

April 2, 2018

Dear Mr. Rice,

Please find attached a revised FY18-22 Five-Year Plan (Plan), in accordance with requirements under the PICA Act that request the City update the Plan after receipt of an arbitration award or labor agreement that had not been included in the Plan at the time of adoption.

As the award was received after the City had proposed the FY19-23 Plan on March 1, 2018, the assumptions included in this new FY18-22 Plan are consistent with the estimates and projections included with the Proposed FY19-23 Plan, except for the following:

1. The Proposed FY19-23 Plan included a new reserve for future labor obligations from FY18-23. The cost of the Local 159, and FOP Deputy Sheriffs/Register of Wills arbitration awards have been now allocated to the departments where the expenses will be incurred, taken from the reserve. The total cost of these from FY18-22 are as follows:
 - a. Local 159: \$50,276,310
 - b. Register of Wills: \$1,273,054
 - c. Deputy Sheriffs: \$9,507,611
2. The Office of Property Assessment certified new property assessments on March 31, 2018. These assessments were higher than anticipated, and the property tax revenue projections have been updated to reflect the new higher base.
3. As the property assessment growth was stronger than anticipated, the Administration is proposing an amended package of revenues to support the School District of Philadelphia. This revised FY18-22 Plan adjusts the Real Estate Transfer Tax estimates, and increases the homestead exemption, in line with the Administration's new proposal. The remaining components of the Plan (the increased annual \$20 million contribution and savings from lowering the wage tax rate reduction) remain the same as with the original proposal. (The proposed property tax rate increase is lower, but this does not show in the City's Five-Year Plan, as this revenue will go directly to the District.) The new direct contribution to the School District of Philadelphia is revised to \$173 million in FY19 to reflect the change in the Real Estate Transfer Tax revenue, consistent with the new proposal.
4. On March 28, 2018, the City's Pension Board received a new experience study from the Pension Board's actuary. The experience study found a number of differences between actual results and existing assumptions, including that employees are living longer. As a result, the Board voted to change those assumptions, causing the City's costs to increase. The Board also voted to reduce the assumed rate of return to 7.65% this year and 7.6% next year. The revised FY18-22 Plan now includes the impact of those assumption changes, resulting in a total variance from the Proposed FY19-23 Plan of \$9,136,939 from FY18-22.
5. After the FY19-23 Plan was proposed, the Budget Office received notice that one of the locally-generated revenue sources needed to be adjusted downwards by approximately \$3.5 million annually to reflect a long-standing agreement with PATCO. The new estimated revenues are now updated within the Department of Public Property's revenue projections.

The summary page now reflects all of these adjustments, and the fund balances are now updated. FY18 is estimated to end at \$180.2 million, and FY22 is projected to be \$50.1 million. These fund balances are lower than the City's internal target of 6-8% of expenditures, and so the Administration will carefully monitor revenues and expenditures to mitigate against fiscal challenges.

We have provided the supporting documentation in a separate cover. Please do not hesitate to contact me if you have any questions or need further clarification.

Kind regards,

A handwritten signature in cursive script that reads "Anna Adams".

