

# CITY OF PHILADELPHIA

Office of the Mayor  
215 City Hall  
Philadelphia, PA 19107  
(215) 686-2181  
FAX (215) 686-2180

MICHAEL A. NUTTER  
Mayor

August 20, 2009

## **TO THE PRESIDENT AND MEMBERS OF THE COUNCIL OF THE CITY OF PHILADELPHIA:**

In accordance with the August 18, 2009 letter from PICA, I am transmitting herewith for the consideration of your Honorable Body a revised Five Year Plan and the following resolution:

### **“A RESOLUTION**

Providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2010 through 2014, and incorporating proposed changes with respect to Fiscal Year 2009, which is to be submitted by the Mayor to the Pennsylvania Intergovernmental Cooperation Authority (the "Authority") pursuant to the Intergovernmental Cooperation Agreement, authorized by an ordinance of this Council approved by the Mayor on January 3, 1992 (Bill No. 1563-A), by and between the City and the Authority.”

This revised Fiscal Year 2010-2014 financial plan details the cuts the City will need to implement without approval of HB 1828, the state measure containing authorization of a 1% increase in the local sales tax for five years and changes to the City's pension payments. These two fiscal tools would provide the City with \$230 million in savings and new revenue in FY10 and a total of \$700 million over the life of our five-year plan.

Unfortunately, HB 1828 has not been enacted within the timeframe established by PICA. Therefore, PICA has disapproved our plan and requested submission of a revised plan which details how the City will fill this gap.

I never thought that I would have to submit a plan this devastating to the City and region. This revised plan will require eliminating nearly 1000 police and 200 fire positions, reducing trash collection from weekly to twice a month, ceasing operations at two health centers and closing entire service departments, including Parks, Recreation, Libraries, Planning and Commerce. In total, more than 3000 positions will be cut. In addition, the City will cease funding the Court system.

At a rally in the City Hall Courtyard on July 30<sup>th</sup> I said, “It is my hope that we do not need to implement these cuts . . . .” Likewise, I know from my conversations with you and the members of Council, that this is not a plan you wish to approve or implement. However, our fiscal oversight authority has acted and we must comply.

Madame President, you and the members of Council have been steadfast partners as we worked to responsibly manage our City through the worst worldwide economic crisis in decades. Beginning nearly one year ago, I briefed Council and held a press conference on September 11, 2008 at which I stated that “Unless the City of Philadelphia takes prompt action, we’re facing tax revenue losses and increased pension costs of at least \$450 million. These changes impact the current city budget and have increasingly dire consequences over the next five years.” I also indicated that “everything was on the table” as we worked together to responsibly manage the City’s finances.

In November 2008, we took unprecedented actions in the middle of the fiscal year to re-balance our budget and five-year plan. These mid-year cost containment and revenue enhancement measures totaled \$1 billion over the life of our plan. Reductions were made throughout the government including suspending wage and business tax cuts and eliminating over 800 full-time and 2000 part-time positions.

Unfortunately, these actions were not sufficient to keep pace with the downward spiral in the national economy. By the spring of 2009, as we worked to craft a responsible Fiscal Year 2010 budget, we were faced with the daunting task of closing another \$1.4 billion hole in our five-year plan. We engaged in a very public and inclusive budget process engaging citizens across the City by holding budget workshops, convening evening hearings in neighborhood locations, and having kitchen table conversations.

Once again, by working together, we reached agreement on a FY10 budget and five-year plan which contains more belt-tightening measures, enhanced efficiencies, and additional fees on Philadelphia residents and businesses. It also relies on critically important actions by the Commonwealth: a temporary 1% sales tax increase for 5 years; changes to our pension amortization period; and, and a deferral of a portion of the City’s pension payments.

Since the passage of our budget on May 21<sup>st</sup>, I have personally been to Harrisburg eleven times and I have met with close to 150 members of the General Assembly seeking approval of these state authorizations. And, I fully understand that the State is dealing with its own serious budget crisis. Mindful of this, it is important to underscore that the state approvals we seek have no fiscal impact on the State’s budget. They do not cost the State one dime.

