

**City of Philadelphia**

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**



**Budget Bureau  
Office of Budget and Program Evaluation**

In Cooperation with

**Office of the Director of Finance**

**Office of the Managing Director**

**February 15, 2008**

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING DECEMBER 31**

**TABLE OF CONTENTS**

<b>What is the Quarterly City Managers Report?</b>	i
<b>Introduction: The Outlook for FY2008 at the end of December 2007</b>	iii
<b>Table FB-1</b> <b>Fund Balance Summary – General Fund</b>	vii
<b>GENERAL FUND REVENUES</b>	
<b>Summary Table R-1</b> <b>Analysis of Tax Revenue</b>	1
<b>Table R-2</b> <b>Tax Revenue Summary</b>	2
<b>Table R-3</b> <b>Analysis of Non-Tax Revenue</b>	3
<b>Table R-4</b> <b>Non-Tax Revenue Summary</b>	4
<b>Table R-5</b> <b>Summary of Revenue – DHS/DPH</b>	6
<b>GENERAL FUND OBLIGATIONS</b>	
<b>Table O-1</b> <b>Analysis of Forecast Year-End Departmental Obligations</b>	7
<b>Table O-2</b> <b>Departmental Obligations Summary – General Fund</b>	8
<b>Table O-3</b> <b>Class 100 Personal Services Summary – General Fund</b>	10
<b>Table O-4</b> <b>FY06/FY07/FY08 Regular Overtime Comparison by Pay Period</b>	21
<b>Table O-5</b> <b>FY06/FY07/FY08 Regular Overtime Comparison – Cumulative</b>	22
<b>Table O-6</b> <b>Class 200 Purchase of Service Obligations – Selected Departments</b>	23
<b>Table O-7</b> <b>Comparison of Obligations--September vs. December</b>	24
	Year-End Projections
<b>DEPARTMENTAL FULL-TIME POSITIONS SUMMARY</b>	
<b>Table P-1</b> <b>Departmental Full Time Positions Summary – All Funds</b>	26
<b>DEPARTMENTAL LEAVE USAGE ANALYSIS</b>	
<b>Table L-1</b> <b>Total Leave Usage Analysis</b>	28
<b>Table L-2</b> <b>Sick Leave Usage Analysis</b>	29
<b>Table L-3</b> <b>Days Lost to IOD – No Duty Status Analysis</b>	30
<b>DEPARTMENTAL SERVICE DELIVERY REPORT</b>	
<b>Table S-1</b> <b>Service Delivery Report</b>	31

**City of Philadelphia**  
**QUARTERLY CITY MANAGERS REPORT**  
**FOR THE PERIOD ENDING DECEMBER 31**

**TABLE OF CONTENTS**

<b>WATER FUND QUARTERLY REPORT</b>	<b>38</b>
<b>AVIATION FUND QUARTERLY REPORT</b>	<b>43</b>
<b>GRANTS FUND QUARTERLY REPORT (Unanticipated Grants)</b>	<b>48</b>
<b>CASH FLOW FORECAST FOR FY 2008</b>	<b>49</b>
<b>METHODOLOGY FOR FINANCIAL REPORTING</b>	<b>51</b>
<b>PRODUCTIVITY BANK STATUS REPORT</b>	<b>55</b>

## What is the Quarterly City Managers Report?

The **Quarterly City Managers Report** is a summary report on the finances and management of the City of Philadelphia. It is prepared under the direction of the Mayor's Office by the **Office of Budget and Program Evaluation**, in cooperation with the **Office of the Director of Finance** and the **Office of the Managing Director**. The report is based primarily on information provided to these agencies by City departments and agencies.

The purpose of the **Quarterly City Managers Report** is to provide the senior management of the City of Philadelphia with a clear and timely summary of the City's progress in implementing the financial and management goals of the current year of the City's Five-Year Financial Plan, both on a "Year to Date Actual" basis and on a "Forecast for Full Year" basis.

The **Quarterly City Managers Report** contains the following reports and schedules:

**General Fund:** The General Fund is the principal operating fund of the City of Philadelphia. (For an explanation of the City's overall financial fund structure, see "Methodology for Financial Reporting" elsewhere in this Report). The **Quarterly City Managers Report** presents an overview of General Fund revenues by major revenue source and obligations by department. Additional detail is provided regarding General Fund direct wage and salary obligations by department; General Fund purchase of service contract obligations; and General Fund overtime utilization. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Departmental Full Time Positions:** The **Quarterly City Managers Report** includes a report on budgeted and filled full-time positions for all City departments on an All Funds basis. This report presents budget targets, year-to-date actuals and year-end forecasts.

**Departmental Leave Usage and IOD Analysis:** This section provides tables that show employee leave time as a percentage of the total number of days available to be worked in the quarter. Total leave usage, sick leave usage, and days lost to worker injury are analyzed separately.

**Departmental Service Delivery Report:** This report includes both quantitative measurements of departmental service levels and qualitative measurements of performance. This report compares service levels year-to-date with original departmental projections and year-end forecasts with original projections and the actual level of service in the prior year.

**Water Fund and Aviation Fund:** The Water Fund is the fund in which activities related to the City's water supply and wastewater disposal are reported. The Aviation Fund is the fund in which activities related to the operation of the Philadelphia International Airport and the Northeast Philadelphia Airport are reported. The **Quarterly City Managers Report** presents a quarterly overview of Water and Aviation Fund revenues by major revenue source and obligations by department at the end of the quarters concluding in September, December, March and June. All reports present budget targets, year-to-date actuals and year-end forecasts.

**Grants Revenue Fund - Unanticipated Grants:** A listing is included, of all unanticipated grants received and recorded in the City's Grants Revenue Fund during the preceding three months.

**Cash Flow Forecast:** Most financial reporting in the **Quarterly City Managers Report** is presented on a modified accrual basis, consistent with the City's accounting methodology. Under the City's modified accrual accounting rules, some revenues are reported on an accrual rather than a cash basis and obligations are recorded when encumbered or expended. To enable the reader to assess the City's actual current and projected year-end cash position, the **City Managers Report** also presents a cash flow forecast for the fiscal year. Actual cash results are presented for all months of the fiscal year for which cash receipt and disbursement activity has been recorded, and a projection is made for the balance of the fiscal year.

**Management and Productivity Initiatives:** In order to preserve and expand service levels, reduce obligations, increase revenues, improve efficiency and maintain a balanced budget, the City of Philadelphia has committed itself to the implementation of numerous management and productivity initiatives in its various departments and agencies. The **Quarterly City Managers Report** contains the following report, which presents the current and expected future results of various initiatives:

- **Productivity Bank Status Report**

This report provides information regarding the activities of the City's Productivity Bank, a program which permits City departments to apply for loans from a special City fund earmarked for departmental productivity improvements and service enhancement projects which are not eligible for Capital Budget funding and cannot be funded out of core departmental operating budgets without adversely affecting current levels of service delivery.

City of Philadelphia  
**QUARTERLY CITY MANAGERS REPORT**  
FOR THE PERIOD ENDING December 31, 2007

## Introduction

This Quarterly City Manager's Report is a transition document in three very significant ways. First, it is a report being written by the new administration of Mayor Michael A. Nutter on the final quarter of activities and management of a prior administration. Second, it does not reflect the strategic direction, priorities and goals of the new Administration, which have been clearly articulated in the Budget in Brief for Fiscal Year 2009 and the Five-Year Financial and Strategic Plan for Fiscal Years 2009-2013. As described in those documents, the goals of Philadelphia government are to:

- *Become the safest large city in the country*
- *Become the country's premier education city*
- *Grow as a green city*
- *Create healthy and sustainable communities*
- *Demonstrate the highest standards for ethics and accountability*
- *Become a national leader in customer service*

Finally, this QMCR does not benefit from nor reflect the significant changes in performance measurement and management review that are scheduled to be implemented in the coming months with PhillyStat.

Subsequent Quarterly City Managers Reports will begin to introduce the strategic direction and goals of the Nutter Administration, along with a series of performance measures for departments that will be a core element of the City's PhillyStat initiative. Our expectation is that the QMCR for the 3<sup>rd</sup> Quarter of FY2008 will provide an overview of PhillyStat along with initial performance metrics.

**The Current Fiscal Year 2008 Year-End Projection for the General Fund**

The current preliminary year-end projection for the General Fund is presented in **Table FB-1**.

Preliminary estimates show that the City will end FY08 with a \$112.8 million operating deficit compared to the \$107.3 million operating deficit in the adopted budget. After prior year adjustments, the projected year-end fund balance will be \$209.6 million, down from the FY07 year-end fund balance of \$297.9 million. The major factors contributing to the year-end operating deficit and fund-balance surplus projections are:

**REVENUES**

<b>Tax Revenues:</b> Increased business privilege and wage tax revenue	\$38 million
<b>Recreation:</b> Eagles Luxury Box revenue not yet received	\$8 million
<b>Finance:</b> PGW partial loan repayment & Act 205 payment higher than budgeted partially offset by lower than budgeted prior year reimbursements	\$6 million
<b>PICA City Account:</b> FY07 base higher than budgeted	\$7 million
<b>City Treasurer:</b> Interest earnings higher than budgeted	\$6 million
<b>Police:</b> Police on patrol balance for FY07	\$4 million
<b>Sheriff :</b> Sheriff Fees higher than budgeted	\$4 million
<b>Fire:</b> EMS fee payments higher than budgeted	\$2 million
<b>Revenue:</b> Phillies and Eagles PILOTs	\$2 million
<b>Streets:</b> Wireless Philadelphia pass-through payment	\$1 million
<b>Public Property:</b> Delayed income from sale/lease of City property	(\$3 million)

**OBLIGATIONS**

<b>Finance - Employee Benefits:</b> Health and medical costs exceeded adopted budget due to new health benefit award for DC33 and 47 as well as ending appeals of FOP and IAFF awards.	(\$47 million)
<b>Human Services:</b> Increased funding for school district programs	(\$8 million)
<b>Fleet Management:</b> Increased overtime and fuel cost increases	(\$6 million)
<b>MOIS:</b> Departmental wireless applications, data center expansion and Broadband Partnership	(\$5 million)
<b>Indemnities:</b> Year to date claims higher than projected	(\$5 million)
<b>Prisons:</b> Increased overtime associated with population increase	(\$5 million)
<b>Public Property:</b> Increased inter-fund costs and maintenance costs	(\$4 million)
<b>Office of Supportive Housing:</b> Increase in the homeless population	(\$3 million)
<b>Public Health:</b> Increased demand for early childhood & women's health programs and ambulatory services	(\$2 million)
<b>Finance - Contribution to School District:</b> Recurring payment to decrease SDP deficit	(\$2 million)
<b>Managing Director's Office:</b> Increased City support for YVRP	(\$2 million)
<b>First Judicial District:</b> Common Pleas Court Class 100 Costs	(\$1 million)
<b>Fleet Management - Vehicle Purchases:</b> Life-safety vehicles	(\$1 million)
<b>Office of Housing &amp; Community Development:</b> Low-income energy assistance program	(\$1 million)
<b>City Council:</b> Appropriations no longer needed	\$12 million
<b>Sinking Fund:</b> Savings from refundings	\$2 million
<b>PRIOR YEAR FUND BALANCE</b>	
Carry-over FY07 year-end Fund Balance higher than projected in adopted budget	\$126 million

### The FY08 Budget through December 31, 2007

Each year's City budget ordinance establishes spending ceilings for departments in each of the various budgetary funds, including the largest and most important fund, the General Fund. The Philadelphia Home Rule Charter requires that the aggregate spending ceiling for the General Fund not exceed the official revenue estimate for the fund. In other words, the Charter requires that the adopted General Fund budget be balanced or show a positive fund balance. Under the Charter, the official revenue estimate for each City fund is provided to City Council by the Mayor prior to the adoption of each year's Operating Budget. Bill No. 070116-AA, the Fiscal Year 2008 Operating Budget Ordinance for the City of Philadelphia, was introduced on February 22, 2007, approved by City Council on June 14, 2007, and signed by the previous Mayor on June 22, 2007.

As in past years, the prior Administration engaged in a target budget process to create contingency funding within the guidelines of adopted budget appropriation, placing a small percentage of most departmental appropriations in reserve. For FY08, departments were asked to prepare target budgets with approximately a one percent decrease in spending. The Nutter Administration is not continuing this practice of placing a portion of department appropriations in reserve for the balance of the year.

The majority of General Fund FY08 revenues have performed well, most notably the wage tax, through the second quarter of FY2008. However, one critical revenue source, the real estate transfer tax, has fallen behind FY2008 budget projections, prompting the Nutter Administration to revise the estimate downward by \$8 million. The Finance Department will review department requests for non life-safety position requests and work with the Managing Director, Deputy Mayors and Department directors to ensure that the City manages spending to affordable levels while working to achieve the goals that have been set in the Five-year Financial and Strategic Plan..

### FY07 Year End Fund Balance

The City ended FY07 with a fund balance of \$297.9 million, a small increase from the FY2006 fund balance of \$254.5 million. There were two primary factors leading to the increase in fund balance in FY07:

- **Managing staffing levels.** In FY07, despite containing staffing increases to one percent (23,050 positions) over FY06 levels, the cost of salaries and benefits grew \$207.5 million (10.3 percent). Increases were due to the impact of a negotiated 3 percent across-the-board salary increase (\$37.5 million); overtime costs (\$26 million), which grew 20.8 percent compared to the FY06 amount; and another \$12.6 million in settlement costs of union health and welfare reopeners, and termination of appeals of arbitration panel awards. The City worked to decrease or contain growing staff costs in FY07 through delays in hiring; continued strategic use of the Deferred Retirement Option Program (DROP), which allows departments to fill only one position for every two DROP separations; and concerted scrutiny of requested increases in positions that were exceptions to the City's hiring freeze policy, in place since FY01.
- **Strong tax revenue growth.** Continued improvements in economic growth and corporate profits helped business privilege tax revenue increased by \$20.9 million above the FY06 amount (\$415 million), ending FY07 at \$436.4 million, and coming in \$28 million above the budgeted amount.

Supported by an improving economy and successful job retention efforts that have helped stabilize (FY07 average monthly increase 0.2 percent) local employment, wage tax revenue grew by 3.6 percent (net of rate reductions) in FY07, \$56.3 million higher than the FY06 total and \$26 million above the budgeted amount. A weak \$1.7 million increase in real estate tax proceeds (\$397.5 million) reflected the continued lack of reassessment by the Board of Revision of Taxes. Real estate transfer tax (RTT) revenue decreased by \$19 million, but exceeded the budget estimate, (\$210 million). RTT results, compared to budget and the prior year, indicate that the real estate market was beginning to cool, but was not in distress, compared to several other parts of the country confronting the foreclosure crisis. FY07 Sales, amusement, parking and other taxes brought in an additional \$6.2 million above the FY06 amount.

### **The Outlook for the Balance of FY08**

There are increasing economic signals and data, from reductions in the Federal Funds Rate, drops in the Institute for Supply Management's monthly indicator of manufacturing activity, or weak national job growth, that the U.S. economy is on the verge of entering a recession. A national recession could have significant implications for the City of Philadelphia if revenue growth is constrained or reduced. As mentioned earlier, the contraction in real estate transfer taxes has marked a significant cooling in the local housing market, a development that has mirrored national trends. A potential national recession represents the greatest risk to FY2008 General Fund revenues.

On the expenditure side, several other cost drivers, which are highlighted in Pennsylvania Intergovernmental Cooperation Authority's recent report, *Balancing a Budget on about 10 Million Dollars a Day: the Fiscal Situation Facing the New Mayor*, will present risks to the continued health of the FY2008 budget. Among these challenges are:

- An increasing prison census;
- Outstanding debt owed by Philadelphia Gas Works, contingent upon the utility making management reforms
- The potential for additional requests from the School District for financial assistance to avoid budget shortfalls
- Allocating the capital funding required to strengthen a crumbling infrastructure without causing significant increases in long-term obligations

**Stephen J. Agostini**  
**Budget Director**  
**Office of Budget and Program Evaluation**  
**Office of the Director of Finance**  
**City of Philadelphia**  
**February 15, 2008**

TABLE FB-1  
**QUARTERLY CITY MANAGERS REPORT**  
**FUND BALANCE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31 2007  
 (000 Omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget Plan	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection for Revenues Over (Under)	
							Adopt. Budget	Target Budget	
<b>REVENUES</b>									
Taxes	2,435,855	856,072	859,760	3,688	2,414,651	2,435,101	2,452,572	37,921	17,471
Locally Generated Non - Tax Revenues	247,911	118,787	114,339	(4,448)	267,209	262,505	269,692	2,483	7,187
Revenues from Other Governments	788,164	400,694	289,748	(110,946)	770,043	769,356	794,592	24,549	25,236
Other Govts. - PICA City Account (1)	244,771	117,629	123,841	6,212	254,758	255,258	261,917	7,159	6,659
Sub-Total Other Governments	1,032,935	518,323	413,589	(104,734)	1,024,801	1,024,614	1,056,509	31,708	31,895
Revenues from Other Funds of City	27,417	0	0	0	24,749	24,749	28,519	3,770	3,770
Other Sources	0	0	0	0	0	0	0	0	0
<b>Total Revenue and Other Sources</b>	<b>3,744,118</b>	<b>1,493,182</b>	<b>1,387,688</b>	<b>(105,494)</b>	<b>3,731,410</b>	<b>3,746,969</b>	<b>3,807,292</b>	<b>75,882</b>	<b>60,323</b>
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	1,327,589	654,633	639,416	15,217	1,375,787	1,382,021	1,382,021	(6,234)	0
Personal Services - Employee Benefits	890,331	652,916	652,916	0	923,903	971,111	971,111	(47,207)	0
Sub-Total Employee Compensation	2,217,919	1,307,549	1,292,332	15,217	2,299,691	2,353,132	2,353,132	(53,441)	0
Purchase of Services	1,151,610	977,933	976,461	1,472	1,168,648	1,193,322	1,193,322	(24,674)	0
Materials, Supplies and Equipment	89,087	55,707	61,931	(6,224)	88,401	94,163	94,163	(5,763)	0
Contributions, Indemnities and Taxes	118,960	45,010	42,544	2,467	119,722	114,922	114,922	4,800	0
Debt Service	89,154	37,611	37,611	0	101,035	101,318	101,318	(282)	0
Payments to Other Funds	38,727	572	572	0	28,912	30,912	30,912	(2,000)	0
Advances & Miscellaneous Payments	31,200	32,310	32,310	0	32,310	32,310	32,310	0	0
<b>Total Obligations / Appropriations</b>	<b>3,736,657</b>	<b>2,456,693</b>	<b>2,443,761</b>	<b>12,932</b>	<b>3,838,719</b>	<b>3,920,079</b>	<b>3,920,079</b>	<b>(81,360)</b>	<b>0</b>
<b>Operating Surplus (Deficit)</b>	<b>7,461</b>	<b>(963,511)</b>	<b>(1,056,073)</b>	<b>(92,561)</b>	<b>(107,309)</b>	<b>(173,110)</b>	<b>(112,787)</b>	<b>(5,478)</b>	<b>60,323</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Net Adjustments - Prior Years	35,902			0	20,000	20,000	24,500	(4,500)	4,500
Fund for Contingencies									
<b>Operating Surplus/(Deficit) &amp; Prior Year Adj.</b>	<b>43,363</b>	<b>(963,511)</b>	<b>(1,056,073)</b>	<b>(92,561)</b>	<b>(87,309)</b>	<b>(153,110)</b>	<b>(88,287)</b>	<b>(978)</b>	<b>64,823</b>
Prior Year Fund Balance	254,506			0	171,662	297,869	297,869	126,207	0
<b>Year End Fund Balance</b>	<b>297,869</b>	<b>(963,511)</b>	<b>(1,056,073)</b>	<b>(92,561)</b>	<b>84,353</b>	<b>144,758</b>	<b>209,582</b>	<b>125,229</b>	<b>64,823</b>

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**GENERAL FUND**

**REVENUES**

Summary Table R-1  
 Analysis of Tax Revenue  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007  
 Amounts in Millions

Tax	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
City Wage Tax	\$16.6			FY 2007 Base FY 2007 Estimated Actual (5/07): \$1,151.3 FY 2007 Actual: \$1,167.5 Increase: \$16.2  FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 4.0% Current Estimated Growth Rate: 4.0%  FY 2007 Tax Rate: Res.: 2.76% City, 1.5% PICA : Non-Res.: 3.7657% City FY 2008 Tax Rate: Res.: 2.719% City, 1.5% PICA : Non-Res.: 3.7242% City The rate reductions are effective January 1
Real Estate Tax		(\$0.2)		FY 2007 Base FY 2007 Estimated Actual (5/07): \$402.6 FY 2007 Actual: \$397.5 Decrease: (\$5.1)  FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 3.6%  FY 2007 Tax Rate: 34.74 mills City plus 47.90 mills School District Total 82.64 mills FY 2008 Tax Rate: 33.05 mills City plus 49.59 mills School District Total 82.64 mills
Business Privilege Tax	\$12.8			FY 2007 Base FY 2007 Estimated Actual (5/07): \$423.0 FY 2007 Actual: \$436.4 Increase: \$13.4  FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.6% Current Estimated Growth Rate: 2.6%  FY 2007 Tax Rate: 1.665 mills on gross receipts and 6.5% of net income FY 2008 Tax Rate: 1.554 mills on gross receipts and 6.5% of net income
Sales Tax		(\$2.5)		FY 2007 Base FY 2007 Estimated Actual (5/07): \$135.0 FY 2007 Actual: \$132.6 Decrease: (\$2.4)  FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: 2.5% Current Estimated Growth Rate: 2.5%  FY 2007 Tax Rate: 1% FY 2008 Tax Rate: 1%
Real Estate Transfer Tax		(\$8.0)		FY 2007 Base FY 2007 Estimated Actual (5/07): \$210.0 FY 2007 Actual: \$217.3 Increase: \$7.3  FY 2007 to FY 2008 Base Growth Rate: 5/07 Estimated Growth Rate: -2.4% Current Estimated Growth Rate: -10.3%  FY 2007 Tax Rate: 3% FY 2008 Tax Rate: 3%
Other Taxes		(\$1.2)		
<b>Total Variance From TB Plan</b>	<b>\$29.4</b>	<b>(\$11.9)</b>	<b>\$17.5</b>	
<b>Difference between FY 2008 Adopted Budget and Target Budget Plan.</b>	<b>\$20.4</b>	<b>\$0.0</b>		
<b>Total Variance From Budget</b>	<b>\$49.8</b>	<b>(\$11.9)</b>	<b>\$37.9</b>	

TABLE R-2  
**QUARTERLY CITY MANAGERS REPORT**  
**TAX REVENUE SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007  
 (000 Omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Budget Bureau Projection	Bud. Bur. Projection Over (Under)	
							Budget	Target Budget	
<b>TAX REVENUES</b>									
<b>Wage &amp; Earnings</b>									
<i>Current</i>	1,162,391	572,960	579,232	6,272	1,166,217	1,176,510	1,196,076	29,661	19,566
<i>Prior</i>	5,081	3,200	2,235	(965)	8,000	8,000	5,000	(3,000)	(3,000)
<b>Total</b>	1,167,472	576,160	581,467	5,307	1,174,217	1,184,510	1,201,076	26,661	16,566
<b>Real Property</b>									
<i>Current</i>	367,257	22,639	26,950	4,311	358,747	353,732	358,494	(253)	4,762
<i>Prior</i>	30,286	21,402	19,829	(1,573)	41,000	41,000	36,000	(5,000)	(5,000)
<b>Total</b>	397,543	44,041	46,779	2,738	399,747	394,732	394,494	(5,253)	(238)
<b>Business Privilege</b>									
<i>Current</i>	401,911	15,814	13,483	(2,131)	385,160	400,352	403,180	18,000	2,828
<i>Prior</i>	34,447	8,075	7,791	(284)	25,000	25,000	35,000	10,000	10,000
<b>Total</b>	436,358	23,889	21,274	(2,415)	410,160	425,352	438,180	28,000	12,828
<b>Sales</b>									
<i>Current &amp; Prior</i>	132,572	68,357	67,457	(900)	138,375	138,375	135,866	(2,489)	(2,489)
<b>Total</b>	132,572	68,357	67,457	(900)	138,375	138,375	135,866	(2,489)	(2,489)
<b>Real Estate Transfer</b>									
<i>Current &amp; Prior</i>	217,329	105,370	103,037	(2,333)	205,000	205,000	197,000	(8,000)	(8,000)
<b>Total</b>	217,329	105,370	103,037	(2,333)	205,000	205,000	197,000	(8,000)	(8,000)
<b>Net Profits</b>									
Parking	50,310	24,906	26,232	1,326	50,828	50,828	51,566	740	740
Amusement	16,454	8,915	9,661	747	17,829	17,829	16,865	(964)	(964)
Other	2,575	1,880	1,910	30	3,588	3,588	2,800	(788)	(788)
<b>TOTAL TAX REVENUE</b>	2,435,655	856,072	859,760	3,688	2,414,651	2,435,101	2,452,572	37,921	17,471
<b>Analysis of City/PICA Wage, Earnings and Net Profits Tax</b>									
City Wage & Earnings Tax	1,167,452	576,160	581,467	5,307	1,174,217	1,184,510	1,201,076	26,661	16,566
PICA Wage & Earnings Tax	317,618	158,842	161,565	2,723	323,667	324,167	330,323	6,656	6,156
<b>Total Wage &amp; Earnings Tax</b>	1,485,070	735,002	743,032	8,030	1,497,884	1,508,677	1,531,401	33,517	22,724
City Net Profits Tax	15,262	2,754	1,943	(811)	14,887	14,887	14,701	(186)	(186)
PICA Net Profits Tax	10,265	1,974	738	(1,236)	10,672	10,672	10,676	4	4
<b>Total Net Profits Tax</b>	25,527	4,728	2,681	(2,047)	25,559	25,559	25,377	(182)	(182)
PICA Wage & Earnings Tax	317,618	158,842	161,565	2,723	323,667	324,167	330,323	6,656	6,156
PICA Net Profits Tax	10,265	1,974	738	(1,236)	10,672	10,672	10,676	4	4
<b>Total PICA Wage, Earnings &amp; Net Profits Tax</b>	327,883	160,816	162,303	1,487	334,339	334,839	340,999	6,660	6,160
less: PICA Net Debt Service	83,112	0	0	0	79,581	79,581	79,081	(500)	(500)
<b>equals: PICA City Account</b>	244,771	160,816	162,303	1,487	254,758	255,258	261,918	7,160	6,660

2

Summary Table R-3  
**Analysis of Locally Generated Non-Tax Revenue and Revenue From Other Governments**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

Amounts in Millions

Non-Tax Revenue	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Finance	\$24.1			PGW partial loan repayment & Act 205 payment higher than budgeted
Streets	\$1.3			Wireless Phila. pass through payment
Public Property	(\$7.0)			Delayed income from sale/lease of City Property
PICA City Account	\$6.7			FY07 base higher than budgeted
Fire	\$1.0			EMS Fees higher than budgeted
Police	\$3.7			Police on Patrol payment balance for FY07
Revenue	\$1.3			Phillies & Eagles PILOTS
City Treasurer	\$6.0			Interest earnings higher than budgeted
All Other	\$2.0			Sheriff fees higher than budgeted
<b>Total Variance From TB Plan</b>	<b>\$39.1</b>	<b>\$0.0</b>	<b>\$39.1</b>	
Difference between FY 2008 Adopted Budget and Target Budget Plan.		(\$4.9)		
<b>Total Variance From Budget</b>	<b>\$39.1</b>	<b>(\$4.9)</b>	<b>\$34.2</b>	
Other Revenue Sources and Adjustments	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance	Reasons/ Comments
Net Revenue from Other Funds	\$3.8			Water Fund payments higher than budgeted
Net Adjustments - Prior Years	\$4.5			Prior year encumbrance cancellations greater than anticipated
<b>TOTAL OTHER SOURCES</b>	<b>\$8.3</b>	<b>\$0.0</b>	<b>\$8.3</b>	

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**  
**(000 omitted)**

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
							Budget	Target Budget	
<b>LOCAL NON - TAX REVENUES</b>									
Police	1,676	450	545	95	1,770	1,770	1,770	0	0
Streets	6,101	2,675	2,933	258	5,985	5,985	7,285	1,300	1,300
San. Collection Fee-PHA	1,293	675	775	100	1,350	1,350	1,350	0	0
Survey Charges	1,039	580	377	(203)	1,160	1,160	1,160	0	0
Other	3,769	1,420	1,781	361	3,475	3,475	4,775	1,300	1,300
Fire	28,304	13,620	13,823	203	26,300	27,300	28,300	2,000	1,000
Emergency Medical Service Fees	27,602	13,500	13,739	239	26,000	27,000	28,000	2,000	1,000
Other	702	120	84	(38)	300	300	300	0	0
Public Health (1)	10,735	4,650	5,352	702	9,373	9,373	10,608	1,235	1,235
Recreation	133	65	38	(27)	150	8,150	8,150	8,000	0
Luxury Box Revenue	0	0	0	0	0	8,000	8,000	8,000	0
Stadium- Other	0	65	38	(27)	150	150	150	0	0
Non-Stadium - Other	133	0	0	0	0	0	0	0	0
Public Property	20,656	13,055	9,984	(3,071)	27,936	31,936	24,936	(3,000)	(7,000)
Cable TV Franchise Fees	12,968	6,150	7,114	964	12,300	12,300	12,300	0	0
Telephone Commissions	1,025	425	294	(131)	1,000	1,000	1,000	0	0
PATCO Lease Payment	2,808	0	0	0	3,036	3,036	3,036	0	0
Rent from Real Estate	384	355	194	(161)	1,100	1,100	1,100	0	0
Sale/Lease of Capital Assets	1,662	5,000	1,612	(3,388)	8,000	12,000	5,000	(3,000)	(7,000)
Other	1,773	1,125	770	(355)	2,500	2,500	2,500	0	0
Human Services (1)	4,967	2,250	2,216	(34)	4,500	4,500	4,500	0	0
Licenses & Inspections	45,432	18,701	19,595	894	44,983	44,983	44,983	0	0
Records	18,990	9,694	8,674	(1,120)	19,480	19,480	18,480	(1,000)	(1,000)
Recording of Legal Instruments	11,423	5,650	5,001	(649)	11,300	11,300	10,300	(1,000)	(1,000)
Other	7,567	4,044	3,573	(471)	8,180	8,180	8,180	0	0
Finance	10,124	5,130	5,056	(74)	39,990	21,742	21,842	(18,148)	100
Burglar Alarm Fees & Licenses	3,149	1,600	1,699	99	3,500	3,500	3,200	(300)	(300)
Solid Waste Code Violations (SWEEP)	2,330	1,255	1,321	66	2,500	2,500	2,500	0	0
Employee Health Benefit Charges	1,635	1,025	762	(263)	2,080	2,080	2,080	0	0
Other	3,010	1,250	1,274	24	31,800	13,652	14,052	(17,848)	400
Revenue	3,912	290	349	59	500	1,700	2,950	2,450	1,250
Non-Profit Contribution Program	2,366	0	0	0	50	1,250	2,500	2,450	1,250
Other	1,546	290	349	59	450	450	450	0	0
City Treasurer	39,419	14,300	14,304	4	22,600	22,600	28,600	6,000	6,000
Interest Earnings	38,729	14,000	13,847	(53)	22,000	22,000	28,000	6,000	6,000
Other	690	300	357	57	600	600	600	0	0
Clerk of Quarter Sessions	4,933	3,116	2,696	(619)	8,026	8,026	8,026	0	0
Register of Wills	3,496	2,117	1,822	(295)	3,850	4,194	4,194	344	0
Sheriff	10,882	7,250	8,415	1,165	6,150	6,150	10,650	4,400	4,400
First Judicial District	29,258	16,690	14,122	(2,628)	34,800	34,800	34,800	0	0
Court Costs, Fees and Charges	16,188	9,550	8,149	(1,401)	20,500	20,500	20,500	0	0
Code Violation Fines	2,984	1,625	1,454	(171)	3,250	3,250	3,250	0	0
Moving Violation Fines (Traffic Court)	8,784	5,000	4,178	(822)	10,000	10,000	10,000	0	0
Other	1,314	475	341	(134)	1,050	1,050	1,050	0	0
All Other	8,913	4,776	4,615	(160)	10,827	9,827	9,729	(1,098)	(98)
<b>TOTAL LOCAL NON - TAX REVENUE</b>	<b>247,911</b>	<b>118,787</b>	<b>114,339</b>	<b>(4,448)</b>	<b>267,208</b>	<b>262,505</b>	<b>269,692</b>	<b>2,483</b>	<b>7,187</b>

(1) See Table R-5 for detail.

