

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007



**Budget Bureau
Office of Budget and Program Evaluation**

In Cooperation with

Office of the Director of Finance

Office of the Managing Director

November 15, 2007

The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING SEPTEMBER 30

TABLE OF CONTENTS

What is the Quarterly City Manager’s Report?	i
Introduction: The Outlook for FY2008 at the end of September 2007	iii
Table FB-1 Fund Balance Summary – General Fund	ix
GENERAL FUND REVENUES	
Summary Table R-1 Analysis of Tax Revenue	1
Table R-2 Tax Revenue Summary	2
Table R-3 Analysis of Non-Tax Revenue	3
Table R-4 Non-Tax Revenue Summary	4
Table R-5 Summary of Revenue – DHS/DPH	6
GENERAL FUND OBLIGATIONS	
Table O-1 Analysis of Forecast Year-End Departmental Obligations	7
Table O-2 Departmental Obligations Summary – General Fund	8
Table O-3 Class 100 Personal Services Summary – General Fund	10
Table O-4 FY06/FY07/FY08 Regular Overtime Comparison by Pay Period	21
Table O-5 FY06/FY07/FY08 Regular Overtime Comparison – Cumulative	22
Table O-6 Class 200 Purchase of Service Obligations – Selected Departments	23
DEPARTMENTAL FULL-TIME POSITIONS SUMMARY	
Table P-1 Departmental Full Time Positions Summary – All Funds	24
DEPARTMENTAL LEAVE USAGE ANALYSIS	
Table L-1 Total Leave Usage Analysis	26
Table L-2 Sick Leave Usage Analysis	27
Table L-3 Days Lost to IOD – No Duty Status Analysis	28
DEPARTMENTAL SERVICE DELIVERY REPORT	
Table S-1 Service Delivery Report	29

City of Philadelphia
QUARTERLY CITY MANAGERS REPORT
FOR THE PERIOD ENDING SEPTEMBER 30

TABLE OF CONTENTS

AVIATION FUND QUARTERLY REPORT	42
GRANTS FUND QUARTERLY REPORT (Unanticipated Grants)	48
CASH FLOW FORECAST FOR FY 2008	49
METHODOLOGY FOR FINANCIAL REPORTING	51
PRODUCTIVITY BANK STATUS REPORT	55

What is the Quarterly City Managers Report?

The Quarterly City Managers Report is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

General Fund: The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

Departmental Full Time Positions: The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

Departmental Leave Usage and IOD Analysis: This section provides tables which show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

Departmental Service Delivery Report: This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

Water Fund and Aviation Fund: The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

Grants Revenue Fund - Unanticipated Grants: A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

Cash Flow Forecast: Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the City Managers Report also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

Management and Productivity Initiatives: In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

- **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

City of Philadelphia
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Introduction: The Outlook at the End of September 2007

The Current Fiscal Year 2008 Year-End Projection for the General Fund

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Preliminary estimates show that the City will end FY08 with a \$49 million operating deficit compared to the \$107.3 million operating deficit in the adopted budget. After prior year adjustments, the projected year-end fund balance will be \$248.9 million, down from the FY07 year-end fund balance of \$297.9 million. The major factors contributing to the year-end operating deficit and fund-balance surplus projections are:

REVENUES

Tax Revenues: Increased Business Privilege and Wage Tax revenue	\$44 million
Public Property: Increased income from lease of City property	\$14 million
Recreation: Eagles luxury box revenue	\$8 million
PICA City Account: FY07 base higher than budgeted	\$7 million
Fire: EMS fee payments higher than budgeted	\$2 million
Finance: PGW partial loan repayment, offset by elimination of a capital payment	\$4 million
Streets: Wireless Philadelphia pass-through payment	\$1 million
Police: Police on patrol payment budgeted for FY08, but budgeted in FY07	(\$1 million)

OBLIGATIONS

Finance - Employee Benefits: Health and medical costs exceeded adopted budget due to implementation of FOP and IAFF awards and negotiations with the FOP	(\$25 million)
Human Services: Increased funding for community-based prevention services to youth	(\$8 million)
MOIS: Departmental wireless applications, data center expansion and Broadband Partnership	(\$7 million)
Indemnities: Year to date claims higher than projected	(\$5 million)
Office of Supportive Housing: Increase in the homeless population	(\$4 million)
Finance - Contribution to School District: Recurring payment to decrease SDP deficit	(\$2 million)
Law: Restoration of City Council cuts and funding for delinquent tax initiative	(\$2 million)
Managing Director's Office: Increased City support for YVRP	(\$2 million)
Public Property: Increased inter-fund costs and public safety maintenance costs	(\$2 million)
Fleet Management: Class 100 increased overtime	(\$1 million)
Fleet Management - Vehicle Purchases: Restoration of council reduction	(\$1 million)
Free Library: Target budget reduction	(\$1 million)
Office of Housing & Community Development: Low-income energy assistance program	(\$1 million)
Public Health: Increased demand for early childhood and women's health programs	(\$1 million)
Streets: Wireless pass through	(\$1 million)
City Council: Appropriations no longer needed	\$12 million
Sinking Fund: Savings from re-fundings	\$4 million
Fire: Class 100 savings	\$2 million
PRIOR YEAR FUND BALANCE	
Carry-over FY07 Year-end Fund Balance higher than projected in adopted budget	\$126 million

The FY08 Budget Process

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget.

Bill No. 070116-AA, the Fiscal Year 2008 Operating Budget Ordinance for the City of Philadelphia, was introduced on February 22, 2007, approved by City Council on June 14, 2007, and signed by the Mayor on June 22, 2007. The budget ordinance, therefore, was prepared more than four months before the beginning of Fiscal Year 2008 on July 1, 2007. This meant that the Administration had to make FY08 revenue and expense projections midway through FY07.

As in past years, the Administration engaged in a target budget process to create contingency funding within the guidelines of adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY08, departments were asked to prepare target budgets with approximately a 1 percent decrease in spending. Given \$24.8 million in FY08 spending restorations in the November restatement of the FY08-FY12 Five Year Financial Plan—such as restoration of \$2.1 million in expenditures for essential police and fire department vehicles—the FY08 target budget reserve is \$13 million. FY08 revenues are coming in strongly, and the City projects a balanced budget with both additional costs and targeted savings taken into account. Since November 15, 2001, to weather the slow economic recovery and further prepare for looming budget challenges, the Administration has also imposed a hiring freeze on all City positions other than police officers, police communications dispatchers, firefighters, emergency medical technicians, correctional officers and social workers who carry caseloads. We are continuing to evaluate all non life-safety position requests on a case by case basis to manage spending to affordable levels.

Interpreting the FY07 Year End Fund Balance

Unaudited preliminary figures show the City's FY07 fund balance at positive \$297.9 million, increasing from \$254.5 million in FY06 as a result of a \$43.4 million operating surplus, after prior year adjustments. The FY07 operating surplus and positive fund balance are the result of budgetary initiatives, tax revenue growth, and other factors. Key among them are:

- **Containing staffing levels.** In FY07, despite containing staffing increases to 1 percent (23,050 positions) over FY06 levels, the cost of salaries and benefits grew \$207.5 million (10.3 percent). Increases were due to the impact of a negotiated 3 percent across-the-board salary increase (\$37.5 million); overtime cost over-runs (\$26 million), which grew 20.8 percent compared to the FY06 amount; and another \$12.6 million in settlement costs of union health and welfare reopeners, and termination of appeals of arbitration panel awards. The City worked to decrease or contain growing staff costs in FY07 through delays in hiring; continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every

two DROP separations; and concerted scrutiny of requested increases in positions that were exceptions to the City's hiring freeze policy, in place since FY01.

- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped Business Privilege Tax revenue increased by \$20.9 million above the FY06 amount (\$415 million), ending FY07 at \$436.4 million, and coming in \$28 million above the budgeted amount. Supported by an improving economy and successful job retention efforts that have helped stabilize (FY07 average monthly increase 0.2 percent) local employment, Wage Tax revenue grew by 3.6 percent (net of rate reductions) in FY07, \$56.3 million higher than the FY06 total and \$26 million above the budgeted amount. A weak \$1.7 million increase in Real Estate Tax proceeds (\$397.5 million) reflected the continued lack of reassessment by the Board of Revision of Taxes. Real Estate Transfer Tax (RTT) revenue decreased by \$19 million, but exceeded the budget estimate, (\$210 million). RTT results, compared to budget and the prior year, indicate that the real estate market was beginning to cool, but was not in distress, compared to several other parts of the country confronting the foreclosure crisis. FY07 Sales, Amusement, Parking and other taxes brought in an additional \$6.2 million above the FY06 amount.

The Outlook for FY08 and Beyond

Philadelphia has avoided through careful fiscal management, the tax increases and lay offs that other major cities are now faces with. The City is continuing with its plan of moderate tax reductions. A variety of budgetary issues that were addressed in FY08 will continue to create challenges in future years. They include:

- **Future revenue growth constrained by planned tax reductions.** Fiscal Year 2008 is the thirteenth consecutive year of Wage and Business Privilege Tax reductions. The City of Philadelphia stands alone among major cities in continuing to reduce tax rates over a decade-long period that included a serious recession in the early 2000s that disrupted state and local government finances across the country. Although tax reductions are important to the health and competitiveness of Philadelphia, they have made the task of managing the City's finances even more difficult, when combined with perennially increasing pension, healthcare, and energy costs. In the first seven years of the tax reduction program, tax cuts were made on a year-by-year basis, which provided budgetary flexibility to respond to economic downturns and emergencies. In conjunction with the passage of the FY05 budget, however, legislation was enacted that prescribes specific wage tax reductions for each year through 2015. In addition, statewide tax reform legislation enacted in 2004 requires the City to make specific wage tax reductions each year through FY09. While state-specified reductions are consistent with reductions in legislation passed by City Council and signed by the Mayor, state imposition of changes in City tax rates restricts the City's budgetary flexibility.

From FY08 to FY12, planned business and wage tax cuts will eliminate \$1.7 billion in tax proceeds, compared to pre-1996 rates. In the FY08-FY12 Plan approved by PICA, BPT cuts beyond FY09 were eliminated, restoring \$12.5 million to the Plan. Despite the restoration, cumulative tax cuts from FY07-FY12 total \$1.97 billion (including \$450.9 million from planned reductions in FY08-FY12, alone). While this commitment, unique among the nation's cities, will improve the city's competitiveness, the City also works leaner and smarter than it did in 2000, and

the promise of renewed interest in City living and employment is being realized.

- **Millage Shift to the School District of Philadelphia (SDP).** To increase the SDP's ability to achieve a balanced budget, its share of millage was increased to 60 percent by transferring 1.69 mills from the City to the District, generating \$17.4 million more in FY08 revenue for the District, but creating a \$94 million revenue decrease in the City's Five Year Plan. In addition, the Administration pledged a \$2 million increase in the City's cash contribution to the District (to \$37 million annually), and assumption of \$8 million in social services contracts formerly in the SDP budget. While funds available to the City have decreased, the loss has been off-set by growth in other sources. With large out-year tax cuts in FY10-FY12, future District contributions will need to be weighed against City service requirements.
- **Increased criminal justice costs.** The City's criminal justice costs, spurred in part by a rising tide of violent crime in some areas of the city, are expected to continue to increase substantially in FY08, as they did in FY07. Together, Police, Prisons, Sheriff's Office, District Attorney's Office, and Defender's Association costs are projected to exceed planned spending by \$3 million in FY08, based on first quarter results. Much of the overage is due to growth in the Philadelphia Prison System's (PPS) inmate census. Since FY01, the average daily prison census has grown, while PPS's costs have grown by \$65 million, reaching \$208.4 in FY07. The FY08 Plan projects 5 percent growth in the census in FY08, and FY08-FY12 growth at less than 2.5 percent. Sustained census growth is a threat to the Five-Year Plan, as it is likely to drive contract and overtime spending beyond planned limits.
- **Pension fund performance.** Philadelphia's pension plan, like many defined benefit pension plans across the country over the past five years, has experienced a perfect storm, one formed by the post-911 downturn in the economy, poor stock market returns, record low interest rates, and the fact that employees enter retirement status earlier and live longer. The pension fund returned to adequate earnings in FY04. Despite the City's FY04 effort to manage the impact of fund performance on the General Fund by shifting its fund contribution to the "minimum municipal obligation" level, pension obligations are projected grow 14 percent over the life of the FY08-12 Plan. And in FY07, the City was compelled to lower its earnings rate assumption to 8.75 percent, to better reflect the market. As a result, pension costs will comprise 12.3 percent of projected General Fund revenues by FY09, up from 7 percent in FY03.
- **Increasing health benefits costs.** Labor contract awards, primarily those provisions regarding employee benefits, have resulted in marked growth in per-employee compensation over the past five years. Even with fewer General Fund employees, health insurance costs increased by 60 percent from FY01 to FY06. The Administration accepted an appeals court decision that emphasized the City's management rights, and also required the implementation of previously awarded health benefit increases to the International Association of Firefighters. In addition, the Administration settled health and welfare fund re-opener negotiations with District Councils 33 and 47 of the American Federation of State, County, and Municipal Employees, and negotiated items with the Fraternal Order of Police. All labor negotiations will yield a total FY08 impact of \$25.5 million (\$140.2 million over the life of the FY08-FY12 Plan). The cost base for the next round of labor negotiations has been raised, but many outstanding issues are now settled, clearing the way for negotiations covering FY09 and beyond. The potential for union healthcare costs and arbitration awards to exceed projections in future years continues to represent a risk to the Plan.

- **The need to find additional efficiencies.** It has been customary for each new Five Year Financial Plan to assume significant savings through target reductions, which, since FY03, have included significant reductions in the workforce. As a result of a hiring freeze for non-essential positions that has been in place since FY02 and FY05 position eliminations, the General Fund workforce declined from 24,530 at the end of FY03 to 23,050 at the end of FY07, a decline of 1,480 over four years. As a result, today's City workforce has dropped to forty-year lows. The Plan projects that the City will maintain reduced workforce levels through the entire FY08-FY12 period, with some modest increases in staffing to meet increased workloads and compensate for attrition imperiling normal operations. Achieving additional cost efficiencies will be challenging, especially in the face of a continuing trend of increased violence in FY08. The first quarter of FY08 is showing the strains of increased overtime due to increased police presence in hot spots, more criminal investigations, recreation center maintenance and programming, and higher censuses in prisons and homeless shelters. Additional, unplanned tax reductions, increases in pension costs, or other negative structural changes in revenues or expenditures (such as shortfalls in state funding of human services programs) are likely to further constrain opportunities for new efficiency initiatives beyond those assumed in the FY08-FY12 Plan.
- **Risk of federal and state budget cuts.** Over the past decade, the City has been successful in increasing federal and state funding for many health and social service programs, including increased formula-based and competitive grant funding. Increased funding has allowed the City to maintain critical social services without substantial increases in local financial support. However, with FY08 Commonwealth health and social service funding lower than had been expected, the City is pursuing efficiencies to maintain a balanced FY08-FY12 Five-Year Plan and preserving the quality of services.
- **Increased volatility of the City's tax structure.** The increase in Business Privilege Tax revenue in FY07 appears to be driven by the larger role played by the net income portion of the tax, because of continuous reductions in the gross receipts portion since FY96. Net income proceeds are tied more directly to profitability than are gross receipts, and so are more like to reflect fluctuations in the national and local economy. Similarly, as a result of the rapid growth in Philadelphia property values, the Real Estate Transfer Tax has come to make up an increasingly large proportion of the City's tax revenue stream. However, the Transfer Tax depends not only on fluctuations in the value of property, but also on the number of property transactions, which vary considerably from year to year. The result of a growing dependence on more volatile revenue sources means that the City's tax revenue stream may be increasingly sensitive to business and economic cycles. This suggests the need for caution in interpreting the City's FY08 tax revenue performance and basing long-term financial policy on short-term effects.

