$2,310,000	\$410,000	\$2,910,000	\$740,000	17.7%	25.4%	7.7%	180.5%	0.0002
231	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,310,000	\$580,000	\$1,720,000	\$460,000	25.1%	26.7%	1.6%	79.3%	0.0000
232	EJ ELECTRIC	CLOSED	WATER	\$2,280,000	\$320,000	\$1,850,000	\$330,000	14.0%	17.8%	3.8%	103.1%	0.0000
233	TONY DEPAUL & SON	CLOSED	STREETS	\$2,280,000	\$130,000	\$2,140,000	\$160,000	5.7%	7.5%	1.8%	123.1%	-0.0001
234	SERAVALLI, INC.	ACTIVE	WATER	\$2,270,000	\$830,000	\$1,610,000	\$570,000	36.6%	35.4%	-1.2%	68.7%	-0.0002
235	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$2,240,000	\$560,000	\$1,830,000	\$580,000	25.0%	31.7%	6.7%	103.6%	0.0003
236	FIVE STAR, INC.	ACTIVE	WATER	\$2,220,000	\$630,000	\$1,860,000	\$1,420,000	28.4%	76.3%	48.0%	225.4%	0.0026
237	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,220,000	\$580,000	\$1,910,000	\$600,000	26.1%	31.4%	5.3%	103.4%	0.0002
238	EJ ELECTRIC	CLOSED	WATER	\$2,210,000	\$340,000	\$2,060,000	\$330,000	15.4%	16.0%	0.6%	97.1%	-0.0002
239	SOUJOURNER HOUSE	CLOSED	Quasi	\$2,200,000	\$550,000	\$2,200,000	\$680,000	25.0%	30.9%	5.9%	123.6%	0.0003
240	DEVINE BROTHERS, INC.	ACTIVE	Public Property	\$2,160,000	\$660,000	\$1,860,000	\$730,000	30.6%	39.2%	8.7%	110.6%	0.0004

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
241	LOVE PARK PLAZA	ACTIVE	PubPriv	\$2,150,000	\$690,000	\$2,150,000	\$320,000	32.1%	14.9%	-17.2%	46.4%	-0.0011
242	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$2,140,000	\$510,000	\$2,140,000	\$710,000	23.8%	33.2%	9.3%	139.2%	0.0004
243	SERAVALLI, INC.	ACTIVE	WATER	\$2,130,000	\$540,000	\$2,160,000	\$520,000	25.4%	24.1%	-1.3%	96.3%	-0.0002
244	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$2,120,000	\$590,000	\$2,050,000	\$450,000	27.8%	22.0%	-5.9%	76.3%	-0.0004
245	C&H INDUSTRIAL SERVICES, INC.	CLOSED	WATER	\$2,100,000	\$280,000	\$2,080,000	\$240,000	13.3%	11.5%	-1.8%	85.7%	-0.0003
246	FIVE STAR, INC.	CLOSED	WATER	\$2,100,000	\$420,000	\$2,090,000	\$90,000	20.0%	4.3%	-15.7%	21.4%	-0.0011
247	SPECTRASERV, INC.	CLOSED	WATER	\$2,090,000	\$270,000	\$2,090,000	\$270,000	12.9%	12.9%	0.0%	100.0%	-0.0002
248	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	WATER	\$2,090,000	\$700,000	\$1,490,000	\$320,000	33.5%	21.5%	-12.0%	45.7%	-0.0007
249	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$2,050,000	\$300,000	\$1,930,000	\$200,000	14.6%	10.4%	-4.3%	66.7%	-0.0004
250	EJ ELECTRIC	CLOSED	AVIATION	\$2,040,000	\$630,000	\$710,000	\$710,000	30.9%	100.0%	69.1%	112.7%	0.0033
251	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,040,000	\$340,000	\$1,870,000	\$340,000	16.7%	18.2%	1.5%	100.0%	-0.0001
252	THOMAS P. CARNEY, INC	CLOSED	STREETS	\$2,040,000	\$1,110,000	\$2,010,000	\$1,030,000	54.4%	51.2%	-3.2%	92.8%	-0.0002
253	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,030,000	\$440,000	\$1,940,000	\$500,000	21.7%	25.8%	4.1%	113.6%	0.0001
254	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,010,000	\$300,000	\$1,930,000	\$350,000	14.9%	18.1%	3.2%	116.7%	0.0000
255	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,010,000	\$330,000	\$1,790,000	\$350,000	16.4%	19.6%	3.1%	106.1%	0.0000
256	AP CONSTRUCTION	ACTIVE	AVIATION	\$2,000,000	\$530,000	\$80,000	\$70,000	26.5%	87.5%	61.0%	13.2%	0.0026
257	MASON BUILDING GROUP	ACTIVE	AVIATION	\$2,000,000	\$500,000	\$2,230,000	\$1,570,000	25.0%	70.4%	45.4%	314.0%	0.0019
258	SURETY MECHANICAL SERVICES	CLOSED	AVIATION	\$2,000,000	\$500,000	\$100,000	\$40,000	25.0%	40.0%	15.0%	8.0%	0.0006
259	COLUMBIA FIELD - ST JOSEPH'S PREP	CLOSED	PubPriv	\$2,000,000	\$500,000	\$2,000,000	\$530,000	25.0%	26.5%	1.5%	106.0%	0.0000
260	TONY DEPAUL & SON	ACTIVE	WATER	\$2,000,000	\$740,000	\$1,010,000	\$370,000	37.0%	36.6%	-0.4%	50.0%	-0.0001
261	JACK COHEN & CO., INC.	ACTIVE	AVIATION	\$2,000,000	\$500,000	\$100,000	\$0	25.0%	0.0%	-25.0%	0.0%	-0.0013
262	AP CONSTRUCTION	CLOSED	AVIATION	\$2,000,000	\$500,000	\$100,000	\$0	25.0%	0.0%	-25.0%	0.0%	-0.0014
263	C&T ASSOCIATES, INC.	CLOSED	WATER	\$1,990,000	\$280,000	\$1,640,000	\$250,000	14.1%	15.2%	1.2%	89.3%	-0.0001
264	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,990,000	\$500,000	\$1,900,000	\$430,000	25.1%	22.6%	-2.5%	86.0%	-0.0002

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265	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,980,000	\$310,000	\$1,960,000	\$390,000	15.7%	19.9%	4.2%	125.8%	0.0000
266	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,970,000	\$410,000	\$1,910,000	\$420,000	20.8%	22.0%	1.2%	102.4%	-0.0001
267	ROBERT GANTER CONTRACTORS, INC.	ACTIVE	Public Property	\$1,950,000	\$1,950,000	\$1,820,000	\$2,050,000	100.0%	112.6%	12.6%	105.1%	0.0006
268	NORTH STAR CONTRACTING	CLOSED	AVIATION	\$1,950,000	\$540,000	\$2,140,000	\$440,000	27.7%	20.6%	-7.1%	81.5%	-0.0005
269	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,940,000	\$480,000	\$1,840,000	\$630,000	24.7%	34.2%	9.5%	131.3%	0.0004
270	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,940,000	\$470,000	\$1,810,000	\$220,000	24.2%	12.2%	-12.1%	46.8%	-0.0008
271	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,930,000	\$460,000	\$1,530,000	\$180,000	23.8%	11.8%	-12.1%	39.1%	-0.0007
272	TONY DEPAUL & SON	CLOSED	STREETS	\$1,910,000	\$160,000	\$2,400,000	\$220,000	8.4%	9.2%	0.8%	137.5%	-0.0002
273	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$1,900,000	\$380,000	\$1,710,000	\$380,000	20.0%	22.2%	2.2%	100.0%	0.0000
274	TONY DEPAUL & SON	ACTIVE	STREETS	\$1,900,000	\$590,000	\$1,650,000	\$510,000	31.1%	30.9%	-0.1%	86.4%	-0.0001
275	HUNTER ROBERTS CONSTRUCTION GROUP	CLOSED	Public Property	\$1,900,000	\$1,570,000	\$7,990,000	\$2,290,000	82.6%	28.7%	-54.0%	145.9%	-0.0025
276	J.P.C. GROUP, INC.	ACTIVE	WATER	\$1,870,000	\$390,000	\$1,960,000	\$560,000	20.9%	28.6%	7.7%	143.6%	0.0003
277	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,870,000	\$280,000	\$1,600,000	\$350,000	15.0%	21.9%	6.9%	125.0%	0.0002
278	SERAVALLI, INC.	ACTIVE	WATER	\$1,850,000	\$530,000	\$1,840,000	\$530,000	28.6%	28.8%	0.2%	100.0%	-0.0001
279	SERAVALLI, INC.	CLOSED	WATER	\$1,840,000	\$460,000	\$1,840,000	\$470,000	25.0%	25.5%	0.5%	102.2%	-0.0001
280	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,840,000	\$200,000	\$1,740,000	\$210,000	10.9%	12.1%	1.2%	105.0%	-0.0001
281	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,820,000	\$370,000	\$1,660,000	\$390,000	20.3%	23.5%	3.2%	105.4%	0.0000
282	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,820,000	\$180,000	\$1,810,000	\$80,000	9.9%	4.4%	-5.5%	44.4%	-0.0004
283	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,810,000	\$520,000	\$1,410,000	\$230,000	28.7%	16.3%	-12.4%	44.2%	-0.0007
284	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,790,000	\$390,000	\$1,940,000	\$530,000	21.8%	27.3%	5.5%	135.9%	0.0002
285	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$1,790,000	\$120,000	\$1,620,000	\$140,000	6.7%	8.6%	1.9%	116.7%	-0.0001
286	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,780,000	\$190,000	\$1,730,000	\$200,000	10.7%	11.6%	0.9%	105.3%	-0.0001

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287	SERAVALLI, INC.	CLOSED	WATER	\$1,770,000	\$440,000	\$1,760,000	\$460,000	24.9%	26.1%	1.3%	104.5%	-0.0001
288	GROUND PENETRATION & RESTORATION	CLOSED	AVIATION	\$1,760,000	\$190,000	\$1,560,000	\$220,000	10.8%	14.1%	3.3%	115.8%	-0.0001
289	LOFTUS CONSTRUCTION, INC.	ACTIVE	Public Property	\$1,760,000	\$390,000	\$1,430,000	\$210,000	22.2%	14.7%	-7.5%	53.8%	-0.0005
290	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	STREETS	\$1,760,000	\$580,000	\$1,740,000	\$310,000	33.0%	17.8%	-15.1%	53.4%	-0.0008
291	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$1,750,000	\$280,000	\$3,030,000	\$3,030,000	16.0%	100.0%	84.0%	1082.1%	0.0036
292	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,730,000	\$430,000	\$900,000	\$150,000	24.9%	16.7%	-8.2%	34.9%	-0.0005
293	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$1,720,000	\$960,000	\$1,720,000	\$960,000	55.8%	55.8%	0.0%	100.0%	0.0000
294	SISTER CITIES	CLOSED	PubPriv	\$1,700,000	\$390,000	\$1,700,000	\$1,280,000	22.9%	75.3%	52.4%	328.2%	0.0027
295	LEX ELECTRIC CO., INC.	ACTIVE	WATER	\$1,700,000	\$570,000	\$1,390,000	\$400,000	33.5%	28.8%	-4.8%	70.2%	-0.0003
296	ANTHONY BIDDLE CONTRACTORS, INC.	CLOSED	AVIATION	\$1,700,000	\$540,000	\$1,650,000	\$240,000	31.8%	14.5%	-17.2%	44.4%	-0.0008
297	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,690,000	\$370,000	\$1,380,000	\$220,000	21.9%	15.9%	-6.0%	59.5%	-0.0004
298	AP CONSTRUCTION	ACTIVE	Public Property	\$1,670,000	\$650,000	\$1,260,000	\$1,150,000	38.9%	91.3%	52.3%	176.9%	0.0021
299	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,670,000	\$380,000	\$1,420,000	\$370,000	22.8%	26.1%	3.3%	97.4%	0.0000
300	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,650,000	\$420,000	\$1,600,000	\$190,000	25.5%	11.9%	-13.6%	45.2%	-0.0006
301	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,620,000	\$410,000	\$1,500,000	\$350,000	25.3%	23.3%	-2.0%	85.4%	-0.0002
302	JPC GROUP, INC.	ACTIVE	WATER	\$1,620,000	\$430,000	\$1,120,000	\$240,000	26.5%	21.4%	-5.1%	55.8%	-0.0003
303	DJ KEATING	CLOSED	AVIATION	\$1,610,000	\$740,000	\$1,170,000	\$490,000	46.0%	41.9%	-4.1%	66.2%	-0.0003
304	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,600,000	\$280,000	\$1,420,000	\$280,000	17.5%	19.7%	2.2%	100.0%	-0.0001
305	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,590,000	\$210,000	\$1,550,000	\$240,000	13.2%	15.5%	2.3%	114.3%	-0.0001
306	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$1,580,000	\$270,000	\$2,160,000	\$2,160,000	17.1%	100.0%	82.9%	800.0%	0.0032

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307	MINISCALCO CONSTRUCTION	ACTIVE	WATER	\$1,580,000	\$400,000	\$1,330,000	\$210,000	25.3%	15.8%	-9.5%	52.5%	-0.0005
308	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,570,000	\$370,000	\$1,380,000	\$350,000	23.6%	25.4%	1.8%	94.6%	0.0000
309	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,560,000	\$390,000	\$1,500,000	\$370,000	25.0%	24.7%	-0.3%	94.9%	-0.0001
310	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,560,000	\$220,000	\$1,510,000	\$120,000	14.1%	7.9%	-6.2%	54.5%	-0.0004
311	DOLAN MECHANICAL	CLOSED	AVIATION	\$1,550,000	\$340,000	\$1,260,000	\$300,000	21.9%	23.8%	1.9%	88.2%	-0.0001
312	J.S. CORNELL & SON, INC.	CLOSED	Public Property	\$1,550,000	\$350,000	\$1,630,000	\$190,000	22.6%	11.7%	-10.9%	54.3%	-0.0006
313	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,520,000	\$360,000	\$1,380,000	\$350,000	23.7%	25.4%	1.7%	97.2%	0.0000
314	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$1,500,000	\$520,000	\$590,000	\$590,000	34.7%	100.0%	65.3%	113.5%	0.0024
315	BUILDING RESTORATION	CLOSED	Public Property	\$1,500,000	\$1,500,000	\$1,790,000	\$1,790,000	100.0%	100.0%	0.0%	119.3%	0.0000
316	MINISCALCO CONSTRUCTION	ACTIVE	Public Property	\$1,500,000	\$10,000	\$230,000	\$10,000	0.7%	4.3%	3.7%	100.0%	0.0000
317	SCHNEIDER ELECTRIC	CLOSED	AVIATION	\$1,500,000	\$300,000	\$1,500,000	\$280,000	20.0%	18.7%	-1.3%	93.3%	-0.0002
318	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,490,000	\$400,000	\$1,010,000	\$340,000	26.8%	33.7%	6.8%	85.0%	0.0002
319	QUAD CONSTRUCTION	CLOSED	WATER	\$1,490,000	\$770,000	\$1,340,000	\$730,000	51.7%	54.5%	2.8%	94.8%	0.0001
320	SERAVALLI, INC.	CLOSED	WATER	\$1,490,000	\$230,000	\$1,400,000	\$250,000	15.4%	17.9%	2.4%	108.7%	0.0000
321	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,490,000	\$350,000	\$1,300,000	\$310,000	23.5%	23.8%	0.4%	88.6%	-0.0001
322	SERAVALLI, INC.	CLOSED	WATER	\$1,480,000	\$600,000	\$1,360,000	\$380,000	40.5%	27.9%	-12.6%	63.3%	-0.0006
323	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	STREETS	\$1,470,000	\$290,000	\$1,450,000	\$170,000	19.7%	11.7%	-8.0%	58.6%	-0.0005
324	SERAVALLI, INC.	CLOSED	WATER	\$1,450,000	\$230,000	\$1,420,000	\$240,000	15.9%	16.9%	1.0%	104.3%	-0.0001
325	ASPHALT PAVING SYSTEMS, INC.	CLOSED	STREETS	\$1,450,000	\$80,000	\$1,210,000	\$30,000	5.5%	2.5%	-3.0%	37.5%	-0.0003
326	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,440,000	\$390,000	\$1,290,000	\$360,000	27.1%	27.9%	0.8%	92.3%	0.0000
327	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$1,420,000	\$110,000	\$1,420,000	\$170,000	7.7%	12.0%	4.2%	154.5%	0.0000



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328	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,420,000	\$350,000	\$1,280,000	\$340,000	24.6%	26.6%	1.9%	97.1%	0.0000
329	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,420,000	\$230,000	\$1,420,000	\$250,000	16.2%	17.6%	1.4%	108.7%	-0.0001
330	PALMAN ELECTRIC CO.	CLOSED	AVIATION	\$1,410,000	\$390,000	\$1,110,000	\$230,000	27.7%	20.7%	-6.9%	59.0%	-0.0003
331	MILESTONE CONSTRUCTION MANAGEMENT, INC.	CLOSED	STREETS	\$1,400,000	\$270,000	\$1,500,000	\$150,000	19.3%	10.0%	-9.3%	55.6%	-0.0005
332	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,390,000	\$280,000	\$1,400,000	\$300,000	20.1%	21.4%	1.3%	107.1%	0.0000
333	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,390,000	\$120,000	\$1,100,000	\$90,000	8.6%	8.2%	-0.5%	75.0%	-0.0001
334	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,380,000	\$210,000	\$1,370,000	\$210,000	15.2%	15.3%	0.1%	100.0%	-0.0001
335	HERMAN GOLDNER CO., INC.	CLOSED	Public Property	\$1,380,000	\$430,000	\$1,430,000	\$290,000	31.2%	20.3%	-10.9%	67.4%	-0.0005
336	SURETY MECHANICAL SERVICES	ACTIVE	Public Property	\$1,370,000	\$310,000	\$250,000	\$120,000	22.6%	48.0%	25.4%	38.7%	0.0008
337	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,370,000	\$210,000	\$1,360,000	\$250,000	15.3%	18.4%	3.1%	119.0%	0.0000
338	EJ ELECTRIC	CLOSED	AVIATION	\$1,350,000	\$360,000	\$1,030,000	\$300,000	26.7%	29.1%	2.5%	83.3%	0.0000
339	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,350,000	\$170,000	\$1,260,000	\$120,000	12.6%	9.5%	-3.1%	70.6%	-0.0002
340	C&H INDUSTRIAL SERVICES, INC.	CLOSED	WATER	\$1,340,000	\$240,000	\$1,320,000	\$140,000	17.9%	10.6%	-7.3%	58.3%	-0.0004
341	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,330,000	\$340,000	\$1,050,000	\$330,000	25.6%	31.4%	5.9%	97.1%	0.0001
342	SERAVALLI, INC.	CLOSED	WATER	\$1,320,000	\$260,000	\$640,000	\$270,000	19.7%	42.2%	22.5%	103.8%	0.0006
343	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,310,000	\$220,000	\$1,270,000	\$210,000	16.8%	16.5%	-0.3%	95.5%	-0.0001
344	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,310,000	\$200,000	\$1,260,000	\$120,000	15.3%	9.5%	-5.7%	60.0%	-0.0003
345	FIVE STAR, INC.	CLOSED	AVIATION	\$1,300,000	\$220,000	\$30,000	\$30,000	16.9%	100.0%	83.1%	13.6%	0.0024
346	USA GENERAL CONTRACTORS	CLOSED	AVIATION	\$1,300,000	\$130,000	\$1,280,000	\$120,000	10.0%	9.4%	-0.6%	92.3%	-0.0002
347	BUCKLEY & CO., INC.	CLOSED	STREETS	\$1,290,000	\$140,000	\$1,380,000	\$210,000	10.9%	15.2%	4.4%	150.0%	0.0000
348	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,290,000	\$220,000	\$1,260,000	\$260,000	17.1%	20.6%	3.6%	118.2%	0.0000



Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
349	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,280,000	\$230,000	\$1,100,000	\$290,000	18.0%	26.4%	8.4%	126.1%	0.0002
350	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$1,280,000	\$220,000	\$1,000,000	\$240,000	17.2%	24.0%	6.8%	109.1%	0.0001
351	MILESTONE CONSTRUCTION MANAGEMENT, INC.	CLOSED	STREETS	\$1,280,000	\$370,000	\$1,840,000	\$270,000	28.9%	14.7%	-14.2%	73.0%	-0.0006
352	ALL STATE POWER-VAC, INC.	ACTIVE	WATER	\$1,250,000	\$250,000	\$700,000	\$290,000	20.0%	41.4%	21.4%	116.0%	0.0006
353	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,250,000	\$330,000	\$980,000	\$220,000	26.4%	22.4%	-4.0%	66.7%	-0.0002
354	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,230,000	\$210,000	\$1,140,000	\$310,000	17.1%	27.2%	10.1%	147.6%	0.0002
355	SERAVALLI, INC.	CLOSED	WATER	\$1,230,000	\$180,000	\$1,200,000	\$170,000	14.6%	14.2%	-0.5%	94.4%	-0.0001
356	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,220,000	\$340,000	\$1,270,000	\$390,000	27.9%	30.7%	2.8%	114.7%	0.0000
357	DONATO SPAVENTA & SONS, INC.	ACTIVE	WATER	\$1,220,000	\$270,000	\$1,160,000	\$160,000	22.1%	13.8%	-8.3%	59.3%	-0.0004
358	SERAVALLI, INC.	CLOSED	WATER	\$1,220,000	\$270,000	\$1,200,000	\$0	22.1%	0.0%	-22.1%	0.0%	-0.0008
359	PHILIP PIO CONSTRUCTION CO.	ACTIVE	WATER	\$1,210,000	\$300,000	\$1,210,000	\$320,000	24.8%	26.4%	1.7%	106.7%	0.0000
360	SERAVALLI, INC.	CLOSED	WATER	\$1,210,000	\$360,000	\$1,200,000	\$270,000	29.8%	22.5%	-7.3%	75.0%	-0.0003
361	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,200,000	\$300,000	\$1,040,000	\$290,000	25.0%	27.9%	2.9%	96.7%	0.0000
362	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,200,000	\$260,000	\$1,160,000	\$250,000	21.7%	21.6%	-0.1%	96.2%	-0.0001
363	LIBERTY RESOURCES-4800 DISSTON ST.	ACTIVE	Quasi	\$1,200,000	\$300,000	\$1,200,000	\$260,000	25.0%	21.7%	-3.3%	86.7%	-0.0001
364	AP CONSTRUCTION	CLOSED	WATER	\$1,180,000	\$280,000	\$1,180,000	\$140,000	23.7%	11.9%	-11.9%	50.0%	-0.0005
365	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,160,000	\$290,000	\$1,080,000	\$310,000	25.0%	28.7%	3.7%	106.9%	0.0000
366	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,160,000	\$230,000	\$1,140,000	\$260,000	19.8%	22.8%	3.0%	113.0%	0.0000
367	J.P.C. GROUP, INC.	CLOSED	STREETS	\$1,160,000	\$10,000	\$1,190,000	\$20,000	0.9%	1.7%	0.8%	200.0%	-0.0001
368	AP CONSTRUCTION	CLOSED	AVIATION	\$1,160,000	\$220,000	\$1,000,000	\$200,000	19.0%	20.0%	1.0%	90.9%	-0.0001
369	MULHERN ELECTRIC CO., INC.	CLOSED	AVIATION	\$1,150,000	\$260,000	\$1,100,000	\$170,000	22.6%	15.5%	-7.2%	65.4%	-0.0003
370	SERAVALLI, INC.	CLOSED	WATER	\$1,130,000	\$280,000	\$1,100,000	\$270,000	24.8%	24.5%	-0.2%	96.4%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
371	OARC- 200-206 E. PENN STREET	CLOSED	Quasi	\$1,130,000	\$270,000	\$1,130,000	\$0	23.9%	0.0%	-23.9%	0.0%	-0.0008
372	EDWARD J. MELONEY, INC.	ACTIVE	WATER	\$1,120,000	\$250,000	\$960,000	\$420,000	22.3%	43.8%	21.4%	168.0%	0.0006
373	UNION ROOFING CONTRACTORS, INC.	ACTIVE	Public Property	\$1,120,000	\$280,000	\$850,000	\$320,000	25.0%	37.6%	12.6%	114.3%	0.0003
374	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,120,000	\$170,000	\$1,020,000	\$170,000	15.2%	16.7%	1.5%	100.0%	-0.0001
375	QUAD CONSTRUCTION	CLOSED	WATER	\$1,120,000	\$220,000	\$1,110,000	\$140,000	19.6%	12.6%	-7.0%	63.6%	-0.0003
376	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,100,000	\$180,000	\$1,100,000	\$250,000	16.4%	22.7%	6.4%	138.9%	0.0001
377	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$1,100,000	\$200,000	\$960,000	\$190,000	18.2%	19.8%	1.6%	95.0%	-0.0001
378	MANN CENTER FOR THE PERFORMING ARTS	CLOSED	PubPriv	\$1,100,000	\$430,000	\$1,100,000	\$350,000	39.1%	31.8%	-7.3%	81.4%	-0.0003
379	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,090,000	\$110,000	\$680,000	\$170,000	10.1%	25.0%	14.9%	154.5%	0.0003
380	QUAD CONSTRUCTION	CLOSED	WATER	\$1,090,000	\$220,000	\$870,000	\$200,000	20.2%	23.0%	2.8%	90.9%	0.0000
381	C&T ASSOCIATES, INC.	CLOSED	WATER	\$1,090,000	\$120,000	\$990,000	\$60,000	11.0%	6.1%	-4.9%	50.0%	-0.0002
382	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,080,000	\$170,000	\$1,030,000	\$190,000	15.7%	18.4%	2.7%	111.8%	0.0000
383	EDWARD J. MELONEY, INC.	CLOSED	Public Property	\$1,080,000	\$290,000	\$1,070,000	\$270,000	26.9%	25.2%	-1.6%	93.1%	-0.0001
384	GROUND PENETRATION & RESTORATION	CLOSED	AVIATION	\$1,080,000	\$280,000	\$990,000	\$210,000	25.9%	21.2%	-4.7%	75.0%	-0.0002
385	SERAVALLI, INC.	CLOSED	WATER	\$1,080,000	\$380,000	\$1,080,000	\$250,000	35.2%	23.1%	-12.0%	65.8%	-0.0004
386	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$1,070,000	\$270,000	\$530,000	\$270,000	25.2%	50.9%	25.7%	100.0%	0.0006
387	AP CONSTRUCTION	ACTIVE	WATER	\$1,070,000	\$290,000	\$930,000	\$290,000	27.1%	31.2%	4.1%	100.0%	0.0001
388	MINISCALCO CONSTRUCTION	ACTIVE	Public Property	\$1,070,000	\$50,000	\$1,140,000	\$100,000	4.7%	8.8%	4.1%	200.0%	0.0000
389	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,070,000	\$160,000	\$970,000	\$150,000	15.0%	15.5%	0.5%	93.8%	-0.0001
390	QUAD CONSTRUCTION	ACTIVE	WATER	\$1,070,000	\$250,000	\$980,000	\$220,000	23.4%	22.4%	-0.9%	88.0%	-0.0001
391	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,070,000	\$270,000	\$1,010,000	\$230,000	25.2%	22.8%	-2.5%	85.2%	-0.0001

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392	MULHERN ELECTRIC CO., INC.	ACTIVE	AVIATION	\$1,070,000	\$270,000	\$1,020,000	\$140,000	25.2%	13.7%	-11.5%	51.9%	-0.0004
393	MINISCALCO CONSTRUCTION	ACTIVE	WATER	\$1,060,000	\$250,000	\$950,000	\$1,400,000	23.6%	147.4%	123.8%	560.0%	0.0034
394	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$1,060,000	\$170,000	\$970,000	\$1,250,000	16.0%	128.9%	112.8%	735.3%	0.0030
395	ALL STATE POWER-VAC, INC.	CLOSED	WATER	\$1,060,000	\$20,000	\$680,000	\$180,000	1.9%	26.5%	24.6%	900.0%	0.0006
396	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,060,000	\$210,000	\$1,040,000	\$140,000	19.8%	13.5%	-6.3%	66.7%	-0.0003
397	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,060,000	\$280,000	\$1,220,000	\$60,000	26.4%	4.9%	-21.5%	21.4%	-0.0007
398	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,050,000	\$260,000	\$1,040,000	\$270,000	24.8%	26.0%	1.2%	103.8%	0.0000
399	AP CONSTRUCTION	CLOSED	AVIATION	\$1,050,000	\$190,000	\$1,030,000	\$220,000	18.1%	21.4%	3.3%	115.8%	0.0000
400	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,050,000	\$170,000	\$980,000	\$180,000	16.2%	18.4%	2.2%	105.9%	0.0000
401	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,040,000	\$290,000	\$610,000	\$280,000	27.9%	45.9%	18.0%	96.6%	0.0004
402	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,040,000	\$240,000	\$980,000	\$210,000	23.1%	21.4%	-1.6%	87.5%	-0.0001
403	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	ACTIVE	WATER	\$1,030,000	\$260,000	\$520,000	\$420,000	25.2%	80.8%	55.5%	161.5%	0.0014
404	DONATO SPAVENTA & SONS, INC.	ACTIVE	WATER	\$1,030,000	\$260,000	\$1,000,000	\$270,000	25.2%	27.0%	1.8%	103.8%	0.0000
405	SERAVALLI, INC.	CLOSED	WATER	\$1,030,000	\$310,000	\$990,000	\$260,000	30.1%	26.3%	-3.8%	83.9%	-0.0002
406	SERAVALLI, INC.	CLOSED	WATER	\$1,020,000	\$250,000	\$970,000	\$240,000	24.5%	24.7%	0.2%	96.0%	-0.0001
407	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,010,000	\$160,000	\$900,000	\$50,000	15.8%	5.6%	-10.3%	31.3%	-0.0004
408	ASSOCIATED SPECIALTY CONTRACTING	ACTIVE	Public Property	\$1,000,000	\$20,000	\$1,390,000	\$100,000	2.0%	7.2%	5.2%	500.0%	0.0000
409	GENERAL ASPHALT PAVING CO.	ACTIVE	Public Property	\$1,000,000	\$10,000	\$180,000	\$10,000	1.0%	5.6%	4.6%	100.0%	0.0000
410	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$1,000,000	\$230,000	\$1,000,000	\$250,000	23.0%	25.0%	2.0%	108.7%	0.0000
411	ROXBOROUGH REHABILITATION PROJECT	CLOSED	Quasi	\$1,000,000	\$250,000	\$1,000,000	\$250,000	25.0%	25.0%	0.0%	100.0%	0.0000
412	FORGOTTEN BLOCKS III	CLOSED	Quasi	\$1,000,000	\$310,000	\$1,000,000	\$300,000	31.0%	30.0%	-1.0%	96.8%	0.0000