Anna Adams

Budget Director

City of Philadelphia

SUMMARY OF OPERATIONS

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
NO.	ITEM	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
OPERATIONS OF FISCAL YEAR								
<u>REVENUES</u>								
1	Taxes	2,966,648	3,071,422	3,319,109	3,445,817	3,577,608	3,689,424	3,803,643
2	Locally Generated Non-Tax Revenues	290,990	309,481	307,190	291,999	307,655	294,647	297,416
3	Revenue from Other Governments	689,076	717,229	749,203	806,113	830,602	860,143	880,193
4	Sub-Total	3,946,714	4,098,132	4,375,502	4,543,929	4,715,865	4,844,214	4,981,252
5	Revenue from Other Funds of City	42,253	60,072	63,370	72,908	64,355	64,886	65,444
6	Total - Revenue	3,988,967	4,158,204	4,438,872	4,616,837	4,780,220	4,909,100	5,046,696
7	Other	0	0	0	0	0	0	0
8	Total Revenue and Other Sources	3,988,967	4,158,204	4,438,872	4,616,837	4,780,220	4,909,100	5,046,696
<u>OBLIGATIONS/APPROPRIATIONS</u>								
9	Personal Services	1,562,628	1,589,003	1,681,602	1,727,803	1,763,715	1,765,027	1,765,560
10	Personal Services-Pensions	612,422	646,052	656,208	671,496	698,635	705,092	711,359
11	Personal Services-Pensions - Sales Tax	9,691	19,177	27,226	48,262	54,181	59,698	64,994
12	Personal Services-Other Employee Benefits	559,152	575,760	616,000	632,359	659,336	686,555	715,553
13	Sub-Total Employee Compensation	2,743,893	2,829,992	2,981,036	3,079,920	3,175,867	3,216,372	3,257,466
14	Purchase of Services	822,159	851,447	921,178	949,017	978,232	995,002	1,022,398
15	Materials, Supplies and Equipment	92,086	94,408	107,708	115,609	118,432	116,031	113,289
16	Contributions, Indemnities, and Taxes	192,729	186,559	196,510	269,494	294,757	325,984	340,528
17	Debt Service	132,089	140,893	157,322	169,496	178,902	190,109	214,712
18	Payments to Other Funds	32,839	36,493	36,026	29,729	29,408	30,693	32,045
19	Advances & Misc. Pmts. / Labor Reserve	0	0	20,195	19,937	19,604	24,604	29,604
20	Adv & Misc. Pmts. / Federal Funding Reserve	0	0	50,893	53,573	55,108	56,705	58,356
21	Sub-Total	4,015,795	4,139,792	4,470,868	4,686,775	4,850,310	4,955,500	5,068,398
22	Payment to Budget Stabilization Reserve Fund	0	0	0	0	0	0	0
23	Total - Obligations	4,015,795	4,139,792	4,470,868	4,686,775	4,850,310	4,955,500	5,068,398
24	Oper.Surplus (Deficit) for Fiscal Year	(26,828)	18,412	(31,996)	(69,938)	(70,090)	(46,400)	(21,702)
Prior Year Adjustments:								
25	Revenue Adjustments	0	0	0	0	0	0	0
26	Other Adjustments	23,612	22,516	22,941	19,500	19,500	19,500	19,500
27	Total Prior Year Adjustments	23,612	22,516	22,941	19,500	19,500	19,500	19,500
28	Adjusted Oper. Surplus/ (Deficit)	(3,216)	40,928	(9,055)	(50,438)	(50,590)	(26,900)	(2,202)
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>								
Fund Balance Available for Appropriation								
29	June 30 of Prior Fiscal Year	151,531	148,315	189,243	180,188	129,750	79,160	52,260
30	Residual Equity Transfer	0	0	0	0	0	0	0
31	Fund Balance Available for Appropriation June 30	148,315	189,243	180,188	129,750	79,160	52,260	50,058

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2018-2022		FISCAL YEARS 2016 TO 2022						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Taxes								
NO.	AGENCY AND REVENUE SOURCE	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(4)	(5)	(6)	(7)	(8)	(9)	(9)
	A. Real Property							
1	1. Current	521,242	542,940	607,925	622,161	653,534	676,858	700,658
2	2. Prior	50,405	44,159	38,332	50,517	38,332	38,332	38,332
3	Subtotal	571,647	587,099	646,257	672,678	691,866	715,190	738,990
	B. Wage and Earnings							
4	1. Current	1,364,612	1,440,605	1,527,590	1,587,926	1,653,966	1,705,437	1,757,826
5	2. Prior	8,397	8,256	8,250	8,250	8,250	8,250	8,250
6	Subtotal	1,373,009	1,448,861	1,535,840	1,596,176	1,662,216	1,713,687	1,766,076
	C. Business Taxes							
7	1. Business Income & Receipts	474,171	417,526	413,525	428,192	453,065	465,788	481,444
	2. Net Profits							
8	a. Current	23,333	25,330	27,507	28,670	29,682	30,612	31,030
9	b. Prior	2,056	(3,007)	2,500	2,500	2,500	2,500	2,500
10	Subtotal	25,389	22,323	30,007	31,170	32,182	33,112	33,530
11	Total, Business Taxes	499,560	439,849	443,532	459,362	485,247	498,900	514,974
	D. Other Taxes							
12	1. Sales	144,692	154,178	162,226	168,262	174,181	179,698	184,995
13	2. Sales (Pension)	9,691	19,177	27,226	48,262	54,181	59,697	64,994
14	3. Sales (Debt Service)	15,000	15,000	15,000	0	0	0	0
15	4. Amusement	19,397	20,577	21,287	22,213	23,208	24,146	25,044
16	5. Real Property Transfer	237,347	247,290	287,136	269,184	274,988	284,507	293,168
17	6. Real Property Transfer (Homestead)	0	0	0	27,242	27,242	27,242	27,242
18	7. Real Property Transfer (School Distr)	0	0	0	0	0	0	0
19	8. Parking	92,665	96,105	98,017	100,673	103,462	106,080	108,615
20	9. Smokeless Tobacco	771	880	779	783	787	791	795
21	10. Philadelphia Beverage	0	39,525	78,826	78,038	77,258	76,485	75,720
22	11. Other	2,869	2,881	2,983	2,944	2,972	3,001	3,030
23	Subtotal	522,432	595,613	693,480	717,601	738,279	761,647	783,603
24	Total Taxes	2,966,648	3,071,422	3,319,109	3,445,817	3,577,608	3,689,424	3,803,643