In the present environment of continued challenges to the City's fragile financial progress, fiscal stability can be maintained only if we redouble our efforts to become increasingly efficient, keep spending under control, collect all revenues due the City, and sustain critical reimbursements from state and federal sources. Achieving the tenuous surpluses projected in the FY08-FY12 Five-Year Plan and averting another fiscal crisis will require difficult choices, particularly as the larger wage tax cuts begin to take an accelerating effect in FY10 and beyond. Ensuring the continuity of service delivery and successfully maintain our improved fund balance will be a critical measure of fiscal

health in the eyes of the nation. City managers, municipal union leaders, local elected officials, members of the media and the public should be skeptical of proposals to make recurring multi-year spending commitments or tax reductions that are not coupled with funding strategies or rely on speculative future revenues or savings.

The objectives of Philadelphia government are to:

- Maintain fiscal health with a steady rate of planned tax reduction
- Implement blight elimination and neighborhood transformation
- Provide high quality public education for all children, and comprehensive, coordinated services for all children and families
- Enhance public safety and quality of life standards for all communities
- Promote economic development, including a new emphasis on information technology, telecommunications, and biotechnology

In today's climate, staying on course to achieve these goals will require creativity, determination, perseverance, and dedication on the part of every City manager, every employee, and every citizen. It is essential that we all continue to work together to preserve the progress that has been made to improve the prospects for this City and its people.

Dianne E. Reed
Budget Director
Office of Budget and Program Evaluation
Office of the Director of Finance
City of Philadelphia
November 15, 2007

TABLE FB-1
QUARTERLY CITY MANAGERS REPORT
FUND BALANCE SUMMARY
GENERAL FUND

FOR THE PERIOD ENDING SEPTEMBER 30, 2007

(000 Omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget Plan	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over (Under)	
							Adopt. Budget	Target Budget	
<u>REVENUES</u>									
Taxes	2,435,855	430,252	449,242	18,990	2,414,651	2,435,101	2,458,592	43,941	23,491
Locally Generated Non - Tax Revenues	247,911	59,038	58,018	(1,020)	267,209	262,505	274,757	7,548	12,252
Revenues from Other Governments	788,164	168,461	113,704	(54,757)	770,043	769,356	790,130	20,087	20,774
Other Govts. - PICA City Account (1)	244,771	65,480	64,270	(1,210)	254,758	255,258	261,917	7,159	6,659
Sub-Total Other Governments	1,032,935	233,941	177,974	(55,967)	1,024,801	1,024,614	1,052,047	27,246	27,433
Revenues from Other Funds of City	27,417	0	0	0	24,749	24,749	24,749	0	0
Other Sources	0	0	0	0	0	0	0	0	0
Total Revenue and Other Sources	3,744,118	723,231	685,234	(37,997)	3,731,410	3,746,969	3,810,145	78,735	63,176
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	1,327,589	312,947	316,752	(3,805)	1,375,787	1,367,915	1,370,439	5,348	(2,524)
Personal Services - Employee Benefits	890,331	487,561	487,561	0	923,903	948,403	948,403	(24,500)	0
Sub-Total Employee Compensation	2,217,919	800,508	804,313	(3,805)	2,299,691	2,316,319	2,318,843	(19,152)	(2,524)
Purchase of Services	1,151,610	871,623	825,039	46,584	1,168,648	1,176,473	1,193,149	(24,501)	(16,676)
Materials, Supplies and Equipment	89,087	37,205	40,383	(3,178)	88,401	89,922	90,437	(2,037)	(515)
Contributions, Indemnities and Taxes	118,960	42,735	42,404	331	119,722	114,372	114,372	5,350	0
Debt Service	89,154	27,260	27,260	0	101,035	99,137	99,137	1,898	0
Payments to Other Funds	38,727	572	572	0	28,912	28,912	30,912	(2,000)	(2,000)
Advances & Miscellaneous Payments	31,200	32,310	32,310	0	32,310	32,310	32,310	0	0
Total Obligations / Appropriations	3,736,657	1,812,213	1,772,281	39,931	3,838,719	3,857,445	3,879,161	(40,442)	(21,715)
Operating Surplus (Deficit)	7,461	(1,088,981)	(1,087,047)	1,934	(107,309)	(110,476)	(69,016)	38,293	41,461
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Net Adjustments - Prior Years	35,902			0	18,000	18,000	20,000	(2,000)	2,000
Fund for Contingencies									
Operating Surplus/(Deficit) & Prior Year Adj.	43,363	(1,088,981)	(1,087,047)	1,934	(89,309)	(92,476)	(49,016)	40,293	43,461
Prior Year Fund Balance	254,506			0	183,560	297,869	297,869	114,309	0
Year End Fund Balance	297,869	(1,088,981)	(1,087,047)	1,934	94,251	205,391	248,852	154,602	43,461

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**GENERAL FUND
REVENUES**

Summary Table R-1
 Analysis of Tax Revenue
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007
 Amounts in Millions

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
City Wage Tax	\$16.6			<p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$1,151.3 FY 2007 Actual: \$1,167.5 Increase: \$16.2</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 4.0% Current Estimated Growth Rate: 4.0%</p> <p>FY 2007 Tax Rate: Res.: 2.76% City , 1.5% PICA : Non-Res.: 3.7557% City FY 2008 Tax Rate: Res.: 2.719% City , 1.5% PICA : Non-Res.: 3.7242% City The rate reductions are effective January 1</p>
Real Estate Tax		(\$0.2)		<p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$402.6 FY 2007 Actual: \$397.5 Decrease: (\$5.1)</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 3.6%</p> <p>FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2008 Tax Rate: 33.05 mills City plus 49.59 mills School District Total 82.64 mills</p>
Business Privilege Tax	\$12.8			<p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$423.0 FY 2007 Actual: \$436.4 Increase: \$13.4</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.6% Current Estimated Growth Rate: 2.6%</p> <p>FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income FY 2008 Tax Rate: 1.554 mills on gross receipts and 6.5% of net income</p>
Sales Tax		(\$2.5)		<p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$135.0 FY 2007 Actual: \$132.6 Decrease: (\$2.4)</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 2.5%</p> <p>FY 2007 Tax Rate: 1% FY 2008 Tax Rate: 1%</p>
Real Estate Transfer Tax				<p>FY 2007 Base FY 2007 Estimated Actual (5/07): \$210.0 FY 2007 Actual: \$217.3 Increase: \$7.3</p> <p>FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: -2.4% Current Estimated Growth Rate: -5.7%</p> <p>FY 2007 Tax Rate: 3% FY 2008 Tax Rate: 3%</p>
Other Taxes		(\$3.2)		
Total Variance From TB Plan	\$29.4	(\$5.9)	\$23.5	
Difference between FY 2008 Adopted Budget and Target Budget Plan.	\$20.4	\$0.0		
Total Variance From Budget	\$49.8	(\$5.9)	\$43.9	

TABLE R-2
QUARTERLY CITY MANAGERS REPORT
TAX REVENUE SUMMARY
GENERAL FUND
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007
 (000 Omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Budget Bureau Projection	Bud. Bur. Projection Over (Under)	
							Budget	Target Budget	
<u>TAX REVENUES</u>									
Wage & Earnings									
<i>Current</i>	1,162,391	284,715	287,776	3,061	1,166,217	1,176,510	1,196,078	29,861	19,568
<i>Prior</i>	5,061	1,752	2,229	477	8,000	8,000	5,000	(3,000)	(3,000)
Total	1,167,452	286,467	290,005	3,538	1,174,217	1,184,510	1,201,078	26,861	16,568
Real Property									
<i>Current</i>	367,257	8,843	10,414	1,571	358,747	353,732	358,494	(253)	4,762
<i>Prior</i>	30,286	10,414	11,144	730	41,000	41,000	36,000	(5,000)	(5,000)
Total	397,543	19,257	21,558	2,301	399,747	394,732	394,494	(5,253)	(238)
Business Privilege									
<i>Current</i>	401,911	10,009	17,004	6,995	385,180	400,352	403,180	18,000	2,828
<i>Prior</i>	34,447	5,350	7,791	2,441	25,000	25,000	35,000	10,000	10,000
Total	436,358	15,359	24,795	9,436	410,180	425,352	438,180	28,000	12,828
Sales									
<i>Current & Prior</i>	132,572	34,317	33,974	(343)	138,375	138,375	135,886	(2,489)	(2,489)
Total	132,572	34,317	33,974	(343)	138,375	138,375	135,886	(2,489)	(2,489)
Real Estate Transfer									
<i>Current & Prior</i>	217,329	55,350	57,997	2,647	205,000	205,000	205,000	0	0
Total	217,329	55,350	57,997	2,647	205,000	205,000	205,000	0	0
Net Profits	15,262	1,191	1,280	89	14,887	14,887	14,701	(186)	(186)
Parking	50,310	12,351	13,018	667	50,828	50,828	49,588	(1,240)	(1,240)
Amusement	16,454	5,170	5,494	324	17,829	17,829	16,865	(964)	(964)
Other	2,575	789	1,121	332	3,588	3,588	2,800	(788)	(788)
TOTAL TAX REVENUE	2,435,855	430,252	449,242	18,990	2,414,651	2,435,101	2,458,592	43,941	23,491
<u>Analysis of City/PICA Wage, Earnings and Net Profits Tax</u>									
City Wage & Earnings Tax	1,167,452	286,467	290,005	3,538	1,174,217	1,184,510	1,201,078	26,861	16,568
PICA Wage & Earnings Tax	317,618	84,932	82,119	(2,813)	323,667	324,167	330,323	6,656	6,156
Total Wage & Earnings Tax	1,485,070	371,399	372,124	725	1,497,884	1,508,677	1,531,401	33,517	22,724
City Net Profits Tax	15,262	1,191	1,280	89	14,887	14,887	14,701	(186)	(186)
PICA Net Profits Tax	10,265	1,601	1,613	12	10,672	10,672	10,676	4	4
Total Net Profits Tax	25,527	2,792	2,893	101	25,559	25,559	25,377	(182)	(182)
PICA Wage & Earnings Tax	317,618	84,932	82,119	(2,813)	323,667	324,167	330,323	6,656	6,156
PICA Net Profits Tax	10,265	1,601	1,613	12	10,672	10,672	10,676	4	4
Total PICA Wage, Earnings & Net Profits Tax	327,883	86,533	83,732	(2,801)	334,339	334,839	340,999	6,660	6,160
less: PICA Net Debt Service	83,112	0	0	0	79,581	79,581	79,081	(500)	(500)
equals: PICA City Account	244,771	86,533	83,732	(2,801)	254,758	255,258	261,918	7,160	6,660

Summary Table R-3
Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments
QUARTERLY CITY MANAGERS REPORT
GENERAL FUND
FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Finance	\$22.0			PGW partial loan repayment
Streets	\$1.0			Wireless Phila. pass through payment
Public Property	\$10.0			Increased income from lease of City Property
PICA City Account	\$6.7			FY07 base higher than budgeted
Fire	\$1.0			EMS Fees higher than budgeted
Police		(\$1.2)		Police on Patrol payment budgeted in FY08 but received in FY07.
All Other	\$0.2			
Total Variance From TB Plan	\$40.9	(\$1.2)	\$39.7	
Difference between FY 2007 Adopted Budget and Target Budget Plan.		(\$4.9)		
Total Variance From Budget	\$40.9	(\$6.1)	\$34.8	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Net Revenue from Other Funds				
Net Adjustments - Prior Years				
TOTAL OTHER SOURCES	\$0.0	\$0.0	\$0.0	

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

GENERAL FUND

OBLIGATIONS

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**DEPARTMENTAL FULL-TIME
POSITIONS SUMMARY**

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department	FISCAL YEAR 2007			FISCAL YEAR 2008						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Atwater Kent Museum	4	0	4	5	0	5	4	0	4	1
Auditing (City Controller's Office)	120	0	120	140	0	140	126	0	126	14
Board of Building Standards	2	0	2	2	0	2	2	0	2	0
Board of Ethics	0	0	0	9	0	9	3	0	3	6
Board of L & I Review	3	0	3	3	0	3	3	0	3	0
Bd. of Pensions	0	65	65	0	81	81	0	68	68	13
Bd. of Revision of Taxes	128	0	128	138	0	138	126	0	126	12
Camp William Penn	3	0	3	4	0	4	3	0	3	1
Capital Program Office, Mayor-	14	0	14	24	0	24	23	0	23	1
City Commissioners (Election Board)	90	0	90	88	0	88	88	0	88	0
City Council	187	0	187	195	0	195	187	0	187	8
City Planning Commission	44	6	50	49	4	53	44	6	50	3
City Rep. / Commerce	12	745	757	16	951	967	13	737	750	217
City Treasurer	11	0	11	13	0	13	11	0	11	2
Civil Service Commission	2	0	2	2	0	2	2	0	2	0
Clerk of Quarter Sessions	114	0	114	121	0	121	112	0	112	9
District Attorney - Total	424	111	535	442	144	586	453	111	564	22
<i>Civilian</i>	414	99	513	425	120	545	441	100	541	4
<i>Uniform</i>	10	12	22	17	24	41	12	11	23	18
Fairmount Park	155	1	156	169	1	170	156	1	157	13
Finance	164	10	174	169	8	177	159	12	171	6
Fire - Total	2,399	58	2,457	2,425	78	2,503	2,358	56	2,414	89
<i>Uniform</i>	2,302	54	2,356	2,315	74	2,389	2,259	52	2,311	78
<i>Civilian</i>	97	4	101	110	4	114	99	4	103	11
First Judicial District	1,928	485	2,413	1,920	533	2,453	1,956	467	2,423	30
Fleet Management	300	69	369	321	77	398	308	68	376	22
Free Library	724	75	799	739	95	834	732	73	805	29
Historical Commission	6	0	6	6	0	6	6	0	6	0
Human Relations Commission	35	0	35	34	0	34	33	0	33	1
Human Services	1,721	54	1,775	1,817	63	1,880	1,751	40	1,791	89
Information Services, Mayor's Office of	112	16	128	153	17	170	134	16	150	20
Labor Relations, Mayor's Office of	7	0	7	7	0	7	7	0	7	0
Law	193	55	248	182	63	245	180	59	239	6

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE P-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL FULL TIME POSITIONS SUMMARY
ALL FUNDS
FOR THE PERIOD ENDING SEPTEMBER 30, 2007

