

# Consolidated Annual Performance and Evaluation Report



# 2016





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## Executive Summary

In its Year 41 Action Plan, the City of Philadelphia outlined four major strategies to address the City's housing and community development priorities.

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### Prevent Homelessness by Keeping People in Their Homes

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The City's Home Improvement Programs aim to maintain and, in some cases, restore the habitability of the homes of low-income Philadelphians. In Fiscal Year 2016

- The Basic Systems Repair Program provided 1,091 free repairs to the electrical, plumbing and heating systems of owner-occupied Philadelphia homes
- The Adaptive Modifications Program assisted 95 individuals with permanent disabilities to live more independently within their homes
- The Weatherization Assistance Program provided free weatherization and energy-efficiency improvements in 576 owner- or renter-occupied homes
- The Heater Hotline, staffed by the Energy Coordinating Agency, provided 4,261 emergency heater repairs
- The Energy Coordinating Agency at its Neighborhood Energy Centers helped 8,119 households lower their utility bills through education and completion of utility assistance applications

Overall, approximately 14,142 Philadelphia households received assistance through the City's home improvement programs.

Home repair assistance programs help homeowners and tenants have better access to home repair resources. In FY 2016

- Philadelphia VIP assisted 310 households to resolve tangled title issues, which is necessary for them to obtain home repair assistance or loans
- The Urban Affairs Coalition and CEIBA used OHCD funding to assist 1,848 households to maximize their eligibility for the Earned Income Tax Credit, which would result in more resources to address housing needs

Approximately 2,158 Philadelphia households took advantage of the City's home repair assistance programs.

Housing counseling, along with the outreach, homeowner resource and legal support programs that accompany it, is a key program to prevent homeowners from becoming homeless due to foreclosure and to prepare prospective homeowners for the rights and responsibilities of homeownership. In FY 2016, 10,428 households received counseling and related services from City-funded housing counseling agencies, neighborhood advisory committees, Philadelphia Legal Assistance's foreclosure prevention phone hotline, and Community Legal Services support.

Low-income Philadelphians face homelessness not only as a result of housing issues but also due to utility costs. The Utility Emergency Services Fund provided grants to 2,017 low-income households that had utility arrearages and were in danger of having utility services discontinued.

The City also provides direct assistance to Philadelphians to help them avoid or end homelessness. In FY 2016

- Rental assistance was provided to 303 homeless and special-needs households
- Rental assistance for people with HIV/AIDS was provided to 747 households in Delaware, and Philadelphia Counties, the region for which OHCD administers Housing Opportunities for People With AIDS (HOPWA) funding
- Emergency shelter, homeless prevention services and rental assistance were provided to 1,367 Philadelphia households through the Emergency Solutions Grant

Overall, more than 11,000 households received homelessness prevention services from the City of Philadelphia.

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## Increase Affordable Housing Options

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To increase affordable rental and homeownership housing options available to low-, moderate- and middle-income households, the City pursues a variety of strategies. In FY 2016

- An additional 300 rental and special-needs homes were created through the City's Neighborhood-Based Rental initiatives
- An additional three homeownership opportunities were created through the City's Neighborhood-Based Homeownership and Neighborhood Stabilization Program efforts
- Settlement Assistance Grants, which provide \$500 per household to assist income-eligible first-time homebuyers pay for closing costs, were provided to 246 households

The City's programs to increase affordable housing options assisted 549 households.

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## Strengthen Communities – Eliminate Blight; Support Neighborhood Planning

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To help create vibrant neighborhoods, OHCD supports efforts to address the blighting influence of vacant land, to support community development corporations, to enhance neighborhood services and to couple residential improvement efforts to commercial corridors. In FY 2016

- Through the City's LandCare programs managed by the Pennsylvania Horticultural Society, 9,326 vacant lots were cleaned, greened and/or maintained
- With City funds the Community Design Collaborative provided architectural and design assistance to 11 CDCs located in neighborhoods with OHCD-funded community development activities
- With funding from the City the Philadelphia Association of Community Development Corporations provided technical assistance to eight CDCs on housing and economic development issues
- Neighborhood Advisory Committees promoted an engaged neighborhood citizenry in census tracts with 693,670 residents
- The Elm Street Program, which strengthens older residential neighborhoods that abut commercial corridors, promoted improved safety, increased property values and a better community image in four neighborhoods
- The Department of Public Health inspected 98 vacant properties that were to be sold by HUD – 90 of which required remediation and were made lead safe – in FY 2015, the last year for which data are available

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## Create Jobs – Attract and Retain Businesses

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Since healthy neighborhoods include not only quality affordable housing but also vibrant commercial corridors and local employment opportunities, the City supports community economic development services. In FY 2016

- Loan products from the Philadelphia Industrial Development Corp. (PIDC) assisted businesses to create 60 jobs
- The Commerce Department and its nonprofit partners provided technical assistance to 896 small businesses
- The Storefront Improvement Program, which provides rebates for façade and security upgrades on commercial buildings in or around Targeted Neighborhood Commercial Areas, provided assistance to businesses located in census tracts with 354,390 residents
- The Targeted Corridor Revitalization Management Program, which supports economic development activities that enhance economic opportunities and create sustainable

neighborhoods, provided assistance to Community-Based Development Organizations serving census tracts with approximately 559,683 residents

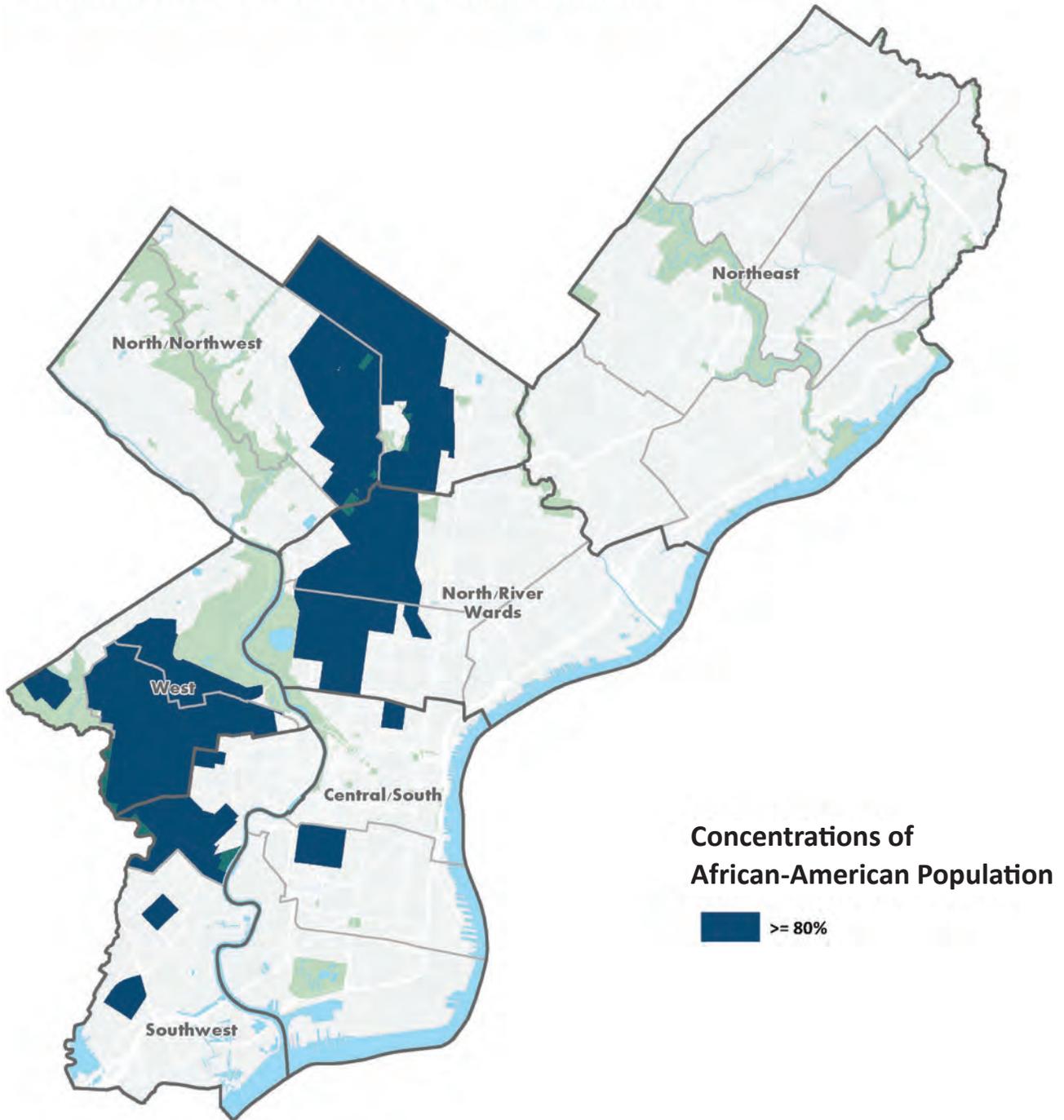
- The Main Street Program, which uses a five-point approach to neighborhood commercial corridor revitalization, provided funding to two neighborhood organizations
- The City provided funding to Business Improvement Districts and other community-based organizations to provide community services such as sidewalk cleaning, public safety services and neighborhood beautification in census tracts with 313,043 residents
- The PIDC Neighborhood Development Fund, which provides financial assistance to economic development projects that help stabilize and foster economic growth in distressed areas of the city, supported projects in census tracts with approximately 30,355 residents
- Through Neighborhood Development Grants, the Commerce Department provided planning, predevelopment and development grants to support neighborhood-based economic development, commercial revitalization and blight elimination in census tracts with approximately 113,905 residents
- The City supported capacity-building activities for 17 Neighborhood-Based Organizations working to improve neighborhood commercial corridors
- Forty CDCs participated in the City's CDC Tax Credit Program. Each year, 10 CDCs receive \$100,000 each and 30 CDCs receive \$85,000 each from their business partners, private companies which receive a full credit for those funds against their City Business Income and Receipts Tax obligations
- YouthBuild, which enables high school dropouts between the ages of 18-21 to complete their education and learn job skills by rehabilitating housing for low-income households, provided employment and training to 141 persons

## Summary of Resources and Distribution of Funds

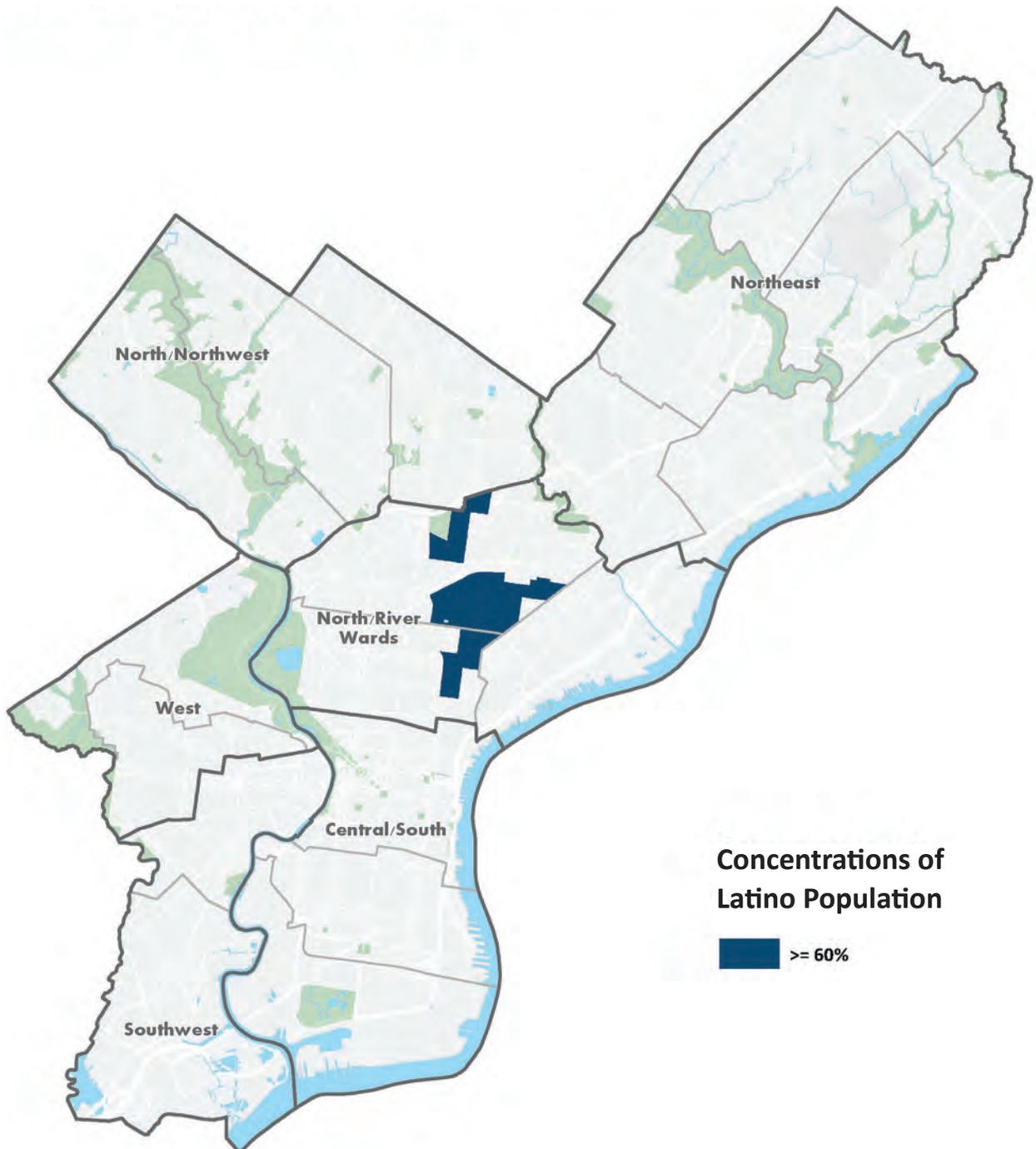
The table below represents the geographic distribution of funds in selected programs. Maps depicting geographic distribution of other programs are on the following pages. Financial information is in the Financial Summary section beginning on page 140.