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2018-2022		FISCAL YEARS 2016 TO 2022						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	<u>Office of Innovation & Technology</u>							
1	Cable Franchise Fees	22,788	24,532	23,236	24,363	23,693	23,925	24,159
2	Telephone Commissions	941	622	620	0	0	0	0
3	Other	180	236	235	235	235	235	235
4	Subtotal	23,909	25,390	24,091	24,598	23,928	24,160	24,394
	<u>Mavor</u>							
5	Other	21	101	103	103	103	103	103
	<u>Managing Director</u>							
6	Other	8,886	982	1,289	824	824	824	824
	<u>Police</u>							
7	Prior Year Reimb.- Special Services	4,081	4,328	3,000	3,000	3,000	3,000	3,000
8	Carry Arms Fees	194	228	150	150	150	150	150
9	Witness & Jury Fees	61	72	70	70	70	70	70
10	Other	652	3,537	2,692	1,050	1,050	1,050	1,050
11	Subtotal	4,988	8,165	5,912	4,270	4,270	4,270	4,270
	<u>Streets</u>							
12	Survey Charges	607	816	879	1,659	1,659	1,659	1,659
13	Streets Issued Permits	5,081	4,950	5,250	5,250	5,250	5,250	5,250
14	Prior Year Reimbursements	2	128	25	25	25	25	25
15	Collection Fee - Housing Authority	1,262	1,325	1,500	1,500	1,500	1,500	1,500
16	Disposal of Salvage (Recyclables)	5	10	10	10	10	10	10
17	Right of Way Fees	51	885	1,190	3,990	3,990	3,990	3,990
18	Commercial Property Collection Fee	16,401	14,430	15,120	15,120	15,120	15,120	15,120
19	Other	441	456	800	800	800	800	800
20	Subtotal	23,850	23,000	24,774	28,354	28,354	28,354	28,354
	<u>Fire</u>							
21	Emergency Medical Services	42,263	40,606	42,775	41,000	41,000	41,000	41,000
22	Other	906	1,129	950	950	950	950	950
23	Subtotal	43,169	41,735	43,725	41,950	41,950	41,950	41,950
	<u>Public Health</u>							
24	Payments for Patient Care (HC's)	7,310	20,545	21,398	12,960	12,960	12,960	12,960
25	Pharmacy Fees	1,747	2,785	2,000	2,000	2,000	2,000	2,000
26	Environment User Fees	2,019	2,465	3,696	4,125	4,025	3,975	3,875
27	Other	555	516	500	500	500	500	500
28	Subtotal	11,631	26,311	27,594	19,585	19,485	19,435	19,335

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
<u>Parks & Recreation</u>								
29	Other Leases	2	1	60	60	60	60	60
30	Rent from Land, Real Estate	109	144	80	80	80	80	80
31	Permits	1,340	1,265	1,254	1,254	1,254	1,254	1,254
32	Other	481	604	2,125	575	575	575	575
33	Subtotal	1,932	2,014	3,519	1,969	1,969	1,969	1,969
<u>Public Property</u>								
34	Rent from Real Estate	488	439	650	650	650	650	650
35	PATCO Lease Payment	3,290	3,291	0	0	0	0	0
36	Sale/Lease of Capital Assets	4,841	1,843	1,250	1,250	14,750	1,250	1,250
37	Commission from Other Leases	2,172	2,243	2,700	2,800	3,000	3,000	3,000
38	Prior Year Refunds & Reimbursements	3,509	2,354	1,810	1,600	1,600	1,600	1,600
39	Other	11	6	50	50	50	50	50
40	Subtotal	14,311	10,176	6,460	6,350	20,050	6,550	6,550
<u>Human Services</u>								
41	Payments for Child Care - S.S.I.	3,667	3,253	3,395	3,395	3,395	3,395	3,395
42	Other	626	205	100	100	100	100	100
43	Subtotal	4,293	3,458	3,495	3,495	3,495	3,495	3,495
<u>Philadelphia Prisons</u>								
44	Telephone Commissions	0	0	0	620	620	620	620
45	Work Release	55	37	100	100	100	100	100
46	Inmate Account Fees	288	251	275	275	275	275	275
47	Other	6	21	25	25	25	25	25
48	Subtotal	349	309	400	1,020	1,020	1,020	1,020
<u>Office of Homeless Services</u>								
49	Payments for Patient Care	754	629	720	720	720	720	720
50	Other	400	2	20	20	20	20	20
51	Subtotal	1,154	631	740	740	740	740	740
<u>Fleet Management</u>								
52	Sale of Vehicles	256	621	775	775	500	500	500
53	Fuel and Warranty Reimbursements	2,488	2,333	2,500	3,000	3,775	3,775	3,775
54	Other	155	869	300	300	300	300	300
55	Subtotal	2,899	3,823	3,575	4,075	4,575	4,575	4,575