On July 21<sup>st</sup>, PICA approved our budget and five-year plan unanimously with the following contingency:

*If the State Legislature should fail to grant the authorities requested by the City to increase the Sales Tax rate and change certain Pension Fund calculations by August 15<sup>th</sup>, the Plan will be deemed disapproved and the City shall be required to submit a revised plan within fifteen days.*

Unfortunately, as we all know, the legislation was not enacted by August 15<sup>th</sup> and, on August 18<sup>th</sup> PICA met and issued a letter stating that our Plan is disapproved and that a revised Plan must be submitted by August 31<sup>st</sup>.

Pursuant to the Intergovernmental Cooperation Agreement, authorized by an ordinance of this Council (Bill No. 1563-A of 1992), prior to submitting a revised plan to PICA, the Mayor submits the revised plan to Council for approval by resolution. The Agreement also provides that Council can approve or disapprove the resolution and that if Council takes no action within 10 days the resolution is deemed approved. In addition, if the Mayor requests, the Council President may waive the requirement that City Council approve the resolution.

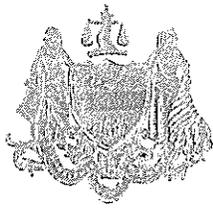
Since time is of the essence, I am requesting, in accordance with the provisions of Bill No. 1563-A of 1992, that you consider waiving the requirement for Council approval. This will expedite the delivery of the Plan to PICA. In order to implement the Revised Plan, actions must begin immediately to initiate the process for personnel lay-offs, canceling vendor contracts, and ceasing programs at facilities in order to effectuate the savings needed to have a balanced budget and five-year plan. We will also immediately conduct the necessary studies to identify the specific units or locations impacted by Fire Department and Health Department funding reductions.

The City cannot spend money it does not have. We must continue to manage the taxpayer's dollars responsibly. I respectfully request your continued support.

Sincerely,



Michael A. Nutter  
Mayor



# CITY OF PHILADELPHIA

## OFFICE OF DIRECTOR OF FINANCE

Office of Budget and Program Evaluation  
1401 J.F. Kennedy Boulevard  
Suite 1400, Municipal Services Building  
Philadelphia, PA 19102-1693  
(215) 686-6146  
Fax: (215) 686-2625  
E-mail: [stephen.agostini@phila.gov](mailto:stephen.agostini@phila.gov)

STEPHEN J. AGOSTINI  
Budget Director

August 20, 2009

Dear Mayor Nutter,

I am submitting herewith for consideration a proposed resolution entitled:

### **“A RESOLUTION**

Providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2010 through 2014, and incorporating proposed changes with respect to Fiscal Year 2009, which is to be submitted by the Mayor to the Pennsylvania Intergovernmental Cooperation Authority (the "Authority") pursuant to the Intergovernmental Cooperation Agreement, authorized by an ordinance of this Council approved by the Mayor on January 3, 1992 (Bill No. 1563-A), by and between the City and the Authority.”

This resolution and exhibit constitute the Revised FY10-14 Five Year Financial Plan to be submitted to City Council. As you know, without Commonwealth approval of HB1828, the City will have to take significant action to ensure that it remains balanced throughout the next five fiscal years. The detail of the actions required is provided in the following pages.

This Plan shows very significant expenditure reductions to City departments and City programs, affecting residents and visitors all across Philadelphia. In this Revised Plan several departments will cease operations, including Recreation, Fairmount Park, Free Library, Commerce, and Planning. Approximately 3,000 positions will be eliminated, including nearly 1,000 in the Police Department. The City will also cease funding the Court system.

As you are aware, the process for implementing this Revised Plan has already begun in order to ensure that we generate the savings detailed in the Revised Plan. City departments are currently processing layoff scores and creating registers in order to implement the proposed reductions.

This resolution is approved as to form as indicated in the attached letter from Richard Feder, Chief Deputy City Solicitor.

I, therefore, respectfully request your transmittal of this resolution to City Council for their action.

Yours truly,

A handwritten signature in cursive script that reads "Stephen J. Agostini".

Stephen J. Agostini  
Budget Director



# CITY OF PHILADELPHIA

LAW DEPARTMENT  
One Parkway  
1515 Arch Street  
Philadelphia, PA 19102-1595

**Shelley R. Smith**  
City Solicitor

**Richard Feder**  
Chief Deputy City Solicitor  
(215) 683-5013

Rob Dubow  
Director of Finance  
Municipal Services Building – Suite 1300  
1401 John F. Kennedy Boulevard  
Philadelphia, Pa 19102

Dear Mr. Dubow:

You have submitted for review a draft of a proposed Resolution entitled:

## **“RESOLUTION**

Providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2010 through 2014, and incorporating proposed changes with respect to Fiscal Year 2009, which is to be submitted by the Mayor to the Pennsylvania Intergovernmental Cooperation Authority (the "Authority") pursuant to the Intergovernmental Cooperation Agreement, authorized by an ordinance of this Council approved by the Mayor on January 3, 1992 (Bill No. 1563-A), by and between the City and the Authority.”