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413	GENERAL ASPHALT PAVING CO.	ACTIVE	Public Property	\$1,000,000	\$10,000	\$830,000	\$10,000	1.0%	1.2%	0.2%	100.0%	-0.0001
414	GROUND PENETRATION & RESTORATION	CLOSED	AVIATION	\$1,000,000	\$200,000	\$2,030,000	\$340,000	20.0%	16.7%	-3.3%	170.0%	-0.0002
415	PALMAN ELECTRIC CO.	ACTIVE	Public Property	\$1,000,000	\$100,000	\$730,000	\$40,000	10.0%	5.5%	-4.5%	40.0%	-0.0002
416	GENERAL ASPHALT PAVING CO.	ACTIVE	Public Property	\$1,000,000	\$50,000	\$440,000	\$0	5.0%	0.0%	-5.0%	0.0%	-0.0002
417	PALMAN ELECTRIC CO.	ACTIVE	Public Property	\$1,000,000	\$100,000	\$370,000	\$0	10.0%	0.0%	-10.0%	0.0%	-0.0003
418	FIRE PROTECTION INDUSTRIES	CLOSED	Public Property	\$990,000	\$80,000	\$840,000	\$70,000	8.1%	8.3%	0.3%	87.5%	-0.0001
419	MUNN ROOFING GROUP	ACTIVE	Public Property	\$980,000	\$980,000	\$850,000	\$850,000	100.0%	100.0%	0.0%	86.7%	0.0000
420	TONY DEPAUL & SON	CLOSED	STREETS	\$970,000	\$50,000	\$970,000	\$90,000	5.2%	9.3%	4.1%	180.0%	0.0000
421	AP CONSTRUCTION	CLOSED	AVIATION	\$970,000	\$280,000	\$750,000	\$210,000	28.9%	28.0%	-0.9%	75.0%	-0.0001
422	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$970,000	\$250,000	\$920,000	\$180,000	25.8%	19.6%	-6.2%	72.0%	-0.0002
423	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$960,000	\$140,000	\$540,000	\$160,000	14.6%	29.6%	15.0%	114.3%	0.0003
424	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$960,000	\$140,000	\$750,000	\$140,000	14.6%	18.7%	4.1%	100.0%	0.0000
425	SERAVALLI, INC.	CLOSED	WATER	\$950,000	\$240,000	\$870,000	\$230,000	25.3%	26.4%	1.2%	95.8%	0.0000
426	C&T ASSOCIATES, INC.	CLOSED	WATER	\$940,000	\$160,000	\$930,000	\$340,000	17.0%	36.6%	19.5%	212.5%	0.0004
427	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREETS	\$940,000	\$100,000	\$930,000	\$140,000	10.6%	15.1%	4.4%	140.0%	0.0000
428	WESGOLD LP-5100-22 MERION AVENUE	ACTIVE	Quasi	\$930,000	\$280,000	\$930,000	\$430,000	30.1%	46.2%	16.1%	153.6%	0.0004
429	ROCKPORT CONSTRUCTION GROUP, INC.	ACTIVE	Public Property	\$920,000	\$200,000	\$720,000	\$210,000	21.7%	29.2%	7.4%	105.0%	0.0001
430	SERAVALLI, INC.	CLOSED	WATER	\$920,000	\$230,000	\$900,000	\$230,000	25.0%	25.6%	0.6%	100.0%	0.0000
431	TONY DEPAUL & SON	CLOSED	STREETS	\$920,000	\$60,000	\$780,000	\$30,000	6.5%	3.8%	-2.7%	50.0%	-0.0002

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
432	3000 BLOCK OF STILES & CABOT ST	ACTIVE	Quasi	\$900,000	\$230,000	\$900,000	\$560,000	25.6%	62.2%	36.7%	243.5%	0.0009
433	BENCARDINO EXCAVATING, INC.	ACTIVE	Public Property	\$900,000	\$190,000	\$750,000	\$230,000	21.1%	30.7%	9.6%	121.1%	0.0002
434	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$900,000	\$180,000	\$780,000	\$150,000	20.0%	19.2%	-0.8%	83.3%	-0.0001
435	ASSOCIATED SPECIALTY CONTRACTING	ACTIVE	Public Property	\$900,000	\$300,000	\$2,330,000	\$300,000	33.3%	12.9%	-20.5%	100.0%	-0.0005
436	TONY DEPAUL & SON	CLOSED	WATER	\$890,000	\$70,000	\$830,000	\$70,000	7.9%	8.4%	0.6%	100.0%	-0.0001
437	AP CONSTRUCTION	CLOSED	Public Property	\$890,000	\$280,000	\$870,000	\$250,000	31.5%	28.7%	-2.7%	89.3%	-0.0001
438	CARR & DUFF, INC.	ACTIVE	Public Property	\$880,000	\$160,000	\$760,000	\$160,000	18.2%	21.1%	2.9%	100.0%	0.0000
439	DONATO SPAVENTA & SONS, INC.	ACTIVE	Public Property	\$880,000	\$190,000	\$880,000	\$190,000	21.6%	21.6%	0.0%	100.0%	-0.0001
440	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$880,000	\$120,000	\$1,040,000	\$110,000	13.6%	10.6%	-3.1%	91.7%	-0.0001
441	MURPHY QUIGLEY CO., INC.	CLOSED	Public Property	\$880,000	\$120,000	\$1,040,000	\$110,000	13.6%	10.6%	-3.1%	91.7%	-0.0001
442	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$870,000	\$140,000	\$750,000	\$240,000	16.1%	32.0%	15.9%	171.4%	0.0003
443	AP CONSTRUCTION	CLOSED	Public Property	\$870,000	\$290,000	\$750,000	\$320,000	33.3%	42.7%	9.3%	110.3%	0.0002
444	3909 HAVERFORD STREET	CLOSED	Quasi	\$870,000	\$220,000	\$870,000	\$280,000	25.3%	32.2%	6.9%	127.3%	0.0002
445	EDWARD J. MELONEY, INC.	CLOSED	Public Property	\$870,000	\$220,000	\$890,000	\$220,000	25.3%	24.7%	-0.6%	100.0%	-0.0001
446	SERAVALLI, INC.	CLOSED	WATER	\$870,000	\$130,000	\$850,000	\$130,000	14.9%	15.3%	0.4%	100.0%	-0.0001
447	C&T ASSOCIATES, INC.	CLOSED	WATER	\$870,000	\$70,000	\$860,000	\$70,000	8.0%	8.1%	0.1%	100.0%	-0.0001
448	EJ ELECTRIC	CLOSED	AVIATION	\$860,000	\$140,000	\$130,000	\$130,000	16.3%	100.0%	83.7%	92.9%	0.0016

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
449	SMITH CONSTRUCTION CO.	ACTIVE	Public Property	\$860,000	\$860,000	\$850,000	\$850,000	100.0%	100.0%	0.0%	98.8%	0.0000
450	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$850,000	\$100,000	\$710,000	\$100,000	11.8%	14.1%	2.3%	100.0%	0.0000
451	SERAVALLI, INC.	CLOSED	WATER	\$850,000	\$130,000	\$850,000	\$120,000	15.3%	14.1%	-1.2%	92.3%	-0.0001
452	SERAVALLI, INC.	CLOSED	AVIATION	\$850,000	\$220,000	\$1,220,000	\$220,000	25.9%	18.0%	-7.8%	100.0%	-0.0002
453	SERAVALLI, INC.	CLOSED	WATER	\$840,000	\$130,000	\$760,000	\$120,000	15.5%	15.8%	0.3%	92.3%	-0.0001
454	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$840,000	\$320,000	\$730,000	\$110,000	38.1%	15.1%	-23.0%	34.4%	-0.0005
455	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$830,000	\$150,000	\$690,000	\$340,000	18.1%	49.3%	31.2%	226.7%	0.0006
456	CARR & DUFF, INC.	CLOSED	Public Property	\$830,000	\$170,000	\$830,000	\$200,000	20.5%	24.1%	3.6%	117.6%	0.0000
457	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$830,000	\$210,000	\$720,000	\$200,000	25.3%	27.8%	2.5%	95.2%	0.0000
458	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$830,000	\$110,000	\$720,000	\$100,000	13.3%	13.9%	0.6%	90.9%	-0.0001
459	FIVE STAR, INC.	CLOSED	WATER	\$830,000	\$110,000	\$740,000	\$70,000	13.3%	9.5%	-3.8%	63.6%	-0.0002
460	J.P.C. GROUP, INC.	CLOSED	WATER	\$830,000	\$490,000	\$680,000	\$40,000	59.0%	5.9%	-53.2%	8.2%	-0.0011
461	TONY DEPAUL & SON	CLOSED	STREETS	\$820,000	\$110,000	\$420,000	\$20,000	13.4%	4.8%	-8.7%	18.2%	-0.0003
462	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$810,000	\$200,000	\$730,000	\$220,000	24.7%	30.1%	5.4%	110.0%	0.0001
463	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$810,000	\$260,000	\$850,000	\$290,000	32.1%	34.1%	2.0%	111.5%	0.0000
464	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$800,000	\$280,000	\$980,000	\$590,000	35.0%	60.2%	25.2%	210.7%	0.0005
465	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$800,000	\$200,000	\$660,000	\$190,000	25.0%	28.8%	3.8%	95.0%	0.0000
466	SERAVALLI, INC.	ACTIVE	WATER	\$800,000	\$200,000	\$750,000	\$200,000	25.0%	26.7%	1.7%	100.0%	0.0000
467	WESCOTT ELECTRIC CO.	ACTIVE	AVIATION	\$800,000	\$200,000	\$560,000	\$90,000	25.0%	16.1%	-8.9%	45.0%	-0.0002

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468	ALL STATE POWER-VAC, INC.	ACTIVE	WATER	\$790,000	\$100,000	\$90,000	\$90,000	12.7%	100.0%	87.3%	90.0%	0.0016
469	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$790,000	\$60,000	\$650,000	\$120,000	7.6%	18.5%	10.9%	200.0%	0.0002
470	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$790,000	\$140,000	\$810,000	\$200,000	17.7%	24.7%	7.0%	142.9%	0.0001
471	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$790,000	\$790,000	\$630,000	\$630,000	100.0%	100.0%	0.0%	79.7%	0.0000
472	NAVY YARD LIFT BRIDGE MAINTENANCE	CLOSED	Quasi	\$790,000	\$280,000	\$790,000	\$0	35.4%	0.0%	-35.4%	0.0%	-0.0008
473	GESSLER CONSTRUCTION	ACTIVE	WATER	\$770,000	\$770,000	\$620,000	\$620,000	100.0%	100.0%	0.0%	80.5%	0.0000
474	J.P.C. GROUP, INC.	ACTIVE	Public Property	\$760,000	\$170,000	\$750,000	\$160,000	22.4%	21.3%	-1.0%	94.1%	-0.0001
475	CHANDLER SUPPORTED INDEPENDENT LIVING	CLOSED	Quasi	\$760,000	\$270,000	\$760,000	\$210,000	35.5%	27.6%	-7.9%	77.8%	-0.0002
476	ASSOCIATED SPECIALTY CONTRACTING	ACTIVE	Public Property	\$750,000	\$110,000	\$610,000	\$70,000	14.7%	11.5%	78.2%	63.6%	0.0013
477	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$750,000	\$230,000	\$940,000	\$240,000	30.7%	25.5%	-5.1%	104.3%	-0.0001
478	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$750,000	\$160,000	\$890,000	\$120,000	21.3%	13.5%	-7.9%	75.0%	-0.0002
479	J.S. CORNELL & SON, INC.	CLOSED	Public Property	\$740,000	\$200,000	\$740,000	\$190,000	27.0%	25.7%	-1.4%	95.0%	-0.0001
480	J.P.C. GROUP, INC.	ACTIVE	WATER	\$740,000	\$10,000	\$660,000	\$10,000	1.4%	1.5%	0.2%	100.0%	-0.0001
481	SERAVALLI, INC.	CLOSED	WATER	\$740,000	\$190,000	\$670,000	\$160,000	25.7%	23.9%	-1.8%	84.2%	-0.0001
482	C.A.D. ELECTRIC	CLOSED	Public Property	\$740,000	\$350,000	\$810,000	\$350,000	47.3%	43.2%	-4.1%	100.0%	-0.0001
483	SERAVALLI, INC.	CLOSED	WATER	\$740,000	\$150,000	\$850,000	\$140,000	20.3%	16.5%	-3.8%	93.3%	-0.0001
484	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$730,000	\$60,000	\$710,000	\$130,000	8.2%	18.3%	10.1%	216.7%	0.0001
485	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$730,000	\$130,000	\$660,000	\$130,000	17.8%	19.7%	1.9%	100.0%	0.0000
486	PETRONGOLO CONTRACTORS, INC.	ACTIVE	STREETS	\$720,000	\$110,000	\$450,000	\$80,000	15.3%	17.8%	2.5%	72.7%	0.0000

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487	PLATO CONSTRUCTION	CLOSED	Public Property	\$710,000	\$160,000	\$700,000	\$160,000	22.5%	22.9%	0.3%	100.0%	0.0000
488	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$710,000	\$110,000	\$710,000	\$110,000	15.5%	15.5%	0.0%	100.0%	-0.0001
489	TONY DEPAUL & SON	CLOSED	STREETS	\$710,000	\$40,000	\$780,000	\$40,000	5.6%	5.1%	-0.5%	100.0%	-0.0001
490	SCHNEIDER RESTORATIONS	ACTIVE	Public Property	\$700,000	\$700,000	\$640,000	\$340,000	100.0%	53.1%	-46.9%	48.6%	-0.0008
491	MUNN ROOFING GROUP	CLOSED	Public Property	\$690,000	\$610,000	\$700,000	\$700,000	88.4%	100.0%	11.6%	114.8%	0.0002
492	HART ENTERPRISES	CLOSED	AVIATION	\$690,000	\$660,000	\$230,000	\$230,000	95.7%	100.0%	4.3%	34.8%	0.0001
493	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$690,000	\$110,000	\$630,000	\$140,000	15.9%	22.2%	6.3%	127.3%	0.0000
494	DOLAN MECHANICAL	ACTIVE	Public Property	\$690,000	\$90,000	\$710,000	\$120,000	13.0%	16.9%	3.9%	133.3%	0.0000
495	GENERAL ASPHALT PAVING CO.	CLOSED	Public Property	\$690,000	\$210,000	\$670,000	\$210,000	30.4%	31.3%	0.9%	100.0%	0.0000
496	SURETY MECHANICAL SERVICES	CLOSED	AVIATION	\$690,000	\$140,000	\$640,000	\$130,000	20.3%	20.3%	0.0%	92.9%	-0.0001
497	EJ ELECTRIC	ACTIVE	AVIATION	\$680,000	\$170,000	\$500,000	\$270,000	25.0%	54.0%	29.0%	158.8%	0.0004
498	J.P.C. GROUP, INC.	CLOSED	WATER	\$680,000	\$120,000	\$630,000	\$90,000	17.6%	14.3%	-3.4%	75.0%	-0.0001
499	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$680,000	\$210,000	\$590,000	\$140,000	30.9%	23.7%	-7.2%	66.7%	-0.0002
500	WILLIAM DICK ELEMENTARY SCHOOL	ACTIVE	PubPriv	\$670,000	\$170,000	\$670,000	\$220,000	25.4%	32.8%	7.5%	129.4%	0.0001
501	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$670,000	\$160,000	\$600,000	\$180,000	23.9%	30.0%	6.1%	112.5%	0.0001
502	DOLAN MECHANICAL	ACTIVE	WATER	\$670,000	\$150,000	\$550,000	\$140,000	22.4%	25.5%	3.1%	93.3%	0.0000
503	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	Public Property	\$660,000	\$120,000	\$700,000	\$130,000	18.2%	18.6%	0.4%	108.3%	-0.0001
504	QUEEN AND MCKEAN IN-FILL	ACTIVE	Quasi	\$660,000	\$170,000	\$660,000	\$80,000	25.8%	12.1%	-13.6%	47.1%	-0.0002
505	SANTAPaul CORP. T/A LIMA OC	CLOSED	Public Property	\$660,000	\$290,000	\$620,000	\$190,000	43.9%	30.6%	-13.3%	65.5%	-0.0003



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506	SURETY MECHANICAL SERVICES	ACTIVE	WATER	\$650,000	\$100,000	\$600,000	\$90,000	15.4%	15.0%	-0.4%	90.0%	-0.0001
507	SMITH CONSTRUCTION CO.	CLOSED	WATER	\$650,000	\$650,000	\$530,000	\$70,000	100.0%	13.2%	-86.8%	10.8%	-0.0014
508	SERAVALLI, INC.	CLOSED	WATER	\$640,000	\$140,000	\$540,000	\$150,000	21.9%	27.8%	5.9%	107.1%	0.0001
509	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$640,000	\$640,000	\$110,000	\$110,000	100.0%	100.0%	0.0%	17.2%	0.0000
510	RAMOS & ASSOCIATES	CLOSED	WATER	\$640,000	\$640,000	\$580,000	\$580,000	100.0%	100.0%	0.0%	90.6%	0.0000
511	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$630,000	\$60,000	\$600,000	\$120,000	9.5%	20.0%	10.5%	200.0%	0.0001
512	J.P.C. GROUP, INC.	ACTIVE	Public Property	\$630,000	\$130,000	\$470,000	\$130,000	20.6%	27.7%	7.0%	100.0%	0.0001
513	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$630,000	\$40,000	\$570,000	\$30,000	6.3%	5.3%	-1.1%	75.0%	-0.0001
514	BRIGHTLINE CONSTRUCTION, INC.	ACTIVE	Public Property	\$630,000	\$100,000	\$500,000	\$60,000	15.9%	12.0%	-3.9%	60.0%	-0.0001
515	AP CONSTRUCTION	CLOSED	WATER	\$630,000	\$140,000	\$500,000	\$90,000	22.2%	18.0%	-4.2%	64.3%	-0.0001
516	PHILADELPHIA SHIPYARD BRIDGE MAINTENANCE REPAIRS	CLOSED	Quasi	\$630,000	\$190,000	\$630,000	\$0	30.2%	0.0%	-30.2%	0.0%	-0.0005
517	NUCERO ELECTRICAL CONSTRUCTION CO.	CLOSED	WATER	\$620,000	\$50,000	\$340,000	\$50,000	8.1%	14.7%	6.6%	100.0%	0.0000
518	GESSLER CONSTRUCTION	CLOSED	Public Property	\$620,000	\$620,000	\$690,000	\$690,000	100.0%	100.0%	0.0%	111.3%	0.0000
519	MCMULLEN ROOFING, INC.	CLOSED	AVIATION	\$610,000	\$140,000	\$560,000	\$120,000	23.0%	21.4%	-1.5%	85.7%	-0.0001
520	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$600,000	\$180,000	\$200,000	\$370,000	30.0%	185.0%	155.0%	205.6%	0.0023
521	DONATO SPAVENTA & SONS, INC.	CLOSED	WATER	\$600,000	\$90,000	\$360,000	\$90,000	15.0%	25.0%	10.0%	100.0%	0.0001
522	SERAVALLI, INC.	CLOSED	STREETS	\$600,000	\$150,000	\$570,000	\$140,000	25.0%	24.6%	-0.4%	93.3%	0.0000
523	SARTAIN SCHOOL 3017-45 WEST OXFORD STREET	CLOSED	Quasi	\$600,000	\$150,000	\$600,000	\$40,000	25.0%	6.7%	-18.3%	26.7%	-0.0003
524	GERMANTOWN AVENUE MIXED USE PROJECTS	ACTIVE	Quasi	\$590,000	\$150,000	\$590,000	\$40,000	25.4%	6.8%	-18.6%	26.7%	-0.0003

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525	PHILIP PIO CONSTRUCTION CO.	ACTIVE	WATER	\$580,000	\$120,000	\$540,000	\$120,000	20.7%	22.2%	1.5%	100.0%	0.0000
526	MCMULLEN ROOFING, INC.	CLOSED	Public Property	\$580,000	\$140,000	\$610,000	\$150,000	24.1%	24.6%	0.5%	107.1%	0.0000
527	SERAVALLI, INC.	CLOSED	WATER	\$580,000	\$60,000	\$580,000	\$60,000	10.3%	10.3%	0.0%	100.0%	-0.0001
528	JACK COHEN & CO., INC.	CLOSED	Public Property	\$580,000	\$120,000	\$630,000	\$120,000	20.7%	19.0%	-1.6%	100.0%	-0.0001
529	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$580,000	\$90,000	\$950,000	\$80,000	15.5%	8.4%	-7.1%	88.9%	-0.0002
530	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$580,000	\$180,000	\$580,000	\$100,000	31.0%	17.2%	-13.8%	55.6%	-0.0002
531	HERMAN GOLDNER CO., INC.	ACTIVE	Public Property	\$580,000	\$260,000	\$130,000	\$0	44.8%	0.0%	-44.8%	0.0%	-0.0007
532	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$570,000	\$140,000	\$550,000	\$160,000	24.6%	29.1%	4.5%	114.3%	0.0000
533	SERAVALLI, INC.	CLOSED	WATER	\$570,000	\$130,000	\$540,000	\$120,000	22.8%	22.2%	-0.6%	92.3%	0.0000
534	ELI COURT APARTMENTS	CLOSED	Quasi	\$570,000	\$140,000	\$570,000	\$0	24.6%	0.0%	-24.6%	0.0%	-0.0004
535	CARR & DUFF, INC.	CLOSED	STREETS	\$560,000	\$30,000	\$430,000	\$250,000	5.4%	58.1%	52.8%	833.3%	0.0007
536	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$560,000	\$110,000	\$360,000	\$100,000	19.6%	27.8%	8.1%	90.9%	0.0001
537	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$560,000	\$120,000	\$560,000	\$110,000	21.4%	19.6%	-1.8%	91.7%	-0.0001
538	PALMAN ELECTRIC CO.	CLOSED	Public Property	\$560,000	\$180,000	\$610,000	\$150,000	32.1%	24.6%	-7.6%	83.3%	-0.0001
539	OLIVIERI & ASSOCIATES, INC.	ACTIVE	STREETS	\$560,000	\$240,000	\$420,000	\$110,000	42.9%	26.2%	-16.7%	45.8%	-0.0003
540	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$560,000	\$120,000	\$10,000	\$0	21.4%	0.0%	-21.4%	0.0%	-0.0003
541	RAMOS & ASSOCIATES	CLOSED	STREETS	\$550,000	\$550,000	\$550,000	\$550,000	100.0%	100.0%	0.0%	100.0%	0.0000
542	BRIGHTLINE CONSTRUCTION, INC.	ACTIVE	WATER	\$540,000	\$120,000	\$540,000	\$70,000	22.2%	13.0%	-9.3%	58.3%	-0.0002

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543	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$540,000	\$240,000	\$430,000	\$120,000	44.4%	27.9%	-16.5%	50.0%	-0.0002
544	ALL STATES MECHANICAL, LTD.	ACTIVE	Public Property	\$530,000	\$100,000	\$330,000	\$100,000	18.9%	30.3%	11.4%	100.0%	0.0001
545	SCHLEIG ELECTRIC	CLOSED	Public Property	\$530,000	\$10,000	\$580,000	\$60,000	1.9%	10.3%	8.5%	600.0%	0.0001
546	GESSLER CONSTRUCTION	CLOSED	Public Property	\$530,000	\$530,000	\$530,000	\$530,000	100.0%	100.0%	0.0%	100.0%	0.0000
547	LOR-MAR	CLOSED	WATER	\$530,000	\$120,000	\$500,000	\$110,000	22.6%	22.0%	-0.6%	91.7%	0.0000
548	SERAVALLI, INC.	CLOSED	WATER	\$530,000	\$80,000	\$520,000	\$70,000	15.1%	13.5%	-1.6%	87.5%	-0.0001
549	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$520,000	\$40,000	\$420,000	\$80,000	7.7%	19.0%	11.4%	200.0%	0.0001
550	SERAVALLI, INC.	CLOSED	WATER	\$520,000	\$110,000	\$470,000	\$110,000	21.2%	23.4%	2.3%	100.0%	0.0000
551	PALMAN ELECTRIC CO.	CLOSED	Public Property	\$520,000	\$120,000	\$490,000	\$120,000	23.1%	24.5%	1.4%	100.0%	0.0000
552	5015-19 BEAUMONT AVENUE	CLOSED	Quasi	\$510,000	\$130,000	\$510,000	\$220,000	25.5%	43.1%	17.6%	169.2%	0.0002
553	JOHN BEE, INC.	CLOSED	Public Property	\$510,000	\$140,000	\$500,000	\$190,000	27.5%	38.0%	10.5%	135.7%	0.0001
554	CARR & DUFF, INC.	CLOSED	Public Property	\$510,000	\$80,000	\$290,000	\$80,000	15.7%	27.6%	11.9%	100.0%	0.0001
555	ALL STATES MECHANICAL, LTD.	ACTIVE	Public Property	\$510,000	\$120,000	\$510,000	\$120,000	23.5%	23.5%	0.0%	100.0%	0.0000
556	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$510,000	\$90,000	\$510,000	\$90,000	17.6%	17.6%	0.0%	100.0%	0.0000
557	MINISCALCO CONSTRUCTION	ACTIVE	WATER	\$510,000	\$130,000	\$430,000	\$70,000	25.5%	16.3%	-9.2%	53.8%	-0.0001
558	J.P.C. GROUP, INC.	CLOSED	WATER	\$510,000	\$60,000	\$460,000	\$0	11.8%	0.0%	-11.8%	0.0%	-0.0002
559	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$510,000	\$330,000	\$510,000	\$170,000	64.7%	33.3%	-31.4%	51.5%	-0.0004

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560	BITTENBENDER CONSTRUCTION, LP	CLOSED	AVIATION	\$500,000	\$200,000	\$490,000	\$450,000	40.0%	91.8%	51.8%	225.0%	0.0006
561	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$500,000	\$50,000	\$440,000	\$100,000	10.0%	22.7%	12.7%	200.0%	0.0001
562	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$500,000	\$60,000	\$450,000	\$100,000	12.0%	22.2%	10.2%	166.7%	0.0001
563	GESSLER CONSTRUCTION	CLOSED	Public Property	\$500,000	\$500,000	\$640,000	\$640,000	100.0%	100.0%	0.0%	128.0%	0.0000
564	JACK COHEN & CO., INC.	CLOSED	Public Property	\$500,000	\$120,000	\$520,000	\$120,000	24.0%	23.1%	-0.9%	100.0%	0.0000
565	CARR & DUFF, INC.	ACTIVE	STREETS	\$500,000	\$50,000	\$220,000	\$20,000	10.0%	9.1%	-0.9%	40.0%	-0.0001
566	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$500,000	\$50,000	\$700,000	\$50,000	10.0%	7.1%	-2.9%	100.0%	-0.0001
567	HABITAT FOR HUMANITY/NPCB- GRATZ/WILTS ST.	ACTIVE	Quasi	\$500,000	\$130,000	\$500,000	\$90,000	26.0%	18.0%	-8.0%	69.2%	-0.0001
568	HUNTER ROBERTS CONSTRUCTION GROUP	CLOSED	AVIATION	\$500,000	\$140,000	\$500,000	\$60,000	28.0%	12.0%	-16.0%	42.9%	-0.0002
569	JJD URETHANE CO., INC.	CLOSED	WATER	\$490,000	\$20,000	\$220,000	\$100,000	4.1%	45.5%	41.4%	500.0%	0.0005
570	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$490,000	\$20,000	\$390,000	\$10,000	4.1%	2.6%	-1.5%	50.0%	-0.0001
571	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$490,000	\$100,000	\$410,000	\$70,000	20.4%	17.1%	-3.3%	70.0%	-0.0001
572	AP CONSTRUCTION	CLOSED	Public Property	\$490,000	\$320,000	\$520,000	\$300,000	65.3%	57.7%	-7.6%	93.8%	-0.0001
573	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$480,000	\$50,000	\$440,000	\$100,000	10.4%	22.7%	12.3%	200.0%	0.0001
574	ROCKPORT CONSTRUCTION GROUP, INC.	ACTIVE	STREETS	\$480,000	\$50,000	\$430,000	\$50,000	10.4%	11.6%	1.2%	100.0%	0.0000
575	MARCOR REMEDIATION, INC.	CLOSED	STREETS	\$480,000	\$80,000	\$610,000	\$50,000	16.7%	8.2%	-8.5%	62.5%	-0.0002
576	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$470,000	\$90,000	\$480,000	\$90,000	19.1%	18.8%	-0.4%	100.0%	0.0000
577	DOLAN MECHANICAL	ACTIVE	STREETS	\$470,000	\$90,000	\$470,000	\$90,000	19.1%	19.1%	0.0%	100.0%	0.0000
578	J.P.C. GROUP, INC.	CLOSED	WATER	\$470,000	\$70,000	\$430,000	\$60,000	14.9%	14.0%	-0.9%	85.7%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
579	CARR & DUFF, INC.	ACTIVE	Public Property	\$470,000	\$150,000	\$440,000	\$70,000	31.9%	15.9%	-16.0%	46.7%	-0.0002
580	AP CONSTRUCTION	CLOSED	WATER	\$470,000	\$170,000	\$430,000	\$70,000	36.2%	16.3%	-19.9%	41.2%	-0.0003
581	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$460,000	\$70,000	\$350,000	\$80,000	15.2%	22.9%	7.6%	114.3%	0.0000
582	GESSLER CONSTRUCTION	CLOSED	Public Property	\$460,000	\$460,000	\$520,000	\$520,000	100.0%	100.0%	0.0%	113.0%	0.0000
583	SERAVALLI, INC.	CLOSED	WATER	\$460,000	\$90,000	\$420,000	\$90,000	19.6%	21.4%	1.9%	100.0%	0.0000
584	MULHERN ELECTRIC CO., INC.	CLOSED	AVIATION	\$460,000	\$50,000	\$460,000	\$40,000	10.9%	8.7%	-2.2%	80.0%	-0.0001
585	BUCKLEY & CO., INC.	ACTIVE	STREETS	\$460,000	\$30,000	\$450,000	\$0	6.5%	0.0%	-6.5%	0.0%	-0.0001
586	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$450,000	\$60,000	\$40,000	\$40,000	13.3%	100.0%	86.7%	66.7%	0.0009
587	UNITED STATES ROOFING CORP.	ACTIVE	Public Property	\$450,000	\$80,000	\$80,000	\$80,000	17.8%	100.0%	82.2%	100.0%	0.0008
588	JACK COHEN & CO., INC.	CLOSED	Public Property	\$450,000	\$30,000	\$460,000	\$110,000	6.7%	23.9%	17.2%	366.7%	0.0002
589	CARR & DUFF, INC.	ACTIVE	Public Property	\$450,000	\$30,000	\$450,000	\$70,000	6.7%	15.6%	8.9%	233.3%	0.0001
590	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$450,000	\$50,000	\$430,000	\$40,000	11.1%	9.3%	-1.8%	80.0%	-0.0001
591	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$450,000	\$30,000	\$390,000	\$20,000	6.7%	5.1%	-1.5%	66.7%	-0.0001
592	SANTAPPAUL CORP. T/A LIMA OC	CLOSED	Public Property	\$450,000	\$210,000	\$490,000	\$150,000	46.7%	30.6%	-16.1%	71.4%	-0.0002
593	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$440,000	\$50,000	\$280,000	\$40,000	11.4%	14.3%	2.9%	80.0%	0.0000
594	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$440,000	\$70,000	\$440,000	\$30,000	15.9%	6.8%	-9.1%	42.9%	-0.0001
595	AP CONSTRUCTION	CLOSED	WATER	\$430,000	\$70,000	\$360,000	\$60,000	16.3%	16.7%	0.4%	85.7%	0.0000
596	TOWNSCAPES, INC.	ACTIVE	WATER	\$430,000	\$90,000	\$260,000	\$30,000	20.9%	11.5%	-9.4%	33.3%	-0.0001