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
Five Year Financial Plan FY2018-2022		FISCAL YEARS 2016 TO 2022						
		(Amounts in Thousands)						
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
<u>Licenses and Inspections</u>								
56	Amusement	20	31	25	25	25	25	25
57	Health and Sanitation	16,509	17,103	17,500	17,500	17,500	17,500	17,500
58	Police and Fire Protection	561	561	875	875	875	875	875
59	Street Use	2,926	2,957	2,980	2,900	2,900	2,900	2,900
60	Professional & Occupational	1,174	1,034	800	800	800	800	800
61	Building Structure & Equipment	25,302	28,935	30,151	30,351	30,351	30,351	33,386
62	Business	(21)	90	200	200	200	200	200
63	Other Licenses & Permits	86	164	175	175	175	175	175
64	Code Violation Fines	1,123	1,315	1,425	1,125	1,125	1,125	1,125
65	Other	6,832	7,783	8,225	5,725	5,725	5,725	5,725
66	Subtotal	54,512	59,973	62,356	59,676	59,676	59,676	62,711
<u>Zoning Board of Adjustment</u>								
67	Zoning Permits	287	319	0	0	0	0	0
68	Accelerated Review Fees	193	281	0	0	0	0	0
69	Subtotal	480	600	0	0	0	0	0
<u>Records</u>								
70	Recording of Legal Instrument Fees	11,838	12,832	12,500	12,950	12,950	12,950	12,950
71	Preparation of Records	318	302	400	400	400	400	400
72	Commission on Tax Stamps	702	755	450	450	450	450	450
73	Accident Investigation Reports	1,095	919	1,500	1,800	1,800	1,800	1,800
74	Document Technology Fee	2,190	2,383	2,450	2,450	2,450	2,450	2,450
75	Other	673	790	700	700	700	700	700
76	Subtotal	16,816	17,981	18,000	18,750	18,750	18,750	18,750
<u>Director of Finance</u>								
77	Prior Year Refunds	4	0	200	200	200	200	200
78	SWEEP Fines	5,318	4,995	0	0	0	0	0
79	Burglar Alarm Licenses	3,012	2,808	0	0	0	0	0
80	False Alarm Fines	1,977	1,629	0	0	0	0	0
81	Reimbursements - Other	4,137	3,772	6,892	3,385	3,385	3,385	2,585
82	Reimbursement - Prescription Program	3,558	4,580	2,250	2,250	2,250	2,250	2,250
83	Health Benefit Charges	1,428	1,564	1,750	1,750	1,750	1,750	1,750
84	Other	655	52	370	10	10	10	10
85	Subtotal	20,089	19,400	11,462	7,595	7,595	7,595	6,795

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
Revenue								
86	Miscellaneous Fines	309	352	75	75	75	75	75
87	Non-Profit Org. Voluntary Payments	2,631	2,729	2,600	2,600	2,600	2,600	2,600
88	Casino Settlement Payments	1,586	3,648	614	614	2,350	2,350	2,350
89	Other	425	635	1,010	1,010	1,010	1,010	1,010
90	Subtotal	4,951	7,364	4,299	4,299	6,035	6,035	6,035
Procurement								
91	Performance Bonds	8	10	15	15	15	15	15
92	Master Performance Bonds	31	36	30	30	30	30	30
93	Bid Application Fees etc.	122	119	60	60	60	60	60
94	Other	119	152	135	135	135	135	135
95	Subtotal	280	317	240	240	240	240	240
City Treasurer								
96	Interest Earnings	3,577	2,993	1,700	1,900	1,900	1,900	1,900
97	Other	499	482	600	600	600	600	600
98	Subtotal	4,076	3,475	2,300	2,500	2,500	2,500	2,500
Commerce								
99	Other	232	190	302	302	302	302	302
Law								
100	Legal Fees & Charges	256	301	250	250	250	250	250
101	Court Awarded Damages	15	735	700	500	500	500	500
102	Other	60	63	50	50	50	50	50
103	Subtotal	331	1,099	1,000	800	800	800	800
Board of Ethics								
104	Other	119	91	15	15	15	15	15
Inspector General								
105	Other	85	77	0	0	0	0	0
City Planning Commission								
106	Other	1	1	0	0	0	0	0
Free Library								
107	Library Fees & Fines	253	276	277	277	277	277	277
108	Other	968	742	1,020	1,020	1,020	1,020	1,020
109	Subtotal	1,221	1,018	1,297	1,297	1,297	1,297	1,297

City of Philadelphia		SUPPORTING REVENUE SCHEDULES						
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FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	<u>Personnel</u>							
110	Other	2	3	2	2	2	2	2
	<u>Office of Property Assessment</u>							
111	Other	7	14	2	2	2	2	2
	<u>Board of Revision of Taxes</u>							
112	Other	0	2	1	1	1	1	1
	<u>Planning and Development</u>							
113	Zoning Permits	0	0	350	350	350	350	350
114	Accelerated Review Fees	0	0	260	260	260	260	260
115	Other	0	0	251	1	1	1	1
116	Subtotal	0	0	861	611	611	611	611
	<u>Chief Administrator's Office</u>							
117	SWEEP Fines	0	0	5,375	5,375	5,375	5,375	5,375
118	Burglar Alarm Licenses	0	0	2,965	2,965	2,965	2,965	2,965
119	False Alarm Fines	0	0	1,910	1,910	1,910	1,910	1,910
120	Reimbursements - Other	0	1,214	1,200	0	0	0	0
121	Subtotal	0	1,214	11,450	10,250	10,250	10,250	10,250
	<u>Register of Wills</u>							
122	Court Costs, Fees & Charges	609	632	700	700	700	700	700
123	Recording Fees	2,263	2,132	2,365	2,365	2,365	2,365	2,365
124	Other	775	803	885	885	885	885	885
125	Subtotal	3,647	3,567	3,950	3,950	3,950	3,950	3,950
	<u>District Attorney</u>							
126	Other	2	17	30	30	30	30	30
	<u>Sheriff</u>							
127	Sheriff Fees	3,701	6,179	6,000	6,000	6,000	6,000	6,000
128	Commission Fees	5,435	4,843	5,246	5,246	5,246	5,246	5,246
129	Other	2,321	4,623	50	50	50	50	50
130	Subtotal	11,457	15,645	11,296	11,296	11,296	11,296	11,296
	<u>City Commissioners</u>							
131	Other	19	5	25	25	25	25	25