**TABLE R-4**  
**QUARTERLY CITY MANAGERS REPORT**  
**NON - TAX REVENUE SUMMARY**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**  
(000 omitted)

Category	FY 07 Actual	FISCAL YEAR 2008							
		YEAR TO DATE			FULL YEAR				
		Target Budget	Actual	Actual Over (Under) Target Budget	Adopted Budget	Target Budget	Current Projection	Current Projection Over (Under)	
							Budget	Target Budget	
<b>OTHER GOVERNMENTS</b>									
<b>PICA City Account (1)</b>	<b>244,771</b>	<b>117,629</b>	<b>123,841</b>	<b>6,212</b>	<b>254,758</b>	<b>255,258</b>	<b>261,917</b>	<b>7,159</b>	<b>6,659</b>
Police	12,726	4,994	1,700	(3,294)	7,110	7,110	10,784	3,684	3,684
State Reimbursement-Police Training	11,500	1,100	0	(1,100)	2,200	2,200	2,200	0	0
State Reimbursement-Police on Patrol	1,226	3,894	1,700	(2,194)	4,910	4,910	8,584	3,684	3,684
<b>Public Health (2)</b>	<b>50,291</b>	<b>26,250</b>	<b>20,033</b>	<b>(6,217)</b>	<b>57,570</b>	<b>57,570</b>	<b>57,570</b>	<b>0</b>	<b>0</b>
Public Property	18,000	0	0	0	18,000	18,000	18,000	0	0
PGW Rental	18,000	0	0	0	18,000	18,000	18,000	0	0
SEPTA Fixed Rent	0	0	0	0	0	0	0	0	0
SEPTA Debt Service	0	0	0	0	0	0	0	0	0
<b>Human Services (2)</b>	<b>565,174</b>	<b>259,000</b>	<b>138,593</b>	<b>(120,407)</b>	<b>548,888</b>	<b>548,201</b>	<b>548,201</b>	<b>(687)</b>	<b>0</b>
Finance	58,932	58,902	83,120	24,218	58,804	58,804	83,913	24,109	24,109
State Pension Fund Aid (Act 205)	57,742	58,000	59,809	1,809	58,000	58,000	59,809	1,809	1,809
State Police Fines	1,041	500	831	131	1,000	1,000	1,000	0	0
PGW Loan Repayment	0	0	22,500	22,500	0	0	22,500	22,500	22,500
Other	1,149	402	380	(22)	804	804	804	0	0
Revenue	24,391	12,500	8,411	(6,089)	25,007	25,007	25,010	3	3
Parking Violation Fines (Net PPA)	24,382	12,500	8,411	(6,089)	25,000	25,000	25,000	0	0
Other	9	0	0	0	7	7	10	3	3
City Treasurer	5,303	4,016	4,158	142	5,475	5,475	5,216	(259)	(259)
Retail Liquor License	1,116	0	142	142	1,200	1,200	1,200	0	0
State Utility Tax Refund	4,187	4,016	4,016	0	4,275	4,275	4,016	(259)	(259)
<b>Commerce-Convention Center Offset</b>	<b>21,750</b>	<b>21,746</b>	<b>20,648</b>	<b>(1,098)</b>	<b>21,746</b>	<b>21,746</b>	<b>20,648</b>	<b>(1,098)</b>	<b>(1,098)</b>
<b>First Judicial District</b>	<b>17,382</b>	<b>10,075</b>	<b>12,339</b>	<b>2,264</b>	<b>16,565</b>	<b>16,565</b>	<b>16,565</b>	<b>0</b>	<b>0</b>
State Reimbursement-Intensive Probation	5,624	0	2,337	2,337	6,175	6,175	6,175	0	0
State Reimbursement-County Court Costs	10,075	10,075	10,002	(73)	10,075	10,075	10,075	0	0
Other	1,683	0	0	0	315	315	315	0	0
<b>All Other</b>	<b>13,235</b>	<b>3,211</b>	<b>2,748</b>	<b>(465)</b>	<b>9,878</b>	<b>9,878</b>	<b>8,675</b>	<b>(1,203)</b>	<b>(1,203)</b>
<b>TOTAL OTHER GOVERNMENTS</b>	<b>1,032,935</b>	<b>518,323</b>	<b>413,589</b>	<b>(104,734)</b>	<b>1,024,801</b>	<b>1,024,614</b>	<b>1,058,509</b>	<b>31,708</b>	<b>31,895</b>

(1) PICA City Account = PICA tax minus (PICA expenses + PICA debt service).

(2) See Table R-5 for detail.

Summary Table R-5  
**QUARTERLY CITY MANAGERS REPORT**  
 Summary of Revenue  
 Dept. of Human Services/Dept. of Public Health  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007  
 (000 omitted)

AGENCY AND REVENUE SOURCE	FY07 Actual	FY 08 Adopted Budget	FY 08 Target Budget	FY 08 Current Estimate	Increase/ (Decrease) vs Target
<b>PUBLIC HEALTH</b>					
Local Non-Tax Revenue:					
Payments for Patient Care	8,223	7,858	7,858	8,258	400
Pharmacy Fees	1,769	915	915	1,750	835
Other	743	600	600	600	0
<b>Sub-Total Local Non-Tax</b>	<b>10,735</b>	<b>9,373</b>	<b>9,373</b>	<b>10,608</b>	<b>1,235</b>
Revenue from Other Governments:					
State:					
County Health (1)	11,026	11,500	11,500	11,500	0
Medical Assistance-Outpatient (Health Centers)	2,150	7,058	7,058	7,058	0
Medical Assistance-Nursing Home	13,900	16,384	16,384	16,384	0
Medical Assistance-Other	171	51	51	51	0
Federal:					
Medicare-Outpatient (Health Centers)	1,461	1,597	1,597	1,597	0
Medicare-Home Care (Nursing Home)	1,604	1,300	1,300	1,300	0
Medical Assistance-Outpatient (Health Centers)	2,630	2,078	2,078	2,078	0
Medical Assistance-Nursing Home	17,019	17,523	17,523	17,523	0
Medical Assistance-Other	208	30	30	30	0
Summer Food Inspection	122	49	49	49	0
<b>Sub-Total Other Governments</b>	<b>50,291</b>	<b>57,570</b>	<b>57,570</b>	<b>57,570</b>	<b>0</b>
<b>TOTAL, PUBLIC HEALTH</b>	<b>61,026</b>	<b>66,943</b>	<b>66,943</b>	<b>68,178</b>	<b>1,235</b>
<b>HUMAN SERVICES</b>					
Local Non-Tax Revenue:					
Payments for Child Care - S.S.I.	3,856	4,000	4,000	4,000	0
Other	1,111	500	500	500	0
<b>Sub-Total Local Non-Tax</b>	<b>4,967</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>
Revenue from Other Governments:					
State:					
Act 148 Reimbursement (Children & Youth/Juv. Just.) (1)	360,460	368,482	360,867	360,867	0
TANF Transition	24,306	6,928	13,856	13,856	0
Other	782	0	0	0	0
Federal:					
Title IV-B Reimbursement (C. & Y./Juv. Just.) (1)	3,419	0	0	0	0
T.A.N.F.	59,152	30,205	30,205	30,205	0
Title IV-E Reimbursement	116,327	143,273	143,273	143,273	0
Other	728	0	0	0	0
<b>Sub-Total Other Governments</b>	<b>565,174</b>	<b>548,888</b>	<b>548,201</b>	<b>548,201</b>	<b>0</b>
<b>TOTAL, HUMAN SERVICES</b>	<b>570,141</b>	<b>553,388</b>	<b>552,701</b>	<b>552,701</b>	<b>0</b>

(1) Title IV-B funds are provided to the State by the Federal Government and are included in the State's Act 148 grant to the City.

City of Philadelphia

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

## **GENERAL FUND OBLIGATIONS**

Table O-1  
**Analysis of Forecast Year-End Departmental Obligations**  
**QUARTERLY CITY MANAGERS REPORT**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

Note: "Obligations include "Encumbrances," which may be recorded for the entire fiscal year, as well as "Expenditures."

(Amounts in Millions)

Department/Cost Center	Forecast Better Than TB Plan	Forecast Worse Than TB Plan	Net Variance From TB Plan	"TB Plan": Target Budget Plan Adopted During FY 2008 for FY 2008  Reasons/Comments
Difference between FY 2008 Adopted Budget and FY2008 Current Target Budget Plan Obligations	\$14.00	(\$92.00)	(\$78.0)	
<b>TOTAL VARIANCE FROM BUDGET</b>	<b>\$14.00</b>	<b>(\$92.00)</b>	<b>(\$78.00)</b>	

The material in this report is preliminary and subject to the revision and does not represent an official statement of the City of Philadelphia

TABLE 11A  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007

DEPARTMENT	FY 07 ACTUAL	YEAR TO DATE			FISCAL YEAR 2008			CURRENT PROJECTION	
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	FULL YEAR CURRENT PROJECTION	ADOPTED BUDGET	OVER) UNDER TARGET
Art Museum Subsidy	2,250,000	2,500,000	2,600,000	0	2,500,000	2,500,000	2,500,000	0	0
Atwater Kent Museum	258,433	138,000	108,671	31,329	270,000	320,000	320,000	(50,000)	0
Auditing (City Controller's Office)	7,785,647	3,891,879	3,843,426	48,453	8,284,798	8,392,248	8,392,248	(137,452)	0
Board of Building Standards	91,478	51,703	43,777	7,926	112,792	112,792	112,792	0	0
Board of Ethics	0	478,276	138,579	339,697	1,000,000	1,000,000	1,000,000	0	0
Board of L & I Review	184,230	104,419	91,112	13,307	224,705	222,458	222,458	2,247	0
Board of Revision of Taxes	9,559,038	3,970,905	3,884,994	15,911	8,377,742	8,611,144	8,611,144	(233,402)	0
Camp William Penn	308,952	286,920	321,782	(34,862)	345,082	345,082	345,082	0	0
Capital Program Office	1,762,107	1,484,999	1,391,939	92,960	2,610,743	2,684,636	2,684,636	26,107	0
City Commissioners (Election Board)	8,440,815	5,208,580	4,789,031	417,529	8,995,597	8,995,597	8,995,597	0	0
City Council	13,624,688	8,175,981	8,663,622	1,822,339	28,020,922	16,820,922	16,820,922	12,000,000	0
City Planning Commission	3,214,335	1,815,670	1,818,534	(854)	3,614,166	3,578,054	3,578,054	36,142	0
City Rep. / Commerce	9,757,231	6,992,013	6,933,238	58,775	10,108,154	10,108,154	10,108,154	0	0
City Rep. / Commerce-Economic Stimulus	6,000,000	0	0	0	4,000,000	4,000,000	4,000,000	0	0
City Treasurer	641,583	322,842	315,973	6,869	770,304	770,304	770,304	0	0
Civil Service Commission	145,931	90,648	79,616	11,032	169,209	169,209	169,209	0	0
Clerk of Quarter Sessions	4,792,426	2,310,138	2,229,537	80,599	5,057,691	5,017,014	5,017,014	50,677	0
Community College Subsidy	23,467,924	24,467,924	24,467,924	0	24,467,924	24,467,924	24,467,924	0	0
Convention Center Subsidy	31,199,538	32,310,293	32,310,293	0	32,310,293	32,310,293	32,310,293	0	0
District Attorney	30,318,558	15,598,681	14,639,791	1,088,880	31,987,373	31,987,373	31,987,373	0	0
Fairmount Park	13,785,648	7,098,113	7,160,946	(62,833)	13,366,640	13,140,540	13,140,540	226,000	0
Finance	24,978,108	12,553,561	12,421,040	132,521	19,222,397	19,075,173	19,075,173	147,224	0
Finance - Contribution to the School District	35,000,000	0	0	0	35,000,000	37,000,000	37,000,000	(2,000,000)	0
Finance - Employee Benefits	890,330,539	652,918,755	652,918,755	0	923,903,488	971,110,876	971,110,876	(47,207,378)	0
Employee Disability	43,389,752	26,654,989	26,654,989	0	50,947,710	47,947,710	47,947,710	3,000,000	0
FICA	64,105,425	34,718,102	34,718,102	0	64,102,899	64,102,899	64,102,899	0	0
Flex Cash Payments	742,341	773,356	773,356	0	1,000,000	1,000,000	1,000,000	0	0
Group Legal	4,045,601	2,023,922	2,023,922	0	4,373,564	4,373,564	4,373,564	0	0
Group Life Insurance	7,470,160	3,407,065	3,407,065	0	7,500,000	7,500,000	7,500,000	0	0
Health / Medical	331,479,880	204,273,700	204,273,700	0	358,628,568	408,833,946	408,833,946	(50,207,378)	0
Pension	362,173,228	358,618,505	358,618,505	0	353,992,862	353,992,862	353,992,862	0	0
Pension Obligation Bonds	74,648,939	20,849,953	20,849,953	0	82,734,607	82,734,607	82,734,607	0	0
Tool Allowance	64,200	63,325	63,325	0	100,000	100,000	100,000	0	0
Unemployment Compensation	2,210,613	1,532,638	1,532,638	0	2,525,288	2,525,288	2,525,288	0	0
Finance - PGW Rental Reimbursement	18,000,000	0	0	0	18,000,000	18,000,000	18,000,000	0	0
Fire	195,654,507	84,587,278	82,421,599	2,165,678	190,107,957	189,125,205	189,125,205	982,462	0
First Judicial District	118,333,908	55,270,209	61,588,033	(6,598,825)	114,852,203	115,952,203	115,952,203	(1,400,000)	0
Common Pleas Court	79,528,338	37,648,453	40,737,319	(3,088,866)	77,942,548	79,342,548	79,342,548	(1,400,000)	0
Municipal Court	8,004,323	3,981,738	4,158,854	(177,116)	8,292,161	8,292,161	8,292,161	0	0
Office of the Exec. Administrator	23,738,571	10,979,902	14,354,844	(3,384,942)	22,521,902	22,521,902	22,521,902	0	0
Traffic Court	5,062,676	2,660,117	2,605,016	55,101	5,795,592	5,795,592	5,795,592	0	0
Fleet Management	47,088,002	25,350,801	26,688,168	(1,314,367)	44,883,424	50,583,424	50,583,424	(6,000,000)	0
Fleet Management - Vehicle Purchases	12,598,757	11,498,733	12,477,904	(979,231)	16,900,000	18,000,000	18,000,000	(1,100,000)	0
Fres Library	39,180,684	22,108,661	21,832,413	1,076,148	41,631,085	40,648,085	40,648,085	883,000	0
Historical Commission	314,628	168,680	168,739	941	325,688	407,620	407,620	(81,752)	0
Hero Award	26,000	12,500	29,000	(16,500)	25,000	25,000	25,000	0	0
Human Relations Commission	2,174,703	1,117,710	970,370	147,340	2,188,091	2,188,091	2,188,091	0	0
Human Services	699,369,117	500,769,425	532,074,665	(31,305,240)	607,647,934	615,647,934	615,647,934	(8,000,000)	0
Administration & Management	13,040,567	7,600,264	7,566,405	213,859	14,225,138	15,321,966	15,321,966	(1,096,828)	0
Contract Admin. & Program Evaluation	2,702,123	1,428,174	1,431,499	(6,324)	3,091,402	3,080,122	3,080,122	11,280	0
Juvenile Justice Services	118,997,054	103,318,616	97,749,649	5,569,167	108,137,575	121,791,452	121,791,452	(13,653,877)	0
Children & Youth (Child Welfare)	338,229,861	278,315,174	290,055,013	(10,739,839)	336,884,570	361,305,236	361,305,236	(24,420,666)	0
Community Based Prevention Services	117,399,512	108,909,897	135,252,100	(26,342,103)	145,309,249	114,149,158	114,149,158	31,160,091	0

■ = Depts. with forecast deficits greater than 1% of the Target Budget or \$1 million.

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-2  
**QUARTERLY CITY MANAGER'S REPORT**  
**DEPARTMENTAL OBLIGATIONS SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007

DEPARTMENT	FY 07 ACTUAL	YEAR TO DATE			FISCAL YEAR 2008			FULL YEAR	
		TARGET BUDGET PLAN	ACTUAL	ACTUAL (OVER) UNDER TARGET BUDGET	ORIGINAL ADOPTED BUDGET	TARGET BUDGET	CURRENT PROJECTION	CURRENT PROJECTION (OVER) UNDER ADOPTED BUDGET	TARGET
Indemnities	26,632,668	13,084,197	13,084,197	0	20,113,916	25,613,916	25,613,916	(5,600,000)	0
Information Services, Mayor's Office of Labor Relations	13,654,014	22,920,763	14,677,511	8,043,252	28,942,018	30,882,698	30,882,698	(1,710,580)	0
Law	547,044	285,976	232,098	23,880	549,350	549,350	549,350	0	0
Legal Services Incl. Defender Association	16,191,921	7,712,693	9,042,069	(1,329,376)	14,135,140	19,275,562	19,275,562	(5,140,442)	0
Licenses & Inspections	35,403,767	38,725,660	36,725,660	0	39,710,948	38,725,660	36,725,660	(14,712)	0
Licenses & Inspections - Demolitions	20,428,549	9,409,991	9,301,274	99,717	19,728,658	19,635,668	19,635,668	93,000	0
Licenses & Inspections - Demolitions Managing Director (MDO)	8,049,417	6,630,247	4,927,491	1,602,756	10,000,000	10,000,000	10,000,000	0	0
Mayor	13,279,325	10,602,112	7,670,259	3,025,853	15,472,097	17,617,376	17,617,376	(2,045,279)	0
Mayor - Scholarships	5,059,120	2,302,863	2,552,339	(249,476)	4,951,280	5,651,767	5,651,767	(700,487)	0
Mural Arts Program	199,655	200,000	199,660	140	200,000	200,000	200,000	0	0
Off. of Behavioral Hlth./Mental Retard. Svcs.	723,767	669,685	248,085	321,600	1,210,876	868,876	868,876	344,000	0
Office of Behavioral Hlth./Mental Retard. Svcs.	14,351,805	13,017,580	12,846,208	172,364	14,261,952	14,261,952	14,261,952	0	0
Office of Housing and Comm. Developmt.	8,317,287	3,037,250	3,037,250	0	4,000,000	5,200,000	5,200,000	(1,200,000)	0
Office of Supportive Housing	38,698,597	34,110,268	34,937,722	(827,454)	37,911,333	41,155,878	41,155,878	(3,244,545)	0
Personnel	4,792,508	2,540,622	2,428,055	114,467	4,676,627	4,676,627	4,676,627	0	0
Police	493,612,984	253,398,758	241,051,110	12,257,646	513,834,581	513,718,908	513,718,908	115,673	0
Prisons	208,401,291	147,710,649	138,831,917	11,178,732	218,534,089	224,034,089	224,034,089	(5,600,000)	0
Procurement	4,932,621	2,092,514	2,269,794	(177,280)	6,275,357	5,222,603	6,222,603	62,754	0
Public Health	112,764,487	84,051,433	84,702,788	(651,353)	118,481,273	118,693,884	118,693,884	(2,232,611)	0
Ambulatory Health Services	45,221,229	25,680,902	31,392,083	(5,711,181)	44,621,737	46,272,534	46,272,534	(1,650,797)	0
Early Childhood, Youth & Women's Health	2,746,002	1,392,429	1,370,812	(24,389)	2,723,000	3,763,521	3,763,521	(1,060,521)	0
Phila. Nursing Home	38,289,006	39,870,674	36,795,129	3,075,545	40,966,138	40,977,838	40,977,838	(11,700)	0
Environmental Protection Services	8,682,877	5,984,390	6,042,892	(78,502)	9,349,833	9,061,455	9,061,455	288,378	0
Administration and Support Svcs	10,474,980	4,799,134	3,817,395	981,739	8,835,173	8,745,694	8,745,694	89,479	0
Medical Examiner's Office	3,689,461	1,999,000	1,858,387	342,633	3,749,490	3,768,740	3,768,740	(39,250)	0
Infectious Disease Control	5,680,932	4,384,804	3,622,108	762,796	6,215,902	6,064,102	6,064,102	151,800	0
Public Property	64,817,095	22,082,527	29,650,087	(7,473,560)	64,918,188	59,287,969	59,287,969	(4,369,811)	0
Public Property - SEPTA Subsidy	58,040,145	30,000,500	13,468,850	17,313,550	61,601,000	61,601,000	61,601,000	0	0
Public Property - Space Rentals	18,822,591	15,293,333	14,829,089	769,244	15,388,457	15,857,000	15,857,000	(170,543)	0
Public Property - Telecommunications	21,145,268	2,771,000	2,640,276	130,725	2,900,000	2,871,000	2,871,000	29,000	0
Public Property - Utilities	32,070,668	32,168,100	30,703,412	1,461,688	32,480,000	32,168,100	32,168,100	324,900	0
Records	8,017,175	6,202,032	6,233,708	(31,674)	7,757,446	7,679,871	7,679,871	77,574	0
Recreation	35,594,137	22,393,686	20,474,702	1,918,164	38,789,545	38,921,545	38,921,545	(162,000)	0
Refunds	10,411	225,000	208,791	16,209	500,000	450,000	450,000	50,000	0
Register of Wills	3,443,391	1,691,671	1,627,578	64,293	3,776,976	3,776,976	3,776,976	0	0
Revenue	16,896,793	8,628,541	8,692,046	136,495	17,598,421	17,422,437	17,422,437	175,984	0
Sheriff	14,620,519	8,882,109	7,239,370	(357,261)	14,820,827	15,271,619	15,271,619	(350,792)	0
Sinking Fund (Debt Service)	173,419,509	79,911,605	79,911,605	0	189,792,083	187,370,336	187,370,336	2,421,727	0
Streets	38,310,801	21,410,385	22,616,148	(1,204,763)	32,161,185	33,101,185	33,101,185	(940,000)	0
Engineering Design & Surveying	5,509,319	2,802,191	2,638,967	163,224	5,760,978	5,760,978	5,760,978	0	0
General Support	5,058,460	2,864,578	2,626,096	238,482	5,363,357	5,343,357	5,343,357	20,000	0
Highways	11,742,006	5,956,692	6,093,351	(138,669)	9,400,598	9,400,598	9,400,598	0	0
Street Lighting	9,879,157	7,488,366	9,093,622	(1,605,236)	8,620,969	9,610,969	9,610,969	(990,000)	0
Traffic Engineering	3,121,959	2,298,528	2,161,112	137,416	3,015,283	2,985,283	2,985,283	30,000	0
Streets - Sanitation	93,621,244	73,018,869	73,436,827	(417,958)	97,206,378	98,619,540	98,619,540	588,838	0
Witness Fees	135,024	85,759	69,394	26,365	171,518	171,518	171,518	0	0
Zoning Board of Adjustment	395,026	205,259	167,440	48,819	460,313	445,810	445,810	4,503	0
Zoning Code Commission	0	0	0	0	0	500,000	500,000	(500,000)	0
<b>TOTAL GENERAL FUND</b>	<b>3,738,657,342</b>	<b>2,456,692,798</b>	<b>2,443,760,622</b>	<b>12,932,274</b>	<b>3,838,719,000</b>	<b>3,920,078,974</b>	<b>3,920,078,974</b>	<b>(81,359,874)</b>	<b>0</b>

(1) = Dept. with forecast deficits greater than 1% of the Target Budget or \$1 million.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under Target Budget		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget				Adopted Budget	Target Budget	
<b>Atwater Kent Museum</b>												
Full-Time Positions	5	5	4	5	5	0	5	5	5	0	0	0
Class 100 Total Oblig./Approp.	279,409	261,250	250,997	132,000	106,871	25,329	264,000	264,000	264,000	0	0	0
Class 100 Overtime Oblig./Approp.	21,545	21,170	12,255	7,794	3,335	4,459	15,587	15,587	6,000	7,587	7,587	7,587
<b>Auditing</b>												
Full-Time Positions	125	126	120	140	117	23	140	140	140	0	0	0
Class 100 Total Oblig./Approp.	6,632,684	6,760,793	7,039,481	3,477,097	3,324,581	152,516	7,565,233	7,562,665	7,562,665	2,548	0	0
Class 100 Overtime Oblig./Approp.	41,416	50,514	55,975	23,908	63,629	(39,721)	52,000	52,000	75,000	(23,000)	(23,000)	(23,000)
<b>Board of Building Standards</b>												
Full-Time Positions	2	2	2	2	2	0	2	2	2	0	0	0
Class 100 Total Oblig./Approp.	97,529	99,868	91,419	51,644	43,777	7,867	112,733	112,733	112,733	0	0	0
Class 100 Overtime Oblig./Approp.	0	2,320	826	0	922	(922)	0	0	3,163	(3,163)	(3,163)	(3,163)
<b>Board of Ethics</b>												
Full-Time Positions	0	0	0	9	4	5	9	9	9	0	0	0
Class 100 Total Oblig./Approp.	0	0	0	246,276	127,764	120,492	540,000	540,000	540,000	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	0
<b>Board of L &amp; I Review</b>												
Full-Time Positions	3	2	3	3	3	0	3	3	3	0	0	0
Class 100 Total Oblig./Approp.	167,181	159,089	179,400	91,676	88,538	3,138	198,108	198,108	198,108	0	0	0
Class 100 Overtime Oblig./Approp.	0	233	2,383	0	607	(607)	0	0	607	(607)	(607)	(607)
<b>Bd. of Revision of Taxes</b>												
Full-Time Positions	130	134	126	144	134	10	138	145	145	(7)	0	0
Class 100 Total Oblig./Approp.	7,273,595	7,360,015	7,772,791	3,665,692	3,567,328	(1,636)	7,894,854	8,128,256	8,128,256	(233,402)	0	0
Class 100 Overtime Oblig./Approp.	9,388	16,873	23,915	5,000	16,114	(11,114)	15,000	15,000	25,000	(10,000)	(10,000)	(10,000)
<b>Camp William Penn</b>												
Full-Time Positions	4	3	3	4	3	1	4	4	4	0	0	0
Class 100 Total Oblig./Approp.	145,253	136,213	164,362	164,550	187,462	(22,902)	204,548	204,548	204,548	0	0	0
Class 100 Overtime Oblig./Approp.	0	0	90	0	0	0	0	0	0	0	0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget				Adopted Budget	Target Budget	
<b>Capital Program Office, Mayor -</b>												
Full-Time Positions	13	14	14	27	25	2	24	26	26		(2)	0
Class 100 Total Oblig./Approp.	891,231	713,697	753,799	685,917	642,302	43,415	1,599,997	1,599,997	1,599,997		0	0
Class 100 Overtime Oblig./Approp.	9,660	14,344	12,131	9,617	13,029	(3,412)	34,000	15,241	25,036		8,964	(9,795)
<b>City Commissioners</b>												
Full-Time Positions	90	93	90	88	92	(4)	88	88	88		0	0
Class 100 Total Oblig./Approp.	4,702,564	4,503,445	4,658,835	2,457,834	2,628,165	(171,321)	5,345,789	5,345,789	5,345,789		0	0
Class 100 Overtime Oblig./Approp.	1,066,300	934,049	1,062,483	424,190	536,890	(112,700)	890,423	890,423	890,423		0	0
<b>City Council</b>												
Full-Time Positions	195	180	187	195	185	10	195	195	195		0	0
Class 100 Total Oblig./Approp.	10,893,841	10,676,671	10,591,117	6,001,784	5,299,500	705,284	12,003,567	12,003,567	12,003,567		0	0
Class 100 Overtime Oblig./Approp.	0	32,732	0	0	0	0	0	0	0		0	0
<b>City Planning Commission</b>												
Full-Time Positions	49	45	44	47	45	2	49	49	49		0	0
Class 100 Total Oblig./Approp.	3,189,139	2,970,994	3,042,704	1,565,764	1,441,282	124,482	3,188,645	3,152,503	3,162,503		36,142	0
Class 100 Overtime Oblig./Approp.	0	12	85	0	0	0	0	0	0		0	0
<b>City Rep. / Commerce</b>												
Full-Time Positions	17	12	12	14	16	(2)	16	16	16		0	0
Class 100 Total Oblig./Approp.	1,247,251	1,103,496	1,165,372	697,891	569,531	128,360	1,517,912	1,517,912	1,517,912		0	0
Class 100 Overtime Oblig./Approp.	17,948	14,358	18,982	5,057	9,935	(4,878)	11,000	11,000	11,000		0	0
<b>City Treasurer</b>												
Full-Time Positions	10	11	11	11	11	0	13	13	13		0	0
Class 100 Total Oblig./Approp.	503,135	603,563	556,419	298,652	299,816	(1,164)	672,992	672,992	672,992		0	0
Class 100 Overtime Oblig./Approp.	0	0	22	0	0	0	0	0	4,089		(4,089)	(4,089)
<b>Civil Service Commission</b>												
Full-Time Positions	2	2	2	2	2	0	2	2	2		0	0
Class 100 Total Oblig./Approp.	116,762	128,924	119,559	64,411	54,552	9,859	142,647	142,647	142,647		0	0
Class 100 Overtime Oblig./Approp.	716	1,105	345	0	0	0	0	0	0		0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-J  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under Target Budget		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget				Adopted Budget	Target Budget	
<b>Clerk of Quarter Sessions</b>												
Full-Time Positions	110	113	114	121	114	7	121	121	121	0	0	
Class 100 Total Oblig./Approp.	4,334,899	4,219,043	4,642,061	2,267,098	2,164,045	103,053	4,981,615	4,930,938	4,930,938	50,677	0	
Class 100 Overtime Oblig./Approp.	103,277	167,660	283,501	80,460	90,550	(10,090)	175,000	175,000	175,000	0	0	
<b>District Attorney</b>												
Full-Time Positions	434	424	424	456	444	12	442	436	436	6	0	
Class 100 Total Oblig./Approp.	27,439,298	26,188,801	27,643,334	14,005,756	12,817,882	1,187,874	29,604,687	29,604,687	29,604,687	0	0	
Class 100 Overtime Oblig./Approp.	209,313	123,693	75,652	41,664	27,526	14,138	90,268	90,268	90,268	0	0	
<b>Fairmount Park</b>												
Full-Time Positions	182	157	155	165	152	13	169	169	169	0	0	
Class 100 Total Oblig./Approp.	9,465,641	8,428,422	8,641,840	4,480,483	4,496,643	(16,160)	9,398,560	9,170,580	9,170,580	228,000	0	
Class 100 Overtime Oblig./Approp.	1,340,645	1,430,753	1,545,224	849,882	809,247	40,435	1,433,345	1,638,689	1,562,641	(129,298)	76,048	
<b>Finance</b>												
Full-Time Positions (1)	182	164	164	161	159	2	169	169	169	0	0	
Class 100 Total Oblig./Approp.	8,537,269	8,617,260	9,455,980	4,324,738	4,352,883	(28,145)	9,803,520	9,456,876	9,456,876	146,644	0	
Class 100 Overtime Oblig./Approp.	36,423	44,495	16,457	9,498	2,158	7,340	42,672	42,672	28,609	14,063	14,063	
<b>Fire</b>												
Full-Time Positions	2,251	2,270	2,399	2,363	2,322	61	2,425	2,425	2,365	60	60	
Class 100 Total Oblig./Approp.	152,199,383	153,483,021	175,768,344	75,580,640	74,428,897	1,151,943	170,848,769	169,581,307	169,581,307	1,267,462	0	
Class 100 Overtime Oblig./Approp.	21,560,544	25,351,516	30,894,895	10,724,284	9,254,346	1,469,938	22,899,000	23,212,842	21,102,007	1,796,993	2,110,835	
<b>First Judicial District</b>												
Full-Time Positions	2,004	1,936	1,926	1,920	1,950	(40)	1,920	1,920	1,920	0	0	
Class 100 Total Oblig./Approp.	90,163,427	87,149,861	88,826,470	42,599,916	43,105,104	(505,188)	89,948,823	90,215,623	90,215,623	(1,267,000)	0	
Class 100 Overtime Oblig./Approp.	210,299	344,184	392,191	173,609	101,869	71,720	362,494	362,494	362,494	0	0	
<b>Traffic Court</b>												
Full-Time Positions	115	102	120	134	123	11	134	134	134	0	0	
Class 100 Total Oblig./Approp.	4,129,697	4,015,574	4,265,777	2,413,176	2,172,869	240,307	5,038,711	5,038,711	5,038,711	0	0	
Class 100 Overtime Oblig./Approp.	1,203	1,729	442	718	467	251	1,500	1,500	1,500	0	0	

(1) Includes the establishment of an Administrative Services Center which consolidated administrative functions of like departments into a centrally controlled service organization.