This proposed Resolution is in proper form. In accordance with customary practice, we have not been requested to review any factual premises upon which this Resolution may be based.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Richard Feder', written over a horizontal line.

Richard Feder

RF:js

## RESOLUTION

Providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2010 through 2014, and incorporating proposed changes with respect to Fiscal Year 2009, which is to be submitted by the Mayor to the Pennsylvania Intergovernmental Cooperation Authority (the "Authority") pursuant to the Intergovernmental Cooperation Agreement, authorized by an ordinance of this Council approved by the Mayor on January 3, 1992 (Bill No. 1563-A), by and between the City and the Authority.

**WHEREAS**, The General Assembly of the Commonwealth of Pennsylvania has enacted the Pennsylvania Intergovernmental Cooperation Authority Act for Cities of the First Class (Act of June 5, 1991, P.L. No. 6) (the "Act"); and

**WHEREAS**, In accordance with the Act, the Pennsylvania Intergovernmental Cooperation Authority (the "Authority") has been created and an Intergovernmental Cooperation Agreement (the "Agreement") has been entered into by the Authority and the City; and

**WHEREAS**, pursuant to Section 4.01 ("Submission of Financial Plan"), the Mayor submitted to the Authority on June 22, 2009, a Revised Financial Plan covering Fiscal Years 2010 through 2014, and incorporating proposed changes with respect to Fiscal Year 2009 as well ("Revised Plan"); and

**WHEREAS**, the Authority, adopted a Resolution dated July 21, 2009, stating: "The Authority . . . hereby approves the Plan, subject, however to the following qualifications: (a) if . . . the Governor of Pennsylvania shall not have signed . . . prior to August 15, 2009, [certain] new legislation contemplated by the Plan . . . then the Plan shall be deemed to be disapproved by the Authority as of August 16, 2009); and

**WHEREAS**, the General Assembly did not adopt such legislation by August 15, 2009; and

**WHEREAS**, the Authority, by letter to the Mayor dated August 18, 2009, stated: "Since these new authorities were not granted by the State by August 15, 2009, the Plan is now considered disapproved. The City has until August 31<sup>st</sup> to submit a revised Plan . . . ."; and

**WHEREAS**, the Mayor is now prepared to submit to the Authority a further Revised Plan, covering Fiscal Years 2010 through 2014, and incorporating proposed changes with respect to Fiscal Year 2009 as well ("Further Revised Plan"), attached hereto as Exhibit "A," in light of changed circumstances; and

**WHEREAS**, on August 20, 2009, the Mayor has submitted to the Council said Further Revised Plan for the approval of Council;

Now, therefore, be it

**RESOLVED, BY THE COUNCIL OF THE CITY OF PHILADELPHIA,** That the Council does hereby provide its approval of the Further Revised Plan as submitted by the Mayor on August 20, 2009.

**CITY OF PHILADELPHIA**

FY2009-2014 Five Year Financial Plan

**SUMMARY OF OPERATIONS  
FISCAL YEARS 2008 TO 2014**

(Amounts in Thousands)