Department	FISCAL YEAR 2007			FISCAL YEAR 2008								
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET		
	General	Other	Total	General	Other	Total	General	Other	Total			
Licenses & Inspections	351	19	370	386	22	408	339	18	357	51		
Managing Director (MDO)	102	11	113	88	10	98	98	11	109	(11)		
Mayor	56	3	59	62	5	67	54	3	57	10		
Mayor's Office of Comm. Svcs.	0	143	143	0	95	95	0	156	156	(61)		
Mural Arts Program	14	0	14	16	0	16	14	0	14	2		
Off. of Behavioral Hlth/Mental Retard. Svcs.	35	226	261	34	259	293	34	227	261	32		
Off.of Supportive Housing	132	46	178	145	53	198	145	44	189	9		
Office of Housing and Community Develop.	0	82	82	0	110	110	0	82	82	28		
Personnel	70	0	70	79	0	79	75	0	75	4		
Police - Total	7,424	161	7,585	7,508	166	7,674	7,443	162	7,605	69		
<i>Civilian</i>	812	11	823	884	11	895	818	11	829	66		
<i>Uniform</i>	6,612	150	6,762	6,624	155	6,779	6,625	151	6,776	3		
Prisons	2,176	0	2,176	2,400	0	2,400	2,130	0	2,130	270		
Procurement	54	2	56	62	3	65	58	3	61	4		
Public Health	664	217	881	738	260	998	677	215	892	106		
Public Property	175	0	175	173	0	173	148	0	148	25		
Records	70	0	70	76	0	76	72	0	72	4		
Recreation	460	24	484	517	25	542	462	23	485	57		
Register of Wills	69	0	69	70	0	70	67	0	67	3		
Revenue	237	205	442	271	274	545	246	205	451	94		
Sheriff	241	0	241	263	0	263	246	0	246	17		
Streets	592	0	592	625	0	625	587	0	587	38		
Streets - Sanitation	1,222	0	1,222	1,276	0	1,276	1,197	0	1,197	79		
Water	0	1,713	1,713	0	1,971	1,971	0	1,719	1,719	252		
Zoning Board of Adjustment	4	0	4	5	0	5	4	0	4	1		
TOTAL ALL FUNDS	23,050	4,602	27,652	23,987	5,368	29,346	23,076	4,582	27,655	1,691		

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**DEPARTMENTAL LEAVE
USAGE ANALYSIS**

**TABLE L-1
 QUARTERLY CITY MANAGERS REPORT
 TOTAL LEAVE USAGE ANALYSIS
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Agency	Fiscal Year 2007		Fiscal Year 2008		Agency Explanation for FY08 Leave Usage Experience
	Full Year Usage	Usage Through First Quarter	Usage Through First Quarter	Annualized Leave Days Per Employee	
L&I Review Board	13.5%	19.0%	30.2%	75	Sick leave (14.%) ranked first among reporting agencies.
Prisons	15.7%	17.5%	19.8%	49	Sick leave (7.9%) ranked second among reporting agencies.
City Representative/Director of Commerce	11.3%	18.7%	19.7%	49	Vacation leave (11.2%) ranked third among reporting agencies.
Water	17.1%	18.1%	19.6%	49	Vacation leave (9.9%) ranked eighth among reporting agencies.
Public Property	16.2%	21.2%	19.3%	48	Sick leave (6.0%) ranked seventh among reporting agencies.
Records	17.7%	18.9%	19.1%	48	Sick leave (6.1%) ranked fifth among reporting agencies.
City Planning Commission	18.8%	18.8%	19.1%	48	Other leave (6.2%) ranked second among reporting agencies.
Register of Wills	12.4%	32.3%	19.1%	47	Sick leave (6.2%) ranked fourth among reporting agencies.
Mayor's Office	15.8%	18.1%	18.9%	47	Other leave (5.1%) ranked fifth among reporting agencies.
Office of Behavioral Health and Mental Retardation Services	16.7%	18.0%	18.8%	47	Other leave (5.6%) ranked third among reporting agencies.
Fairmount Park Commission	17.2%	18.4%	18.8%	47	Vacation leave (11.4%) ranked second among reporting agencies.
City Commissioners	14.5%	15.7%	18.5%	46	Other leave (6.6%) ranked first among reporting agencies.
Free Library	17.4%	22.1%	18.3%	46	Vacation leave (9.3%) ranked tenth among reporting agencies.
Commission on Human Relations	16.6%	19.4%	18.3%	46	Sick leave (5.9%) ranked eighth among reporting agencies.
Fleet Management	18.2%	18.5%	18.3%	45	Sick leave (5.5%) ranked ninth among reporting agencies.
Aviation	14.5%	16.1%	18.0%	45	Other leave (5.0%) ranked sixth among reporting agencies.
Zoning Board of Adjustment	15.4%	16.9%	17.9%	44	Vacation leave (11.9%) ranked first among reporting agencies.
Streets -- Sanitation	16.8%	20.1%	17.9%	44	Sick leave (6.5%) ranked third among reporting agencies.
Licenses and Inspections	18.2%	20.7%	17.8%	44	Vacation leave (10.1%) ranked sixth among reporting agencies.
OSH	24.8%	22.9%	17.5%	44	Sick leave (5.2%) ranked twelfth among reporting agencies.
Water Revenue	18.0%	15.0%	17.4%	43	Vacation leave (8.7%) ranked sixteenth among reporting agencies.
MEDIAN	15.8%	17.5%	17.3%	43	
Streets -- Excluding Sanitation	16.1%	19.5%	17.3%	43	Sick leave (5.0%) ranked seventeenth among reporting agencies.
Revenue	19.0%	22.2%	17.2%	43	Sick leave (5.1%) ranked sixteenth among reporting agencies.
Public Health	15.3%	16.9%	17.2%	43	Other leave (4.7%) ranked twelfth among reporting agencies.
Procurement	15.9%	18.0%	16.9%	42	
Recreation	16.8%	17.1%	16.9%	42	
Human Services	14.8%	16.2%	16.8%	42	
Mayor's Office of Information Services	16.0%	16.8%	16.7%	42	
Sheriff's Office	14.4%	16.4%	16.7%	42	
Personnel and Civil Service Commission	15.7%	17.2%	16.5%	41	
Capital Program Office	16.4%	17.3%	16.2%	40	
Finance	15.0%	18.1%	16.1%	40	
City Treasurer	11.3%	13.6%	16.0%	40	
Law	15.9%	12.2%	15.6%	39	
Board of Revision of Taxes	15.0%	17.3%	14.2%	35	
Office of Labor Relations	12.0%	12.4%	13.4%	33	
Managing Director's Office	12.3%	14.2%	12.6%	31	
Historical Commission	11.9%	15.2%	12.4%	31	
Police -- Uniformed	12.7%	17.4%	10.7%	27	
Fire	12.4%	12.7%	8.1%	20	
Police -- Civilian	15.6%	19.4%	8.0%	20	
Board of Building Standards	7.7%	12.3%	7.1%	18	

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

**TABLE L-2
QUARTERLY CITY MANAGERS REPORT
SICK LEAVE USAGE ANALYSIS
FOR THE PERIOD ENDING SEPTEMBER 30, 2007**

Agency	Fiscal Year 2007		Fiscal Year 2008		Agency Explanation for FY08 Leave Usage Experience
	Full Year Usage	Usage Through First Quarter	Usage Through First Quarter	Annualized Leave Days Per Employee	
L&I Review Board	4.4%	2.6%	14.3%	36	The Board had long term sick leave totaling 13 days. If that leave were excluded, the sick leave usage rate would have been 7.4%.
Prisons	6.6%	5.2%	7.9%	20	Prisons had long term sick leave totaling 1,514 days. If that leave were excluded, the sick leave usage rate would have been 6.8%.
Streets -- Sanitation	7.5%	8.1%	6.5%	16	The Division had long term sick leave totaling 631 days. If that leave were excluded, the sick leave usage rate would have been 5.7%.
Register of Wills	4.3%	9.3%	6.2%	15	Register of Wills had long term sick leave totaling 60 days. If that leave were excluded, the sick leave usage rate would have been 4.8%.
Records	6.3%	5.0%	6.1%	15	The Records Department had long term sick leave totaling 131 days. If that leave were excluded, the sick leave usage rate would have been 3.2%.
Aviation	5.8%	4.7%	6.0%	15	Aviation had long term sick leave totaling 402 days. If that leave were excluded, the sick leave usage rate would have been 5.1%.
Public Property	5.6%	5.3%	6.0%	15	Public Property had long term sick leave totaling 134 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Commission on Human Relations	5.4%	4.6%	5.9%	15	The Commission had long term sick leave totaling 38 days. If that leave were excluded, the sick leave usage rate would have been 4.1%.
Fleet Management	6.7%	4.9%	5.5%	14	Fleet had long term sick leave totaling 296 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Mayor's Office	6.7%	7.4%	5.5%	14	The Mayor's Office had long term sick leave totaling 14 days. If that leave were excluded, the sick leave usage rate would have been 5.1%.
Water	6.0%	5.2%	5.3%	13	The Water Department had long term sick leave totaling 645 days. If that leave were excluded, the sick leave usage rate would have been 4.7%.
OSH	9.2%	7.5%	5.2%	13	OSH had long term sick leave totaling 75 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Sheriff's Office	5.0%	4.8%	5.2%	13	Sheriff's Office had long term sick leave totaling 258 days. If that leave were excluded, the sick leave usage rate would have been 3.5%.
Procurement	5.2%	3.7%	5.2%	13	Procurement had long term sick leave totaling 39 days. If that leave were excluded, the sick leave usage rate would have been 4.1%.
City Representative/Director of Commerce	3.1%	3.4%	5.1%	13	
Revenue	7.3%	7.3%	5.1%	13	Revenue had long term sick leave totaling 31 days. If that leave were excluded, the sick leave usage rate would have been 4.9%.
Streets -- Excluding Sanitation	5.6%	7.3%	5.0%	12	
Water Revenue	7.2%	4.4%	4.9%	12	
Public Health	5.1%	4.6%	4.9%	12	
Free Library	5.6%	6.3%	4.9%	12	
City Commissioners	4.6%	3.9%	4.9%	12	
MEDIAN	5.1%	4.5%	4.7%	12	
Human Services	5.1%	4.7%	4.6%	11	
Licenses and Inspections	6.4%	5.4%	4.6%	11	
Personnel and Civil Service Commission	5.4%	5.0%	4.6%	11	
Office of Behavioral Health and Mental Retardation Services	5.2%	4.2%	4.3%	11	
Law	5.6%	3.0%	4.3%	11	
Capital Program Office	5.1%	4.5%	4.2%	10	
Board of Revision of Taxes	4.3%	4.2%	4.2%	10	
Recreation	5.0%	3.9%	4.1%	10	
City Planning Commission	3.9%	2.8%	3.9%	10	
Finance	4.6%	4.8%	3.9%	10	
Office of Labor Relations	3.4%	4.5%	3.6%	9	
Mayor's Office of Information Services	3.6%	2.6%	3.6%	9	
Fairmount Park Commission	5.0%	4.0%	3.6%	9	
Zoning Board of Adjustment	3.3%	3.4%	3.2%	8	
Police -- Civilian	5.7%	5.5%	2.9%	7	
Historical Commission	3.0%	3.6%	2.6%	7	
City Treasurer	3.6%	2.8%	2.5%	6	
Managing Director's Office	3.5%	2.9%	2.1%	5	
Fire	3.8%	3.5%	1.9%	5	
Police -- Uniformed	3.6%	3.4%	1.6%	4	
Board of Building Standards	0.8%	0.8%	0.8%	2	

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to it in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "L" sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

**TABLE L-3
 QUARTERLY CITY MANAGERS REPORT
 INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS
 FOR THE PERIOD ENDING SEPTEMBER 30, 2007***

Agency	IOD -- No Duty Status		IOD Plus Sick Leave		IOD Plus Total Leave	
	Percent of Days Lost Through the First Quarter	Annualized Days	Usage Through the First Quarter	Annualized Days	Usage Through the First Quarter	Annualized Days
Commission on Human Relations	4.4%	11	10.3%	26	22.7%	57
Streets -- Total	2.8%	7	8.8%	22	20.4%	51
City Commissioners	1.7%	4	6.5%	16	20.2%	50
Fleet Management	1.5%	4	7.0%	17	19.8%	49
Police -- Total	1.5%	4	3.3%	8	11.9%	30
Fire	1.5%	4	3.4%	8	9.6%	24
Water	1.1%	3	6.3%	16	20.6%	51
Fairmount Park Commission	1.0%	3	4.6%	11	19.8%	49
Prisons	0.6%	2	8.4%	21	20.4%	51
Free Library	0.6%	1	5.5%	14	18.9%	47
Recreation	0.5%	1	4.8%	12	17.6%	44
Licenses and Inspections	0.4%	1	5.0%	12	18.2%	45
Human Services	0.4%	1	5.0%	12	17.2%	43
Sheriff's Office	0.3%	1	5.4%	14	17.3%	43
Public Health	0.3%	1	4.2%	10	13.0%	32
Revenue	0.2%	0	5.5%	14	17.8%	44
Public Property	0.1%	0	5.2%	13	17.6%	44
Office of Behavioral Health and Mental Retardation Services	0.0%	0	4.4%	11	18.9%	47
Managing Director's Office	0.0%	0	2.1%	5	12.6%	31
City Representative/Director of Commerce	0.0%	0	5.1%	13	19.7%	49
L & I Review Board	0.0%	0	14.3%	36	30.2%	75
Mayor's Office of Information Services	0.0%	0	3.6%	9	16.7%	42
Records	0.0%	0	5.7%	14	18.1%	45
Finance	0.0%	0	3.9%	10	16.1%	40
OSH	0.0%	0	5.2%	13	17.5%	44
Law	0.0%	0	4.3%	11	15.6%	39
Board of Building Standards	0.0%	0	0.8%	2	7.1%	18
Capital Program Office	0.0%	0	4.2%	10	16.2%	40
City Planning Commission	0.0%	0	3.9%	10	19.1%	48
City Treasurer	0.0%	0	2.5%	6	16.0%	40
Historical Commission	0.0%	0	2.6%	7	12.4%	31
Personnel and Civil Service Commission	0.0%	0	4.6%	11	16.5%	41
Procurement	0.0%	0	7.8%	19	19.8%	49
Register of Wills	0.0%	0	4.4%	11	17.1%	43
Office of Labor Relations	0.0%	0	5.0%	12	17.2%	43
Water Revenue	0.0%	0	5.2%	13	19.3%	48
Zoning Board of Adjustment	0.0%	0	4.9%	12	17.4%	43
Board of Revision of Taxes	0.0%	0	4.2%	10	14.2%	35
Mayor's Office	0.0%	0	5.5%	14	18.9%	47

*The 1st quarter results from Risk Management under review as of November 15, 2007, due to change in TPA.