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597	DOLAN MECHANICAL	CLOSED	Public Property	\$430,000	\$170,000	\$350,000	\$90,000	39.5%	25.7%	-13.8%	52.9%	-0.0002
598	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$430,000	\$350,000	\$2,040,000	\$350,000	81.4%	17.2%	-64.2%	100.0%	-0.0007
599	GESSLER CONSTRUCTION	CLOSED	Public Property	\$420,000	\$420,000	\$470,000	\$470,000	100.0%	100.0%	0.0%	111.9%	0.0000
600	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREETS	\$410,000	\$40,000	\$350,000	\$50,000	9.8%	14.3%	4.5%	125.0%	0.0000
601	MUNN ROOFING GROUP	CLOSED	Public Property	\$410,000	\$410,000	\$360,000	\$360,000	100.0%	100.0%	0.0%	87.8%	0.0000
602	AP CONSTRUCTION	CLOSED	AVIATION	\$400,000	\$90,000	\$350,000	\$100,000	22.5%	28.6%	6.1%	111.1%	0.0000
603	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$400,000	\$30,000	\$260,000	\$20,000	7.5%	7.7%	0.2%	66.7%	0.0000
604	DOLAN MECHANICAL	CLOSED	Public Property	\$400,000	\$70,000	\$1,740,000	\$230,000	17.5%	13.2%	-4.3%	328.6%	-0.0001
605	EJ ELECTRIC	CLOSED	AVIATION	\$390,000	\$20,000	\$390,000	\$70,000	5.1%	17.9%	12.8%	350.0%	0.0001
606	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$390,000	\$10,000	\$310,000	\$30,000	2.6%	9.7%	7.1%	300.0%	0.0000
607	ALL STATES MECHANICAL, LTD.	ACTIVE	Public Property	\$390,000	\$80,000	\$380,000	\$80,000	20.5%	21.1%	0.5%	100.0%	0.0000
608	J.P.C. GROUP, INC.	CLOSED	WATER	\$390,000	\$20,000	\$370,000	\$10,000	5.1%	2.7%	-2.4%	50.0%	-0.0001
609	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$390,000	\$100,000	\$500,000	\$100,000	25.6%	20.0%	-5.6%	100.0%	-0.0001
610	HANK GATHERS RECREATION CENTER (2501 W. DIAMOND ST)	CLOSED	PubPriv	\$380,000	\$60,000	\$380,000	\$70,000	15.8%	18.4%	2.6%	116.7%	0.0000
611	GESSLER CONSTRUCTION	CLOSED	STREETS	\$380,000	\$380,000	\$300,000	\$300,000	100.0%	100.0%	0.0%	78.9%	0.0000
612	LAND TECH ENTERPRISES, INC.	ACTIVE	Public Property	\$380,000	\$90,000	\$380,000	\$90,000	23.7%	23.7%	0.0%	100.0%	0.0000
613	DONATO SPAVENTA & SONS, INC.	CLOSED	STREETS	\$380,000	\$40,000	\$440,000	\$50,000	10.5%	11.4%	0.8%	125.0%	0.0000

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614	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$380,000	\$60,000	\$390,000	\$60,000	15.8%	15.4%	-0.4%	100.0%	0.0000
615	SERAVALLI, INC.	ACTIVE	WATER	\$380,000	\$80,000	\$380,000	\$70,000	21.1%	18.4%	-2.6%	87.5%	-0.0001
616	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$380,000	\$130,000	\$460,000	\$100,000	34.2%	21.7%	-12.5%	76.9%	-0.0001
617	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$370,000	\$40,000	\$50,000	\$50,000	10.8%	100.0%	89.2%	125.0%	0.0008
618	FIVE STAR, INC.	CLOSED	STREETS	\$370,000	\$100,000	\$380,000	\$210,000	27.0%	55.3%	28.2%	210.0%	0.0003
619	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$370,000	\$20,000	\$260,000	\$70,000	5.4%	26.9%	21.5%	350.0%	0.0002
620	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$370,000	\$30,000	\$380,000	\$80,000	8.1%	21.1%	12.9%	266.7%	0.0001
621	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$370,000	\$10,000	\$360,000	\$10,000	2.7%	2.8%	0.1%	100.0%	0.0000
622	PEC- 4030 HAVERFORD AVE	ACTIVE	Quasi	\$360,000	\$90,000	\$360,000	\$150,000	25.0%	41.7%	16.7%	166.7%	0.0002
623	GESSLER CONSTRUCTION	CLOSED	Public Property	\$360,000	\$360,000	\$360,000	\$360,000	100.0%	100.0%	0.0%	100.0%	0.0000
624	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$360,000	\$90,000	\$450,000	\$110,000	25.0%	24.4%	-0.6%	122.2%	0.0000
625	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$360,000	\$40,000	\$340,000	\$40,000	11.1%	11.8%	0.7%	100.0%	0.0000
626	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$360,000	\$80,000	\$70,000	\$10,000	22.2%	14.3%	-7.9%	12.5%	-0.0001
627	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$360,000	\$380,000	\$1,420,000	\$360,000	105.6%	25.4%	-80.2%	94.7%	-0.0007
628	BRIGHTLINE CONSTRUCTION, INC.	ACTIVE	Public Property	\$350,000	\$70,000	\$270,000	\$70,000	20.0%	25.9%	5.9%	100.0%	0.0000
629	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	Public Property	\$350,000	\$50,000	\$360,000	\$70,000	14.3%	19.4%	5.2%	140.0%	0.0000
630	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$350,000	\$90,000	\$310,000	\$90,000	25.7%	29.0%	3.3%	100.0%	0.0000

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631	GESSLER CONSTRUCTION	CLOSED	Public Property	\$350,000	\$350,000	\$350,000	\$350,000	100.0%	100.0%	0.0%	100.0%	0.0000
632	CARR & DUFF, INC.	ACTIVE	STREETS	\$350,000	\$20,000	\$130,000	\$10,000	5.7%	7.7%	2.0%	50.0%	0.0000
633	AFFORDABLE FIRE PROTECTION, INC.	ACTIVE	Public Property	\$350,000	\$70,000	\$320,000	\$40,000	20.0%	12.5%	-7.5%	57.1%	-0.0001
634	FIVE STAR, INC.	CLOSED	Public Property	\$350,000	\$90,000	\$390,000	\$50,000	25.7%	12.8%	-12.9%	55.6%	-0.0001
635	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$340,000	\$60,000	\$260,000	\$50,000	17.6%	19.2%	1.6%	83.3%	0.0000
636	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$340,000	\$120,000	\$440,000	\$100,000	35.3%	22.7%	-12.6%	83.3%	-0.0001
637	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$330,000	\$70,000	\$350,000	\$90,000	21.2%	25.7%	4.5%	128.6%	0.0000
638	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$330,000	\$10,000	\$240,000	\$10,000	3.0%	4.2%	1.1%	100.0%	0.0000
639	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$330,000	\$10,000	\$330,000	\$10,000	3.0%	3.0%	0.0%	100.0%	0.0000
640	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$330,000	\$70,000	\$310,000	\$30,000	21.2%	9.7%	-11.5%	42.9%	-0.0001
641	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	Public Property	\$320,000	\$20,000	\$100,000	\$90,000	6.3%	90.0%	83.8%	450.0%	0.0006
642	MCMULLEN ROOFING, INC.	CLOSED	Public Property	\$320,000	\$90,000	\$320,000	\$260,000	28.1%	81.3%	53.1%	288.9%	0.0004
643	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$320,000	\$60,000	\$290,000	\$60,000	18.8%	20.7%	1.9%	100.0%	0.0000
644	WELCH ROAD HCAP CONVERSION	ACTIVE	Quasi	\$320,000	\$80,000	\$320,000	\$60,000	25.0%	18.8%	-6.3%	75.0%	-0.0001
645	A. CAROTENUTO & SONS	CLOSED	Public Property	\$310,000	\$110,000	\$140,000	\$110,000	35.5%	78.6%	43.1%	100.0%	0.0003
646	ALL STATES MECHANICAL, LTD.	CLOSED	Public Property	\$310,000	\$70,000	\$300,000	\$70,000	22.6%	23.3%	0.8%	100.0%	0.0000



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647	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$310,000	\$10,000	\$280,000	\$10,000	3.2%	3.6%	0.3%	100.0%	0.0000
648	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$310,000	\$20,000	\$310,000	\$20,000	6.5%	6.5%	0.0%	100.0%	0.0000
649	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$310,000	\$70,000	\$310,000	\$40,000	22.6%	12.9%	-9.7%	57.1%	-0.0001
650	DOLAN MECHANICAL	ACTIVE	Public Property	\$300,000	\$40,000	\$30,000	\$30,000	13.3%	100.0%	86.7%	75.0%	0.0006
651	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$300,000	\$10,000	\$230,000	\$100,000	3.3%	43.5%	40.1%	1000.0%	0.0003
652	FIVE STAR, INC.	CLOSED	WATER	\$300,000	\$60,000	\$300,000	\$70,000	20.0%	23.3%	3.3%	116.7%	0.0000
653	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$300,000	\$300,000	\$280,000	\$280,000	100.0%	100.0%	0.0%	93.3%	0.0000
654	DEVINE BROTHERS, INC.	CLOSED	Public Property	\$290,000	\$60,000	\$290,000	\$90,000	20.7%	31.0%	10.3%	150.0%	0.0001
655	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$290,000	\$40,000	\$260,000	\$40,000	13.8%	15.4%	1.6%	100.0%	0.0000
656	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	Public Property	\$290,000	\$40,000	\$300,000	\$30,000	13.8%	10.0%	-3.8%	75.0%	-0.0001
657	SERAVALLI, INC.	CLOSED	Public Property	\$290,000	\$70,000	\$330,000	\$60,000	24.1%	18.2%	-6.0%	85.7%	-0.0001
658	BUILDING RESTORATION	CLOSED	Public Property	\$280,000	\$280,000	\$350,000	\$350,000	100.0%	100.0%	0.0%	125.0%	0.0000
659	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$280,000	\$30,000	\$170,000	\$20,000	10.7%	11.8%	1.1%	66.7%	0.0000
660	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$280,000	\$60,000	\$310,000	\$60,000	21.4%	19.4%	-2.1%	100.0%	0.0000
661	AT CHADWICK CO., INC.	ACTIVE	WATER	\$280,000	\$130,000	\$360,000	\$60,000	46.4%	16.7%	-29.8%	46.2%	-0.0002
662	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$270,000	\$80,000	\$320,000	\$110,000	29.6%	34.4%	4.7%	137.5%	0.0000

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663	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$270,000	\$120,000	\$270,000	\$120,000	44.4%	44.4%	0.0%	100.0%	0.0000
664	PHILABUNDANCE - PHILADELPHIA STORM WATER (3600 - 46 S. GALLOWAY ST.)	CLOSED	Quasi	\$270,000	\$80,000	\$270,000	\$0	29.6%	0.0%	-29.6%	0.0%	-0.0002
665	MCMULLEN ROOFING, INC.	CLOSED	AVIATION	\$260,000	\$20,000	\$30,000	\$30,000	7.7%	100.0%	92.3%	150.0%	0.0005
666	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$260,000	\$50,000	\$220,000	\$50,000	19.2%	22.7%	3.5%	100.0%	0.0000
667	UNION ROOFING CONTRACTORS, INC.	ACTIVE	Public Property	\$250,000	\$50,000	\$200,000	\$50,000	20.0%	25.0%	5.0%	100.0%	0.0000
668	GESSLER CONSTRUCTION	CLOSED	STREETS	\$250,000	\$40,000	\$280,000	\$60,000	16.0%	21.4%	5.4%	150.0%	0.0000
669	CARR & DUFF, INC.	CLOSED	STREETS	\$250,000	\$140,000	\$250,000	\$140,000	56.0%	56.0%	0.0%	100.0%	0.0000
670	J.P.C. GROUP, INC.	CLOSED	Public Property	\$250,000	\$50,000	\$250,000	\$50,000	20.0%	20.0%	0.0%	100.0%	0.0000
671	PALMAN ELECTRIC CO.	CLOSED	Public Property	\$250,000	\$40,000	\$240,000	\$40,000	16.0%	16.7%	0.7%	100.0%	0.0000
672	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$250,000	\$10,000	\$270,000	\$10,000	4.0%	3.7%	-0.3%	100.0%	0.0000
673	PALMAN ELECTRIC CO.	ACTIVE	AVIATION	\$250,000	\$40,000	\$220,000	\$30,000	16.0%	13.6%	-2.4%	75.0%	0.0000
674	7813 BAYARD STREET	CLOSED	Quasi	\$250,000	\$60,000	\$250,000	\$40,000	24.0%	16.0%	-8.0%	66.7%	-0.0001
675	AP CONSTRUCTION	CLOSED	Public Property	\$250,000	\$70,000	\$270,000	\$40,000	28.0%	14.8%	-13.2%	57.1%	-0.0001
676	749 N. UBER ST	CLOSED	Quasi	\$250,000	\$60,000	\$250,000	\$20,000	24.0%	8.0%	-16.0%	33.3%	-0.0001
677	TALLEY BROTHERS, INC.	CLOSED	STREETS	\$250,000	\$70,000	\$210,000	\$20,000	28.0%	9.5%	-18.5%	28.6%	-0.0001
678	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$240,000	\$40,000	\$290,000	\$90,000	16.7%	31.0%	14.4%	225.0%	0.0001
679	WEBSTER INVESTMENTS, -760 & 764 S.16TH ST.	ACTIVE	Quasi	\$240,000	\$60,000	\$240,000	\$70,000	25.0%	29.2%	4.2%	116.7%	0.0000
680	1838 MOORE STREET	CLOSED	Quasi	\$240,000	\$60,000	\$240,000	\$60,000	25.0%	25.0%	0.0%	100.0%	0.0000

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
681	1922 MIFFLIN STREET	CLOSED	Quasi	\$240,000	\$60,000	\$240,000	\$50,000	25.0%	20.8%	-4.2%	83.3%	0.0000
682	2200 LATONA STREET	CLOSED	Quasi	\$230,000	\$110,000	\$230,000	\$160,000	47.8%	69.6%	21.7%	145.5%	0.0001
683	D.A. NOLT	CLOSED	Public Property	\$230,000	\$60,000	\$230,000	\$70,000	26.1%	30.4%	4.3%	116.7%	0.0000
684	1937 S. BOUVIER STREET	CLOSED	Quasi	\$230,000	\$60,000	\$230,000	\$60,000	26.1%	26.1%	0.0%	100.0%	0.0000
685	ANTHONY BIDDLE CONTRACTORS, INC.	CLOSED	STREETS	\$230,000	\$20,000	\$190,000	\$20,000	8.7%	10.5%	1.8%	100.0%	0.0000
686	1543 SOUTH 20TH ST.	CLOSED	Quasi	\$230,000	\$60,000	\$230,000	\$50,000	26.1%	21.7%	-4.3%	83.3%	0.0000
687	5935 KEMBLE AVENUE	ACTIVE	Quasi	\$230,000	\$60,000	\$230,000	\$10,000	26.1%	4.3%	-21.7%	16.7%	-0.0001
688	1639 TITAN ST	ACTIVE	Quasi	\$220,000	\$60,000	\$220,000	\$60,000	27.3%	27.3%	0.0%	100.0%	0.0000
689	1605 SOUTH 19TH STREET	CLOSED	Quasi	\$220,000	\$60,000	\$220,000	\$60,000	27.3%	27.3%	0.0%	100.0%	0.0000
690	CARR & DUFF, INC.	ACTIVE	Public Property	\$210,000	\$160,000	\$210,000	\$160,000	76.2%	76.2%	0.0%	100.0%	0.0000
691	BULK STORAGE, INC.	CLOSED	STREETS	\$210,000	\$30,000	\$190,000	\$30,000	14.3%	15.8%	1.5%	100.0%	0.0000
692	MURPHY QUIGLEY CO., INC.	CLOSED	Public Property	\$210,000	\$50,000	\$350,000	\$80,000	23.8%	22.9%	-1.0%	160.0%	0.0000
693	7203 GUYER AVENUE	CLOSED	Quasi	\$200,000	\$50,000	\$200,000	\$80,000	25.0%	40.0%	15.0%	160.0%	0.0001
694	7128 GLENLOCH STREET	CLOSED	Quasi	\$200,000	\$50,000	\$200,000	\$20,000	25.0%	10.0%	-15.0%	40.0%	-0.0001
695	1833 ASHLEY STREET	CLOSED	Quasi	\$200,000	\$50,000	\$200,000	\$20,000	25.0%	10.0%	-15.0%	40.0%	-0.0001
696	1343 PENNINGTON ROAD	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$90,000	26.3%	47.4%	21.1%	180.0%	0.0001
697	1322 VANKIRK STREET	CLOSED	Quasi	\$190,000	\$30,000	\$190,000	\$40,000	15.8%	21.1%	5.3%	133.3%	0.0000
698	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$190,000	\$190,000	\$190,000	\$190,000	100.0%	100.0%	0.0%	100.0%	0.0000
699	7815 FORREST AVENUE	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$50,000	26.3%	26.3%	0.0%	100.0%	0.0000
700	CARR & DUFF, INC.	ACTIVE	Public Property	\$190,000	\$20,000	\$170,000	\$20,000	10.5%	11.8%	1.2%	100.0%	0.0000

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
701	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$190,000	\$20,000	\$200,000	\$20,000	10.5%	10.0%	-0.5%	100.0%	0.0000
702	7165 GLENLOCH STREET	CLOSED	Quasi	\$190,000	\$30,000	\$190,000	\$20,000	15.8%	10.5%	-5.3%	66.7%	0.0000
703	DEVINE BROTHERS, INC.	CLOSED	WATER	\$190,000	\$80,000	\$120,000	\$40,000	42.1%	33.3%	-8.8%	50.0%	-0.0001
704	1911 PENFIELD STREET	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$30,000	26.3%	15.8%	-10.5%	60.0%	-0.0001
705	AET ENTERPRISES, LLC- 1828 DALLAS RD.	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$30,000	26.3%	15.8%	-10.5%	60.0%	-0.0001
706	6240 NORTH 18TH STREET	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$20,000	26.3%	10.5%	-15.8%	40.0%	-0.0001
707	7766 WOODBINE AVENUE	CLOSED	Quasi	\$180,000	\$40,000	\$180,000	\$60,000	22.2%	33.3%	11.1%	150.0%	0.0001
708	DOLAN MECHANICAL	CLOSED	Public Property	\$180,000	\$40,000	\$650,000	\$120,000	22.2%	18.5%	-3.8%	300.0%	0.0000
709	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$180,000	\$30,000	\$40,000	\$0	16.7%	0.0%	-16.7%	0.0%	-0.0001
710	4403 MARPLE STREET	CLOSED	Quasi	\$180,000	\$50,000	\$180,000	\$0	27.8%	0.0%	-27.8%	0.0%	-0.0001
711	2607 SOUTH 73RD STREET	CLOSED	Quasi	\$170,000	\$40,000	\$170,000	\$50,000	23.5%	29.4%	5.9%	125.0%	0.0000
712	PHILIP PIO CONSTRUCTION CO.	ACTIVE	WATER	\$170,000	\$30,000	\$150,000	\$40,000	17.6%	26.7%	9.0%	133.3%	0.0000
713	SHAMROCK DEVELOPERS- 5923 CRYSTAL ST.	CLOSED	Quasi	\$170,000	\$40,000	\$170,000	\$40,000	23.5%	23.5%	0.0%	100.0%	0.0000
714	HABITAT FOR HUMANITY- 1815 N. GRATZ ST.	CLOSED	Quasi	\$170,000	\$40,000	\$170,000	\$10,000	23.5%	5.9%	-17.6%	25.0%	-0.0001
715	6603 TACKAWANA STREET	CLOSED	Quasi	\$160,000	\$30,000	\$160,000	\$70,000	18.8%	43.8%	25.0%	233.3%	0.0001
716	FIVE STAR, INC.	CLOSED	WATER	\$160,000	\$40,000	\$150,000	\$70,000	25.0%	46.7%	21.7%	175.0%	0.0001
717	LYNCH ASSOCIATES, LLC- 946 BRIDGE ST.	CLOSED	Quasi	\$160,000	\$40,000	\$160,000	\$30,000	25.0%	18.8%	-6.3%	75.0%	0.0000
718	KAISER MECHANICAL	ACTIVE	WATER	\$160,000	\$60,000	\$130,000	\$30,000	37.5%	23.1%	-14.4%	50.0%	-0.0001
719	JACK COHEN & CO., INC.	CLOSED	AVIATION	\$150,000	\$20,000	\$310,000	\$310,000	13.3%	100.0%	86.7%	1550.0%	0.0003
720	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$150,000	\$30,000	\$150,000	\$50,000	20.0%	33.3%	13.3%	166.7%	0.0000
721	RAMOS & ASSOCIATES	CLOSED	STREETS	\$150,000	\$150,000	\$870,000	\$870,000	100.0%	100.0%	0.0%	580.0%	0.0000
722	6906 CEDAR PARK	CLOSED	Quasi	\$150,000	\$40,000	\$150,000	\$40,000	26.7%	26.7%	0.0%	100.0%	0.0000

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
723	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	Public Property	\$150,000	\$40,000	\$80,000	\$20,000	26.7%	25.0%	-1.7%	50.0%	0.0000
724	NORTH PHILADELPHIA COMPLETE BLOCKS (PHASE I)	CLOSED	Quasi	\$150,000	\$40,000	\$150,000	\$30,000	26.7%	20.0%	-6.7%	75.0%	0.0000
725	SURETY MECHANICAL SERVICES	CLOSED	AVIATION	\$150,000	\$10,000	\$100,000	\$0	6.7%	0.0%	-6.7%	0.0%	0.0000
726	5236 WEST BERKS SHAMROCK DEVELOPERS	CLOSED	Quasi	\$140,000	\$30,000	\$140,000	\$30,000	21.4%	21.4%	0.0%	100.0%	0.0000
727	ARMOUR & SONS ELECTRIC	ACTIVE	AVIATION	\$140,000	\$30,000	\$130,000	\$30,000	21.4%	23.1%	1.6%	100.0%	0.0000
728	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$130,000	\$30,000	\$190,000	\$30,000	23.1%	15.8%	-7.3%	100.0%	0.0000
729	AP CONSTRUCTION	CLOSED	WATER	\$130,000	\$40,000	\$130,000	\$30,000	30.8%	23.1%	-7.7%	75.0%	0.0000
730	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$120,000	\$40,000	\$120,000	\$30,000	33.3%	25.0%	-8.3%	75.0%	0.0000
731	7837 TEMPLE ROAD	ACTIVE	Quasi	\$120,000	\$20,000	\$120,000	\$10,000	16.7%	8.3%	-8.3%	50.0%	0.0000
732	7164 JACKSON STREET	CLOSED	Quasi	\$120,000	\$20,000	\$120,000	\$10,000	16.7%	8.3%	-8.3%	50.0%	0.0000
733	1328 E. SHARPBACK	CLOSED	Quasi	\$110,000	\$20,000	\$110,000	\$40,000	18.2%	36.4%	18.2%	200.0%	0.0000
734	SCHLEIG ELECTRIC	ACTIVE	Public Property	\$110,000	\$10,000	\$100,000	\$10,000	9.1%	10.0%	0.9%	100.0%	0.0000
735	613 BENNER STREET	CLOSED	Quasi	\$110,000	\$20,000	\$110,000	\$10,000	18.2%	9.1%	-9.1%	50.0%	0.0000
736	KURTZ CONSTRUCTION COMPANY	ACTIVE	Public Property	\$110,000	\$20,000	\$200,000	\$10,000	18.2%	5.0%	-13.2%	50.0%	0.0000
737	4200 STILES STREET II	CLOSED	Quasi	\$100,000	\$60,000	\$100,000	\$60,000	60.0%	60.0%	0.0%	100.0%	0.0000
738	JOHN BEE, INC.	CLOSED	Public Property	\$90,000	\$20,000	\$90,000	\$20,000	22.2%	22.2%	0.0%	100.0%	0.0000
<b>Total</b>				<b>\$7,704,400,000</b>	<b>\$2,302,740,000</b>	<b>\$7,473,840,000</b>	<b>\$1,804,520,000</b>	<b>29.9%</b>	<b>24.1%</b>	<b>-5.7%</b>	<b>78.4%</b>	

TABLE A.2 RANKING OF ALL EOPS BY Z SCORE

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
1	CHOP BUERGER CENTER	CLOSED	PubPriv	\$337,800,000	\$118,230,000	\$337,800,000	\$149,270,000	35.0%	44.2%	9.2%	126.3%	0.0969
2	COMCAST TOWER TWO	ACTIVE	PubPriv	\$895,220,000	\$286,470,000	\$895,220,000	\$316,730,000	32.0%	35.4%	3.4%	110.6%	0.0849
3	BARNES FOUNDATION	CLOSED	PubPriv	\$150,000,000	\$45,000,000	\$150,000,000	\$55,200,000	30.0%	36.8%	6.8%	122.7%	0.0312
4	LINCOLN FINANCIAL FIELD	CLOSED	PubPriv	\$49,150,000	\$13,760,000	\$49,150,000	\$22,760,000	28.0%	46.3%	18.3%	165.4%	0.0289
5	MITCHELL & HILARIE MORGAN HALL	CLOSED	PubPriv	\$154,700,000	\$54,150,000	\$154,700,000	\$63,430,000	35.0%	41.0%	6.0%	117.1%	0.0281
6	MORMON TEMPLE	CLOSED	PubPriv	\$84,900,000	\$21,220,000	\$84,900,000	\$28,820,000	25.0%	33.9%	9.0%	135.8%	0.0236
7	EVO CIRA CENTER SOUTH	CLOSED	PubPriv	\$90,210,000	\$29,770,000	\$90,210,000	\$36,980,000	33.0%	41.0%	8.0%	124.2%	0.0223
8	PHILADELPHIA BIOSOLIDS SERVICES	CLOSED	PubPriv	\$21,750,000	\$6,570,000	\$21,750,000	\$13,050,000	30.2%	60.0%	29.8%	198.6%	0.0210
9	J.P.C. GROUP, INC.	ACTIVE	WATER	\$48,510,000	\$11,850,000	\$11,520,000	\$4,120,000	24.4%	35.8%	11.3%	34.8%	0.0142
10	ST. JOSEPH'S UNIVERSITY	CLOSED	PubPriv	\$25,300,000	\$8,860,000	\$25,300,000	\$13,160,000	35.0%	52.0%	17.0%	148.5%	0.0138
11	STEINBERG HALL/DIETRICH HALL	CLOSED	PubPriv	\$15,900,000	\$3,980,000	\$15,900,000	\$6,640,000	25.0%	41.8%	16.7%	166.8%	0.0085
12	XFINITY LIVE!	CLOSED	PubPriv	\$18,500,000	\$6,480,000	\$18,500,000	\$8,700,000	35.0%	47.0%	12.0%	134.3%	0.0070
13	MODULE 7	ACTIVE	PubPriv	\$34,660,000	\$8,670,000	\$34,660,000	\$10,960,000	25.0%	31.6%	6.6%	126.4%	0.0068
14	AP CONSTRUCTION	CLOSED	WATER	\$6,160,000	\$1,230,000	\$4,140,000	\$2,490,000	20.0%	60.1%	40.2%	202.4%	0.0067
15	CENTER FOR CULINARY ENTERPRISES	CLOSED	Quasi	\$3,600,000	\$1,260,000	\$3,600,000	\$3,600,000	35.0%	100.0%	65.0%	285.7%	0.0065
16	DJ KEATING	CLOSED	AVIATION	\$4,360,000	\$1,610,000	\$930,000	\$930,000	36.9%	100.0%	63.1%	57.8%	0.0064
17	SOUTH PAVILION EXPANSION	ACTIVE	PubPriv	\$136,890,000	\$34,220,000	\$136,890,000	\$37,260,000	25.0%	27.2%	2.2%	108.9%	0.0063
18	SERAVALLI, INC.	CLOSED	STREETS	\$15,840,000	\$3,220,000	\$16,420,000	\$5,600,000	20.3%	34.1%	13.8%	173.9%	0.0062
19	AP CONSTRUCTION	ACTIVE	WATER	\$20,340,000	\$6,350,000	\$18,350,000	\$7,810,000	31.2%	42.6%	11.3%	123.0%	0.0059
20	NEUROBEHAVIORAL SCIENCES BUILDING	ACTIVE	PubPriv	\$42,450,000	\$10,610,000	\$42,450,000	\$12,730,000	25.0%	30.0%	5.0%	120.0%	0.0059