FUND

General

NO.	ITEM	F.Y. 2008	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
<b>OPERATIONS OF FISCAL YEAR</b>								
<b>REVENUES</b>								
1	Taxes	2,396,499	2,238,506	2,259,353	2,284,239	2,341,971	2,422,454	2,481,952
2	Locally Generated Non-Tax Revenues	265,764	264,104	240,427	246,645	280,201	289,668	291,912
3	Revenue from Other Governments	1,033,367	1,076,212	1,122,146	1,120,105	1,150,845	1,180,125	1,208,893
4	Sub-Total (1) + (2) + (3)	<b>3,695,630</b>	<b>3,578,822</b>	<b>3,621,926</b>	<b>3,650,989</b>	<b>3,773,017</b>	<b>3,892,247</b>	<b>3,982,757</b>
5	Revenue from Other Funds of City	27,212	135,927	28,134	28,777	29,788	30,698	31,268
6	Total - Revenue (4) + (5)	3,722,842	3,714,749	3,650,060	3,679,766	3,802,804	3,922,945	4,014,024
7	Revenues Forgone	0	0	0	0	0	0	0
8	<b>Total Revenue and Other Sources (6)+(7)</b>	<b>3,722,842</b>	<b>3,714,749</b>	<b>3,650,060</b>	<b>3,679,766</b>	<b>3,802,804</b>	<b>3,922,945</b>	<b>4,014,024</b>
<b>OBLIGATIONS/APPROPRIATIONS</b>								
9	Personal Services	1,390,720	1,420,839	1,170,769	1,134,941	1,281,247	1,281,747	1,281,747
10	Personal Services-Pensions	430,764	461,065	479,117	565,115	578,518	621,116	640,300
11	Personal Services-Other Employee Benefits	552,275	504,123	460,953	466,046	474,239	482,516	540,987
12	<b>Sub-Total Employee Compensation</b>	<b>2,373,759</b>	<b>2,386,027</b>	<b>2,110,839</b>	<b>2,166,102</b>	<b>2,334,004</b>	<b>2,385,379</b>	<b>2,463,034</b>
13	Purchase of Services	1,188,737	1,188,843	1,079,941	1,116,544	1,149,546	1,168,212	1,179,327
14	Materials, Supplies and Equipment	92,097	87,226	68,691	77,188	82,099	82,599	82,599
15	Contributions, Indemnities, and Taxes	120,957	130,249	111,660	109,333	117,769	117,837	117,836
16	Debt Service	87,161	108,269	121,867	125,913	131,952	142,019	148,636
17	Capital Budget Financing	0	0	0	0	0	0	0
18	Advances and Miscellaneous Payments	32,310	22,653	25,000	15,000	15,000	15,000	15,000
19	Sub-Total (12 thru 18)	3,895,021	3,923,267	3,517,998	3,610,080	3,830,370	3,911,046	4,006,432
20	Payments to Other Funds	24,821	29,985	28,512	33,958	34,414	34,924	35,472
21	<b>Total - Obligations (19+20)</b>	<b>3,919,842</b>	<b>3,953,252</b>	<b>3,546,510</b>	<b>3,644,038</b>	<b>3,864,784</b>	<b>3,945,970</b>	<b>4,041,904</b>
22	Oper.Surplus (Deficit) for Fiscal Year (8-21)	(197,000)	(238,503)	103,550	35,728	(61,980)	(23,025)	(27,880)
23	Prior Year Adjustments:							
24	Revenue Adjustments	0	0	0	0	0	0	0
25	Other Adjustments	18,655	24,500	24,500	24,500	24,500	24,500	24,500
26	Obligation Spending Reserve	0	0	0	0	0	0	0
27	Total Prior Year Adjustments	18,655	24,500	24,500	24,500	24,500	24,500	24,500
28	<b>Adjusted Oper. Surplus/ (Deficit) (22+27)</b>	<b>(178,345)</b>	<b>(214,003)</b>	<b>128,050</b>	<b>60,228</b>	<b>(37,480)</b>	<b>1,475</b>	<b>(3,380)</b>
<b>OPERATIONS IN RESPECT TO</b>								
<b>PRIOR FISCAL YEARS</b>								
Fund Balance Available for Appropriation								
29	June 30 of Prior Fiscal Year	297,869	119,524	(94,479)	33,570	93,798	56,318	57,793
30	Residual Equity Transfer	0	0	0	0	0	0	0
31	Fund Balance Available for Appropriation June 30 (28)+(29) + (30)	<b>119,524</b>	<b>(94,479)</b>	<b>33,570</b>	<b>93,798</b>	<b>56,318</b>	<b>57,793</b>	<b>54,414</b>