	Rental	Homeownership	Repairs	Other	Total
South	79	47	917	1,785	2,828
West	0	50	1,704	2,517	4,271
Kensington/Frankford/Northeast	108	84	1,072	1,294	2,558
North	0	28	807	5,924	6,759
Northwest	119	53	1,523	1,738	3,433
<b>Total</b>	<b>306</b>	<b>262</b>	<b>6,023</b>	<b>13,258</b>	<b>19,849</b>

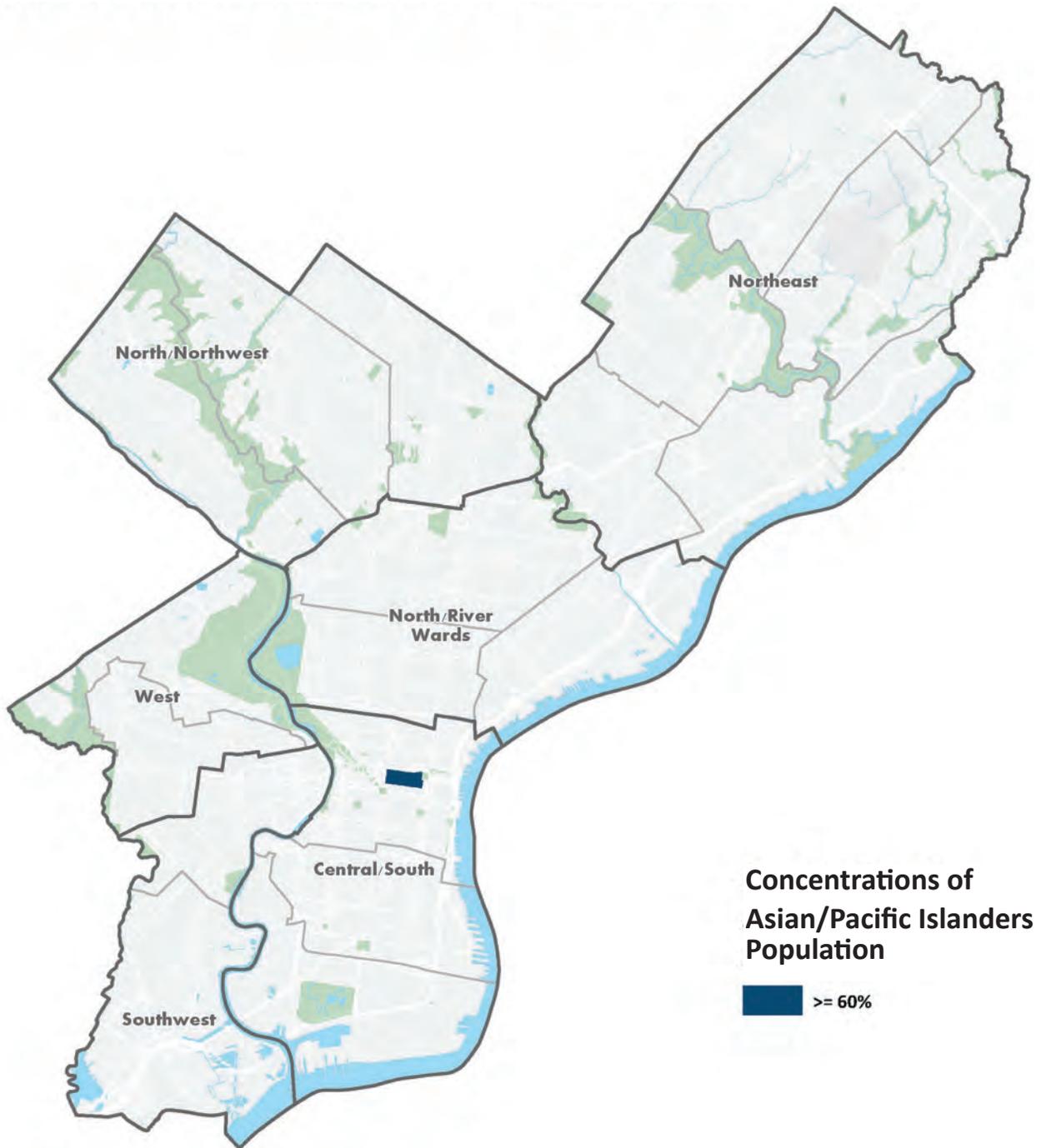
## Concentrations of Population by Race and Ethnicity African-Americans: 2010 Census Tracts



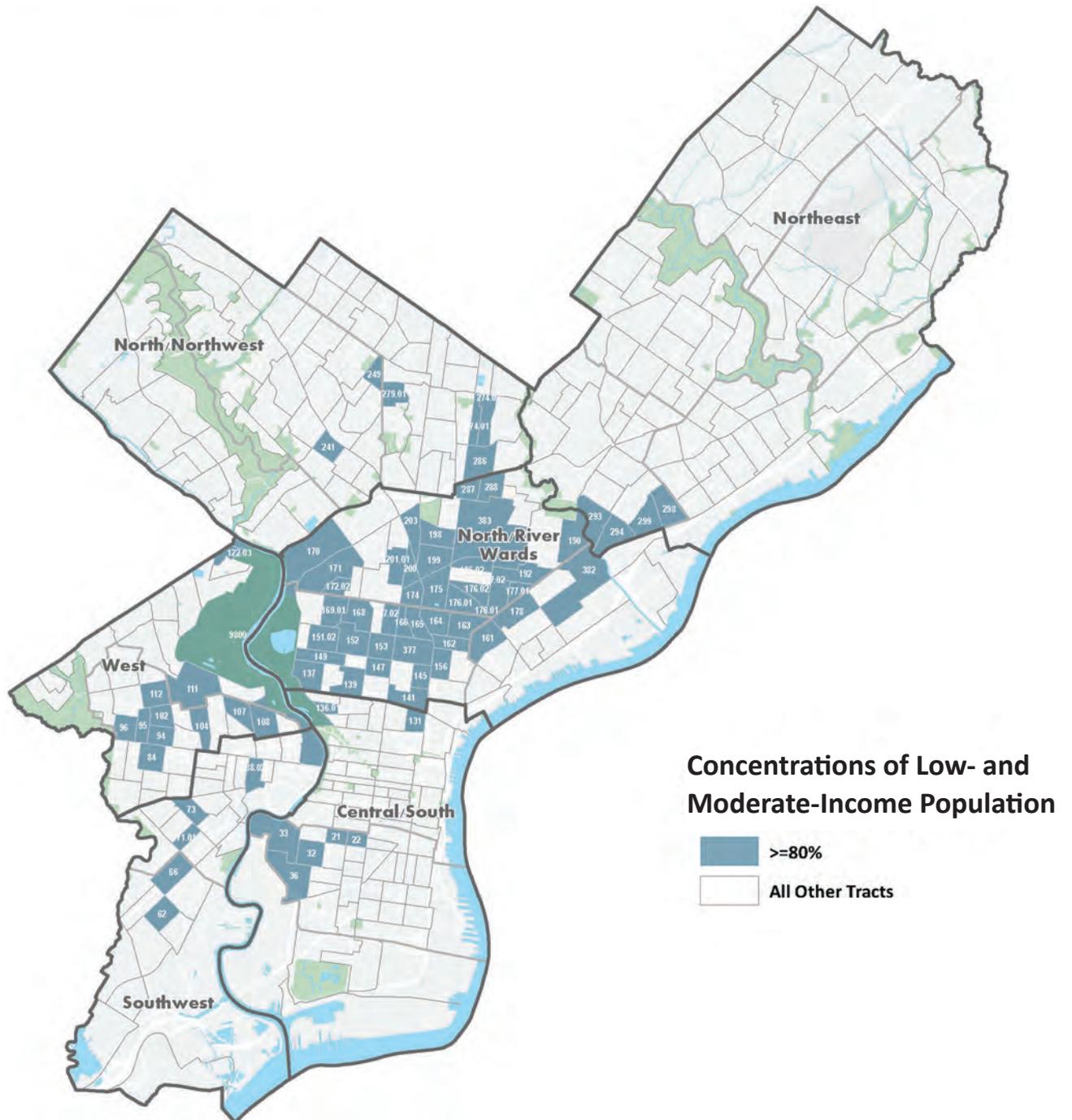
## Concentrations of Population by Race and Ethnicity Latinos: 2010 Census Tracts



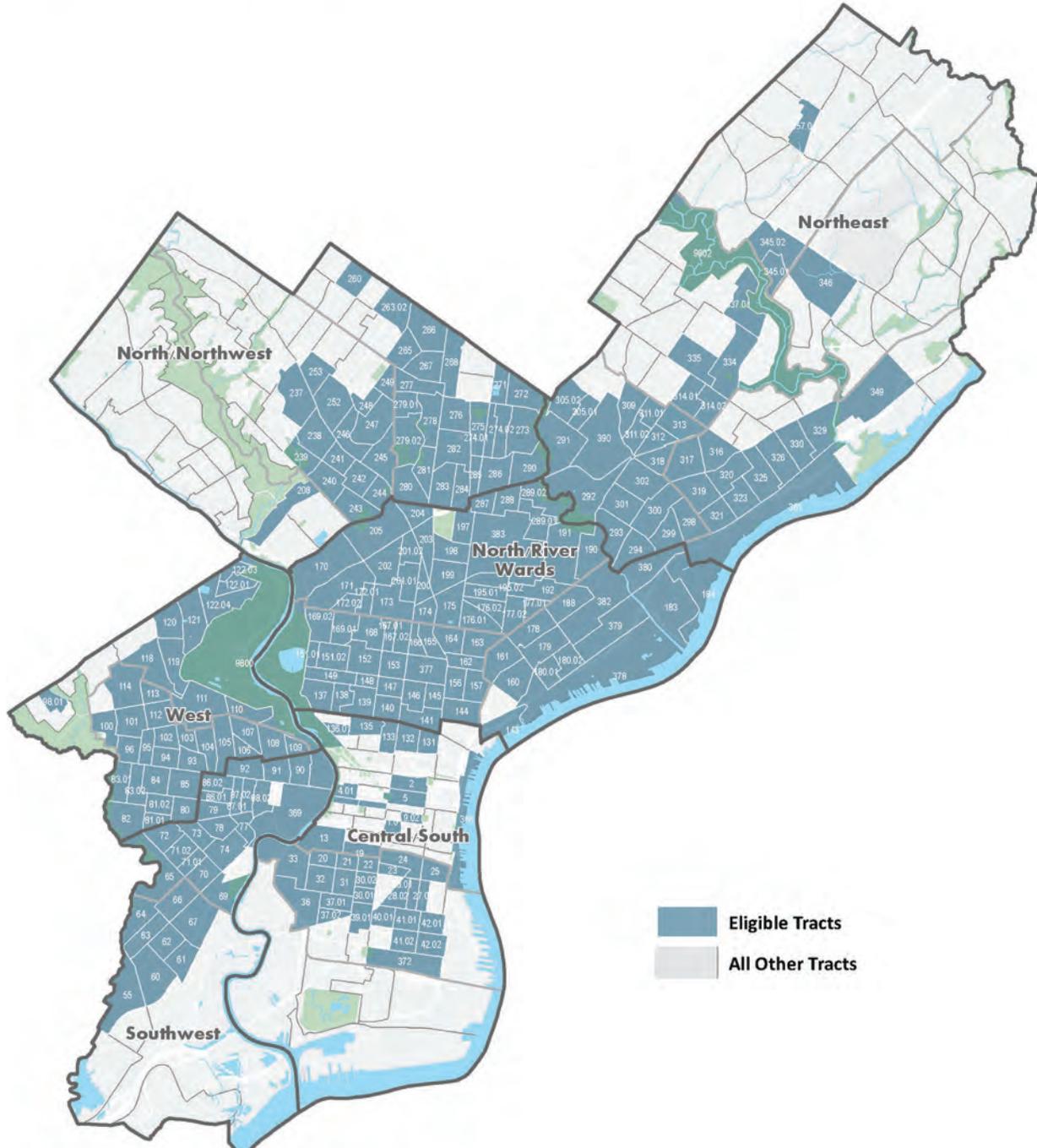
## Concentrations of Population by Race and Ethnicity Asian/Pacific Islanders: 2010 Census Tracts