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008							
				YEAR TO DATE			FULL YEAR				
				Target Budget	Actual	Actual	Adopted	Target	Year End	Departmental Projection	
				Plan	Actual	Target Budget	Budget	Budget	Departmental	(Over) Under	
						Projection	Adopted Budget	Target Budget			
<b>Municipal Court</b>											
Full-Time Positions	189	184	178	178	184	(6)	178	178	178	0	0
Class 100 Total Oblig./Approp.	7,708,084	7,362,389	7,610,649	3,735,116	3,725,945	9,171	7,798,922	7,798,922	7,798,922	0	0
Class 100 Overtime Oblig./Approp.	3,578	4,625	4,731	2,167	441	1,728	4,524	4,524	4,524	0	0
<b>Common Pleas Court</b>											
Full-Time Positions	1,448	1,397	1,384	1,380	1,418	(58)	1,380	1,360	1,360	0	0
Class 100 Total Oblig./Approp.	65,168,386	63,116,916	64,197,873	30,064,135	30,878,170	(814,035)	62,773,913	64,040,913	64,040,913	(1,267,000)	0
Class 100 Overtime Oblig./Approp.	184,667	311,628	357,860	155,781	92,295	63,486	325,270	325,270	325,270	0	0
<b>Court Administrator</b>											
Full-Time Positions	254	253	246	248	235	13	248	248	248	0	0
Class 100 Total Oblig./Approp.	13,181,250	12,655,082	12,852,171	6,387,489	6,328,120	59,369	13,337,077	13,337,077	13,337,077	0	0
Class 100 Overtime Oblig./Approp.	20,851	26,202	29,158	14,943	8,688	6,257	31,200	31,200	31,200	0	0
<b>Fleet Management</b>											
Full-Time Positions	313	313	300	336	305	31	321	329	334	(13)	(5)
Class 100 Total Oblig./Approp.	16,510,174	16,060,639	17,158,282	8,779,433	8,509,716	269,717	17,887,192	18,687,192	18,687,192	(1,000,000)	0
Class 100 Overtime Oblig./Approp.	2,356,363	2,500,861	2,593,241	1,451,014	1,597,326	(146,312)	2,214,197	3,136,873	3,643,406	(1,429,209)	(506,533)
<b>Free Library</b>											
Full-Time Positions	640	732	724	730	720	10	739	730	730	9	0
Class 100 Total Oblig./Approp.	30,785,441	31,984,257	33,995,130	16,359,993	16,363,243	(3,250)	35,754,920	34,871,920	34,871,920	883,000	0
Class 100 Overtime Oblig./Approp.	898,385	898,586	1,037,731	431,437	426,392	5,045	1,129,901	431,437	1,088,955	40,946	(657,518)
<b>Historical Commission</b>											
Full-Time Positions	6	5	6	6	6	0	6	6	6	0	0
Class 100 Total Oblig./Approp.	275,864	251,717	290,833	143,875	159,883	(16,208)	298,743	330,495	330,495	(31,752)	0
Class 100 Overtime Oblig./Approp.	0	1,598	853	0	0	0	384	0	0	384	0
<b>Human Relations Commission</b>											
Full-Time Positions	34	33	35	34	32	2	34	34	34	0	0
Class 100 Total Oblig./Approp.	2,106,329	1,971,753	2,111,219	1,080,505	955,251	125,254	2,119,886	2,119,886	2,119,886	0	0
Class 100 Overtime Oblig./Approp.	0	0	341	100	0	100	250	250	250	0	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**TABLE O-3  
QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget	Actual	Actual	Adopted	Target	Year End	Departmental Projection		
				Plan	Actual	Target Budget	Budget	Budget	Projection	(Over)	Under	
<b>Human Services</b>												
Full-Time Positions	1,693	1,703	1,721	1,719	1,758	(37)	1,817	1,890	1,889		(72)	1
Class 100 Total Oblig./Approp.	84,567,438	85,283,449	90,581,664	44,149,794	44,823,989	(474,195)	95,733,041	98,115,946	98,115,946		(2,382,905)	0
Class 100 Overtime Oblig./Approp.	6,027,032	6,457,374	8,308,685	4,931,874	5,208,700	(274,926)	7,714,640	10,324,542	10,324,542		(2,609,902)	0
<b>Administration &amp; Management</b>												
Full-Time Positions	208	201	215	220	227	(7)	217	265	265		(48)	0
Class 100 Total Oblig./Approp.	8,967,604	8,788,008	8,899,086	4,674,827	4,626,003	48,824	10,084,998	11,260,144	11,260,144		(1,175,149)	0
Class 100 Overtime Oblig./Approp.	396,903	428,387	453,363	367,992	358,997	8,995	422,432	367,992	367,992		54,440	0
<b>Contract Admin. and Program Evaluation</b>												
Full-Time Positions	44	42	43	50	51	(1)	51	53	53		(2)	0
Class 100 Total Oblig./Approp.	2,746,338	2,427,036	2,645,400	1,385,338	1,385,299	39	3,028,342	3,018,102	3,018,102		10,240	0
Class 100 Overtime Oblig./Approp.	33,933	52,109	73,988	56,656	53,940	2,716	63,205	111,629	111,629		(48,424)	0
<b>Juvenile Justice Services</b>												
Full-Time Positions	350	341	322	317	313	4	356	359	358		(2)	1
Class 100 Total Oblig./Approp.	17,191,731	16,748,848	17,437,238	8,268,248	8,459,789	(191,521)	18,230,190	18,432,548	18,432,548		(202,358)	0
Class 100 Overtime Oblig./Approp.	2,811,404	3,052,970	3,633,275	1,902,701	2,048,427	(143,726)	3,189,642	4,088,733	4,086,733		(897,091)	0
<b>Children &amp; Youth</b>												
Full-Time Positions	1,093	1,059	1,045	1,039	1,073	(34)	1,081	1,102	1,102		(21)	0
Class 100 Total Oblig./Approp.	52,079,463	53,211,381	56,778,180	27,383,707	27,674,762	(291,055)	58,828,384	59,798,803	59,798,803		(1,170,419)	0
Class 100 Overtime Oblig./Approp.	2,530,128	2,557,922	3,753,830	2,441,058	2,576,843	(135,787)	3,800,459	5,413,341	5,413,341		(1,812,882)	0
<b>Community Based Prevention Services</b>												
Full-Time Positions	0	60	96	93	92	1	112	111	111		1	0
Class 100 Total Oblig./Approp.	3,582,402	4,088,196	4,801,803	2,437,674	2,478,156	(40,482)	5,761,130	5,606,741	5,606,349		154,781	0
Class 100 Overtime Oblig./Approp.	254,664	385,986	395,209	163,269	169,493	(6,224)	438,902	344,647	344,847		94,055	0

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget	Actual	(Over) Under	Adopted	Target	Year End	Departmental Projection		
				Plan	Actual	Target Budget	Budget	Budget	Departmental	(Over) Under		
						Projection	Adopted Budget	Target Budget				
<b>Information Services, Mayor's Office of</b>												
Full-Time Positions	98	98	112	147	134	13	153	153	154	(1)	(1)	
Class 100 Total Oblig./Approp.	6,305,036	6,140,711	6,699,907	4,623,593	4,515,484	108,109	9,541,592	8,852,172	8,852,172	689,420	0	
Class 100 Overtime Oblig./Approp.	13,289	23,807	26,852	97,954	133,040	(35,086)	117,000	102,749	145,827	(28,827)	(43,078)	
<b>Labor Relations, Mayor's Office of</b>												
Full-Time Positions	7	7	7	7	7	0	7	7	7	0	0	
Class 100 Total Oblig./Approp.	490,680	507,778	495,014	235,552	225,926	9,626	511,436	511,436	511,436	0	0	
Class 100 Overtime Oblig./Approp.	1,981	495	7,020	11,308	1,689	9,620	0	11,308	1,755	(1,755)	9,553	
<b>Law</b>												
Full-Time Positions	177	175	193	216	192	24	182	216	216	(34)	0	
Class 100 Total Oblig./Approp.	9,434,053	9,455,099	10,091,089	4,855,987	4,879,456	(23,469)	9,465,522	10,561,771	10,561,771	(1,096,249)	0	
Class 100 Overtime Oblig./Approp.	7,203	4,474	9,360	3,000	5,844	(2,844)	6,000	12,000	12,000	(6,000)	0	
<b>Licenses &amp; Inspections</b>												
Full-Time Positions	364	355	351	350	346	4	366	361	375	11	(14)	
Class 100 Total Oblig./Approp.	16,396,204	16,439,330	16,511,531	7,969,099	8,104,770	(135,671)	17,637,314	17,204,314	17,204,314	433,000	0	
Class 100 Overtime Oblig./Approp.	625,704	729,822	767,225	411,285	453,407	(42,112)	980,861	1,079,672	1,411,491	(430,610)	(331,619)	
<b>Managing Director</b>												
Full-Time Positions	79	87	102	98	98	0	88	88	98	(10)	(10)	
Class 100 Total Oblig./Approp.	7,628,825	7,057,558	8,117,286	5,071,840	4,246,906	824,934	9,426,717	10,143,679	10,143,679	(716,862)	0	
Class 100 Overtime Oblig./Approp.	385,158	445,965	473,765	211,500	84,895	126,605	423,000	423,000	423,000	0	0	
<b>Mayor</b>												
Full-Time Positions	40	55	56	53	54	(1)	62	62	67	(5)	(5)	
Class 100 Total Oblig./Approp.	3,026,861	3,784,126	4,277,032	1,950,485	1,957,116	(6,633)	4,242,305	4,742,305	4,742,305	(500,000)	0	
Class 100 Overtime Oblig./Approp.	0	2,678	5,639	0	1,731	(1,731)	0	0	1,731	(1,731)	(1,731)	
<b>Mayor's Office of Community Services</b>												
Full-Time Positions	17	21	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	599,181	3,068	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual	Actual (Over) Under Target Budget.	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection		
										Adopted Budget	Target Budget	
<b>Mural Arts Program</b>												
Full-Time Positions	16	14	14	16	14	2	16	16	16	0	0	
Class 100 Total Oblig./Approp.	481,214	456,037	453,528	297,192	216,085	79,107	594,383	594,383	594,383	0	0	
Class 100 Overtime Oblig./Approp.	598	497	1,218	500	619	(119)	1,000	1,000	1,000	0	0	
<b>Office of Behavioral Health/Mental Retardation Services</b>												
Full-Time Positions	43	36	35	30	28	2	34	32	30	4	2	
Class 100 Total Oblig./Approp.	2,553,233	2,316,329	2,222,971	1,014,499	979,538	34,952	2,258,245	2,144,414	2,144,414	113,831	0	
Class 100 Overtime Oblig./Approp.	20,632	26,717	32,541	8,642	6,268	2,554	20,725	20,600	20,600	125	0	
<b>Office of Supportive Housing</b>												
Full-Time Positions	133	131	132	145	136	9	145	145	149	(4)	(4)	
Class 100 Total Oblig./Approp.	7,272,058	6,591,611	6,628,986	3,583,909	3,079,686	504,023	6,995,905	6,707,435	6,707,435	288,470	0	
Class 100 Overtime Oblig./Approp.	591,584	649,945	743,878	242,775	368,604	(125,829)	558,380	252,775	772,790	(214,410)	(520,015)	
<b>Office of Housing &amp; Community Dev.</b>												
Full-Time Positions	5	3	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	244,615	233,987	46,341	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	
<b>Personnel</b>												
Full-Time Positions	76	70	70	81	73	8	79	79	79	0	0	
Class 100 Total Oblig./Approp.	3,908,410	3,871,897	3,958,530	1,923,448	1,858,664	64,784	4,098,488	4,098,488	4,098,488	0	0	
Class 100 Overtime Oblig./Approp.	19,747	43,161	104,259	22,554	51,385	(28,832)	34,070	40,000	68,185	(32,095)	(26,165)	
<b>Police</b>												
Full-Time Positions	7,388	7,287	7,424	7,580	7,388	152	7,508	7,508	7,508	0	0	
Class 100 Total Oblig./Approp.	450,697,679	457,990,628	478,231,611	243,629,183	229,222,104	14,407,079	498,865,287	498,734,514	498,734,514	130,773	0	
Class 100 Overtime Oblig./Approp.	40,923,327	48,658,490	59,231,067	30,382,674	34,391,434	(4,008,760)	43,012,449	75,609,178	57,408,823	(14,398,374)	16,200,355	
<b>Prisons</b>												
Full-Time Positions	2,152	2,225	2,176	2,222	2,137	85	2,400	2,223	2,192	208	31	
Class 100 Total Oblig./Approp.	102,686,806	106,084,275	115,246,659	55,053,799	56,847,994	(1,794,195)	117,008,997	122,008,997	122,008,997	(5,000,000)	0	
Class 100 Overtime Oblig./Approp.	18,573,164	19,244,373	24,600,109	11,651,201	14,791,510	(3,140,309)	17,582,279	22,733,094	31,884,492	(14,282,213)	(9,131,398)	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual	Actual (Over) Under Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
<b>Procurement</b>												
Full-Time Positions	58	59	54	61	58	3	62	62	62	0	0	
Class 100 Total Oblig./Approp.	2,790,321	2,660,423	2,488,146	1,268,293	1,208,584	59,709	2,885,023	2,885,023	2,885,023	0	0	
Class 100 Overtime Oblig./Approp.	14,854	6,774	5,570	4,688	442	4,246	13,000	13,000	13,000	0	0	
<b>Public Health</b>												
Full-Time Positions	671	622	664	689	648	41	738	694	662	76	32	
Class 100 Total Oblig./Approp.	38,046,911	37,598,246	39,900,244	18,598,529	19,805,217	(1,208,688)	42,504,080	41,802,990	41,602,990	901,070	0	
Class 100 Overtime Oblig./Approp.	2,081,629	2,605,931	2,881,249	1,056,498	1,398,056	(341,558)	2,255,778	2,399,789	3,004,863	(749,105)	(605,094)	
<i>Ambulatory Health Services</i>												
Full-Time Positions	320	315	337	345	334	11	378	346	350	28	(5)	
Class 100 Total Oblig./Approp.	18,933,271	19,054,045	20,477,836	9,451,224	10,763,560	(1,312,336)	21,830,673	21,293,354	21,293,354	537,319	0	
Class 100 Overtime Oblig./Approp.	941,901	900,635	1,016,864	421,460	598,627	(177,147)	906,789	973,959	1,293,038	(386,249)	(319,079)	
<i>Early Childhood, Youth &amp; Women's Hlth.</i>												
Full-Time Positions	41	25	28	28	23	5	30	28	22	8	6	
Class 100 Total Oblig./Approp.	2,254,079	1,770,175	1,973,308	795,881	760,689	15,192	1,962,407	1,939,363	1,939,363	23,044	0	
Class 100 Overtime Oblig./Approp.	63,295	94,794	168,606	40,568	49,572	(9,004)	90,967	90,968	105,579	(14,612)	(14,611)	
<i>Phila. Nursing Home</i>												
Full-Time Positions	1	1	1	1	1	0	1	0	1	0	(1)	
Class 100 Total Oblig./Approp.	57,088	57,407	157,491	82,093	72,412	9,681	176,957	188,657	188,657	(11,700)	0	
Class 100 Overtime Oblig./Approp.	0	0	460	0	646	(646)	0	0	646	(646)	(646)	
<i>Environmental Protection Services</i>												
Full-Time Positions	98	90	95	104	89	15	111	106	90	21	16	
Class 100 Total Oblig./Approp.	5,420,256	5,026,258	5,229,789	2,586,589	2,624,882	(38,293)	5,902,321	5,613,943	5,613,943	288,378	0	
Class 100 Overtime Oblig./Approp.	162,050	246,453	339,792	113,564	159,512	(45,948)	251,276	247,276	343,231	(91,955)	(95,955)	
<i>Administration and Support Svcs.</i>												
Full-Time Positions	110	101	107	107	103	4	110	108	103	7	5	
Class 100 Total Oblig./Approp.	6,075,105	6,115,102	6,174,842	2,905,103	2,824,347	80,756	6,525,771	6,436,292	6,436,292	89,479	0	
Class 100 Overtime Oblig./Approp.	333,925	605,212	585,871	240,440	234,867	5,573	528,697	517,994	498,246	30,451	19,748	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual Actual	Actual Target Budget	Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
										Adopted Budget	Target Budget	
<i>Medical Examiner's Office</i>												
Full-Time Positions	46	41	44	46	45	1	48	48	44	4	4	
Class 100 Total Oblig./Approp.	2,880,030	2,887,616	3,046,395	1,355,142	1,362,883	(7,741)	3,031,689	3,070,939	3,070,939	(39,250)	0	
Class 100 Overtime Oblig./Approp.	439,324	540,779	488,999	170,958	219,412	(48,454)	321,261	403,745	471,415	(150,154)	(67,670)	
<i>Aids Activities Coordinating Office</i>												
Full-Time Positions	24	0	0	0	0	0	0	0	0	0	0	
Class 100 Total Oblig./Approp.	1,090,436	0	0	0	0	0	0	0	0	0	0	
Class 100 Overtime Oblig./Approp.	20,102	0	0	0	0	0	0	0	0	0	0	
<i>Infectious Disease Control</i>												
Full-Time Positions	31	49	52	58	53	5	60	59	52	8	7	
Class 100 Total Oblig./Approp.	1,338,666	2,707,643	2,841,583	1,420,497	1,376,424	44,073	3,074,242	3,060,442	3,060,442	13,800	0	
Class 100 Overtime Oblig./Approp.	101,032	218,058	280,837	69,488	135,420	(65,932)	156,788	165,847	292,728	(135,940)	(126,881)	
<i>Public Property</i>												
Full-Time Positions	168	158	175	159	156	3	173	171	171	2	0	
Class 100 Total Oblig./Approp.	8,470,038	8,084,578	9,032,956	3,832,209	3,973,694	(141,485)	9,191,973	8,781,812	8,781,812	410,161	0	
Class 100 Overtime Oblig./Approp.	1,008,375	1,182,717	1,464,320	476,246	817,923	(341,677)	900,384	900,384	1,885,092	(764,708)	(764,708)	
<i>Records</i>												
Full-Time Positions	75	75	70	73	70	3	76	78	76	0	0	
Class 100 Total Oblig./Approp.	3,395,171	3,451,820	3,550,181	1,633,538	1,659,074	(25,536)	3,658,731	3,658,731	3,658,731	0	0	
Class 100 Overtime Oblig./Approp.	322,135	433,471	462,149	224,950	222,616	2,334	346,725	389,097	389,097	(42,372)	0	
<i>Recreation</i>												
Full-Time Positions	480	468	460	476	465	11	517	517	475	42	42	
Class 100 Total Oblig./Approp.	28,676,210	27,836,493	29,330,231	16,736,346	16,898,413	(162,065)	32,541,508	31,853,509	31,853,509	687,999	0	
Class 100 Overtime Oblig./Approp.	678,745	933,981	1,310,897	477,692	632,864	(155,172)	967,583	912,922	1,176,977	(208,094)	(262,755)	
<i>Register of Wills</i>												
Full-Time Positions	68	65	69	70	67	3	70	70	70	0	0	
Class 100 Total Oblig./Approp.	3,054,937	3,037,732	3,315,520	1,628,791	1,583,979	44,812	3,656,202	3,656,202	3,656,202	0	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

TABLE O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**PERSONAL SERVICES SUMMARY**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection		
					Actual	(Over) Under Target Budgt.				Adopted Budget	Target Budget	
<b>Revenue</b>												
Full-Time Positions	267	247	237	264	250	14	271	271	270	1	1	
Class 100 Total Oblig./Approp.	11,992,134	12,037,221	12,073,267	5,660,628	5,447,247	213,381	13,002,458	12,826,474	12,826,474	175,984	0	
Class 100 Overtime Oblig./Approp.	602,516	723,336	830,402	346,453	340,733	5,720	675,137	790,013	783,777	(108,640)	6,236	
<b>Sheriff</b>												
Full-Time Positions	247	243	241	256	243	13	263	263	263	0	0	
Class 100 Total Oblig./Approp.	12,526,890	12,935,460	13,856,672	6,345,730	6,637,026	(291,296)	14,134,856	14,435,648	14,435,648	(300,792)	0	
Class 100 Overtime Oblig./Approp.	1,860,287	2,584,300	2,936,803	1,241,692	1,441,103	(199,211)	2,155,296	2,155,296	2,442,327	(287,031)	(287,031)	
<b>Streets</b>												
Full-Time Positions	564	566	592	597	586	11	625	625	625	0	0	
Class 100 Total Oblig./Approp.	13,866,317	17,443,518	20,364,041	11,568,527	11,575,466	(6,941)	20,486,564	20,476,564	20,476,564	10,000	0	
Class 100 Overtime Oblig./Approp.	2,010,752	2,322,264	1,413,275	866,028	1,124,794	(258,766)	2,195,000	2,185,000	2,443,766	(248,766)	(258,766)	
(Actual includes County Liquid and Special Gasoline Funds, while projection does not.)												
<b>Engineering Design &amp; Surveying</b>												
Full-Time Positions	98	93	95	101	95	6	103	103	103	0	0	
Class 100 Total Oblig./Approp.	5,667,559	5,239,655	5,351,637	2,667,129	2,540,284	126,845	5,580,489	5,580,489	5,580,489	0	0	
Class 100 Overtime Oblig./Approp.	407,366	398,341	321,379	144,231	142,862	1,369	300,000	300,000	298,631	1,369	1,369	
<b>Highways</b>												
Full-Time Positions	268	314	304	302	302	0	320	320	320	0	0	
Class 100 Total Oblig./Approp.	2,083,406	5,284,616	7,652,469	4,435,612	4,539,709	(104,097)	7,559,679	7,559,679	7,559,679	0	0	
Class 100 Overtime Oblig./Approp.	1,175,146	1,450,028	728,224	536,700	737,264	(200,564)	1,500,000	1,500,000	1,700,564	(200,564)	(200,564)	
(See footnote above)												
<b>Street Lighting</b>												
Full-Time Positions	19	19	23	23	23	0	22	22	22	0	0	
Class 100 Total Oblig./Approp.	247,558	582,520	600,014	495,939	558,115	(62,176)	657,688	647,688	647,688	10,000	0	
Class 100 Overtime Oblig./Approp.	95,715	95,923	54,712	43,269	70,888	(27,619)	100,000	90,000	117,619	(17,619)	(27,619)	
(See footnote above)												

Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

**TABLE O-3  
QUARTERLY CITY MANAGERS REPORT  
PERSONAL SERVICES SUMMARY  
GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

Department / Category	FY 05 Year End Actual	FY 06 Year End Actual	FY 07 Year End Actual	FISCAL YEAR 2008								
				YEAR TO DATE			FULL YEAR					
				Target Budget Plan	Actual (Over) Under Target Budget		Adopted Budget	Target Budget	Year End Departmental Projection	Departmental Projection (Over) Under		
					Actual	Target Budget				Adopted Budget	Target Budget	
<i>Traffic Engineering</i>												
Full-Time Positions	95	83	90	93	88	5	96	96	96	0	0	
Class 100 Total Oblig./Approp.	1,578,557	2,423,746	2,620,818	1,981,219	1,974,778	6,441	2,439,821	2,439,821	2,439,821	0	0	
Class 100 Overtime Oblig./Approp.	268,200	290,327	188,800	115,385	139,495	(24,110)	240,000	240,000	264,110	(24,110)	(24,110)	
<i>(See footnote above)</i>												
<i>General Support</i>												
Full-Time Positions	64	77	80	78	78	0	84	84	84	0	0	
Class 100 Total Oblig./Approp.	4,291,237	3,912,981	4,139,103	1,988,628	1,962,582	26,046	4,248,887	4,248,887	4,248,887	0	0	
Class 100 Overtime Oblig./Approp.	76,305	87,645	120,160	26,443	34,285	(7,842)	55,000	55,000	62,842	(7,842)	145,666	
<i>Sanitation</i>												
Full-Time Positions	1,249	1,263	1,222	1,210	1,204	6	1,276	1,276	1,276	0	0	
Class 100 Total Oblig./Approp.	46,095,894	44,638,454	44,468,301	23,693,235	23,993,667	(300,432)	46,449,179	46,449,179	46,449,179	0	0	
Class 100 Overtime Oblig./Approp.	5,364,570	6,369,959	5,722,009	2,848,810	3,408,709	(560,099)	5,600,000	5,600,000	6,160,099	(560,099)	(560,099)	
<i>Zoning Board of Adjustment</i>												
Full-Time Positions	5	5	4	5	4	1	5	5	5	0	0	
Class 100 Total Oblig./Approp.	375,163	363,138	350,156	185,792	149,893	44,899	402,272	402,272	402,272	0	0	
Class 100 Overtime Oblig./Approp.	62	101	1,344	0	1,577	(1,577)	0	0	4,891	(4,891)	(4,891)	
<i>Zoning Code Commission</i>												
Full-Time Positions	0	0	0	0	0	0	0	0	2	(2)	(2)	
Class 100 Total Oblig./Approp.	0	0	0	0	0	0	0	160,000	160,000	(160,000)	0	
Class 100 Overtime Oblig./Approp.	0	0	0	0	0	0	0	0	0	0	0	

<b>TOTAL GENERAL FUND</b>												
Full-Time Positions	22,889	22,832	23,050	23,488	22,878	610	23,978	23,837	23,709	269	128	
Class 100 Total Oblig./Approp.	1,243,503,776	1,250,221,078	1,327,598,620	654,833,445	639,418,028	15,217,417	1,375,787,398	1,382,021,279	1,382,021,279	(6,233,881)	0	
Class 100 Overtime Oblig./Approp.	106,035,810	125,599,670	149,371,896	69,785,648	77,838,888	(8,053,211)	114,924,848	156,045,395	149,832,773	(34,707,925)	6,412,622	

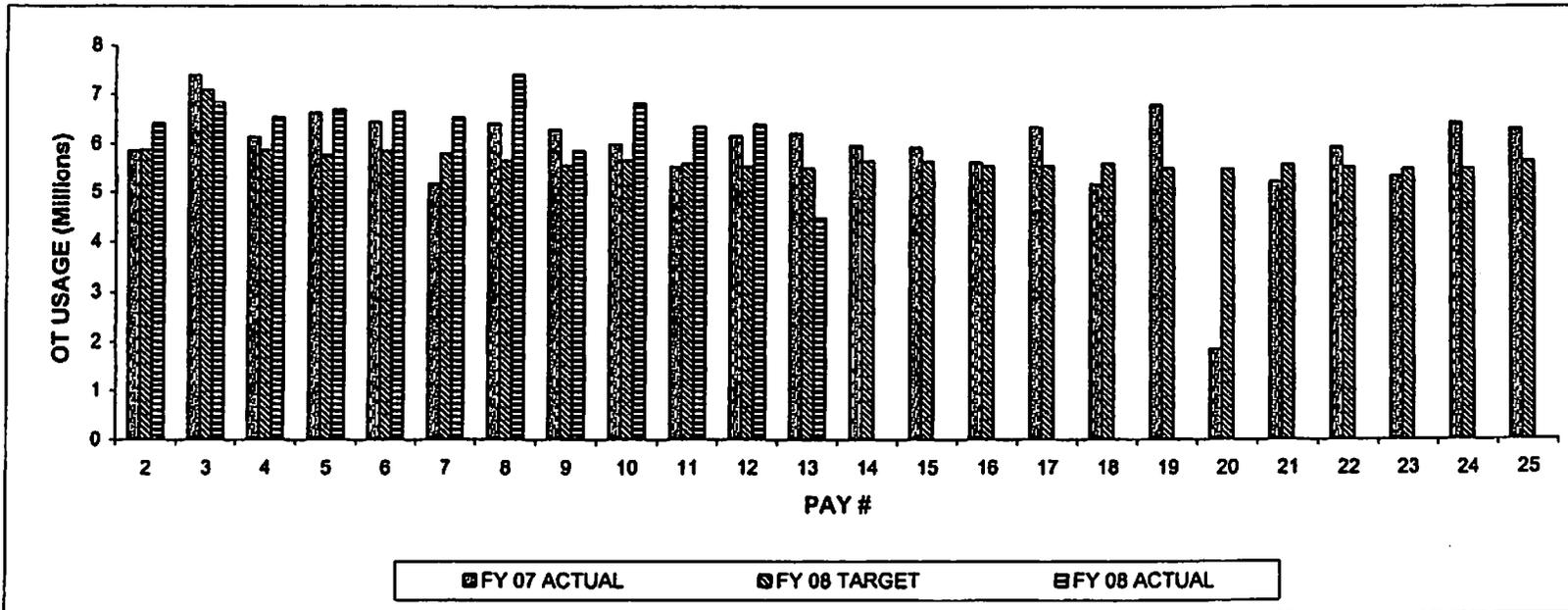
Note: The material in this report is preliminary and subject to revision and is not an official statement of the City of Philadelphia.