Departments are ranked by the percent of days available to be worked that are lost because workers are on Injured on Duty (IOD) -- no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

DEPARTMENTAL SERVICE DELIVERY REPORT

**Table S-1
 QUARTERLY CITY MANAGERS REPORT
 DEPARTMENTAL SERVICE DELIVERY REPORT
 September 30, 2007**

Department Measurement		FISCAL YEAR 2008									
		FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Adult Services (1)											
	Office of Supportive Housing (OSH)										
	Emergency Shelter Beds -- Number of Year Round Beds (average)	2,781	2,677	2,656	2,536	(120)	2,830	2,830	0	153	49
	Transitional Housing Units New Placements (2)	448	500	110	106	(4)	440	440	0	(60)	(8)
	Clients Placed in Shelter (3)	49,288	13,205	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Number of Evictions Prevented (4)	240	465	122	88	(34)	488	488	0	23	248
	Job Training Enrollments	n/a	104	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Riverview										
	Average Daily Number of Residents	149	130	139	133	(6)	139	139	0	9	(10)
	Total Residents Served (average)	188	143	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Discharges	56	51	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Readmissions as a % of Total Admissions	21.0%	18.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Anti-Graffiti Network											
	Total Properties Plus Street Fixtures Cleaned - All Zones	93,272	110,028	23,500	23,670	170	111,000	111,000	0	972	17,728
	Managing Director's Office -- Mural Arts Program										
	Number of Murals Completed	103	83	25	43	18	100	100	0	17	(3)
	Number of Murals Restored	10	8	10	9	(1)	10	10	0	2	0
	Number of Participants	4,979	4,203	1,275	1,382	107	5,100	5,100	0	897	121
Aviation											
	Enplaned Passengers	15,557,555	15,849,348	3,800,000	4,308,103	508,103	15,317,000	15,849,348	532,348	0	291,793
	Total Aircraft Activity	625,692	614,030	165,000	155,517	(9,483)	625,085	614,030	(11,055)	0	(11,662)
	Air Cargo Activity	614,223	589,569	149,000	148,090	(910)	587,159	589,569	2,410	0	(24,654)
Board of Building Standards											
	Appeals Heard	231	202	55	53	0	206	206	0	4	(25)
Camp William Penn											
	Number of Campers	596	612	750	602	(148)	750	602	(148)	(10)	6
City Treasurer's Office											
	Number of Debt Issuances (5)	5	4	2	2	0	5	5	0	1	0
Civil Service Commission											
	Disciplinary Action Appeals -- Received (6)	72	91	15	20	5	80	80	0	(11)	8
	Disciplinary Action Appeals -- Heard	78	62	10	12	2	56	56	0	(6)	(22)
	Disciplinary Action Appeals -- Number that are Sustained or Settled	22	7	5	7	2	22	22	0	15	0
	Disciplinary Action Appeals -- Percent Heard that are Sustained/Settled	28.2%	30.0%	50.0%	58.3%	40.0%	39.3%	39.3%	0.0%	9.3%	11%

(1) The Office of Supportive Housing continues the transition to utilizing HMIS as the primary data source and prior year's reports have been based on different data sources.

(2) Clients who contact OSH and are not placed in shelter are either diverted to non-OSH shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter.

(3) Represents the total number of POSs issued to all clients during FY07 (duplicated count).

(4) In FY04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.

(5) Debt Issuance handled by Office of the Director of Finance

(6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.

**Table S-1
 QUARTERLY CITY MANAGERS REPORT
 DEPARTMENTAL SERVICE DELIVERY REPORT
 September 30, 2007**

	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Department Measurement	Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance	Projected Change From FY07	Projected Change From FY06
Commission on Human Relations										
Discrimination Cases Investigated	462	359	129	69	(60)	388	388	0	29	(74)
Fair Housing Complaints Docketed	222	195	55	40	(15)	221	221	0	26	(1)
Fairmount Park Commission										
Total Acres Cut (7)	24,727	24,986	10,540	12,145	1,605	25,000	25,000	0	14	273
Mowing Frequency	2.00	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Acres Cut By Contracted Services	24,367	24,600	10,390	11,832	1,442	24,600	24,600	0	0	233
Acres Cut By Fairmount Park Employees	360	386	150	313	163	400	400	0	14	40
Park Trees Removed	1,642	2,324	350	592	242	2,200	2,200	0	(124)	558
Park Trees Pruned	1,964	2,883	350	765	415	2,550	2,550	0	(333)	586
Street Trees Removed (Park and contracted crews)	3,088	2,648	500	664	164	2,600	2,600	0	(48)	(488)
Street Trees Pruned (Park and contracted crews)	9,021	10,497	980	402	(578)	10,200	10,200	0	(297)	1,179
Number of Ball Fields Maintained	641	500	180	245	65	450	450	0	(50)	(191)
Number of Ball Fields Renovated	104	180	15	29	14	140	140	0	(40)	36
Fire Department										
Number of Fires (estimate)	9,590	8,080	1,840	2,076	236	8,300	7,900	(400)	(180)	(1,690)
Structural (estimate)	2,190	1,918	440	402	(38)	2,000	1,900	(100)	(18)	(290)
Non-Structural (estimate)	7,400	6,162	1,400	1,674	274	6,300	6,000	(300)	(162)	(1,400)
Vacant Buildings (estimate)	195	151	30	36	6	175	150	(25)	(1)	(45)
Average Response Time for Structure Fires (in minutes)	4:37	4:34	4:30	4:36	0:06	4:30	4:30	0:00	-0:04	-0:07
Fire Deaths	50	51	12	5	(7)	52	46	(6)	(5)	(4)
EMS Runs	209,654	216,606	55,000	54,832	(168)	220,000	222,000	2,000	5,394	12,346
EMS Average Response Time (in minutes)	7:09	7:19	6:53	7:30	0:37	6:53	7:25	0:32	0:06	0:16
First Responder Runs (estimate)	74,000	68,203	17,000	16,080	(920)	68,000	66,000	(2,000)	(2,203)	(8,000)
Fleet										
Average Citywide Fleet Downtime	11.0%	9.0%	10.0%	10.0%	0.0%	10.0%	10.0%	0.0%	0	(0)
Average Trash Collection Vehicle Downtime	21.0%	23.0%	23.0%	23.0%	0.0%	22.0%	22.0%	0.0%	(0)	0
Percent of Trash Collection Vehicles Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0	0
Average Police Patrol Car Downtime	10.0%	10.0%	10.0%	11.0%	1.0%	10.0%	10.0%	0.0%	0	0
Percent of Minimum Number of Police Patrol Cars Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0	0
Average number of vehicles in Fleet	6,012	5,956	5,980	6,013	33	5,980	5,980	0	24	(32)
Citywide Accidents	1,711	1,698	425	425	0	1,700	1,700	0	2	(11)
Free Library of Philadelphia										
Hours of Service (8)	110,554	110,031	25,892	25,822	(70)	111,141	111,141	0	1,110	587
Central (includes the Library for the Blind)	5,124	7,154	1,764	1,764	0	7,164	7,164	0	10	2,040
Regionals	6,449	7,054	1,681	1,650	(31)	6,119	6,119	0	(935)	(330)
Branches	98,981	95,823	22,447	22,408	(39)	97,858	97,858	0	2,035	(1,123)
Number of Visits	6,103,354	6,422,857	1,678,000	1,676,964	(1,036)	6,393,000	6,393,000	0	(29,857)	289,646
Central	972,626	1,018,025	250,000	244,313	(5,687)	1,020,000	1,020,000	0	1,975	47,374
Regionals	886,751	1,068,968	283,000	248,917	(34,083)	823,000	823,000	0	(245,968)	(63,751)
Branches	4,243,977	4,335,864	1,145,000	1,183,734	38,734	4,550,000	4,550,000	0	214,136	306,023
Number of Volunteer Hours	97,437	97,718	27,748	26,081	(1,667)	102,604	102,604	0	4,886	5,167
Items Borrowed	6,188,637	6,328,706	1,725,000	1,736,887	11,887	6,400,000	6,400,000	0	71,294	211,363
Electronic Information Access										
Public Computer Use in Libraries (by session)	843,777	1,000,949	250,250	258,769	8,519	1,001,000	1,001,000	0	51	157,223

(7) Fairmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(8) Emergency closing due to staffing shortages at branch libraries have affected the hours of operations.

(9) As a result of installation of a new server, the number of "My Account" uses cannot be accurately measured at this time. Measures will be resumed after completion of the technology upgrade.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2007

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Office of Labor Relations	Number of Grievances Cleared	109	89	15	25	10	120	120	0	31	11
Personnel Department	Status of Hiring Lists (13)										
	Total Lists Due (including lists produced, but not yet due)	460	463	120	133	13	480	480	0	17	20
	Planned List Produced on Time or Early	87.0%	88.0%	88.0%	77.0%	-11.0%	90.0%	90.0%	0.0%	0	0
	Status of Job Design Recommendations										
	Total Job Design Recommendations Due (including those made, but not yet due)	244	155	30	39	9	200	200	0	45	(44)
	Job Design Recommendations Made on Time or Early	94.0%	n/a	95.0%	100.0%	5.0%	95.0%	95.0%	0.0%	n/a	0
	Applicant Flow Data										
	Number of Applications Received	41,604	25,841	10,000	8,018	(1,982)	40,000	40,000	0	14,159	(1,604)
	Number of Test Takers	23,632	16,701	5,000	5,201	201	23,000	23,000	0	6,299	(632)
	% Total Applicants that Pass Tes	76.7%	67.7%	100.0%	62.4%	-37.6%	87.0%	87.0%	0.0%	19.3%	10.3%
Police Department	Response Times: Priority One Calls (in Min:Sec) (14)	6:38	6:34	6:40	6:40	0:00	6:40	6:40	0:00	0	0
	Uniformed Police in On-Street Bureaus (Total at End of Reporting Period)										
	Number of Officers in On-Street Bureaus	5,574	5,450	5,533	5,508	(25)	5,565	5,559	(6)	109	(15)
	Percent of Officers in On-Street Bureaus	87.1%	86.9%	87.1%	86.8%	-0.3%	87.2%	87.1%	-0.1%	0	0
	Arrests	69,166	73,606	17,815	18,095	280	73,599	73,878	279	272	4,712
	Part One Offenses (15)	83,437	87,179	23,599	22,832	(767)	86,447	85,680	(767)	(1,499)	2,243
	Average Time between Arrest and Completion of Processing	12:36:40	11:51:25	12:00:00	9:54:00	-2:06:00	12:00:00	11:28:00	-0:32:00	(0)	(0)
	Abandoned Vehicles Removed	17,835	14,470	4,785	3,223	(1,562)	15,000	13,438	(1,562)	(1,032)	(4,397)
Prison System	Average Monthly Inmate Populatio	8,455	8,796	9,085	9,040	(45)	9,026	9,015	(11)	219	560
	Award of GEDs & High School Diplomas -- Pennypack House School & PLATO	225	197	25	21	(4)	181	177	(4)	(20)	(48)
	Escapes										
	Escapes from Trustee Status (16)	3	2	1	1	0	3	3	0	1	0
	Escapes from Work Release	46	57	15	15	0	60	60	0	3	14
	Escapes from Confinement (16)	1	2	1	1	0	3	3	0	1	2
Procurement Department	Service, Supply, and Equipment Contracts Awardec	332	410	100	207	107	300	300	0	(110)	(32)
	Public Works Awards	171	146	59	53	(6)	235	235	0	89	64

(13) Departments hire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.

(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2007

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Public Health Department											
	Food Complaints Investigated (17)	770	884	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Average Interval Between Food Establishment Inspections	16.6	12.4	10.7	11.4	0.7	12.0	12.0	0	(0)	(5)
	Post-Mortem Examinations	2,254	2,385	600	606	6	2,400	2,400	0	15	146
	Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks	77%	57%	85%	72.0%	-13.0%	85%	85%	0.0%	28.0%	8.0%
	New Reported AIDS Cases	972	784	200	136	(64)	800	544	(256)	(240)	(428)
	Nursing Home Census	428	426	433	429	(4)	433	427	(6)	1	(1)
	District Health Centers										
	Total Patient Visits	324,014	312,006	75,600	76,760	1,160	315,000	315,000	0	2,994	(9,014)
	Visits with No Insurance	162,311	162,367	40,400	42,821	2,421	164,000	164,000	0	1,633	1,689
	Percent of Visits	50.1%	52.0%	53.4%	55.8%	2.4%	52.1%	52.1%	0.0%	0.1%	2.0%
	% of Appointments Made for Within 3 Weeks of Request	73.0%	65.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Time Evening Sessions are Available	100.0%	100.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Number of Children Blood Screened for Lead	40,218	43,501	10,220	12,460	2,240	40,900	40,900	0	(2,601)	682
	Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18)	2	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Citywide Air Quality Per Federal Pollutant Standards Index										
	% of Days with Good Air Quality (19)	61.0%	52.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Days with Moderate Air Quality	36.0%	45.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Days with Unhealthful Air Quality	3.0%	3.0%	6.0%	6.0%	0.0%	3.0%	3.0%	0.0%	0.0%	0.0%
Public Property Department											
	<i>Facilities Management Division</i>										
	Number of work order requests generated	38,659	45,153	11,625	11,308	(317)	46,500	46,500	0	1,347	7,841
	Number of work order requests completed	36,853	41,413	10,375	11,178	803	41,500	41,500	0	87	4,647
										0	0
	<i>Communications Division</i>										
	Switchboard Calls	1,270,316	1,128,928	320,144	284,125	(36,019)	1,128,928	1,128,928	0	0	(141,388)
	% Switchboard Calls Answered	77.0%	78.0%	76.0%	46.0%	-30.0%	78.0%	78.0%	0.0%	0	0
	Total Number of Work Order Requests	8,770	9,027	2,552	2,806	254	9,027	9,027	0	0	257
	Number of Repairs Completed	8,561	8,650	2,425	2,319	(106)	8,650	8,650	0	0	89
Records Department											
	Number of Documents Recorded	263,343	248,382	61,405	57,333	(4,072)	245,739	245,739	0	(2,643)	(17,604)
	Deeds	66,365	60,160	15,040	14,202	(838)	60,160	60,160	0	0	(6,205)
	Mortgages	95,956	88,463	22,116	20,222	(1,894)	88,463	88,463	0	0	(7,493)
	Assignments	11,441	16,817	4,204	3,482	(722)	16,816	16,816	0	(1)	5,375
	Satisfactions	59,341	49,845	12,431	11,998	(433)	49,844	49,844	0	(1)	(9,497)
	Miscellaneous	30,240	33,097	7,614	7,429	(185)	30,456	30,456	0	(2,641)	216
	Police Accident Reports	65,204	69,050	17,263	17,050	(213)	69,052	69,052	0	2	3,848
	Document Recording Backlog										
	Number of Documents (Daily Average Per Month)	1,096	800			0			0	(800)	(1,096)
	Delay in Return of Documents	2	2	2	2	0	2	2	0	0	0
	Duplicating -- Number of Copies Made and Related Services Provided	23,729,274	21,213,483	5,303,371	6,163,268	859,897	21,213,483	21,213,483	0	0	(2,515,791)
Recreation Department											
	Recreation Centers and Playgrounds Staffed and Operating (20)	160	157	171	172	1	171	172	1	15	12
	Ice Rinks -- Visitors (Nov through Feb)	20,491	26,836	0	0	0	40,000	40,000	0	13,164	19,509
	Outdoor Swimming Pools (21)	71	73	73	73	0	73	73	0	0	2
	Summer Food Program Meals Served	1,878,352	2,021,588	1,825,000	1,982,972	157,972	2,075,000	2,075,000	0	53,412	196,648

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 6/30/06, three of the 74 pools in the inventory were closed for repair.