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(9)
	<u>1st Judicial District - Clerk of Courts</u>							
132	Other Fines	204	158	350	350	350	350	350
133	Court Costs, Fees & Charges	1,756	1,774	1,750	1,750	1,750	1,750	1,750
134	Bail Forfeited	562	425	400	400	400	400	400
135	Cash Bail Fees	3,412	2,922	2,900	2,900	2,900	2,900	2,900
136	Other	0	0	125	125	125	125	125
137	Subtotal	5,934	5,279	5,525	5,525	5,525	5,525	5,525
	<u>1st Judicial District - Traffic Court</u>							
138	Traffic Court Fines	5,993	5,198	6,800	7,200	7,690	8,000	8,400
	<u>1st Judicial District - CP & Mun. Court</u>							
139	Court Costs, Fees & Charges	17,588	19,674	18,250	18,250	18,250	18,250	18,250
140	Other Fines	985	951	1,500	1,500	1,500	1,500	1,500
141	Other	519	161	550	550	550	550	550
142	Subtotal	19,092	20,786	20,300	20,300	20,300	20,300	20,300
143	Other Adjustments	252	70	0	0	0	0	0
144	Total Locally Generated Non-Tax	290,990	309,481	307,190	291,999	307,655	294,647	297,416

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Managing Director</u>							
	Federal:							
1	Emergency Management	195	3,733	202	202	202	202	202
	State:							
2	Special Event - Reimbursement	0	4,005	0	0	0	0	0
3	Subtotal	195	7,738	202	202	202	202	202
	<u>Police</u>							
	State:							
4	Police Training - Reimbursement	1,761	1,788	3,200	3,200	3,200	3,200	3,200
	<u>Streets</u>							
	Federal:							
5	Highways	187	1,394	350	350	350	350	350
6	Bridge Design	3	496	215	215	215	215	215
7	Delaware Valley Reg. Planning Comm.	0	370	185	185	185	185	185
	State:							
8	Snow Removal	2,500	2,500	2,500	2,500	2,500	2,500	2,500
9	PennDot Bridge Design	43	131	50	50	50	50	50
10	PennDot Highways	0	0	25	25	25	25	25
11	Subtotal	2,733	4,891	3,325	3,325	3,325	3,325	3,325
	<u>Public Health</u>							
	Federal:							
12	Medicare - Outpatient / HC's	1,514	3,095	2,791	2,791	2,791	2,791	2,791
13	Medicare - PNH	1,346	919	1,476	1,476	1,476	1,476	1,476
14	Medical Assistance - Outpatient / HC's	4,892	2,390	2,765	14,015	14,015	14,015	14,015
15	Medical Assistance - PNH	20,640	22,935	22,775	22,775	22,775	22,775	22,775
16	Summer Food Inspection	0	61	60	60	60	60	60
	State:							
17	County Health	15,584	6,138	9,706	9,706	9,706	9,706	9,706
18	Medical Assistance - Outpatient / HC's	4,002	1,966	2,216	13,466	13,466	13,466	13,466
19	Medical Assistance - PNH	16,843	18,742	18,607	18,607	18,607	18,607	18,607
20	Subtotal	64,821	56,246	60,396	82,896	82,896	82,896	82,896
	<u>Public Property</u>							
	Other Governments:							
21	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000
	<u>Human Services</u>							
	Federal:							
22	Title IV-E Adoption Services	0	1,789	0	0	0	0	0
	<u>Philadelphia Prisons</u>							
	Federal:							
22	SSA Prisoner Incentive Payments	421	306	480	480	480	480	480
23	State Criminal Alien Assist. Program	121	0	0	0	0	0	0
24	Subtotal	542	306	480	480	480	480	480