## Concentrations of Low- and Moderate-Income Population: 2000 Census Tracts

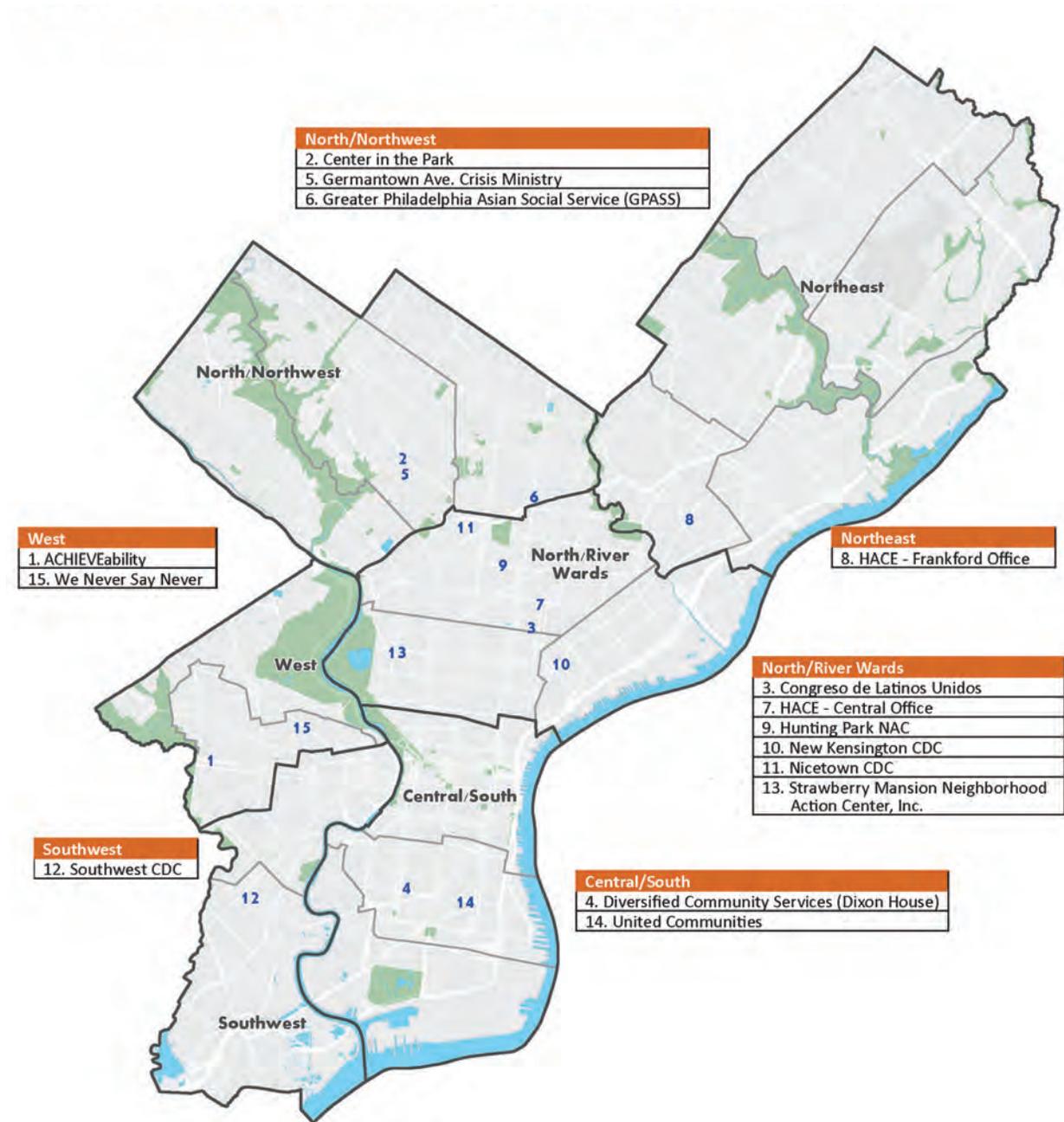


## Eligible Census Tracts<sup>1</sup>

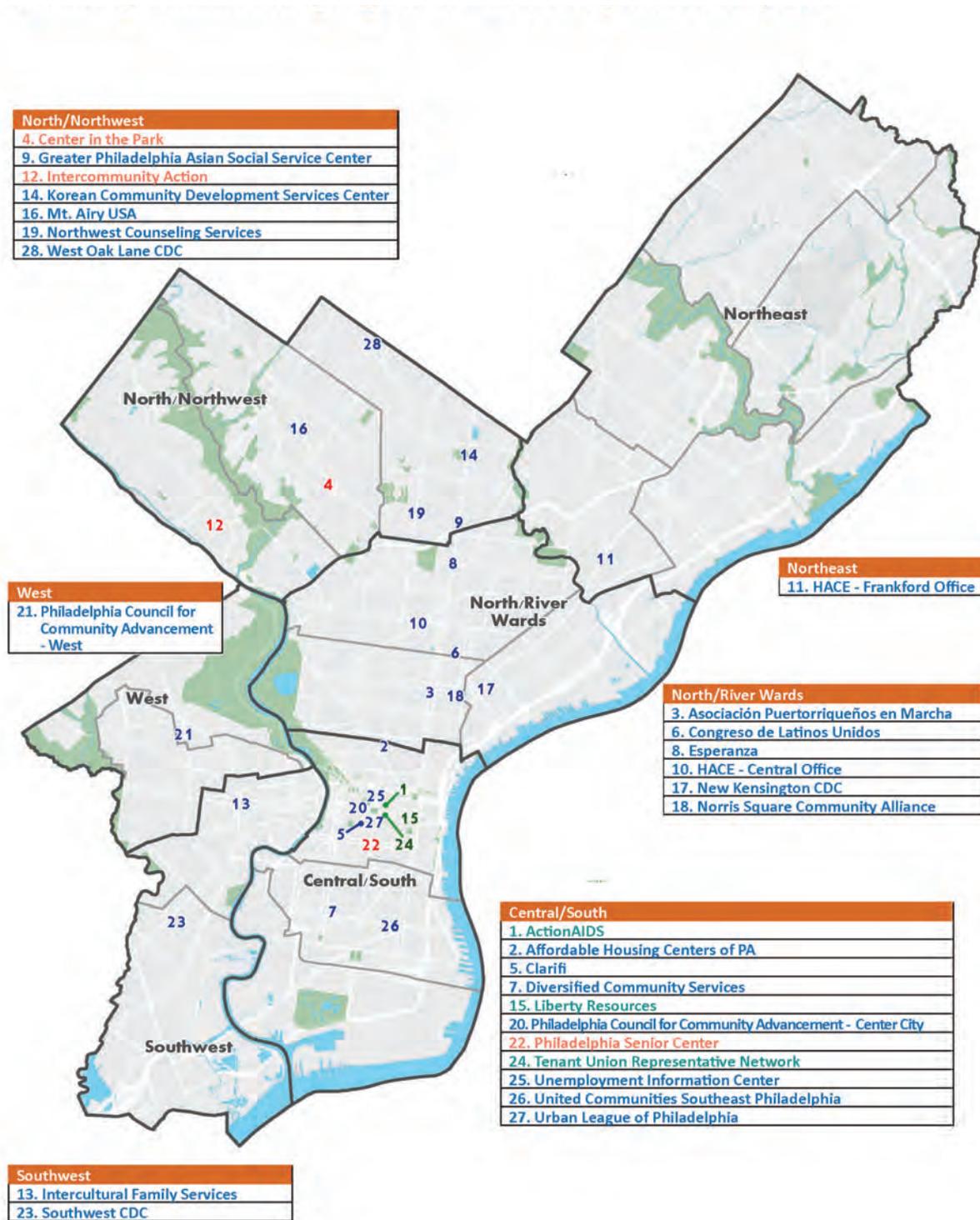


<sup>1</sup> The census tract map is based on data and census tract boundaries from the 2000 Census. For Year 41, HUD had not provided data from the 2010 Census.

## Neighborhood Energy Centers Serving Philadelphia

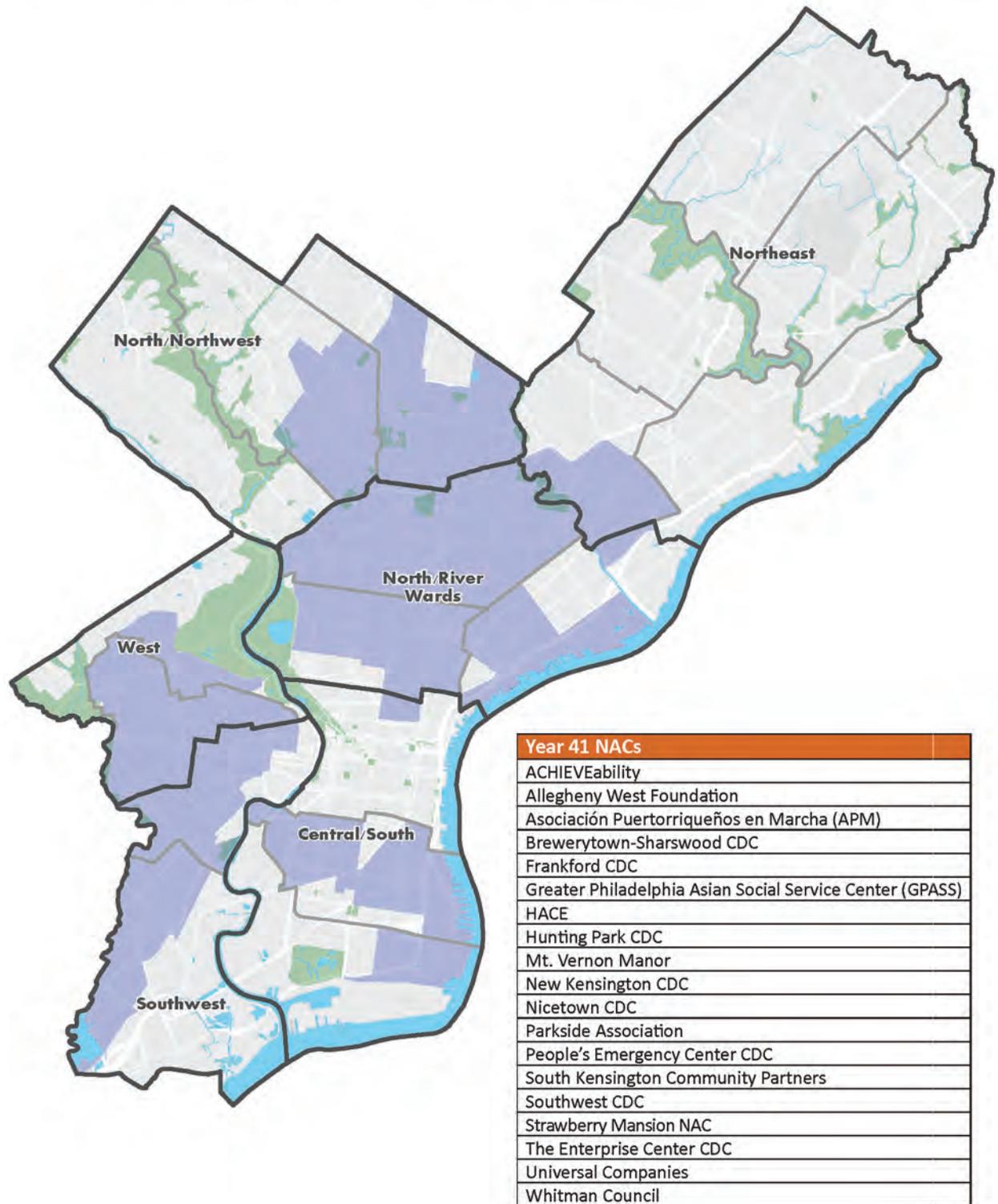


# Housing Counseling Agencies Serving Philadelphia



Specialty Housing Counseling Services  
 Specialty Counseling Services for Seniors  
 Pre-Purchase Counseling and Foreclosure Prevention Services