**City of Philadelphia  
General Fund  
FY 2010 - 2014 Five Year Financial Plan  
Summary by Class**

<u>Expenditure Class</u>	<u>Actual FY 08</u>	<u>Budgeted FY 09</u>	<u>Projected FY 09</u>	<u>Projected FY 10</u>	<u>Projected FY 11</u>	<u>Projected FY 12</u>	<u>Projected FY 13</u>	<u>Projected FY 14</u>
Class 100 - Wages	1,390,720,193	1,415,816,200	1,420,839,241	1,170,769,125	1,134,935,051	1,281,247,325	1,281,747,325	1,281,747,325
Class 100 - Benefits	983,038,761	1,004,944,233	965,187,833	940,070,362	1,031,161,130	1,052,757,089	1,103,632,150	1,181,286,805
Class 200 - Contracts / Leases	1,188,737,137	1,198,333,609	1,188,842,619	1,079,940,736	1,116,545,441	1,149,545,784	1,168,211,755	1,179,326,896
Class 300/400 - Supplies, Equipment	92,097,500	92,960,907	87,226,368	68,690,387	77,192,734	82,099,035	82,599,035	82,599,035
Class 500 - Indemnities / Contributions	120,956,593	123,842,594	130,248,594	111,660,021	109,332,902	117,769,472	117,836,472	117,836,472
Class 700 - Debt Service	87,160,770	111,146,240	108,269,380	121,867,172	125,913,411	131,951,709	142,019,294	148,635,444
Class 800 - Payments to Other Funds	24,821,149	44,713,595	29,985,329	28,512,362	33,957,362	34,413,362	34,923,927	35,471,456
Class 900 - Advances / Misc. Payments	32,310,293	39,954,622	22,652,622	25,000,000	15,000,000	15,000,000	15,000,000	15,000,000
<b>Total</b>	<u>3,919,842,396</u>	<u>4,031,712,000</u>	<u>3,953,251,986</u>	<u>3,546,510,165</u>	<u>3,644,038,031</u>	<u>3,864,783,776</u>	<u>3,945,969,958</u>	<u>4,041,903,434</u>

**City of Philadelphia**  
**FY 2010 - 2014 Five Year Financial Plan**  
**General Fund**  
**Estimated Fringe Benefit Allocation**

	Actual FY 08	Budgeted FY 09	Projected FY09	Budgeted FY 10	Budgeted FY 11	Budgeted FY 12	Budgeted FY 13	Budgeted FY 14
Unemployment Compensation	2,794,799	2,547,968	2,547,968	2,547,968	2,547,968	2,547,968	2,547,968	2,547,968
Employee Disability	46,716,813	50,472,890	50,472,890	51,931,806	54,031,478	59,215,137	63,486,000	65,407,380
Pension	352,386,519	459,744,000	377,961,658	384,800,000	466,500,000	475,600,000	513,900,000	532,300,000
Pension Obligation Bonds	78,377,236	0	83,103,342	94,317,000	98,615,000	102,918,000	107,216,000	108,000,000
FICA	69,651,940	69,199,121	69,199,121	69,217,716	70,227,016	73,236,316	77,242,514	79,559,789
Health / Medical	421,031,060	385,827,854	368,777,854	349,130,872	351,114,668	351,114,668	351,114,668	351,114,668
Group Life	7,241,523	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000
Group Legal	4,046,836	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000
Tool Allowance	63,325	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Flex Cash Payments	728,710	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reserve for Wage/Health Benefits Increases	0	24,027,400	0	0	0	0	0	54,232,000
Anticipated Workforce Savings	0	0	0	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)
<b>TOTAL</b>	<u>983,038,761</u>	<u>1,004,944,233</u>	<u>965,187,833</u>	<u>940,070,362</u>	<u>1,031,161,130</u>	<u>1,052,757,089</u>	<u>1,103,632,150</u>	<u>1,181,286,805</u>