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Director of Finance</u>							
	Federal:							
25	Medicare Part D-Retirees	56	4	200	200	200	200	200
	State:							
26	Pension Aid - State Act 205	70,552	70,774	72,448	70,550	70,550	70,550	70,550
27	Juror Fee Reimbursement	353	396	500	500	500	500	500
28	State Police Fines (Phila. County)	558	631	700	700	700	700	700
29	Wage Tax Relief Funding	86,277	86,283	86,278	86,278	86,278	86,278	86,278
30	Gaming - Local Share Assessment	3,805	3,812	2,746	2,746	2,746	2,746	2,746
	Other Governments:							
31	PATCO Community Impact Fund	75	75	75	75	75	75	75
32	PAID - Parametric Garage	274	256	500	500	500	500	500
33	Reimbursement - Education Costs	1,000	0	0	0	0	0	0
34	Subtotal	162,950	162,231	163,447	161,549	161,549	161,549	161,549
	<u>Revenue</u>							
	Federal:							
35	Reimb. - PILOT	10	0	3	3	3	3	3
36	Tinicum Wildlife Preserve	5	5	2	2	2	2	2
	Other Governments:							
37	PPA - Parking/Violations/Fines (on St.)	33,664	39,894	40,087	42,753	44,272	45,846	47,478
38	Burlington County Bridge Comm.	7	7	7	7	7	7	7
39	Subtotal	33,686	39,906	40,099	42,765	44,284	45,858	47,490
	<u>City Treasurer</u>							
	State:							
40	Retail Liquor License	1,147	1,074	1,100	1,100	1,100	1,100	1,100
41	Public Utility Tax Refund	3,756	3,637	3,571	3,809	3,809	3,809	3,809
42	Subtotal	4,903	4,711	4,671	4,909	4,909	4,909	4,909
	<u>Commission on Human Relations</u>							
	Federal:							
43	Deferred EEOC Cases	136	139	125	125	125	125	125
	<u>District Attorney</u>							
	State:							
44	Reimbursement - DA Salary	119	126	126	126	126	126	126
	<u>City Commissioner</u>							
	State:							
45	Voter Registration	876	0	0	0	0	0	0

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Governments								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>1st Judicial District</u>							
	Federal:							
46	Title IV-E	129	8	200	200	200	200	200
	State:							
47	Intensive Probation - Adult	3,964	4,638	3,650	3,650	3,650	3,650	3,650
48	Intensive Probation - Juvenile	1,232	1,232	1,232	1,232	1,232	1,232	1,232
49	Reimbursement - Court Costs	10,075	6,634	6,634	10,075	10,075	10,075	10,075
50	Reimbursement - Attorney Fees	204	169	82	82	82	82	82
51	Subtotal	15,604	12,681	11,798	15,239	15,239	15,239	15,239
52	PICA City Account	383,434	409,518	441,334	471,297	494,267	522,234	540,652
	<u>Totals</u>							
53	Federal	29,655	37,644	31,829	43,079	43,079	43,079	43,079
54	State	223,651	214,676	215,371	228,402	228,402	228,402	228,402
55	Other Governments	53,020	58,232	58,669	61,335	62,854	64,428	66,060
56	PICA Funding	383,434	409,518	441,334	471,297	494,267	522,234	540,652
57	Other Authorized Adjustments	(684)	(2,841)	2,000	2,000	2,000	2,000	2,000
58	Total, Revenue From Other Govts.	689,076	717,229	749,203	806,113	830,602	860,143	880,193

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2018-2022

FISCAL YEARS 2016 TO 2022

(Amounts in Thousands)

FUND								
General								
REVENUE								
Revenue from Other Funds								
No.	Agency and Revenue Source	FY 2016 Actual	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Water Fund</u>							
1	Services performed & costs borne by General Fund	8,100	7,076	9,144	9,624	10,129	10,660	11,218
2	Excess interest on Sinking Fund reserve	1,556	1,866	1,500	1,500	1,500	1,500	1,500
3	Sub-total	9,656	8,942	10,644	11,124	11,629	12,160	12,718
	<u>Aviation Fund</u>							
4	Services performed & costs borne by General Fund	3,155	2,913	3,000	3,000	3,000	3,000	3,000
	<u>Grants Revenue Fund</u>							
5	Services performed & costs borne by General Fund	629	475	750	750	750	750	750
6	HAVA Grant reimbursement	0	0	0	0	0	0	0
7	911 Surcharge	24,116	42,592	43,976	53,034	43,976	43,976	43,976
8	Sub-total	24,745	43,067	44,726	53,784	44,726	44,726	44,726
	<u>Other Funds</u>							
9	Services performed & costs borne by General Fund	4,697	5,150	5,000	5,000	5,000	5,000	5,000
10	Total Revenue from Other Funds	42,253	60,072	63,370	72,908	64,355	64,886	65,444

City of Philadelphia
FY 2018 - 2022 Five Year Financial Plan
General Fund
Summary by Department