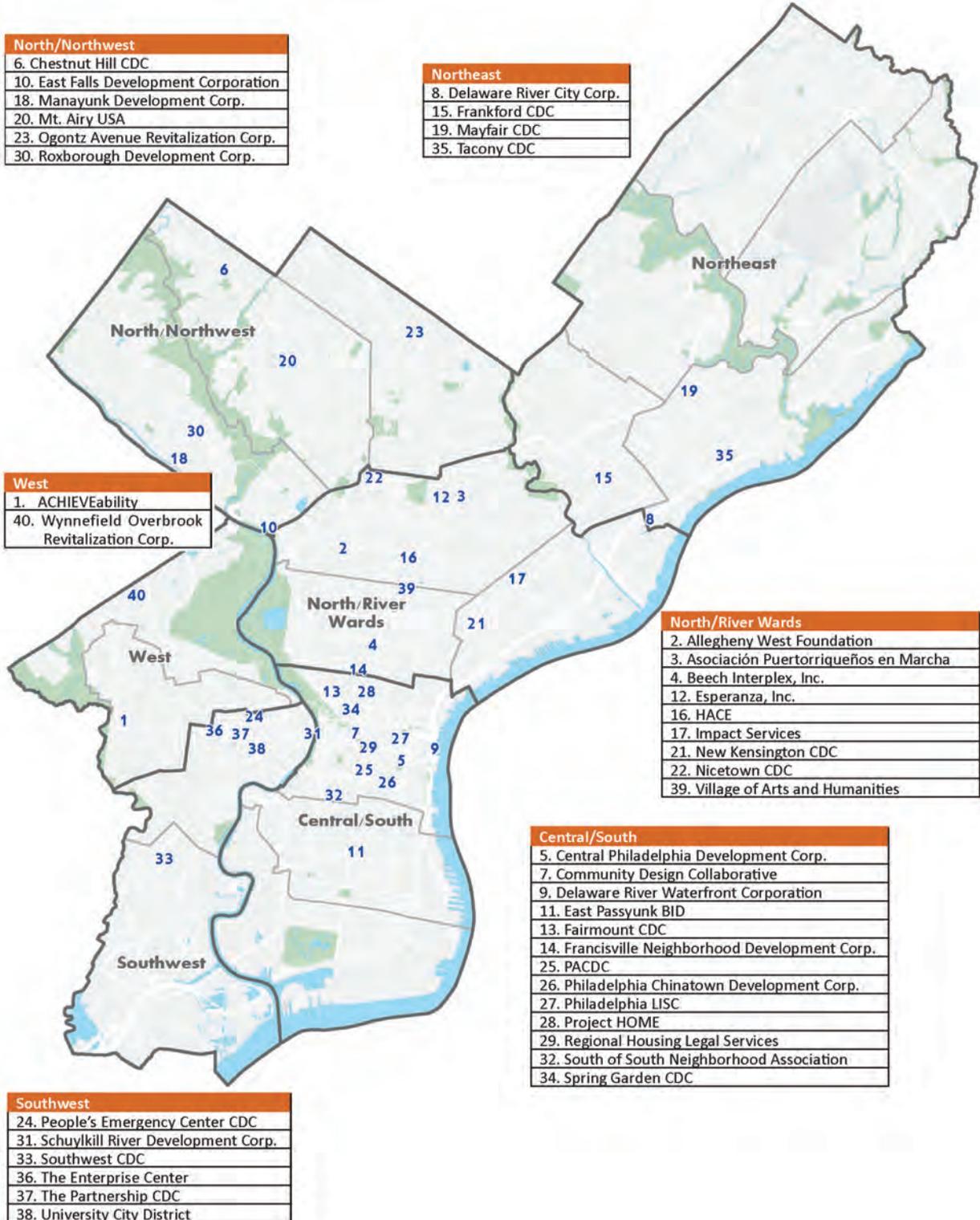
## Neighborhood Advisory Committees: Service Areas<sup>2</sup>



<sup>2</sup> Eligible service areas must contain at least 51 percent low- or moderate-income residents, based on census data provided to the City by HUD.



# Philadelphia CDC Business Tax Credit Program Recipient Agencies 2015



## Three-Five Year Plan Assessment of Progress

In its *Year 41 Consolidated Plan* (FY 2016) the City of Philadelphia identified 27 performance indicators related to its three-five year goals and objectives. Of the 27 indicators, the City substantially met or exceeded 22 of those goals in FY 2016. HUD Table 3A on pages 17-22 outlines the City's one- and five-year goals and the progress toward meeting those goals.

A variety of circumstances led to the City not making anticipated progress in five areas.

- Adaptive Modifications Program (AMP) production was affected by the harsh winter delaying installation of exterior wheelchair lifts, and the loss of the sole contractor for wrought iron railings.
- Neighborhood Energy Centers. Operating reconfigurations with the way clients are tracked and served led to ECA's Neighborhood Energy Centers falling short of the goal.
- Rental Assistance, HIV/AIDS. The rising costs of rents have caused OHCD to serve less households with provided funding.
- Emergency Solution Grant, Short Term Housing-Philadelphia serves over 10,000 households annually in its 3,666 emergency housing beds available to persons experiencing homelessness. Because ESG and matching funds support only a portion of Philadelphia's emergency housing programs, the number reported does not represent all of the households that received emergency housing assistance.
- Rental Housing. The development of rental and special-needs housing moves in ebbs and flows, as evidenced by the fluctuation in the production numbers over the past three fiscal years. Lower numbers are the result of project-specific issues such as delays in financing, community opposition, and zoning issues. Despite this fluctuation and these challenges, the City is at nearly 85 percent of its cumulative goal for the past three years. In addition, seven developments containing 275 rental and special-needs units were under construction as of June 30, 2015, with five of these developments more than 70 percent complete.

The issues affecting housing production, rental assistance, and business loans and attraction are simply part of the process of implementing these programs. The impact on the City's progress toward meeting its goals varies, and some years the impact is greater than others. That is not to say that the City does not react to changing circumstances. For example, after meeting its two-year goals for affordable homeownership housing, the City does not expect to produce any substantial amount of homeownership units due to overly restrictive statutory and regulatory requirements. Similarly, market conditions and the identification of a substantially similar program led to the decision to discontinue the PHIL program.

A breakdown of the formula grant funds spent attaining the goals and objectives is attached, and financial information is available in the Financial Summary section beginning on page 140.

## HUD Table 3A Summary of Specific Annual Objective

### Grantee Name: City of Philadelphia

<b>HUD Table 3A Specific Annual Objectives - Decent Housing</b>							
	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Availability/Accessibility of Decent Housing (DH-1)</b>							
DH 1.1	Permanent Rental - 420 Units; Special Needs - 110 Units	CDBG, HOME, Other Funds	2013	Housing Units	530	153	28.87%
			2014	Housing Units	530	962	181.50%
			2015	Housing Units	530	205	38.67%
			2016	Housing Units	530	300	38.68%
			2017	Housing Units	530		%
			<b>Multi-Year Goal</b>		<b>2,650</b>	<b>1,620</b>	<b>61.13%</b>
DH 1.1	Homeownership Production	Other Funds	2013	Housing Units	10	16	160.00%
			2014	Housing Units	10	7	70.00%
			2015	Housing Units	0	14	N/A
			2016	Housing Units	0	3	%
			2017	Housing Units	0		%
			<b>Multi-Year Goal</b>		<b>20</b>	<b>40</b>	<b>200.00%</b>
DH 1.1	Community Design Collaborative - Design TA	CDBG	2013	NBOs Assisted	10	13	130.00%
			2014	NBOs Assisted	10	13	130.00%
			2015	NBOs Assisted	10	10	100.00%
			2016	NBOs Assisted	10	11	110.00%
			2017	NBOs Assisted	10		%
			<b>Multi-Year Goal</b>		<b>50</b>	<b>47</b>	<b>72.00%</b>
<b>Affordability of Decent Housing (DH-2)</b>							
DH 1.2	Rental Housing Assistance for Homeless/Special Needs	CDBG, HOME	2013	Households	300	252	84.00%
			2014	Households	230	159	69.13%
			2015	Households	230	289	125.65%
			2016	Households	230	303	131.74%
			2017	Households	230		%
			<b>Multi-Year Goal</b>		<b>1,220</b>	<b>1,003</b>	<b>82.21%</b>
DH 1.2	Rental Housing Assistance for Persons with HIV/AIDS	HOPWA	2013	Households	1,100	1,083	98.45%
			2014	Households	1,100	753	68.45%
			2015	Households	1,100	793	72.09%
			2016	Households	1,100	747	67.91%
			2017	Households	1,100		%
			<b>Multi-Year Goal</b>		<b>5,500</b>	<b>3,376</b>	<b>61.38%</b>

HUD Table 3A Specific Annual Objectives - Decent Housing							
	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Sustainability of Decent Housing (DH-3)</b>							
DH 1.3	Neighborhood & Citywide Housing Counseling (7,500) & Mortgage Foreclosure Prevention (3,750)	CDBG	2013	Households	11,000	12,463	113%
			2014	Households	11,250	12,288	109.23%
			2015	Households	11,250	11,433	101.63%
			2016	Households	11,250	10,428	92.69%
			2017	Households	11,250		0.00%
			<b>Multi-Year Goal</b>		<b>56,000</b>	<b>46,612</b>	<b>83.24%</b>
DH 1.3	Vacancy Prevention - Tangled Title & Anti-Predatory Loan Products	CDBG, Other Funding	2013	Households	50	81	162.00%
			2014	Households	50	67	134.00%
			2015	Households	50	286	572.00%
			2016	Households	50	360	720.00%
			2017	Households	50		%
			<b>Multi-Year Goal</b>		<b>250</b>	<b>794</b>	<b>317.60%</b>
DH 1.3	Financial Literacy Counseling to Households to Secure EITC	CDBG, Other Funding	2013	Households	650	1,000	153.85%
			2014	Households	650	1,751	269.38%
			2015	Households	650	1,000	153.85%
			2016	Households	650	1,848	284.31%
			2017	Households	650		%
			<b>Multi-Year Goal</b>		<b>3,250</b>	<b>5,599</b>	<b>172.28%</b>
DH 1.3	Basics Systems Repairs - Rehab Assistance & Housing Preservation	CDBG, Other Funding	2013	Housing Units	1,100	1,196	108.73%
			2014	Housing Units	1,100	1,061	96.45%
			2015	Housing Units	1,100	1,016	92.36%
			2016	Housing Units	1,100	1,091	99.18%
			2017	Housing Units	1,100		%
			<b>Multi-Year Goal</b>		<b>5,500</b>	<b>4,364</b>	<b>79.35%</b>
DH 1.3	UESF - Utility Assistance Grants	Other Funding	2013	Households	2,100	2,620	124.76%
			2014	Households	2,100	2,547	121.28%
			2015	Households	2,100	2,046	97.42%
			2016	Households	2,100	2,017	96.05%
			2017	Households	2,100		%
			<b>Multi-Year Goal</b>		<b>10,500</b>	<b>9,230</b>	<b>68.69%</b>
DH 1.3	ECA – Neighborhood Energy Centers	CDBG	2013	Households	10,000	10,385	103.85%
			2014	Households	10,000	10,073	100.73%
			2015	Households	10,000	6,949	69.49%
			2016	Households	10,000	8,119	81.19%
			2017	Households	10,000		%
			<b>Multi-Year Goal</b>		<b>50,000</b>	<b>35,526</b>	<b>71.05%</b>

<b>HUD Table 3A Specific Annual Objectives - Decent Housing</b>							
	<b>Specific Objective</b>	<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Completed</b>
<b>Sustainability of Decent Housing (DH-3)</b>							
DH 1.3	PHIL Loan – Low Cost Home Improvement Loans	Other Funding	2013	Housing Units	150	85	56.67%
			2014	Housing Units	150	32	21.33%
			2015	Housing Units	0	0	0%
			2016	Housing Units	0	0	0%
			2017	Housing Units	0		%
			<b>Multi-Year Goal</b>				<b>300</b>
DH 1.3	Impact Services - Tool Exchange to LMI persons for Home Repairs	CDBG	2013	Housing Units	1,000	1,134	113.40%
			2014*	Housing Units	300	1,020	340.00%
			2015	Housing Units	300	978	326.00%
			2016	Housing Units	0	0	0%
			2017	Housing Units	0		%
			<b>Multi-Year Goal</b>				<b>1,600</b>
DH 1.3	Adaptive Modifications to Make Units Accessible to LMI persons with Disabilities	Other Funding	2013	Housing Units	100	163	163.00%
			2014	Housing Units	100	99	99.00%
			2015	Housing Units	100	77	77.00%
			2016	Housing Units	100	95	95.00%
			2017	Housing Units	100		%
			<b>Multi-Year Goal</b>				<b>500</b>

\* Beginning in FY 2014 the goal reflects the adjusted target in IDIS, although the subrecipient continues to seek to meet the original target.

## HUD Table 3A Specific Annual Objectives - Suitable Living

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Availability/Accessibility of Suitable Living Environment (SL-1)</b>							
SL 2.1	Emergency Solutions Grant - Short Term Housing	ESG, Other Funding	2013	Households	3,000	3,000	100.00%
			2014	Households	3,000	2,290	76.3%
			2015	Households	3,000	2,524	84.13%
			2016	Households	3,000	1,367	45.57%
			2017	Households	3,000		%
			<b>Multi-Year Goal</b>		<b>15,000</b>	<b>9,181</b>	<b>61.21%</b>
<b>Affordability of Suitable Living Environment (SL-2)</b>							
SL 2.2	NACs - Community Revitalization and Outreach	CDBG	2013	Persons	550,000	586,864	106.70%
			2014	Persons	550,000	770,170	140.03%
			2015	Persons	550,000	770,170	140.03%
			2016	Persons	550,000	693,670	126.12%
			2017	Persons	550,000		%
			<b>Multi-Year Goal</b>		<b>2,750,000</b>	<b>2,820,874</b>	<b>102.58%</b>
<b>Sustainability of Suitable Living Environment (SL-3)</b>							
SL 2.3	PHS – create new green space and plant trees near parks, schools, and recreation centers	CDBG, Other Funding	2013	Persons	120,000	141,004	117.50%
			2014	Persons	120,000	121,484	101.24%
			2015	Persons	120,000	108,560	90.47%
			2016	Persons	120,000	108,560	90.47%
			2017	Persons	120,000		%
			<b>Multi-Year Goal</b>		<b>600,000</b>	<b>479,608</b>	<b>79.93%</b>
SL 2.3	PHS – Philadelphia Green TA and Training to Enhance Green Spaces	CDBG, Other Funding	2013	Persons	120,000	113,892	94.91%
			2014	Persons	120,000	171,632	143.03%
			2015	Persons	120,000	140,590	117.16%
			2016	Persons	120,000	166,525	138.77%
			2017	Persons	120,000		%
			<b>Multi-Year Goal</b>		<b>600,000</b>	<b>592,639</b>	<b>98.77%</b>
SL 2.3	PACDC - Planning and TA	CDBG	2013	NBOs Assisted	10	27	270.00%
			2014	NBOs Assisted	10	27	270.00%
			2015	NBOs Assisted	10	18	180.00%
			2016	NBOs Assisted	10	10	100.00%
			2017	NBOs Assisted	10		%
			<b>Multi-Year Goal</b>		<b>50</b>	<b>82</b>	<b>164.00%</b>