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2007

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Register of Wills											
	Probable Estates Served	5,880	5,403	1,497	1,139	(358)	5,988	5,988	0	585	108
	Inheritance Tax Receipts Issued	9,801	9,777	2,520	2,362	(158)	10,080	10,080	0	303	279
	Estate Documents Copied	176,376	201,854	52,215	42,492	(9,723)	208,860	208,860	0	7,006	32,484
	Marriage Licenses Issued	9,444	9,938	2,445	2,851	406	9,780	9,780	0	(158)	336
Revenue Department											
	Payment Processing -- Number of Pieces of Incoming Mail	3,984,304	3,842,438	948,500	835,309	(113,191)	4,000,000	4,000,000	0	157,562	15,696
	Taxpayer Service: Incoming Calls	412,067	358,819	98,000	76,155	(21,845)	400,000	400,000	0	41,181	(12,067)
	Taxpayer Service: Percent of Incoming Calls Answered	46.6%	51.0%	55.0%	58.5%	3.5%	55.0%	55.0%	0.0%	0	0
	Taxpayer Service: Number of Walk-In Customers Served	42,447	38,497	10,000	8,449	(1,551)	40,000	40,000	0	1,503	(2,447)
	Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec)	23:45	34:04	34:00	28:19	(5:41)	34:00	34:00	0	(0:04)	10:15
Risk Management Office											
	Injured on Duty Total -- Average Number of Employees on No Duty Status	190	174	200	239	39	200	200	0	26	10
	Injured on Duty Total -- Average Number of Employees on Light Duty Status	255	342	330	415	85	330	330	0	(12)	75
	Number of New Claims Opened	1,596	1,600	300	270	(30)	1,800	1,800	0	200	204
	Number of Claims Closed	1,837	1,498	283	230	(53)	1,700	1,700	0	202	(137)
	% Claims Closed with No Payment	33.7%	32.8%	35.3%	35.7%	0.3%	35.3%	35.3%	0.0%	0	0
	Number of Contract Issues Addressed	5,345	4,344	100	188	88	600	600	0	(3,744)	(4,745)
	Employee/Public Safety Issues Addressed	484	554	117	164	47	468	468	0	(86)	(16)
Streets Department											
<i>All But Sanitation</i>											
Potholes											
	Number Repaired (22)	18,203	12,721	1,500	1,989	489	25,000	25,000	0	12,279	6,797
	Response Time -- Peak Season (Feb., March, April)	3.0	1.0	n/a	n/a	n/a	1.0	1.0	0.0	0	(2)
	Response Time -- Non-Peak Season	3.3	1.0	1.0	1.0	0	1.0	1.0	0.0	0	(2)
	Miles Resurfaced	102	107	40	17	(23)	115	115	0	8	13
Street Light Repairs (23)											
	Bulb Outages -- Minor Repairs (Lights Repaired)	18,898	21,579	4,500	5,355	855	18,000	18,000	0	(3,579)	(898)
	Major Repairs (Knockdowns/Luminaries Repaired)	5,470	7,594	1,329	1,954	625	5,213	5,213	0	(2,381)	(257)
	Traffic Signal Malfunction Repairs	18,012	19,017	4,500	4,676	176	18,000	18,000	0	(1,017)	(12)
<i>Sanitation Division</i>											
	Tons of Refuse Disposed	782,992	759,623	210,805	190,620	(20,185)	783,509	783,509	0	23,886	517
	Percent of Refuse Collected On Time	95.2%	94.7%	95.3%	98.0%	2.7%	95.5%	95.5%	0.0%	0	0
	Household Recycling Tons Collected	40,568	46,447	11,069	11,992	923	47,000	47,000	0	553	6,432
	Percent of Recycling Tons Collected On Time	98.4%	97.2%	97.0%	98.0%	1.0%	97.0%	97.0%	0.0%	(0)	(0)
	Street Miles Cleaned (24)	92,009	85,873	24,000	22,854	(1,146)	83,000	83,000	0	(2,873)	(9,009)
	Vehicle Accidents	369	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times

Table S-1
QUARTERLY CITY MANAGERS REPORT
DEPARTMENTAL SERVICE DELIVERY REPORT
September 30, 2007

		FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07		Projected Change From FY06	
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance				
Department	Measurement												
Water Department													
	Wastewater Effluent (Suspended Solids) Monthly Avg. MG/L (25)	5	6	11	4	(7)	11	11	0	5	6		
	NEWPC	7	7	15	4	(11)	15	15	0	8	8		
	SEWPC	4	6	9	6	(3)	9	9	0	3	5		
	SWWPC	4	4	9	3	(6)	9	9	0	5	5		
	Millions of Gallons of Treated Water	94,139	95,374	23,507	24,689	1,182	93,261	93,261	0	(2,113)	(878)		
	Miles of Pipeline Surveyed for Leakage	770	1,024	335	311	(24)	1,260	1,260	0	236	490		
	Water Main Breaks Repaired	642	824	120	111	(9)	760	760	0	(64)	118		
	Average Hours to Make Water Main Break Repair	7.8	7.6	8.0	7.9	(0.1)	8.0	8.0	0.0	0	0		
	Percent of Hydrants Available	98.9%	99.7%	99.0%	99.7%	0.7%	99.1%	99.6%	0.5%	(0)	0		
	Inlets Cleaned	77,600	78,478	26,097	17,811	(8,286)	99,506	99,506	0	21,028	21,906		
Water Revenue Bureau of the Revenue Department													
	% of Customers who Pay Bill On Time (within 30 days)	59.3%	59.6%	60.4%	61.2%	0.8%	60.3%	60.3%	0.0%	0	0		
	Total Water Consumption	90,270,269	86,973,842	23,712,397	23,760,484	48,087	86,120,300	86,120,300	0	(853,542)	(4,149,969)		
	Shut off Reinspection: Accounts Visited	15,412	15,199	3,922	5,678	1,756	15,696	15,696	0	497	284		
Zoning Board of Adjustment													
	Number of Hearings	3,595	3,240	787	728	(59)	3,000	3,000	0	(240)	(595)		

(25) Current permit <30 MG/L

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**WATER FUND
QUARTERLY REPORT**

Quarterly City Managers Report
Fund Balance Summary
Water Fund
All Departments
For the Period Ending September 30, 2007

Category	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
								Current Budget	Target Budget
<u>REVENUES</u>									
Taxes									
Locally Generated Non - Tax Revenues	486,916,739	122,236,098	121,456,429	(779,669)	616,934,000	617,684,000	554,193,300	(62,740,700)	(63,490,700)
Other Governments	519,610	100,000	185,743	85,743	1,500,000	750,000	750,000	(750,000)	0
Revenues from Other Funds of City (See Note 1)	32,310,964	0	0	0	72,537,000	69,663,936	67,602,711	(4,934,289)	(2,061,225)
Other Sources	-	-	-	-	-	-	-	-	-
Total Revenues and Other Sources	519,747,313	122,336,098	121,642,172	(693,926)	690,971,000	688,097,936	622,546,011	(68,424,989)	(65,551,925)
Category	FY'07 Year-End Unaudited Actual	Year to Date			Full Year			Current Projection for Obligations (Over) / Under	
		Target Budget Plan	Actual	(Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	101,056,050	22,434,111	22,503,423	(69,312)	111,077,194	110,157,699	107,242,399	3,834,795	2,915,300
Personal Services - Employee Benefits	65,650,950	37,149,516	37,149,516	0	71,744,200	71,744,200	71,744,200	0	0
Sub-Total Employee Compensation	166,707,000	59,583,627	59,652,939	(69,312)	182,821,394	181,901,899	178,986,599	3,834,795	2,915,300
Purchase of Services	83,966,563	77,432,147	61,581,185	15,850,962	116,684,012	115,790,143	115,754,818	929,194	35,325
Materials, Supplies and Equipment	41,408,325	24,717,024	26,644,873	(1,927,849)	45,324,073	44,934,373	44,833,073	491,000	101,300
Contributions, Indemnities and Taxes	2,445,419	490,504	490,004	500	6,603,000	6,508,000	6,508,000	95,000	0
Debt Service	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
Advances and Miscellaneous Payments	-	-	-	-	-	-	-	-	-
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	41,920,056	0	0	0	169,068,964	168,493,964	105,993,964	63,075,000	62,500,000
Total Obligations / Appropriations	510,369,940	226,896,702	213,042,401	13,854,301	703,971,000	701,097,936	635,546,011	68,424,989	65,551,925
Operating Surplus / (Deficit)	9,377,373	(104,560,604)	(91,400,229)	13,160,375	(13,000,000)	(13,000,000)	(13,000,000)	0	0
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Prior Year Fund Balance	-	-	-	-	-	-	-	-	-
Net Adjustments - Prior Years	16,581,243	0	0	0	13,000,000	13,000,000	13,000,000	0	0
Total Net Adjustments	16,581,243	0	0	0	13,000,000	13,000,000	13,000,000	0	0
Preliminary Year End Fund Balance	25,958,616	(104,560,604)	(91,400,229)	13,160,375	0	0	0	0	0
Payments to Other Funds - Rate Stabilization Fund	25,958,616	0	0	0	0	0	0	0	0
Year End Fund Balance	0	(104,560,604)	(91,400,229)	13,160,375	0	0	0	0	0

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund.
A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.
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**Quarterly City Managers Report
Analysis of Year-to-Date Variances
Water Fund**

All Departments

For the Period Ending September 30, 2007

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
Revenues		
Locally Generated Non-Tax	(\$0.8)	Variances are due to lower than projected revenues from: Sales and Charges - (\$1.1) million and Sewer Charges to Other Municipalities - (\$0.1) million which are being partially offset by increased revenues from Water & Sewer Permits and Miscellaneous Revenues of \$0.2 million and \$0.1 million, respectively.
Other Governments	0.1	Variance is due the earlier than anticipated receipt of revenue from the Federal government for various watershed assessment and redevelopment projects.
Subtotal	(\$0.7)	
Obligations / Appropriations		
Personal Services	(\$0.1)	Variances: 1) Water - (\$0.3) million is higher than projected overtime costs and 2) Revenue - \$0.2 million is the result of delays in filling vacant positions throughout the first quarter of the fiscal year.
Purchase of Services	15.9	Variances: 1) MOIS - \$0.2 million, 2) Water - \$14.4 million, 3) Revenue - \$1.2 million and 4) Law - \$0.1 million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including; consultant services, repairs & maintenance.
Materials, Supplies & Equipment	(1.9)	Variances: 1) Water - (\$2.1) million and 2) Revenue - \$0.2 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: water treatment chemicals, envelopes and computer equipment.
Subtotal	\$13.9	
Total	\$13.2	

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**Quarterly City Managers Report
Analysis of Projected Year-End Variances
Water Fund**

All Departments

For the Period Ending September 30, 2007

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Locally Generated Non-Tax	(\$63.5)	Variances are due to lower than projected revenues from: Sales and Charges - (\$1.4) million and Contribution from Sinking Fund Reserve - (\$62.5) million which is being partially offset by higher than projected Miscellaneous Revenues of \$0.4 million.
Revenue from Other Funds	(2.0)	Variance is the result of a lower than anticipated payment from the Rate Stabilization Fund to cover the fund balance deficit projected a year end as required by the Water Fund Revenue Bond Covenant.
Subtotal	(\$65.5)	
<u>Obligations / Appropriations</u>		
Personal Services	\$2.9	Variances: 1) Water - \$1.4 million and 2) Revenue - \$1.5 million are the result of anticipated savings from the delay in filling vacancies throughout the fiscal year.
Materials, Supplies & Equipment	0.1	Variance: Water - \$0.1 million is due to a lower estimate of planned purchases of small power tools and general hardware supplies.
Payment to Other Funds	62.5	Variance: Water - \$62.5 million is the result of lower estimate of the payment needed to fund capital projects associated with the "River City" initiative.
Subtotal	\$65.5	
Total	\$0.0	

Quarterly City Managers Report
Non-Tax Revenue Summary
Water Fund
For the Period Ending September 30, 2007

Department	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
								Current Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	62,572	30,000	17,603	(12,397)	120,000	120,000	120,000	0	0
<i>Sale of Vehicles</i>	62,572	30,000	17,603	(12,397)	120,000	120,000	120,000	0	0
Licenses & Inspections	22,943	5,000	6,710	1,710	20,000	20,000	20,000	0	0
<i>Miscellaneous</i>	22,943	5,000	6,710	1,710	20,000	20,000	20,000	0	0
Water	39,389,563	8,752,500	8,944,852	192,352	164,777,000	164,810,000	102,300,300	(62,476,700)	(62,509,700)
<i>Sewer Charges to Other Municipalities</i>	27,314,223	8,132,500	8,053,401	(79,099)	29,400,000	29,180,000	29,154,100	(245,900)	(25,900)
<i>Water & Sewer Permits Issued by L & I</i>	1,797,205	380,000	549,523	169,523	1,916,000	1,900,000	1,896,200	(19,800)	(3,800)
<i>Contribution - Sinking Fund Reserve</i>	9,209,377	0	0	0	132,600,000	132,600,000	70,100,000	(62,500,000)	(62,500,000)
<i>Miscellaneous</i>	1,068,758	240,000	341,928	101,928	861,000	1,130,000	1,150,000	289,000	20,000
Revenue	431,648,644	112,336,598	111,378,538	(958,060)	440,362,000	441,079,000	440,103,000	(259,000)	(976,000)
<i>Sales & Charges</i>	420,544,331	109,410,649	108,292,195	(1,118,454)	427,643,600	429,302,193	427,951,100	307,500	(1,351,093)
<i>Fire Service Connections</i>	1,952,844	426,415	440,890	14,475	1,857,500	2,094,651	2,109,100	251,600	14,449
<i>Surcharges</i>	4,729,730	1,200,864	1,191,270	(9,594)	6,665,800	4,732,432	4,722,800	(1,943,000)	(9,632)
<i>Miscellaneous</i>	4,421,739	1,298,670	1,454,183	155,513	4,195,100	4,949,724	5,320,000	1,124,900	370,276
Procurement	39,390	12,000	3,198	(8,802)	50,000	50,000	50,000	0	0
<i>Miscellaneous</i>	39,390	12,000	3,198	(8,802)	50,000	50,000	50,000	0	0
City Treasurer	15,753,627	1,100,000	1,105,528	5,528	11,605,000	11,605,000	11,600,000	(5,000)	(5,000)
<i>Interest Earnings</i>	15,753,627	1,100,000	1,105,528	5,528	11,605,000	11,605,000	11,600,000	(5,000)	(5,000)
Total Local Non-Tax Revenue	486,916,739	122,236,098	121,456,429	(779,669)	616,934,000	617,684,000	554,193,300	(62,740,700)	(63,490,700)
<u>Other Governments</u>									
Water	519,610	100,000	185,743	85,743	1,500,000	750,000	750,000	(750,000)	0
<i>State</i>	462,782	100,000	59,583	(40,417)	1,000,000	500,000	500,000	(500,000)	0
<i>Federal</i>	56,828	0	126,160	126,160	500,000	250,000	250,000	(250,000)	0
Total Other Governments	519,610	100,000	185,743	85,743	1,500,000	750,000	750,000	(750,000)	0
<u>Revenue from Other Funds</u>									
Water	32,310,964	0	0	0	72,537,000	69,663,936	67,602,711	(4,934,289)	(2,061,225)
<i>General Fund</i>	31,338,090	0	0	0	24,500,000	24,500,000	24,500,000	0	0
<i>Aviation Fund</i>	972,874	0	0	0	900,000	900,000	900,000	0	0
<i>Rate Stabilization Fund</i>	0	0	0	0	47,137,000	44,263,936	42,202,711	(4,934,289)	(2,061,225)
Total Revenue from Other Funds	32,310,964	0	0	0	72,537,000	69,663,936	67,602,711	(4,934,289)	(2,061,225)
Total - All Sources	519,747,313	122,336,098	121,642,172	(693,926)	690,971,000	688,097,936	622,546,011	(68,424,989)	(65,551,925)