**City of Philadelphia**  
**FY 2010 - 2014 Five Year Financial Plan**  
**General Fund**  
**Summary by Department**

Department	Actual FY 08	Budgeted FY 09	Projected FY 09	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14
Art Museum Subsidy	2,500,000	3,000,000	3,000,000	575,000	0	2,300,000	2,300,000	2,300,000
Atwater Kent Museum Subsidy	306,702	320,000	291,300	62,157	0	248,630	248,630	248,630
Auditing Department (City Controller's Office)	8,218,657	8,255,248	7,922,786	7,424,923	7,424,923	7,424,923	7,424,923	7,424,923
Board of Building Standards	95,694	112,792	113,892	55,400	50,000	71,601	71,601	71,601
Board of Ethics	542,111	1,000,000	950,000	390,000	250,000	810,000	810,000	810,000
Board of L & I Review	202,726	222,458	223,558	76,430	50,000	155,721	155,721	155,721
Board of Revision of Taxes	8,359,922	8,611,144	10,034,344	7,816,024	7,816,024	7,816,024	7,816,024	7,816,024
Camp William Penn	377,966	100,000	132,000	100,000	100,000	100,000	100,000	100,000
Capital Program Office	2,337,649	3,518,636	3,059,904	0	0	0	0	0
City Commissioners	9,285,945	8,995,597	9,325,567	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177
City Council	14,578,420	17,832,493	16,940,883	16,048,973	16,048,973	16,048,973	16,048,973	16,048,973
City Planning Commission	3,348,132	3,328,054	3,367,654	606,911	0	2,377,649	2,377,649	2,377,649
City Representative	0	5,981,231	5,362,513	837,491	837,491	837,491	837,491	837,491
Commerce Department	9,629,152	1,574,923	1,985,318	459,569	0	1,838,276	1,838,276	1,838,276
Commerce Department-Economic Stimulus	4,000,000	2,000,000	1,777,500	363,097	0	1,452,386	1,452,386	1,452,386
City Treasurer	718,384	770,304	776,904	751,113	751,113	751,113	751,113	751,113
Civil Service Commission	148,624	169,209	170,309	80,077	50,000	170,309	170,309	170,309
Clerk of Quarter Sessions	4,864,504	5,017,014	5,289,363	4,915,313	4,915,313	4,915,313	4,915,313	4,915,313
Community College Subsidy	24,467,924	28,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924
Convention Center Subsidy	32,310,293	39,954,522	22,652,522	25,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Debt Service (Sinking Fund)	172,220,972	202,567,604	199,866,010	215,530,786	222,132,004	227,894,534	243,396,936	249,970,424
District Attorney	31,751,555	31,987,373	30,578,148	7,235,762	28,943,050	28,943,050	28,943,050	28,943,050
Division of Technology	34,036,863	38,147,598	37,680,898	21,744,368	21,744,368	21,744,368	21,744,368	21,744,368
Fairmount Park Commission	13,172,039	15,740,540	14,301,486	4,362,262	5,119,513	16,590,512	17,590,512	17,590,512
Finance Department	20,703,258	21,147,823	17,325,608	10,703,851	10,207,283	12,193,558	12,193,558	12,193,558
Finance - Contib. School Dist./Tax Cuts	37,000,000	38,490,000	38,490,000	38,540,000	38,600,000	38,665,000	38,732,000	38,732,000
Finance - Employee Benefits	983,038,761	1,004,944,233	965,187,833	940,070,362	1,031,161,130	1,052,757,089	1,103,632,150	1,181,286,805
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
Fire Department	189,179,212	192,693,965	194,259,154	176,168,891	171,947,391	188,893,391	189,403,956	189,951,485
First Judicial District	120,016,366	114,552,203	108,824,593	24,774,246	0	0	0	0
Fleet Management Office	49,211,366	50,083,424	48,681,690	44,703,299	47,703,299	47,703,299	47,703,299	47,703,299
Fleet Mgmt. - Vehicle Purchase	17,348,572	13,100,000	6,275,926	2,750,926	11,575,000	11,575,000	11,575,000	11,575,000
Free Library	40,458,971	40,245,065	36,984,508	10,726,226	3,400,182	32,968,362	32,968,362	32,968,362
Hero Scholarship Awards	32,000	25,000	30,500	25,000	25,000	25,000	25,000	25,000
Historical Commission	404,836	407,620	413,120	163,280	80,000	413,120	413,120	413,120
Human Relations Commission	2,121,591	2,186,091	2,156,791	708,467	250,000	2,083,869	2,083,869	2,083,869
Human Services Department	614,779,975	616,308,936	605,419,669	590,878,063	597,738,063	597,738,063	597,738,063	597,738,063
Indemnities	29,786,468	25,613,915	35,619,915	24,500,000	24,500,000	24,500,000	24,500,000	24,500,000
Labor Relations, Mayor's Office of	524,095	549,350	544,350	485,415	485,415	485,415	485,415	485,415
Law Department	21,090,936	15,848,318	20,917,618	19,468,318	18,718,318	18,718,318	18,718,318	18,718,318
Legal Services (incl. Defenders Assoc.)	37,259,093	37,506,660	37,338,074	8,985,297	36,034,463	36,034,463	36,034,463	36,034,463