<b>HUD Table 3A Specific Annual Objectives - Economic Opportunity</b>							
	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Availability/Accessibility of Economic Opportunity (EO-1)</b>							
EO 3.1	PIDC – Business Loan and Section 108 Loans	CDBG, Sec. 108, Other Funding	2013	Jobs	711	183	25.74%
			2014	Jobs	692	447	64.60%
			2015	Jobs	140	473	337.86%
			2016	Jobs	140	60	42.86%
			2017	Jobs	140		%
			<b>Multi-Year Goal</b>		<b>1,823</b>	<b>1,163</b>	<b>63.80%</b>
EO 3.1	TA to Micro Businesses	CDBG	2013	Businesses	110	633	575.45%
			2014	Businesses	100	542	542.00%
			2015	Businesses	100	705	705.00%
			2016	Businesses	100	896	896.00%
			2017	Businesses	100		%
			<b>Multi-Year Goal</b>		<b>510</b>	<b>2,776</b>	<b>544.31%</b>
EO 3.1	PIDC Neighborhood Development Loan to nonprofit businesses, CDCs and joint ventures	CDBG	2013	Persons	100,000	100,000	100.00%
			2014	Persons	50,000	48,501	97.00%
			2015	Persons	50,000	50,000	100.00%
			2016	Persons	50,000	30,355	60.71%
			2017	Persons	50,000		%
			<b>Multi-Year Goal</b>		<b>300,000</b>	<b>228,856</b>	<b>76.29%</b>
EO 3.1	Neighborhood Development Grants to support community-based development activities	CDBG	2013	Persons	200,000	200,000	100.00%
			2014	Persons	100,000	124,137	124.14%
			2015	Persons	100,000	125,476	125.48%
			2016	Persons	100,000	113,905	113.91%
			2017	Persons	100,000		%
			<b>Multi-Year Goal</b>		<b>600,000</b>	<b>563,518</b>	<b>93.92%</b>
EO 3.1	Targeted Neighborhood Business Attraction and Expansion	CDBG	2013	Businesses	10	0	0.00%
			2014	Businesses	10	6	60.00%
			2015	Businesses	10	13	130.00%
			2016	Businesses	10	11	110.00%
			2017	Businesses	10		%
			<b>Multi-Year Goal</b>		<b>50</b>	<b>30</b>	<b>60.00%</b>
EO 3.1	Capacity Building for CDCs	CDBG	2013	Organizations	10	10	100.00%
			2014	Organizations	10	10	100.00%
			2015	Organizations	10	10	100.00%
			2016	Organizations	10	17	170.00%
			2017	Organizations	10		%
			<b>Multi-Year Goal</b>		<b>50</b>	<b>47</b>	<b>94.00%</b>

### HUD Table 3A Specific Annual Objectives - Economic Opportunity

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Sustainability of Economic Opportunity (EO-3)</b>							
EO 3.3	Storefront Improvements & Targeted Façades	Other Funding	2013	Persons	200,000	357,636	178.82%
			2014	Persons	200,000	709,310	354.66%
			2015	Persons	200,000	709,310	354.66%
			2016	Persons	200,000	354,390	177.20%
			2017	Persons	200,000		%
			<b>Multi-Year Goal</b>		<b>1,000,000</b>	<b>2,130,646</b>	<b>213.06%</b>
EO 3.3	Targeted Corridor Revitalization Management Program	CDBG	2013	Persons	310,000	310,000	100.00%
			2014	Persons	345,000	559,683	162.23%
			2015	Persons	345,000	559,683	162.23%
			2016	Persons	345,000	559,683	162.23%
			2017	Persons	345,000		%
			<b>Multi-Year Goal</b>		<b>1,690,000</b>	<b>1,989,049</b>	<b>117.70%</b>
EO 3.3	Business Improvement District Assistance	CDBG	2013	Persons	300,000	367,674	122.56%
			2014	Persons	375,000	613,043	163.48%
			2015	Persons	375,000	613,043	163.48%
			2016	Persons	375,000	613,043	163.48%
			2017	Persons	375,000		%
			<b>Multi-Year Goal</b>		<b>1,800,000</b>	<b>2,206,803</b>	<b>122.60%</b>
EO 3.3	YouthBuild – Job Training	CDBG	2013	Persons	75	150	200.00%
			2014	Persons	75	129	172.00%
			2015	Persons	75	111	148.00%
			2016	Persons	75	141	188.00%
			2017	Persons	75		%
			<b>Multi-Year Goal</b>		<b>375</b>	<b>531</b>	<b>141.60%</b>

## Affirmatively Furthering Fair Housing

In accordance with 24 CFR 570.601(b), which describes the activities required of Community Development Block Grant entitlement jurisdictions in fulfilling their mandate to affirmatively further fair housing, the City of Philadelphia's Office of Housing and Community Development (OHCD) completed an Analysis of Impediments to Fair Housing Choice ("Analysis of Impediments") in 2011. Conducting an Analysis of Impediments is required as the first step in a fair housing planning process, which must also include the following: taking appropriate actions to overcome the effects of any impediments identified through that analysis and maintaining records reflecting the analysis and actions taken.

The Analysis of Impediments was conducted by staff from OHCD, using data reported to HUD, the Philadelphia Commission on Human Relations and the Pennsylvania Human Relations Commission.

Information was gathered from published reports, agency studies, data from the Bureau of the Census and interviews with various public agencies and private nonprofit organizations (see list at the end of this section). The issues were selected as impediments because of the pervasive and particularly obstructive nature of their effects on fair housing. The intent of identifying these impediments was not to suggest that they are the only fair housing concerns in Philadelphia, but rather that additional intervention in these areas would make the most difference in improving fair housing options for families. The Analysis of Impediments reviewed the input from public and private organizations on the following protected classes and local factors: race, color, national origin, ancestry, age, religion, sex, HIV/AIDS, disability, the presence of children, family status, income, source of income, retaliation, access to decent housing, access to employment, gender identification and sexual orientation. All of these factors were reviewed in the preparation of the Analysis of Impediments. Language accessibility is also critical. OHCD has staff fluent in multiple languages and has implemented a language service to fill in the gaps.

A brief description of each impediment is provided below and the accompanying strategies expand upon the action steps identified when the impediments were updated in 2011 and revised in 2013.

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## Impediment 1: Economic Issues Affect Housing Choice.

Philadelphia's minority populations have a higher unemployment rate and a higher poverty rate than the city's overall unemployment and poverty rates. This lack of economic opportunity prevents low-income minority households from having the necessary income to have housing choices outside of areas of minority concentration. This is a fair housing concern.

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### Goal:

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Create job opportunities to increase household income. Provide support to nonprofit groups to assist low-income families in accessing programs to increase household financial stability.

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### Proposed Actions:

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To achieve this goal, the city will promote the following strategies and activities:

- 1-A: Strengthen partnerships and support programming that enhances entrepreneurship and small business development, expansion, and retention within low- and moderate-income areas and minority neighborhoods.

**FY 2016 Actions:**

The City supported agencies and organizations that deliver technical assistance and loans to small and micro enterprises that provide goods and services in the city's low- and moderate-income neighborhoods. Specifically the City supported FINANTA, Women's Business and Development Center, Women's Opportunity and Resource Center, The Welcoming Center, The Enterprise Center, and Entrepreneurial Works to achieve this goal. Technical assistance was provided to 896 businesses and loans to small and micro enterprises created or retained 286 jobs.

- 1-B: Continue to promote the City of Philadelphia's participation goals of 18 percent, seven percent and two percent respectively that have been established for Minority (MBE), Woman (WBE) and Disabled (DSBE) Business Enterprises for city-supported contracts and development projects.

**FY 2015 Actions:**

The City maintained participation goals of 18 percent minority-owned businesses (MBE), seven percent woman-owned businesses (WBE), and two percent disabled-owned businesses (DSBE) for construction contracts for development projects funded by OHCD and managed by the Philadelphia Redevelopment Authority (PRA). Similar goals have been established for professional services and supply contracts.

- 1-C: Support groups to assist low-income families to access resources to alleviate poverty such as the Earned Income Tax Credit (EITC).

**FY 2016 Actions:**

OHCD supported two efforts—one at the Urban Affairs Coalition and one at CEIBA—to provide expanded income security to low-wage workers in the Philadelphia region by increasing their access to the Earned Income Tax Credit and other federal and state credits, low-cost financial services, improved financial planning and public benefits. OHCD funding resulted in 1,000 households receiving this service.

- 1-D: Support transit-oriented development projects (TOD) so that lower-income persons have increased access to job opportunities outside their neighborhood.

**FY 2016 Actions:**

Transit-Oriented Development (TOD) projects offer lower-income persons increased access to job opportunities outside of their neighborhoods, and two key TODs advanced in FY 2016.

Because of the robust transit options in Philadelphia, most City supported developments are located near public transportation. In FY16, five specific developments were extremely close to regional rail lines, subways, and numerous bus routes providing access to jobs and other opportunities throughout the city and region. Tajdeed Residence (252 West Oxford) and 2006-2008 Wingohocking Street were completed in FY16, and both provide transit options within walking distance for residents. North Central Choice, 2415 North Broad Street, and 2601 North Broad Street are TOD developments under construction in FY16. One development is directly connected to a transit station (North Central Choice), and the others provide multiple transit options within walking distance.

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## **Impediment 2: Inadequate Number of Accessible and Affordable Housing Units for the Disabled.**

According to the Housing Consortium of Disabled Individuals (HCDI), approximately one in six Philadelphians has some type of disability. At the same time, accessible housing makes up approximately one percent of Philadelphia's housing stock.

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### **Goal:**

Increase the number of accessible housing units through new construction and rehabilitation of existing housing units for individuals with disabilities.

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### **Proposed Actions:**

In order to meet this goal, the city will undertake the following activities and strategies:

- 2-A: Continue the City's Adaptive Modifications Program to make residences more accessible to disabled renters and homeowners.

#### **FY 2016 Actions:**

In FY 2016 the Philadelphia Housing Development Corporation's Adaptive Modifications Program assisted 77 households. This program provides free adaptations, including widened doorways, modified kitchens and bathrooms, handrails, grab bars, ramps and stair glides, allowing easier access to and mobility within the home. The program enables disabled homeowners and tenants to live more independently in their homes and thus in the community at large.

- 2-B: Increase the amount of accessible housing through new construction of affordable and accessible housing units. The City requires that developers of affordable housing projects make at least 10 percent of the units accessible to persons with mobility impairments and four percent of the units accessible to persons with vision or hearing impairments.

#### **FY 2016 Actions:**

The City continues to require that all new construction housing developments address accessibility requirements. New construction homeownership, rental and special needs developments must have 10 percent of their units accessible to persons with a physical disability, and four percent of the units must be accessible to persons with a vision or hearing disability. These requirements exceed federal requirements. See next page for FY 2016 new accessible units totals.

All housing projects developed with City housing funds must also comply with the City's Model Affirmative Marketing Plan (MAMP) that requires developers receiving City funds to market accessible housing units to the disabled community on the Home Finder section of the NewsOnTap.org website for a 30-day period prior to marketing accessible and nonaccessible housing units to the general public.

- 2-C: Continue to require all new-construction housing developments to include visitability design features to the extent feasible.

**FY 2016 Actions:**

OHCD continues to require, to the extent feasible, all new construction to include visitability design features in all units. This includes at least one no-step entrance at the front, side, back or through the garage. All doors (including powder/bathroom entrances) should be 32 inches wide and hallways and other room entrances at least 36 inches wide. Visitability enables people with disabilities to more easily visit friends and family members.

In FY 2016 OHCD-funded developments added 19 accessible units, 9 units for people with hearing or vision disabilities and 188 visitable units to the City's housing stock. Note that accessible units are by definition also visitable, so a total of 215 units that better serve persons with disabilities were added in the City.

- 2-D: Continue to utilize the OHCD-created Housing and Disability Technical Assistance Program to provide education and marketing materials that publicize issues and opportunities related to housing for persons with disabilities in Philadelphia.

**FY 2016 Actions:**

OHCD continued to maintain NewsOnTap.org, a website designed to provide information on accessible housing, fair housing laws and regulations, financial and technical resources, model projects and other issues related to housing for people with disabilities in the City of Philadelphia. NewsOnTap provides information on visitability, housing counseling, the Adaptive Modifications Program, and the City's Model Affirmative Marketing Plan; offers links to informative websites; and includes a pdf of a 120-page resource guide produced by OHCD. OHCD continued to utilize the Housing and Disability Technical Assistance Program to provide education and marketing materials that publicize issues and opportunities related to housing for persons with disabilities in Philadelphia.

NewsOnTap includes Home Finder, an interactive feature that allows developers/managers of OHCD-funded housing to directly post the availability of accessible units. Individuals with disabilities, case workers, advocacy and service organizations can access the Home Finder to look for available accessible units.

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## Impediment 3: Deteriorating Affordable Homeownership Housing.

The fair housing advocates cited age of Philadelphia’s housing stock as an impediment to fair housing. As a largely built-out city, Philadelphia’s housing stock continues to age. Ninety-one percent of Philadelphia homes were built before 1980 and more than half are more than 65 years old. Many of these homes are owned by low-income and minority households. In addition, according to the Philadelphia Corporation for Aging (PCA), there are approximately 55,000 Philadelphia homeowners aged 60 and older who have incomes less than 150 percent of the poverty level. Forty percent of these elderly households are homeowners who need some type of major home repair. Although down from the 6,000 annual foreclosure filings at the height of the housing crisis, foreclosure filings over the past three years are on target to average 4,500 per year.