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
21	ARMOUR & SONS ELECTRIC	CLOSED	AVIATION	\$2,950,000	\$730,000	\$600,000	\$600,000	24.7%	100.0%	75.3%	82.2%	0.0055
22	FAIRMOUNT GARDENS	ACTIVE	Quasi	\$16,000,000	\$4,000,000	\$16,000,000	\$5,600,000	25.0%	35.0%	10.0%	140.0%	0.0050
23	PENN ARCH BUILDING RENOVATION	CLOSED	PubPriv	\$13,650,000	\$3,410,000	\$13,650,000	\$4,960,000	25.0%	36.3%	11.4%	145.5%	0.0049
24	NICETOWN COURT II- HOUSING PARTNERS, LP	CLOSED	Quasi	\$10,800,000	\$2,700,000	\$10,800,000	\$4,100,000	25.0%	38.0%	13.0%	151.9%	0.0044
25	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	ACTIVE	WATER	\$8,600,000	\$2,190,000	\$7,560,000	\$3,340,000	25.5%	44.2%	18.7%	152.5%	0.0043
26	CHEM 73	CLOSED	PubPriv	\$5,840,000	\$1,460,000	\$5,840,000	\$2,740,000	25.0%	46.9%	21.9%	187.7%	0.0041
27	CARR & DUFF, INC.	ACTIVE	WATER	\$4,780,000	\$1,190,000	\$680,000	\$390,000	24.9%	57.4%	32.5%	32.8%	0.0038
28	WILLIAM PENN DEMOLITION & PRACTICE FIELD	ACTIVE	PubPriv	\$11,180,000	\$3,350,000	\$11,180,000	\$4,600,000	30.0%	41.1%	11.2%	137.3%	0.0038
29	SERAVALLI, INC.	ACTIVE	WATER	\$5,310,000	\$1,330,000	\$410,000	\$210,000	25.0%	51.2%	26.2%	15.8%	0.0038
30	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$1,750,000	\$280,000	\$3,030,000	\$3,030,000	16.0%	100.0%	84.0%	1082.1%	0.0036
31	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$2,490,000	\$660,000	\$1,900,000	\$1,560,000	26.5%	82.1%	55.6%	236.4%	0.0035
32	MINISCALCO CONSTRUCTION	ACTIVE	WATER	\$1,060,000	\$250,000	\$950,000	\$1,400,000	23.6%	147.4%	123.8%	560.0%	0.0034
33	PENN SINGH NANOTECH CENTER	CLOSED	PubPriv	\$22,270,000	\$5,570,000	\$22,270,000	\$6,670,000	25.0%	30.0%	4.9%	119.7%	0.0033
34	EJ ELECTRIC	CLOSED	AVIATION	\$2,040,000	\$630,000	\$710,000	\$710,000	30.9%	100.0%	69.1%	112.7%	0.0033
35	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$1,580,000	\$270,000	\$2,160,000	\$2,160,000	17.1%	100.0%	82.9%	800.0%	0.0032
36	SILVERSTEIN/STEMMLER CHILLED WATER UPGRADE	ACTIVE	PubPriv	\$14,870,000	\$3,720,000	\$14,870,000	\$4,790,000	25.0%	32.2%	7.2%	128.8%	0.0032
37	ANTHONY WAYNE SENIOR HOUSING PHASE II	CLOSED	Quasi	\$12,200,000	\$2,680,000	\$12,200,000	\$3,660,000	22.0%	30.0%	8.0%	136.6%	0.0031
38	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$1,060,000	\$170,000	\$970,000	\$1,250,000	16.0%	128.9%	112.8%	735.3%	0.0030
39	FOUNDERS 6 ANATOMIC PATHOLOGY	ACTIVE	PubPriv	\$6,390,000	\$1,600,000	\$6,390,000	\$2,490,000	25.0%	39.0%	13.9%	155.6%	0.0027

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
40	SISTER CITIES	CLOSED	PubPriv	\$1,700,000	\$390,000	\$1,700,000	\$1,280,000	22.9%	75.3%	52.4%	328.2%	0.0027
41	AP CONSTRUCTION	ACTIVE	AVIATION	\$2,000,000	\$530,000	\$80,000	\$70,000	26.5%	87.5%	61.0%	13.2%	0.0026
42	HUTCHINSON INFILL PROJECT	CLOSED	PubPriv	\$13,530,000	\$3,380,000	\$13,530,000	\$4,250,000	25.0%	31.4%	6.4%	125.7%	0.0026
43	FIVE STAR, INC.	ACTIVE	WATER	\$2,220,000	\$630,000	\$1,860,000	\$1,420,000	28.4%	76.3%	48.0%	225.4%	0.0026
44	FIVE STAR, INC.	CLOSED	AVIATION	\$1,300,000	\$220,000	\$30,000	\$30,000	16.9%	100.0%	83.1%	13.6%	0.0024
45	AP CONSTRUCTION	ACTIVE	Public Property	\$3,760,000	\$860,000	\$1,830,000	\$900,000	22.9%	49.2%	26.3%	104.7%	0.0024
46	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$1,500,000	\$520,000	\$590,000	\$590,000	34.7%	100.0%	65.3%	113.5%	0.0024
47	P.H. LAB RENOVATION	CLOSED	PubPriv	\$5,060,000	\$1,270,000	\$5,060,000	\$2,010,000	25.1%	39.7%	14.6%	158.3%	0.0024
48	ROAD CON, INC.	CLOSED	AVIATION	\$3,760,000	\$850,000	\$1,830,000	\$920,000	22.6%	50.3%	27.7%	108.2%	0.0024
49	RICHARDS RENOVATIONS	ACTIVE	PubPriv	\$6,900,000	\$1,730,000	\$6,900,000	\$2,500,000	25.1%	36.2%	11.2%	144.5%	0.0023
50	VILLANUEVA TOWNHOUSE PRESERVATION DEVELOP.	CLOSED	Quasi	\$14,150,000	\$3,540,000	\$14,150,000	\$4,250,000	25.0%	30.0%	5.0%	120.1%	0.0023
51	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$600,000	\$180,000	\$200,000	\$370,000	30.0%	185.0%	155.0%	205.6%	0.0023
52	SERAVALLI, INC.	CLOSED	STREETS	\$5,650,000	\$850,000	\$4,860,000	\$1,490,000	15.0%	30.7%	15.6%	175.3%	0.0022
53	MAYER RESIDENCE HALL	CLOSED	PubPriv	\$6,320,000	\$1,580,000	\$6,320,000	\$2,260,000	25.0%	35.8%	10.8%	143.0%	0.0021
54	AP CONSTRUCTION	ACTIVE	Public Property	\$1,670,000	\$650,000	\$1,260,000	\$1,150,000	38.9%	91.3%	52.3%	176.9%	0.0021
55	THOMAS P. CARNEY, INC.	ACTIVE	WATER	\$28,440,000	\$11,790,000	\$24,040,000	\$10,790,000	41.5%	44.9%	3.4%	91.5%	0.0020
56	MASON BUILDING GROUP	ACTIVE	AVIATION	\$2,000,000	\$500,000	\$2,230,000	\$1,570,000	25.0%	70.4%	45.4%	314.0%	0.0019



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57	GREGORY COLLEGE HOUSE RENOVATION	CLOSED	PubPriv	\$6,430,000	\$1,610,000	\$6,430,000	\$2,220,000	25.0%	34.5%	9.5%	137.9%	0.0019
58	PRESTIGE BUILDING CO., L.L.C.	ACTIVE	Public Property	\$5,000,000	\$70,000	\$340,000	\$70,000	1.4%	20.6%	19.2%	100.0%	0.0019
59	ALL STATE POWER-VAC, INC.	ACTIVE	WATER	\$790,000	\$100,000	\$90,000	\$90,000	12.7%	100.0%	87.3%	90.0%	0.0016
60	AP CONSTRUCTION	ACTIVE	WATER	\$4,930,000	\$1,240,000	\$3,460,000	\$1,390,000	25.2%	40.2%	15.0%	112.1%	0.0016
61	EJ ELECTRIC	CLOSED	AVIATION	\$860,000	\$140,000	\$130,000	\$130,000	16.3%	100.0%	83.7%	92.9%	0.0016
62	RODIN SQUARE PROJECT	CLOSED	PubPriv	\$89,320,000	\$22,330,000	\$89,320,000	\$23,220,000	25.0%	26.0%	1.0%	104.0%	0.0015
63	LANCASTER AVE (34TH & LANCASTER)	CLOSED	PubPriv	\$86,700,000	\$23,410,000	\$86,700,000	\$24,280,000	27.0%	28.0%	1.0%	103.7%	0.0015
64	QUAD CONSTRUCTION	ACTIVE	WATER	\$5,360,000	\$1,340,000	\$3,360,000	\$1,200,000	25.0%	35.7%	10.7%	89.6%	0.0015
65	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$3,010,000	\$840,000	\$2,680,000	\$1,280,000	27.9%	47.8%	19.9%	152.4%	0.0014
66	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	ACTIVE	WATER	\$1,030,000	\$260,000	\$520,000	\$420,000	25.2%	80.8%	55.5%	161.5%	0.0014
67	ASSOCIATED SPECIALTY CONTRACTING	ACTIVE	Public Property	\$750,000	\$110,000	\$610,000	\$70,000	14.7%	11.5%	78.2%	63.6%	0.0013
68	HEALTH SCIENCE CAMPUS REPLACEMENT PARKING GARAGE	CLOSED	PubPriv	\$12,750,000	\$4,460,000	\$12,750,000	\$4,920,000	35.0%	38.6%	3.6%	110.3%	0.0013
69	TECH FREIRE CHARTER SCHOOL	CLOSED	PubPriv	\$7,290,000	\$2,190,000	\$7,290,000	\$2,560,000	30.0%	35.1%	5.1%	116.9%	0.0011
70	PERELMAN CENTER FOR POLITICAL SCIENCE AND ECONOMICS	CLOSED	PubPriv	\$50,000,000	\$15,000,000	\$50,000,000	\$15,520,000	30.0%	31.0%	1.0%	103.5%	0.0009
71	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$450,000	\$60,000	\$40,000	\$40,000	13.3%	100.0%	86.7%	66.7%	0.0009
72	3000 BLOCK OF STILES & CABOT ST	ACTIVE	Quasi	\$900,000	\$230,000	\$900,000	\$560,000	25.6%	62.2%	36.7%	243.5%	0.0009
73	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$370,000	\$40,000	\$50,000	\$50,000	10.8%	100.0%	89.2%	125.0%	0.0008

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74	UNITED STATES ROOFING CORP.	ACTIVE	Public Property	\$450,000	\$80,000	\$80,000	\$80,000	17.8%	100.0%	82.2%	100.0%	0.0008
75	SURETY MECHANICAL SERVICES	ACTIVE	Public Property	\$1,370,000	\$310,000	\$250,000	\$120,000	22.6%	48.0%	25.4%	38.7%	0.0008
76	ALL STATE POWER-VAC, INC.	CLOSED	WATER	\$2,450,000	\$230,000	\$1,640,000	\$430,000	9.4%	26.2%	16.8%	187.0%	0.0008
77	HELP PHILADELPHIA HOMES	CLOSED	Quasi	\$11,300,000	\$2,830,000	\$11,300,000	\$3,050,000	25.0%	27.0%	1.9%	107.8%	0.0008
78	CARR & DUFF, INC.	CLOSED	STREET S	\$560,000	\$30,000	\$430,000	\$250,000	5.4%	58.1%	52.8%	833.3%	0.0007
79	AP CONSTRUCTION	ACTIVE	WATER	\$14,260,000	\$3,590,000	\$12,980,000	\$3,610,000	25.2%	27.8%	2.6%	100.6%	0.0007
80	HUNTER ROBERTS CONSTRUCTION GROUP	ACTIVE	Public Property	\$6,380,000	\$2,230,000	\$5,730,000	\$2,260,000	35.0%	39.4%	4.5%	101.3%	0.0007
81	CLIVEDEN STREET APARTMENTS	CLOSED	Quasi	\$10,750,000	\$2,150,000	\$10,750,000	\$2,370,000	20.0%	22.0%	2.0%	110.2%	0.0006
82	SERAVALLI, INC.	CLOSED	WATER	\$1,320,000	\$260,000	\$640,000	\$270,000	19.7%	42.2%	22.5%	103.8%	0.0006
83	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$1,070,000	\$270,000	\$530,000	\$270,000	25.2%	50.9%	25.7%	100.0%	0.0006
84	ALL STATE POWER-VAC, INC.	ACTIVE	WATER	\$1,250,000	\$250,000	\$700,000	\$290,000	20.0%	41.4%	21.4%	116.0%	0.0006
85	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	Public Property	\$320,000	\$20,000	\$100,000	\$90,000	6.3%	90.0%	83.8%	450.0%	0.0006
86	ROBERT GANTER CONTRACTORS, INC.	ACTIVE	Public Property	\$1,950,000	\$1,950,000	\$1,820,000	\$2,050,000	100.0%	112.6%	12.6%	105.1%	0.0006
87	BITTENBENDER CONSTRUCTION, LP	CLOSED	AVIATION	\$500,000	\$200,000	\$490,000	\$450,000	40.0%	91.8%	51.8%	225.0%	0.0006
88	DOLAN MECHANICAL	ACTIVE	Public Property	\$300,000	\$40,000	\$30,000	\$30,000	13.3%	100.0%	86.7%	75.0%	0.0006
89	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$4,030,000	\$1,010,000	\$730,000	\$240,000	25.1%	32.9%	7.8%	23.8%	0.0006
90	SURETY MECHANICAL SERVICES	CLOSED	AVIATION	\$2,000,000	\$500,000	\$100,000	\$40,000	25.0%	40.0%	15.0%	8.0%	0.0006

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91	C&H INDUSTRIAL SERVICES, INC.	ACTIVE	WATER	\$6,430,000	\$1,630,000	\$4,880,000	\$1,440,000	25.3%	29.5%	4.2%	88.3%	0.0006
92	ALL STATE POWER-VAC, INC.	CLOSED	WATER	\$1,060,000	\$20,000	\$680,000	\$180,000	1.9%	26.5%	24.6%	900.0%	0.0006
93	AP CONSTRUCTION	CLOSED	Public Property	\$5,710,000	\$980,000	\$5,710,000	\$1,310,000	17.2%	22.9%	5.8%	133.7%	0.0006
94	EDWARD J. MELONEY, INC.	ACTIVE	WATER	\$1,120,000	\$250,000	\$960,000	\$420,000	22.3%	43.8%	21.4%	168.0%	0.0006
95	BALLPARK SERVICES BUILDING	ACTIVE	PubPriv	\$11,240,000	\$3,930,000	\$11,240,000	\$4,150,000	35.0%	36.9%	2.0%	105.6%	0.0006
96	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$830,000	\$150,000	\$690,000	\$340,000	18.1%	49.3%	31.2%	226.7%	0.0006
97	MCMULLEN ROOFING, INC.	CLOSED	AVIATION	\$260,000	\$20,000	\$30,000	\$30,000	7.7%	100.0%	92.3%	150.0%	0.0005
98	AP CONSTRUCTION	CLOSED	WATER	\$3,220,000	\$510,000	\$2,890,000	\$740,000	15.8%	25.6%	9.8%	145.1%	0.0005
99	ALL STATE POWER-VAC, INC.	ACTIVE	WATER	\$5,330,000	\$590,000	\$1,660,000	\$280,000	11.1%	16.9%	5.8%	47.5%	0.0005
100	JJD URETHANE CO., INC.	CLOSED	WATER	\$490,000	\$20,000	\$220,000	\$100,000	4.1%	45.5%	41.4%	500.0%	0.0005
101	RIGGS DISTLER & CO.	CLOSED	WATER	\$4,510,000	\$760,000	\$4,490,000	\$1,100,000	16.9%	24.5%	7.6%	144.7%	0.0005
102	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$800,000	\$280,000	\$980,000	\$590,000	35.0%	60.2%	25.2%	210.7%	0.0005
103	SPINIELLO COMPANIES	CLOSED	WATER	\$5,430,000	\$860,000	\$5,030,000	\$1,060,000	15.8%	21.1%	5.2%	123.3%	0.0004
104	CARUSONE CONSTRUCTION, INC.	CLOSED	STREETS	\$2,750,000	\$510,000	\$2,060,000	\$580,000	18.5%	28.2%	9.6%	113.7%	0.0004
105	MCMULLEN ROOFING, INC.	CLOSED	Public Property	\$320,000	\$90,000	\$320,000	\$260,000	28.1%	81.3%	53.1%	288.9%	0.0004
106	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,040,000	\$290,000	\$610,000	\$280,000	27.9%	45.9%	18.0%	96.6%	0.0004
107	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$2,140,000	\$510,000	\$2,140,000	\$710,000	23.8%	33.2%	9.3%	139.2%	0.0004
108	EJ ELECTRIC	ACTIVE	AVIATION	\$680,000	\$170,000	\$500,000	\$270,000	25.0%	54.0%	29.0%	158.8%	0.0004
109	WESGOLD LP-5100-22 MERION AVENUE	ACTIVE	Quasi	\$930,000	\$280,000	\$930,000	\$430,000	30.1%	46.2%	16.1%	153.6%	0.0004

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110	C&T ASSOCIATES, INC.	CLOSED	WATER	\$940,000	\$160,000	\$930,000	\$340,000	17.0%	36.6%	19.5%	212.5%	0.0004
111	PRESTIGE BUILDING CO., L.L.C.	ACTIVE	Public Property	\$5,000,000	\$90,000	\$1,060,000	\$90,000	1.8%	8.5%	6.7%	100.0%	0.0004
112	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,940,000	\$480,000	\$1,840,000	\$630,000	24.7%	34.2%	9.5%	131.3%	0.0004
113	DEVINE BROTHERS, INC.	ACTIVE	Public Property	\$2,160,000	\$660,000	\$1,860,000	\$730,000	30.6%	39.2%	8.7%	110.6%	0.0004
114	AP CONSTRUCTION	ACTIVE	WATER	\$2,830,000	\$690,000	\$2,590,000	\$820,000	24.4%	31.7%	7.3%	118.8%	0.0004
115	AP CONSTRUCTION	ACTIVE	WATER	\$3,120,000	\$1,030,000	\$2,590,000	\$1,020,000	33.0%	39.4%	6.4%	99.0%	0.0003
116	SOUJOURNER HOUSE	CLOSED	Quasi	\$2,200,000	\$550,000	\$2,200,000	\$680,000	25.0%	30.9%	5.9%	123.6%	0.0003
117	A. CAROTENUTO & SONS	CLOSED	Public Property	\$310,000	\$110,000	\$140,000	\$110,000	35.5%	78.6%	43.1%	100.0%	0.0003
118	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,090,000	\$110,000	\$680,000	\$170,000	10.1%	25.0%	14.9%	154.5%	0.0003
119	UNION ROOFING CONTRACTORS, INC.	ACTIVE	Public Property	\$1,120,000	\$280,000	\$850,000	\$320,000	25.0%	37.6%	12.6%	114.3%	0.0003
120	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$300,000	\$10,000	\$230,000	\$100,000	3.3%	43.5%	40.1%	1000.0%	0.0003
121	JACK COHEN & CO., INC.	CLOSED	AVIATION	\$150,000	\$20,000	\$310,000	\$310,000	13.3%	100.0%	86.7%	1550.0%	0.0003
122	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$960,000	\$140,000	\$540,000	\$160,000	14.6%	29.6%	15.0%	114.3%	0.0003
123	FIVE STAR, INC.	CLOSED	STREET S	\$370,000	\$100,000	\$380,000	\$210,000	27.0%	55.3%	28.2%	210.0%	0.0003
124	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$2,240,000	\$560,000	\$1,830,000	\$580,000	25.0%	31.7%	6.7%	103.6%	0.0003
125	J.P.C. GROUP, INC.	ACTIVE	WATER	\$1,870,000	\$390,000	\$1,960,000	\$560,000	20.9%	28.6%	7.7%	143.6%	0.0003
126	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$870,000	\$140,000	\$750,000	\$240,000	16.1%	32.0%	15.9%	171.4%	0.0003
127	5015-19 BEAUMONT AVENUE	CLOSED	Quasi	\$510,000	\$130,000	\$510,000	\$220,000	25.5%	43.1%	17.6%	169.2%	0.0002
128	JANNIE'S PLACE	CLOSED	Quasi	\$6,300,000	\$2,330,000	\$6,300,000	\$2,390,000	37.0%	37.9%	1.0%	102.6%	0.0002

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129	EJ ELECTRIC	CLOSED	AVIATION	\$3,990,000	\$880,000	\$3,490,000	\$970,000	22.1%	27.8%	5.7%	110.2%	0.0002
130	ATLANTIC SUBSEA, INC.	CLOSED	AVIATION	\$6,470,000	\$1,620,000	\$5,750,000	\$1,620,000	25.0%	28.2%	3.1%	100.0%	0.0002
131	SHOEMAKER GREEN	CLOSED	PubPriv	\$5,490,000	\$1,370,000	\$5,490,000	\$1,480,000	25.0%	27.0%	2.0%	108.0%	0.0002
132	MUNN ROOFING GROUP	CLOSED	Public Property	\$690,000	\$610,000	\$700,000	\$700,000	88.4%	100.0%	11.6%	114.8%	0.0002
133	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,230,000	\$210,000	\$1,140,000	\$310,000	17.1%	27.2%	10.1%	147.6%	0.0002
134	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,910,000	\$160,000	\$2,850,000	\$340,000	5.5%	11.9%	6.4%	212.5%	0.0002
135	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,220,000	\$580,000	\$1,910,000	\$600,000	26.1%	31.4%	5.3%	103.4%	0.0002
136	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,490,000	\$400,000	\$1,010,000	\$340,000	26.8%	33.7%	6.8%	85.0%	0.0002
137	BENCARDINO EXCAVATING, INC.	ACTIVE	Public Property	\$900,000	\$190,000	\$750,000	\$230,000	21.1%	30.7%	9.6%	121.1%	0.0002
138	AP CONSTRUCTION	CLOSED	Public Property	\$870,000	\$290,000	\$750,000	\$320,000	33.3%	42.7%	9.3%	110.3%	0.0002
139	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$370,000	\$20,000	\$260,000	\$70,000	5.4%	26.9%	21.5%	350.0%	0.0002
140	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,870,000	\$280,000	\$1,600,000	\$350,000	15.0%	21.9%	6.9%	125.0%	0.0002
141	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,280,000	\$230,000	\$1,100,000	\$290,000	18.0%	26.4%	8.4%	126.1%	0.0002
142	JACK COHEN & CO., INC.	CLOSED	Public Property	\$450,000	\$30,000	\$460,000	\$110,000	6.7%	23.9%	17.2%	366.7%	0.0002
143	3909 HAVERFORD STREET	CLOSED	Quasi	\$870,000	\$220,000	\$870,000	\$280,000	25.3%	32.2%	6.9%	127.3%	0.0002
144	PEC- 4030 HAVERFORD AVE	ACTIVE	Quasi	\$360,000	\$90,000	\$360,000	\$150,000	25.0%	41.7%	16.7%	166.7%	0.0002
145	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,790,000	\$390,000	\$1,940,000	\$530,000	21.8%	27.3%	5.5%	135.9%	0.0002
146	SCHNEIDER ELECTRIC	CLOSED	AVIATION	\$2,310,000	\$410,000	\$2,910,000	\$740,000	17.7%	25.4%	7.7%	180.5%	0.0002
147	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$790,000	\$60,000	\$650,000	\$120,000	7.6%	18.5%	10.9%	200.0%	0.0002

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148	2200 LATONA STREET	CLOSED	Quasi	\$230,000	\$110,000	\$230,000	\$160,000	47.8%	69.6%	21.7%	145.5%	0.0001
149	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,330,000	\$340,000	\$1,050,000	\$330,000	25.6%	31.4%	5.9%	97.1%	0.0001
150	ROCKPORT CONSTRUCTION GROUP, INC.	ACTIVE	Public Property	\$920,000	\$200,000	\$720,000	\$210,000	21.7%	29.2%	7.4%	105.0%	0.0001
151	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$730,000	\$60,000	\$710,000	\$130,000	8.2%	18.3%	10.1%	216.7%	0.0001
152	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$2,620,000	\$430,000	\$2,220,000	\$490,000	16.4%	22.1%	5.7%	114.0%	0.0001
153	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$500,000	\$50,000	\$440,000	\$100,000	10.0%	22.7%	12.7%	200.0%	0.0001
154	WILLIAM DICK ELEMENTARY SCHOOL	ACTIVE	PubPriv	\$670,000	\$170,000	\$670,000	\$220,000	25.4%	32.8%	7.5%	129.4%	0.0001
155	JOHN BEE, INC.	CLOSED	Public Property	\$510,000	\$140,000	\$500,000	\$190,000	27.5%	38.0%	10.5%	135.7%	0.0001
156	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$630,000	\$60,000	\$600,000	\$120,000	9.5%	20.0%	10.5%	200.0%	0.0001
157	CARR & DUFF, INC.	CLOSED	Public Property	\$510,000	\$80,000	\$290,000	\$80,000	15.7%	27.6%	11.9%	100.0%	0.0001
158	QUAD CONSTRUCTION	CLOSED	WATER	\$1,490,000	\$770,000	\$1,340,000	\$730,000	51.7%	54.5%	2.8%	94.8%	0.0001
159	1343 PENNINGTON ROAD	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$90,000	26.3%	47.4%	21.1%	180.0%	0.0001
160	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$480,000	\$50,000	\$440,000	\$100,000	10.4%	22.7%	12.3%	200.0%	0.0001
161	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$1,280,000	\$220,000	\$1,000,000	\$240,000	17.2%	24.0%	6.8%	109.1%	0.0001
162	ALL STATES MECHANICAL, LTD.	ACTIVE	Public Property	\$530,000	\$100,000	\$330,000	\$100,000	18.9%	30.3%	11.4%	100.0%	0.0001
163	6603 TACKAWANA STREET	CLOSED	Quasi	\$160,000	\$30,000	\$160,000	\$70,000	18.8%	43.8%	25.0%	233.3%	0.0001
164	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$520,000	\$40,000	\$420,000	\$80,000	7.7%	19.0%	11.4%	200.0%	0.0001
165	DONATO SPAVENTA & SONS, INC.	CLOSED	WATER	\$600,000	\$90,000	\$360,000	\$90,000	15.0%	25.0%	10.0%	100.0%	0.0001
166	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,030,000	\$440,000	\$1,940,000	\$500,000	21.7%	25.8%	4.1%	113.6%	0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
167	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$370,000	\$30,000	\$380,000	\$80,000	8.1%	21.1%	12.9%	266.7%	0.0001
168	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$500,000	\$60,000	\$450,000	\$100,000	12.0%	22.2%	10.2%	166.7%	0.0001
169	FIVE STAR, INC.	CLOSED	WATER	\$160,000	\$40,000	\$150,000	\$70,000	25.0%	46.7%	21.7%	175.0%	0.0001
170	7203 GUYER AVENUE	CLOSED	Quasi	\$200,000	\$50,000	\$200,000	\$80,000	25.0%	40.0%	15.0%	160.0%	0.0001
171	J.P.C. GROUP, INC.	ACTIVE	Public Property	\$630,000	\$130,000	\$470,000	\$130,000	20.6%	27.7%	7.0%	100.0%	0.0001
172	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,800,000	\$680,000	\$1,870,000	\$520,000	24.3%	27.8%	3.5%	76.5%	0.0001
173	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,800,000	\$680,000	\$1,870,000	\$520,000	24.3%	27.8%	3.5%	76.5%	0.0001
174	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,100,000	\$180,000	\$1,100,000	\$250,000	16.4%	22.7%	6.4%	138.9%	0.0001
175	AP CONSTRUCTION	CLOSED	AVIATION	\$2,800,000	\$260,000	\$2,620,000	\$400,000	9.3%	15.3%	6.0%	153.8%	0.0001
176	EJ ELECTRIC	CLOSED	AVIATION	\$390,000	\$20,000	\$390,000	\$70,000	5.1%	17.9%	12.8%	350.0%	0.0001
177	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$670,000	\$160,000	\$600,000	\$180,000	23.9%	30.0%	6.1%	112.5%	0.0001
178	SCHLEIG ELECTRIC	CLOSED	Public Property	\$530,000	\$10,000	\$580,000	\$60,000	1.9%	10.3%	8.5%	600.0%	0.0001
179	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$790,000	\$140,000	\$810,000	\$200,000	17.7%	24.7%	7.0%	142.9%	0.0001
180	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$240,000	\$40,000	\$290,000	\$90,000	16.7%	31.0%	14.4%	225.0%	0.0001
181	DEVINE BROTHERS, INC.	CLOSED	Public Property	\$290,000	\$60,000	\$290,000	\$90,000	20.7%	31.0%	10.3%	150.0%	0.0001
182	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$810,000	\$200,000	\$730,000	\$220,000	24.7%	30.1%	5.4%	110.0%	0.0001
183	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$560,000	\$110,000	\$360,000	\$100,000	19.6%	27.8%	8.1%	90.9%	0.0001
184	SERAVALLI, INC.	CLOSED	WATER	\$640,000	\$140,000	\$540,000	\$150,000	21.9%	27.8%	5.9%	107.1%	0.0001