Table O-4  
**QUARTERLY CITY MANAGERS REPORT**  
**FY 06 to FY 08 REGULAR OVERTIME COMPARISON BY PAY PERIOD**  
**GENERAL FUND**  
 FOR THE PERIOD ENDING DECEMBER 31, 2007

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 06	985,293	6,707,154	5,309,655	4,950,821	4,325,750	5,923,839	5,158,673	4,844,201	5,033,788	4,677,648	3,893,553	5,287,291	4,517,036
FY 07	683,491	5,853,960	7,377,720	6,144,774	6,632,810	8,451,978	5,177,736	6,421,309	6,297,108	5,997,996	5,545,297	6,167,441	8,224,330
08 TARGET	654,407	5,874,443	7,087,044	5,870,728	5,772,821	5,859,474	5,802,642	5,668,051	5,564,114	5,671,770	5,613,236	5,545,737	5,522,259
FY 08	598,585	6,423,376	6,838,890	6,547,852	6,698,586	6,660,948	6,545,424	7,418,719	5,862,678	6,816,583	6,359,369	6,407,612	4,479,706

	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 06	4,397,467	4,528,833	4,453,509	4,778,377	4,925,968	5,103,126	4,330,968	4,951,131	3,022,608	4,857,461	5,431,094	4,936,785	6,954,353
FY 07	5,978,197	5,941,311	5,634,743	6,344,869	5,185,339	6,795,171	1,847,022	5,245,594	5,943,090	5,363,150	6,438,817	6,312,863	8,202,734
08 TARGET	5,661,228	5,654,107	5,565,414	5,565,993	5,618,680	5,523,298	5,510,726	5,600,332	5,549,379	5,511,576	5,514,604	5,653,460	10,848,681
FY 08													



Notes: Pay # 1 is excluded from graph because it is not a full pay  
 Pay # 26 is excluded because it includes more than a full pay

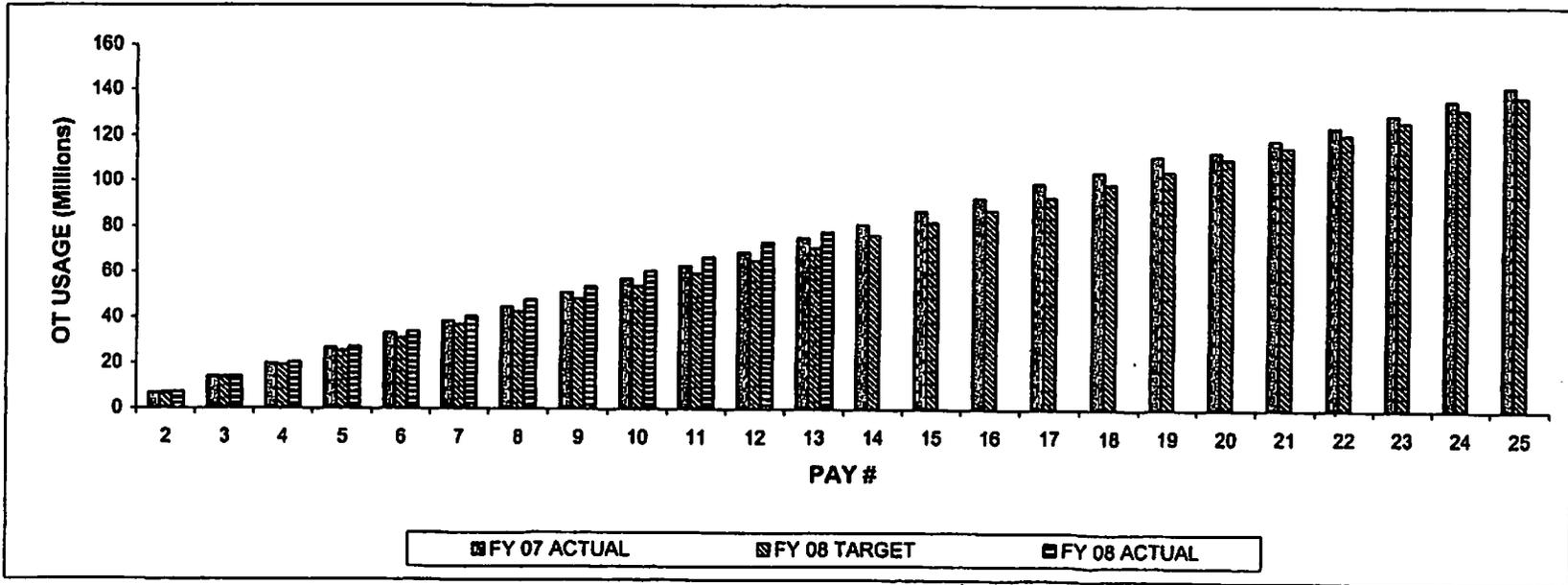
Table O-3  
**QUARTERLY CITY MANAGERS REPORT**  
**FY 06 to FY 08 REGULAR OVERTIME COMPARISON - CUMULATIVE**  
**GENERAL FUND**

FOR THE PERIOD ENDING DECEMBER 31, 2007

	<u>PAY # 1</u>	<u>PAY # 2</u>	<u>PAY # 3</u>	<u>PAY # 4</u>	<u>PAY # 5</u>	<u>PAY # 6</u>	<u>PAY # 7</u>	<u>PAY # 8</u>	<u>PAY # 9</u>	<u>PAY # 10</u>	<u>PAY # 11</u>	<u>PAY # 12</u>	<u>PAY # 13</u>
FY 06	985,293	7,692,448	13,002,103	17,952,924	22,278,673	28,202,512	33,361,185	38,205,386	43,239,174	47,916,822	51,810,375	57,097,666	61,614,702
FY 07	683,491	6,537,451	13,915,171	20,059,945	26,692,755	33,144,733	38,322,470	44,743,779	51,040,887	57,038,884	62,584,180	68,751,621	74,975,951
08 TARGET	654,407	6,528,850	13,615,894	19,486,621	25,259,442	31,118,916	36,921,558	42,589,609	48,153,723	53,825,494	59,438,730	64,984,467	70,506,726
FY 08	598,585	7,021,961	13,860,851	20,408,703	27,107,289	33,768,237	40,313,661	47,732,379	53,595,057	60,411,640	66,771,009	73,178,621	77,658,327

	<u>PAY # 14</u>	<u>PAY # 15</u>	<u>PAY # 16</u>	<u>PAY # 17</u>	<u>PAY # 18</u>	<u>PAY # 19</u>	<u>PAY # 20</u>	<u>PAY # 21</u>	<u>PAY # 22</u>	<u>PAY # 23</u>	<u>PAY # 24</u>	<u>PAY # 25</u>	<u>PAY # 26</u>
FY 06	66,012,169	70,541,002	74,994,511	79,772,888	84,698,856	89,801,982	94,132,950	99,084,081	102,106,690	106,964,151	112,395,245	117,332,030	124,286,383
FY 07	80,954,148	86,895,459	92,530,202	98,875,072	104,060,411	110,855,581	112,702,603	117,948,197	123,891,287	129,254,437	135,693,254	142,008,116	150,208,850
08 TARGET	76,167,954	81,822,061	87,387,476	92,953,469	98,572,149	104,095,445	109,606,171	115,206,503	120,755,883	126,267,459	131,782,063	137,435,523	148,284,204
FY 08													



Notes: Pay # 1 is excluded from graph because it is not a full pay  
Pay # 26 is excluded because it includes more than a full pay

Table O-6  
**QUARTERLY CITY MANAGERS REPORT**  
**PURCHASE OF SERVICES ANALYSIS-SELECTED DEPARTMENTS**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

Department	FY 07 Actual	Fiscal Year 2008							
		Year To Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) Under Target Budget	Original Adopted Budget	Current Target Budget	Current Projection	Current Projection (Over)/Under	
							Adopt. Budget	Current Target	
<b>Human Services:</b>									
Admin. & Mgmt.	3,939,634	3,071,380	2,931,273	140,107	3,926,660	3,849,167	3,849,167	77,493	0
Contract Admin. & Prog. Eval.	47,340	31,026	37,453	(6,427)	42,448	41,616	41,616	832	0
Juvenile Justice	100,751,144	94,514,809	88,714,643	5,800,166	89,001,072	102,467,241	102,467,241	(13,466,169)	0
Children & Youth	278,141,085	251,710,601	261,538,522	(9,827,921)	274,934,014	299,199,630	299,199,630	(24,265,616)	0
Community Based Prevention	112,476,251	106,426,522	132,764,823	(26,338,301)	139,495,968	108,476,373	108,476,373	31,019,595	0
<b>Total Human Services</b>	<b>495,355,454</b>	<b>455,754,338</b>	<b>485,986,714</b>	<b>(30,232,376)</b>	<b>507,400,162</b>	<b>514,034,027</b>	<b>514,034,027</b>	<b>(6,633,865)</b>	<b>0</b>
<b>Public Health:</b>									
Ambulatory Health	21,393,389	13,928,760	17,225,897	(3,297,137)	19,159,808	21,124,924	21,124,924	(1,965,116)	0
Early Childhood, Youth & Women's Hlth	723,467	541,556	572,070	(30,514)	715,836	1,799,401	1,799,401	(1,083,565)	0
Phila. Nursing Home	35,273,188	39,782,571	36,715,122	3,067,449	39,782,571	39,782,571	39,782,571	0	0
Environmental Prot.	3,328,839	3,315,657	3,355,760	(40,103)	3,345,028	3,345,028	3,345,028	0	0
Administration and Support Svcs	1,686,043	1,617,697	726,926	890,771	1,809,089	1,809,089	1,809,089	0	0
Medical Examiner's Office	433,136	457,129	160,486	296,643	471,250	471,250	471,250	0	0
Infectious Disease Control	2,707,985	2,929,356	2,207,273	722,083	3,087,571	2,949,571	2,949,571	138,000	0
<b>Total Public Health</b>	<b>66,546,047</b>	<b>62,572,726</b>	<b>60,963,534</b>	<b>1,609,192</b>	<b>68,371,153</b>	<b>71,281,834</b>	<b>71,281,834</b>	<b>(2,910,681)</b>	<b>0</b>
<b>Public Property:</b>									
SEPTA	58,040,145	30,800,500	13,486,950	17,313,550	61,601,000	61,601,000	61,601,000	0	0
Space Rentals	15,922,591	15,298,333	14,529,089	769,244	15,386,457	15,557,000	15,557,000	(170,543)	0
Telecommunications	21,145,268	2,571,000	2,571,000	0	2,600,000	2,571,000	2,571,000	29,000	0
Utilities	32,070,658	32,165,100	30,703,412	1,461,688	32,490,000	32,165,100	32,165,100	324,900	0
All Other	29,102,317	17,510,594	24,782,127	(7,271,533)	24,778,199	27,467,051	27,467,051	(2,688,852)	0
<b>Total Public Property</b>	<b>156,280,979</b>	<b>98,345,627</b>	<b>86,072,578</b>	<b>12,272,949</b>	<b>136,855,656</b>	<b>139,381,161</b>	<b>139,361,151</b>	<b>(2,505,495)</b>	<b>0</b>
<b>Streets:</b>									
General Support	777,555	711,394	560,386	151,008	845,763	845,763	845,763	0	0
Traffic Engineering	28,774	32,328	21,323	11,005	56,528	56,528	56,528	0	0
Sanitation	47,663,070	48,311,788	48,505,717	(193,929)	49,345,622	48,758,784	48,758,784	586,838	0
Street Lighting	8,684,803	6,509,250	7,982,874	(1,453,624)	7,367,906	8,367,906	8,367,906	(1,000,000)	0
Highways	1,148,831	487,050	566,382	(79,332)	602,201	602,201	602,201	0	0
Engineering Design & Surveying	48,592	45,300	33,439	11,861	62,208	62,208	62,208	0	0
<b>Total Streets</b>	<b>58,351,625</b>	<b>56,097,110</b>	<b>57,650,121</b>	<b>(1,553,011)</b>	<b>58,280,228</b>	<b>58,693,390</b>	<b>58,693,390</b>	<b>(413,162)</b>	<b>0</b>
All Other	376,078,152	305,162,803	285,787,756	19,375,047	397,741,215	409,951,753	409,951,753	(12,210,538)	0
<b>Total Class 200</b>	<b>1,161,610,257</b>	<b>977,932,504</b>	<b>976,480,703</b>	<b>1,471,801</b>	<b>1,168,648,414</b>	<b>1,193,322,166</b>	<b>1,193,322,166</b>	<b>(24,673,741)</b>	<b>0</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7  
**QUARTERLY CITY MANAGERS REPORT**  
**COMPARISON OF OBLIGATIONS - SEPTEMBER VS. DECEMBER YEAR END PROJECTION**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

DEPARTMENT	FULL YEAR PROJECTION			VARIANCE FROM TARGET BUDGET		
	SEPTEMBER	DECEMBER	DIFFERENCE	SEPTEMBER	DECEMBER	DIFFERENCE
Art Museum Subsidy	2,500,000	2,500,000	0	0	0	0
Atwater Kent Museum	270,000	320,000	50,000	0	0	0
Auditing (City Controller's Office)	8,172,248	8,392,248	220,000	0	0	0
Board of Building Standards	112,792	112,792	0	0	0	0
Board of Ethics	1,000,000	1,000,000	0	0	0	0
Board of L & I Review	222,458	222,458	0	0	0	0
Board of Revision of Taxes	8,611,144	8,611,144	0	0	0	0
Camp William Penn	345,082	345,082	0	0	0	0
Capital Program Office	2,584,636	2,584,636	0	0	0	0
City Commissioners (Election Board)	8,995,597	8,995,597	0	0	0	0
City Council	16,620,922	16,620,922	0	0	0	0
City Planning Commission	3,578,054	3,578,054	0	0	0	0
City Rep. / Commerce	10,106,154	10,106,154	0	0	0	0
Commerce-Economic Stimulus	4,000,000	4,000,000	0	0	0	0
City Treasurer	770,304	770,304	0	0	0	0
Civil Service Commission	169,209	169,209	0	0	0	0
Clerk of Quarter Sessions	5,017,014	5,017,014	0	0	0	0
Community College Subsidy	24,467,924	24,467,924	0	0	0	0
Convention Center Subsidy	32,310,293	32,310,293	0	0	0	0
District Attorney	31,987,373	31,987,373	0	0	0	0
Fairmount Park	13,140,540	13,140,540	0	0	0	0
Finance	19,030,173	19,075,173	45,000	0	0	0
Finance - Contribution to School District	37,000,000	37,000,000	0	0	0	0
Finance - Employee Benefits	948,403,498	971,110,876	22,707,378	0	0	0
Employee Disability	50,947,710	47,947,710	(3,000,000)	0	0	0
FICA	64,102,899	64,102,899	0	0	0	0
Flex Cash Payments	1,000,000	1,000,000	0	0	0	0
Group Legal	4,373,564	4,373,564	0	0	0	0
Group Life Insurance	7,500,000	7,500,000	0	0	0	0
Health / Medical	381,126,568	406,833,946	25,707,378	0	0	0
Pension (Minimum Municipal Obligation)	353,992,862	353,992,862	0	0	0	0
Pension Obligation Bonds	82,734,607	82,734,607	0	0	0	0
Tool Allowance	100,000	100,000	0	0	0	0
Unemployment Compensation	2,525,288	2,525,288	0	0	0	0
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	0	0	0	0
Fire	188,625,205	189,125,205	500,000	0	0	0
First Judicial District	114,552,203	115,952,203	1,400,000	0	0	0
Common Pleas Court	77,942,548	79,342,548	1,400,000	0	0	0
Municipal Court	8,292,161	8,292,161	0	0	0	0
Office of the Exec. Administrator	22,521,902	22,521,902	0	0	0	0
Traffic Court	5,795,592	5,795,592	0	0	0	0
Fleet Management	45,583,424	50,583,424	5,000,000	0	0	0
Fleet Management - Vehicle Purchases	18,000,000	18,000,000	0	0	0	0
Free Library	40,648,065	40,648,065	0	0	0	0
Historical Commission	457,620	407,620	(50,000)	(50,000)	0	50,000
Hero Award	25,000	25,000	0	0	0	0
Human Relations Commission	2,186,091	2,186,091	0	0	0	0
Human Services	615,647,934	615,647,934	0	(8,000,000)	0	8,000,000
Administration & Management	14,225,138	15,321,966	1,096,828	0	0	0
Contract Administration & Program Evaluation	3,091,402	3,080,122	(11,280)	0	0	0
Juvenile Justice Services	108,137,575	121,791,452	13,653,877	0	0	0
Children & Youth (Child Welfare)	336,884,570	361,305,236	24,420,666	0	0	0
Community Based Prevention Services	153,309,249	114,149,158	(39,160,091)	(8,000,000)	0	8,000,000

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

TABLE O-7  
**QUARTERLY CITY MANAGERS REPORT**  
**COMPARISON OF OBLIGATIONS - SEPTEMBER VS. DECEMBER YEAR END PROJECTION**  
**GENERAL FUND**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

DEPARTMENT	FULL YEAR PROJECTION			VARIANCE FROM TARGET BUDGET		
	SEPTEMBER	DECEMBER	DIFFERENCE	SEPTEMBER	DECEMBER	DIFFERENCE
Indemnities	25,113,915	25,613,915	500,000	0	0	0
Information Services, Mayor's Office of	36,152,598	30,652,598	(5,500,000)	(7,500,000)	0	7,500,000
Labor Relations	549,350	549,350	0	0	0	0
Law	16,275,582	19,275,582	3,000,000	0	0	0
Legal Services incl. Defender Association	36,710,948	36,725,660	14,712	0	0	0
Licenses & Inspections	19,635,668	19,635,668	0	0	0	0
Licenses & Inspections - Demolitions	10,000,000	10,000,000	0	0	0	0
Managing Director (MDO)	16,963,876	17,517,376	553,500	(1,646,500)	0	1,646,500
Mayor	4,901,767	5,651,767	750,000	0	0	0
Mayor - Scholarships	199,860	200,000	140	0	0	0
Mural Arts Program	866,876	866,876	0	0	0	0
Off. Of Behavioral Health/Mental Retard. Svcs.	14,261,952	14,261,952	0	0	0	0
Office of Housing and Comm. Development	5,000,000	5,200,000	200,000	0	0	0
Office of Supportive Housing	41,536,708	41,155,878	(380,830)	(1,465,203)	0	1,465,203
Personnel	4,876,627	4,876,627	0	0	0	0
Police	513,718,908	513,718,908	0	(2,453,500)	0	2,453,500
Prisons	219,034,089	224,034,089	5,000,000	(500,000)	0	500,000
Procurement	5,222,603	5,222,603	0	0	0	0
Public Health	116,866,768	118,693,884	1,827,116	0	0	0
Ambulatory Health Services	44,445,418	46,272,534	1,827,116	0	0	0
Early Childhood, Youth & Women's Health	3,783,521	3,783,521	0	0	0	0
Phila. Nursing Home	40,977,838	40,977,838	0	0	0	0
Environmental Protection Services	9,061,455	9,061,455	0	0	0	0
Administration and Support Svcs	8,745,694	8,745,694	0	0	0	0
Medical Examiner's Office	3,788,740	3,788,740	0	0	0	0
Infectious Disease Control	6,064,102	6,064,102	0	0	0	0
Public Property	57,207,139	59,287,969	2,080,830	(2,000,000)	0	2,000,000
Public Property - SEPTA Subsidy	61,601,000	61,601,000	0	0	0	0
Public Property - Space Rentals	15,232,592	15,557,000	324,408	0	0	0
Public Property - Telecommunications	2,871,000	2,871,000	0	0	0	0
Public Property - Utilities	32,165,100	32,165,100	0	0	0	0
Records	7,679,871	7,679,871	0	0	0	0
Recreation	38,621,545	38,921,545	300,000	0	0	0
Refunds	450,000	450,000	0	0	0	0
Register of Wills	3,776,976	3,776,976	0	0	0	0
Revenue	17,422,437	17,422,437	0	0	0	0
Sheriff	14,771,619	15,271,619	500,000	0	0	0
Sinking Fund (Debt Service)	185,994,142	187,370,336	1,376,194	1,900,000	0	(1,900,000)
Streets	33,101,185	33,101,185	0	0	0	0
Engineering Design & Surveying	5,760,978	5,760,978	0	0	0	0
General Support	5,343,357	5,343,357	0	0	0	0
Highways	9,400,598	9,400,598	0	0	0	0
Street Lighting	9,610,969	9,610,969	0	0	0	0
Traffic Engineering	2,985,283	2,985,283	0	0	0	0
Streets - Sanitation	96,619,540	96,619,540	0	0	0	0
Witness Fees	171,518	171,518	0	0	0	0
Zoning Board of Adjustment	445,810	445,810	0	0	0	0
Zoning Code Commission	0	500,000	500,000	0	0	0
<b>TOTAL GENERAL FUND</b>	<b>3,879,160,526</b>	<b>3,920,078,974</b>	<b>40,918,448</b>	<b>(21,715,203)</b>	<b>0</b>	<b>21,715,203</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**DEPARTMENTAL FULL-TIME  
POSITIONS SUMMARY**

**TABLE P-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

Department	FISCAL YEAR 2007			FISCAL YEAR 2008						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Atwater Kent Musoum	4	0	4	5	0	5	5	0	5	0
Auditing (City Controller's Office)	120	0	120	140	0	140	117	0	117	23
Board of Building Standards	2	0	2	2	0	2	2	0	2	0
Board of Ethics	0	0	0	9	0	9	4	0	4	5
Board of L & I Reviow	3	0	3	3	0	3	3	0	3	0
Bd. of Pensions	0	65	65	0	81	81	0	61	61	20
Bd. of Revision of Taxes	128	0	128	138	0	138	134	0	134	4
Camp William Penn	3	0	3	4	0	4	3	0	3	1
Capital Program Office, Mayor-	14	0	14	24	0	24	25	0	25	(1)
City Commissioners (Election Board)	90	0	90	88	0	88	92	0	92	(4)
City Council	187	0	187	195	0	195	185	0	185	10
City Planning Commission	44	6	50	49	4	53	45	6	51	2
City Rep. / Commerce	12	745	757	16	951	967	16	754	770	197
City Treasurer	11	0	11	13	0	13	11	0	11	2
Civil Service Commission	2	0	2	2	0	2	2	0	2	0
Clerk of Quarter Sessions	114	0	114	121	0	121	114	0	114	7
District Attorney - Total	424	111	535	442	144	586	444	112	556	30
<i>Civilian</i>	414	99	513	425	120	545	432	102	534	11
<i>Uniform</i>	10	12	22	17	24	41	12	10	22	19
Falrmount Park	155	1	156	169	1	170	152	1	153	17
Finance	164	10	174	169	8	177	169	12	171	6
Fire - Total	2,399	58	2,457	2,425	78	2,503	2,322	66	2,388	115
<i>Uniform</i>	2,302	54	2,356	2,315	74	2,389	2,227	63	2,290	99
<i>Civilian</i>	97	4	101	110	4	114	95	3	98	16
First Judicial District	1,928	485	2,413	1,920	533	2,453	1,960	456	2,416	37
Fleet Management	300	69	369	321	77	398	305	68	373	25
Free Library	724	75	799	739	95	834	720	71	791	43
Historical Commission	6	0	6	6	0	6	6	0	6	0
Human Relations Commission	35	0	35	34	0	34	32	0	32	2
Human Services	1,721	54	1,775	1,817	63	1,880	1,766	41	1,797	83
Information Services, Mayor's Office of	112	16	128	153	17	170	134	17	151	19
Labor Relations, Mayor's Office of	7	0	7	7	0	7	7	0	7	0
Law	193	55	248	182	63	245	192	59	251	(6)

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**TABLE P-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL FULL TIME POSITIONS SUMMARY**  
**ALL FUNDS**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

Department	FISCAL YEAR 2007			FISCAL YEAR 2008						
	YEAR END ACTUAL			ADOPTED BUDGET			MONTH END ACTUAL			MONTH END ACTUAL (OVER) UNDER BUDGET
	General	Other	Total	General	Other	Total	General	Other	Total	
Licenses & Inspections	351	19	370	386	22	408	346	18	364	44
Managing Director (MDO)	102	11	113	88	10	98	98	10	108	(10)
Mayor	56	3	59	62	5	67	54	3	57	10
Mayor's Office of Comm. Svcs.	0	143	143	0	95	95	0	157	157	(62)
Mural Arts Program	14	0	14	16	0	16	14	0	14	2
Off. of Behavioral Hlth/Mental Retard. Svcs.	36	226	261	34	259	293	28	227	255	38
Off. of Supportive Housing	132	46	178	145	53	198	136	44	180	18
Office of Housing and Community Develop.	0	82	82	0	110	110	0	81	81	29
Personnel	70	0	70	79	0	79	73	0	73	6
Police - Total	7,424	161	7,585	7,508	166	7,674	7,398	163	7,561	113
Civilian	812	11	823	884	11	895	814	10	824	71
Uniform	6,612	150	6,762	6,624	155	6,779	6,584	153	6,737	42
Prisons	2,176	0	2,176	2,400	0	2,400	2,137	0	2,137	263
Procurement	54	2	56	62	3	65	58	3	61	4
Public Health	664	217	881	738	260	998	648	212	860	138
Public Property	175	0	175	173	0	173	156	0	156	17
Records	70	0	70	76	0	76	70	0	70	6
Recreation	460	24	484	517	25	542	465	21	486	56
Registrar of Wills	69	0	69	70	0	70	67	0	67	3
Revenue	237	205	442	271	274	545	250	209	459	86
Sheriff	241	0	241	263	0	263	243	0	243	20
Streets	592	0	592	625	0	625	586	0	586	39
Streets - Sanitation	1,222	0	1,222	1,276	0	1,276	1,204	0	1,204	72
Water	0	1,713	1,713	0	1,971	1,971	0	1,742	1,742	229
Zoning Board of Adjustment	4	0	4	5	0	5	4	0	4	1
Zoning Code Commission	0	0	0	0	0	0	0	0	0	0
<b>TOTAL ALL FUNDS</b>	<b>23,050</b>	<b>4,802</b>	<b>27,852</b>	<b>23,967</b>	<b>6,368</b>	<b>29,335</b>	<b>22,982</b>	<b>4,614</b>	<b>27,592</b>	<b>1,764</b>

NOTE: The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**DEPARTMENTAL LEAVE**

**USAGE ANALYSIS**

**TABLE L-1  
QUARTERLY CITY MANAGERS REPORT  
TOTAL LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING DECEMBER 31, 2007**

Agency	Fiscal Year 2007		Fiscal Year 2008		Agency Explanation for FY08 Leave Usage Experience
	Full Year Usage	Usage Through Second Quarter	Usage Through Second Quarter	Annualized Leave Days Per Employee	
Capital Program Office	16.4%	18.8%	33.2%	83	Sick leave (12.8%) ranked first among reporting agencies.
L&I Review Board	13.5%	14.4%	25.1%	62	Sick leave (8.0%) ranked third among reporting agencies.
Prisons	15.7%	16.8%	20.2%	50	Sick leave (9.5%) ranked second among reporting agencies.
Fairmount Park Commission	17.2%	18.1%	20.1%	50	Vacation leave (11.6%) ranked third among reporting agencies.
Commission on Human Relations	16.6%	18.2%	19.9%	50	Vacation leave (12.8%) ranked second among reporting agencies.
Records	17.7%	19.9%	19.7%	49	Vacation leave (9.4%) ranked seventh among reporting agencies.
Water	17.1%	16.9%	19.7%	49	Vacation leave (9.6%) ranked fifth among reporting agencies.
City Planning Commission	18.8%	20.8%	19.6%	49	Other leave (7.0%) ranked second among reporting agencies.
Office of Behavioral Health and Mental Retardation Services	16.7%	18.5%	18.9%	47	Other leave (4.6%) ranked sixth among reporting agencies.
Free Library	17.4%	19.8%	18.8%	47	Vacation leave (9.3%) ranked eleventh among reporting agencies.
Public Health	15.3%	15.9%	18.7%	47	Other leave (4.8%) ranked fifth among reporting agencies.
Register of Wills	12.4%	11.7%	18.7%	46	Sick leave (7.0%) ranked seventh among reporting agencies.
Fleet Management	18.2%	18.2%	18.6%	46	Sick leave (7.0%) ranked eighth among reporting agencies.
Mayor's Office	15.8%	20.7%	18.3%	46	Sick leave (7.9%) ranked fourth among reporting agencies.
Public Property	16.2%	18.1%	18.3%	46	Sick leave (7.0%) ranked ninth among reporting agencies.
OSH	24.6%	26.7%	18.3%	46	Other leave (4.3%) ranked ninth among reporting agencies.
Sheriff's Office	14.4%	15.5%	17.8%	44	Vacation leave (10.8%) ranked fourth among reporting agencies.
Recreation	16.8%	16.2%	17.5%	43	Vacation leave (9.2%) ranked twelfth among reporting agencies.
Aviation	14.5%	16.7%	17.4%	43	Sick leave (7.2%) ranked sixth among reporting agencies.
Procurement	15.9%	16.9%	17.3%	43	Vacation leave (9.5%) ranked sixth among reporting agencies.
Mayor's Office of Information Services	18.0%	16.6%	17.0%	42	
<b>MEDIAN</b>	<b>15.8%</b>	<b>16.8%</b>	<b>16.9%</b>	<b>42</b>	
Police – Civilian	15.6%	n/a	16.6%	42	
Revenue	19.0%	21.2%	16.7%	42	
City Commissioners	14.5%	15.6%	16.7%	42	
Human Services	14.8%	15.3%	16.5%	41	
Licenses and Inspections	18.2%	19.3%	16.4%	41	
Board of Revision of Taxes	15.0%	16.6%	16.0%	40	
Finance	15.0%	16.7%	15.4%	38	
Water Revenue	18.0%	18.4%	15.3%	38	
City Representative/Director of Commerce	11.3%	12.8%	15.0%	37	
Personnel and Civil Service Commission	15.7%	15.6%	14.7%	37	
Zoning Board of Adjustment	15.4%	17.8%	14.4%	36	
City Treasurer	11.3%	12.0%	14.2%	35	
Police – Uniformed	12.7%	n/a	14.1%	35	
Streets – Sanitation	16.8%	17.2%	13.4%	33	
Office of Labor Relations	12.0%	16.9%	13.3%	33	
Law	15.9%	16.2%	13.2%	33	
Streets – Excluding Sanitation	16.1%	24.6%	13.2%	33	
Historical Commission	11.9%	9.6%	13.0%	32	
Managing Director's Office	12.3%	13.9%	12.3%	31	
Fire	12.4%	12.5%	7.7%	19	
Board of Building Standards	7.7%	6.6%	6.2%	15	

The total leave usage percent is calculated by taking the numbers of days of total leave usage reported by a department and dividing it by the total number of days available worked in the period. Departments with usage of at least 17 percent are given the opportunity to describe any extenuating circumstances causing the high leave usage.