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### Goal:

Promote the preservation of homeownership units for low- and moderate-income elderly and minority households.

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### Proposed Actions:

In order to meet this goal, the city will pursue the following activities and strategies:

- 3-A: Continue to support basic home improvements for homeowner households through the City’s Basic Systems Repair Program.

**FY 2016 Actions:**

The City, through its delegate agency, PHDC, continued to operate the Basic Systems Repair Program. This program provides free repairs to the electrical, plumbing and heating systems of owner-occupied homes. Program activities benefit homeowners at or below 150 percent of the federal poverty level and enable these low-income homeowners to remain in their properties, which otherwise might be abandoned for lack of repairs due to the homeowners’ inability to afford them. In FY 2016, 1,016 homes were improved. Of these, 946, or 93 percent, were owned by minority households, with 207, or 20 percent, owned by elderly homeowners.

- 3-B: Continue to support the city’s nationally-recognized Foreclosure Prevention program.

**FY 2016 Actions:**

The City’s Mortgage Foreclosure Prevention Program reached its seventh year of activity in June, 2015. Over those six years, OHCD has provided funding, support and management for door-to-door outreach, housing counseling, hotline assistance, legal assistance and financial capability education. To date more than 30,000 homeowners in foreclosure have received foreclosure

prevention assistance, over 9,000 homes have been saved. In FY 20156, more than 2,000 new homeowners in foreclosure participated in the City's program. Based on the phone calls to the City's SaveYourHomePhilly hotline, eight percent of the new program participants are elderly and 73 percent are of minority race or ethnicity, illustrating that this program reaches those populations who may be most vulnerable to fair housing issues.

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## Impediment 4: Inadequate Amount of Affordable Rental Housing.

Approximately 186,000 of all renter households that are extremely low-, low- or moderate-income—nearly 72 percent—are cost burdened. More than 70 percent of cost-burdened renter households have incomes less than 30 percent of Area Median Income (AMI).

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### Goal:

Preserve existing rental units and support development of new affordable rental housing through a wide-range of rental developments inside and outside of impacted neighborhoods throughout Philadelphia.

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### Proposed Actions:

The city will pursue the following activities:

- 4-A: Support and encourage housing counseling agencies to provide tenant counseling to enable low-income households to remain in their rental units.

#### **FY 2016 Actions:**

The City provided funding to Tenant Union Representative Network (TURN) to support rental opportunities by providing tenant/landlord counseling and tenant rights workshops to residents experiencing problems with their landlords. TURN provides Tenant Rights Workshops consisting of information and education on the rights and responsibilities of tenants, and the eviction process. These workshops are held every weekday at 12:30 p.m., and on Wednesdays at 5:00 p.m. at 21 S. 12th St., Suite 1100 in Philadelphia and served 1,788 people in FY 2016.

The following topics are covered in these workshops:

- fair housing rights, Fair Housing Commission, landlord harassment
- reading and understanding the lease (lease terms and conditions)
- repair and maintenance of rental units, code enforcement, obtaining housing inspections through the Department of Licenses and Inspections (L&I), and warranty of habitability
- utility regulations and shut off
- rent increase and rental delinquency
- illegal lockout
- security deposit regulations and recovery

Tenants are trained in the appropriate use of administrative and judicial grievance forums, letter drafting, and negotiations. Participants requiring more intensive counseling to prepare them for a court appearance receive individualized counseling after the workshop.

TURN housing counselors also meet on an individual basis with tenants who have attended workshops to assist them in resolving housing-related issues. Counseling may also be given over the phone for people who are locked-out or have had their utilities shut off. Finally, TURN investigates discrimination in the rental of housing and will even provide testing services where discrimination is suspected.

In FY 2016 TURN provided assistance to 1,165 households. Of these, 815 had household income within the extremely low-income guidelines, 375 were low-income and 57 were moderate-income. This illustrates that the program reaches very low- and low-income households – the population most in danger of losing a rental home. In addition to TURN, OHCD’s CDBG- and HOPWA-funded housing counseling agencies provided assistance to tenants experiencing difficulties with renting.

- 4-B: Support private developers and nonprofit housing providers to develop plans for the construction of new affordable mixed-income rental housing located in areas of minority and low-income concentrations.

**FY 2016 Actions:**

The City is supporting introduction of middle-income and market-rate housing into two largely minority, low-income communities long dominated by public housing - the North Central Philadelphia neighborhood that includes Norris Homes and the Sharswood neighborhood that includes the Norman Blumberg Towers. These initiatives also include one-for-one replacement of existing public housing units and new construction and rehabilitation of additional affordable units.

- 4-C: Support and encourage affordable housing developments in areas outside of areas of minority and low-income concentrations.

**FY 2016 Actions:**

In FY16, the City of Philadelphia, Office of Housing and Community Development and the Philadelphia Redevelopment Authority (PRA) committed to creating 1,000 new units of “workforce housing,” or housing affordable to middle-income individuals and families.

The plan is part of a City Council initiative, announced in spring 2014, to create a total of 2,000 new units of housing for rent or ownership affordable to moderate and middle-income people in rapidly gentrifying neighborhoods. In a test of the initiative, the Philadelphia Land Bank issued five requests for proposals (RFPs) to build units affordable to families with incomes between 80% and 120% of the area median income (AMI).

The goals of the Workforce Housing Initiative are as follows:

- Ensure equitable growth in rapidly developing neighborhoods
- Reverse the trend of middle-income families leaving Philadelphia
- Accelerate development and return to tax rolls of vacant, publicly owned land
- Increase opportunities for moderate-income Philadelphians to live near public transportation, good public schools and growing or robust commercial corridors

In addition, 810 Arch St., cited as addressing Impediment 1-D, is located in Center City, Philadelphia’s highest income neighborhood.

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## **Impediment 5: Mortgage Loan Denials and High-Cost Lending Disproportionately Affect Minority Applicants in Philadelphia.**

In 2011, minority households in Philadelphia experienced higher mortgage denial rates than white households. Specifically, black households had the highest mortgage denial rate at 20.7 percent. Latino households experienced a denial rate of 15 percent, while the denial rate for Asian households was 14.5 percent. White households were far more likely to receive loans, as only 10.8 percent of applications were denied. Upper-income black households in the City of Philadelphia were denied mortgage loans at more than double the rate (17 percent) of upper-income white applicants (8 percent). In addition, the top three reasons cited for denials across all races and incomes were: 1) debt-to-income ratio; 2) lack of collateral; and 3) bad credit history. In addition, predatory lending remains a problem affecting minority and low-income households.

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### **Goal:**

Approval rates for all originated home mortgage loans will be fair, unbiased and equal, regardless of race and income.

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### **Proposed Actions:**

The City will pursue the following strategies:

- 5-A: Continue the Tools for Financial Growth workshops sponsored by the PNC Foundation, which provide education to help households create a budget, set financial goals and improve credit.

#### **FY 2016 Actions:**

Since 2008, Philadelphia has been a national leader in foreclosure prevention, saving approximately 8,800 homes through its Residential Mortgage Foreclosure Prevention program. However, since many participants receiving loan modifications continue to face financial challenges, in December 2011 the City established a comprehensive financial education effort called Tools for Financial Growth (TFFG) to help homeowners develop better financial planning and management habits.

- 5-B: Continue pre-purchase, equity, title/vesting and foreclosure prevention counseling to prepare households for homeownership.

#### **FY 2016 Actions:**

Pre-purchase counseling includes providing prospective homebuyers with the following information/services: credit counseling and the ability to borrow; information on homeowners'

rights and responsibilities; fair housing laws; and money management and budgeting. Prospective homebuyers are also informed about the actual homebuying process, including types of listings; home selection; broker selection; home purchase instructions; house pricing and the use of comparables (seller's price, market price, appraised value); types of mortgage products; and the importance of obtaining a property inspection. The counselors offer to provide a thorough review of the agreement of sale language, emphasizing the Property Inspection Contingency language and the importance of the Special Clauses section (using a blank agreement of sale). An important part of the counseling process is assisting the client to avoid predatory lending and instead to seek an advantageous mortgage product. Finally, the availability of grants for first-time homebuyers is reviewed. OHCD-funded housing counselors provided 1,710 households with pre-purchase counseling in FY 2016. As noted earlier, 1,952 households began receiving foreclosure prevention services in FY 2016, which include a variety of housing counseling services targeted specifically to the homeowner's needs. Thirty seven households received title/vesting counseling in FY 2016 and 220 households received equity counseling.

- 5-C: Continue anti-predatory lending counseling to help households avoid high cost loans.

**FY 2016 Actions:**

OHCD CDBG-funded housing counseling agencies provided 220 units of anti-predatory lending counseling in FY 2015. This included counseling about specific home repair loan products managed by the Urban Affairs Coalition and Pennsylvania Housing Finance Agency that provide safe and affordable lending alternatives to low- and moderate-income homeowners. Housing counselors also provided information about how to avoid home repair fraud.

As noted in the Analysis of Impediments, in addition to African-Americans, Latinos and Asians are disproportionately affected by mortgage loan denials and high-cost lending. To address the needs of households in these communities that are not proficient in English, languages spoken by OHCD-funded counselors include Spanish and multiple Asian languages, as well as several eastern European languages.

A complete list of all the housing counseling services provided in FY 2016 is on the following pages.

## CDBG Housing Counseling FY 2016 Report

Services	Units	Services	Units
Pre Purchase Counseling	1,865	Rental Delinquency Counseling	30
Foreclosure Prevention	1,956	Lease Termination Counseling	12
Property Inspection Report Review	255	ED 1 - Eviction Prevention	32
ED 1 - Home Purchase	2,108	Home Visit - Eviction Prevention	2
Home Visit - Home Purchase	7	ED 2 - Eviction Prevention	0
ED 2 - Home Purchase	28	TURN - Rental Delinquent Counseling	203
Conventional Loans EHLP	26	TURN - Lease Termination Counseling	300
Conventional D&D Workout	1,805	TURN - Eviction Defense Counseling	178
HEMAP Application	719	ED 1 - TURN Eviction Prevention	203
ED 1 - Save Home Conventional	1,929	Home Visit - TURN Eviction Prevention	1
Home Visit - Save Home Conventional	90	ED 2 - TURN Eviction Prevention	2
ED 2 - Save Home Conventional	149	TURN - Post Eviction Counseling	128
Assessment of Merit	40	TURN - Post Consumer Rights Counseling	3
HEMAP Appeal Taken	39	ED 1 - TURN post hearing	53
Unemployment Hearings	2	Home Visit - TURN Post Hearing	0
ED 1 - Save Home HEMAP Appeals	40	ED 2 - TURN post Hearing	1
Home Visit - Save Home HEMAP Appeals	0	TURN - Tenant Rights Counseling	564
ED 2 - Save Home HEMAP Appeals	0	TURN - Court and other Findings	0
FHA Loans EHLP	9	ED 1 - TURN Tenant Rights	6
FHA - Loss Mitigation	840	Home Visit - TURN Tenants Rights	1
ED 1 - Save Home FHA	858	ED 2 - TURN Tenant Rights	3
Home Visit - Save Home FHA	21	Phil Plus Application	54
ED 2 - Save Home FHA	53	Mini Phil Loan Application	65
Diversion - EHLP Application	0	Regular Phil Loan Application	15
Diversion - Conventional Loan Workout	920	Other Anti-Pred Repair Loan	18
Diversion - FHA Loss Mitigation	502	Property Inspection - Anti Pred Repairs	11
Diversion - Reverse Mortgage	43	ED 1 - Anti Pred Repairs	138
Diversion - HEMAP Application	156	Home Visit - Anti Pred Repairs	1
Diversion - Housing Retention Program Application	39	ED 2 - Anti Pred Repairs	1
Diversion - Hero Loan Application	0	Anti Pred Refi - Real Loan	3
Diversion - REAL Loan Application	0	Anti Pred Refi - Hero Loan	1
Diversion - Other Anti-Pred Refi Loan Product	3	Anti Pred Refi Loan Product	20
ED1-Diversion	1,476	ED 1 - Anti Pred Refinance	25
Diversion - Court Attendance	1,381	Home Visit - Anti Pred Refinance	1
Home Visit - Diversion	105	ED 2 - Anti Pred Refinance	1
Court Diversion must enter a 9 digit docket number	1,587	Application for Hardship Agreement	832
Successful Assessment 1	112	Tax Delinquency Appeal Counseling	113
Successful Assessment 2	13	ED 1 - City Taxes	927
Filing a Petition to Postpone (Mortgage)	105	Home Visit - City Taxes	25
Petition to Postpone (Mortgage) - Attendance	88	ED 2 - City Taxes	36
Reverse Mortgage (HECM or Proprietary)	25	Equity Counseling	304
ED 1 - Save Home Reverse Mortgage	30	Title & Vesting	37
Home Visit - Save Home Reverse Mortgage	10	Reverse Mortgage Counseling - HECM	14
ED 2 - Save Home Reverse Mortgage	11	EHLP - Exit Interview	0
Un. Post-Diversion - Conventional Loan Workout	62	Other Homeownership	732
Un. Post-Diversion - FHA Loss Mitigation	44	ED 1 - Equity, Deeds, and Other Homeownership	677
Un. Post-Diversion - Reverse Mortgage	1	Home Visit - Equity, Deeds, and Other Homeownership	91
Un. Post-Diversion - HEMAP Application	12	ED 2 - Equity, Deeds, and Other Homeownership	129
Un. Post-Diversion - Housing Retention Program Application	0	Filing a Petition to Postpone (Real Estate Taxes)	22
Un. Post-Diversion - Other Anti-Pred Refi Loan Product	0	Petition to Postpone (Real Estate Taxes) - Attendance	3
ED 1 - Unsuccessful Post-Diversion	122	Application for Repayment Agreement	41
Home Visit - Unsuccessful Post-Diversion	3	ED 1 - Other City liens	33
Tenant Rights Counseling	821	Home Visit - Other City liens	0
ED 1 - Tenant Rights/Pre-homeownership Services	865	ED 2 - Other City Liens	1
Home Visit - Tenant Rights/Pre-homeownership Services	58	Edu	2,039
ED 2 - Tenant Rights/Pre-homeownership Services	59	<b>Total</b>	<b>26,635</b>