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Quarterly City Managers Report
Departmental Obligations Summary
Water Fund
For the Period Ending September 30, 2007

Department	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under	
		Plan	Actual	Target Budget	Budget	Budget Plan	Projection	Current Budget	Target Budget
Mayor's Office of Information Services	1,452,662	844,793	653,328	191,465	2,658,206	2,658,206	2,653,147	5,059	5,059
<i>Personal Services</i>	1,124,761	268,145	267,544	601	1,194,856	1,194,856	1,189,797	5,059	5,059
<i>Purchase of Services</i>	291,938	547,298	385,784	161,514	1,427,000	1,427,000	1,427,000	0	0
<i>Materials, Supplies & Equipment</i>	35,963	29,350	0	29,350	36,350	36,350	36,350	0	0
Public Property	4,236,608	3,019,601	3,019,601	0	3,019,601	3,019,601	3,019,601	0	0
<i>Purchase of Services</i>	4,236,608	3,019,601	3,019,601	0	3,019,601	3,019,601	3,019,601	0	0
Office of Fleet Management	6,863,139	2,317,461	2,299,717	17,744	7,782,326	7,782,326	7,782,326	0	0
<i>Personal Services</i>	2,304,246	543,597	518,623	24,974	2,512,686	2,512,686	2,512,686	0	0
<i>Purchase of Services</i>	1,355,958	379,460	384,286	(4,826)	1,500,000	1,500,000	1,500,000	0	0
<i>Materials, Supplies & Equipment</i>	3,202,935	1,394,404	1,396,808	(2,404)	3,194,640	3,769,640	3,769,640	(575,000)	0
<i>Payments to Other Funds</i>	0	0	0	0	575,000	0	0	575,000	0
Water	265,144,356	112,781,803	100,784,618	11,997,185	403,493,757	400,620,693	336,598,941	66,894,816	64,021,752
<i>Personal Services</i>	86,272,567	18,720,603	18,998,958	(278,355)	93,491,024	92,571,529	91,160,777	2,330,247	1,410,752
<i>Purchase of Services</i>	71,401,402	71,209,200	56,824,501	14,384,699	100,888,069	99,994,200	99,982,200	905,869	12,000
<i>Materials, Supplies & Equipment</i>	37,147,967	22,852,000	24,961,159	(2,109,159)	40,520,700	39,556,000	39,457,000	1,063,700	99,000
<i>Contributions, Indemnities & Taxes</i>	2,443,748	0	0	0	100,000	5,000	5,000	95,000	0
<i>Payments to Other Funds</i>	67,878,672	0	0	0	168,493,964	168,493,964	105,993,964	62,500,000	62,500,000
Finance	65,921,400	37,717,846	37,712,560	5,286	78,583,612	78,583,612	78,583,612	0	0
<i>Personal Services</i>	270,450	78,326	73,040	5,286	339,412	339,412	339,412	0	0
<i>Personal Services - Fringe Benefits</i>	65,650,950	37,149,516	37,149,516	0	71,744,200	71,744,200	71,744,200	0	0
<i>Contributions, Indemnities & Taxes</i>	0	490,004	490,004	0	6,500,000	6,500,000	6,500,000	0	0
Revenue	15,861,002	4,831,443	3,325,637	1,505,806	21,811,638	21,811,638	20,286,524	1,525,114	1,525,114
<i>Personal Services</i>	8,873,190	2,291,105	2,114,218	176,887	11,143,283	11,143,283	9,643,794	1,499,489	1,499,489
<i>Purchase of Services</i>	5,979,808	2,098,568	924,513	1,174,055	9,137,255	9,137,255	9,113,930	23,325	23,325
<i>Materials, Supplies & Equipment</i>	1,006,333	441,270	286,906	154,364	1,528,100	1,528,100	1,525,800	2,300	2,300
<i>Contributions, Indemnities & Taxes</i>	1,671	500	0	500	3,000	3,000	3,000	0	0
Sinking Fund	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
<i>Debt Service</i>	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
Procurement	47,757	15,472	15,301	171	67,559	67,559	67,559	0	0
<i>Personal Services</i>	47,757	15,472	15,301	171	67,559	67,559	67,559	0	0
Law	2,879,055	694,883	558,239	136,644	3,084,744	3,084,744	3,084,744	0	0
<i>Personal Services</i>	2,163,079	516,863	515,739	1,124	2,328,374	2,328,374	2,328,374	0	0
<i>Purchase of Services</i>	700,849	178,020	42,500	135,520	712,087	712,087	712,087	0	0
<i>Materials, Supplies & Equipment</i>	15,127	0	0	0	44,283	44,283	44,283	0	0
Total Water Fund	536,328,556	226,896,702	213,042,401	13,854,301	703,971,000	701,097,936	635,546,011	68,424,989	65,551,925
<i>Personal Services</i>	101,056,050	22,434,111	22,503,423	(69,312)	111,077,194	110,157,699	107,242,399	3,834,795	2,915,300
<i>Personal Services - Fringe Benefits</i>	65,650,950	37,149,516	37,149,516	0	71,744,200	71,744,200	71,744,200	0	0
<i>Sub-Total Employee Compensation</i>	166,707,000	59,583,627	59,652,939	(69,312)	182,821,394	181,901,899	178,986,599	3,834,795	2,915,300
<i>Purchase of Services</i>	83,966,563	77,432,147	61,581,185	15,850,962	116,684,012	115,790,143	115,754,818	929,194	35,325
<i>Materials, Supplies & Equipment</i>	41,408,325	24,717,024	26,644,873	(1,927,849)	45,324,073	44,934,373	44,833,073	491,000	101,300
<i>Contributions, Indemnities & Taxes</i>	2,445,419	490,504	490,004	500	6,603,000	6,508,000	6,508,000	95,000	0
<i>Debt Service</i>	173,922,577	64,673,400	64,673,400	0	183,469,557	183,469,557	183,469,557	0	0
<i>Payments to Other Funds</i>	67,878,672	0	0	0	169,068,964	168,493,964	105,993,964	63,075,000	62,500,000

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

Quarterly City Managers Report
Departmental Full Time Position Summary
Water Fund
For the Period Ending September 30, 2007

Department	FY'07 Year-End Actual	Fiscal Year 2008								
		Year to Date			Actual (Over) / Under Target Budget	Full Year			Current Projection (Over) / Under Current Budget Target Budget	
		Month End		Authorized Positions						
		Target Budget Plan	Actual	Original Budget	Current Target Budget	Current Projection				
Mayor's Office of Information Services	16	17	16	1	17	17	17	0	0	
Office of Fleet Management	47	49	49	0	55	52	53	2	(1)	
Water	1,717	1,760	1,728	32	1,971	1,971	1,834	137	137	
Finance	4	5	5	0	5	5		5	5	
Revenue	205	231	207	24	274	270	229	45	41	
Procurement	2	2	2	0	2	2	2	0	0	
Law	32	36	35	1	35	36	36	(1)	0	
Total Water Fund	2,023	2,100	2,042	58	2,359	2,353	2,171	188	182	

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**AVIATION FUND
QUARTERLY REPORT**

Quarterly City Managers Report
Fund Balance Summary
Aviation Fund
All Departments
For the Period Ending September 30, 2007

Category	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
								Current Budget	Target Budget
<u>REVENUES</u>									
Taxes									
Locally Generated Non - Tax Revenues	266,012,999	57,366,658	44,796,493	(12,570,165)	343,775,000	343,771,000	343,771,000	(4,000)	0
Other Governments	1,692,721	600,000	600,000	0	2,500,000	2,500,000	2,500,000	0	0
Revenues from Other Funds of City	920,373	0	9,889,974	9,889,974	1,040,000	1,040,000	10,929,974	9,889,974	9,889,974
Other Sources									
Total Revenues and Other Sources	268,626,093	57,966,658	55,286,467	(2,680,191)	347,315,000	347,311,000	357,200,974	9,885,974	9,889,974
Category	FY'07 Year-End Unaudited Actual	Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under	
								Current Budget	Target Budget
<u>OBLIGATIONS / APPROPRIATIONS</u>									
Personal Services	57,886,061	14,755,085	13,165,069	1,590,016	64,734,145	64,800,145	64,800,145	(66,000)	0
Personal Services - Employee Benefits	33,212,264	18,695,616	18,695,616	0	36,374,000	36,374,000	36,374,000	0	0
Sub-Total Employee Compensation	91,098,325	33,450,701	31,860,685	1,590,016	101,108,145	101,174,145	101,174,145	(66,000)	0
Purchase of Services	84,215,909	66,033,260	68,030,034	(1,996,774)	103,388,785	95,054,785	95,054,785	8,334,000	0
Materials, Supplies and Equipment	11,084,427	5,330,176	4,266,184	1,063,992	17,834,978	14,523,978	14,523,978	3,311,000	0
Contributions, Indemnities and Taxes	1,242,893	1,041,510	1,208,433	(166,923)	5,078,000	3,695,000	3,695,000	1,383,000	0
Debt Service	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0
Payment to Other Funds	16,765,595	11,000,000	0	11,000,000	24,467,000	24,203,000	24,203,000	264,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
Total Obligations / Appropriations	290,101,560	119,600,647	108,110,336	11,490,311	353,027,000	339,801,000	339,801,000	13,226,000	0
Operating Surplus / (Deficit)	(21,475,467)	(61,633,989)	(52,823,869)	8,810,120	(5,712,000)	7,510,000	17,399,974	23,111,974	9,889,974
<u>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</u>									
Prior Year Fund Balance	47,107,173	-	-	-	51,904,000	42,583,166	42,583,166	(9,320,834)	0
Net Adjustments - Prior Years	16,951,460	0	0	0	12,000,000	12,000,000	12,000,000	0	0
Total Net Adjustments	64,058,633	0	0	0	63,904,000	54,583,166	54,583,166	(9,320,834)	0
Preliminary Year End Fund Balance	42,583,166	(61,633,989)	(52,823,869)	8,810,120	58,192,000	62,093,166	71,983,140	13,791,140	9,889,974
Deferred Revenue - Airline Rates & Charges (See Note)	0	0	0	0	0	0	0	0	0
Year End Fund Balance	42,583,166	(61,633,989)	(52,823,869)	8,810,120	58,192,000	62,093,166	71,983,140	13,791,140	9,889,974

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

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**Quarterly City Managers Report
Analysis of Year-to-Date Variances
Aviation Fund
All Departments
For the Period Ending September 30, 2007**

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
Revenues		
Locally Generated Non-Tax	(\$12.6)	Variances are due to timing differences between projected revenues and actual receipts from: Space Rentals - (\$12.6) million, Car Rental - \$0.6 million, Utilities - (\$0.4), International Terminal Charges - \$0.1 million and Miscellaneous Revenues - (\$0.3) million.
Revenues from Other Funds	\$9.9	Variance is due to two reimbursements from the Capital Projects Fund: 1) \$6.5 million for prior year purchase of 33 jet bridges (30 from US Airways and 3 from United Airlines) that were initially paid from operating fund revenues, and 2) \$3.4 million in uncommitted prior year "pay-as-you-go" project funding.
Subtotal	(\$2.7)	
Obligations / Appropriations		
Personal Services	\$1.6	Variances: 1) Police - \$0.2 million, 2) Fire - \$0.1 million and 3) Commerce - \$1.3 are result of savings from the delay in filling vacancies through the the first quarter of the fiscal year.
Purchase of Services	(2.0)	Variances: 1) MOIS - \$0.4 million, 2) Fleet Management - \$0.5 million, 3) Commerce - (\$2.2) million and 4) Law - (\$0.3) million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including consultant services and repairs and maintenance.
Materials, Supplies & Equipment	1.1	Variance: Fleet Management - \$1.1 million is due to timing differences between the Target Budget Plan and the actual processing of various purchase orders for vehicle parts, equipment and vehicles.
Contributions, Indemnities & Taxes	(0.2)	Variance: Commerce - \$0.2 million is due to the payment of taxes to to Delaware County earlier than anticipated in the Target Budget Plan.
Payments to Other Funds	11.0	Variance: Commerce - \$11.0 million is the result of the delay in the payment to the Capital Projects Fund for pay-as-you-go projects.
Subtotal	\$11.5	
Total	\$8.8	

Quarterly City Managers Report
Analysis of Projected Year-End Variances
Aviation Fund
All Departments
For the Period Ending September 30, 2007

Category	Full Year Proj. Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<u>Revenues</u>		
Revenues from Other Funds	\$9.9	Variance is due to two reimbursements from the Capital Projects Fund: 1) \$6.5 million for prior year purchase of 33 jet bridges (30 from US Airways and 3 from United Airlines) that were initially paid from operating fund revenues and 2) \$3.4 million in uncommitted prior year "pay-as-you-go" project funding.
Subtotal	\$9.9	
<u>Obligations / Appropriations</u>		
Subtotal	\$0.0	
Total	\$9.9	

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Quarterly City Managers Report
Non-Tax Revenue Summary
Aviation Fund
For the Period Ending September 30, 2007

Department	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
								Current Budget	Target Budget
<u>Local Non-Tax Revenues</u>									
Fleet Management	8,226	5,000	7,093	2,093	20,000	20,000	20,000	0	0
<i>Sale of Vehicles</i>	8,226	5,000	7,093	2,093	20,000	20,000	20,000	0	0
Procurement	1,525	250	0	(250)	5,000	1,000	1,000	(4,000)	0
<i>Miscellaneous</i>	1,525	250	0	(250)	5,000	1,000	1,000	(4,000)	0
City Treasurer	4,394,295	511,408	500,000	(11,408)	2,000,000	2,000,000	2,000,000	0	0
<i>Interest Earnings</i>	4,394,295	511,408	500,000	(11,408)	2,000,000	2,000,000	2,000,000	0	0
Commerce - Division of Aviation	261,608,953	56,850,000	44,289,400	(12,560,600)	341,750,000	341,750,000	341,750,000	0	0
<i>Concessions</i>	24,114,480	5,640,000	5,666,164	26,164	28,000,000	28,000,000	28,000,000	0	0
<i>Space Rentals</i>	74,076,981	29,170,000	16,602,234	(12,567,766)	145,250,000	145,250,000	145,250,000	0	0
<i>Landing Fees</i>	51,466,395	11,540,000	11,515,976	(24,024)	57,500,000	57,500,000	57,500,000	0	0
<i>Parking</i>	33,184,918	0	0	0	34,000,000	34,000,000	34,000,000	0	0
<i>Car Rental</i>	19,708,520	5,000,000	5,586,974	586,974	20,000,000	20,000,000	20,000,000	0	0
<i>Payment in Aid - Terminal Bldg.</i>	0	0	0	0	0	0	0	0	0
<i>Sale of Utilities</i>	5,079,648	1,250,000	811,542	(438,458)	5,000,000	5,000,000	5,000,000	0	0
<i>Overseas Terminal Facility Charges</i>	20,702	0	0	0	0	0	0	0	0
<i>International Terminal Charges</i>	17,848,665	3,000,000	3,118,815	118,815	12,000,000	12,000,000	12,000,000	0	0
<i>Passenger Facility Charge</i>	32,920,891	0	0	0	35,000,000	35,000,000	35,000,000	0	0
<i>Miscellaneous</i>	3,187,753	1,250,000	987,695	(262,305)	5,000,000	5,000,000	5,000,000	0	0
Total Local Non-Tax Revenue	266,012,999	57,366,658	44,796,493	(12,570,165)	343,775,000	343,771,000	343,771,000	(4,000)	0
<u>Other Governments</u>									
Commerce - Division of Aviation	1,692,721	600,000	600,000	0	2,500,000	2,500,000	2,500,000	0	0
<i>State</i>	0	0	0	0	0	0	0	0	0
<i>Federal</i>	1,692,721	600,000	600,000	0	2,500,000	2,500,000	2,500,000	0	0
Total Other Governments	1,692,721	600,000	600,000	0	2,500,000	2,500,000	2,500,000	0	0
<u>Revenue from Other Funds</u>									
Commerce - Division of Aviation	920,373	0	9,889,974	9,889,974	1,040,000	1,040,000	10,929,974	9,889,974	9,889,974
<i>General Fund</i>	920,373	0	0	0	1,040,000	1,040,000	1,040,000	0	0
<i>Capital Projects Fund</i>	0	0	9,889,974	9,889,974	0	0	9,889,974	9,889,974	9,889,974
Total Revenue from Other Funds	920,373	0	9,889,974	9,889,974	1,040,000	1,040,000	10,929,974	9,889,974	9,889,974
Total - All Sources	268,626,093	57,966,658	55,286,467	(2,680,191)	347,315,000	347,311,000	357,200,974	9,885,974	9,889,974