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185	CARR & DUFF, INC.	ACTIVE	Public Property	\$450,000	\$30,000	\$450,000	\$70,000	6.7%	15.6%	8.9%	233.3%	0.0001
186	HART ENTERPRISES	CLOSED	AVIATION	\$690,000	\$660,000	\$230,000	\$230,000	95.7%	100.0%	4.3%	34.8%	0.0001
187	AP CONSTRUCTION	ACTIVE	WATER	\$1,070,000	\$290,000	\$930,000	\$290,000	27.1%	31.2%	4.1%	100.0%	0.0001
188	AP CONSTRUCTION	ACTIVE	WATER	\$3,780,000	\$1,060,000	\$3,590,000	\$1,100,000	28.0%	30.6%	2.6%	103.8%	0.0001
189	7766 WOODBINE AVENUE	CLOSED	Quasi	\$180,000	\$40,000	\$180,000	\$60,000	22.2%	33.3%	11.1%	150.0%	0.0001
190	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,160,000	\$290,000	\$1,080,000	\$310,000	25.0%	28.7%	3.7%	106.9%	0.0000
191	1328 E. SHARNACK	CLOSED	Quasi	\$110,000	\$20,000	\$110,000	\$40,000	18.2%	36.4%	18.2%	200.0%	0.0000
192	NUCERO ELECTRICAL CONSTRUCTION CO.	CLOSED	WATER	\$620,000	\$50,000	\$340,000	\$50,000	8.1%	14.7%	6.6%	100.0%	0.0000
193	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$690,000	\$110,000	\$630,000	\$140,000	15.9%	22.2%	6.3%	127.3%	0.0000
194	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,670,000	\$380,000	\$1,420,000	\$370,000	22.8%	26.1%	3.3%	97.4%	0.0000
195	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$460,000	\$70,000	\$350,000	\$80,000	15.2%	22.9%	7.6%	114.3%	0.0000
196	ASSOCIATED SPECIALTY CONTRACTING	ACTIVE	Public Property	\$1,000,000	\$20,000	\$1,390,000	\$100,000	2.0%	7.2%	5.2%	500.0%	0.0000
197	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$800,000	\$200,000	\$660,000	\$190,000	25.0%	28.8%	3.8%	95.0%	0.0000
198	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$150,000	\$30,000	\$150,000	\$50,000	20.0%	33.3%	13.3%	166.7%	0.0000
199	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,820,000	\$370,000	\$1,660,000	\$390,000	20.3%	23.5%	3.2%	105.4%	0.0000
200	BRIGHTLINE CONSTRUCTION, INC.	ACTIVE	Public Property	\$350,000	\$70,000	\$270,000	\$70,000	20.0%	25.9%	5.9%	100.0%	0.0000
201	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$390,000	\$10,000	\$310,000	\$30,000	2.6%	9.7%	7.1%	300.0%	0.0000



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202	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$570,000	\$140,000	\$550,000	\$160,000	24.6%	29.1%	4.5%	114.3%	0.0000
203	CARR & DUFF, INC.	CLOSED	Public Property	\$830,000	\$170,000	\$830,000	\$200,000	20.5%	24.1%	3.6%	117.6%	0.0000
204	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,980,000	\$310,000	\$1,960,000	\$390,000	15.7%	19.9%	4.2%	125.8%	0.0000
205	AP CONSTRUCTION	CLOSED	AVIATION	\$400,000	\$90,000	\$350,000	\$100,000	22.5%	28.6%	6.1%	111.1%	0.0000
206	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,200,000	\$300,000	\$1,040,000	\$290,000	25.0%	27.9%	2.9%	96.7%	0.0000
207	GENERAL ASPHALT PAVING CO.	ACTIVE	Public Property	\$1,000,000	\$10,000	\$180,000	\$10,000	1.0%	5.6%	4.6%	100.0%	0.0000
208	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,220,000	\$340,000	\$1,270,000	\$390,000	27.9%	30.7%	2.8%	114.7%	0.0000
209	2607 SOUTH 73RD STREET	CLOSED	Quasi	\$170,000	\$40,000	\$170,000	\$50,000	23.5%	29.4%	5.9%	125.0%	0.0000
210	WEBSTER INVESTMENTS, -760 & 764 S.16TH ST.	ACTIVE	Quasi	\$240,000	\$60,000	\$240,000	\$70,000	25.0%	29.2%	4.2%	116.7%	0.0000
211	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$3,260,000	\$750,000	\$3,260,000	\$840,000	23.0%	25.8%	2.8%	112.0%	0.0000
212	HORIZON BROTHERS PAINTING CORP, INC.	CLOSED	WATER	\$2,920,000	\$150,000	\$2,750,000	\$250,000	5.1%	9.1%	4.0%	166.7%	0.0000
213	PHILIP PIO CONSTRUCTION CO.	ACTIVE	WATER	\$170,000	\$30,000	\$150,000	\$40,000	17.6%	26.7%	9.0%	133.3%	0.0000
214	SMITH CONSTRUCTION CO.	CLOSED	Public Property	\$2,370,000	\$2,370,000	\$2,370,000	\$2,370,000	100.0%	100.0%	0.0%	100.0%	0.0000
215	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$270,000	\$80,000	\$320,000	\$110,000	29.6%	34.4%	4.7%	137.5%	0.0000
216	RAMOS & ASSOCIATES	ACTIVE	WATER	\$3,160,000	\$3,160,000	\$2,820,000	\$2,820,000	100.0%	100.0%	0.0%	89.2%	0.0000
217	SERAVALLI, INC.	ACTIVE	WATER	\$2,360,000	\$350,000	\$2,330,000	\$440,000	14.8%	18.9%	4.1%	125.7%	0.0000
218	BUCKLEY & CO., INC.	CLOSED	STREETS	\$1,290,000	\$140,000	\$1,380,000	\$210,000	10.9%	15.2%	4.4%	150.0%	0.0000
219	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$330,000	\$70,000	\$350,000	\$90,000	21.2%	25.7%	4.5%	128.6%	0.0000

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220	UNION ROOFING CONTRACTORS, INC.	ACTIVE	Public Property	\$250,000	\$50,000	\$200,000	\$50,000	20.0%	25.0%	5.0%	100.0%	0.0000
221	1322 VANKIRK STREET	CLOSED	Quasi	\$190,000	\$30,000	\$190,000	\$40,000	15.8%	21.1%	5.3%	133.3%	0.0000
222	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$1,420,000	\$110,000	\$1,420,000	\$170,000	7.7%	12.0%	4.2%	154.5%	0.0000
223	MINISCALCO CONSTRUCTION	ACTIVE	Public Property	\$1,070,000	\$50,000	\$1,140,000	\$100,000	4.7%	8.8%	4.1%	200.0%	0.0000
224	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	Public Property	\$350,000	\$50,000	\$360,000	\$70,000	14.3%	19.4%	5.2%	140.0%	0.0000
225	D.A. NOLT	CLOSED	Public Property	\$230,000	\$60,000	\$230,000	\$70,000	26.1%	30.4%	4.3%	116.7%	0.0000
226	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$1,720,000	\$960,000	\$1,720,000	\$960,000	55.8%	55.8%	0.0%	100.0%	0.0000
227	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$350,000	\$90,000	\$310,000	\$90,000	25.7%	29.0%	3.3%	100.0%	0.0000
228	BUILDING RESTORATION	CLOSED	Public Property	\$1,500,000	\$1,500,000	\$1,790,000	\$1,790,000	100.0%	100.0%	0.0%	119.3%	0.0000
229	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREET S	\$940,000	\$100,000	\$930,000	\$140,000	10.6%	15.1%	4.4%	140.0%	0.0000
230	MUNN ROOFING GROUP	ACTIVE	Public Property	\$980,000	\$980,000	\$850,000	\$850,000	100.0%	100.0%	0.0%	86.7%	0.0000
231	COLUMBIA FIELD - ST JOSEPH'S PREP	CLOSED	PubPriv	\$2,000,000	\$500,000	\$2,000,000	\$530,000	25.0%	26.5%	1.5%	106.0%	0.0000
232	SMITH CONSTRUCTION CO.	ACTIVE	Public Property	\$860,000	\$860,000	\$850,000	\$850,000	100.0%	100.0%	0.0%	98.8%	0.0000
233	GESSLER CONSTRUCTION	CLOSED	STREET S	\$250,000	\$40,000	\$280,000	\$60,000	16.0%	21.4%	5.4%	150.0%	0.0000
234	DOLAN MECHANICAL	ACTIVE	WATER	\$670,000	\$150,000	\$550,000	\$140,000	22.4%	25.5%	3.1%	93.3%	0.0000
235	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$960,000	\$140,000	\$750,000	\$140,000	14.6%	18.7%	4.1%	100.0%	0.0000

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236	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$790,000	\$790,000	\$630,000	\$630,000	100.0%	100.0%	0.0%	79.7%	0.0000
237	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$830,000	\$210,000	\$720,000	\$200,000	25.3%	27.8%	2.5%	95.2%	0.0000
238	QUAD CONSTRUCTION	CLOSED	WATER	\$1,090,000	\$220,000	\$870,000	\$200,000	20.2%	23.0%	2.8%	90.9%	0.0000
239	C&T ASSOCIATES, INC.	CLOSED	WATER	\$5,230,000	\$1,590,000	\$4,570,000	\$1,440,000	30.4%	31.5%	1.1%	90.6%	0.0000
240	EJ ELECTRIC	CLOSED	WATER	\$2,280,000	\$320,000	\$1,850,000	\$330,000	14.0%	17.8%	3.8%	103.1%	0.0000
241	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$640,000	\$640,000	\$110,000	\$110,000	100.0%	100.0%	0.0%	17.2%	0.0000
242	TONY DEPAUL & SON	CLOSED	STREET S	\$970,000	\$50,000	\$970,000	\$90,000	5.2%	9.3%	4.1%	180.0%	0.0000
243	FIVE STAR, INC.	CLOSED	WATER	\$300,000	\$60,000	\$300,000	\$70,000	20.0%	23.3%	3.3%	116.7%	0.0000
244	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREET S	\$410,000	\$40,000	\$350,000	\$50,000	9.8%	14.3%	4.5%	125.0%	0.0000
245	MINISCALCO CONSTRUCTION	ACTIVE	Public Property	\$1,500,000	\$10,000	\$230,000	\$10,000	0.7%	4.3%	3.7%	100.0%	0.0000
246	DOLAN MECHANICAL	ACTIVE	Public Property	\$690,000	\$90,000	\$710,000	\$120,000	13.0%	16.9%	3.9%	133.3%	0.0000
247	GESSLER CONSTRUCTION	CLOSED	Public Property	\$620,000	\$620,000	\$690,000	\$690,000	100.0%	100.0%	0.0%	111.3%	0.0000
248	GESSLER CONSTRUCTION	CLOSED	Public Property	\$460,000	\$460,000	\$520,000	\$520,000	100.0%	100.0%	0.0%	113.0%	0.0000
249	GESSLER CONSTRUCTION	ACTIVE	WATER	\$770,000	\$770,000	\$620,000	\$620,000	100.0%	100.0%	0.0%	80.5%	0.0000
250	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$810,000	\$260,000	\$850,000	\$290,000	32.1%	34.1%	2.0%	111.5%	0.0000
251	GESSLER CONSTRUCTION	CLOSED	Public Property	\$420,000	\$420,000	\$470,000	\$470,000	100.0%	100.0%	0.0%	111.9%	0.0000
252	GESSLER CONSTRUCTION	CLOSED	Public Property	\$530,000	\$530,000	\$530,000	\$530,000	100.0%	100.0%	0.0%	100.0%	0.0000

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253	MUNN ROOFING GROUP	CLOSED	Public Property	\$410,000	\$410,000	\$360,000	\$360,000	100.0%	100.0%	0.0%	87.8%	0.0000
254	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$300,000	\$300,000	\$280,000	\$280,000	100.0%	100.0%	0.0%	93.3%	0.0000
255	4200 STILES STREET II	CLOSED	Quasi	\$100,000	\$60,000	\$100,000	\$60,000	60.0%	60.0%	0.0%	100.0%	0.0000
256	GESSLER CONSTRUCTION	CLOSED	Public Property	\$500,000	\$500,000	\$640,000	\$640,000	100.0%	100.0%	0.0%	128.0%	0.0000
257	GESSLER CONSTRUCTION	CLOSED	Public Property	\$360,000	\$360,000	\$360,000	\$360,000	100.0%	100.0%	0.0%	100.0%	0.0000
258	GESSLER CONSTRUCTION	CLOSED	Public Property	\$350,000	\$350,000	\$350,000	\$350,000	100.0%	100.0%	0.0%	100.0%	0.0000
259	CARR & DUFF, INC.	ACTIVE	Public Property	\$210,000	\$160,000	\$210,000	\$160,000	76.2%	76.2%	0.0%	100.0%	0.0000
260	BUILDING RESTORATION	CLOSED	Public Property	\$280,000	\$280,000	\$350,000	\$350,000	100.0%	100.0%	0.0%	125.0%	0.0000
261	GESSLER CONSTRUCTION	ACTIVE	Public Property	\$190,000	\$190,000	\$190,000	\$190,000	100.0%	100.0%	0.0%	100.0%	0.0000
262	RAMOS & ASSOCIATES	CLOSED	WATER	\$640,000	\$640,000	\$580,000	\$580,000	100.0%	100.0%	0.0%	90.6%	0.0000
263	EJ ELECTRIC	ACTIVE	WATER	\$4,560,000	\$1,170,000	\$4,010,000	\$1,110,000	25.7%	27.7%	2.0%	94.9%	0.0000
264	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$260,000	\$50,000	\$220,000	\$50,000	19.2%	22.7%	3.5%	100.0%	0.0000
265	HANK GATHERS RECREATION CENTER (2501 W. DIAMOND ST)	CLOSED	PubPriv	\$380,000	\$60,000	\$380,000	\$70,000	15.8%	18.4%	2.6%	116.7%	0.0000
266	RAMOS & ASSOCIATES	CLOSED	STREET S	\$150,000	\$150,000	\$870,000	\$870,000	100.0%	100.0%	0.0%	580.0%	0.0000
267	CARR & DUFF, INC.	CLOSED	STREET S	\$250,000	\$140,000	\$250,000	\$140,000	56.0%	56.0%	0.0%	100.0%	0.0000
268	GESSLER CONSTRUCTION	CLOSED	STREET S	\$380,000	\$380,000	\$300,000	\$300,000	100.0%	100.0%	0.0%	78.9%	0.0000

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269	1639 TITAN ST	ACTIVE	Quasi	\$220,000	\$60,000	\$220,000	\$60,000	27.3%	27.3%	0.0%	100.0%	0.0000
270	6906 CEDAR PARK	CLOSED	Quasi	\$150,000	\$40,000	\$150,000	\$40,000	26.7%	26.7%	0.0%	100.0%	0.0000
271	7815 FORREST AVENUE	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$50,000	26.3%	26.3%	0.0%	100.0%	0.0000
272	DJ KEATING	CLOSED	AVIATION	\$2,670,000	\$640,000	\$2,660,000	\$730,000	24.0%	27.4%	3.5%	114.1%	0.0000
273	1605 SOUTH 19TH STREET	CLOSED	Quasi	\$220,000	\$60,000	\$220,000	\$60,000	27.3%	27.3%	0.0%	100.0%	0.0000
274	1937 S. BOUVIER STREET	CLOSED	Quasi	\$230,000	\$60,000	\$230,000	\$60,000	26.1%	26.1%	0.0%	100.0%	0.0000
275	1838 MOORE STREET	CLOSED	Quasi	\$240,000	\$60,000	\$240,000	\$60,000	25.0%	25.0%	0.0%	100.0%	0.0000
276	SERAVALLI, INC.	CLOSED	WATER	\$520,000	\$110,000	\$470,000	\$110,000	21.2%	23.4%	2.3%	100.0%	0.0000
277	RAMOS & ASSOCIATES	CLOSED	STREETS	\$550,000	\$550,000	\$550,000	\$550,000	100.0%	100.0%	0.0%	100.0%	0.0000
278	5236 WEST BERKS SHAMROCK DEVELOPERS	CLOSED	Quasi	\$140,000	\$30,000	\$140,000	\$30,000	21.4%	21.4%	0.0%	100.0%	0.0000
279	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,290,000	\$220,000	\$1,260,000	\$260,000	17.1%	20.6%	3.6%	118.2%	0.0000
280	SHAMROCK DEVELOPERS- 5923 CRYSTAL ST.	CLOSED	Quasi	\$170,000	\$40,000	\$170,000	\$40,000	23.5%	23.5%	0.0%	100.0%	0.0000
281	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$440,000	\$50,000	\$280,000	\$40,000	11.4%	14.3%	2.9%	80.0%	0.0000
282	JOHN BEE, INC.	CLOSED	Public Property	\$90,000	\$20,000	\$90,000	\$20,000	22.2%	22.2%	0.0%	100.0%	0.0000
283	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$2,390,000	\$540,000	\$1,760,000	\$440,000	22.6%	25.0%	2.4%	81.5%	0.0000
284	ARMOUR & SONS ELECTRIC	ACTIVE	AVIATION	\$140,000	\$30,000	\$130,000	\$30,000	21.4%	23.1%	1.6%	100.0%	0.0000
285	SCHLEIG ELECTRIC	ACTIVE	Public Property	\$110,000	\$10,000	\$100,000	\$10,000	9.1%	10.0%	0.9%	100.0%	0.0000
286	DONATO SPAVENTA & SONS, INC.	ACTIVE	WATER	\$1,030,000	\$260,000	\$1,000,000	\$270,000	25.2%	27.0%	1.8%	103.8%	0.0000
287	SERAVALLI, INC.	ACTIVE	WATER	\$800,000	\$200,000	\$750,000	\$200,000	25.0%	26.7%	1.7%	100.0%	0.0000

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
288	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$1,000,000	\$230,000	\$1,000,000	\$250,000	23.0%	25.0%	2.0%	108.7%	0.0000
289	CARR & DUFF, INC.	ACTIVE	Public Property	\$190,000	\$20,000	\$170,000	\$20,000	10.5%	11.8%	1.2%	100.0%	0.0000
290	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$270,000	\$120,000	\$270,000	\$120,000	44.4%	44.4%	0.0%	100.0%	0.0000
291	SURETY MECHANICAL SERVICES	CLOSED	Public Property	\$2,360,000	\$310,000	\$1,890,000	\$310,000	13.1%	16.4%	3.3%	100.0%	0.0000
292	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$320,000	\$60,000	\$290,000	\$60,000	18.8%	20.7%	1.9%	100.0%	0.0000
293	ANTHONY BIDDLE CONTRACTORS, INC.	CLOSED	STREET S	\$230,000	\$20,000	\$190,000	\$20,000	8.7%	10.5%	1.8%	100.0%	0.0000
294	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	Public Property	\$150,000	\$40,000	\$80,000	\$20,000	26.7%	25.0%	-1.7%	50.0%	0.0000
295	ALL STATES MECHANICAL, LTD.	CLOSED	Public Property	\$310,000	\$70,000	\$300,000	\$70,000	22.6%	23.3%	0.8%	100.0%	0.0000
296	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$290,000	\$40,000	\$260,000	\$40,000	13.8%	15.4%	1.6%	100.0%	0.0000
297	PALMAN ELECTRIC CO.	CLOSED	Public Property	\$520,000	\$120,000	\$490,000	\$120,000	23.1%	24.5%	1.4%	100.0%	0.0000
298	BULK STORAGE, INC.	CLOSED	STREET S	\$210,000	\$30,000	\$190,000	\$30,000	14.3%	15.8%	1.5%	100.0%	0.0000
299	CARR & DUFF, INC.	ACTIVE	Public Property	\$880,000	\$160,000	\$760,000	\$160,000	18.2%	21.1%	2.9%	100.0%	0.0000
300	PHILIP PIO CONSTRUCTION CO.	ACTIVE	WATER	\$580,000	\$120,000	\$540,000	\$120,000	20.7%	22.2%	1.5%	100.0%	0.0000
301	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$1,900,000	\$380,000	\$1,710,000	\$380,000	20.0%	22.2%	2.2%	100.0%	0.0000
302	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$340,000	\$60,000	\$260,000	\$50,000	17.6%	19.2%	1.6%	83.3%	0.0000

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
303	ROXBOROUGH REHABILITATION PROJECT	CLOSED	Quasi	\$1,000,000	\$250,000	\$1,000,000	\$250,000	25.0%	25.0%	0.0%	100.0%	0.0000
304	J.P.C. GROUP, INC.	CLOSED	Public Property	\$250,000	\$50,000	\$250,000	\$50,000	20.0%	20.0%	0.0%	100.0%	0.0000
305	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$280,000	\$30,000	\$170,000	\$20,000	10.7%	11.8%	1.1%	66.7%	0.0000
306	CARR & DUFF, INC.	ACTIVE	STREET S	\$350,000	\$20,000	\$130,000	\$10,000	5.7%	7.7%	2.0%	50.0%	0.0000
307	GENERAL ASPHALT PAVING CO.	CLOSED	Public Property	\$690,000	\$210,000	\$670,000	\$210,000	30.4%	31.3%	0.9%	100.0%	0.0000
308	ALL STATES MECHANICAL, LTD.	ACTIVE	Public Property	\$390,000	\$80,000	\$380,000	\$80,000	20.5%	21.1%	0.5%	100.0%	0.0000
309	PALMAN ELECTRIC CO.	CLOSED	Public Property	\$250,000	\$40,000	\$240,000	\$40,000	16.0%	16.7%	0.7%	100.0%	0.0000
310	MCMULLEN ROOFING, INC.	ACTIVE	Public Property	\$190,000	\$20,000	\$200,000	\$20,000	10.5%	10.0%	-0.5%	100.0%	0.0000
311	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$330,000	\$10,000	\$240,000	\$10,000	3.0%	4.2%	1.1%	100.0%	0.0000
312	MURPHY QUIGLEY CO., INC.	CLOSED	Public Property	\$210,000	\$50,000	\$350,000	\$80,000	23.8%	22.9%	-1.0%	160.0%	0.0000
313	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,160,000	\$230,000	\$1,140,000	\$260,000	19.8%	22.8%	3.0%	113.0%	0.0000
314	SERAVALLI, INC.	CLOSED	WATER	\$460,000	\$90,000	\$420,000	\$90,000	19.6%	21.4%	1.9%	100.0%	0.0000
315	EJ ELECTRIC	CLOSED	AVIATIO N	\$1,350,000	\$360,000	\$1,030,000	\$300,000	26.7%	29.1%	2.5%	83.3%	0.0000
316	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,420,000	\$350,000	\$1,280,000	\$340,000	24.6%	26.6%	1.9%	97.1%	0.0000
317	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,370,000	\$210,000	\$1,360,000	\$250,000	15.3%	18.4%	3.1%	119.0%	0.0000
318	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$360,000	\$90,000	\$450,000	\$110,000	25.0%	24.4%	-0.6%	122.2%	0.0000

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319	LAND TECH ENTERPRISES, INC.	ACTIVE	Public Property	\$380,000	\$90,000	\$380,000	\$90,000	23.7%	23.7%	0.0%	100.0%	0.0000
320	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,310,000	\$580,000	\$1,720,000	\$460,000	25.1%	26.7%	1.6%	79.3%	0.0000
321	SERAVALLI, INC.	CLOSED	WATER	\$950,000	\$240,000	\$870,000	\$230,000	25.3%	26.4%	1.2%	95.8%	0.0000
322	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$310,000	\$10,000	\$280,000	\$10,000	3.2%	3.6%	0.3%	100.0%	0.0000
323	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,010,000	\$300,000	\$1,930,000	\$350,000	14.9%	18.1%	3.2%	116.7%	0.0000
324	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$360,000	\$40,000	\$340,000	\$40,000	11.1%	11.8%	0.7%	100.0%	0.0000
325	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$310,000	\$20,000	\$310,000	\$20,000	6.5%	6.5%	0.0%	100.0%	0.0000
326	PETRONGOLO CONTRACTORS, INC.	ACTIVE	STREET S	\$720,000	\$110,000	\$450,000	\$80,000	15.3%	17.8%	2.5%	72.7%	0.0000
327	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,080,000	\$170,000	\$1,030,000	\$190,000	15.7%	18.4%	2.7%	111.8%	0.0000
328	PHILIP PIO CONSTRUCTION CO.	ACTIVE	WATER	\$1,210,000	\$300,000	\$1,210,000	\$320,000	24.8%	26.4%	1.7%	106.7%	0.0000
329	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$3,960,000	\$1,120,000	\$3,630,000	\$1,090,000	28.3%	30.0%	1.7%	97.3%	0.0000
330	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,010,000	\$330,000	\$1,790,000	\$350,000	16.4%	19.6%	3.1%	106.1%	0.0000
331	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$250,000	\$10,000	\$270,000	\$10,000	4.0%	3.7%	-0.3%	100.0%	0.0000
332	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,570,000	\$370,000	\$1,380,000	\$350,000	23.6%	25.4%	1.8%	94.6%	0.0000
333	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$120,000	\$40,000	\$120,000	\$30,000	33.3%	25.0%	-8.3%	75.0%	0.0000
334	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$850,000	\$100,000	\$710,000	\$100,000	11.8%	14.1%	2.3%	100.0%	0.0000
335	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,050,000	\$260,000	\$1,040,000	\$270,000	24.8%	26.0%	1.2%	103.8%	0.0000



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336	DOLAN MECHANICAL	CLOSED	Public Property	\$180,000	\$40,000	\$650,000	\$120,000	22.2%	18.5%	-3.8%	300.0%	0.0000
337	NORTH PHILADELPHIA COMPLETE BLOCKS (PHASE I)	CLOSED	Quasi	\$150,000	\$40,000	\$150,000	\$30,000	26.7%	20.0%	-6.7%	75.0%	0.0000
338	LYNCH ASSOCIATES, LLC- 946 BRIDGE ST.	CLOSED	Quasi	\$160,000	\$40,000	\$160,000	\$30,000	25.0%	18.8%	-6.3%	75.0%	0.0000
339	MCMULLEN ROOFING, INC.	CLOSED	Public Property	\$580,000	\$140,000	\$610,000	\$150,000	24.1%	24.6%	0.5%	107.1%	0.0000
340	DONATO SPAVENTA & SONS, INC.	CLOSED	STREET S	\$380,000	\$40,000	\$440,000	\$50,000	10.5%	11.4%	0.8%	125.0%	0.0000
341	ALL STATES MECHANICAL, LTD.	ACTIVE	Public Property	\$510,000	\$120,000	\$510,000	\$120,000	23.5%	23.5%	0.0%	100.0%	0.0000
342	1543 SOUTH 20TH ST.	CLOSED	Quasi	\$230,000	\$60,000	\$230,000	\$50,000	26.1%	21.7%	-4.3%	83.3%	0.0000
343	1922 MIFFLIN STREET	CLOSED	Quasi	\$240,000	\$60,000	\$240,000	\$50,000	25.0%	20.8%	-4.2%	83.3%	0.0000
344	7837 TEMPLE ROAD	ACTIVE	Quasi	\$120,000	\$20,000	\$120,000	\$10,000	16.7%	8.3%	-8.3%	50.0%	0.0000
345	FIDELITY BURGLAR & ALARM CO., INC.	ACTIVE	Public Property	\$130,000	\$30,000	\$190,000	\$30,000	23.1%	15.8%	-7.3%	100.0%	0.0000
346	ROCKPORT CONSTRUCTION GROUP, INC.	ACTIVE	STREET S	\$480,000	\$50,000	\$430,000	\$50,000	10.4%	11.6%	1.2%	100.0%	0.0000
347	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,520,000	\$360,000	\$1,380,000	\$350,000	23.7%	25.4%	1.7%	97.2%	0.0000
348	613 BENNER STREET	CLOSED	Quasi	\$110,000	\$20,000	\$110,000	\$10,000	18.2%	9.1%	-9.1%	50.0%	0.0000
349	AP CONSTRUCTION	CLOSED	WATER	\$130,000	\$40,000	\$130,000	\$30,000	30.8%	23.1%	-7.7%	75.0%	0.0000
350	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$280,000	\$60,000	\$310,000	\$60,000	21.4%	19.4%	-2.1%	100.0%	0.0000
351	7164 JACKSON STREET	CLOSED	Quasi	\$120,000	\$20,000	\$120,000	\$10,000	16.7%	8.3%	-8.3%	50.0%	0.0000
352	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$730,000	\$130,000	\$660,000	\$130,000	17.8%	19.7%	1.9%	100.0%	0.0000