ED = Education, TURN = Tenant Union Representative Network, Un. = Unsuccessful

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## CDBG Housing Counseling FY 2016 Report (continued)

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### Demographic Distribution: Income by Household

Very Low	4,202
Low	3,459
Moderate	1,960
Over Income	807
<b>Total</b>	<b>10,428</b>

### Demographic Distribution: Race by Household

White	2,726
Black/African American	6,474
Asian	202
American Indian/Alaskan Native	20
Native Hawaiian/Other Pacific Islander	10
American Indian/Alaskan Native & White	2
American Indian/Alaskan Native & Black/African American	5
Asian & White	17
Black/African American & White	76
Other multi-racial	558
Chose not to respond	338
<b>Total</b>	<b>10,428</b>

### Demographic Distribution: Ethnicity/Hispanic by Household

White	1,247
Black/African American	91
Asian	2
American Indian/Alaskan Native	1
Native Hawaiian/Other Pacific Islander	2
American Indian/Alaskan Native & White	1
American Indian/Alaskan Native & Black/African American	2
Asian & White	1
Black/African American & White	7
Other multi-racial	442
Chose not to respond	220
<b>Total</b>	<b>2,016</b>

### Demographic Distribution: Other Characteristics by Household

Female Head of Household	5,183
Handicapped	1,455
Elderly	1,325
<b>Total</b>	<b>7,963</b>

### Diversion Outcomes

Save Home Outcome	562
Real Estate Taxes	435
Diversion	505

## City of Philadelphia Fair Housing Demographics for Services Provided in FY 2016\*

### Income

0%-30% MFI	19,332
31%-50% MFI	9,758
51%-80% MFI	2,003
<b>Total**</b>	<b>31,948</b>

### Race

American Indian or Alaska Native	18
Asian	459
Black or African American	22,161
Native Hawaiian or other Pacific Islander	0
White	5,221
American Indian or Alaska Native and White	0
Asian and White	0
Black or African American and White	0
American Indian or Alaska Native and Black or African American	0
Other Individuals Reporting more than one Race	4,089
<b>Total</b>	<b>31,948</b>

### Ethnicity

Hispanic or Latino	4,811
Non Hispanic or Latino	27,137
<b>Total</b>	<b>31,948</b>

\* Includes Adaptive Modifications Program units

\*\* Includes 825 over-income households served as part of the Mortgage Foreclosure Prevention Program and 30 served through the PHIL program.

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## Addressing Limited English Proficiency (LEP) Needs

The Office of Housing and Community Development has long translated its program materials into Spanish, employed Spanish-speaking front desk personnel, and served speakers of other languages with bilingual staff at the agency and bilingual staff at its subrecipient organizations. Addressing the needs of Limited English Proficient (LEP) persons has become even more important as recent data suggest that Philadelphia has become a destination city for immigrants. According to Census data, the city's 2013 population growth was nearly evenly divided between net native growth and immigration.

Fortunately, in addition to those at OHCD, Philadelphia has robust programs in both the public and nonprofit sectors to enable LEP persons to more fully participate in the local housing and economic markets. The City provides a series of language services that assist LEP residents to interact with government agencies, while public and nonprofit resources support greater engagement of LEP persons in community life as a whole.

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### City-Provided Language Services

#### ■ Telephonic Interpretation

Telephonic interpretation is an over-the-phone interpretation service available to LEP constituents that call in to City agencies, or visit walk-in counter services seeking assistance. When an LEP constituent calls or visits a City agency, staff are able to provide assistance to them, in their language, by contacting an off-site interpreter over the phone. Telephonic interpretation is widely used by City agencies. It is available to LEP constituents at no cost to them. LEP individuals should look for an "Interpretation Services Available" sign to indicate their need for telephonic interpretation.

#### ■ Document Translation

Document translation is used by City agencies that regularly communicate information with residents in paper format. When distributing information, agencies will often have it translated into several languages to benefit LEP constituents. As new languages are encountered, appropriate documentation is translated to meet the need. LEP individuals have the right to request that documents are translated on an as-needed basis.

#### ■ In-Person Interpretation

In-person interpretation is an on-site interpretation service provided to LEP constituents. This service is typically requested for predetermined meetings between LEP constituent(s) and City staff members. When City staff are aware of a meeting with an LEP constituent, they are able to request an on-site interpreter to attend and interpret the communication between them. Should an LEP constituent require interpretation services, for a future meeting, they have the right to request one, at no cost to them.

## ■ Training of City Employees

Training is an essential aspect of language access services for many City agencies. In circumstances where services are provided in face-to-face settings, bilingual staff often interact with LEP constituents. To better serve LEP individuals in these instances, several agencies have bilingual staff trained as certified interpreters. Some trainings that have been provided to bilingual City staff have included: Certified Interpreter Training, How To Work With An Interpreter, and basic language classes. Agencies that have utilized training include the Police Department, Department of Public Health, and Department of Human Services. This service is requested by City agencies on an as need basis.

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## Public and Nonprofit Resources

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### ■ African Center for Education and Sustainability

African Center for Education and Sustainability’s dual mission is to improve the quality of education through supplemental programs for African and Caribbean immigrant children and improve the quality of life for their families through supportive services in the underserved and unrepresented areas of the Philadelphia region.

#### **Youth Programs:**

Supplemental Education Services (SES); Reading with Sallymatu (Reading Comprehension and Fluency Program); Literacy; English as a Second Language Support; Mentoring; Multicultural Literacy Initiative via [www.millionbooksproject.org](http://www.millionbooksproject.org); Computer Education

#### **Adult Programs:**

Adult Basic Literacy; English as a Second Language; Computer Education Financial Literacy; Workforce Development via Partnership with PA CareerLink

#### **Contact:**

[www.africenter.org](http://www.africenter.org)

6401 Elmwood Ave., Philadelphia, PA 19142

(267) 591-9433

### ■ Catholic Social Services

Catholic Social Services (CSS) traces its roots to colonial Philadelphia. The ten agencies of CSS administer programs dedicated to serving men, women, and children in need. CCS provides residential and community-based education programs to court-adjudicated youth, and sponsors residential and community-based care for persons who are developmentally delayed.

#### **Programs:**

Free or low-cost immigration law services and a wide range of services for low-income people including residential treatment programs for at-risk children, family preservation services, foster care, adoption,

counseling, senior citizen centers, programming for the elderly, transitional housing, homeless services, and care for medically fragile men and women.

**Contact:**

[www.css-phl.org](http://www.css-phl.org)  
227 N. 18th St., Philadelphia, PA 19103  
215-854-7019

## ■ Center for Literacy

The Center for Literacy (CFL) has created a number of specialized programs, including a wide range of Community Classes and Volunteer Tutoring. CFL conducts community classes at nearly 100 locations in Philadelphia and Delaware counties at schools, public libraries and community sites. Classes range from multi-level Adult Basic Education to GED exam preparation, to Workforce Education and English as a Second Language instruction.

CFL community classes are designed to accommodate adult schedules and are offered in morning, afternoon and evening sessions. They are generally open entry/open exit, and are offered on a year-round basis. The curricula and materials are individually tailored to help learners meet both their long and short-term goals. Learners interested in enrolling in community classes are asked to attend an orientation. Orientations are conducted in various convenient locations throughout the area. CFL also offers programs for young adults, ages 16-21.

**Contact:**

[www.centerforliteracy.org](http://www.centerforliteracy.org)  
636 S. 48th St., Philadelphia, PA 19143  
215-474-1235

## ■ Community Legal Services

The mission of Community Legal Services (CLS) of Philadelphia is to help low-income Philadelphia residents obtain equal access to justice by providing them with advice and representation in civil legal matters, advocating for their legal rights, and conducting community education about the legal issues that affect them.

For more than 40 years, CLS has provided the highest quality legal assistance to low-income Philadelphians who cannot afford legal counsel when they most need it. It provides free legal assistance on a wide variety of matters, including housing, health care, employment, public benefits, consumer scams, home ownership, loans and collections, property taxes, SSI disability benefits, DHS (parents only), nursing home and personal care homes, credit card debt, and utilities.

CLS' Language Access Project coordinates CLS services to Philadelphia's growing limited English proficient and immigrant communities. CLS provides direct legal representation to limited English proficient clients

or client groups who have been denied equal access to services or benefits on account of language. CLS partners with many organizations to advocate for language access for limited English proficient clients to services and benefits at the local, state and national levels.

**Contact:**

[www.clsphila.org](http://www.clsphila.org)

1424 Chestnut St., Philadelphia, PA 19102

215-981-3700

Law Center North Central: 3638 N. Broad St., Philadelphia, PA 19140

215-227-2400

■ **Friends of Farmworkers, Inc.**

The Friends of Farmworkers' (FOF) mission is to improve the living and working conditions of indigent farmworkers, mushroom workers, food processing workers, and workers from immigrant and migrant communities. FOF also provides community education on legal rights of farm workers, mushroom workers and food processing workers, which includes outreach to farm labor camps, community groups, and to students and families in schools with students whose families do farm work.

FOF's focuses on employment-related claims of eligible workers and claims related to a client's status as a farm worker, including: minimum wage and wage payment problems; unsafe or unhealthy work conditions; substandard housing for groups of workers; employment or housing discrimination based on race, sex, national origin, disability or familial status; retaliation for exercising legal rights; establishment of eligibility rights to public benefits; and limited representation related to immigrant status.

**Programs:**

Direct legal services to farm workers, mushroom workers and food processing workers in Pennsylvania, migrant farm workers who have been employed in Pennsylvania and have claims arising out of their employment in PA, and organizations whose members are client eligible workers and their families.

**Contact**

[www.friendsfw.org](http://www.friendsfw.org)

924 Cherry St., 4th Floor, Philadelphia, PA 19107

215-733-0878, (800) 729-1607, Toll Free from Mexico (clients only) 001-800-51-41-349

## ■ Hebrew Immigrant Aid Society (HIAS) and Council Migration Service of Philadelphia

Since 1882, the primary mission of HIAS & Council Migration Service of Philadelphia has been to rescue, relocate and resettle Jews and peoples of all religion, and nationalities who are fleeing persecution and discrimination.

HIAS and Council provides law-related immigration services to the foreign born and their families who seek asylum, family reunification, permanent legal status and citizenship in the U.S. HIAS and Council offers refugee counseling and processing assistance, acculturation, education and advocacy to, and on behalf of, prospective refugees, immigrants, their families, and friends in the Delaware Valley and the Tri-State region.

HIAS and Council strive to advance the fair treatment and protection of the rights of immigrants and refugees, and to educate to larger community about the positive economic, social and cultural contributions made by new Americans. The agency provides assistance to refugees and immigrants so that they can become productive members of society. HIAS and Council serves individuals of limited means, and does not discriminate on the basis of race, creed, color, gender, sexual orientation, national origin or handicap.

HIAS also coordinates a state-wide Asylee Outreach Project that links those granted asylum to refugee social services. The project assists with documentation issues facing asylees. As a nonprofit agency authorized by the Board of Immigration Appeals (BIA) to provide legal immigration assistance, HIAS and Council Migration Service is required to keep service fees at nominal levels.

Clients providing evidence of inability to pay even the lowest fees qualify for free service.

### **Contact:**

[www.hiaspa.org](http://www.hiaspa.org)

2100 Arch St., 3rd Floor, Philadelphia, PA 19103

215-832-0900

## ■ Lutheran Children and Family Service

Providing foster care, adoption, refugee resettlement, family preservation, after school care, immigration services, and adult education. Lutheran Children and Family Service (LCFS), a nonprofit social service agency, provides a broad scope of services to a diverse clientele throughout Southeastern Pennsylvania. By relying on a wide network of individuals and agency supporters, their skilled and dedicated staff is able to provide families and children with services from a variety of local, state, federal and community resources. LCFS connects people interested in becoming foster parents, volunteers and congregational members, so they are able to bring new opportunities and restore hope to many throughout the greater Philadelphia region.

**Programs:**

Refugee resettlement services (immigration, counseling, employment, etc.), human-trafficking victims case management, various programs including mental health services for survivors of torture, ESL classes (in north and west Philadelphia and in Upper Darby)

**Contact:**

[www.lcfsinpa.org](http://www.lcfsinpa.org)  
231 N. 63rd St., Philadelphia, PA 19139  
215-747-7500

■ **Mayor’s Commission on African and Caribbean Immigrant Affairs**

Addressing the needs and issues of Philadelphia’s growing African and Caribbean population. The Mayor’s Commission on African and Caribbean Immigrant Affairs is the premier organization in Philadelphia to deal with issues affecting African and Caribbean Diaspora. The commission is a resource for the city leadership as well as for Caribbean and African immigrant communities.