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Quarterly City Managers Report
Departmental Obligations Summary
Aviation Fund
For the Period Ending September 30, 2007

Department	FY07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under	
								Current Budget	Target Budget
Mayor's Office of Information Services	0	694,000	234,128	459,872	694,000	694,000	694,000	0	0
<i>Purchase of Services</i>	0	694,000	234,128	459,872	694,000	694,000	694,000	0	0
Police	12,694,608	3,217,341	3,003,431	213,910	13,916,182	13,916,182	13,916,182	0	0
<i>Personal Services</i>	12,582,233	3,097,216	2,894,156	203,060	13,796,057	13,796,057	13,796,057	0	0
<i>Purchase of Services</i>	50,750	54,250	49,350	4,900	54,250	54,250	54,250	0	0
<i>Materials, Supplies & Equipment</i>	61,625	65,875	59,925	5,950	65,875	65,875	65,875	0	0
Fire	5,199,286	1,199,265	1,076,357	122,908	5,493,025	5,559,025	5,559,025	(66,000)	0
<i>Personal Services</i>	5,138,161	1,129,240	1,035,942	93,298	5,400,000	5,466,000	5,466,000	(66,000)	0
<i>Purchase of Services</i>	15,000	15,000	0	15,000	15,000	15,000	15,000	0	0
<i>Materials, Supplies & Equipment</i>	46,125	55,025	40,415	14,610	55,025	55,025	55,025	0	0
<i>Payments to Other Funds</i>	0	0	0	0	23,000	23,000	23,000	0	0
Public Property	20,158,613	25,689,300	25,689,300	0	25,689,300	25,689,300	25,689,300	0	0
<i>Purchase of Services</i>	20,158,613	25,689,300	25,689,300	0	25,689,300	25,689,300	25,689,300	0	0
Office of Fleet Management	3,788,444	2,028,510	918,796	1,109,714	7,906,176	7,906,176	7,906,176	0	0
<i>Personal Services</i>	1,119,399	224,622	219,027	5,595	1,164,176	1,164,176	1,164,176	0	0
<i>Purchase of Services</i>	417,497	223,898	169,309	54,589	420,000	598,000	598,000	(178,000)	0
<i>Materials, Supplies & Equipment</i>	2,251,548	1,579,990	530,460	1,049,530	6,144,000	6,144,000	6,144,000	0	0
<i>Payments to Other Funds</i>	0	0	0	0	178,000	0	0	178,000	0
Finance	36,138,885	22,757,624	22,757,624	0	43,032,000	43,032,000	43,032,000	0	0
<i>Personal Services - Fringe Benefits</i>	33,212,264	18,695,616	18,695,616	0	36,374,000	36,374,000	36,374,000	0	0
<i>Purchase of Services</i>	2,926,621	3,049,488	3,049,488	0	4,146,000	4,146,000	4,146,000	0	0
<i>Contributions, Indemnities & Taxes</i>	0	1,012,520	1,012,520	0	2,512,000	2,512,000	2,512,000	0	0
Sinking Fund	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0
<i>Debt Service</i>	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0
Procurement	0	13,998	13,996	2	73,060	73,060	73,060	0	0
<i>Personal Services</i>	0	13,998	13,996	2	73,060	73,060	73,060	0	0
Commerce - Division of Aviation	124,935,884	60,794,087	50,893,748	9,900,339	153,222,000	139,930,000	139,930,000	13,292,000	0
<i>Personal Services</i>	37,775,143	9,944,796	8,641,335	1,303,461	42,920,000	42,920,000	42,920,000	0	0
<i>Purchase of Services</i>	60,452,193	36,196,015	38,421,116	(2,225,101)	71,925,000	63,413,000	63,413,000	8,512,000	0
<i>Materials, Supplies & Equipment</i>	8,700,060	3,624,286	3,635,384	(11,098)	11,545,000	8,234,000	8,234,000	3,311,000	0
<i>Contributions, Indemnities & Taxes</i>	1,242,893	28,990	195,913	(166,923)	2,566,000	1,183,000	1,183,000	1,383,000	0
<i>Payments to Other Funds</i>	16,765,595	11,000,000	0	11,000,000	24,266,000	24,180,000	24,180,000	86,000	0
Law	1,491,429	461,522	777,956	(316,434)	1,851,165	1,851,165	1,851,165	0	0
<i>Personal Services</i>	1,271,125	345,213	360,613	(15,400)	1,380,852	1,380,852	1,380,852	0	0
<i>Purchase of Services</i>	195,235	111,309	417,343	(306,034)	445,235	445,235	445,235	0	0
<i>Materials, Supplies & Equipment</i>	25,069	5,000	0	5,000	25,078	25,078	25,078	0	0
Total Aviation Fund	290,101,560	119,600,647	108,110,336	11,490,311	353,027,000	339,801,000	339,801,000	13,226,000	0
<i>Personal Services</i>	57,886,061	14,755,085	13,165,069	1,590,016	64,734,145	64,800,145	64,800,145	(66,000)	0
<i>Personal Services - Fringe Benefits</i>	33,212,264	18,695,616	18,695,616	0	36,374,000	36,374,000	36,374,000	0	0
<i>Sub-Total Employee Compensation</i>	91,098,325	33,450,701	31,860,685	1,590,016	101,108,145	101,174,145	101,174,145	(66,000)	0
<i>Purchase of Services</i>	84,215,909	66,033,260	68,030,034	(1,996,774)	103,388,785	95,054,785	95,054,785	8,334,000	0
<i>Materials, Supplies & Equipment</i>	11,084,427	5,330,176	4,266,184	1,063,992	17,834,978	14,523,978	14,523,978	3,311,000	0
<i>Contributions, Indemnities & Taxes</i>	1,242,893	1,041,510	1,208,433	(166,923)	5,078,000	3,695,000	3,695,000	1,383,000	0
<i>Debt Service</i>	85,694,411	2,745,000	2,745,000	0	101,150,092	101,150,092	101,150,092	0	0
<i>Payments to Other Funds</i>	16,765,595	11,000,000	0	11,000,000	24,467,000	24,203,000	24,203,000	264,000	0

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Quarterly City Managers Report
Departmental Full Time Position Summary
Aviation Fund
For the Period Ending September 30, 2007

Department	FY'07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget
Police	161	166	162	4	166	166	166	0	0
<i>Uniformed</i>	150	155	151	4	155	155	155	0	0
<i>Civilian</i>	11	11	11	0	11	11	11	0	0
Fire	53	57	51	6	71	71	71	0	0
<i>Uniformed</i>	53	57	51	6	71	71	71	0	0
<i>Civilian</i>	0	0	0	0	0	0	0	0	0
Office of Fleet Management	22	21	20	1	22	22	21	1	1
Procurement	0	1	1	0	1	1	1	0	0
Commerce - Division of Aviation	740	788	732	56	914	914	914	0	0
Law	23	21	20	1	20	21	21	(1)	0
Total Aviation Fund	999	1,054	986	68	1,194	1,195	1,194	0	1

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City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**GRANTS REVENUE FUND
QUARTERLY REPORT**

Unanticipated Grants

FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2008
FOR PERIOD JULY 1, 2007 - SEPTEMBER 30, 2007

No.	Department	Amount	Grant Title	Source	Description
51	City Planning Commission	87,148.76	Riverfront - Rail Urban Design Study	U.S. Department of Transportation	Rollover unspent funds
69	District Attorney	43,421.33	Courtroom Presentation Tech Grant	U.S. Department of Justice	Rollover unspent funds
51	City Planning Commission	132,838.41	Lower Germantown-Wayne Junct Concept Plan	U.S. Department of Transportation	Grant extension
04	M.O.I.S.	34,014.48	Homeland Security Mapping	U.S. Department of the Interior	Rollover unspent funds
04	M.O.I.S.	1,204.89	Prod Fd - Email Consolidation	Productivity Funds - PICA	Rollover unspent funds
51	City Planning Commission	75,000.00	South of South Walkability Project	U.S. Department of Transportation	Set-up FY 2008 appropriation
69	District Attorney	18,375.78	Witness Relocation	PA Department of Commerce	Rollover unspent funds
69	District Attorney	43,250.22	Domestic Violence Arrest & Enforcement	U.S. Department of Justice	Rollover unspent funds
34	Art Museum	240,000.00	Productivity Fund - Renoir Landscapes Exhibit	Productivity Funds - PICA	Productivity Bank Loan Approved
06	O.H.C.D.	207,500.00	Neighborhood Transformation Initiative	Philadelphia Redevelopment Authority	Additional funds received
69	District Attorney	90,082.00	JAG - III	U.S. Department of Justice	Set-up FY 2008 appropriation
Total		972,835.87			

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

**CASH FLOW
FORECAST
FOR
FISCAL YEAR 2008**

CASH FLOW PROJECTIONS

OFFICE OF THE DIRECTOR OF FINANCE

FY 2008

EQUITY IN CON CASH

GENERAL FUND FY2008

Actual as of September 2007

	(Amounts in \$millions)												Total	Accrued	Under (Over)	Budget Revenues		
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31	April 30	May 31	June 30						
REVENUES																		
Property Taxes	9.1	7.4	5.4	6.4	5.9	13.7	34.3	201.7	79.7	18.4	6.5	6.1	394.5			0.0	394.5	
Wage, Earnings, NP Tax	95.9	105.8	89.9	105.5	114.9	106.4	121.1	79.8	111.6	100.1	100.4	84.4	1,215.8			0.0	1,215.8	
Realty Transfer Tax	21.6	20.6	15.8	15.5	16.6	17.8	19.8	11.8	15.0	14.3	19.1	17.2	205.0			0.0	205.0	
Sales Tax	12.0	10.7	11.3	11.8	12.2	11.2	10.3	12.4	10.2	10.7	12.1	11.2	135.9			0.0	135.9	
Business Privilege Tax	7.4	3.3	14.2	19.0	1.2	15.3	8.2	1.4	23.8	176.7	146.4	21.3	438.2			0.0	438.2	
Other Taxes	5.2	7.5	6.0	4.9	3.1	5.2	6.3	5.3	5.4	9.0	6.4	4.8	69.2			0.0	69.2	
Locally Generated Non-tax	18.0	22.5	19.1	20.8	18.1	21.0	25.6	19.4	26.8	17.6	19.1	46.8	274.8			0.0	274.8	
Other Governments	4.1	137.1	6.4	99.1	20.4	17.5	30.9	68.8	69.9	53.4	105.5	66.9	680.0	110.0		0.0	790.0	
Other Governments-PICA	18.8	33.1	14.7	24.2	26.3	3.5	22.6	37.7	25.2	9.7	28.2	13.8	257.8		4.2	0.0	262.0	
Interfund Transfers	0.0	0.0	0.9	0.5	0.4	0.5	0.3	0.4	0.5	0.4	0.4	20.4	24.7			0.0	24.7	
Total Current Revenue	192.1	348.0	183.7	307.7	219.2	212.2	279.3	438.6	368.0	410.4	444.0	292.9	3,695.9	114.2		0.0	3,810.1	
Collection of 6-30-07/Govt.	49.3	31.0	10.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	90.3			0.0		
Other Fund Balance Adj.	7.9											(7.0)	0.9					
Non-revenue receipts													0.0					
Non-budget items													0.0					
TOTAL CASH RECEIPTS	249.3	379.0	193.7	307.7	219.2	212.2	279.3	438.6	368.0	410.4	444.0	285.9	3,787.3					
EXPENSES AND OBLIGATIONS																		
Payroll	60.0	151.2	105.8	105.3	112.6	103.4	153.9	101.5	105.4	95.0	113.0	151.0	1,358.1	12.3	0.0	0.0	1,370.4	
Employee Benefits	37.7	45.2	35.8	37.5	37.3	46.3	51.7	36.6	46.6	34.6	40.0	31.6	480.9	30.2	0.7	0.0	511.7	
Pension	3.7	363.0	(2.6)	8.0	(2.1)	(1.9)	1.4	(1.7)	(1.6)	58.7	(1.7)	13.5	436.7			0.0	436.7	
Purchase of Services	23.9	73.0	82.6	101.7	79.4	81.5	99.9	67.3	107.3	83.2	123.1	87.3	1,010.2	22.6	160.4	0.0	1,193.2	
Materials, Equipment	5.8	6.5	6.8	4.7	5.6	5.4	5.4	6.1	6.9	6.4	6.1	2.5	68.2	4.7	17.5	0.0	90.4	
Contributions, Indemnities	16.1	5.3	7.8	0.3	3.1	6.3	0.7	5.3	0.4	8.1	40.3	18.3	112.1	2.3	0.0	0.0	114.4	
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	10.0	10.0			0.0	10.0	
Debt Service-Long Term	6.1	2.3	18.8	0.7	7.9	2.8	6.6	6.6	18.1	3.6	14.0	1.4	89.1			0.0	89.1	
Interfund Charges	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1.4)	0.0	0.0	32.2	30.9			0.0	30.9	
Advances, Subsidies	32.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	32.3			0.0	32.3	
Current Year Appropriation	185.6	646.5	255.0	258.3	243.8	243.8	319.6	221.7	281.8	289.7	334.8	347.9	3,628.4	72.0	178.6	0.0	3,879.1	
Prior Year Encumbrances	60.3	37.7	12.3	8.0	3.4	3.6	4.5	4.8	4.7	5.3	4.3	4.5	153.5	0.3	47.0	20.0	220.8	
Prior Year Vouchers Payable	67.9	46.3	11.9	0.8	0.3								127.2	72.3	225.6			
TOTAL DISBURSEMENTS	313.9	730.5	279.2	267.0	247.5	247.5	324.2	226.4	286.4	294.9	339.2	352.4	3,909.1					
Excess (Def) of Receipts over Disbursements	(64.6)	(351.5)	(85.5)	40.7	(28.3)	(35.3)	(44.9)	212.2	81.6	115.5	104.8	(66.5)	(121.8)					
Opening Balance	505.8	441.3	289.8	204.3	244.9	216.6	181.3	136.5	348.6	430.2	545.7	450.5	505.8					
TRANS		200.0									(200.0)		0.0					
CLOSING BALANCE	441.3	289.8	204.3	244.9	216.6	181.3	136.5	348.6	430.2	545.7	450.5	384.0	384.0					