Department	FY 2016 Actual	FY 2017 Budget	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
Art Museum Subsidy	2,620,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000	2,550,000
Atwater Kent Museum	273,470	294,817	298,440	297,148	298,163	299,412	299,412	299,412
Auditing	8,411,871	8,431,962	8,477,318	8,695,504	8,893,008	8,915,788	8,915,788	8,915,788
Board of Ethics	924,707	1,071,403	950,743	1,073,764	1,074,792	1,076,057	1,076,057	1,076,057
Board of Revision of Taxes	995,224	955,554	1,024,765	1,024,977	1,026,903	1,029,272	1,029,272	1,029,272
City Commissioners	10,095,472	10,039,785	10,983,892	9,877,982	9,965,170	10,253,411	9,732,411	9,551,411
City Council	15,512,500	16,725,293	15,604,515	17,325,693	17,325,693	17,325,693	17,325,693	17,325,693
City Planning Commission	2,390,786	2,539,728	2,514,423	0	0	0	0	0
City Representative	1,068,844	1,125,111	858,744	1,212,949	1,158,249	1,159,420	1,159,420	1,159,420
City Treasurer	1,114,956	1,180,726	1,092,563	1,161,245	1,692,315	1,194,774	1,194,774	1,194,774
Civil Service Commission	179,973	179,476	190,912	193,031	198,056	199,392	199,392	199,392
Civil Service Comm - Provision for Future Labor Obligations	0	10,000,000	0	20,195,336	19,936,661	19,603,676	24,603,676	29,603,676
Commerce	4,668,598	4,809,700	5,098,560	5,617,326	5,713,658	5,249,692	5,249,692	5,249,692
Commerce - Convention Center Subsidy	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Commerce - Economic Stimulus	3,294,448	3,354,448	3,354,448	2,854,448	2,397,004	5,597,004	2,597,004	2,597,004
District Attorney	35,698,216	36,944,070	36,257,653	37,324,364	38,192,293	37,745,965	37,745,965	37,745,965
Finance	22,640,988	12,979,577	12,482,995	14,557,786	14,438,556	14,747,359	14,747,359	13,797,359
Finance- Reg #32	0	0	1,987,825	2,650,000	2,650,000	2,650,000	2,650,000	2,650,000
Finance - Provision for Federal Grants	0	0	0	50,893,000	53,573,000	55,108,000	56,705,000	58,356,000
Finance - Community College Subsidy	30,309,207	29,909,207	29,909,207	30,409,207	31,909,207	31,109,207	31,109,207	31,109,207
Finance - Employee Benefits	1,181,264,999	1,229,793,961	1,240,988,145	1,299,433,756	1,352,116,564	1,412,151,749	1,451,345,417	1,491,906,299
Finance - Hero Awards	18,000	25,000	15,000	25,000	25,000	25,000	25,000	25,000
Finance - Indemnities	0	40,675,000	0	44,920,000	45,780,000	46,840,000	47,930,000	49,030,000
Finance - Refunds	0	250,000	0	250,000	250,000	250,000	250,000	250,000
Finance - School District Contribution	104,184,673	104,263,617	104,263,617	104,348,281	173,015,380	201,850,410	231,972,558	246,347,201
Finance - Witness Fees	118,808	171,518	107,655	171,518	171,518	171,518	171,518	171,518
Fire	246,241,653	221,812,329	236,274,906	257,717,239	259,245,299	258,695,748	259,228,308	259,598,589
First Judicial District	117,886,691	110,303,140	109,120,853	109,498,628	109,556,573	109,627,845	109,627,845	109,627,845
Fleet Management	44,454,602	48,180,887	41,824,587	48,870,252	49,062,057	50,524,093	50,524,093	50,524,093
Fleet Management - Vehicle Lease/Purchases	17,297,984	12,965,000	18,994,042	16,047,739	14,797,739	14,797,739	14,797,739	14,797,739
Free Library	39,764,426	40,080,990	40,470,907	40,602,030	41,286,517	41,736,373	41,736,373	41,736,373
Historical Commission	343,279	431,732	400,662	0	0	0	0	0
Human Relations Commission	1,901,754	2,190,207	2,004,001	2,154,570	2,202,336	2,206,862	2,206,862	2,206,862
Human Services	98,108,341	103,219,500	103,046,621	109,035,530	111,923,598	112,876,916	113,530,607	114,061,732
Labor Relations	509,434	1,096,229	937,484	1,558,598	1,590,946	1,590,946	1,590,946	1,590,946
Law	14,573,200	16,592,715	16,465,732	15,215,686	15,491,164	15,802,295	15,802,295	15,802,295
Licenses & Inspections	30,606,285	33,612,119	32,913,392	35,428,244	37,507,876	37,815,947	37,815,947	37,815,947
L&I: Board of Building Standards	67,890	75,419	69,683	73,911	75,419	75,419	75,419	75,419
L&I: Board of L+I Review	150,198	169,637	157,864	168,349	172,720	173,870	173,870	173,870
L&I: Zoning Board of Adjustment	361,362	372,290	344,504	0	0	0	0	0
Managing Director	37,253,573	39,048,607	38,699,744	42,592,612	44,541,137	44,251,873	44,157,327	44,157,327
Managing Director - Legal Services	44,695,131	45,793,831	46,490,832	48,824,041	49,025,841	48,089,541	48,089,541	48,089,541
Mayor	5,326,597	4,261,140	4,817,236	4,425,997	5,178,168	5,178,168	5,178,168	5,178,168
Mayor - Scholarships	200,000	200,000	190,000	200,000	200,000	200,000	200,000	200,000
Mayor - Office of Chief Administrative Officer	0	5,616,490	5,437,723	8,141,455	6,169,329	6,143,868	5,908,868	5,848,868