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353	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$330,000	\$10,000	\$330,000	\$10,000	3.0%	3.0%	0.0%	100.0%	0.0000
354	MINISCALCO CONSTRUCTION	CLOSED	WATER	\$400,000	\$30,000	\$260,000	\$20,000	7.5%	7.7%	0.2%	66.7%	0.0000
355	AP CONSTRUCTION	CLOSED	WATER	\$430,000	\$70,000	\$360,000	\$60,000	16.3%	16.7%	0.4%	85.7%	0.0000
356	SERAVALLI, INC.	CLOSED	WATER	\$920,000	\$230,000	\$900,000	\$230,000	25.0%	25.6%	0.6%	100.0%	0.0000
357	7165 GLENLOCH STREET	CLOSED	Quasi	\$190,000	\$30,000	\$190,000	\$20,000	15.8%	10.5%	-5.3%	66.7%	0.0000
358	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$380,000	\$60,000	\$390,000	\$60,000	15.8%	15.4%	-0.4%	100.0%	0.0000
359	PLATO CONSTRUCTION	CLOSED	Public Property	\$710,000	\$160,000	\$700,000	\$160,000	22.5%	22.9%	0.3%	100.0%	0.0000
360	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$3,830,000	\$800,000	\$2,520,000	\$580,000	20.9%	23.0%	2.1%	72.5%	0.0000
361	PALMAN ELECTRIC CO.	ACTIVE	AVIATION	\$250,000	\$40,000	\$220,000	\$30,000	16.0%	13.6%	-2.4%	75.0%	0.0000
362	SURETY MECHANICAL SERVICES	CLOSED	AVIATION	\$150,000	\$10,000	\$100,000	\$0	6.7%	0.0%	-6.7%	0.0%	0.0000
363	AP CONSTRUCTION	CLOSED	AVIATION	\$1,050,000	\$190,000	\$1,030,000	\$220,000	18.1%	21.4%	3.3%	115.8%	0.0000
364	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,050,000	\$170,000	\$980,000	\$180,000	16.2%	18.4%	2.2%	105.9%	0.0000
365	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$370,000	\$10,000	\$360,000	\$10,000	2.7%	2.8%	0.1%	100.0%	0.0000
366	FORGOTTEN BLOCKS III	CLOSED	Quasi	\$1,000,000	\$310,000	\$1,000,000	\$300,000	31.0%	30.0%	-1.0%	96.8%	0.0000
367	KURTZ CONSTRUCTION COMPANY	ACTIVE	Public Property	\$110,000	\$20,000	\$200,000	\$10,000	18.2%	5.0%	-13.2%	50.0%	0.0000
368	JACK COHEN & CO., INC.	CLOSED	Public Property	\$500,000	\$120,000	\$520,000	\$120,000	24.0%	23.1%	-0.9%	100.0%	0.0000
369	HYDE ELECTRIC GROUP	CLOSED	Public Property	\$470,000	\$90,000	\$480,000	\$90,000	19.1%	18.8%	-0.4%	100.0%	0.0000
370	SERAVALLI, INC.	CLOSED	WATER	\$3,480,000	\$560,000	\$3,480,000	\$670,000	16.1%	19.3%	3.2%	119.6%	0.0000

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371	DOLAN MECHANICAL	ACTIVE	STREET S	\$470,000	\$90,000	\$470,000	\$90,000	19.1%	19.1%	0.0%	100.0%	0.0000
372	SERAVALLI, INC.	CLOSED	STREET S	\$600,000	\$150,000	\$570,000	\$140,000	25.0%	24.6%	-0.4%	93.3%	0.0000
373	LOR-MAR	CLOSED	WATER	\$530,000	\$120,000	\$500,000	\$110,000	22.6%	22.0%	-0.6%	91.7%	0.0000
374	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,440,000	\$390,000	\$1,290,000	\$360,000	27.1%	27.9%	0.8%	92.3%	0.0000
375	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,390,000	\$280,000	\$1,400,000	\$300,000	20.1%	21.4%	1.3%	107.1%	0.0000
376	SERAVALLI, INC.	CLOSED	WATER	\$1,490,000	\$230,000	\$1,400,000	\$250,000	15.4%	17.9%	2.4%	108.7%	0.0000
377	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$510,000	\$90,000	\$510,000	\$90,000	17.6%	17.6%	0.0%	100.0%	0.0000
378	P.H. WEST END SERVICE BUILDING	ACTIVE	PubPriv	\$9,720,000	\$2,430,000	\$9,720,000	\$2,450,000	25.0%	25.2%	0.2%	100.8%	0.0000
379	SERAVALLI, INC.	CLOSED	WATER	\$570,000	\$130,000	\$540,000	\$120,000	22.8%	22.2%	-0.6%	92.3%	0.0000
380	SERAVALLI, INC.	ACTIVE	WATER	\$380,000	\$80,000	\$380,000	\$70,000	21.1%	18.4%	-2.6%	87.5%	-0.0001
381	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	Public Property	\$660,000	\$120,000	\$700,000	\$130,000	18.2%	18.6%	0.4%	108.3%	-0.0001
382	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	Public Property	\$290,000	\$40,000	\$300,000	\$30,000	13.8%	10.0%	-3.8%	75.0%	-0.0001
383	DONATO SPAVENTA & SONS, INC.	ACTIVE	Public Property	\$880,000	\$190,000	\$880,000	\$190,000	21.6%	21.6%	0.0%	100.0%	-0.0001
384	DEVINE BROTHERS, INC.	CLOSED	WATER	\$190,000	\$80,000	\$120,000	\$40,000	42.1%	33.3%	-8.8%	50.0%	-0.0001
385	J.P.C. GROUP, INC.	CLOSED	WATER	\$470,000	\$70,000	\$430,000	\$60,000	14.9%	14.0%	-0.9%	85.7%	-0.0001
386	EDWARD J. MELONEY, INC.	CLOSED	Public Property	\$870,000	\$220,000	\$890,000	\$220,000	25.3%	24.7%	-0.6%	100.0%	-0.0001
387	SERAVALLI, INC.	CLOSED	WATER	\$580,000	\$60,000	\$580,000	\$60,000	10.3%	10.3%	0.0%	100.0%	-0.0001
388	WELCH ROAD HCAP CONVERSION	ACTIVE	Quasi	\$320,000	\$80,000	\$320,000	\$60,000	25.0%	18.8%	-6.3%	75.0%	-0.0001
389	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,590,000	\$210,000	\$1,550,000	\$240,000	13.2%	15.5%	2.3%	114.3%	-0.0001

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390	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$490,000	\$20,000	\$390,000	\$10,000	4.1%	2.6%	-1.5%	50.0%	-0.0001
391	1911 PENFIELD STREET	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$30,000	26.3%	15.8%	-10.5%	60.0%	-0.0001
392	AET ENTERPRISES, LLC- 1828 DALLAS RD.	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$30,000	26.3%	15.8%	-10.5%	60.0%	-0.0001
393	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$1,100,000	\$200,000	\$960,000	\$190,000	18.2%	19.8%	1.6%	95.0%	-0.0001
394	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$1,600,000	\$280,000	\$1,420,000	\$280,000	17.5%	19.7%	2.2%	100.0%	-0.0001
395	J.P.C. GROUP, INC.	CLOSED	WATER	\$390,000	\$20,000	\$370,000	\$10,000	5.1%	2.7%	-2.4%	50.0%	-0.0001
396	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$1,120,000	\$170,000	\$1,020,000	\$170,000	15.2%	16.7%	1.5%	100.0%	-0.0001
397	SERAVALLI, INC.	CLOSED	WATER	\$1,770,000	\$440,000	\$1,760,000	\$460,000	24.9%	26.1%	1.3%	104.5%	-0.0001
398	CARR & DUFF, INC.	ACTIVE	STREET S	\$500,000	\$50,000	\$220,000	\$20,000	10.0%	9.1%	-0.9%	40.0%	-0.0001
399	J.S. CORNELL & SON, INC.	CLOSED	Public Property	\$740,000	\$200,000	\$740,000	\$190,000	27.0%	25.7%	-1.4%	95.0%	-0.0001
400	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$450,000	\$50,000	\$430,000	\$40,000	11.1%	9.3%	-1.8%	80.0%	-0.0001
401	SURETY MECHANICAL SERVICES	CLOSED	AVIATION	\$690,000	\$140,000	\$640,000	\$130,000	20.3%	20.3%	0.0%	92.9%	-0.0001
402	JACK COHEN & CO., INC.	CLOSED	Public Property	\$580,000	\$120,000	\$630,000	\$120,000	20.7%	19.0%	-1.6%	100.0%	-0.0001
403	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$560,000	\$120,000	\$560,000	\$110,000	21.4%	19.6%	-1.8%	91.7%	-0.0001
404	J.P.C. GROUP, INC.	ACTIVE	WATER	\$740,000	\$10,000	\$660,000	\$10,000	1.4%	1.5%	0.2%	100.0%	-0.0001
405	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$450,000	\$30,000	\$390,000	\$20,000	6.7%	5.1%	-1.5%	66.7%	-0.0001
406	KAISER MECHANICAL	ACTIVE	WATER	\$160,000	\$60,000	\$130,000	\$30,000	37.5%	23.1%	-14.4%	50.0%	-0.0001
407	SURETY MECHANICAL SERVICES	ACTIVE	WATER	\$650,000	\$100,000	\$600,000	\$90,000	15.4%	15.0%	-0.4%	90.0%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
408	SERAVALLI, INC.	CLOSED	WATER	\$1,020,000	\$250,000	\$970,000	\$240,000	24.5%	24.7%	0.2%	96.0%	-0.0001
409	SERAVALLI, INC.	CLOSED	Public Property	\$290,000	\$70,000	\$330,000	\$60,000	24.1%	18.2%	-6.0%	85.7%	-0.0001
410	GROUND PENETRATION & RESTORATION	CLOSED	AVIATION	\$1,760,000	\$190,000	\$1,560,000	\$220,000	10.8%	14.1%	3.3%	115.8%	-0.0001
411	7813 BAYARD STREET	CLOSED	Quasi	\$250,000	\$60,000	\$250,000	\$40,000	24.0%	16.0%	-8.0%	66.7%	-0.0001
412	DOLAN MECHANICAL	CLOSED	AVIATION	\$1,550,000	\$340,000	\$1,260,000	\$300,000	21.9%	23.8%	1.9%	88.2%	-0.0001
413	J.P.C. GROUP, INC.	ACTIVE	Public Property	\$760,000	\$170,000	\$750,000	\$160,000	22.4%	21.3%	-1.0%	94.1%	-0.0001
414	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$630,000	\$40,000	\$570,000	\$30,000	6.3%	5.3%	-1.1%	75.0%	-0.0001
415	TONY DEPAUL & SON	CLOSED	WATER	\$890,000	\$70,000	\$830,000	\$70,000	7.9%	8.4%	0.6%	100.0%	-0.0001
416	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREETS	\$830,000	\$110,000	\$720,000	\$100,000	13.3%	13.9%	0.6%	90.9%	-0.0001
417	SERAVALLI, INC.	CLOSED	WATER	\$530,000	\$80,000	\$520,000	\$70,000	15.1%	13.5%	-1.6%	87.5%	-0.0001
418	SERAVALLI, INC.	CLOSED	WATER	\$840,000	\$130,000	\$760,000	\$120,000	15.5%	15.8%	0.3%	92.3%	-0.0001
419	QUAD CONSTRUCTION	CLOSED	WATER	\$2,430,000	\$610,000	\$2,420,000	\$630,000	25.1%	26.0%	0.9%	103.3%	-0.0001
420	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,970,000	\$410,000	\$1,910,000	\$420,000	20.8%	22.0%	1.2%	102.4%	-0.0001
421	SERAVALLI, INC.	CLOSED	WATER	\$1,840,000	\$460,000	\$1,840,000	\$470,000	25.0%	25.5%	0.5%	102.2%	-0.0001
422	SERAVALLI, INC.	CLOSED	WATER	\$870,000	\$130,000	\$850,000	\$130,000	14.9%	15.3%	0.4%	100.0%	-0.0001
423	PANNULA CONSTRUCTION CO., INC.	CLOSED	Public Property	\$390,000	\$100,000	\$500,000	\$100,000	25.6%	20.0%	-5.6%	100.0%	-0.0001
424	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$490,000	\$100,000	\$410,000	\$70,000	20.4%	17.1%	-3.3%	70.0%	-0.0001
425	MULHERN ELECTRIC CO., INC.	CLOSED	AVIATION	\$460,000	\$50,000	\$460,000	\$40,000	10.9%	8.7%	-2.2%	80.0%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
426	SERAVALLI, INC.	CLOSED	WATER	\$740,000	\$190,000	\$670,000	\$160,000	25.7%	23.9%	-1.8%	84.2%	-0.0001
427	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$500,000	\$50,000	\$700,000	\$50,000	10.0%	7.1%	-2.9%	100.0%	-0.0001
428	DOLAN MECHANICAL	CLOSED	Public Property	\$400,000	\$70,000	\$1,740,000	\$230,000	17.5%	13.2%	-4.3%	328.6%	-0.0001
429	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$3,150,000	\$790,000	\$2,950,000	\$770,000	25.1%	26.1%	1.0%	97.5%	-0.0001
430	GENERAL ASPHALT PAVING CO.	ACTIVE	Public Property	\$1,000,000	\$10,000	\$830,000	\$10,000	1.0%	1.2%	0.2%	100.0%	-0.0001
431	MCMULLEN ROOFING, INC.	CLOSED	AVIATION	\$610,000	\$140,000	\$560,000	\$120,000	23.0%	21.4%	-1.5%	85.7%	-0.0001
432	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,420,000	\$230,000	\$1,420,000	\$250,000	16.2%	17.6%	1.4%	108.7%	-0.0001
433	C&T ASSOCIATES, INC.	CLOSED	WATER	\$870,000	\$70,000	\$860,000	\$70,000	8.0%	8.1%	0.1%	100.0%	-0.0001
434	FIRE PROTECTION INDUSTRIES	CLOSED	Public Property	\$990,000	\$80,000	\$840,000	\$70,000	8.1%	8.3%	0.3%	87.5%	-0.0001
435	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$710,000	\$110,000	\$710,000	\$110,000	15.5%	15.5%	0.0%	100.0%	-0.0001
436	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$900,000	\$180,000	\$780,000	\$150,000	20.0%	19.2%	-0.8%	83.3%	-0.0001
437	TONY DEPAUL & SON	CLOSED	STREETS	\$710,000	\$40,000	\$780,000	\$40,000	5.6%	5.1%	-0.5%	100.0%	-0.0001
438	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,490,000	\$350,000	\$1,300,000	\$310,000	23.5%	23.8%	0.4%	88.6%	-0.0001
439	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$180,000	\$30,000	\$40,000	\$0	16.7%	0.0%	-16.7%	0.0%	-0.0001
440	6240 NORTH 18TH STREET	CLOSED	Quasi	\$190,000	\$50,000	\$190,000	\$20,000	26.3%	10.5%	-15.8%	40.0%	-0.0001
441	7128 GLENLOCH STREET	CLOSED	Quasi	\$200,000	\$50,000	\$200,000	\$20,000	25.0%	10.0%	-15.0%	40.0%	-0.0001
442	1833 ASHLEY STREET	CLOSED	Quasi	\$200,000	\$50,000	\$200,000	\$20,000	25.0%	10.0%	-15.0%	40.0%	-0.0001
443	AP CONSTRUCTION	CLOSED	Public Property	\$490,000	\$320,000	\$520,000	\$300,000	65.3%	57.7%	-7.6%	93.8%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
444	SERAVALLI, INC.	ACTIVE	WATER	\$1,850,000	\$530,000	\$1,840,000	\$530,000	28.6%	28.8%	0.2%	100.0%	-0.0001
445	SERAVALLI, INC.	CLOSED	WATER	\$1,130,000	\$280,000	\$1,100,000	\$270,000	24.8%	24.5%	-0.2%	96.4%	-0.0001
446	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,070,000	\$160,000	\$970,000	\$150,000	15.0%	15.5%	0.5%	93.8%	-0.0001
447	AFFORDABLE FIRE PROTECTION, INC.	ACTIVE	Public Property	\$350,000	\$70,000	\$320,000	\$40,000	20.0%	12.5%	-7.5%	57.1%	-0.0001
448	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,200,000	\$260,000	\$1,160,000	\$250,000	21.7%	21.6%	-0.1%	96.2%	-0.0001
449	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$1,790,000	\$120,000	\$1,620,000	\$140,000	6.7%	8.6%	1.9%	116.7%	-0.0001
450	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,560,000	\$390,000	\$1,500,000	\$370,000	25.0%	24.7%	-0.3%	94.9%	-0.0001
451	HABITAT FOR HUMANITY- 1815 N. GRATZ ST.	CLOSED	Quasi	\$170,000	\$40,000	\$170,000	\$10,000	23.5%	5.9%	-17.6%	25.0%	-0.0001
452	AP CONSTRUCTION	CLOSED	AVIATION	\$970,000	\$280,000	\$750,000	\$210,000	28.9%	28.0%	-0.9%	75.0%	-0.0001
453	MULHERN ELECTRIC CO., INC.	ACTIVE	Public Property	\$360,000	\$80,000	\$70,000	\$10,000	22.2%	14.3%	-7.9%	12.5%	-0.0001
454	J.P.C. GROUP, INC.	CLOSED	STREET S	\$1,160,000	\$10,000	\$1,190,000	\$20,000	0.9%	1.7%	0.8%	200.0%	-0.0001
455	HYDE ELECTRIC GROUP	ACTIVE	Public Property	\$310,000	\$70,000	\$310,000	\$40,000	22.6%	12.9%	-9.7%	57.1%	-0.0001
456	AP CONSTRUCTION	CLOSED	Public Property	\$250,000	\$70,000	\$270,000	\$40,000	28.0%	14.8%	-13.2%	57.1%	-0.0001
457	QUAD CONSTRUCTION	ACTIVE	WATER	\$1,070,000	\$250,000	\$980,000	\$220,000	23.4%	22.4%	-0.9%	88.0%	-0.0001
458	EDWARD J. MELONEY, INC.	CLOSED	Public Property	\$1,080,000	\$290,000	\$1,070,000	\$270,000	26.9%	25.2%	-1.6%	93.1%	-0.0001
459	SERAVALLI, INC.	CLOSED	WATER	\$1,450,000	\$230,000	\$1,420,000	\$240,000	15.9%	16.9%	1.0%	104.3%	-0.0001
460	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREET S	\$2,540,000	\$180,000	\$2,670,000	\$250,000	7.1%	9.4%	2.3%	138.9%	-0.0001

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
461	AP CONSTRUCTION	CLOSED	AVIATION	\$1,160,000	\$220,000	\$1,000,000	\$200,000	19.0%	20.0%	1.0%	90.9%	-0.0001
462	SERAVALLI, INC.	CLOSED	WATER	\$850,000	\$130,000	\$850,000	\$120,000	15.3%	14.1%	-1.2%	92.3%	-0.0001
463	AP CONSTRUCTION	CLOSED	Public Property	\$890,000	\$280,000	\$870,000	\$250,000	31.5%	28.7%	-2.7%	89.3%	-0.0001
464	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,810,000	\$710,000	\$1,670,000	\$430,000	25.3%	25.7%	0.5%	60.6%	-0.0001
465	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,040,000	\$340,000	\$1,870,000	\$340,000	16.7%	18.2%	1.5%	100.0%	-0.0001
466	LITTLE BUILDERS, INC.	CLOSED	Public Property	\$3,390,000	\$730,000	\$3,220,000	\$730,000	21.5%	22.7%	1.1%	100.0%	-0.0001
467	BRIGHTLINE CONSTRUCTION, INC.	ACTIVE	Public Property	\$630,000	\$100,000	\$500,000	\$60,000	15.9%	12.0%	-3.9%	60.0%	-0.0001
468	HABITAT FOR HUMANITY/NPCB-GRATZ/WILTS ST.	ACTIVE	Quasi	\$500,000	\$130,000	\$500,000	\$90,000	26.0%	18.0%	-8.0%	69.2%	-0.0001
469	C.A.D. ELECTRIC	CLOSED	Public Property	\$740,000	\$350,000	\$810,000	\$350,000	47.3%	43.2%	-4.1%	100.0%	-0.0001
470	PERRY WORLD HOUSE	ACTIVE	PubPriv	\$10,000,000	\$2,500,000	\$10,000,000	\$2,500,000	25.0%	25.0%	0.0%	100.0%	-0.0001
471	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$1,840,000	\$200,000	\$1,740,000	\$210,000	10.9%	12.1%	1.2%	105.0%	-0.0001
472	AP CONSTRUCTION	CLOSED	WATER	\$630,000	\$140,000	\$500,000	\$90,000	22.2%	18.0%	-4.2%	64.3%	-0.0001
473	TONY DEPAUL & SON	ACTIVE	WATER	\$2,000,000	\$740,000	\$1,010,000	\$370,000	37.0%	36.6%	-0.4%	50.0%	-0.0001
474	LIBERTY RESOURCES-4800 DISSTON ST.	ACTIVE	Quasi	\$1,200,000	\$300,000	\$1,200,000	\$260,000	25.0%	21.7%	-3.3%	86.7%	-0.0001
475	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,070,000	\$270,000	\$1,010,000	\$230,000	25.2%	22.8%	-2.5%	85.2%	-0.0001
476	BUCKLEY & CO., INC.	ACTIVE	STREETS	\$460,000	\$30,000	\$450,000	\$0	6.5%	0.0%	-6.5%	0.0%	-0.0001
477	TONY DEPAUL & SON	ACTIVE	STREETS	\$1,900,000	\$590,000	\$1,650,000	\$510,000	31.1%	30.9%	-0.1%	86.4%	-0.0001
478	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,040,000	\$240,000	\$980,000	\$210,000	23.1%	21.4%	-1.6%	87.5%	-0.0001



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479	J.P.C. GROUP, INC.	CLOSED	WATER	\$680,000	\$120,000	\$630,000	\$90,000	17.6%	14.3%	-3.4%	75.0%	-0.0001
480	749 N. UBER ST	CLOSED	Quasi	\$250,000	\$60,000	\$250,000	\$20,000	24.0%	8.0%	-16.0%	33.3%	-0.0001
481	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$340,000	\$120,000	\$440,000	\$100,000	35.3%	22.7%	-12.6%	83.3%	-0.0001
482	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,380,000	\$210,000	\$1,370,000	\$210,000	15.2%	15.3%	0.1%	100.0%	-0.0001
483	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,310,000	\$220,000	\$1,270,000	\$210,000	16.8%	16.5%	-0.3%	95.5%	-0.0001
484	TONY DEPAUL & SON	CLOSED	STREET S	\$2,280,000	\$130,000	\$2,140,000	\$160,000	5.7%	7.5%	1.8%	123.1%	-0.0001
485	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$2,440,000	\$370,000	\$2,440,000	\$410,000	15.2%	16.8%	1.6%	110.8%	-0.0001
486	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,780,000	\$190,000	\$1,730,000	\$200,000	10.7%	11.6%	0.9%	105.3%	-0.0001
487	C&T ASSOCIATES, INC.	CLOSED	WATER	\$1,990,000	\$280,000	\$1,640,000	\$250,000	14.1%	15.2%	1.2%	89.3%	-0.0001
488	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$330,000	\$70,000	\$310,000	\$30,000	21.2%	9.7%	-11.5%	42.9%	-0.0001
489	SERAVALLI, INC.	CLOSED	WATER	\$1,230,000	\$180,000	\$1,200,000	\$170,000	14.6%	14.2%	-0.5%	94.4%	-0.0001
490	SERAVALLI, INC.	CLOSED	WATER	\$740,000	\$150,000	\$850,000	\$140,000	20.3%	16.5%	-3.8%	93.3%	-0.0001
491	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,390,000	\$120,000	\$1,100,000	\$90,000	8.6%	8.2%	-0.5%	75.0%	-0.0001
492	FIVE STAR, INC.	CLOSED	Public Property	\$350,000	\$90,000	\$390,000	\$50,000	25.7%	12.8%	-12.9%	55.6%	-0.0001
493	5935 KEMBLE AVENUE	ACTIVE	Quasi	\$230,000	\$60,000	\$230,000	\$10,000	26.1%	4.3%	-21.7%	16.7%	-0.0001
494	TOWNSCAPES, INC.	ACTIVE	WATER	\$430,000	\$90,000	\$260,000	\$30,000	20.9%	11.5%	-9.4%	33.3%	-0.0001
495	DONATO SPAVENTA & SONS, INC.	CLOSED	Public Property	\$750,000	\$230,000	\$940,000	\$240,000	30.7%	25.5%	-5.1%	104.3%	-0.0001
496	PALMAN ELECTRIC CO.	CLOSED	Public Property	\$560,000	\$180,000	\$610,000	\$150,000	32.1%	24.6%	-7.6%	83.3%	-0.0001
497	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$880,000	\$120,000	\$1,040,000	\$110,000	13.6%	10.6%	-3.1%	91.7%	-0.0001

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498	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$380,000	\$130,000	\$460,000	\$100,000	34.2%	21.7%	-12.5%	76.9%	-0.0001
499	4403 MARPLE STREET	CLOSED	Quasi	\$180,000	\$50,000	\$180,000	\$0	27.8%	0.0%	-27.8%	0.0%	-0.0001
500	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$440,000	\$70,000	\$440,000	\$30,000	15.9%	6.8%	-9.1%	42.9%	-0.0001
501	TALLEY BROTHERS, INC.	CLOSED	STREET S	\$250,000	\$70,000	\$210,000	\$20,000	28.0%	9.5%	-18.5%	28.6%	-0.0001
502	MINISCALCO CONSTRUCTION	ACTIVE	WATER	\$510,000	\$130,000	\$430,000	\$70,000	25.5%	16.3%	-9.2%	53.8%	-0.0001
503	MURPHY QUIGLEY CO., INC.	CLOSED	Public Property	\$880,000	\$120,000	\$1,040,000	\$110,000	13.6%	10.6%	-3.1%	91.7%	-0.0001
504	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$4,500,000	\$1,060,000	\$3,870,000	\$960,000	23.6%	24.8%	1.3%	90.6%	-0.0001
505	MULHERN ELECTRIC CO., INC.	CLOSED	WATER	\$3,360,000	\$840,000	\$3,150,000	\$800,000	25.0%	25.4%	0.4%	95.2%	-0.0001
506	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	Public Property	\$2,400,000	\$420,000	\$2,180,000	\$400,000	17.5%	18.3%	0.8%	95.2%	-0.0002
507	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$680,000	\$210,000	\$590,000	\$140,000	30.9%	23.7%	-7.2%	66.7%	-0.0002
508	TONY DEPAUL & SON	CLOSED	STREET S	\$1,910,000	\$160,000	\$2,400,000	\$220,000	8.4%	9.2%	0.8%	137.5%	-0.0002
509	MARCOR REMEDIATION, INC.	CLOSED	STREET S	\$480,000	\$80,000	\$610,000	\$50,000	16.7%	8.2%	-8.5%	62.5%	-0.0002
510	FIVE STAR, INC.	CLOSED	WATER	\$830,000	\$110,000	\$740,000	\$70,000	13.3%	9.5%	-3.8%	63.6%	-0.0002
511	SERAVALLI, INC.	CLOSED	WATER	\$1,030,000	\$310,000	\$990,000	\$260,000	30.1%	26.3%	-3.8%	83.9%	-0.0002
512	PHILIP PIO CONSTRUCTION CO.	CLOSED	WATER	\$580,000	\$90,000	\$950,000	\$80,000	15.5%	8.4%	-7.1%	88.9%	-0.0002
513	TONY DEPAUL & SON	CLOSED	STREET S	\$920,000	\$60,000	\$780,000	\$30,000	6.5%	3.8%	-2.7%	50.0%	-0.0002
514	J.P.C. GROUP, INC.	ACTIVE	WATER	\$2,960,000	\$300,000	\$1,910,000	\$220,000	10.1%	11.5%	1.4%	73.3%	-0.0002
515	USA GENERAL CONTRACTORS	CLOSED	AVIATION	\$1,300,000	\$130,000	\$1,280,000	\$120,000	10.0%	9.4%	-0.6%	92.3%	-0.0002
516	BRIGHTLINE CONSTRUCTION, INC.	ACTIVE	WATER	\$540,000	\$120,000	\$540,000	\$70,000	22.2%	13.0%	-9.3%	58.3%	-0.0002

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
517	EJ ELECTRIC	CLOSED	WATER	\$2,210,000	\$340,000	\$2,060,000	\$330,000	15.4%	16.0%	0.6%	97.1%	-0.0002
518	DOLAN MECHANICAL	CLOSED	Public Property	\$430,000	\$170,000	\$350,000	\$90,000	39.5%	25.7%	-13.8%	52.9%	-0.0002
519	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,620,000	\$410,000	\$1,500,000	\$350,000	25.3%	23.3%	-2.0%	85.4%	-0.0002
520	GROUND PENETRATION & RESTORATION	CLOSED	AVIATIO N	\$1,000,000	\$200,000	\$2,030,000	\$340,000	20.0%	16.7%	-3.3%	170.0%	-0.0002
521	SERAVALLI, INC.	ACTIVE	WATER	\$2,130,000	\$540,000	\$2,160,000	\$520,000	25.4%	24.1%	-1.3%	96.3%	-0.0002
522	CHANDLER SUPPORTED INDEPENDENT LIVING	CLOSED	Quasi	\$760,000	\$270,000	\$760,000	\$210,000	35.5%	27.6%	-7.9%	77.8%	-0.0002
523	SERAVALLI, INC.	ACTIVE	WATER	\$2,270,000	\$830,000	\$1,610,000	\$570,000	36.6%	35.4%	-1.2%	68.7%	-0.0002
524	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$15,350,000	\$4,140,000	\$12,120,000	\$3,380,000	27.0%	27.9%	0.9%	81.6%	-0.0002
525	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,250,000	\$330,000	\$980,000	\$220,000	26.4%	22.4%	-4.0%	66.7%	-0.0002
526	THOMAS P. CARNEY, INC	CLOSED	STREET S	\$2,040,000	\$1,110,000	\$2,010,000	\$1,030,000	54.4%	51.2%	-3.2%	92.8%	-0.0002
527	SCHNEIDER ELECTRIC	CLOSED	AVIATIO N	\$1,500,000	\$300,000	\$1,500,000	\$280,000	20.0%	18.7%	-1.3%	93.3%	-0.0002
528	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$3,110,000	\$510,000	\$2,940,000	\$520,000	16.4%	17.7%	1.3%	102.0%	-0.0002
529	PALMAN ELECTRIC CO.	ACTIVE	Public Property	\$1,000,000	\$100,000	\$730,000	\$40,000	10.0%	5.5%	-4.5%	40.0%	-0.0002
530	D.A. NOLT	CLOSED	AVIATIO N	\$3,480,000	\$510,000	\$2,970,000	\$510,000	14.7%	17.2%	2.5%	100.0%	-0.0002
531	D.A. NOLT	CLOSED	AVIATIO N	\$3,480,000	\$510,000	\$2,970,000	\$510,000	14.7%	17.2%	2.5%	100.0%	-0.0002
532	SPECTRASERV, INC.	CLOSED	WATER	\$2,090,000	\$270,000	\$2,090,000	\$270,000	12.9%	12.9%	0.0%	100.0%	-0.0002
533	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$970,000	\$250,000	\$920,000	\$180,000	25.8%	19.6%	-6.2%	72.0%	-0.0002

Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
534	CARR & DUFF, INC.	ACTIVE	Public Property	\$470,000	\$150,000	\$440,000	\$70,000	31.9%	15.9%	-16.0%	46.7%	-0.0002
535	J.P.C. GROUP, INC.	CLOSED	WATER	\$510,000	\$60,000	\$460,000	\$0	11.8%	0.0%	-11.8%	0.0%	-0.0002
536	GENERAL ASPHALT PAVING CO.	ACTIVE	Public Property	\$1,000,000	\$50,000	\$440,000	\$0	5.0%	0.0%	-5.0%	0.0%	-0.0002
537	GROUND PENETRATION & RESTORATION	CLOSED	AVIATION	\$1,080,000	\$280,000	\$990,000	\$210,000	25.9%	21.2%	-4.7%	75.0%	-0.0002
538	SANTAPPAUL CORP. T/A LIMA OC	CLOSED	Public Property	\$450,000	\$210,000	\$490,000	\$150,000	46.7%	30.6%	-16.1%	71.4%	-0.0002
539	ROCKPORT CONSTRUCTION GROUP, INC.	CLOSED	AVIATION	\$3,050,000	\$130,000	\$2,760,000	\$170,000	4.3%	6.2%	1.9%	130.8%	-0.0002
540	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$4,120,000	\$1,030,000	\$3,650,000	\$910,000	25.0%	24.9%	-0.1%	88.3%	-0.0002
541	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$4,120,000	\$1,030,000	\$3,650,000	\$910,000	25.0%	24.9%	-0.1%	88.3%	-0.0002
542	PETRONGOLO CONTRACTORS, INC.	CLOSED	WATER	\$2,580,000	\$360,000	\$2,580,000	\$370,000	14.0%	14.3%	0.4%	102.8%	-0.0002
543	AT CHADWICK CO., INC.	ACTIVE	WATER	\$280,000	\$130,000	\$360,000	\$60,000	46.4%	16.7%	-29.8%	46.2%	-0.0002
544	WESCOTT ELECTRIC CO.	ACTIVE	AVIATION	\$800,000	\$200,000	\$560,000	\$90,000	25.0%	16.1%	-8.9%	45.0%	-0.0002
545	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,990,000	\$500,000	\$1,900,000	\$430,000	25.1%	22.6%	-2.5%	86.0%	-0.0002
546	PHILABUNDANCE - PHILADELPHIA STORM WATER (3600 - 46 S. GALLOWAY ST.)	CLOSED	Quasi	\$270,000	\$80,000	\$270,000	\$0	29.6%	0.0%	-29.6%	0.0%	-0.0002
547	SERAVALLI, INC.	CLOSED	AVIATION	\$850,000	\$220,000	\$1,220,000	\$220,000	25.9%	18.0%	-7.8%	100.0%	-0.0002
548	SERAVALLI, INC.	CLOSED	WATER	\$3,700,000	\$980,000	\$3,550,000	\$930,000	26.5%	26.2%	-0.3%	94.9%	-0.0002
549	AP CONSTRUCTION	ACTIVE	WATER	\$2,430,000	\$690,000	\$2,180,000	\$580,000	28.4%	26.6%	-1.8%	84.1%	-0.0002
550	HUNTER ROBERTS CONSTRUCTION GROUP	CLOSED	AVIATION	\$500,000	\$140,000	\$500,000	\$60,000	28.0%	12.0%	-16.0%	42.9%	-0.0002

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551	JAMES J. ANDERSON CONSTRUCTION CO.	CLOSED	STREET S	\$750,000	\$160,000	\$890,000	\$120,000	21.3%	13.5%	-7.9%	75.0%	-0.0002
552	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,350,000	\$170,000	\$1,260,000	\$120,000	12.6%	9.5%	-3.1%	70.6%	-0.0002
553	P.H. PRESTON	CLOSED	PubPriv	\$6,720,000	\$1,680,000	\$6,720,000	\$1,640,000	25.0%	24.4%	-0.6%	97.6%	-0.0002
554	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$2,460,000	\$430,000	\$2,240,000	\$390,000	17.5%	17.4%	-0.1%	90.7%	-0.0002
555	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$580,000	\$180,000	\$580,000	\$100,000	31.0%	17.2%	-13.8%	55.6%	-0.0002
556	QUAD CONSTRUCTION	CLOSED	WATER	\$4,130,000	\$1,420,000	\$4,060,000	\$1,390,000	34.4%	34.2%	-0.1%	97.9%	-0.0002
557	C&T ASSOCIATES, INC.	CLOSED	WATER	\$1,090,000	\$120,000	\$990,000	\$60,000	11.0%	6.1%	-4.9%	50.0%	-0.0002
558	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$540,000	\$240,000	\$430,000	\$120,000	44.4%	27.9%	-16.5%	50.0%	-0.0002
559	QUEEN AND MCKEAN IN-FILL	ACTIVE	Quasi	\$660,000	\$170,000	\$660,000	\$80,000	25.8%	12.1%	-13.6%	47.1%	-0.0002
560	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREET S	\$2,690,000	\$180,000	\$2,160,000	\$150,000	6.7%	6.9%	0.3%	83.3%	-0.0003
561	MERRICK BUILDING-5301 RIDGE AVENUE	ACTIVE	Quasi	\$4,000,000	\$1,160,000	\$4,000,000	\$1,080,000	29.0%	27.0%	-2.0%	93.1%	-0.0003
562	PALMAN ELECTRIC CO.	ACTIVE	WATER	\$7,120,000	\$1,480,000	\$6,380,000	\$1,340,000	20.8%	21.0%	0.2%	90.5%	-0.0003
563	SERAVALLI, INC.	ACTIVE	WATER	\$2,760,000	\$690,000	\$2,750,000	\$640,000	25.0%	23.3%	-1.7%	92.8%	-0.0003
564	QUAD CONSTRUCTION	CLOSED	WATER	\$5,320,000	\$1,140,000	\$5,150,000	\$1,100,000	21.4%	21.4%	-0.1%	96.5%	-0.0003
565	QUAD CONSTRUCTION	CLOSED	WATER	\$2,490,000	\$180,000	\$2,490,000	\$170,000	7.2%	6.8%	-0.4%	94.4%	-0.0003
566	STONE HILL CONTRACTING CO., INC.	CLOSED	WATER	\$3,920,000	\$560,000	\$3,580,000	\$550,000	14.3%	15.4%	1.1%	98.2%	-0.0003
567	SANTAPPA CORP. T/A LIMA OC	CLOSED	Public Property	\$660,000	\$290,000	\$620,000	\$190,000	43.9%	30.6%	-13.3%	65.5%	-0.0003
568	AP CONSTRUCTION	CLOSED	WATER	\$470,000	\$170,000	\$430,000	\$70,000	36.2%	16.3%	-19.9%	41.2%	-0.0003
569	ASPHALT PAVING SYSTEMS, INC.	CLOSED	STREET S	\$1,450,000	\$80,000	\$1,210,000	\$30,000	5.5%	2.5%	-3.0%	37.5%	-0.0003

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570	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,060,000	\$210,000	\$1,040,000	\$140,000	19.8%	13.5%	-6.3%	66.7%	-0.0003
571	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$2,920,000	\$460,000	\$2,790,000	\$440,000	15.8%	15.8%	0.0%	95.7%	-0.0003
572	TONY DEPAUL & SON	CLOSED	STREET S	\$820,000	\$110,000	\$420,000	\$20,000	13.4%	4.8%	-8.7%	18.2%	-0.0003
573	J.P.C. GROUP, INC.	ACTIVE	WATER	\$2,550,000	\$390,000	\$2,550,000	\$370,000	15.3%	14.5%	-0.8%	94.9%	-0.0003
574	OLIVIERI & ASSOCIATES, INC.	ACTIVE	STREET S	\$560,000	\$240,000	\$420,000	\$110,000	42.9%	26.2%	-16.7%	45.8%	-0.0003
575	DJ KEATING	CLOSED	AVIATIO N	\$1,610,000	\$740,000	\$1,170,000	\$490,000	46.0%	41.9%	-4.1%	66.2%	-0.0003
576	C&H INDUSTRIAL SERVICES, INC.	ACTIVE	WATER	\$2,380,000	\$390,000	\$1,970,000	\$300,000	16.4%	15.2%	-1.2%	76.9%	-0.0003
577	MANN CENTER FOR THE PERFORMING ARTS	CLOSED	PubPriv	\$1,100,000	\$430,000	\$1,100,000	\$350,000	39.1%	31.8%	-7.3%	81.4%	-0.0003
578	LEX ELECTRIC CO., INC.	ACTIVE	WATER	\$1,700,000	\$570,000	\$1,390,000	\$400,000	33.5%	28.8%	-4.8%	70.2%	-0.0003
579	JPC GROUP, INC.	ACTIVE	WATER	\$1,620,000	\$430,000	\$1,120,000	\$240,000	26.5%	21.4%	-5.1%	55.8%	-0.0003
580	PHILADELPHIA ZOO INTERMODAL TRANSPORTATION/STREETSCAPE	CLOSED	PubPriv	\$18,900,000	\$6,240,000	\$18,900,000	\$6,240,000	33.0%	33.0%	0.0%	100.0%	-0.0003
581	C&H INDUSTRIAL SERVICES, INC.	CLOSED	WATER	\$2,100,000	\$280,000	\$2,080,000	\$240,000	13.3%	11.5%	-1.8%	85.7%	-0.0003
582	SERAVALLI, INC.	CLOSED	WATER	\$1,210,000	\$360,000	\$1,200,000	\$270,000	29.8%	22.5%	-7.3%	75.0%	-0.0003
583	GERMANTOWN AVENUE MIXED USE PROJECTS	ACTIVE	Quasi	\$590,000	\$150,000	\$590,000	\$40,000	25.4%	6.8%	-18.6%	26.7%	-0.0003
584	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	AVIATIO N	\$2,550,000	\$1,300,000	\$1,050,000	\$490,000	51.0%	46.7%	-4.3%	37.7%	-0.0003
585	SERAVALLI, INC.	ACTIVE	WATER	\$3,940,000	\$990,000	\$3,990,000	\$960,000	25.1%	24.1%	-1.1%	97.0%	-0.0003
586	QUAD CONSTRUCTION	CLOSED	WATER	\$1,120,000	\$220,000	\$1,110,000	\$140,000	19.6%	12.6%	-7.0%	63.6%	-0.0003
587	AP CONSTRUCTION	CLOSED	WATER	\$5,580,000	\$840,000	\$3,850,000	\$600,000	15.1%	15.6%	0.5%	71.4%	-0.0003
588	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,310,000	\$200,000	\$1,260,000	\$120,000	15.3%	9.5%	-5.7%	60.0%	-0.0003

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589	MULHERN ELECTRIC CO., INC.	CLOSED	AVIATION	\$1,150,000	\$260,000	\$1,100,000	\$170,000	22.6%	15.5%	-7.2%	65.4%	-0.0003
590	SARTAIN SCHOOL 3017-45 WEST OXFORD STREET	CLOSED	Quasi	\$600,000	\$150,000	\$600,000	\$40,000	25.0%	6.7%	-18.3%	26.7%	-0.0003
591	PALMAN ELECTRIC CO.	ACTIVE	Public Property	\$1,000,000	\$100,000	\$370,000	\$0	10.0%	0.0%	-10.0%	0.0%	-0.0003
592	STONE HILL CONTRACTING CO., INC.	CLOSED	WATER	\$3,750,000	\$690,000	\$3,620,000	\$670,000	18.4%	18.5%	0.1%	97.1%	-0.0003
593	PALMAN ELECTRIC CO.	CLOSED	AVIATION	\$1,410,000	\$390,000	\$1,110,000	\$230,000	27.7%	20.7%	-6.9%	59.0%	-0.0003
594	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	Public Property	\$560,000	\$120,000	\$10,000	\$0	21.4%	0.0%	-21.4%	0.0%	-0.0003
595	DONATO SPAVENTA & SONS, INC.	ACTIVE	WATER	\$1,220,000	\$270,000	\$1,160,000	\$160,000	22.1%	13.8%	-8.3%	59.3%	-0.0004
596	MULHERN ELECTRIC CO., INC.	ACTIVE	AVIATION	\$1,070,000	\$270,000	\$1,020,000	\$140,000	25.2%	13.7%	-11.5%	51.9%	-0.0004
597	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$1,010,000	\$160,000	\$900,000	\$50,000	15.8%	5.6%	-10.3%	31.3%	-0.0004
598	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$1,690,000	\$370,000	\$1,380,000	\$220,000	21.9%	15.9%	-6.0%	59.5%	-0.0004
599	SOUTH STATE, INC.	CLOSED	STREETS	\$2,780,000	\$790,000	\$2,540,000	\$660,000	28.4%	26.0%	-2.4%	83.5%	-0.0004
600	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,560,000	\$220,000	\$1,510,000	\$120,000	14.1%	7.9%	-6.2%	54.5%	-0.0004
601	C&H INDUSTRIAL SERVICES, INC.	CLOSED	WATER	\$1,340,000	\$240,000	\$1,320,000	\$140,000	17.9%	10.6%	-7.3%	58.3%	-0.0004
602	AT CHADWICK CO., INC.	CLOSED	Public Property	\$4,250,000	\$920,000	\$4,250,000	\$880,000	21.6%	20.7%	-0.9%	95.7%	-0.0004
603	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	CLOSED	WATER	\$5,540,000	\$350,000	\$5,330,000	\$340,000	6.3%	6.4%	0.1%	97.1%	-0.0004
604	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$3,360,000	\$840,000	\$3,000,000	\$670,000	25.0%	22.3%	-2.7%	79.8%	-0.0004
605	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	Public Property	\$510,000	\$330,000	\$510,000	\$170,000	64.7%	33.3%	-31.4%	51.5%	-0.0004

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606	PHILLIES PERIMETER HARDENING	ACTIVE	PubPriv	\$10,000,000	\$1,960,000	\$6,730,000	\$1,900,000	29.1%	28.2%	-0.9%	96.9%	-0.0004
607	WASHINGTON SQUARE PROJECT	CLOSED	PubPriv	\$12,790,000	\$3,200,000	\$12,790,000	\$3,140,000	25.0%	24.6%	-0.5%	98.1%	-0.0004
608	SERAVALLI, INC.	CLOSED	WATER	\$1,080,000	\$380,000	\$1,080,000	\$250,000	35.2%	23.1%	-12.0%	65.8%	-0.0004
609	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$3,030,000	\$450,000	\$2,870,000	\$380,000	14.9%	13.2%	-1.6%	84.4%	-0.0004
610	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$2,780,000	\$420,000	\$2,780,000	\$360,000	15.1%	12.9%	-2.2%	85.7%	-0.0004
611	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$2,050,000	\$300,000	\$1,930,000	\$200,000	14.6%	10.4%	-4.3%	66.7%	-0.0004
612	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,820,000	\$180,000	\$1,810,000	\$80,000	9.9%	4.4%	-5.5%	44.4%	-0.0004
613	EN-TECH CORP.	CLOSED	WATER	\$4,280,000	\$4,290,000	\$2,400,000	\$2,400,000	100.2%	100.0%	-0.2%	55.9%	-0.0004
614	ELI COURT APARTMENTS	CLOSED	Quasi	\$570,000	\$140,000	\$570,000	\$0	24.6%	0.0%	-24.6%	0.0%	-0.0004
615	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$3,220,000	\$870,000	\$3,220,000	\$760,000	27.0%	23.6%	-3.4%	87.4%	-0.0004
616	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,320,000	\$640,000	\$2,050,000	\$450,000	27.6%	22.0%	-5.6%	70.3%	-0.0004
617	NELLO CONSTRUCTION CO., INC.	CLOSED	WATER	\$2,120,000	\$590,000	\$2,050,000	\$450,000	27.8%	22.0%	-5.9%	76.3%	-0.0004
618	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$2,590,000	\$650,000	\$2,230,000	\$450,000	25.1%	20.2%	-4.9%	69.2%	-0.0004
619	LOFTUS CONSTRUCTION, INC.	ACTIVE	Public Property	\$1,760,000	\$390,000	\$1,430,000	\$210,000	22.2%	14.7%	-7.5%	53.8%	-0.0005
620	MINISCALCO CONSTRUCTION	ACTIVE	WATER	\$1,580,000	\$400,000	\$1,330,000	\$210,000	25.3%	15.8%	-9.5%	52.5%	-0.0005
621	HERMAN GOLDNER CO., INC.	CLOSED	Public Property	\$1,380,000	\$430,000	\$1,430,000	\$290,000	31.2%	20.3%	-10.9%	67.4%	-0.0005
622	BRIGHTLINE CONSTRUCTION, INC.	CLOSED	STREET S	\$1,470,000	\$290,000	\$1,450,000	\$170,000	19.7%	11.7%	-8.0%	58.6%	-0.0005
623	AP CONSTRUCTION	CLOSED	WATER	\$1,180,000	\$280,000	\$1,180,000	\$140,000	23.7%	11.9%	-11.9%	50.0%	-0.0005
624	NORTH STAR CONTRACTING	CLOSED	AVIATION	\$1,950,000	\$540,000	\$2,140,000	\$440,000	27.7%	20.6%	-7.1%	81.5%	-0.0005
625	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$1,730,000	\$430,000	\$900,000	\$150,000	24.9%	16.7%	-8.2%	34.9%	-0.0005
626	AP CONSTRUCTION	CLOSED	WATER	\$2,700,000	\$510,000	\$2,520,000	\$390,000	18.9%	15.5%	-3.4%	76.5%	-0.0005



Rank	Contractor / Project name	Status	Depart	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commit	Actual Goal Achieved	Variance	Percent of Goal	Z-score
627	ASSOCIATED SPECIALTY CONTRACTING	ACTIVE	Public Property	\$900,000	\$300,000	\$2,330,000	\$300,000	33.3%	12.9%	-20.5%	100.0%	-0.0005
628	MILESTONE CONSTRUCTION MANAGEMENT, INC.	CLOSED	STREET S	\$1,400,000	\$270,000	\$1,500,000	\$150,000	19.3%	10.0%	-9.3%	55.6%	-0.0005
629	J.P.C. GROUP, INC.	ACTIVE	WATER	\$4,230,000	\$1,070,000	\$4,440,000	\$1,000,000	25.3%	22.5%	-2.8%	93.5%	-0.0005
630	EAGLE INDUSTRIAL ELECTRIC	CLOSED	AVIATION	\$4,100,000	\$750,000	\$3,920,000	\$700,000	18.3%	17.9%	-0.4%	93.3%	-0.0005
631	EAGLE INDUSTRIAL ELECTRIC	CLOSED	AVIATION	\$5,700,000	\$1,140,000	\$5,570,000	\$1,070,000	20.0%	19.2%	-0.8%	93.9%	-0.0005
632	FIVE STAR, INC.	CLOSED	AVIATION	\$3,130,000	\$860,000	\$2,830,000	\$670,000	27.5%	23.7%	-3.8%	77.9%	-0.0005
633	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$840,000	\$320,000	\$730,000	\$110,000	38.1%	15.1%	-23.0%	34.4%	-0.0005
634	STONE HILL CONTRACTING CO., INC.	CLOSED	WATER	\$6,020,000	\$1,240,000	\$4,880,000	\$940,000	20.6%	19.3%	-1.3%	75.8%	-0.0005
635	AP CONSTRUCTION	CLOSED	Public Property	\$3,900,000	\$1,330,000	\$4,600,000	\$1,410,000	34.1%	30.7%	-3.5%	106.0%	-0.0005
636	PHILADELPHIA SHIPYARD BRIDGE MAINTENANCE REPAIRS	CLOSED	Quasi	\$630,000	\$190,000	\$630,000	\$0	30.2%	0.0%	-30.2%	0.0%	-0.0005
637	AP CONSTRUCTION	CLOSED	Public Property	\$2,860,000	\$1,240,000	\$2,860,000	\$1,080,000	43.4%	37.8%	-5.6%	87.1%	-0.0006
638	HERMAN GOLDNER CO., INC.	CLOSED	Public Property	\$9,650,000	\$1,880,000	\$9,650,000	\$1,900,000	19.5%	19.7%	0.2%	101.1%	-0.0006
639	PETRONGOLO CONTRACTORS, INC.	ACTIVE	WATER	\$2,420,000	\$600,000	\$2,160,000	\$400,000	24.8%	18.5%	-6.3%	66.7%	-0.0006
640	J.S. CORNELL & SON, INC.	CLOSED	Public Property	\$1,550,000	\$350,000	\$1,630,000	\$190,000	22.6%	11.7%	-10.9%	54.3%	-0.0006
641	SERAVALLI, INC.	CLOSED	WATER	\$1,480,000	\$600,000	\$1,360,000	\$380,000	40.5%	27.9%	-12.6%	63.3%	-0.0006
642	STRAWBERRY MANSION HOMEOWNERSHIP	CLOSED	Quasi	\$2,800,000	\$810,000	\$2,800,000	\$620,000	28.9%	22.1%	-6.8%	76.5%	-0.0006

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643	MILESTONE CONSTRUCTION MANAGEMENT, INC.	CLOSED	STREET S	\$1,280,000	\$370,000	\$1,840,000	\$270,000	28.9%	14.7%	-14.2%	73.0%	-0.0006
644	AP CONSTRUCTION	CLOSED	AVIATION	\$2,410,000	\$480,000	\$2,560,000	\$350,000	19.9%	13.7%	-6.2%	72.9%	-0.0006
645	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,650,000	\$420,000	\$1,600,000	\$190,000	25.5%	11.9%	-13.6%	45.2%	-0.0006
646	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$4,760,000	\$1,290,000	\$4,520,000	\$1,070,000	27.1%	23.7%	-3.4%	82.9%	-0.0006
647	SILVERSTEIN 4 OPERATING ROOM	CLOSED	PubPriv	\$14,870,000	\$3,720,000	\$14,870,000	\$3,590,000	25.0%	24.1%	-0.9%	96.5%	-0.0007
648	J.P.C. GROUP, INC.	CLOSED	WATER	\$1,060,000	\$280,000	\$1,220,000	\$60,000	26.4%	4.9%	-21.5%	21.4%	-0.0007
649	J.P.C. GROUP, INC.	CLOSED	WATER	\$2,950,000	\$930,000	\$2,950,000	\$740,000	31.5%	25.1%	-6.4%	79.6%	-0.0007
650	AP CONSTRUCTION	CLOSED	WATER	\$3,430,000	\$1,270,000	\$4,600,000	\$1,460,000	37.0%	31.7%	-5.3%	115.0%	-0.0007
651	HERMAN GOLDNER CO., INC.	ACTIVE	Public Property	\$580,000	\$260,000	\$130,000	\$0	44.8%	0.0%	-44.8%	0.0%	-0.0007
652	BUCKLEY & CO., INC.	CLOSED	WATER	\$2,550,000	\$380,000	\$2,510,000	\$210,000	14.9%	8.4%	-6.5%	55.3%	-0.0007
653	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$430,000	\$350,000	\$2,040,000	\$350,000	81.4%	17.2%	-64.2%	100.0%	-0.0007
654	MASON BUILDING GROUP	CLOSED	AVIATION	\$4,370,000	\$870,000	\$4,370,000	\$790,000	19.9%	18.1%	-1.8%	90.8%	-0.0007
655	CARUSONE CONSTRUCTION, INC.	CLOSED	WATER	\$1,810,000	\$520,000	\$1,410,000	\$230,000	28.7%	16.3%	-12.4%	44.2%	-0.0007
656	PANNULA CONSTRUCTION CO., INC.	ACTIVE	Public Property	\$360,000	\$380,000	\$1,420,000	\$360,000	105.6%	25.4%	-80.2%	94.7%	-0.0007
657	MULHERN ELECTRIC CO., INC.	CLOSED	Public Property	\$10,200,000	\$2,000,000	\$10,200,000	\$1,980,000	19.6%	19.4%	-0.2%	99.0%	-0.0007
658	SHERIDAN STREET GREEN AFFORDABLE HOUSING	CLOSED	Quasi	\$3,400,000	\$1,090,000	\$3,400,000	\$850,000	32.1%	25.0%	-7.1%	78.0%	-0.0007
659	C&T ASSOCIATES, INC.	CLOSED	WATER	\$3,140,000	\$520,000	\$2,760,000	\$310,000	16.6%	11.2%	-5.3%	59.6%	-0.0007
660	EAGLE INDUSTRIAL ELECTRIC	ACTIVE	WATER	\$2,090,000	\$700,000	\$1,490,000	\$320,000	33.5%	21.5%	-12.0%	45.7%	-0.0007
661	ANTHONY BIDDLE CONTRACTORS, INC.	CLOSED	WATER	\$2,600,000	\$390,000	\$2,360,000	\$180,000	15.0%	7.6%	-7.4%	46.2%	-0.0007

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662	JAMES J. ANDERSON CONSTRUCTION CO.	ACTIVE	STREET S	\$3,530,000	\$530,000	\$3,270,000	\$350,000	15.0%	10.7%	-4.3%	66.0%	-0.0007
663	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,930,000	\$460,000	\$1,530,000	\$180,000	23.8%	11.8%	-12.1%	39.1%	-0.0007
664	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$1,940,000	\$470,000	\$1,810,000	\$220,000	24.2%	12.2%	-12.1%	46.8%	-0.0008
665	SCHNEIDER RESTORATIONS	ACTIVE	Public Property	\$700,000	\$700,000	\$640,000	\$340,000	100.0%	53.1%	-46.9%	48.6%	-0.0008
666	NAVY YARD LIFT BRIDGE MAINTENANCE	CLOSED	Quasi	\$790,000	\$280,000	\$790,000	\$0	35.4%	0.0%	-35.4%	0.0%	-0.0008
667	AP CONSTRUCTION	ACTIVE	AVIATION	\$4,900,000	\$1,820,000	\$2,930,000	\$970,000	37.1%	33.1%	-4.0%	53.3%	-0.0008
668	MILESTONE CONSTRUCTION MANAGEMENT, INC.	ACTIVE	STREET S	\$1,760,000	\$580,000	\$1,740,000	\$310,000	33.0%	17.8%	-15.1%	53.4%	-0.0008
669	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,860,000	\$470,000	\$2,630,000	\$220,000	16.4%	8.4%	-8.1%	46.8%	-0.0008
670	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$3,140,000	\$790,000	\$2,330,000	\$390,000	25.2%	16.7%	-8.4%	49.4%	-0.0008
671	OARC- 200-206 E. PENN STREET	CLOSED	Quasi	\$1,130,000	\$270,000	\$1,130,000	\$0	23.9%	0.0%	-23.9%	0.0%	-0.0008
672	ANTHONY BIDDLE CONTRACTORS, INC.	CLOSED	AVIATION	\$1,700,000	\$540,000	\$1,650,000	\$240,000	31.8%	14.5%	-17.2%	44.4%	-0.0008
673	SERAVALLI, INC.	CLOSED	WATER	\$1,220,000	\$270,000	\$1,200,000	\$0	22.1%	0.0%	-22.1%	0.0%	-0.0008
674	MURPHY QUIGLEY CO., INC.	ACTIVE	Public Property	\$4,160,000	\$640,000	\$1,360,000	\$130,000	15.4%	9.6%	-5.8%	20.3%	-0.0009
675	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$2,660,000	\$850,000	\$2,330,000	\$450,000	32.0%	19.3%	-12.6%	52.9%	-0.0010
676	EDWARD J. MELONEY, INC.	CLOSED	AVIATION	\$6,670,000	\$1,100,000	\$6,460,000	\$920,000	16.5%	14.2%	-2.3%	83.6%	-0.0010
677	DOLAN MECHANICAL	ACTIVE	AVIATION	\$7,420,000	\$1,860,000	\$6,420,000	\$1,370,000	25.1%	21.3%	-3.7%	73.7%	-0.0011
678	FIVE STAR, INC.	CLOSED	WATER	\$2,100,000	\$420,000	\$2,090,000	\$90,000	20.0%	4.3%	-15.7%	21.4%	-0.0011
679	J.P.C. GROUP, INC.	CLOSED	WATER	\$830,000	\$490,000	\$680,000	\$40,000	59.0%	5.9%	-53.2%	8.2%	-0.0011