**TABLE L-2  
QUARTERLY CITY MANAGERS REPORT  
SICK LEAVE USAGE ANALYSIS  
FOR THE PERIOD ENDING DECEMBER 31, 2007**

Agency	Fiscal Year 2007		Fiscal Year 2008		Agency Explanation for FY08 Leave Usage Experience
	Full Year Usage	Usage Through Second Quarter	Usage Through Second Quarter	Annualized Leave Days Per Employee	
LAI Review Board	4.4%	2.6%	11.5%	29	The Board had long term sick leave totaling 13 days. If that leave were excluded, the sick leave usage rate would have been 7.7%.
Prisons	6.6%	6.2%	8.6%	21	Prisons had long term sick leave totaling 3,201 days. If that leave were excluded, the sick leave usage rate would have been 7.3%.
Capital Program Office	5.1%	5.1%	6.4%	21	Capital Program Office had long term sick leave totaling 34 days. If that leave were excluded, the sick leave usage rate would have been 7.2%.
Aviation	5.6%	6.0%	6.6%	16	Aviation had long term sick leave totaling 777 days. If that leave were excluded, the sick leave usage rate would have been 5.7%.
Mayor's Office	6.7%	6.0%	6.6%	16	The Mayor's Office had long term sick leave totaling 14 days. If that leave were excluded, the sick leave usage rate would have been 6.3%.
Register of Wills	4.3%	3.6%	6.6%	16	Register of Wills had long term sick leave totaling 117 days. If that leave were excluded, the sick leave usage rate would have been 5.0%.
Public Property	5.6%	5.4%	6.5%	18	Public Property had long term sick leave totaling 2614 days. If that leave were excluded, the sick leave usage rate would have been 5.0%.
Records	6.3%	6.9%	6.4%	16	The Records Department had long term sick leave totaling 179 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Fleet Management	6.7%	5.5%	6.2%	15	Fleet had long term sick leave totaling 542 days. If that leave were excluded, the sick leave usage rate would have been 4.9%.
Water	6.0%	5.4%	6.0%	15	The Water Department had long term sick leave totaling 1,325 days. If that leave were excluded, the sick leave usage rate would have been 5.3%.
Public Health	5.1%	4.7%	6.0%	15	Public Health had long term sick leave totaling 1,224 days. If that leave were excluded, the sick leave usage rate would have been 4.7%.
Commission on Human Relations	5.4%	4.6%	5.6%	15	The Commission had long term sick leave totaling 38 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Sheriff's Office	5.0%	4.7%	5.8%	14	Sheriff's Office had long term sick leave totaling 429 days. If that leave were excluded, the sick leave usage rate would have been 4.2%.
Revenue	7.3%	7.0%	5.8%	14	Revenue had long term sick leave totaling 176 days. If that leave were excluded, the sick leave usage rate would have been 5.1%.
Police - Civilian	5.7%	n/a	5.6%	14	Police - Civilian had 6,041 sick days used through the second quarter.
OSH	9.2%	6.7%	5.6%	14	OSH had long term sick leave totaling 1355 days. If that leave were excluded, the sick leave usage rate would have been 4.9%.
Free Library	5.6%	5.6%	5.6%	14	Free Library had long term sick leave totaling 696 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Procurement	5.2%	4.6%	5.5%	14	Procurement had long term sick leave totaling 64 days. If that leave were excluded, the sick leave usage rate would have been 4.5%.
Streets - Sanitation	7.5%	7.0%	5.2%	13	The Division had long term sick leave totaling 1,290 days. If that leave were excluded, the sick leave usage rate would have been 4.4%.
Licenses and Inspections	6.4%	6.0%	5.2%	13	Licenses and Inspections had long term sick leave totaling 342 days. If that leave were excluded, the sick leave usage rate would have been 4.4%.
MEDIAN	5.1%	5.0%	5.2%	13	
Office of Behavioral Health and Mental Retardation Services	5.2%	5.4%	5.2%	13	OBH/MRS had long term sick leave totaling 152 days. If that leave were excluded, the sick leave usage rate would have been 4.6%.
Human Services	5.1%	4.9%	5.1%	13	Human Services had long term sick leave totaling 1,605 days. If that leave were excluded, the sick leave usage rate would have been 4.3%.
Water Revenue	7.2%	6.9%	5.1%	13	Water Revenue had long term sick leave totaling 114 days. If that leave were excluded, the sick leave usage rate would have been 4.7%.
City Commissioners	4.6%	4.6%	4.9%	12	
Falmouth Park Commission	5.0%	5.0%	4.6%	12	
Recreation	5.0%	4.1%	4.7%	12	
Personnel and Civil Service Commission	5.4%	4.6%	4.5%	11	
Finance	4.6%	4.6%	4.2%	11	
City Planning Commission	3.9%	3.5%	4.2%	10	
Streets - Excluding Sanitation	5.6%	7.7%	4.2%	10	
Board of Revision of Taxes	4.3%	4.4%	4.1%	10	
Mayor's Office of Information Services	3.6%	3.1%	4.1%	10	
Law	5.6%	5.0%	4.1%	10	
City Representative/Director of Commerce	3.1%	2.8%	3.5%	9	
Police - Uniformed	3.6%	n/a	3.3%	8	
City Treasurer	3.6%	2.7%	3.1%	8	
Zoning Board of Adjustment	3.3%	3.1%	2.9%	7	
Historical Commission	3.0%	2.9%	2.6%	7	
Managing Director's Office	3.5%	3.6%	2.6%	7	
Office of Labor Relations	3.4%	4.9%	2.7%	7	
Fire	3.8%	3.7%	2.1%	5	
Board of Building Standards	0.8%	0.5%	1.3%	3	

The sick leave usage is calculated by taking the numbers of days of sick leave usage reported by a department and dividing it by the total number of days available to be worked in the period. Departments with usage of at least 5 percent are given the opportunity to describe any extenuating circumstances causing the high sick leave usage. "Long-term sick leave usage is defined as an employee using at least 10 consecutive days of sick leave.

**TABLE L-3**  
**QUARTERLY CITY MANAGERS REPORT**  
**INJURED ON DUTY - NO DUTY STATUS DAYS LOST ANALYSIS**  
**FOR THE PERIOD ENDING DECEMBER 31, 2007**

Agency	IOD -- No Duty Status		IOD Plus Sick Leave		IOD Plus Total Leave	
	Percent of Days Lost Through the Second Quarter	Annualized Days	Usage Through the Second Quarter	Annualized Days	Usage Through the Second Quarter	Annualized Days
Commission on Human Relations	2.5%	6	8.5%	21	20.8%	52
Streets – Total	1.4%	3	7.4%	18	19.0%	47
Police – Total	0.8%	2	4.4%	11	18.0%	45
City Commissioners	0.9%	2	5.7%	14	19.4%	48
Fleet Management	0.8%	2	6.3%	16	19.1%	48
Fire	0.8%	2	2.7%	7	9.0%	22
Fairmount Park Commission	0.6%	1	4.2%	10	19.4%	48
Water	0.6%	1	5.9%	15	20.1%	50
Prisons	0.3%	1	8.1%	20	20.2%	50
Free Library	0.3%	1	5.2%	13	18.6%	46
Recreation	0.3%	1	4.6%	12	17.4%	43
Human Services	0.2%	0	4.8%	12	17.0%	42
Licenses and Inspections	0.2%	0	4.8%	12	18.0%	45
Sheriff's Office	0.2%	0	5.3%	13	17.1%	43
Public Health	0.1%	0	5.2%	13	17.9%	45
Revenue	0.1%	0	5.4%	13	17.7%	44
Public Property	0.1%	0	5.2%	13	17.6%	44
Office of Behavioral Health and Mental Retardation Services	0.0%	0	4.4%	11	18.8%	47
Managing Director's Office	0.0%	0	2.1%	5	12.6%	31
City Representative/Director of Commerce	0.0%	0	5.1%	13	19.7%	49
L & I Review Board	0.0%	0	14.3%	36	30.2%	75
Mayor's Office of Information Services	0.0%	0	3.6%	9	16.7%	42
Records	0.0%	0	5.7%	14	18.1%	45
Finance	0.0%	0	3.9%	10	16.1%	40
OSH	0.0%	0	5.2%	13	17.5%	44
Law	0.0%	0	4.3%	11	15.6%	39
Board of Building Standards	0.0%	0	0.8%	2	7.1%	18
Capital Program Office	0.0%	0	4.2%	10	16.2%	40
City Planning Commission	0.0%	0	3.9%	10	19.1%	48
City Treasurer	0.0%	0	2.5%	6	16.0%	40
Historical Commission	0.0%	0	2.6%	7	12.4%	31
Personnel and Civil Service Commission	0.0%	0	4.6%	11	16.5%	41
Procurement	0.0%	0	7.8%	19	19.8%	49
Register of Wills	0.0%	0	4.4%	11	17.1%	43
Office of Labor Relations	0.0%	0	5.0%	12	17.2%	43
Water Revenue	0.0%	0	5.2%	13	19.3%	48
Zoning Board of Adjustment	0.0%	0	4.9%	12	17.4%	43
Board of Revision of Taxes	0.0%	0	4.2%	10	14.2%	35
Mayor's Office	0.0%	0	5.5%	14	18.9%	47

Departments are ranked by the percent of days available to be worked that are lost because workers are on Injured on Duty (IOD) – no duty status.

This analysis is based on information contained in a report prepared by the Risk Management Division of the Finance Department. Risk Management's report on IOD provides numbers for entire departments. As a result, while the Sick and Total Leave reports divide Police into Uniformed and Civilian, and Streets into Sanitation and All Except Sanitation, the IOD report contains information on the entire departments.

Days lost and leave usage percentages are calculated by taking the number of days lost or used and dividing it by the total number of days available to be worked in the period. Leave usage numbers are taken from departmental reports and IOD days lost is taken from reports generated by the Division of Risk Management.

City of Philadelphia

# **Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

## **DEPARTMENTAL SERVICE DELIVERY REPORT**

**Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 December 31, 2007**

Department	Measurement	FISCAL YEAR 2008								Projected Change From FY07	Projected Change From FY06
		FY06	FY07	Year-to-Date			Year-End				
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
Adult Services (1)											
	Office of Supportive Housing (OSH)										
	Emergency Shelter Beds -- Number of Year Round Beds (average)	2,781	2,677	2,820	2,578	(42)	2,830	2,830	0	153	49
	Transitional Housing Units New Placements (2)	448	500	220	238	18	440	440	0	(60)	(8)
	Clients Placed in Shelter (3)	49,288	13,205	n/a	8,647	n/a	n/a	n/a	n/a	n/a	n/a
	Number of Evictions Prevented (4)	240	465	244	233	(11)	488	488	0	23	248
	Job Training Enrollments	n/a	104	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Riverview										
	Average Daily Number of Residents	149	130	139	134	(5)	139	139	0	9	(10)
	Total Residents Served (average)	188	143	n/a	147	n/a	n/a	n/a	n/a	n/a	n/a
	Discharges	56	51	n/a	17	n/a	n/a	n/a	n/a	n/a	n/a
	Readmissions as a % of Total Admissions	21.0%	18.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Ani-Graffiti Network											
	Total Properties Plus Street Fixtures Cleaned - All Zones	93,272	110,028	46,500	46,664	164	111,000	111,000	0	972	17,728
	Managing Director's Office -- Mural Arts Program										
	Number of Murals Completed	103	83	50	61	11	100	100	0	17	(3)
	Number of Murals Restored	10	8	5	9	4	10	10	0	2	0
	Number of Participants	4,979	4,203	2,550	3,001	451	5,100	5,100	0	897	121
Aviation											
	Enplaned Passengers	15,557,555	15,849,348	6,133,333	6,972,812	839,479	15,317,000	16,079,000	1,882,000	1,129,652	1,421,445
	Total Aircraft Activity	825,682	614,030	269,667	253,183	(16,484)	625,085	619,000	(6,085)	4,970	(6,892)
	Air Cargo Activity	614,223	589,589	84,952	148,090	63,138	587,159	596,000	8,841	6,431	(18,223)
Board of Building Standards											
	Appeals Heard	231	202	104	95	(9)	206	206	0	4	(25)
Camp William Penn											
	Number of Campers	596	612	602	602	0	750	602	(148)	(10)	6
City Treasurer's Office											
	Number of Debt Issuances (5)	5	4	5	5	0	5	5	0	1	0
Civil Service Commission											
	Disciplinary Action Appeals -- Received (6)	72	91	35	50	15	80	80	0	(11)	8
	Disciplinary Action Appeals -- Heard	78	62	27	24	(3)	56	56	0	(6)	(22)
	Disciplinary Action Appeals -- Number that are Sustained or Settled	22	7	11	13	2	22	22	0	15	0
	Disciplinary Action Appeals -- Percent Heard that are Sustained/Settled	28.2%	30.0%	30.0%	30.0%	40.0%	39.3%	39.3%	0.0%	9.3%	11%

(1) The Office of Supportive Housing continues the transition to utilizing HMIS as the primary data source and prior year's reports have been based on different data sources.

(2) Clients who contact OSH and are not placed in shelter are either diverted to non-OSH shelter or housing, referred to appropriate other resources, placed on a waiting list or refused shelter.

(3) Represents the total number of POSs issued to all clients during FY07 (duplicated count).

(4) In FY04, outside agencies did not provide eviction information to OAS in a timely manner, thus preventing intervention for evictions.

(5) Debt issuance handled by Office of the Director of Finance

(6) Disciplinary actions include dismissals, demotions, suspensions, involuntary resignations, layoffs and denials of leaves of absence. The appeals heard in a quarter may have been filed in an earlier quarter.

**Table S-1  
QUARTERLY CITY MANAGERS REPORT  
DEPARTMENTAL SERVICE DELIVERY REPORT  
December 31, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Commission on Human Relations</b>											
	Discrimination Cases Investigated	482	359	198	144	(52)	388	388	0	29	(74)
	Fair Housing Complaints Docketed	222	185	105	79	(26)	221	221	0	26	(1)
<b>Falmount Park Commission</b>											
	Total Acres Cut (7)	24,727	24,988	14,690	14,327	(363)	25,000	25,000	0	14	273
	Mowing Frequency	2.00	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Acres Cut By Contracted Services	24,387	24,800	14,490	13,918	(572)	24,800	24,800	0	0	233
	Acres Cut By Falmount Park Employees	380	388	200	409	209	400	400	0	14	40
	Park Trees Removed	1,842	2,324	700	1,324	624	2,200	2,200	0	(124)	558
	Park Trees Pruned	1,984	2,883	1,000	1,800	600	2,550	2,550	0	(333)	588
	Street Trees Removed (Park and contracted crews)	3,088	2,848	1,200	1,043	(157)	2,600	2,600	0	(48)	(488)
	Street Trees Pruned (Park and contracted crews)	9,021	10,487	4,400	2,899	(1,531)	10,200	10,200	0	(297)	1,178
	Number of Ball Fields Maintained	641	500	240	478	238	450	450	0	(50)	(191)
	Number of Ball Fields Renovated	104	180	30	54	24	140	140	0	(40)	36
<b>Fire Department</b>											
	Number of Fires (estimate)	8,580	8,080	1,840	2,076	236	8,300	7,900	(400)	(180)	(1,680)
	Structural (estimate)	2,180	1,918	440	402	(38)	2,000	1,900	(100)	(18)	(280)
	Non-Structural (estimate)	7,400	6,162	1,400	1,674	274	6,300	6,000	(300)	(162)	(1,400)
	Vacant Buildings (estimate)	195	151	30	38	8	175	150	(25)	(1)	(45)
	Average Response Time for Structure Fires (in minutes)	4:37	4:34	4:30	4:36	0:06	4:30	4:30	0:00	-0:04	-0:07
	Fire Deaths	50	51	12	5	(7)	52	48	(8)	(5)	(4)
	EMS Runs	209,854	216,608	55,000	54,832	(168)	220,000	222,000	2,000	5,384	12,348
	EMS Average Response Time (in minutes)	7:09	7:19	6:53	7:30	0:37	6:53	7:25	0:32	0:08	0:16
	First Responder Runs (estimate)	74,000	68,203	17,000	16,080	(920)	68,000	66,000	(2,000)	(2,203)	(6,000)
<b>Fleet</b>											
	Average Citywide Fleet Downtime	11.0%	9.0%	10.0%	10.0%	0.0%	10.0%	10.0%	0.0%	0	(0)
	Average Trash Collection Vehicle Downtime	21.0%	23.0%	23.0%	22.0%	-1.0%	22.0%	22.0%	0.0%	(0)	0
	Percent of Trash Collection Vehicles Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0	0
	Average Police Patrol Car Downtime	10.0%	10.0%	10.0%	11.0%	1.0%	10.0%	10.0%	0.0%	0	0
	Percent of Minimum Number of Police Patrol Cars Required Actually Provided	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	0	0
	Average number of vehicles in Fleet	6,012	5,958	n/a	n/a	n/a	5,980	5,980	0	24	(32)
	Citywide Accidents	1,711	1,698	n/a	n/a	n/a	1,700	1,700	0	2	(11)
<b>Free Library of Philadelphia</b>											
	Hours of Service (8)	110,554	110,031	54,539	50,438	(4,103)	111,141	111,141	0	1,110	587
	Central (includes the Library for the Blind)	5,124	7,154	3,554	3,542	(12)	7,164	7,164	0	10	2,040
	Regionals	6,449	7,054	3,489	0	(3,489)	6,119	6,119	0	(935)	(330)
	Branches	98,981	95,823	47,488	46,894	(592)	97,858	97,858	0	2,035	(1,123)
	Number of Visits	6,103,354	6,422,857	3,348,000	3,318,811	(30,189)	6,393,000	6,393,000	0	(29,857)	289,846
	Central	972,826	1,018,025	500,000	508,721	8,721	1,020,000	1,020,000	0	1,975	47,374
	Regionals	888,751	1,088,968	559,000	488,508	(60,492)	823,000	823,000	0	(245,888)	(63,751)
	Branches	4,243,977	4,335,864	2,290,000	2,311,582	21,582	4,550,000	4,550,000	0	214,138	306,023
	Number of Volunteer Hours	97,437	97,718	50,758	548,210	497,452	102,804	102,804	0	4,886	5,167
	Items Borrowed	6,188,837	6,328,706	3,325,000	3,420,173	95,173	6,400,000	6,400,000	0	71,284	211,383
	Electronic Information Access										
	Public Computer Use in Libraries (by session)	843,777	1,000,949	500,500	508,302	8,802	1,001,000	1,001,000	0	51	157,223

(7) Falmount Park cuts each of its 2,012 acres a number of times. The number of weeks between cuts captures the frequency of those cuts.

(8) Emergency closing due to staffing shortages at branch libraries have affected the hours of operations.

(9) As a result of installation of a new server, the number of "My Account" uses cannot be accurately measured at this time. Measures will be resumed after completion of the technology upgrade.

Table S-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
 December 31, 2007

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY08
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Human Services Department</b>											
	<b>Children and Youth Division</b>										
	Child Protective Services (Mostly Child Abuse Reports)	4,340	4,284	2,170	1,855	(315)	4,340	4,340	0	56	0
	General Protective Services (Mostly Child Neglect Reports)	11,002	11,022	5,899	5,486	(413)	11,798	11,798	0	178	798
	<b>Total Children Receiving Services (10)</b>	<b>24,918</b>	<b>25,574</b>	<b>25,187</b>	<b>24,328</b>	<b>(839)</b>	<b>25,500</b>	<b>25,500</b>	<b>0</b>	<b>(74)</b>	<b>582</b>
	Children in Placement	6,469	6,483	6,381	6,407	26	6,278	6,278	0	(205)	(191)
	Children Receiving Non-Placement Services	13,310	14,185	14,083	12,904	(1,179)	14,000	14,000	0	(165)	690
	Adoptions Finalized	528	390	180	111	(89)	400	350	(50)	(40)	(178)
	Children in Institutional Placements	1,171	939	945	869	(76)	950	900	(50)	(39)	(271)
	Children in Care More Than Two Years	2,824	2,440	2,420	2,444	24	2,400	2,400	0	(40)	(224)
	<b>Juvenile Justice Services</b>										
	Average Daily Population at the YSC	111	118	120	128	8	118	128	10	12	17
	Average Length of Stay (in days)	8.3	8.2	8.0	9.4	1	8.0	10.0	2.0	2	2
<b>Law</b>	<b># of all new suits filed (including Labor &amp; Employment)</b>	<b>1,602</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>
	# of Cases Closed	1,375	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% Cases Closed with Payment	44.2%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Collection of Delinquent Taxes, Fines, and Fees	122,800,000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Total Cost for Closed Cases (including GF, Water & Aviation in \$MM)	22.1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>Licenses and Inspections Department</b>											
	<b>Demolition of Imminently Dangerous Buildings</b>										
	Buildings Demolished (L&I and NFI funds) (11)	239	330	180	180	(20)	380	380	0	50	141
	<b>Cleaning &amp; Sealing</b>										
	Buildings Treated	1,218	942	500	250	(250)	1,000	565	(435)	(377)	(653)
	<b>Housing and Fire Inspections</b>	<b>77,338</b>	<b>49,438</b>	<b>25,889</b>	<b>18,884</b>	<b>(8,895)</b>	<b>57,809</b>	<b>41,046</b>	<b>(16,763)</b>	<b>(8,392)</b>	<b>(36,292)</b>
	Commercial and Industrial Fire Inspections	12,000	30,595	13,815	15,382	1,747	31,000	31,000	0	405	19,000
	Business Compliance Inspections	43,305	31,805	20,901	13,511	(7,390)	40,180	28,110	(12,080)	(3,895)	(15,195)
	Building Permits Issued	15,990	16,454	8,777	7,447	(1,330)	18,342	17,700	(642)	1,246	1,710
	Other Permits Issued	25,409	24,455	11,151	13,769	2,618	24,600	25,600	1,000	1,145	191
	<b>License Administration - Total Licenses Issued (12)</b>	<b>94,127</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>
	Licenses Issued -- New	71,823	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Licenses Issued -- Renewal	22,304	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<b>L &amp; I Review Board</b>	<b>Licensing Appeals Hearings</b>	<b>1,151</b>	<b>977</b>	<b>587</b>	<b>437</b>	<b>(130)</b>	<b>1,057</b>	<b>900</b>	<b>(157)</b>	<b>(77)</b>	<b>(251)</b>
<b>Mayor's Office of Information Services (MOIS)</b>											
	Phone Calls Made to Help Desk/Oper. Support Center	15,595	14,547	8,884	7,452	(1,212)	17,325	16,000	(1,325)	1,453	405
	Number of Trouble Tickets Created	8,718	10,655	6,500	6,245	(255)	13,000	13,000	0	2,345	4,282
	% of Trouble Tickets Closed within 5 Days	98%	79%	97%	84%	-13%	97%	98%	1.0%	19.0%	2.0%
	Number of Service Project Requests	8,161	10,237	4,000	4,550	550	8,000	10,000	2,000	(237)	1,839

(10) The total number of children receiving services includes children receiving placement services, children receiving non-placement services and children for whom the City is providing adoption subsidies.

(11) The number of buildings demolished can vary widely because single demolitions range from being small residential structures, where expense and time to demolish are both limited, all the way to being block-long abandoned multi-story structures whose demolition is both costly and time consuming.

(12) The Department is still converting some licenses from an old computer system. The conversion marks them as new licenses.

Table S-1  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
 December 31, 2007

Department / Measurement	FY06		FY07		Year-to-Date			Year-End			Projected Change From FY06	
	Actual		Actual		Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		Projected Change From FY07
Office of Labor Relations												
Number of Grievances Cleared	109		89		60	35	(25)	120	120	0	31	11
Personnel Department												
Status of Hiring Lists (13)												
Total Lists Due (including lists produced, but not yet due)	460		463		250	288	18	460	480	0	17	20
Planned List Produced on Time or Early	87.0%		88.0%		88.0%	88.0%	0.0%	80.0%	90.0%	0.0%	0	0
Status of Job Design Recommendations												
Total Job Design Recommendations Due (including those made, but not yet due)	244		155		80	62	-18	200	150	(50)	(5)	(84)
Job Design Recommendations Made on Time or Early	84.0%		n/a		95.0%	100.0%	5.0%	85.0%	95.0%	0.0%	n/a	0
Applicant Flow Data												
Number of Applications Received	41,604		25,841		20,000	14,608	(5,394)	40,000	40,000	0	14,159	(1,604)
Number of Test Takers	23,632		16,701		11,000	9,357	(1,643)	23,000	23,000	0	6,269	(632)
% Total Applicants that Pass Test	78.7%		67.7%		80.9%	75.7%	-15.2%	87.0%	87.0%	0.0%	19.3%	10.3%
Police Department												
Response Times: Priority One Calls (in Min:Sec) (14)	6:38		6:34		6:40	6:27	(0:13)	6:40	6:27	(0:13)	(0)	(0)
Uniformed Police in On-Street Bureaus (Total at End of Reporting Period)	5,574		5,450		5,569	5,527	(42)	5,565	5,550	(15)	100	(24)
Percent of Officers in On-Street Bureaus	87.1%		86.6%		87.2%	86.6%	-0.6%	87.2%	87.1%	-0.1%	0	0
Arrests	69,166		73,608		36,730	35,809	(921)	73,589	74,536	939	932	5,372
Part One Offenses (15)	83,437		87,178		46,238	43,230	(3,008)	88,447	83,440	(5,007)	(3,738)	3
Average Time between Arrest and Completion of Processing	12:38:40		11:51:25		12:00:00	9:51:20	(2:08:40)	12:00:00	10:10:40	(1:49:20)	(0)	(0)
Abandoned Vehicles Removed	17,835		14,470		8,323	6,273	(2,050)	15,000	13,900	(1,100)	(570)	(3,635)
Prison System												
Average Monthly Inmate Population	8,455		8,798		8,010	8,043	33	8,026	9,101	75	305	646
Award of GEDs & High School Diplomas -- Pennypack House School & PLATO	225		187		25	21	(4)	181	177	(4)	(20)	(46)
Escapes												
Escapes from Trustee Status (16)	3		2		1	1	0	3	3	0	1	0
Escapes from Work Release	46		57		15	15	0	60	60	0	3	14
Escapes from Confinement (16)	1		2		1	1	0	3	3	0	1	2
Procurement Department												
Service, Supply, and Equipment Contracts Awarded	332		410		150	277	127	300	300	0	(110)	(32)
Public Works Awards	171		148		118	86	(32)	235	235	0	89	84

(13) Departmental hire employees from hiring lists that are produced by the Personnel Department.

(14) Priority one calls are calls concerning crimes in progress.

(15) Reported number for final month of quarter is preliminary and may change slightly when official numbers become available from the FBI.

(16) Inmates in trustee status are those inmates in community or minimum security classifications who are allowed to work outside prison facilities. Prisoners in confinement are restricted to prison facilities.