City of Philadelphia
FY 2018 - 2022 Five Year Financial Plan
General Fund
Summary by Department

Department	FY 2016 Actual	FY 2017 Budget	FY 2017 Estimate	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	FY 2022 Estimate
Mayor - Office of Community Schools & Pre-K	0	27,469,925	13,876,366	23,191,679	24,449,452	48,864,059	58,952,621	69,068,185
Mayor - Planning and Development	0	1,016,000	976,527	0	0	0	0	0
Mayor's Office of Community Empowerment and Opportunity	938,500	2,525,318	679,347	2,141,500	590,000	590,000	590,000	590,000
Mayor's Office of Transportation and Utilities	691,258	0	0	0	0	0	0	0
Mural Arts Program	1,650,828	1,679,016	1,673,843	1,909,016	1,959,016	1,959,016	1,959,016	1,959,016
Office of Arts and Culture and the Creative Economy	4,151,022	4,172,855	4,139,300	4,152,056	4,172,855	4,172,855	4,172,855	4,172,855
Office of Behavioral Health and Intellectual disAbilities	13,970,663	14,136,076	14,131,779	14,200,404	14,202,289	14,204,608	14,204,608	14,204,608
Office of Human Resources	6,230,345	6,425,580	6,188,896	5,867,729	6,343,869	6,344,735	6,344,735	6,344,735
Office of Innovation and Technology	57,323,026	52,072,341	56,458,858	61,830,372	66,491,927	71,970,784	72,584,330	70,029,863
Office of Innovation and Technology - 911	10,842,547	43,239,878	20,453,737	20,670,120	35,380,008	24,687,485	23,184,314	24,262,626
Office of Inspector General	1,646,572	1,668,811	1,483,102	1,636,311	1,636,311	1,636,311	1,636,311	1,636,311
Office of Property Assessment	12,254,032	12,794,865	12,694,377	13,815,630	14,616,425	14,642,086	14,317,086	14,317,086
Office of Homeless Services	45,692,125	46,657,206	46,784,518	48,012,584	51,111,498	51,189,374	50,089,374	50,089,374
Office of Sustainability	718,292	835,327	800,940	929,944	949,327	949,327	949,327	949,327
Parks and Recreation	59,692,793	59,882,081	61,134,109	61,058,911	65,712,181	64,610,807	64,610,807	64,610,807
Planning & Development	3,589,647	2,865,000	3,373,000	8,769,306	12,311,669	8,228,494	8,228,494	8,228,494
Police	658,913,434	650,176,870	666,275,720	691,342,170	709,492,944	733,709,760	733,709,760	733,709,760
Prisons	252,998,325	258,831,670	260,892,091	262,744,745	264,682,128	269,134,656	269,134,656	269,134,656
Procurement	5,368,006	4,869,720	4,803,825	4,881,345	4,938,442	4,964,086	4,964,086	4,964,086
Public Health	121,477,480	123,844,038	132,974,083	136,325,462	156,633,875	155,971,125	155,739,074	155,800,823
Public Property	64,005,967	61,696,310	63,941,277	65,180,347	67,840,100	69,591,546	71,326,552	73,143,612
Public Property - SEPTA Subsidy	74,215,000	79,720,000	79,720,000	82,749,000	84,776,000	87,859,000	91,327,000	94,540,000
Public Property - Space Rentals	20,228,737	20,875,402	19,816,086	24,450,268	22,457,948	21,860,396	22,138,884	22,389,486
Public Property - Utilities	31,611,391	30,656,047	29,294,870	24,655,024	25,008,269	25,652,953	26,514,416	27,404,881
Records	4,682,635	4,767,214	4,439,439	4,774,091	4,768,507	4,824,461	4,824,461	4,824,461
Register of Wills	3,670,375	3,672,195	3,916,424	4,381,203	4,438,881	4,551,645	4,551,645	4,551,645
Revenue	25,030,624	30,203,839	29,160,445	30,044,546	30,707,541	30,448,813	30,448,813	30,448,813
Sheriff	23,430,787	20,142,275	26,388,399	26,315,276	26,036,868	26,863,098	26,863,098	26,863,098
Sinking Fund Commission (Debt Service)	224,730,664	275,339,734	238,367,244	296,019,214	295,032,504	313,231,686	329,423,297	364,260,284
Streets	145,412,435	125,560,192	142,280,366	136,202,512	142,656,270	145,706,636	146,481,849	147,273,621
Youth Commission	101,194	0	0	0	0	0	0	0
Total	4,015,796,844	4,187,088,000	4,139,791,161	4,470,867,961	4,686,775,013	4,850,310,104	4,955,500,292	5,068,398,267