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680	LOVE PARK PLAZA	ACTIVE	PubPriv	\$2,150,000	\$690,000	\$2,150,000	\$320,000	32.1%	14.9%	-17.2%	46.4%	-0.0011
681	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$3,370,000	\$930,000	\$2,840,000	\$450,000	27.6%	15.8%	-11.8%	48.4%	-0.0012
682	J.P.C. GROUP, INC.	ACTIVE	WATER	\$4,840,000	\$1,480,000	\$4,600,000	\$1,040,000	30.6%	22.6%	-8.0%	70.3%	-0.0012
683	JACK COHEN & CO., INC.	ACTIVE	AVIATION	\$2,000,000	\$500,000	\$100,000	\$0	25.0%	0.0%	-25.0%	0.0%	-0.0013
684	NELLO CONSTRUCTION CO., INC.	ACTIVE	WATER	\$3,160,000	\$1,090,000	\$2,900,000	\$580,000	34.5%	20.0%	-14.5%	53.2%	-0.0013
685	AP CONSTRUCTION	CLOSED	AVIATION	\$2,000,000	\$500,000	\$100,000	\$0	25.0%	0.0%	-25.0%	0.0%	-0.0014
686	THE MUSEUM OF THE AMERICAN REVOLUTION	CLOSED	PubPriv	\$50,500,000	\$12,620,000	\$50,500,000	\$12,670,000	25.0%	25.1%	0.1%	100.4%	-0.0014
687	WILLIAM WAY SENIOR RESIDENCE	CLOSED	Quasi	\$19,650,000	\$4,910,000	\$19,650,000	\$4,520,000	25.0%	23.0%	-2.0%	92.1%	-0.0014
688	SMITH CONSTRUCTION CO.	CLOSED	WATER	\$650,000	\$650,000	\$530,000	\$70,000	100.0%	13.2%	-86.8%	10.8%	-0.0014
689	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$3,800,000	\$900,000	\$3,690,000	\$440,000	23.7%	11.9%	-11.8%	48.9%	-0.0014
690	DJ KEATING	CLOSED	Public Property	\$24,500,000	\$8,070,000	\$24,500,000	\$7,740,000	32.9%	31.6%	-1.3%	95.9%	-0.0016
691	CARPENTER SQUARE, LP- 17TH & CARPENTER	ACTIVE	Quasi	\$6,380,000	\$1,600,000	\$6,380,000	\$960,000	25.1%	15.0%	-10.0%	60.0%	-0.0018
692	CONVENTION CENTER PARKING FACILITY	CLOSED	PubPriv	\$18,000,000	\$5,040,000	\$18,000,000	\$4,540,000	28.0%	25.2%	-2.8%	90.1%	-0.0019
693	PPMC SPECIALTY CARE FIT-OUT	ACTIVE	PubPriv	\$19,550,000	\$4,890,000	\$19,550,000	\$4,220,000	25.0%	21.6%	-3.4%	86.3%	-0.0023
694	WALNUT PARK PLAZA	CLOSED	Quasi	\$3,300,000	\$830,000	\$3,300,000	\$0	25.2%	0.0%	-25.2%	0.0%	-0.0024
695	MIKE KOBITHEN ROOFING & INSULATION, INC.	ACTIVE	AVIATION	\$3,950,000	\$990,000	\$3,380,000	\$0	25.1%	0.0%	-25.1%	0.0%	-0.0025
696	HUNTER ROBERTS CONSTRUCTION GROUP	CLOSED	Public Property	\$1,900,000	\$1,570,000	\$7,990,000	\$2,290,000	82.6%	28.7%	-54.0%	145.9%	-0.0025
697	LINCOLN SQUARE	CLOSED	PubPriv	\$100,120,000	\$30,040,000	\$100,120,000	\$29,740,000	30.0%	29.7%	-0.3%	99.0%	-0.0025
698	AMERESCO/AP CONSTRUCTION	ACTIVE	WATER	\$27,050,000	\$11,480,000	\$25,970,000	\$10,350,000	42.4%	39.9%	-2.6%	90.2%	-0.0027

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699	PILGRIM GARDENS SENIOR HOUSING	CLOSED	Quasi	\$9,400,000	\$2,440,000	\$9,400,000	\$1,500,000	26.0%	16.0%	-10.0%	61.5%	-0.0028
700	C. ABBONIZIO CONTRACTORS, INC.	ACTIVE	WATER	\$3,980,000	\$1,990,000	\$3,800,000	\$680,000	50.0%	17.9%	-32.1%	34.2%	-0.0030
701	NUGENT SENIOR APARTMENT	CLOSED	Quasi	\$17,000,000	\$4,250,000	\$17,000,000	\$3,230,000	25.0%	19.0%	-6.0%	76.0%	-0.0030
702	J.P.C. GROUP, INC.	CLOSED	WATER	\$19,480,000	\$3,280,000	\$18,760,000	\$2,520,000	16.8%	13.4%	-3.4%	76.8%	-0.0033
703	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$15,890,000	\$2,520,000	\$14,500,000	\$1,500,000	15.9%	10.3%	-5.5%	59.5%	-0.0035
704	PPMC ADVANCED CARE HOSPITAL PAVILION	ACTIVE	PubPriv	\$68,630,000	\$17,160,000	\$68,630,000	\$16,190,000	25.0%	23.6%	-1.4%	94.3%	-0.0038
705	ST. MARON'S HALL	CLOSED	Quasi	\$11,000,000	\$2,750,000	\$11,000,000	\$1,320,000	25.0%	12.0%	-13.0%	48.0%	-0.0044
706	DJ KEATING	CLOSED	Public Property	\$15,460,000	\$4,170,000	\$13,090,000	\$2,350,000	27.0%	18.0%	-9.0%	56.4%	-0.0044
707	MIXED USE PARKING GARAGE 11TH & MONTGOMERY	CLOSED	PubPriv	\$17,900,000	\$6,270,000	\$17,900,000	\$4,790,000	35.0%	26.8%	-8.3%	76.4%	-0.0051
708	ART HANDLING	CLOSED	PubPriv	\$32,080,000	\$9,620,000	\$32,080,000	\$8,110,000	30.0%	25.3%	-4.7%	84.3%	-0.0055
709	PCAM SOUTH TOWER	ACTIVE	PubPriv	\$65,260,000	\$16,320,000	\$65,260,000	\$14,580,000	25.0%	22.3%	-2.7%	89.3%	-0.0062
710	DJ KEATING	CLOSED	WATER	\$39,970,000	\$14,460,000	\$36,790,000	\$11,700,000	36.2%	31.8%	-4.4%	80.9%	-0.0064
711	RAVDIN 3 STEM CELL	CLOSED	PubPriv	\$7,800,000	\$1,950,000	\$7,800,000	\$0	25.0%	0.0%	-25.0%	0.0%	-0.0065
712	UNIVERSITY SCIENCE BUILDING (SERC)	CLOSED	PubPriv	\$91,600,000	\$32,060,000	\$91,600,000	\$30,480,000	35.0%	33.3%	-1.7%	95.1%	-0.0066
713	CARUSONE CONSTRUCTION, INC.	ACTIVE	WATER	\$13,440,000	\$2,800,000	\$1,300,000	\$60,000	20.8%	4.6%	-16.2%	2.1%	-0.0070
714	ALOFT HOTEL	CLOSED	PubPriv	\$28,670,000	\$8,600,000	\$28,670,000	\$6,580,000	30.0%	23.0%	-7.0%	76.5%	-0.0071
715	DJ KEATING	ACTIVE	WATER	\$75,530,000	\$19,970,000	\$66,590,000	\$16,010,000	26.4%	24.0%	-2.4%	80.2%	-0.0071
716	DREXEL LEBOW BUSINESS SCHOOL	CLOSED	PubPriv	\$70,300,000	\$21,090,000	\$70,300,000	\$18,980,000	30.0%	27.0%	-3.0%	90.0%	-0.0080
717	DILWORTH PLAZA	CLOSED	PubPriv	\$46,120,000	\$13,840,000	\$46,120,000	\$11,590,000	30.0%	25.1%	-4.9%	83.7%	-0.0081
718	THE STUDY AT UNIVERSITY CITY	ACTIVE	PubPriv	\$17,010,000	\$5,100,000	\$17,010,000	\$2,040,000	30.0%	12.0%	-18.0%	40.0%	-0.0098
719	NEW HADDINGTON HEALTH CENTER 5201 - 15 HAVERFORD AVE.	ACTIVE	Quasi	\$20,000,000	\$7,000,000	\$20,000,000	\$3,600,000	35.0%	18.0%	-17.0%	51.4%	-0.0098

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720	3600 CIVIC CENTER BLVD GARAGE	CLOSED	PubPriv	\$34,800,000	\$8,700,000	\$34,800,000	\$5,520,000	25.0%	15.9%	-9.1%	63.4%	-0.0110
721	CAMPUS INN (HOMEWOOD SUITES)	CLOSED	PubPriv	\$50,000,000	\$18,500,000	\$50,000,000	\$14,710,000	37.0%	29.4%	-7.6%	79.5%	-0.0133
722	NEW LIBRARY PROJECT	ACTIVE	PubPriv	\$30,600,000	\$9,180,000	\$30,600,000	\$4,650,000	30.0%	15.2%	-14.8%	50.7%	-0.0146
723	STUDENT HEALTH AND WELLNESS CENTER	ACTIVE	PubPriv	\$17,910,000	\$5,370,000	\$17,910,000	\$40,000	30.0%	0.2%	-29.8%	0.7%	-0.0170
724	U.S.A. ENVIRONMENTAL MANAGEMENT, INC.	ACTIVE	Public Property	\$12,630,000	\$6,060,000	\$10,170,000	\$0	48.0%	0.0%	-48.0%	0.0%	-0.0171
725	SUGARHOUSE CASINO	CLOSED	PubPriv	\$60,000,000	\$21,000,000	\$60,000,000	\$15,600,000	35.0%	26.0%	-9.0%	74.3%	-0.0187
726	CHESTNUT STREET HOUSING	CLOSED	PubPriv	\$97,600,000	\$29,280,000	\$97,600,000	\$23,420,000	30.0%	24.0%	-6.0%	80.0%	-0.0208
727	DJ KEATING	ACTIVE	AVIATION	\$14,220,000	\$10,920,000	\$13,960,000	\$780,000	76.8%	5.6%	-71.2%	7.1%	-0.0248
728	FASHION OUTLETS OF PHILADELPHIA	ACTIVE	PubPriv	\$100,000,000	\$30,000,000	\$100,000,000	\$21,900,000	30.0%	21.9%	-8.1%	73.0%	-0.0266
729	DIETZ & WATSON	CLOSED	PubPriv	\$50,000,000	\$11,000,000	\$50,000,000	\$3,000,000	22.0%	6.0%	-16.0%	27.3%	-0.0292
730	NEW COLLEGE HOUSE	ACTIVE	PubPriv	\$85,260,000	\$21,320,000	\$85,260,000	\$9,540,000	25.0%	11.2%	-13.8%	44.7%	-0.0381
731	SMILOW TRANSLATIONAL CENTER (TRC)	CLOSED	PubPriv	\$243,930,000	\$60,980,000	\$243,930,000	\$50,490,000	25.0%	20.7%	-4.3%	82.8%	-0.0439
732	DJ KEATING	ACTIVE	WATER	\$44,440,000	\$19,900,000	\$14,480,000	\$290,000	44.8%	2.0%	-42.8%	1.5%	-0.0545
733	EAST MARKET ST.	ACTIVE	PubPriv	\$120,000,000	\$36,000,000	\$120,000,000	\$18,000,000	30.0%	15.0%	-15.0%	50.0%	-0.0580
734	FMC TOWER	CLOSED	PubPriv	\$372,970,000	\$123,080,000	\$372,970,000	\$104,020,000	33.0%	27.9%	-5.1%	84.5%	-0.0685
735	ART MUSEUM CORE PROJECT	ACTIVE	PubPriv	\$200,000,000	\$60,000,000	\$200,000,000	\$4,140,000	30.0%	2.1%	-27.9%	6.9%	-0.1781
736	VERIZON	ACTIVE	PubPriv	\$672,370,000	\$201,710,000	\$672,370,000	\$36,860,000	30.0%	5.5%	-24.5%	18.3%	-0.5265
737	PENN MEDICINE NEW PATIENT PAVILION	ACTIVE	PubPriv	\$784,340,000	\$274,520,000	\$784,340,000	\$52,800,000	35.0%	6.7%	-28.3%	19.2%	-0.7068
738	1601 VINE TOWER AND MEETING HOUSE	closed	PubPriv	\$83,480,000	\$20,870,000	\$83,480,000	\$17,140,000	25.0%	20.5%	-4.5%	82.1%	
<b>Total</b>				<b>\$7,704,400,000</b>	<b>\$2,302,740,000</b>	<b>\$7,473,840,000</b>	<b>\$1,804,520,000</b>	<b>29.9%</b>	<b>24.1%</b>	<b>-5.7%</b>	<b>78.4%</b>	

**TABLE A.3 PRIME CONTRACTOR EOP RANKING BY Z-SCORE**

Rank	Prime Contractor / Project Name	# of EOPs	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commitment	Actual Goal Achieved	Variance	Percent of Goal	Z-score
1	ARMOUR & SONS ELECTRIC	2	\$3,090,000	\$760,000	\$730,000	\$630,000	25%	86%	62%	83%	0.0027
2	ROAD CON, INC.	1	\$3,760,000	\$850,000	\$1,830,000	\$920,000	23%	50%	28%	108%	0.0024
3	THOMAS P. CARNEY, INC.	1	\$28,440,000	\$11,790,000	\$24,040,000	\$10,790,000	41%	45%	3%	92%	0.0020
4	MINISCALCO CONSTRUCTION	11	\$13,890,000	\$2,450,000	\$13,440,000	\$9,600,000	18%	71%	54%	392%	0.0013
5	PRESTIGE BUILDING CO., L.L.C.	2	\$10,000,000	\$160,000	\$1,400,000	\$160,000	2%	11%	10%	100%	0.0011
6	UNITED STATES ROOFING CORP.	1	\$450,000	\$80,000	\$80,000	\$80,000	18%	100%	82%	100%	0.0008
7	ALL STATE POWER-VAC, INC.	5	\$10,880,000	\$1,190,000	\$4,770,000	\$1,270,000	11%	27%	16%	107%	0.0008
8	PHILIPS BROTHERS ELECTRICAL CONTRACTORS, INC.	8	\$22,850,000	\$5,000,000	\$18,840,000	\$5,500,000	22%	29%	7%	110%	0.0006
9	MASON BUILDING GROUP	2	\$6,370,000	\$1,370,000	\$6,600,000	\$2,360,000	22%	36%	14%	172%	0.0006
10	ROBERT GANTER CONTRACTORS, INC.	1	\$1,950,000	\$1,950,000	\$1,820,000	\$2,050,000	100%	113%	13%	105%	0.0006
11	EJ ELECTRIC	9	\$18,360,000	\$4,030,000	\$14,170,000	\$4,220,000	22%	30%	8%	105%	0.0006
12	BITTENBENDER CONSTRUCTION, LP	1	\$500,000	\$200,000	\$490,000	\$450,000	40%	92%	52%	225%	0.0006
13	AP CONSTRUCTION	36	\$114,780,000	\$30,390,000	\$97,360,000	\$31,970,000	26%	33%	6%	105%	0.0005
14	JJD URETHANE CO., INC.	1	\$490,000	\$20,000	\$220,000	\$100,000	4%	45%	41%	500%	0.0005
15	RIGGS DISTLER & CO.	1	\$4,510,000	\$760,000	\$4,490,000	\$1,100,000	17%	24%	8%	145%	0.0005
16	SPINIELLO COMPANIES	1	\$5,430,000	\$860,000	\$5,030,000	\$1,060,000	16%	21%	5%	123%	0.0004
17	FIVE STAR, INC.	9	\$10,760,000	\$2,530,000	\$8,770,000	\$2,680,000	24%	31%	7%	106%	0.0004
18	CARR & DUFF, INC.	12	\$9,980,000	\$2,200,000	\$4,860,000	\$1,570,000	22%	32%	10%	71%	0.0004
19	A. CAROTENUTO & SONS	1	\$310,000	\$110,000	\$140,000	\$110,000	35%	79%	43%	100%	0.0003
20	ASSOCIATED SPECIALTY CONTRACTING	3	\$2,650,000	\$430,000	\$4,330,000	\$470,000	16%	11%	-5%	109%	0.0003
21	J.P.C. GROUP, INC.	22	\$98,170,000	\$21,710,000	\$59,010,000	\$11,790,000	22%	20%	-2%	54%	0.0003
22	ATLANTIC SUBSEA, INC.	1	\$6,470,000	\$1,620,000	\$5,750,000	\$1,620,000	25%	28%	3%	100%	0.0002
23	SURETY MECHANICAL SERVICES	6	\$7,220,000	\$1,370,000	\$3,580,000	\$690,000	19%	19%	0%	50%	0.0002
24	MCMULLEN ROOFING, INC.	8	\$4,300,000	\$1,010,000	\$3,450,000	\$1,220,000	23%	35%	12%	121%	0.0002

Rank	Prime Contractor / Project Name	# of EOPs	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commitment	Actual Goal Achieved	Variance	Percent of Goal	Z-score
25	SERAVALLI, INC.	42	\$78,690,000	\$17,650,000	\$71,630,000	\$18,510,000	22%	26%	3%	105%	0.0002
26	BENCARDINO EXCAVATING, INC.	1	\$900,000	\$190,000	\$750,000	\$230,000	21%	31%	10%	121%	0.0002
27	PHILIP PIO CONSTRUCTION CO.	25	\$26,860,000	\$5,240,000	\$25,520,000	\$6,860,000	20%	27%	7%	131%	0.0002
28	UNION ROOFING CONTRACTORS, INC.	2	\$1,370,000	\$330,000	\$1,050,000	\$370,000	24%	35%	11%	112%	0.0002
29	DEVINE BROTHERS, INC.	3	\$2,640,000	\$800,000	\$2,270,000	\$860,000	30%	38%	8%	108%	0.0001
30	MUNN ROOFING GROUP	3	\$2,080,000	\$2,000,000	\$1,910,000	\$1,910,000	96%	100%	4%	95%	0.0001
31	PANNULA CONSTRUCTION CO., INC.	14	\$6,460,000	\$1,950,000	\$6,640,000	\$1,880,000	30%	28%	-2%	96%	0.0001
32	HART ENTERPRISES	1	\$690,000	\$660,000	\$230,000	\$230,000	96%	100%	4%	35%	0.0001
33	JOHN BEE, INC.	2	\$600,000	\$160,000	\$590,000	\$210,000	27%	36%	9%	131%	0.0001
34	NUCERO ELECTRICAL CONSTRUCTION CO.	1	\$620,000	\$50,000	\$340,000	\$50,000	8%	15%	7%	100%	0.0000
35	HYDE ELECTRIC GROUP	10	\$4,120,000	\$660,000	\$3,520,000	\$840,000	16%	24%	8%	127%	0.0000
36	QUAD CONSTRUCTION	9	\$24,500,000	\$6,150,000	\$21,780,000	\$5,780,000	25%	27%	1%	94%	0.0000
37	SCHLEIG ELECTRIC	2	\$640,000	\$20,000	\$680,000	\$70,000	3%	10%	7%	350%	0.0000
38	HORIZON BROTHERS PAINTING CORP, INC.	1	\$2,920,000	\$150,000	\$2,750,000	\$250,000	5%	9%	4%	167%	0.0000
39	FIDELITY BURGLAR & ALARM CO., INC.	5	\$1,680,000	\$100,000	\$1,440,000	\$160,000	6%	11%	5%	160%	0.0000
40	ALL STATES MECHANICAL, LTD.	4	\$1,740,000	\$370,000	\$1,520,000	\$370,000	21%	24%	3%	100%	0.0000
41	BUILDING RESTORATION	2	\$1,780,000	\$1,780,000	\$2,140,000	\$2,140,000	100%	100%	0%	120%	0.0000
42	GESSLER CONSTRUCTION	14	\$6,560,000	\$6,350,000	\$5,970,000	\$5,750,000	97%	96%	0%	91%	0.0000
43	RAMOS & ASSOCIATES	4	\$4,500,000	\$4,500,000	\$4,820,000	\$4,820,000	100%	100%	0%	107%	0.0000
44	BULK STORAGE, INC.	1	\$210,000	\$30,000	\$190,000	\$30,000	14%	16%	2%	100%	0.0000
45	JAMES J. ANDERSON CONSTRUCTION CO.	18	\$33,970,000	\$5,940,000	\$29,220,000	\$5,390,000	17%	18%	1%	91%	0.0000
46	SCHNEIDER ELECTRIC	2	\$3,810,000	\$710,000	\$4,410,000	\$1,020,000	19%	23%	4%	144%	0.0000
47	LAND TECH ENTERPRISES, INC.	1	\$380,000	\$90,000	\$380,000	\$90,000	24%	24%	0%	100%	0.0000
48	ROCKPORT CONSTRUCTION GROUP, INC.	6	\$5,750,000	\$590,000	\$5,270,000	\$660,000	10%	13%	2%	112%	0.0000
49	PLATO CONSTRUCTION	1	\$710,000	\$160,000	\$700,000	\$160,000	23%	23%	0%	100%	0.0000
50	PETRONGOLO CONTRACTORS, INC.	38	\$70,680,000	\$15,390,000	\$61,530,000	\$14,470,000	22%	24%	2%	94%	0.0000
51	KURTZ CONSTRUCTION COMPANY	1	\$110,000	\$20,000	\$200,000	\$10,000	18%	5%	-13%	50%	0.0000



Rank	Prime Contractor / Project Name	# of EOPs	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commitment	Actual Goal Achieved	Variance	Percent of Goal	Z-score
52	LOR-MAR	1	\$530,000	\$120,000	\$500,000	\$110,000	23%	22%	-1%	92%	0.0000
53	DONATO SPAVENTA & SONS, INC.	9	\$7,350,000	\$2,200,000	\$7,220,000	\$2,090,000	30%	29%	-1%	95%	-0.0001
54	KAISER MECHANICAL	1	\$160,000	\$60,000	\$130,000	\$30,000	38%	23%	-14%	50%	-0.0001
55	GENERAL ASPHALT PAVING CO.	4	\$3,690,000	\$280,000	\$2,120,000	\$230,000	8%	11%	3%	82%	-0.0001
56	MULHERN ELECTRIC CO., INC.	12	\$19,570,000	\$4,460,000	\$20,220,000	\$4,420,000	23%	22%	-1%	99%	-0.0001
57	FIRE PROTECTION INDUSTRIES	1	\$990,000	\$80,000	\$840,000	\$70,000	8%	8%	0%	88%	-0.0001
58	AFFORDABLE FIRE PROTECTION, INC.	1	\$350,000	\$70,000	\$320,000	\$40,000	20%	13%	-8%	57%	-0.0001
59	DOLAN MECHANICAL	9	\$12,110,000	\$2,850,000	\$12,180,000	\$2,490,000	24%	20%	-3%	87%	-0.0001
60	C&H INDUSTRIAL SERVICES, INC.	4	\$12,250,000	\$2,540,000	\$10,250,000	\$2,120,000	21%	21%	0%	83%	-0.0001
61	EDWARD J. MELONEY, INC.	7	\$10,970,000	\$2,010,000	\$10,600,000	\$2,000,000	18%	19%	1%	100%	-0.0001
62	LITTLE BUILDERS, INC.	1	\$3,390,000	\$730,000	\$3,220,000	\$730,000	22%	23%	1%	100%	-0.0001
63	C.A.D. ELECTRIC	1	\$740,000	\$350,000	\$810,000	\$350,000	47%	43%	-4%	100%	-0.0001
64	TONY DEPAUL & SON	9	\$12,400,000	\$1,950,000	\$10,980,000	\$1,510,000	16%	14%	-2%	77%	-0.0001
65	D.A. NOLT	3	\$7,190,000	\$1,080,000	\$6,170,000	\$1,090,000	15%	18%	3%	101%	-0.0001
66	C&T ASSOCIATES, INC.	6	\$13,260,000	\$2,740,000	\$11,750,000	\$2,470,000	21%	21%	0%	90%	-0.0001
67	TOWNSCAPES, INC.	1	\$430,000	\$90,000	\$260,000	\$30,000	21%	12%	-9%	33%	-0.0001
68	TALLEY BROTHERS, INC.	1	\$250,000	\$70,000	\$210,000	\$20,000	28%	10%	-18%	29%	-0.0001
69	GROUND PENETRATION & RESTORATION	3	\$3,840,000	\$670,000	\$4,580,000	\$770,000	17%	17%	-1%	115%	-0.0001
70	MARCOR REMEDIATION, INC.	1	\$480,000	\$80,000	\$610,000	\$50,000	17%	8%	-8%	63%	-0.0002
71	PALMAN ELECTRIC CO.	8	\$12,110,000	\$2,450,000	\$10,150,000	\$1,950,000	20%	19%	-1%	80%	-0.0002
72	USA GENERAL CONTRACTORS	1	\$1,300,000	\$130,000	\$1,280,000	\$120,000	10%	9%	-1%	92%	-0.0002
73	THOMAS P. CARNEY, INC.	1	\$2,040,000	\$1,110,000	\$2,010,000	\$1,030,000	54%	51%	-3%	93%	-0.0002
74	JACK COHEN & CO., INC.	5	\$3,680,000	\$790,000	\$2,020,000	\$660,000	21%	33%	11%	84%	-0.0002
75	SPECTRASERV, INC.	1	\$2,090,000	\$270,000	\$2,090,000	\$270,000	13%	13%	0%	100%	-0.0002
76	BRIGHTLINE CONSTRUCTION, INC.	8	\$4,800,000	\$1,340,000	\$4,750,000	\$840,000	28%	18%	-10%	63%	-0.0002
77	MURPHY QUIGLEY CO., INC.	8	\$11,930,000	\$2,060,000	\$8,730,000	\$1,380,000	17%	16%	-1%	67%	-0.0002
78	NELLO CONSTRUCTION CO., INC.	27	\$56,060,000	\$12,260,000	\$48,120,000	\$9,440,000	22%	20%	-2%	77%	-0.0002

Rank	Prime Contractor / Project Name	# of EOPs	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commitment	Actual Goal Achieved	Variance	Percent of Goal	Z-score
79	WESCOTT ELECTRIC CO.	1	\$800,000	\$200,000	\$560,000	\$90,000	25%	16%	-9%	45%	-0.0002
80	EAGLE INDUSTRIAL ELECTRIC	6	\$14,760,000	\$3,070,000	\$13,340,000	\$2,600,000	21%	19%	-1%	85%	-0.0002
81	SANTAPPAUL CORP. T/A LIMA OC	2	\$1,110,000	\$500,000	\$1,110,000	\$340,000	45%	31%	-14%	68%	-0.0002
82	BUCKLEY & CO., INC.	3	\$4,300,000	\$550,000	\$4,340,000	\$420,000	13%	10%	-3%	76%	-0.0003
83	ASPHALT PAVING SYSTEMS, INC.	1	\$1,450,000	\$80,000	\$1,210,000	\$30,000	6%	2%	-3%	38%	-0.0003
84	OLIVIERI & ASSOCIATES, INC.	1	\$560,000	\$240,000	\$420,000	\$110,000	43%	26%	-17%	46%	-0.0003
85	LEX ELECTRIC CO., INC.	1	\$1,700,000	\$570,000	\$1,390,000	\$400,000	34%	29%	-5%	70%	-0.0003
86	JPC GROUP, INC.	1	\$1,620,000	\$430,000	\$1,120,000	\$240,000	27%	21%	-5%	56%	-0.0003
87	AT CHADWICK CO., INC.	2	\$4,530,000	\$1,050,000	\$4,610,000	\$940,000	23%	20%	-3%	90%	-0.0003
88	J.S. CORNELL & SON, INC.	2	\$2,290,000	\$550,000	\$2,370,000	\$380,000	24%	16%	-8%	69%	-0.0003
89	MILESTONE CONSTRUCTION MANAGEMENT, INC.	7	\$6,830,000	\$1,650,000	\$6,740,000	\$1,040,000	24%	15%	-9%	63%	-0.0003
90	SOUTH STATE, INC.	1	\$2,780,000	\$790,000	\$2,540,000	\$660,000	28%	26%	-2%	84%	-0.0004
91	STONE HILL CONTRACTING CO., INC.	3	\$13,690,000	\$2,490,000	\$12,080,000	\$2,160,000	18%	18%	0%	87%	-0.0004
92	EN-TECH CORP.	1	\$4,280,000	\$4,290,000	\$2,400,000	\$2,400,000	100%	100%	0%	56%	-0.0004
93	LOFTUS CONSTRUCTION, INC.	1	\$1,760,000	\$390,000	\$1,430,000	\$210,000	22%	15%	-7%	54%	-0.0005
94	SMITH CONSTRUCTION CO.	3	\$3,880,000	\$3,880,000	\$3,750,000	\$3,290,000	100%	88%	-12%	85%	-0.0005
95	CARUSONE CONSTRUCTION, INC.	37	\$100,600,000	\$20,850,000	\$78,050,000	\$13,540,000	21%	17%	-3%	65%	-0.0005
96	NORTH STAR CONTRACTING	1	\$1,950,000	\$540,000	\$2,140,000	\$440,000	28%	21%	-7%	81%	-0.0005
97	ANTHONY BIDDLE CONTRACTORS, INC.	3	\$4,530,000	\$950,000	\$4,200,000	\$440,000	21%	10%	-10%	46%	-0.0005
98	HERMAN GOLDNER CO., INC.	3	\$11,610,000	\$2,570,000	\$11,210,000	\$2,190,000	22%	20%	-3%	85%	-0.0006
99	HUNTER ROBERTS CONSTRUCTION GROUP	3	\$8,780,000	\$3,940,000	\$14,220,000	\$4,610,000	45%	32%	-12%	117%	-0.0007
100	SCHNEIDER RESTORATIONS	1	\$700,000	\$700,000	\$640,000	\$340,000	100%	53%	-47%	49%	-0.0008
101	MIKE KOBITHEN ROOFING & INSULATION, INC.	1	\$3,950,000	\$990,000	\$3,380,000	\$0	25%	0%	-25%	0%	-0.0025
102	AMERESCO/AP CONSTRUCTION	1	\$27,050,000	\$11,480,000	\$25,970,000	\$10,350,000	42%	40%	-3%	90%	-0.0027
103	C. ABBONIZIO CONTRACTORS, INC.	1	\$3,980,000	\$1,990,000	\$3,800,000	\$680,000	50%	18%	-32%	34%	-0.0030
104	DJ KEATING	9	\$222,760,000	\$80,480,000	\$174,170,000	\$41,020,000	36%	24%	-13%	51%	-0.0103
105	U.S.A. ENVIRONMENTAL MANAGEMENT, INC.	1	\$12,630,000	\$6,060,000	\$10,170,000	\$0	48%	0%	-48%	0%	-0.0171

Rank	Prime Contractor / Project Name	# of EOPs	Bid Amount	EOP Commitment Amount	Amount Paid Total	Amount Paid to M/W/DSBE	EOP Goal Commitment	Actual Goal Achieved	Variance	Percent of Goal	Z-score
Total			\$1,339,420,000	\$359,000,000	\$1,112,130,000	\$290,760,000	30%	24%	-6%	78%	

**ANNUAL DISPARITY STUDY**  
FISCAL YEAR 2018

OFFICE OF ECONOMIC OPPORTUNITY  
DEPARTMENT OF COMMERCE  
**CITY OF PHILADELPHIA**