**Table S-1**  
**QUARTERLY CITY MANAGERS REPORT**  
**DEPARTMENTAL SERVICE DELIVERY REPORT**  
**December 31, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Public Health Department</b>											
	Food Complaints Investigated (17)	770	884	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Average Interval Between Food Establishment Inspections	16.6	12.4	11.3	11.3	0.0	12.0	12.0	0	(0)	(5)
	Post-Mortem Examinations	2,254	2,385	1,200	1,181	(19)	2,400	2,400	0	15	146
	Percent of All Homicides Having Final Examiner's Report Completed Within 8 Weeks	77%	57%	85%	78.0%	-7.0%	85%	80%	-5.0%	23.0%	3.0%
	New Reported AIDS Cases	972	784	400	307	(93)	600	648	(152)	(136)	(324)
	Nursing Home Census	428	428	433	428	(5)	433	431	(2)	5	3
	District Health Centers										
	Total Patient Visits	324,014	312,008	158,700	164,958	6,258	315,000	324,000	9,000	11,994	(14)
	Visits with No Insurance	162,311	162,367	83,400	87,228	3,828	164,000	168,480	4,480	6,113	6,189
	Percent of Visits	50.1%	52.0%	52.6%	52.9%	0.3%	52.1%	52.0%	-0.1%	0.0%	1.9%
	% of Appointments Made for Within 3 Weeks of Request	73.0%	65.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Time Evening Sessions are Available	100.0%	100.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Number of Children Blood Screened for Lead	40,218	43,501	20,450	21,684	1,244	40,900	40,900	0	(2,601)	882
	Incidence of Vaccine-Preventable Diseases Among Children Less Than 15 Years Old (18)	2	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Citywide Air Quality Per Federal Pollutant Standards Index										
	% of Days with Good Air Quality (19)	61.0%	52.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Days with Moderate Air Quality	36.0%	45.0%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% of Days with Unhealthy Air Quality	3.0%	3.0%	3.0%	3.0%	0.0%	3.0%	3.0%	0.0%	0.0%	0.0%
<b>Public Property Department</b>											
	<i>Facilities Management Division</i>										
	Number of work order requests generated	38,659	45,153	23,250	23,937	687	46,500	46,500	0	1,347	7,841
	Number of work order requests completed	38,853	41,413	20,750	22,432	1,682	41,500	41,500	0	87	4,847
	<i>Communications Division</i>										
	Switchboard Calls	1,270,318	1,128,928	588,004	532,260	(55,744)	1,128,928	1,128,928	0	0	(141,388)
	% Switchboard Calls Answered	77.0%	78.0%	77.0%	78.0%	1.0%	78.0%	78.0%	0.0%	0	0
	Total Number of Work Order Requests	8,770	9,027	n/a	n/a	n/a	9,027	9,027	0	0	257
	Number of Repairs Completed	8,561	8,650	n/a	n/a	n/a	8,650	8,650	0	0	89
<b>Records Department</b>											
	Number of Documents Recorded	263,343	248,382	122,870	107,580	(15,290)	245,739	215,160	(30,579)	(33,222)	(48,183)
	Deeds	68,365	60,160	30,080	28,788	(3,292)	60,160	53,578	(6,584)	(6,584)	(12,789)
	Mortgages	95,956	88,463	44,232	37,143	(7,089)	88,463	74,288	(14,177)	(14,177)	(21,670)
	Assignments	11,441	16,817	8,408	8,409	(1,999)	16,818	12,818	(3,999)	(3,999)	1,377
	Satisfactions	59,341	49,845	24,922	23,585	(1,337)	49,844	47,170	(2,674)	(2,675)	(12,171)
	Miscellaneous	30,240	33,097	15,228	13,655	(1,573)	30,456	27,310	(3,146)	(5,787)	(2,930)
	Police Accident Reports	65,204	69,050	34,526	32,959	(1,567)	69,052	69,052	0	2	3,848
	Document Recording Backlog										
	Number of Documents (Daily Average Per Month)	1,096	800			0			0	(800)	(1,096)
	Delay in Return of Documents	2	2	2	2	0	2	2	0	0	0
	Duplicating – Number of Copies Made and Related Services Provided	23,729,274	21,213,483	10,606,742	12,817,756	2,211,014	21,213,483	25,635,512	4,422,029	4,422,029	1,906,238
<b>Recreation Department</b>											
	Recreation Centers and Playgrounds Staffed and Operating (20)	160	157	171	172	1	171	172	1	15	12
	Ice Rinks – Visitors (Nov through Feb)	20,491	28,838	20,000	9,949	(10,051)	40,000	40,000	0	13,164	19,509
	Outdoor Swimming Pools (21)	71	73	73	73	0	73	73	0	0	2
	Summer Food Program Meals Served	1,878,352	2,021,588	1,825,000	1,982,972	157,972	2,075,000	2,075,000	0	53,412	166,648

(17) Fewer complaints received in FY06.

(18) This measure includes pertussis and hepatitis B. Pertussis incidence is cyclical, with periods of high occurrence.

(19) Beginning in FY04, calculations use a new fine particulate standard. The lower percentage of good days that results from this standard does not indicate that the air quality has worsened compared to prior years.

(20) Recreation acquired six facilities from Fairmount Park in FY04. Winterized facilities are used part-time by the public, permitted out, and maintained by the Maintenance Division.

(21) This measure counts the number of pools in the inventory as of the last day of the quarter. As of 8/30/06, three of the 74 pools in the inventory were closed for repair.

**Table S-1  
QUARTERLY CITY MANAGERS REPORT  
DEPARTMENTAL SERVICE DELIVERY REPORT  
December 31, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Register of Wills</b>											
	Probable Estates Served	5,889	5,403	2,894	2,318	(878)	5,988	5,988	0	585	119
	Inheritance Tax Receipts Issued	9,801	9,777	5,040	4,503	(537)	10,080	10,080	0	303	279
	Estate Documents Copied	188,405	201,854	104,430	82,305	(22,125)	208,860	208,860	0	7,008	20,455
	Marriage Licenses Issued	9,565	9,838	4,890	4,682	(188)	9,780	9,780	0	(158)	215
<b>Revenue Department</b>											
	Payment Processing – Number of Pieces of Incoming Mail	3,884,304	3,842,438	1,814,500	1,747,832	(166,668)	4,000,000	4,000,000	0	157,582	15,688
	Taxpayer Service: Incoming Calls	412,067	358,819	200,000	151,892	(48,108)	400,000	380,000	(20,000)	21,181	(32,087)
	Taxpayer Service: Percent of Incoming Calls Answered	48.8%	51.0%	55.0%	57.4%	2.4%	55.0%	55.0%	0.0%	0	0
	Taxpayer Service: Number of Walk-In Customers Served	42,447	38,487	20,000	18,522	(3,478)	40,000	39,000	(1,000)	503	(3,447)
	Taxpayer Service: Average Waiting Time for Walk-In Customers (Min:Sec)	23:45	34:04	34:00	24:57	(9:03)	34:00	31:00	(1:00)	(0:04)	10:15
<b>Risk Management Office</b>											
	Injured on Duty Total -- Average Number of Employees on No Duty Status	180	174	200	243	43	200	200	0	26	10
	Injured on Duty Total -- Average Number of Employees on Light Duty Status	255	342	300	374	74	330	330	0	(12)	75
	Number of New Claims Opened	1,588	1,900	600	533	(67)	1,600	1,800	0	200	204
	Number of Claims Closed	1,837	1,498	568	479	(89)	1,700	1,700	0	202	(137)
	% Claims Closed with No Payment	33.7%	32.8%	35.2%	30.9%	-4.3%	35.3%	35.3%	0.0%	0	0
	Number of Contract Issues Addressed	5,048	3,995	2,350	2,315	(35)	4,700	4,700	0	705	(348)
	Employee/Public Safety Issues Addressed	484	554	234	316	82	468	468	0	(88)	(16)
<b>Streets Department</b>											
<i>All But Sanitation</i>											
<b>Potholes</b>											
	Number Repaired (22)	18,203	12,721	4,000	4,443	443	25,000	25,000	0	12,279	8,787
	Response Time -- Peak Season (Feb., March, April)	3.0	1.0	n/a	n/a	n/a	1.0	1.0	0.0	0	(2)
	Response Time -- Non-Peak Season	3.3	1.0	1.0	1.0	0	1.0	1.0	0.0	0	(2)
	Miles Resurfaced	102	107	65	33	(32)	115	83	(32)	(24)	(18)
<b>Street Light Repairs (23)</b>											
	Bulb Outages -- Minor Repairs (Lights Repaired)	18,898	21,579	8,000	10,507	1,507	18,000	18,000	0	(3,579)	(898)
	Major Repairs (Knockdowns/Luminaires Repaired)	5,470	7,594	2,829	3,704	1,075	5,213	6,288	1,075	(1,308)	818
	Traffic Signal Malfunction Repairs	18,012	19,017	8,000	9,017	17	18,000	18,000	0	(1,017)	(12)
<b>Sanitation Division</b>											
	Tons of Refuse Disposed	782,882	759,823	387,504	373,247	(24,257)	783,509	759,252	(24,257)	(371)	(23,740)
	Percent of Refuse Collected On Time	95.2%	94.7%	95.5%	97.2%	1.7%	95.5%	95.5%	0.0%	0	0
	Household Recycling Tons Collected	40,588	46,447	23,807	25,214	1,407	47,000	50,000	3,000	3,553	9,432
	Percent of Recycling Tons Collected On Time	98.4%	97.2%	97.0%	98.0%	1.0%	97.0%	97.0%	0.0%	(0)	(0)
	Street Miles Cleaned (24)	92,009	85,873	43,000	35,128	(7,872)	83,000	73,124	(9,876)	(12,748)	(18,885)
	Vehicle Accidents	369	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

(22) Intense pothole campaign was launched in March to eliminate potholes in advance.

(23) Minor street light repairs are done by a contractor. If the contractor concludes that it cannot complete a repair job within two days, the repair is done by Streets Department employees.

(24) There are 2,200 miles of street in the city. Not all of the miles are cleaned each year and some streets are cleaned multiple times.

**Table S-1  
 QUARTERLY CITY MANAGERS REPORT  
 DEPARTMENTAL SERVICE DELIVERY REPORT  
 December 31, 2007**

Department	Measurement	FY06	FY07	Year-to-Date			Year-End			Projected Change From FY07	Projected Change From FY06
		Actual	Actual	Target Budget Projection	Actual	Variance	Target Budget Projection	Current Forecast	Variance		
<b>Water Department</b>											
	Wastewater Effluent (Suspended Solids) Monthly Avg. MG/L (25)	5	6	11	5	(6)	11	11	0	5	6
	NEWPC	7	7	15	5	(10)	15	15	0	8	8
	SEWPC	4	6	9	6	(3)	9	9	0	3	5
	SWWPC	4	4	9	3	(6)	9	9	0	5	5
	Millions of Gallons of Treated Water	94,139	95,374	47,014	47,869	855	93,261	93,261	0	(2,113)	(878)
	Miles of Pipeline Surveyed for Leakage	770	1,024	660	580	(80)	1,260	1,260	0	238	480
	Water Main Breaks Repaired	642	824	315	362	47	760	760	0	(64)	118
	Average Hours to Make Water Main Break Repair	7.8	7.6	8.0	7.6	(0.4)	8.0	8.0	0.0	0	0
	Percent of Hydrants Available	98.9%	99.7%	99.1%	99.6%	0.5%	99.1%	99.6%	0.5%	(0)	0
	Inlets Cleaned	77,600	78,478	51,602	37,081	(14,541)	99,508	78,500	(21,008)	22	900
<b>Water Revenue Bureau of the Revenue Department</b>											
	% of Customers who Pay Bill On Time (within 30 days)	59.3%	59.6%	61.4%	59.8%	-1.6%	60.3%	59.9%	-0.4%	0	0
	Total Water Consumption	90,270,269	88,973,842	43,852,483	45,551,761	1,699,278	88,120,300	88,120,300	0	(853,542)	(4,149,969)
	Shut off Reinspection: Accounts Visited	15,412	15,199	7,843	10,144	2,301	15,698	15,698	0	497	284
<b>Zoning Board of Adjustment</b>											
	Number of Hearings	3,595	3,240	1,570	1,519	(51)	3,000	3,000	0	(240)	(595)

(25) Current permit <30 MG/L

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**WATER FUND  
QUARTERLY REPORT**

**Quarterly City Managers Report**  
**Fund Balance Summary**  
**Water Fund**  
All Departments  
For the Period Ending December 31, 2007

Category	FY'07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
								Current Budget	Target Budget
<b>REVENUES</b>									
Taxes									
Locally Generated Non - Tax Revenues	486,916,739	305,244,888	308,548,520	1,303,634	616,934,000	549,048,000	549,048,000	(67,886,000)	0
Other Governments	519,810	355,521	355,521	0	1,500,000	753,000	753,000	(747,000)	0
Revenues from Other Funds of City (See Note 1)	32,310,964	0	0	0	72,537,000	52,110,000	52,110,000	(20,427,000)	0
Other Sources	-	-	-	-	-	-	-	-	-
<b>Total Revenues and Other Sources</b>	<b>519,747,313</b>	<b>305,600,407</b>	<b>308,904,041</b>	<b>1,303,634</b>	<b>690,971,000</b>	<b>601,911,000</b>	<b>601,911,000</b>	<b>(89,060,000)</b>	<b>0</b>
Category	FY'07 Year-End Unaudited Actual	Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under	
								Current Budget	Target Budget
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	101,056,050	50,428,158	50,510,593	(82,405)	111,077,194	106,867,150	106,867,150	4,210,044	0
Personal Services - Employee Benefits	65,650,950	50,529,920	50,529,920	0	71,744,200	73,307,200	73,307,200	(1,563,000)	0
Sub-Total Employee Compensation	166,707,000	100,958,078	101,040,483	(82,405)	182,821,394	180,174,350	180,174,350	2,647,044	0
Purchase of Services	83,986,563	88,884,757	77,399,013	11,485,744	116,884,012	103,228,338	103,228,338	13,455,674	0
Materials, Supplies and Equipment	41,408,325	28,340,416	33,068,899	(4,728,483)	45,324,073	45,476,373	45,476,373	(152,300)	0
Contributions, Indemnities and Taxes	2,445,419	1,334,089	1,333,368	701	6,603,000	6,506,799	6,506,799	96,201	0
Debt Service	173,922,577	97,812,118	97,812,118	0	183,469,557	174,531,176	174,531,176	8,938,381	0
Advances and Miscellaneous Payments	-	-	-	-	-	-	-	-	-
Payment to Other Funds - Net of Payment to Rate Stabilization Fund (See Note 1)	41,920,056	64,325,000	64,325,000	0	169,088,984	105,993,984	105,993,984	63,075,000	0
<b>Total Obligations / Appropriations</b>	<b>610,389,940</b>	<b>381,864,438</b>	<b>374,978,881</b>	<b>6,676,557</b>	<b>703,971,000</b>	<b>616,911,000</b>	<b>616,911,000</b>	<b>88,060,000</b>	<b>0</b>
<b>Operating Surplus / (Deficit)</b>	<b>9,377,373</b>	<b>(76,064,031)</b>	<b>(68,074,840)</b>	<b>7,979,191</b>	<b>(13,000,000)</b>	<b>(14,000,000)</b>	<b>(14,000,000)</b>	<b>(1,000,000)</b>	<b>0</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Prior Year Fund Balance	-	-	-	-	-	-	-	-	-
Net Adjustments - Prior Years	16,581,243	0	0	0	13,000,000	14,000,000	14,000,000	1,000,000	0
<b>Total Net Adjustments</b>	<b>16,581,243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,000,000</b>	<b>14,000,000</b>	<b>14,000,000</b>	<b>1,000,000</b>	<b>0</b>
<b>Preliminary Year End Fund Balance</b>	<b>25,958,616</b>	<b>(76,064,031)</b>	<b>(68,074,840)</b>	<b>7,979,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Payments to Other Funds - Rate Stabilization Fund	25,958,616	0	0	0	0	0	0	0	0
<b>Year End Fund Balance</b>	<b>0</b>	<b>(76,064,031)</b>	<b>(68,074,840)</b>	<b>7,979,191</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Note 1: Bill #544, which restructured the Water Fund Revenue Bond Rate covenant, requires that the unencumbered operating balance of the Water Fund as of the end of the Fiscal Year be paid over to the Rate Stabilization Fund. A payment from the Rate Stabilization Fund to the Operating Fund will be required to eliminate any deficit as of the end of the fiscal year and will be recognized as Revenue from Other Funds.

The material in this report is preliminary and is subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report  
Analysis of Year-to-Date Variances  
Water Fund**

All Departments  
For the Period Ending December 31, 2007

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	\$1.3	Variance is due to higher than projected revenues from: Sales and Charges - \$1.3 million through the second quarter of the fiscal year.
<b>Subtotal</b>	<b>\$1.3</b>	
<b>Obligations / Appropriations</b>		
Personal Services	(\$0.1)	Variances: 1) Water - (\$0.3) million is higher than projected overtime costs and 2) Revenue - \$0.2 million is the result of delays in filling vacant positions throughout the first quarter of the fiscal year.
Purchase of Services	11.5	Variances: 1) MOIS - \$0.9 million, 2) Water - \$9.3 million, 3) Revenue - \$1.4 million and 4) Law - (\$0.1) million are the result of timing differences between the Target Budget Plan and the actual processing of contracts for services including: telephone service, consultant services, repairs & maintenance.
Materials, Supplies & Equipment	(4.7)	Variances: 1) Fleet Mgmt. - \$0.1 million, 2) Water - (\$5.0) million and 3) Revenue - \$0.2 million are the result of timing differences between the Target Budget Plan and the actual processing of purchase orders for supplies and equipment including: vehicle parts, water treatment chemicals, envelopes and computer equipment.
<b>Subtotal</b>	<b>\$6.7</b>	
<b>Total</b>	<b>\$8.0</b>	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report  
Non-Tax Revenue Summary  
Water Fund  
For the Period Ending December 31, 2007**

Department	FY07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
								Current Budget	Target Budget
<b><u>Local Non-Tax Revenues</u></b>									
Fleet Management	62,572	39,663	39,663	0	120,000	120,000	120,000	0	0
<i>Sale of Vehicles</i>	62,572	39,653	39,653	0	120,000	120,000	120,000	0	0
Licenses & Inspections	22,943	11,966	11,966	0	20,000	24,000	24,000	4,000	0
<i>Miscellaneous</i>	22,943	11,966	11,966	0	20,000	24,000	24,000	4,000	0
Water	39,389,563	82,588,938	82,588,938	0	164,777,000	100,354,000	100,354,000	(64,423,000)	0
<i>Sewer Charges to Other Municipalities</i>	27,314,223	14,118,479	14,118,479	0	29,400,000	29,139,000	29,139,000	(261,000)	0
<i>Water &amp; Sewer Permits Issued by L &amp; I</i>	1,797,205	967,688	967,688	0	1,916,000	1,910,000	1,910,000	(6,000)	0
<i>Contribution - Sinking Fund Reserve</i>	9,209,377	67,000,000	67,000,000	0	132,600,000	68,335,000	68,335,000	(64,265,000)	0
<i>Miscellaneous</i>	1,068,758	502,771	502,771	0	861,000	970,000	970,000	109,000	0
Revenue	431,648,644	220,987,802	222,291,436	1,303,634	440,362,000	438,947,000	438,947,000	(1,415,000)	0
<i>Sales &amp; Charges</i>	420,544,331	215,854,717	217,189,450	1,334,733	427,643,600	427,957,000	427,957,000	313,400	0
<i>Fire Service Connections</i>	1,952,844	887,549	887,549	0	1,857,500	2,118,000	2,118,000	260,500	0
<i>Surcharges</i>	4,729,730	2,356,909	2,356,909	0	6,665,800	4,575,000	4,575,000	(2,090,800)	0
<i>Miscellaneous</i>	4,421,739	1,888,627	1,857,528	(31,099)	4,195,100	4,297,000	4,297,000	101,900	0
Procurement	39,390	30,413	30,413	0	50,000	50,000	50,000	0	0
<i>Miscellaneous</i>	39,390	30,413	30,413	0	50,000	50,000	50,000	0	0
City Treasurer	15,753,627	1,586,114	1,586,114	0	11,605,000	9,553,000	9,553,000	(2,052,000)	0
<i>Interest Earnings</i>	15,753,627	1,586,114	1,586,114	0	11,605,000	9,553,000	9,553,000	(2,052,000)	0
<b>Total Local Non-Tax Revenue</b>	<b>486,916,739</b>	<b>306,244,888</b>	<b>306,548,620</b>	<b>1,303,634</b>	<b>616,934,000</b>	<b>549,048,000</b>	<b>549,048,000</b>	<b>(67,886,000)</b>	<b>0</b>
<b><u>Other Governments</u></b>									
Water	519,610	355,521	355,521	0	1,500,000	753,000	753,000	(747,000)	0
<i>State</i>	462,782	161,656	161,656	0	1,000,000	251,000	251,000	(749,000)	0
<i>Federal</i>	56,828	193,865	193,865	0	500,000	502,000	502,000	2,000	0
<b>Total Other Governments</b>	<b>519,610</b>	<b>355,521</b>	<b>355,521</b>	<b>0</b>	<b>1,500,000</b>	<b>753,000</b>	<b>753,000</b>	<b>(747,000)</b>	<b>0</b>
<b><u>Revenue from Other Funds</u></b>									
Water	32,310,964	0	0	0	72,637,000	52,110,000	52,110,000	(20,427,000)	0
<i>General Fund</i>	31,201,558	0	0	0	24,500,000	23,500,000	23,500,000	(1,000,000)	0
<i>Aviation Fund</i>	972,874	0	0	0	900,000	900,000	900,000	0	0
<i>Employee Benefit Fund</i>	136,532	0	0	0	0	150,000	150,000	150,000	0
<i>Rate Stabilization Fund</i>	0	0	0	0	47,137,000	27,560,000	27,560,000	(19,577,000)	0
<b>Total Revenue from Other Funds</b>	<b>32,310,964</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,637,000</b>	<b>52,110,000</b>	<b>52,110,000</b>	<b>(20,427,000)</b>	<b>0</b>
<b>Total - All Sources</b>	<b>519,747,313</b>	<b>306,600,407</b>	<b>306,904,041</b>	<b>1,303,634</b>	<b>690,971,000</b>	<b>601,911,000</b>	<b>601,911,000</b>	<b>(88,060,000)</b>	<b>0</b>

40

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Water Fund**  
For the Period Ending December 31, 2007

Department	FY07 Year-End Unaudited Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under	
		Plan	Actual		Budget	Budget Plan	Projection	Current Budget	Target Budget
<b>Mayor's Office of Information Services</b>	1,462,662	1,983,275	1,020,074	943,201	2,859,206	2,658,206	2,658,208	0	0
<i>Personal Services</i>	1,124,761	541,099	540,263	836	1,194,856	1,194,856	1,194,856	0	0
<i>Purchase of Services</i>	291,938	1,392,826	479,811	913,015	1,427,000	1,427,000	1,427,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	35,963	29,350	0	29,350	36,350	36,350	36,350	0	0
<b>Public Property</b>	4,236,608	3,019,601	3,019,601	0	3,019,601	3,019,301	3,019,301	300	0
<i>Purchase of Services</i>	4,236,608	3,019,601	3,019,601	0	3,019,601	3,019,301	3,019,301	300	0
<b>Office of Fleet Management</b>	6,863,139	4,072,009	3,983,346	88,663	7,782,328	8,309,326	8,309,326	(527,000)	0
<i>Personal Services</i>	2,304,246	1,215,495	1,196,375	19,120	2,512,686	2,512,686	2,512,686	0	0
<i>Purchase of Services</i>	1,355,958	667,010	703,524	(36,514)	1,500,000	1,500,000	1,500,000	0	0
<i>Materials, Supplies &amp; Equipment</i>	3,202,935	2,189,504	2,083,447	106,057	3,194,640	4,296,640	4,296,640	(1,102,000)	0
<i>Payments to Other Funds</i>	0	0	0	0	575,000	0	0	575,000	0
<b>Water</b>	265,144,356	210,167,868	206,248,301	3,919,567	403,493,757	324,609,314	324,609,314	78,884,443	0
<i>Personal Services</i>	86,272,567	42,947,368	43,250,272	(302,904)	93,491,024	90,675,350	90,675,350	2,815,674	0
<i>Purchase of Services</i>	71,401,402	77,699,500	68,424,194	9,275,306	100,888,069	88,365,000	88,365,000	12,523,069	0
<i>Materials, Supplies &amp; Equipment</i>	37,147,967	25,195,000	30,248,835	(5,053,835)	40,520,700	39,571,000	39,571,000	949,700	0
<i>Contributions, Indemnities &amp; Taxes</i>	2,443,748	1,000	0	1,000	100,000	4,000	4,000	96,000	0
<i>Payments to Other Funds</i>	67,878,672	64,325,000	64,325,000	0	168,493,964	105,993,964	105,993,964	62,500,000	0
<b>Finance</b>	65,921,400	52,018,040	52,009,978	8,062	78,663,612	80,146,612	80,146,612	(1,563,000)	0
<i>Personal Services</i>	270,450	158,051	147,989	8,062	339,412	339,412	339,412	0	0
<i>Personal Services - Fringe Benefits</i>	65,650,950	50,529,920	50,529,920	0	71,744,200	73,307,200	73,307,200	(1,563,000)	0
<i>Contributions, Indemnities &amp; Taxes</i>	0	1,332,069	1,332,069	0	6,500,000	6,500,000	6,500,000	0	0
<b>Revenue</b>	15,861,002	10,943,741	9,100,686	1,843,156	21,811,838	19,450,630	19,450,630	2,361,008	0
<i>Personal Services</i>	8,873,190	4,468,566	4,280,104	186,462	11,143,263	9,714,781	9,714,781	1,428,502	0
<i>Purchase of Services</i>	5,979,808	5,571,755	4,098,663	1,473,092	9,137,255	8,204,950	8,204,950	932,305	0
<i>Materials, Supplies &amp; Equipment</i>	1,006,333	904,420	720,520	183,900	1,528,100	1,528,100	1,528,100	0	0
<i>Contributions, Indemnities &amp; Taxes</i>	1,671	1,000	1,299	(299)	3,000	2,799	2,799	201	0
<b>Sinking Fund</b>	173,922,577	97,812,118	97,812,118	0	183,469,557	174,531,176	174,531,176	8,938,381	0
<i>Debt Service</i>	173,922,577	97,812,118	97,812,118	0	183,469,557	174,531,176	174,531,176	8,938,381	0
<b>Procurement</b>	47,757	31,082	30,795	267	67,559	67,559	67,559	0	0
<i>Personal Services</i>	47,757	31,082	30,795	267	67,559	67,559	67,559	0	0
<b>Law</b>	2,879,065	1,626,724	1,754,082	(127,358)	3,084,744	3,118,876	3,118,876	(34,132)	0
<i>Personal Services</i>	2,163,079	1,070,517	1,064,765	5,752	2,328,374	2,362,506	2,362,506	(34,132)	0
<i>Purchase of Services</i>	700,849	534,065	673,220	(139,155)	712,087	712,087	712,087	0	0
<i>Materials, Supplies &amp; Equipment</i>	15,127	22,142	16,097	6,045	44,283	44,283	44,283	0	0
<b>Total Water Fund</b>	636,328,556	381,654,438	374,978,881	6,676,557	703,971,000	616,911,000	616,911,000	86,060,000	0
<i>Personal Services</i>	101,056,050	50,428,158	50,510,583	(82,405)	111,077,194	108,867,150	108,867,150	4,210,044	0
<i>Personal Services - Fringe Benefits</i>	65,650,950	50,529,920	50,529,920	0	71,744,200	73,307,200	73,307,200	(1,563,000)	0
<i>Sub-Total Employee Compensation</i>	166,707,000	100,958,078	101,040,483	(82,405)	182,821,394	180,174,350	180,174,350	2,647,044	0
<i>Purchase of Services</i>	83,966,563	88,884,757	77,399,013	11,485,744	116,684,012	103,228,338	103,228,338	13,455,674	0
<i>Materials, Supplies &amp; Equipment</i>	41,408,325	28,340,416	33,068,699	(4,728,483)	45,324,073	45,476,373	45,476,373	(152,300)	0
<i>Contributions, Indemnities &amp; Taxes</i>	2,445,419	1,334,069	1,333,368	701	6,603,000	6,506,799	6,506,799	96,201	0
<i>Debt Service</i>	173,922,577	97,812,118	97,812,118	0	183,469,557	174,531,176	174,531,176	8,938,381	0
<i>Payments to Other Funds</i>	67,878,672	64,325,000	64,325,000	0	169,068,964	105,993,964	105,993,964	63,075,000	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report  
 Departmental Full Time Position Summary  
 Water Fund  
 For the Period Ending December 31, 2007**

Department	FY07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget
Mayor's Office of Information Services	16	17	17	0	17	17	17	0	0
Office of Fleet Management	47	52	48	4	55	52	52	3	0
Water	1,717	1,777	1,735	42	1,971	1,820	1,820	151	0
Finance	4	5	5	0	5	5	5	0	0
Revenue	205	227	214	13	274	240	240	34	0
Procurement	2	2	2	0	2	2	2	0	0
Law	32	36	36	0	35	36	36	(1)	0
<b>Total Water Fund</b>	<b>2,023</b>	<b>2,116</b>	<b>2,067</b>	<b>59</b>	<b>2,369</b>	<b>2,172</b>	<b>2,172</b>	<b>187</b>	<b>0</b>

42

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**AVIATION FUND  
QUARTERLY REPORT**

**Quarterly City Managers Report  
Fund Balance Summary  
Aviation Fund  
All Departments  
For the Period Ending December 31, 2007**

Category	FY'07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Revenues Over / (Under)	
							Current Budget	Target Budget	
<b>REVENUES</b>									
Taxes									
Locally Generated Non - Tax Revenues	266,012,999	120,166,383	113,832,471	(6,333,912)	343,775,000	323,342,000	323,342,000	(20,433,000)	0
Other Governments	1,692,721	1,500,000	1,504,820	4,820	2,500,000	2,000,000	2,000,000	(500,000)	0
Revenues from Other Funds of City	920,373	9,890,000	9,890,000	0	1,040,000	10,930,000	10,930,000	9,890,000	0
Other Sources									
<b>Total Revenues and Other Sources</b>	<b>268,626,093</b>	<b>131,556,383</b>	<b>125,227,291</b>	<b>(6,329,092)</b>	<b>347,315,000</b>	<b>336,272,000</b>	<b>336,272,000</b>	<b>(11,043,000)</b>	<b>0</b>
Category	FY'07 Year-End Unaudited Actual	Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection for Obligations (Over) / Under	
								Current Budget	Target Budget
<b>OBLIGATIONS / APPROPRIATIONS</b>									
Personal Services	57,886,061	29,836,616	26,937,941	2,898,675	64,734,145	64,294,451	64,294,451	439,694	0
Personal Services - Employee Benefits	33,212,264	26,094,040	26,094,040	0	36,374,000	37,400,000	37,400,000	(1,026,000)	0
Sub-Total Employee Compensation	91,098,325	55,930,656	53,031,981	2,898,675	101,108,145	101,694,451	101,694,451	(586,306)	0
Purchase of Services	84,215,909	72,188,939	71,581,453	607,486	103,388,785	95,053,385	95,053,385	8,335,400	0
Materials, Supplies and Equipment	11,084,427	5,973,324	7,519,989	(1,546,665)	17,834,978	13,002,668	13,002,668	4,832,310	0
Contributions, Indemnities and Taxes	1,242,893	1,146,565	1,312,738	(166,173)	5,078,000	3,712,000	3,712,000	1,366,000	0
Debt Service	85,694,411	23,669,587	23,669,587	0	101,150,092	97,065,092	97,065,092	4,085,000	0
Payment to Other Funds	16,785,595	0	0	0	24,467,000	24,203,000	24,203,000	264,000	0
Advances and Miscellaneous Payments	0	0	0	0	0	0	0	0	0
<b>Total Obligations / Appropriations</b>	<b>280,101,560</b>	<b>158,909,071</b>	<b>157,115,748</b>	<b>1,793,323</b>	<b>353,027,000</b>	<b>334,730,596</b>	<b>334,730,596</b>	<b>18,286,404</b>	<b>0</b>
<b>Operating Surplus / (Deficit)</b>	<b>(21,475,467)</b>	<b>(27,352,688)</b>	<b>(31,888,457)</b>	<b>(4,535,769)</b>	<b>(5,712,000)</b>	<b>1,541,404</b>	<b>1,541,404</b>	<b>7,263,404</b>	<b>0</b>
<b>OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS</b>									
Prior Year Fund Balance	47,107,173	-	-	-	51,904,000	42,583,166	42,583,166	(9,320,834)	0
Net Adjustments - Prior Years	16,951,460	7,500,000	7,500,000	0	12,000,000	15,000,000	15,000,000	3,000,000	0
<b>Total Net Adjustments</b>	<b>64,058,633</b>	<b>7,500,000</b>	<b>7,500,000</b>	<b>0</b>	<b>63,904,000</b>	<b>57,583,166</b>	<b>57,583,166</b>	<b>(6,320,834)</b>	<b>0</b>
<b>Preliminary Year End Fund Balance</b>	<b>42,583,166</b>	<b>(19,852,688)</b>	<b>(24,388,457)</b>	<b>(4,535,769)</b>	<b>58,192,000</b>	<b>59,124,570</b>	<b>59,124,570</b>	<b>932,570</b>	<b>0</b>
Deferred Revenue - Airline Rates & Charges (See Note 1)	0	0	0	0	0	0	0	0	0
<b>Year End Fund Balance</b>	<b>42,583,166</b>	<b>(19,852,688)</b>	<b>(24,388,457)</b>	<b>(4,535,769)</b>	<b>58,192,000</b>	<b>59,124,570</b>	<b>59,124,570</b>	<b>932,570</b>	<b>0</b>

Note 1: In accordance with Airline Use & Lease Agreements, revenues received in excess of Terminal Building and Airfield Area costs are deferred to the subsequent fiscal year.