OFFICE OF THE DIRECTOR OF FINANCE
 CASH FLOW PROJECTIONS
 CONSOLIDATED CASH--ALL FUNDS--FY2008

FY 2008

(Amounts in \$millions)

	Actuals				Estimate							
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	441.3	289.8	204.3	244.9	216.6	181.3	136.5	348.6	430.2	545.7	450.5	384.0
Grants Revenue	64.7	86.5	71.8	82.4	70.0	70.0	70.0	70.0	70.0	70.0	70.0	70.0
Community Development	(15.9)	(5.3)	(4.7)	(8.9)	(7.0)	(7.0)	(7.0)	(7.0)	(7.0)	(7.0)	(7.0)	0.0
Vehicle Rental Tax	5.2	5.7	3.8	4.2	4.6	5.0	5.4	5.8	6.2	4.1	4.5	4.9
Other Funds	8.2	10.1	8.8	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
TOTAL OPERATING FUNDS	503.5	386.8	284.0	331.6	293.2	258.3	213.9	426.4	508.4	621.8	527.0	467.9
Capital Improvement	154.0	148.9	141.2	136.2	130.2	124.2	116.2	108.2	100.2	92.2	84.2	76.2
Industrial & Commercial Dev.	4.7	4.7	5.0	4.1	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
TOTAL CAPITAL FUNDS	158.7	153.6	146.2	140.3	135.2	129.2	121.2	113.2	105.2	97.2	89.2	81.2
TOTAL FUND EQUITY	662.2	540.4	430.2	471.9	428.4	387.5	335.1	539.6	613.6	719.0	616.2	549.1

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

METHODOLOGY FOR FINANCIAL REPORTING

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30

METHODOLOGY FOR FINANCIAL REPORTING

A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial *statements of fiduciary net assets* and *changes in fiduciary net assets*.
- **B. Basis of Accounting and Measurement Focus**

Governmental funds account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30

METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30

METHODOLOGY FOR FINANCIAL REPORTING

The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.

- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

QUARTERLY CITY MANAGERS REPORT

For the Period Ending September 30

METHODOLOGY FOR FINANCIAL REPORTING

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

D. CITY MANAGERS REPORTS

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

City of Philadelphia

Quarterly City Managers Report

FOR THE PERIOD ENDING September 30, 2007

REPORTS ON MANAGEMENT AND PRODUCTIVITY INITIATIVES

Productivity Bank Status Report

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Board of Revision of Taxes	Web Site Development	Provide additional on-line self-service for appeals, applications, and data searches.	682,825	Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005.
Board of Revision of Taxes	Legacy Systems Conversion	Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project.	2,150,000	Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007.
Board of Revision of Taxes	Phone System Replacement	Replace 25-year-old phone system with modern system.	428,704	Vendor is selected and beginning to install equipment. Expect completion by October 2005.
Board of Revision of Taxes	Computer Assisted Mass Appraisal	Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process.	4,448,784	Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009.
City Commissioners	Registration Affidavit Imaging System	Scan and digitize voter signatures, print registration records, and generate poll listings.	1,105,906	Backfile conversion completed and hardware and software is installed. The loan is fully repaid.
District Attorney's Office	Office Automation	Complete computerization of agency	1,511,321	The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed.
Finance	Strategic Marketing Plan	Conduct an asset inventory and prepare a strategic marketing plan	164,950	Consultant is collecting data.
Fleet Management	Alternative Fuels	Convert 65 City vehicles to dual fuel capacity as a demonstration project	120,000	Conversion of vehicles complete. Loan has been fully repaid.
Fleet Management	Fleet Management Information System	Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs	1,944,200	System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid.
Law	Office Automation	Complete computerization of department, including networking and case management	700,000	New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Law	Office Automation II	Convert Law Department from Macintosh computer environment to Windows-based technology.	1,982,801	New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid.
MOIS	Automated Tape Backup System	Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system.	555,673	Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000.
MOIS	Electronic Bill Presentment and Payment System	Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities.	205,550	System is operative, payment by credit card is now available to consumers.
Personnel	Human Resource Information System Modernization (HRIS-M)	Implement an automated Human Resources Information System.	7,500,00	Loan was approved by Productivity Bank Committee on May 17, 2006. Implementation expected in FY07.
Philadelphia Museum of Art	Marketing the Museum: Goya	Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	203,580	The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Philadelphia Museum of Art	Marketing the Museum: The Splendor of Rome	Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	240,000	The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: Salvador Dali	The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition generated high attendance.
Philadelphia Museum of Art	Marketing the Museum: Renoir Landscapes	The Museum utilized Bank funding to enhance marketing to out-of-town visitors, increasing visitation, hotel and other related spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The Museum will report on the impact of the Bank loan following the end of the exhibition.
Police	Photo and Criminal History Automation	Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners.	1,282,770	System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid.
Police	Mobile Data Terminals Pilot Project	Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles.	694,810	Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Police	Portable Truck Scales	Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually.	78,000	The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001.
Police	Information Control System	Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System.	8,562,308	The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003.
Police	Court Attendance Tracking	Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system.	741,980	Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06.
Public Property	Energy Efficient Lamp Replacement	Replace incandescent bulbs with fluorescent throughout City	350,000	Project complete with substantial savings realized. The loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Public Property	Appraisals	Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets.	200,000	The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid.
Records (2)	Automation of Document Recording	To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days.	4,444,038	The project was approved by City Council in November 1999 and the automated system has been fully implemented.
Register of Wills	Departmental Automation	The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data.	325,000	The project is currently pending City Council approval.
Revenue	Automated Audit System	Automatically detect errors and use scoring system to choose returns to audit	300,000	Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid.
Revenue	Earnings Tax System	Install new system with improved collection, billing, and enforcement	200,000	Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid.
Revenue	Integrated Tax System	Link tax systems to improve enforcement; reorganize department along functional lines	4,808,000	Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid.
Revenue	Real Estate Tax System	Install new system with improved collection, billing, and enforcement.	1,486,751	System is installed and operational. Loan has been fully repaid.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Revenue	Consolidated Taxpayer Accounting System	Consolidate tax systems to improve billing, accounting, and returns processing	2,550,000	Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid.
Revenue/Police	Reimbursable Overtime	Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems.	248,000	Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06.
Streets	Geographic Information System	Computerize mapping of sanitation routes	775,000	Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas.

NOTE: Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

A. PROJECT STATUS, CONTINUED

<u>DEPART- MENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>GRANT AMOUNT</u>	<u>PROJECT STATUS</u>
Finance	Health and Welfare Audits	Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings.	500,000	The audits were completed and incorporated into labor negotiations during 2004.
Finance	Health Benefits Consultant	Analyze benefits usage, assist in plan design and in negotiations with benefit providers.	228,000	Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending.
MOIS	IT Enterprise Consolidation	Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers.	325,000	Study has been completed, project planning is underway.
Public Property	HVAC Consultant	Review HVAC contracts and systems installed at strategic facilities in order to increase efficiency.	135,000	Study has been completed, results are being analyzed.

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT⁽¹⁾

Project /Department	Loan Amount	Expenditure Savings/ Revenue Enhancement/ Service Improvement ⁽³⁾	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	TOTAL	
Legacy Systems Conversion (BRT)	2,150,000	SI																					
Phone System Replacement (BRT)	428,704	SI																					
Web Site Development (BRT)	682,825	SI																					
Computer Assisted Mass Appraisal (BRT)	4,448,784	SI																					
Affidavit Imaging (CITY COMMISSIONERS)	1,105,906	SI																					
Office Automation (DISTRICT ATTORNEY'S OFFICE)	1,511,321	SI																					
Strategic Marketing Plan (FINANCE)	164,950	RE													169,900							169,900	
Alternative Fuels (FLEET) ⁽⁴⁾	120,000	ES			-49,372	48,128	48,128	48,128	48,128													143,140	
FACTS Mgmt Info System (FLEET)	1,944,200	ES	593,000	674,000	781,000	887,000	960,000															3,895,000	
Office Automation (LAW)	700,000	ES	173,290	174,156	178,081	182,058	184,453															892,038	
Office Automation II (LAW)	1,982,801	RE						1,566,422	3,132,844	3,132,844	3,132,844	3,132,844										14,097,798	
Automated Tape Backup (MOIS)	555,673	ES							267,669	267,669	267,669	267,669	267,669									1,338,345	
Electronic Bill Presentment & Payment (MOIS)	205,550	RE																				224,415	
Human Resources Info. System (PERSONNEL)	7,500,000	ES												44,883	44,883	44,883	44,883	44,883				11,780,341	
Goya Marketing (PHILADELPHIA MUSEUM OF ART) ⁽⁵⁾	203,580	RE							661,189									421,799	1,697,195	2,590,137	3,483,079	3,588,131	661,189
Rome Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE							1,041,500													1,041,500	
Dali Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE												356,445								356,445	
Renoir Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																390,356				390,356	
Photo Automation (POLICE)	1,282,770	ES		329,592	561,435	578,305	586,342	586,342														2,642,016	
Mobile Data Terminals (POLICE)	694,810	SI																					
Information Control System (POLICE)	8,562,308	SI																					
Portable Truck Scales (POLICE)	78,000	RE							154,616	309,232	309,232	309,232	309,232	309,232								1,700,776	
Court Attendance Tracking (POLICE)	741,980	ES														1,136,975	1,182,454	1,182,454				3,501,883	
Energy Efficient Lamps (PROPERTY)	350,000	ES	112,000	415,000	430,000	470,000	470,000															1,897,000	
Appraisals (PROPERTY)	200,000	RE												200,000								200,000	
Automation System-I (RECORDS)	3,850,000	ES/SI ⁽²⁾		95,321	233,015	193,366	193,366	96,683														811,751	
Automation System-II (RECORDS)	4,444,038	ES/SI ⁽²⁾								304,740	304,740	304,740	304,740	304,740								1,523,700	
Departmental Automation (REGISTER OF WILLS)	325,000	RE													366,131	351,131	351,131	351,131				1,770,655	
Integrated Tax System (REVENUE)	4,808,000	RE		1,500,000	2,250,000	3,000,000	3,000,000	3,000,000														12,750,000	
Earnings Tax System (REVENUE)	200,000	RE	1,000,000	3,500,000	1,073,000	1,073,000	1,073,000															7,719,000	
Automated Audit System (REVENUE)	300,000	RE		779,100	1,113,000	1,113,000	1,113,000	1,113,000														5,231,100	
Real Estate Tax System (REVENUE)	1,486,751	RE		1,500,000	1,453,100	969,750	691,350	537,800														5,152,000	
Consolidated Tax System (REVENUE)	2,550,000	ES				318,500	637,000	637,000	637,000	637,000												2,866,500	
		RE				1,270,000	1,270,000	1,270,000	1,270,000	1,270,000												6,350,000	
Reimbursable Overtime (REVENUE/POLICE)	248,000	ES														33,414	33,414	33,414				100,242	
		RE														60,046	60,046	60,046				180,138	
Geographic Info. System (STREETS) ⁽⁶⁾	775,000	ES		37,690	116,107	823,037	877,979															1,854,813	
TOTAL LOANS	56,320,951																						
TOTAL SAVINGS/REVENUE			1,878,290	9,004,859	8,139,366	10,926,144	11,104,618	8,855,375	7,212,946	5,921,485	4,014,485	4,014,485	881,641	1,581,431	771,914	1,832,449	2,690,083	3,575,123	2,590,137	3,483,079	3,588,131	92,272,041	

(1) Estimates shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.
(2) ES reflects expenditures saved due to project implementation. RE reflects revenue enhancement. Some loans project both expenditure savings and revenue enhancements.
(3) Service-level improvement loans are projected to generate substantial and measurable service improvements. Cost savings/additional revenues have not been quantified.
(4) First-year amount reduced by additional project expenses not included in the original estimates.
(5) Due to the timing of the exhibition, actual benefits were split between FY99 and FY00. However, for recording purposes, the Bank has recorded all benefits as FY00.
(6) Due to implementation difficulties, loan was full prepaid by Streets Department in FY94. Productivity Bank will continue to monitor the project and assess its impact.

PRODUCTIVITY BANK STATUS REPORT as of September 30, 2007

C. LOAN AUTHORIZATION SCHEDULE

Department/Project	FY 93	FY 94	FY 95	FY 96	FY 97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	TOTAL
BRT - Web Site Development													682,825					682,825
BRT - Legacy Systems Conversion													525,000	1,100,000				1,625,000
BRT - Phone System Replacement													428,704					428,704
BRT - Computer Assisted Mass Appraisal														3,383,871	354,971	354,971	354,971	4,448,784
City Commissioners - Imaging System					1,105,906													1,105,906
District Attorney's Office								1,511,321										1,511,321
Finance - Strategic Marketing Plan													164,950					164,950
Fleet Mgmt. - Alternative Fuels	120,000																	120,000
Fleet Mgmt. - Info System		1,944,200																1,944,200
Law - Automation	700,000																	700,000
Law - Automation II						1,982,801												1,982,801
MOIS - Automated Tape Backup						555,673												555,673
MOIS - Electronic Bill Presentment & Pmt.												155,550	50,000					205,550
Personnel - Automate HR Info. System															5,829,333	1,375,000	200,000	7,404,333
Philadelphia Museum of Art - Goya Exhibition							203,580											203,580
Philadelphia Museum of Art - Rome Exhibition								240,000										240,000
Philadelphia Museum of Art - Dali Exhibition													240,000					240,000
Philadelphia Museum of Art - Renoir Exhibition																240,000		240,000
Police - Mobile Data Terminals				694,810														694,810
Police - Photo Automation		1,282,770																1,282,770
Police - Information Control System								4,279,241	3,198,519	597,300	487,248							8,562,308
Police - Portable Truck Scales								78,000										78,000
Police - Court Attendance Tracking														741,980				741,980
Public Property - Energy Efficient Lamps	200,000	150,000																350,000
Public Property - Appraisals													200,000					200,000
Records - Automation of Doc. Rec.		1,850,000	2,000,000															3,850,000
Records - Automation of Doc. Rec.								4,444,038										4,444,038
Register of Wills - Departmental Automation													285,920	39,080				325,000
Revenue - Automated Audit	300,000																	300,000
Revenue - Consolidated Tax Accounting				2,550,000														2,550,000
Revenue - Earnings Tax	200,000																	200,000
Revenue - Integrated Tax	750,000	4,058,000																4,808,000
Revenue - Real Estate	125,000	1,361,751																1,486,751
Revenue/Police - Reimbursable Overtime														248,000				248,000
Streets - Geographic Info Sys.		775,000																775,000
TOTAL	2,395,000	11,421,721	2,000,000	3,244,810	1,105,906	2,538,474	203,580	10,552,600	3,198,519	597,300	487,248	155,550	2,577,399	5,512,931	6,184,304	1,969,971	554,971	55,700,284