**City of Philadelphia**  
**FY 2010 - 2014 Five Year Financial Plan**  
**General Fund**  
**Summary by Department**

Department	Actual FY 08	Budgeted FY 09	Projected FY 09	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14
Licenses and Inspections Department	30,254,839	27,635,668	27,307,561	23,737,601	23,662,601	23,962,601	23,962,601	23,962,601
Managing Director's Office	15,734,861	21,953,914	21,107,019	15,635,819	14,919,569	17,556,569	17,556,569	17,556,569
Mayor's Office	5,657,925	7,101,767	6,643,727	2,899,925	2,413,439	3,859,384	3,859,384	3,859,384
Mayor - Mural Arts Program	1,128,875	1,000,000	1,000,000	250,000	0	1,000,000	1,000,000	1,000,000
Mayor's Office of Community Services	3,540,164	0	0	0	0	0	0	0
Mayor's Office of Transportation	0	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Mayor - Scholarships	199,860	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Off. of Arts and Culture and the Creative Economy	0	0	0	983,778	0	3,935,113	3,935,113	3,935,113
Off. of Behavioral Health/Mental Retardation Svcs.	14,136,399	14,261,952	14,276,252	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572
Office of Housing & Community Development	5,200,000	5,000,000	4,000,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
Office of the Inspector General	0	0	0	1,309,677	1,309,677	1,309,677	1,309,677	1,309,677
Office of Supportive Housing	40,544,073	40,210,085	39,650,143	38,473,558	38,473,558	38,473,558	38,473,558	38,473,558
Personnel Department	4,684,931	4,732,808	4,761,408	3,884,301	3,769,301	4,229,301	4,229,301	4,229,301
Police Department	523,965,930	524,001,749	536,442,088	491,329,136	478,546,098	522,478,250	522,478,250	522,478,250
Prisons System	222,013,102	230,001,319	243,458,119	248,835,310	254,669,101	260,794,581	267,226,335	273,979,677
Procurement Department	4,983,699	5,222,603	4,762,424	3,775,000	3,775,000	3,775,000	3,775,000	3,775,000
Public Health Department	112,695,423	122,778,884	121,062,235	109,685,284	105,041,032	114,709,421	114,709,421	114,709,421
Public Property Department	53,054,886	61,742,541	58,716,330	53,859,878	53,859,878	53,859,878	53,859,878	53,859,878
Public Property - SEPTA Subsidy	61,339,000	63,077,000	63,077,000	64,164,000	65,787,000	67,456,000	69,160,000	70,926,000
Public Property - Space Rentals	15,546,843	16,543,000	15,788,554	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108
Public Property - Utilities	33,127,551	32,490,000	32,490,000	32,520,000	32,890,000	35,010,000	38,670,000	39,830,000
Public Property - Telecommunications	2,551,431	3,000,000	2,741,000	9,584,598	9,584,598	9,584,598	9,584,598	9,584,598
Records	7,633,941	7,679,871	6,952,884	4,734,815	4,534,816	5,334,815	5,334,815	5,334,815
Recreation Department	38,769,657	40,395,732	38,714,870	10,550,744	2,861,244	33,619,244	33,619,244	33,619,244
Refunds	234,892	250,000	244,500	250,000	250,000	250,000	250,000	250,000
Register of Wills	3,522,395	3,776,976	3,588,127	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278
Revenue Department	16,370,599	17,197,437	17,398,570	15,320,934	14,956,509	16,414,209	16,414,209	16,414,209
Sheriff's Office	15,218,436	15,271,619	15,220,138	13,066,657	13,066,657	13,066,657	13,066,657	13,066,657
Streets Department	33,583,751	42,520,085	32,355,385	25,559,385	30,183,385	31,783,385	31,783,385	31,783,385
Streets - Sanitation Division	95,005,450	102,572,395	100,832,895	77,817,923	75,788,675	89,911,267	91,346,667	92,825,129
Witness Fees	131,769	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Youth Commission	0	100,000	100,000	62,500	50,000	100,000	100,000	100,000
Zoning Board of Adjustment	342,536	445,810	449,110	319,468	300,000	377,871	377,871	377,871
Zoning Code Commission	239,444	500,000	500,000	125,000	0	0	0	0
<b>Total</b>	<b>3,919,842,396</b>	<b>4,031,712,000</b>	<b>3,953,251,986</b>	<b>3,546,510,165</b>	<b>3,644,038,031</b>	<b>3,864,783,776</b>	<b>3,945,969,958</b>	<b>4,041,803,434</b>

