Before the Philadelphia Water, Sewer, and Storm Water Rate Board

In	the	Matter	of	the	Philadel	phia	Water
De	partm	nent's	Propo	osed	Change	in	Water,
Wastewater and Stormwater Rates and Related							
Charges							

Fiscal Years 2019-2021

Exhibit

of

Black & Veatch Management Consulting, LLC

on behalf of

The Philadelphia Water Department

Illustration of PWD Collection Factor Analysis