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Analysis of Year-to-Date Variances**  
**Aviation Fund**  
All Departments  
For the Period Ending December 31, 2007

Category	Year to Date Variance Better / (Worse) Than Cur. Target	Reasons / Comments
<b>Revenues</b>		
Locally Generated Non-Tax	(\$6.3)	Variances are due to timing differences between projected revenues and actual receipts from: Concessions - \$0.9 million, Space Rentals - (\$5.3) million, Landing Fees - (\$2.4) million, Car Rental - \$0.7 million, Utilities - (\$0.1) million, International Terminal Charges - \$0.1 million, Passenger Facility Charges - \$0.1 million and Misc. Revenues - (\$0.3) million.
<b>Subtotal</b>	<b>(\$6.3)</b>	
<b>Obligations / Appropriations</b>		
Personal Services	\$2.9	Variances: 1) Police - \$0.3 million, 2) Fire - \$0.2 million and 3) Commerce - \$2.4 are result of savings from the delay in filling vacancies through the the first half of the fiscal year.
Purchase of Services	0.6	Variances: 1) MOIS - \$0.4 million, 2) Fleet Management - \$0.1 million, and 3) Commerce - \$0.1 million are the result of timing differences between the Target Budget Plan and the actual processing of various contracts for services including telephone services, consultant services and repairs and maintenance.
Materials, Supplies & Equipment	(1.5)	Variances: 1) Fleet Mgmt. - (\$0.2) million and 2) Commerce - (\$1.3) are due to timing differences between the Target Budget Plan and the actual processing of purchase orders for vehicles and vehicle parts, electrical supplies and computer equipment
Contributions, Indemnities & Taxes	(0.2)	Variance: Commerce - \$0.2 million is due to the payment of taxes to to Delaware County earlier than anticipated in the Target Budget Plan.
<b>Subtotal</b>	<b>\$1.8</b>	
<b>Total</b>	<b>(\$4.5)</b>	

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report  
Non-Tax Revenue Summary  
Aviation Fund  
For the Period Ending December 31, 2007**

Department	FY'07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Over / (Under) Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection Over / (Under)	
							Current Budget	Target Budget	
<b><u>Local Non-Tax Revenues</u></b>									
Fleet Management	8,226	16,002	19,202	4,200	20,000	30,000	30,000	10,000	0
<i>Sale of Vehicles</i>	8,226	15,002	19,202	4,200	20,000	30,000	30,000	10,000	0
Procurement	1,525	498	119	(379)	5,000	2,000	2,000	(3,000)	0
<i>Miscellaneous</i>	1,525	498	119	(379)	5,000	2,000	2,000	(3,000)	0
City Treasurer	4,394,295	900,883	1,036,856	135,973	2,000,000	2,200,000	2,200,000	200,000	0
<i>Interest Earnings</i>	4,394,295	900,883	1,036,856	135,973	2,000,000	2,200,000	2,200,000	200,000	0
Commerce - Division of Aviation	261,608,953	119,250,000	112,776,284	(8,473,708)	341,760,000	321,110,000	321,110,000	(20,640,000)	0
<i>Concessions</i>	24,114,480	13,000,000	13,915,004	915,004	28,000,000	26,000,000	26,000,000	(2,000,000)	0
<i>Space Rentals</i>	74,076,981	49,000,000	43,659,059	(5,340,941)	145,250,000	123,810,000	123,810,000	(21,440,000)	0
<i>Landing Fees</i>	51,466,395	24,000,000	21,629,794	(2,370,206)	57,500,000	57,300,000	57,300,000	(200,000)	0
<i>Parking</i>	33,184,918	0	0	0	34,000,000	34,000,000	34,000,000	0	0
<i>Car Rental</i>	19,708,520	10,000,000	10,711,696	711,696	20,000,000	20,000,000	20,000,000	0	0
<i>Payment in Aid - Terminal Bldg.</i>	0	0	0	0	0	0	0	0	0
<i>Sale of Utilities</i>	5,079,648	2,000,000	1,846,057	(153,943)	5,000,000	4,000,000	4,000,000	(1,000,000)	0
<i>Overseas Terminal Facility Charges</i>	20,702	0	0	0	0	0	0	0	0
<i>International Terminal Charges</i>	17,848,665	8,000,000	8,096,692	96,692	12,000,000	18,000,000	18,000,000	6,000,000	0
<i>Passenger Facility Charge</i>	32,920,891	10,750,000	10,813,271	63,271	35,000,000	33,000,000	33,000,000	(2,000,000)	0
<i>Miscellaneous</i>	3,187,753	2,500,000	2,104,721	(395,279)	5,000,000	5,000,000	5,000,000	0	0
<b>Total Local Non-Tax Revenue</b>	<b>266,012,999</b>	<b>120,166,383</b>	<b>113,832,471</b>	<b>(6,333,912)</b>	<b>343,775,000</b>	<b>323,342,000</b>	<b>323,342,000</b>	<b>(20,433,000)</b>	<b>0</b>
<b><u>Other Governments</u></b>									
Commerce - Division of Aviation	1,692,721	1,500,000	1,504,820	4,820	2,500,000	2,000,000	2,000,000	(500,000)	0
<i>State</i>	0	0	0	0	0	0	0	0	0
<i>Federal</i>	1,692,721	1,500,000	1,504,820	4,820	2,500,000	2,000,000	2,000,000	(500,000)	0
<b>Total Other Governments</b>	<b>1,692,721</b>	<b>1,500,000</b>	<b>1,504,820</b>	<b>4,820</b>	<b>2,500,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>(500,000)</b>	<b>0</b>
<b><u>Revenue from Other Funds</u></b>									
Commerce - Division of Aviation	920,373	9,890,000	9,890,000	0	1,040,000	10,930,000	10,930,000	9,890,000	0
<i>General Fund</i>	920,373	0	0	0	1,040,000	1,040,000	1,040,000	0	0
<i>Capital Projects Fund</i>	0	9,890,000	9,890,000	0	0	9,890,000	9,890,000	9,890,000	0
<b>Total Revenue from Other Funds</b>	<b>920,373</b>	<b>9,890,000</b>	<b>9,890,000</b>	<b>0</b>	<b>1,040,000</b>	<b>10,930,000</b>	<b>10,930,000</b>	<b>9,890,000</b>	<b>0</b>
<b>Total - All Sources</b>	<b>268,628,093</b>	<b>131,666,383</b>	<b>125,227,291</b>	<b>(6,329,092)</b>	<b>347,315,000</b>	<b>336,272,000</b>	<b>336,272,000</b>	<b>(11,043,000)</b>	<b>0</b>

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Departmental Obligations Summary**  
**Aviation Fund**  
For the Period Ending December 31, 2007

Department	FY'07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Target Budget Plan	Actual	Actual (Over) / Under Target Budget	Original Budget	Current Target Budget Plan	Current Projection	Current Projection (Over) / Under	
								Current Budget	Target Budget
Mayor's Office of Information Services	0	694,000	250,464	443,536	694,000	694,000	694,000	0	0
Purchase of Services	0	694,000	250,464	443,536	694,000	694,000	694,000	0	0
Polico	12,694,608	6,250,525	5,906,812	343,713	13,916,182	13,457,388	13,457,388	458,794	0
Personal Services	12,582,233	6,133,500	5,795,987	337,513	13,796,057	13,340,363	13,340,363	455,694	0
Purchase of Services	50,750	52,850	50,050	2,800	54,250	52,850	52,850	1,400	0
Materials, Supplies & Equipment	61,625	64,175	60,775	3,400	65,875	64,175	64,175	1,700	0
Flro	5,199,286	2,414,655	2,236,236	178,419	5,493,025	5,494,415	5,494,415	(1,390)	0
Personal Services	5,138,161	2,359,240	2,180,821	178,419	5,400,000	5,416,000	5,416,000	(16,000)	0
Purchase of Services	15,000	15,000	15,000	0	15,000	15,000	15,000	0	0
Materials, Supplies & Equipment	46,125	40,415	40,415	0	55,025	40,415	40,415	14,610	0
Payments to Other Funds	0	0	0	0	23,000	23,000	23,000	0	0
Public Property	20,158,813	25,689,300	25,689,300	0	25,689,300	25,689,300	25,689,300	0	0
Purchase of Services	20,158,813	25,689,300	25,689,300	0	25,689,300	25,689,300	25,689,300	0	0
Office of Fleet Management	3,788,444	1,431,931	1,631,707	(199,776)	7,908,176	8,070,176	8,070,176	(164,000)	0
Personal Services	1,119,399	542,775	528,463	14,312	1,164,176	1,164,176	1,164,176	0	0
Purchase of Services	417,497	305,098	266,911	38,187	420,000	598,000	598,000	(178,000)	0
Materials, Supplies & Equipment	2,251,548	584,058	836,333	(252,275)	6,144,000	6,308,000	6,308,000	(164,000)	0
Payments to Other Funds	0	0	0	0	178,000	0	0	178,000	0
Finance	36,138,885	30,692,821	30,692,821	0	43,032,000	44,058,000	44,058,000	(1,026,000)	0
Personal Services - Fringe Benefits	33,212,264	26,094,040	26,094,040	0	36,374,000	37,400,000	37,400,000	(1,026,000)	0
Purchase of Services	2,926,621	3,481,956	3,481,956	0	4,146,000	4,146,000	4,146,000	0	0
Contributions, Indemnities & Taxes	0	1,116,825	1,116,825	0	2,512,000	2,512,000	2,512,000	0	0
Sinking Fund	85,694,411	23,669,587	23,669,587	0	101,150,092	97,065,092	97,065,092	4,085,000	0
Debt Service	85,694,411	23,669,587	23,669,587	0	101,150,092	97,065,092	97,065,092	4,085,000	0
Procurement	0	33,591	30,792	2,799	73,060	73,060	73,060	0	0
Personal Services	0	33,591	30,792	2,799	73,060	73,060	73,060	0	0
Commerce - Division of Aviation	124,936,884	66,957,786	65,808,554	1,049,232	163,222,000	138,278,000	138,278,000	14,944,000	0
Personal Services	37,775,143	20,132,635	17,745,582	2,387,053	42,920,000	42,920,000	42,920,000	0	0
Purchase of Services	60,452,193	41,525,735	41,400,429	125,306	71,925,000	63,413,000	63,413,000	8,512,000	0
Materials, Supplies & Equipment	8,700,060	5,289,076	6,566,630	(1,296,954)	11,545,000	6,565,000	6,565,000	4,980,000	0
Contributions, Indemnities & Taxes	1,242,893	29,740	195,913	(166,173)	2,566,000	1,200,000	1,200,000	1,366,000	0
Payments to Other Funds	16,765,595	0	0	0	24,266,000	24,180,000	24,180,000	86,000	0
Law	1,491,429	1,074,876	1,099,476	(24,600)	1,851,165	1,851,165	1,851,165	0	0
Personal Services	1,271,125	634,875	656,298	(21,421)	1,380,852	1,380,852	1,380,852	0	0
Purchase of Services	195,235	425,000	427,343	(2,343)	445,235	445,235	445,235	0	0
Materials, Supplies & Equipment	25,069	15,000	15,836	(836)	25,078	25,078	25,078	0	0
<b>Total Aviation Fund</b>	<b>290,101,560</b>	<b>168,909,071</b>	<b>167,115,748</b>	<b>1,793,323</b>	<b>353,027,000</b>	<b>334,730,596</b>	<b>334,730,596</b>	<b>18,298,404</b>	<b>0</b>
Personal Services	57,886,061	29,836,616	26,937,941	2,898,675	64,734,145	64,294,451	64,294,451	439,694	0
Personal Services - Fringe Benefits	33,212,264	26,094,040	26,094,040	0	36,374,000	37,400,000	37,400,000	(1,026,000)	0
Sub-Total Employee Compensation	91,098,325	55,930,656	53,031,981	2,898,675	101,108,145	101,694,451	101,694,451	(586,306)	0
Purchase of Services	84,215,909	72,188,939	71,581,453	607,486	103,388,785	95,053,385	95,053,385	8,335,400	0
Materials, Supplies & Equipment	11,084,427	5,973,324	7,519,989	(1,546,665)	17,834,978	13,002,668	13,002,668	4,832,310	0
Contributions, Indemnities & Taxes	1,242,893	1,146,565	1,312,738	(166,173)	5,078,000	3,712,000	3,712,000	1,366,000	0
Debt Service	85,694,411	23,669,587	23,669,587	0	101,150,092	97,065,092	97,065,092	4,085,000	0
Payments to Other Funds	16,765,595	0	0	0	24,467,000	24,203,000	24,203,000	264,000	0

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**Quarterly City Managers Report**  
**Departmental Full Time Position Summary**  
**Aviation Fund**  
For the Period Ending December 31, 2007

Department	FY'07 Year-End Actual	Fiscal Year 2008							
		Year to Date			Full Year				
		Month End		Actual (Over) / Under Target Budget	Authorized Positions			Current Projection (Over) / Under	
		Target Budget Plan	Actual		Original Budget	Current Target Budget	Current Projection	Current Budget	Target Budget
<b>Police</b>	<b>181</b>	<b>166</b>	<b>163</b>	<b>3</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>0</b>	<b>0</b>
<i>Uniformed</i>	150	155	153	2	155	155	155	0	0
<i>Civilian</i>	11	11	10	1	11	11	11	0	0
<b>Fire</b>	<b>53</b>	<b>63</b>	<b>62</b>	<b>1</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>0</b>	<b>0</b>
<i>Uniformed</i>	53	63	62	1	71	71	71	0	0
<i>Civilian</i>	0	0	0	0	0	0	0	0	0
<b>Office of Fleet Management</b>	<b>22</b>	<b>22</b>	<b>21</b>	<b>1</b>	<b>22</b>	<b>21</b>	<b>21</b>	<b>1</b>	<b>0</b>
<b>Procurement</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>Commerce - Division of Aviation</b>	<b>740</b>	<b>829</b>	<b>751</b>	<b>78</b>	<b>914</b>	<b>914</b>	<b>914</b>	<b>0</b>	<b>0</b>
<b>Law</b>	<b>23</b>	<b>21</b>	<b>20</b>	<b>1</b>	<b>20</b>	<b>21</b>	<b>21</b>	<b>(1)</b>	<b>0</b>
<b>Total Aviation Fund</b>	<b>999</b>	<b>1,102</b>	<b>1,018</b>	<b>84</b>	<b>1,194</b>	<b>1,194</b>	<b>1,194</b>	<b>0</b>	<b>0</b>

The material in this report is preliminary and subject to revision and does not represent an official statement of the City of Philadelphia.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**GRANTS REVENUE FUND  
QUARTERLY REPORT**

**Unanticipated Grants**

**FUNDS TAKEN FROM FINANCE'S UNANTICIPATED GRANTS REVENUE FUND - FY 2008  
FOR PERIOD OCTOBER 1, 2007 - DECEMBER 31, 2007**

<b>No.</b>	<b>Department</b>	<b>Amount</b>	<b>Grant Title</b>	<b>Source</b>	<b>Description</b>
23	Prisons	34,886.28	State Criminal Alien Assistance	U.S. Department of Justice	Additional funds received
51	City Planning Commission	8,800.00	Transit Planning & Programming	U.S. Department of Transportation	Additional funds received
51	City Planning Commission	10,400.00	Short Range Planning	U.S. Department of Transportation	Additional funds received
<b>Total</b>		<b>54,086.28</b>			

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**CASH FLOW  
FORECAST  
FOR  
FISCAL YEAR 2008**

CASH FLOW PROJECTIONS  
EQUITY IN CON CASH  
Actual as of December 2007

OFFICE OF THE DIRECTOR OF FINANCE  
GENERAL FUND FY2008

FY 2008

	(Amounts In \$millions)												Total	Accrued	Under (Over)	Budget Revenues		
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31	April 30	May 31	June 30						
<b>REVENUES</b>																		
Property Taxes	9.1	7.4	6.4	7.2	4.9	13.3	34.3	201.1	79.7	18.4	6.5	7.4	394.5			0.0	394.5	
Wage, Earnings, NP Tax	95.9	105.8	89.9	98.1	103.6	92.0	119.1	89.0	114.8	103.1	114.4	93.4	1,215.8			0.0	1,215.8	
Realty Transfer Tax	21.6	20.8	15.8	18.2	12.4	14.4	16.5	11.4	14.4	13.7	20.5	17.4	197.0			6.0	205.0	
Sales Tax	12.0	10.7	11.3	9.3	13.2	11.0	12.0	12.4	10.2	10.7	12.1	11.2	135.9			0.0	135.9	
Business Privilege Tax	7.4	3.3	14.2	(1.0)	(4.1)	1.6	14.5	30.1	25.3	176.7	146.4	23.8	438.2			0.0	438.2	
Other Taxes	5.2	7.5	6.0	6.4	5.9	4.9	4.8	6.5	5.5	6.3	5.6	4.7	71.2			(2.0)	69.2	
Locally Generated Non-tax	18.0	22.5	19.1	16.9	23.6	41.5	23.2	13.5	20.2	18.3	17.8	35.3	269.7			5.1	274.8	
Other Governments	4.1	137.1	6.4	180.9	9.2	13.2	31.1	51.2	54.9	53.7	88.2	50.0	687.8	106.8		(4.6)	780.0	
Other Governments-PICA	18.8	33.1	14.7	26.2	15.7	17.9	33.3	27.0	18.7	11.7	27.0	13.0	257.7	4.2		0.1	262.0	
Interfund Transfers	0.0	0.0	0.9	0.4	0.5	0.5	0.4	0.5	0.6	0.5	0.5	23.7	28.5			(3.8)	24.7	
<b>Total Current Revenue</b>	<b>192.1</b>	<b>348.0</b>	<b>183.7</b>	<b>380.8</b>	<b>184.9</b>	<b>210.3</b>	<b>289.1</b>	<b>441.5</b>	<b>344.1</b>	<b>415.1</b>	<b>447.3</b>	<b>280.0</b>	<b>3,696.3</b>	<b>111.0</b>		<b>2.6</b>	<b>3,810.1</b>	
Collection of 6-30-07/Govt. Other Fund Balance Adj.	49.3	31.0	10.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	90.3	0.0				
Non-revenue receipts	7.9											(7.0)	0.9					
Non-budget items													0.0					
<b>TOTAL CASH RECEIPTS</b>	<b>249.3</b>	<b>379.0</b>	<b>193.7</b>	<b>380.6</b>	<b>184.9</b>	<b>210.3</b>	<b>289.1</b>	<b>441.5</b>	<b>344.1</b>	<b>415.1</b>	<b>447.3</b>	<b>273.0</b>	<b>3,787.9</b>					
<b>EXPENSES AND OBLIGATIONS</b>																		
Payroll	60.0	151.2	105.8	115.8	105.1	101.8	155.0	102.4	104.3	94.8	112.9	160.4	1,369.5	12.5	0.0	(11.6)	1,370.4	
Employee Benefits	37.7	45.2	35.8	51.8	38.4	64.7	49.3	38.3	41.7	34.2	36.7	31.0	504.6	29.1	0.7	(22.7)	511.7	
Pension	3.7	363.0	(2.6)	16.5	(2.1)	(2.6)	0.4	(2.7)	(2.6)	55.8	(2.7)	12.5	436.7			0.0	436.7	
Purchase of Services	23.9	73.0	62.6	69.7	109.3	97.2	99.9	67.3	95.3	81.2	109.1	87.2	1,015.7	20.2	157.4	(0.1)	1,193.2	
Materials, Equipment	5.8	6.5	6.8	6.0	5.8	8.5	5.6	8.4	6.3	5.7	6.3	2.6	72.1	4.8	17.3	(3.8)	90.4	
Contributions, Indemnities	18.1	5.3	7.8	2.4	0.1	6.2	0.7	5.3	1.6	8.2	40.5	18.7	112.9	2.0	0.0	(0.5)	114.4	
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8.0	8.0			2.0	10.0	
Debt Service-Long Term	6.1	2.3	18.8	0.4	7.2	2.3	7.0	9.9	19.1	3.7	14.7	2.0	93.4			(4.3)	89.1	
Interfund Charges	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1.4)	0.0	0.0	32.2	30.9			0.0	30.9	
Advances, Subsidies	32.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	32.3			0.0	32.3	
<b>Current Year Appropriation</b>	<b>185.6</b>	<b>646.5</b>	<b>255.0</b>	<b>282.4</b>	<b>263.8</b>	<b>278.1</b>	<b>317.9</b>	<b>228.8</b>	<b>264.4</b>	<b>283.6</b>	<b>317.5</b>	<b>354.7</b>	<b>3,676.2</b>	<b>68.6</b>	<b>175.4</b>	<b>(41.0)</b>	<b>3,679.1</b>	
Prior Year Encumbrances	60.3	37.7	12.3	11.5	8.0	21.5	4.5	4.8	4.7	5.3	4.3	4.5	0.0	0.3	47.0	24.5	0.0	
Prior Year Vouchers Payable	67.9	48.3	11.9	1.0	0.0								127.1	68.9	222.5			
<b>TOTAL DISBURSEMENTS</b>	<b>313.9</b>	<b>730.5</b>	<b>279.2</b>	<b>294.9</b>	<b>271.8</b>	<b>299.6</b>	<b>322.4</b>	<b>231.6</b>	<b>269.0</b>	<b>288.9</b>	<b>321.8</b>	<b>359.3</b>	<b>3,982.7</b>					
<b>Excess (Def) of Receipts over Disbursements</b>	<b>(64.6)</b>	<b>(351.5)</b>	<b>(85.5)</b>	<b>65.7</b>	<b>(86.7)</b>	<b>(89.3)</b>	<b>(33.3)</b>	<b>209.9</b>	<b>75.1</b>	<b>126.2</b>	<b>125.5</b>	<b>(86.3)</b>	<b>(194.8)</b>					
Opening Balance	505.8	441.2	289.7	204.3	270.0	183.3	94.0	60.7	270.6	345.7	471.8	397.3	505.8					
TRANS		200.0									(200.0)		0.0					
<b>CLOSING BALANCE</b>	<b>441.2</b>	<b>289.7</b>	<b>204.3</b>	<b>270.0</b>	<b>183.3</b>	<b>94.0</b>	<b>60.7</b>	<b>270.6</b>	<b>345.7</b>	<b>471.8</b>	<b>397.3</b>	<b>311.0</b>	<b>311.0</b>					

OFFICE OF THE DIRECTOR OF FINANCE  
 CASH FLOW PROJECTIONS  
 CONSOLIDATED CASH--ALL FUNDS--FY2008

FY 2008

(Amounts in \$millions)

	Actuals						Estimates					
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
<b>General</b>	441.2	289.7	204.3	270.0	183.3	94.0	60.7	270.6	345.7	471.8	397.3	311.0
<b>Grants Revenue</b>	64.7	86.5	71.8	82.4	68.6	48.3	61.8	70.0	70.0	70.0	70.0	70.0
<b>Community Development</b>	(15.9)	(5.3)	(4.7)	(8.8)	(6.2)	(4.6)	(7.4)	(7.0)	(7.0)	(7.0)	(7.0)	0.0
<b>Vehicle Rental Tax</b>	5.2	5.7	3.8	4.2	4.8	5.2	5.6	6.0	6.4	4.3	4.7	5.1
<b>Other Funds</b>	8.2	10.1	8.8	11.4	15.8	11.0	11.8	9.0	9.0	9.0	9.0	9.0
<b>TOTAL OPERATING FUNDS</b>	<b>503.4</b>	<b>386.7</b>	<b>284.0</b>	<b>359.2</b>	<b>266.3</b>	<b>153.9</b>	<b>132.5</b>	<b>348.6</b>	<b>424.1</b>	<b>548.1</b>	<b>474.0</b>	<b>395.1</b>
<b>Capital Improvement</b>	154.0	148.9	136.2	136.2	137.4	128.9	121.1	115.1	109.1	103.1	97.1	91.1
<b>Industrial &amp; Commercial Dev.</b>	4.7	4.7	4.1	4.1	4.1	4.1	5.0	5.0	5.0	5.0	5.0	5.0
<b>TOTAL CAPITAL FUNDS</b>	<b>158.7</b>	<b>153.6</b>	<b>140.3</b>	<b>140.3</b>	<b>141.5</b>	<b>133.0</b>	<b>126.1</b>	<b>120.1</b>	<b>114.1</b>	<b>108.1</b>	<b>102.1</b>	<b>96.1</b>
<b>TOTAL FUND EQUITY</b>	<b>662.1</b>	<b>540.3</b>	<b>424.3</b>	<b>499.5</b>	<b>407.8</b>	<b>286.9</b>	<b>258.6</b>	<b>468.7</b>	<b>538.2</b>	<b>656.2</b>	<b>576.1</b>	<b>491.2</b>

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**METHODOLOGY  
FOR  
FINANCIAL REPORTING**

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31

## METHODOLOGY FOR FINANCIAL REPORTING

### A. FUND ACCOUNTING

Funds are groupings of activities that enable the city to maintain control over resources that have been segregated for particular purposes or objectives. All of the funds of the City of Philadelphia can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- **Governmental funds.** The governmental funds are used to account for the financial activity of the city's basic services, such as: general government; economic and neighborhood development; public health, welfare and safety; cultural and recreational; and streets, highways and sanitation. The fund financial activities focus on a short-term view of the inflows and outflows of spendable resources, as well as on the balances of spendable resources available at the end of the fiscal year. The financial information presented for the governmental funds are useful in evaluating the city's short term financing requirements.

The city maintains twenty individual governmental funds. The city's Comprehensive Annual Financial Report presents data separately for the general fund, grants revenue fund and health-choices behavioral health fund, which are considered to be major funds. Data for the remaining seventeen funds are combined into a single aggregated presentation.

- **Proprietary funds.** The proprietary funds are used to account for the financial activity of the city's operations for which customers are charged a user fee; they provide both a long and short-term view of financial information. The city maintains three enterprise funds that are a type of proprietary funds - the airport, water and waste water operations, and industrial land bank.
- **Fiduciary funds.** The City of Philadelphia is the trustee, or fiduciary, for its employees' pension plans. It is also responsible for the Gas Works' employees' retirement reserve assets. Both of these fiduciary activities are reported in the city's Comprehensive Annual Financial Report as separate financial statements of fiduciary net assets and changes in fiduciary net assets.
- **B. Basis of Accounting and Measurement Focus**

*Governmental funds* account for their activities using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as in the case of full accrual accounting. Debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is

# QUARTERLY CITY MANAGERS REPORT

## For the Period Ending December 31

### METHODOLOGY FOR FINANCIAL REPORTING

due, however, those expenditures may be accrued if they are to be liquidated with available resources.

Imposed non-exchange revenues, such as real estate taxes, are recognized when the enforceable legal claim arises and the resources are available. Derived tax revenues, such as wage, business privilege, net profits and earnings taxes, are recognized when the underlying exchange transaction has occurred and the resources are available. Grant revenues are recognized when all the applicable eligibility requirements have been met and the resources are available. All other revenue items are considered to be measurable and available only when cash is received by the city.