**City of Philadelphia**  
**Fiscal Year 2010 Operating Budget**  
**FY 2010-2014 Five Year Plan**  
**General Fund Full-Time Positions**

Department	Filled						
	Positions 6/30/08	FY 2009 Budget	FY 2010 Revised	FY 2011 Proposed	FY 2012 Proposed	FY 2013 Proposed	FY 2014 Proposed
Atwater Kent Museum	4	4	0	0	3	3	3
Auditing	121	135	127	127	127	127	127
Board of Building Standards	2	2	1	1	1	1	1
Board of L & I Review	3	3	1	1	2	2	2
Board of Ethics	6	11	3	3	9	9	9
Bd. of Revision of Taxes	139	139	125	125	125	125	125
Camp William Penn	1	1	0	0	0	0	0
Capital Program Office	21	0	0	0	0	0	0
City Commissioners	91	88	88	88	88	88	88
City Council	192	195	195	195	195	195	195
City Planning Commission	44	39	0	0	33	33	33
City Representative	0	11	5	5	5	5	5
City Treasurer	11	14	14	14	14	14	14
Civil Service Commission	2	2	1	1	2	2	2
Commerce	13	29	0	0	25	25	25
Clerk of Quarter Sessions	117	121	115	115	115	115	115
District Attorney - Total	437	449	449	449	449	449	449
<i>Civilian</i>	423	435	435	435	435	435	435
<i>Uniformed</i>	14	14	14	14	14	14	14
Division of Technology	141	152	140	140	140	140	140
Fairmount Park	156	179	22	22	175	188	188
Finance	170	163	112	112	135	135	135
Fire	2,326	2,357	2,132	2,132	2,328	2,328	2,328
<i>Civilian</i>	101	110	111	111	111	111	111
<i>Uniformed</i>	2,225	2,247	2,021	2,021	2,217	2,217	2,217
First Judicial District	1,970	1,965	1,965	1,965	1,965	1,965	1,965
Fleet Management	307	329	309	309	309	309	309
Free Library	713	628	138	138	628	628	628
Historical Commission	6	6	1	1	6	6	6
Human Relations Commission	34	34	33	33	33	33	33
Human Services	1,784	1,858	1,858	1,858	1,858	1,858	1,858
Labor Relations	7	7	7	6	6	6	6
Law	192	201	192	192	192	192	192
Licenses & Inspections	356	309	324	324	330	330	330
Managing Director	117	167	119	119	140	140	140
Mayor	72	77	31	31	49	49	49
Mayor's Office of Transportation	0	6	6	6	6	6	6
Mural Arts Program	12	16	0	0	12	12	12
Office of Arts and Culture	0	0	0	0	2	2	2
Office of Behavioral Health	28	33	26	25	24	23	23
Office of Supportive Housing	126	132	132	132	132	132	132
Office of Inspector General	0		19	19	19	19	19
Office of Human Resources	68	78	59	59	67	67	67
Police	7,367	7,478	6,621	6,621	7,478	7,478	7,478
<i>Civilian</i>	837	854	811	811	854	854	854
<i>Uniformed</i>	6,530	6,624	5,810	5,810	6,624	6,624	6,624
Prisons	2,131	2,400	2,360	2,360	2,360	2,360	2,360
Procurement	58	62	50	50	50	50	50
Public Health	665	746	627	627	739	739	739
Public Property	165	172	172	172	172	172	172
Records	70	69	45	45	57	57	57
Recreation	464	517	28	28	478	478	478
Register of Wills	68	68	64	64	64	64	64
Revenue	252	277	261	261	263	263	263
Sheriff	238	263	263	263	263	263	263
Streets	1,839	1,888	1,397	1,397	1,797	1,797	1,797
Youth Commission	0	1	1	1	1	1	1
Zoning Code Commission	0	2	0	0	0	0	0
Zoning Board of Adjustment	5	5	4	4	5	5	5
<b>TOTAL GENERAL FUND</b>	<b>23,111</b>	<b>23,888</b>	<b>20,642</b>	<b>20,640</b>	<b>23,476</b>	<b>23,488</b>	<b>23,488</b>