Revenue that is considered to be *program revenue* include: (1) charges to customers or applicants for goods received, services rendered or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program specific revenues, therefore, all taxes are considered general revenues.

The city's financial statements reflect the following three funds as major **Governmental Funds**:

- The **General Fund** is the city's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in other funds.
- The **HealthChoices Behavioral Health Fund** accounts for resources received from the Commonwealth of Pennsylvania. These resources are restricted to providing managed behavioral health care to Philadelphia residents.
- The **Grants Revenue Fund** accounts for the resources received from various federal, state and private grantor agencies. The resources are restricted to accomplishing the various objectives of the grantor agencies.

The City also reports on **Permanent Funds**, which are used to account for resources legally held in trust for use by the park and library systems of the city. There are legal restrictions on the resources of the funds that require the principal to remain intact, while only the earnings may be used for the programs.

The City reports on the following **Fiduciary Funds**:

- The **Municipal Pension Fund** accumulates resources to provide pension benefit payments to qualified employees of the city and certain other quasi-governmental organizations.
- The **Philadelphia Gas Works Retirement Reserve Fund** accounts for contributions made by the Philadelphia Gas Works to provide pension benefit payments to its qualified employees under its noncontributory pension plan.

The City reports the following major **Proprietary Funds**:

# QUARTERLY CITY MANAGERS REPORT

For the Period Ending December 31

## METHODOLOGY FOR FINANCIAL REPORTING

The **Water Fund** accounts for the activities related to the operation of the city's water delivery and sewage systems.

- The **Aviation Fund** accounts for the activities of the city's airports.
- The **Industrial Land Bank Fund** accounts for the activities of the city's inventory of commercial land sites.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's ongoing operations. The principal operating revenues of the Water Fund are charges for water and sewer service. The principal operating revenue of the Aviation Fund is charges for the use of the airport. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. The principal operating revenues of the Industrial Land Bank Fund come from sales of land sites, while the operating expenses are comprised of land purchases and improvements made thereon. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

### C. Legal Compliance

The city's budgetary process accounts for certain transactions on a basis other than generally accepted accounting principles (GAAP). In accordance with the Philadelphia Home Rule Charter, the city has formally established budgetary accounting control for its operating and capital improvement funds.

The operating funds of the city, consisting of the General Fund, seven Special Revenue Funds (County Liquid Fuels Tax, Special Gasoline Tax, HealthChoices Behavioral Health, Hotel Room Rental Tax, Grants Revenue, Community Development and Car Rental Tax Funds) and two Enterprise Funds (Water and Aviation Funds), are subject to annual operating budgets adopted by City Council. Included with the Water Fund is the Water Residual Fund. These budgets appropriate funds for all city departments, boards and commissions by major class of expenditure within each department. Major classes are defined as: personal services; purchase of services; materials and supplies; equipment; contributions, indemnities and taxes; debt service; payments to other funds; and advances and other miscellaneous payments. The appropriation amounts for each fund are supported by revenue estimates and take into account the elimination of accumulated deficits and the re-appropriation of accumulated surpluses to the extent necessary. All transfers between major classes (except for materials and supplies and equipment, which are appropriated together) must have councilmanic approval. Appropriations that are not expended or encumbered at year-end are lapsed.

The City Capital Improvement Fund budget is adopted annually by the City Council. The Capital Improvement budget is appropriated by project for each department. All transfers between projects exceeding twenty percent of each project's original appropriation must

**QUARTERLY CITY MANAGERS REPORT**  
**For the Period Ending December 31**

**METHODOLOGY FOR FINANCIAL REPORTING**

be approved by City Council. Any funds that are not committed or expended at year-end are lapsed.

Schedules prepared on the legally enacted basis differ from the generally accepted accounting principles (GAAP) basis in that both expenditures and encumbrances are applied against the current budget, adjustments affecting activity budgeted in prior years are accounted for through fund balance or as reduction of expenditures and certain interfund transfers and reimbursements are budgeted as revenues and expenditures.

**D. CITY MANAGERS REPORTS**

Projected revenues and obligations reflected on the City Managers Reports are consistent with the above legal basis of Accounting and include all appropriate accruals.

Actual monthly revenue figures do not include revenues measurable and available within 60 days after the month end because it would be impractical to issue timely reports using this method of accrual.

Actual monthly expenditures do not include accounts payable (amounts owed to providers of goods and services which have not been vouchered on the City's accounting records). These amounts, however, are reflected in the encumbrances outstanding for each City agency.

Interfund service charges, an annual expense budgeted in certain City departments, are not included in the actual monthly obligations, but as stated above, are projected in the City's annual costs.

**City of Philadelphia**

**Quarterly City Managers Report**

**FOR THE PERIOD ENDING DECEMBER 31, 2007**

**REPORTS  
ON  
MANAGEMENT  
AND  
PRODUCTIVITY  
INITIATIVES**

**Productivity Bank Status Report**

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**A. PROJECT STATUS**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Board of Revision of Taxes	Web Site Development	Provide additional on-line self-service for appeals, applications, and data searches.	682,825	Loan was approved by the Loan Committee on August 2, 2004. BRT is finalizing a contract for this service and expects to complete the project in September 2005.
Board of Revision of Taxes	Legacy Systems Conversion	Convert property records data from an outdated, fifteen-year-old mainframe-based format into a modern database format in preparation for full valuation project.	2,150,000	Loan was approved by the Loan Committee on December 3, 2004. BRT is proceeding with its scope of services, and project completion is expected in the first quarter of 2007.
Board of Revision of Taxes	Phone System Replacement	Replace 25-year-old phone system with modern system.	428,704	Vendor is selected and beginning to install equipment. Expect completion by October 2005.
Board of Revision of Taxes	Computer Assisted Mass Appraisal	Utilize information technology to more accurately assess the value of real property and more effectively administer the assessment process.	4,448,784	Loan was approved by the Loan Committee on July 21, 2005. BRT is finalizing a contract for this project, which is expected to be completed by June 2009.
City Commissioners	Registration Affidavit Imaging System	Scan and digitize voter signatures, print registration records, and generate poll listings.	1,105,906	Backfile conversion completed and hardware and software is installed. The loan is fully repaid.
District Attorney's Office	Office Automation	Complete computerization of agency	1,511,321	The loan was approved by City Council in June 1999. All purchases have been made and the final software applications have been installed.
Finance	Strategic Marketing Plan	Conduct an asset inventory and prepare a strategic marketing plan	164,950	Consultant is collecting data.
Fleet Management	Alternative Fuels	Convert 65 City vehicles to dual fuel capacity as a demonstration project	120,000	Conversion of vehicles complete. Loan has been fully repaid.
Fleet Management	Fleet Management Information System	Monitor fuel usage, equipment inventory, repair history, etc., to reduce fleet downtime and maintenance costs	1,944,200	System is installed and operational. This has improved centralized control and management. Project is generating projected savings for Fleet Management, and the loan has been fully repaid.
Law	Office Automation	Complete computerization of department, including networking and case management	700,000	New equipment was installed. Savings achieved in reduced staffing. Revenues generated from improved case management of tax delinquencies. Loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPARTMENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Law	Office Automation II	Convert Law Department from Macintosh computer environment to Windows-based technology.	1,982,801	New equipment installed. The switch in platforms is allowing the Department to improve its delinquent tax collection efforts through the initiation and resolution of more claims. The actual cost of the project was reduced during implementation to \$1,248,892, and the remaining \$733,909 has been returned to the Bank. Loan has been fully repaid.
MOIS	Automated Tape Backup System	Allow the City to perform a daily disaster-recovery backup of the City's mainframe computer system.	555,673	Implementation of the system was completed in July 1999, and the system is fully operational. Costs during implementation were reduced from the original loan amount of \$555,673 to \$442,300. The remaining funds have been returned to the Bank and MOIS' repayment schedule has been revised accordingly. Beginning in FY2000, savings are being achieved through reduced staffing. The repayment schedule commenced in FY2000.
MOIS	Electronic Bill Presentment and Payment System	Allow the City to process credit card transactions over the Internet while providing comprehensive bill presentment and data capture capabilities.	205,550	System is operative, payment by credit card is now available to consumers.
Personnel	Human Resource Information System Modernization (HRIS-M)	Implement an automated Human Resources Information System.	7,500,00	Loan was approved by Productivity Bank Committee on May 17, 2006. Implementation expected in FY07.
Philadelphia Museum of Art	Marketing the Museum: Goya	Market the Goya Exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	203,580	The total loan amount was spent during the second half of the exhibition period. The Museum's survey data shows mixed results. The exhibition during the period of the Bank initiative did attract sufficient out-of-town visitors to generate enough tax revenue to repay the loan. However, the survey results were unclear as to the direct impact that the actual Bank-funded advertising had on visits. Repayment was made by the Finance Department in FY2000.

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

**A. PROJECT STATUS, CONTINUED**

<u>DEPARTMENT</u>	<u>PROJECT TITLE</u>	<u>PROJECT DESCRIPTION</u>	<u>LOAN AMOUNT</u>	<u>PROJECT STATUS</u>
Philadelphia Museum of Art	Marketing the Museum: The Splendor of Rome	Building on the model used for the Goya loan, the Museum marketed its Rome exhibition to out-of-town visitors, thereby increasing City hotel and other related tax revenues as well as admissions revenue for the Museum.	240,000	The marketing initiative used the loan funds to promote the Rome Exhibit in non-local print and radio media outlets. Survey results estimate that an additional 24,900 out-of-town visitors attended the exhibit as a result of the marketing effort. The additional visitors generated an estimated \$688,000 in additional museum admission and tax revenue. Repayment was made by the Finance Department in FY2000.
Philadelphia Museum of Art	Marketing the Museum: Salvador Dali	The Museum is once again using Bank funding to enhance marketing to out-of-town visitors, thereby increasing visitation, hotel and other ancillary spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The exhibition generated high attendance.
Philadelphia Museum of Art	Marketing the Museum: Renoir Landscapes	The Museum utilized Bank funding to enhance marketing to out-of-town visitors, increasing visitation, hotel and other related spending and tax revenue.	240,000	The Museum placed ads in out-of-town print, sign, and radio outlets. The Museum will report on the impact of the Bank loan following the end of the exhibition.
Police	Photo and Criminal History Automation	Store up to one million mugshots on-line; provide bar-coded identification cards for police and prisoners.	1,282,770	System is installed and operational. Savings being realized from reduced staffing and supply requirements. Service improvements include better processing of criminals and more effective investigation of police cases. The loan has been fully repaid.
Police	Mobile Data Terminals Pilot Project	Install computer terminals in police cars enabling direct access to criminal and vehicle data bases - projected to reduce response time and increase recovery of stolen vehicles.	694,810	Mobile data terminals (MDTs) were installed in 67 radio patrol cars in the Southwest police division and the system is operational. The Department went on to install the MDTs in a total of 762 police vehicles through September 1999. Loan repayment has proceeded as scheduled.

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Police	Portable Truck Scales	Purchase two sets of portable truck scales so that the Police Department can increase the number of roadside truck inspections with scales that it conducts. Increased weight inspections are expected to result in at least \$309,232 in new highway patrol revenues to the City annually.	78,000	The portable truck scales were purchased and have been in use for over six months. The impact in incremental fine revenue is inconclusive to date. Repayment began in FY2001.
Police	Information Control System	Design and install an integrated database system that the Department will use to identify and track crime trends, monitor the activities of police officers, and foster improved management decision making. Specifically, loan funds will be used to build two systems that will form the backbone of the Police Information Control System—a computerized Incident Reporting System and an Internal Affairs Case Management System.	8,562,308	The loan was approved by City Council in November 1999 and implementation is underway. The Department has selected application vendors and is implementing separate Incident Reporting and Internal Affairs systems. Repayment began in FY2001, with additional loan disbursements in FY2002 and FY2003.
Police	Court Attendance Tracking	Install a computerized system in city courtrooms to monitor the attendance of Police personnel, thereby reducing court-related Police overtime and enabling more efficient operation of the court system.	741,980	Loan was approved by the Loan Committee on July 21, 2005. Implemented expected in FY06.
Public Property	Energy Efficient Lamp Replacement	Replace incandescent bulbs with fluorescent throughout City	350,000	Project complete with substantial savings realized. The loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Public Property	Appraisals	Vastly expand the Department's capacity to conduct real estate appraisals in order to sell under-utilized City assets.	200,000	The Department utilized loan funds to complete 41 appraisals in FY05. The loan has been fully repaid.
Records (2)	Automation of Document Recording	To expand the initial reengineering effort (see above) with the development of an automated document recording system. This second stage of the project reduced the Department's overtime requirements to meet its recording obligations and reduced the time needed to return original documents to customers from over three weeks to just 1.5 days.	4,444,038	The project was approved by City Council in November 1999 and the automated system has been fully implemented.
Register of Wills	Departmental Automation	The project would automate document recording and preservation, create one centralized records database, provide access to this database to all workers, and enable Internet- and fee-based access to departmental records and data.	325,000	The project is currently pending City Council approval.
Revenue	Automated Audit System	Automatically detect errors and use scoring system to choose returns to audit	300,000	Design and implementation are complete with additional revenues generated. System is in full production. The loan has been fully repaid.
Revenue	Earnings Tax System	Install new system with improved collection, billing, and enforcement	200,000	Project implementation complete and additional revenues generated. System has been integrated into Integrated Tax System. Loan has been fully repaid.
Revenue	Integrated Tax System	Link tax systems to improve enforcement; reorganize department along functional lines	4,808,000	Self-assessed, liquor, school income and earnings taxes have been linked with integrated tax system. Loan has been fully repaid.

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>LOAN AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Revenue	Real Estate Tax System	Install new system with improved collection, billing, and enforcement.	1,486,751	System is installed and operational. Loan has been fully repaid.
Revenue	Consolidated Taxpayer Accounting System	Consolidate tax systems to improve billing, accounting, and returns processing	2,550,000	Productivity Bank Loan Committee approved loan in June 1995. Project implementation began July 1995 and has proceeded on schedule. Phase I, the accounting and enforcement (case) portion of the system was completed in February 1998, and the School Income Tax was added in December 1998. The taxpayer identification portion of the system was completed in November 1999. The U&O Tax was completed in the fall of 2000. The last tax merged into the system was the Real Estate Tax, which was completed in June 2002. The loan has been fully repaid.
Revenue/Police	Reimbursable Overtime	Automate the Police Reimbursable Overtime program billing and collections process through a web-based application and enhancements to the Revenue Department's non-tax revenue collections systems.	248,000	Loan was approved by the Loan Committee on July 21, 2005. Implementation is expected in FY06.
Streets	Geographic Information System	Computerize mapping of sanitation routes	775,000	Streets Department prepaid loan in FY 94. Routing pilot completed and system being implemented in several areas.

**NOTE:** Productivity Bank loans must be repaid with interest over a five year period. To be eligible for loan funding, projects must (1) show potential to reduce City General Fund costs and/or enhance City General Fund revenues equal to the loan amount over five years, or (2) establish substantial and measurable service level improvements. The Bank was established in August 1992 with \$20 million in proceeds from a Pennsylvania Intergovernmental Cooperation Authority (PICA) bond issue. Departmental loan applications must be approved by the Bank's Loan Committee. For loans of \$250,000 or more, approval by City Council ordinance is required.

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**A. PROJECT STATUS, CONTINUED**

<b><u>DEPART- MENT</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>PROJECT DESCRIPTION</u></b>	<b><u>GRANT AMOUNT</u></b>	<b><u>PROJECT STATUS</u></b>
Finance	Health and Welfare Audits	Audit the health and welfare funds of the City's major labor unions in order to identify areas of potential cost savings.	500,000	The audits were completed and incorporated into labor negotiations during 2004.
Finance	Health Benefits Consultant	Analyze benefits usage, assist in plan design and in negotiations with benefit providers.	228,000	Monthly benefits utilization analysis and reporting are in progress, plan modification and negotiations are impending.
MOIS	IT Enterprise Consolidation	Develop strategy, revised staffing needs, and implementation plan for consolidation of desktop support, email, and servers.	325,000	Study has been completed, project planning is underway.
Public Property	HVAC Consultant	Review HVAC contracts and systems installed at strategic facilities in order to increase efficiency.	135,000	Study has been completed, results are being analyzed.

In FY04, the Productivity Bank Loan Committee approved the use of \$10.7 million in accumulated investment and repayment interest for exploratory grants. The intention of the grants is to provide funding to determine the feasibility of a potential Productivity Bank loan project by quantifying costs and benefits, and by developing detailed work plans and implementation strategies.

PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007

B. PRODUCTIVITY BANK COST SAVINGS/INCREASED REVENUES CURRENT ESTIMATE BY PROJECT

Project/Department	Loan Amount	Source/Type	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	FY12	TOTAL		
Legacy System Conversion (BRT)	2,150,000	SI																					169,900	
Phone System Replacement (BRT)	428,704	SI																					143,140	
Web Site Development (BRT)	682,835	SI																					3,895,000	
Computer Assisted Motor Appraisal (BRT)	4,448,784	SI																					892,018	
Midwest Imaging (CITY COMMISSIONERS)	1,105,966	SI																					14,097,798	
Color Automation (CONSTRUCT ATTORNEY'S OFFICES)	1,511,321	SI																					1,318,245	
Strategic Marketing Plan (PRIMANCE)	164,950	RE																					228,415	
Alternative Funds (FLERT)	170,000	ES																					11,780,341	
FACTS Mgmt Info System (FLEET)	1,944,200	ES																					1,041,500	
Office Automation (LAW)	700,000	ES																					356,445	
Office Automation II (LAW)	1,932,601	RE																					390,256	
Automated Type Banking (MQUI)	353,673	ES																					2,642,016	
Electronic Bill Presentation & Payment (MQUI)	295,350	RE																					1,700,776	
Human Resources Info. System (PERSONNEL)	7,500,000	ES																					3,501,883	
Orly Marketing (PHILADELPHIA MUSEUM OF ART)	203,180	RE																					1,897,000	
Orly Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																					200,000	
Dall Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																					811,751	
Remote Marketing (PHILADELPHIA MUSEUM OF ART)	240,000	RE																					1,323,700	
Photo Automation (POLICE)	1,282,770	ES																					1,770,655	
Mobile Data Terminal (POLICE)	694,810	SI																					7,719,000	
Information Control System (POLICE)	8,563,308	SI																					5,231,100	
Portable Truck Scales (POLICE)	78,000	RE																					2,866,500	
Court Attendance Tracking (POLICE)	741,530	ES																					6,350,000	
Energy Efficient Lamp (PROPERT)	350,000	ES																					100,242	
Appraisals (PROPERT)	200,000	RE																					160,118	
Automation System-I (RECORDS)	3,850,000	ES/RE																					1,854,813	
Automation System-II (RECORDS)	4,444,078	ES/RE																						
Departmental Automation (REGISTER OF WILLS)	335,000	RE																						
Integrated Tax System (REVENUE)	4,800,000	RE																						
Emergency Tax System (REVENUE)	300,000	RE																						
Automated Audit System (REVENUE)	300,000	RE																						
Rail Estate Tax System (REVENUE)	1,486,151	RE																						
Consolidated Tax System (REVENUE)	2,550,000	ES																						
Reimbursable Overwrite (REVENUE/POLICE)	248,000	RE																						
Geographic Info. System (STREETS)	775,000	ES																						
TOTAL LOANS	54,320,981																							
TOTAL SAVINGS/REVENUE			1,879,590	9,204,888	8,439,846	10,926,144	11,102,418	8,855,375	7,313,948	5,921,485	4,814,485	891,641	1,501,031	771,911	1,832,449	2,690,083	3,575,123	2,590,137	2,590,137	3,483,079	3,588,131		97,277,621	

(1) Estimate shown are for the first five years of project after full implementation. Most projects generate long-term cost savings or revenue increases.  
 (2) ES reflects expenditures used due to project implementation. RE reflects revenue enhancement. Some lower project both expenditures savings and revenue enhancement.  
 (3) Service-level improvement items are proposed to generate enhanced and measurable service improvements. Cost savings/additional revenues have not been quantified.  
 (4) Five-year amount reduced by additional project expenses and included in the original estimate.  
 (5) Due to the timing of the exhibition, initial benefits were split between FY99 and FY00. However, for recording purposes, the Bank has recorded all benefits as FY00.  
 (6) Due to implementation differences, loan was full proposal by Streets Department in FY04. Productivity Bank will continue to monitor the project and assess its impact.

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

**C. LOAN AUTHORIZATION SCHEDULE**

Department/Project	FY 93	FY 94	FY 95	FY 96	FY 97	FY98	FY99	FY00	FY01	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	TOTAL
BRT - Web Site Development													682,825					682,825
BRT - Legacy Systems Conversion													525,000	1,100,000				1,625,000
BRT - Phone System Replacement													428,704					428,704
BRT - Computer Assisted Mass Appraisal														3,383,871	354,971	354,971	354,971	4,440,784
City Commissioners - Imaging System					1,105,906													1,105,906
District Attorney's Office								1,511,321										1,511,321
Finance - Strategic Marketing Plan													164,950					164,950
Fleet Mgmt. - Alternative Fuels	120,000																	120,000
Fleet Mgmt. - Info System		1,944,200																1,944,200
Law - Automation	700,000																	700,000
Law - Automation II						1,982,801												1,982,801
MOIS - Automated Tape Backup						555,673												555,673
MOIS - Electronic Bill Presentment & Pmt.												155,550	50,000					205,550
Personnel - Automate HR Info. System															5,829,333	1,375,000	200,000	7,404,333
Philadelphia Museum of Art - Goya Exhibition							203,580											203,580
Philadelphia Museum of Art - Rome Exhibition								240,000										240,000
Philadelphia Museum of Art - Dali Exhibition													240,000					240,000
Philadelphia Museum of Art - Renoir Exhibition																240,000		240,000
Police - Mobile Data Terminals				694,810														694,810
Police - Photo Automation		1,282,770																1,282,770
Police - Information Control System								4,279,241	3,198,519	597,300	487,248							8,562,308
Police - Portable Truck Scales								78,000										78,000
Police - Court Attendance Tracking														741,980				741,980
Public Property - Energy Efficient Lamps	200,000	150,000																350,000
Public Property - Appraisals													200,000					200,000
Records - Automation of Doc. Rec.		1,850,000	2,000,000															3,850,000
Records - Automation of Doc. Rec.								4,444,038										4,444,038
Register of Wills - Departmental Automation													285,920	39,080				325,000
Revenue - Automated Audit	300,000																	300,000
Revenue - Consolidated Tax Accounting				2,550,000														2,550,000
Revenue - Earnings Tax	200,000																	200,000
Revenue - Integrated Tax	750,000	4,058,000																4,808,000
Revenue - Real Estate	125,000	1,361,751																1,486,751
Revenue/Police - Reimbursable Overtime														248,000				248,000
Streets - Geographic Info Sys		775,000																775,000
<b>TOTAL</b>	<b>2,395,000</b>	<b>11,421,721</b>	<b>2,000,000</b>	<b>3,244,810</b>	<b>1,105,906</b>	<b>2,538,474</b>	<b>203,580</b>	<b>10,552,600</b>	<b>3,198,519</b>	<b>597,300</b>	<b>487,248</b>	<b>155,550</b>	<b>2,577,399</b>	<b>5,512,931</b>	<b>6,184,304</b>	<b>1,969,971</b>	<b>554,971</b>	<b>55,700,284</b>

**PRODUCTIVITY BANK STATUS REPORT as of December 31, 2007**

D. LOAN REPAYMENT SCHEDULE																			
Department/Project	Actual FY94	Actual FY 95	Actual FY 96	Actual FY 97	Actual FY 98	Actual FY 99	Actual FY00	Actual FY01	Actual FY02	Actual FY03	Actual FY04	Actual FY05	Projected FY06	Projected FY07	Projected FY08	Projected FY09	Projected FY10	Projected FY11	TOTAL
BRT - Legacy Systems Conversion													114,636	343,908	458,544	458,544	458,544	343,908	2,292,720
BRT - Phone System Replacement													93,609	93,609	93,609	93,609	93,609		468,045
BRT - Web Site Development													149,098	149,098	149,098	149,098	149,098		745,490
BRT - Computer Assisted Mass Appraisal																			4,857,055
City Commissioners - Imaging System					281,082	281,082	281,082	281,082	281,082								971,411	971,411	1,405,410
District Attorney's Office								384,123	384,123	384,123	384,123	384,123							1,920,615
Finance - Strategic Marketing													169,900						
Fleet Mgmt - Alternative Fuels		48,128	35,368	35,368	35,368														154,832
Fleet Mgmt - Info System		674,000	563,100	563,100	563,100														2,363,300
Law - Automation																			669,196
Repaid by Department	130,000	130,650	133,594	136,578	138,374														222,842
Repaid by Finance (1)	41,290	43,506	44,487	45,480	46,079														2,536,719
Law - Automation II (2)						1,094,471	360,562	360,562	360,562	360,562									
MOIS - Automated Type Backup																			581,443
Repaid by Department*							206,987	93,614	93,614	93,614	93,614								154,460
Repaid by Finance (1)							30,892	30,892	30,892	30,892	30,892								44,883
MOIS - Electronic Bill Pres. & Print																			44,883
Repaid from Revenues																			44,883
Personnel - Automated HR Info. System													44,883	44,883	44,883	44,883			224,415
Philadelphia Museum of Art - Goya							221,006								421,799	1,697,195	2,390,137	3,346,339	8,035,470
Philadelphia Museum of Art - Rome							260,544												211,000
Philadelphia Museum of Art - Dali												247,200							260,544
Public Property - Energy Efficient Lamps	217,120	162,840																	379,960
Public Property - Appraisals					176,596	176,596	176,596	176,596	176,596										200,000
Police - Mobile Data Terminals																			882,980
Police - Photo Automation																			1,251,969
Repaid by Department	277,117	455,593	469,896	49,361															287,880
Repaid by Finance (1)	52,476	105,840	108,409	21,153															10,881,155
Police - Information Control System (3)								1,900,378	2,052,390	2,176,231	2,176,231	2,176,231	275,633	123,841					99,123
Police - Portable Truck Scales (3)								19,825	19,825	19,825	19,825	19,825							162,015
Police - Court Attendance Tracking																			162,015
Records-Automation of Doc. Rec. (Loan 1)																			162,015
Repaid by Department		77,783	197,149	156,699	156,699	78,349													666,679
Repaid by Finance (1)		17,538	35,866	35,667	35,667	18,334													145,072
Repaid as Service Enhancement						4,602,315													4,602,315
Records-Automation of Doc. Rec. (Loan 2)																			1,523,700
Repaid by Department (3)								304,740	304,740	304,740	304,740	304,740							4,123,875
Repaid as Service Enhancement (3)								824,775	824,775	824,775	824,775	824,775							354,825
Register of Wills - Automation													70,965	70,965	70,965	70,965	70,965		325,680
Revenue - Automated Audit	325,680																		1,605,000
Revenue - Consolidated Tax Accounting																			481,500
Repaid by Department				245,000	340,000	340,000	340,000	340,000	340,000										1,208,434
Repaid by Finance				73,500	102,000	102,000	102,000	102,000	102,000										217,120
Repaid from Revenues				85,686	280,687	280,687	280,687	280,687	280,687										5,216,993
Revenue - Earnings Tax	217,120																		1,358,948
Revenue - Integrated Tax	814,200	4,402,793																	
Revenue - Real Estate Tax	779,474	779,474																	
Revenue/Police - Reimbursable Overtime																			
Repaid by Police Department														19,118	19,118	19,118	19,118	19,118	95,590
Repaid from Revenues														34,356	34,356	34,356	34,356	34,356	171,780
Streets - Geographic Info Sys.		841,340																	841,340
<b>Total Departmental Budgeted Repayments</b>	<b>1,463,577</b>	<b>1,548,596</b>	<b>1,399,307</b>	<b>1,186,306</b>	<b>1,233,741</b>	<b>418,349</b>	<b>546,587</b>	<b>718,354</b>	<b>398,354</b>	<b>398,354</b>	<b>398,354</b>	<b>0</b>	<b>0</b>	<b>181,133</b>	<b>602,932</b>	<b>1,878,328</b>	<b>2,771,270</b>	<b>4,842,791</b>	<b>20,009,133</b>
<b>Total Finance Repayments (1)</b>	<b>95,766</b>	<b>166,884</b>	<b>188,762</b>	<b>176,802</b>	<b>184,746</b>	<b>120,334</b>	<b>132,892</b>	<b>132,892</b>	<b>30,892</b>	<b>30,892</b>	<b>30,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,291,754</b>
<b>Total Revenues Repayments</b>	<b>2,136,474</b>	<b>3,182,267</b>	<b>0</b>	<b>85,686</b>	<b>280,687</b>	<b>1,375,138</b>	<b>1,122,799</b>	<b>661,074</b>	<b>380,387</b>	<b>380,387</b>	<b>19,825</b>	<b>492,083</b>	<b>283,748</b>	<b>150,204</b>	<b>150,204</b>	<b>150,204</b>	<b>105,321</b>	<b>34,356</b>	<b>12,992,864</b>
<b>Total Service Level Enhancement Repayments</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>176,596</b>	<b>437,678</b>	<b>5,059,993</b>	<b>457,678</b>	<b>3,567,154</b>	<b>3,542,370</b>	<b>3,383,129</b>	<b>3,383,129</b>	<b>384,123</b>	<b>632,996</b>	<b>1,449,340</b>	<b>1,517,644</b>	<b>1,593,133</b>	<b>1,672,662</b>	<b>1,315,319</b>	<b>28,598,964</b>
<b>TOTAL REPAYMENTS</b>	<b>3,697,817</b>	<b>6,898,147</b>	<b>1,588,069</b>	<b>1,623,390</b>	<b>2,156,832</b>	<b>6,973,834</b>	<b>2,260,356</b>	<b>5,099,474</b>	<b>4,352,003</b>	<b>4,194,762</b>	<b>3,834,300</b>	<b>876,206</b>	<b>918,744</b>	<b>1,780,677</b>	<b>2,270,780</b>	<b>3,623,685</b>	<b>4,549,253</b>	<b>6,192,466</b>	<b>62,892,715</b>

\* Includes return of unexpended funds on FY2000.  
(1) Repaid out of savings in fringe benefit costs.  
(2) The Law Department did not spend all of the loan funds, so the large repayment amount listed for FY99 includes the return of unexpended funds to the Bank as well as the first year's repayment.  
(3) City Council allocated appropriation for these repayments in the approved FY03 budget.