The Commission seeks to foster understanding about the continent of Africa. It creates public awareness on the rich history, geography, and culture of a continent recognized as the birthplace of mankind, and engages members of the African Diaspora and American communities in a fruitful dialogue on how to strengthen bilateral relationships.

**Contact:**

[www.africancaribbeanaffairs.org](http://www.africancaribbeanaffairs.org)  
City Hall, Room 112, Broad & Market Streets Philadelphia, PA 19102  
215-686-7895

■ **Mayor’s Commission on Asian American Affairs**

Connecting the Asian American community and social service, community, cultural organizations and City government. On January 8, 2009 through Executive Order 01-09, the Honorable Michael A. Nutter re-established the Mayor’s Commission on Asian American Affairs recognizing the needs and issues of Philadelphia’s increasingly diverse Asian American population. The Commission is charged with keeping the Mayor and Administration officials apprised of issues and concerns in the Asian American community and serving as a connector between the Asian American community and social service, community, cultural organizations and City government.

**Contact:**

[www.phila.gov/mcaaa](http://www.phila.gov/mcaaa)  
The Hub on Chestnut, 3945 Chestnut St., Suite 913, Philadelphia, PA 19104  
Email: [info.mcaaa@gmail.com](mailto:info.mcaaa@gmail.com)

## ■ Mayor's Commission on Literacy

Formed in 1983, the Mayor's Commission on Literacy (MCOL) was the first literacy agency in the country to be established by a local governing body. While there were literacy activities underway in Philadelphia at that time, general awareness of the extent of the need was limited. To address this issue, the city had to focus attention on the literacy needs of its adults, coordinate the efforts of existing programs, and provide educational opportunities for increased numbers of adults. MCOL was established to ensure that quality education is available to equip all adults in Philadelphia with the literacy skills necessary for the workforce, parenting, and community life.

MCOL offers information and referral services to Philadelphia adults interested in improving their lives through education. Individuals 16-18 years old who have officially dropped out of school, can easily access information about Philadelphia adult education programs by calling the commission at 215-686-5250.

**Contact:**

[www.freelibrary.org/mcol](http://www.freelibrary.org/mcol)

Free Library of Philadelphia, 1901 Vine St., Philadelphia, PA 19103

215-686-5254

## ■ Nationalities Service Center

Nationalities Service Center (NSC) is a nonprofit organization that provides social, educational, senior, translation and interpretation, and legal services to immigrants and refugees in the Greater Philadelphia area. Each year, they help approximately 4,000 individuals from over 90 countries. Their mission is to help immigrants and refugees participate fully in American society. They implement this mission by meeting four main objectives:

1. Protecting legal rights
2. Strengthening families and promoting self-sufficiency
3. Eliminating barriers caused by language and cultural differences
4. Promoting public awareness of the benefits of diversity in American society

**Programs:**

Low-cost legal services: family reunification, removal/deportation defense, domestic violence cases, lawful permanent residence (green card) applications, citizenship and naturalization, asylum applications, criminal cases, refugee social services (resettlement, job readiness and placement, cultural reunification, health), senior center, translation and interpretation services, ESL classes.

**Contact:**

[www.nationalitiesservice.org](http://www.nationalitiesservice.org)

1216 Arch St., 4th Floor, Philadelphia, PA 19107

215-893-8400

## ■ Pennsylvania Immigration and Citizenship Coalition

The Pennsylvania Immigration and Citizenship Coalition (PICC) is a diverse group that brings together professionals, advocates and immigrant groups of different backgrounds to share information and resources, identify common problems, and advocate for solutions. They have 50 member organizations and numerous individual members. Their membership includes community groups, legal service providers, social service providers, mutual assistance associations, immigrant leaders, unions, faith communities, and concerned individuals. Refugees and other new Americans make significant contributions to the nation, state, region, and to local communities. They pay taxes in the local economy, revitalize neighborhoods as renters, consumers and even business owners and home owners, and bring a rich cultural diversity.

PICC is a diverse coalition that represents the needs of immigrants, migrants, refugees and other new Americans living in Pennsylvania to policy makers, public officials, and the general public. PICC seeks to educate the public and develop support for fair policies that welcome and sustain immigrants.

**Contact:**

[www.picc-pa.org](http://www.picc-pa.org)

2100 Arch St., 7th Floor, Philadelphia, PA 19103

215-832-0636

## ■ Philadelphia Commission on Human Relations

The Philadelphia Commission on Human Relations (PCHR) was established in 1951. The Commission is mandated by the Philadelphia Home Rule Charter to enforce the Philadelphia Fair Practices Ordinance. The Ordinance prohibits discrimination in the areas of employment, housing, public accommodations, and the provision of City services. It is unlawful to discriminate in these areas because of race, color, gender, religion, age (excluding public accommodations), sexual orientation, national origin, ancestry, and disability. In housing, it is also unlawful to discriminate because of marital status, the source of income, and the presence of children.

In addition, the Commission reduces and prevents intergroup tension in Philadelphia, provides education on intergroup harmony and cultural diversity, and mediates disputes through its Disputes resolution program. The Commission has nine Commissioners appointed by the Mayor.

**Contact:**

[www.phila.gov/humanrelations](http://www.phila.gov/humanrelations)

The Curtis Center, 601 Walnut St., Suite 300 South, Philadelphia, PA 19106

215-686-4670, TTY: 215-686-3238, Fax: 215-686-4684

E-mail: [faqpchr@phila.gov](mailto:faqpchr@phila.gov)

North Philadelphia Field Office

601 W. Lehigh Ave., Philadelphia, PA 19133

215-685-9761, Fax: 215-685-9768

## ■ Philadelphia Coalition for Victim Advocacy

The Philadelphia Coalition for Victim Advocacy (PCVA) is a membership consortium of organizations and individuals that provide advocacy and assistance to victims, co-victims and witnesses to crime. PCVA is dedicated to improving and promoting victim rights and the provision of a full range of high quality victim services in the City of Philadelphia. PCVA's primary goals are as follows:

- To provide member agencies with a collective voice that is greater than the voice of any individual agency, program or individual member in addressing the rights and needs of crime victims.
- To provide opportunities for concerned citizens, programs and organizations to exchange information and ideas; support the sharing and utilization of materials and resources; and address emerging issues and policies related to victims of crime.
- To support initiatives that address the policies, the rights, the needs, and the provision of services to crime victims and witnesses of crime in the City of Philadelphia.
- To create opportunities for crime victims to feel heard and empowered as well as to support and recognize the contributions that crime victims and service providers make in the Philadelphia community.
- To increase public awareness of crime victim issues and the services available for victims, especially those offered by PCVA's member agencies.
- To identify unserved or underserved victim populations and to address service gaps and system problems that affect crime victims.

PCVA member agencies provide direct service to crime victims. The settings for member agencies range from Neighborhood Based Agencies to Schools to Criminal Justice environments. A variety of services are offered by PCVA member agencies such as: assistance in filing for Crime Victim Compensation, crisis response, education, counseling and criminal justice/legal advocacy.

**Contact:**

[www.pcvainfo.org](http://www.pcvainfo.org)

c/o Philadelphia District Attorney's Office, 3 South Penn Square, Philadelphia, PA 19103,  
215-567-5000

## ■ Southeast Asian Mutual Assistance Associations Coalition, Inc. (SEAMAAC)

Since 1984 SEAMAAC has brought crucially needed support to tens of thousands of families in the Greater Philadelphia area. Today SEAMAAC stands as one of the oldest and largest refugee-founded agencies in the region with a workforce of more than 80 percent bi/multi-lingual staff serving constituencies from as many as 18 distinct linguistic communities. Each year SEAMAAC serves hundreds of immigrant and refugee families as well as native-born individuals and families through its programs in education, health and social services.

**Contact:**

1711 S. Broad St. , Philadelphia, PA 19148  
215-467-0690, Fax: 215-467-5301

## ■ Welcoming Center for New Pennsylvanians

The Welcoming Center for New Pennsylvanians connects newly arrived individuals from around the world with the economic opportunities that they need to succeed in the region. Welcoming Center West facilitates cooperative efforts and understanding among immigrants and native-born residents, thus promoting a stronger, safer and more economically dynamic community. Welcoming Center West works closely with the 52nd Street Business Association and a host of other community partners. Welcoming Center West programs: business development seminars, merchant literacy program, cross-cultural youth programs, information and resources, inter-ethnic events.

**Programs:**

Employment Services (job placement for work-authorized immigrants, and employer services); Resource Referrals (connecting immigrants with legal, health, and other programs and services); Legal Clinic (free monthly clinic for immigrants with questions regarding all areas of law); Vocational Literacy Program (for clients referred by EARN Centers); Project Bridging Cultures (academic and social support to youth at South Philadelphia High School); Public Policy (information and education on immigration issues through presentations, seminars, the media, etc.)

**Contact:**

[www.welcomingcenter.org](http://www.welcomingcenter.org)  
1617 John F. Kennedy Blvd., 13th Floor, Philadelphia, PA 19103  
215-557-2626  
Welcoming Center West:  
246 S. 52nd St., Philadelphia, PA 19139  
215-220-8795

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## Affordable Housing

The City proposed numeric goals to promote affordable housing in 12 areas. It substantially met or exceeded those goals in eight areas. The chart comparing proposed numeric goals to actual numbers achieved can be found on pages 17-22.

The developments for which construction was completed in FY 2016 continue to lease up, and thus complete data on residents are not available. Of the 271 households that moved into new OHCD-funded homes in FY 2016 for which OHCD has data, all meet Section 215 requirements and are below 80 percent of Area Median Income.

The *Year 41 Consolidated Plan* identified strategies to address the needs of low-income renters with extreme cost burden or in substandard housing. (OHCD did not anticipate any involuntary displacement of low-income renters.) To address their needs, the City produced rental housing units and provided rental assistance, benefitting 469 households.

Advocates for people with disabilities believe that approximately 17 percent of Philadelphians have a disability, while accessible housing makes up approximately one percent of Philadelphia's housing stock. The City seeks to increase the number of accessible housing units through new construction and rehabilitation of existing housing units for individuals with disabilities.

In FY 2016 the Philadelphia Housing Development Corporation's Adaptive Modifications Program assisted 95 households. This program provides free adaptations, including widened doorways, modified kitchens and bathrooms, handrails, grab bars, ramps and stair glides, allowing easier access to and mobility within the home. The program enables disabled homeowners and tenants to live more independently in their homes and thus in the community at large.

The City continues to require that all new construction housing developments address accessibility and visitability requirements. New construction homeownership, rental and special-needs developments must have 10 percent of their units accessible to persons with a physical disability, and four percent of the units must be accessible to persons with a vision or hearing disability.

To the extent feasible, all new construction must also include visitability design features in all units. This includes at least one no-step entrance at the front, side, back or through the garage. All doors (including powder/bathroom entrances) should be 32 inches wide and hallways and other room entrances at least 36 inches wide. Visitability enables people with disabilities to more easily visit friends and family members.

OHCD-funded developments added 19 accessible units, 9 units for people with hearing or vision disabilities and 188 visitable units to the City's housing stock in FY 2016. Note that accessible units are by definition also visitable, so a total of 240 units that better serve persons with disabilities were added in the City.

In FY 2014 OHCD assumed maintenance of NewsOnTap.org, a website designed to provide information on accessible housing, fair housing laws and regulations, financial and technical resources, model projects and other issues related to housing for people with disabilities in the City of Philadelphia. NewsOnTap provides information on visitability, housing counseling, the Adaptive Modifications Program, and the City's Model Affirmative Marketing Plan; offers links to informative websites; and includes a pdf of a 120-page resource guide produced by OHCD. OHCD continued to utilize the Housing and Disability Technical Assistance Program to provide education and marketing materials that publicize issues and opportunities related to housing for persons with disabilities in Philadelphia.

NewsOnTap also includes Home Finder an interactive feature that allows developers/managers of OHCD-funded housing to directly post the availability of accessible units. Individuals with disabilities, case workers, advocacy and service organizations can access the Home Finder to look for available accessible units.

All housing projects developed with City housing funds must comply with the City's Model Affirmative Marketing Plan (MAMP) that requires developers receiving City funds to market accessible housing units to the disabled community on the Home Finder section of the NewsOnTap.org website for a 30-day period prior to marketing accessible and nonaccessible housing units to the general public.

## Homeless and Other Special Needs

In the City of Philadelphia, the Office of Homeless Services (OHS) is the public entity charged with planning, coordinating and implementing strategies to reduce and end homelessness, while providing support and services to persons experiencing homelessness. OSH conducts centralized intake into the City's emergency housing system; oversees emergency, transitional and permanent supportive housing inventory; serves as the Collaborative Applicant for the HUD Continuum of Care Program; is the HMIS Lead Agency; and implements the Emergency Solutions Grant (ESG) Program. OSH is supported in these efforts by the City's housing entities, primarily the Philadelphia Housing Authority and the Office of Housing and Community Development, and by sister social service departments, which fall under the leadership of the Deputy Mayor for Health and Opportunity and include the Department of Behavioral Health and Intellectual disAbility Services (DBHIDS), the Department of Human Services (DHS), and the Department of Public Health (DPH).

The City of Philadelphia and its strong nonprofit and public sector partners have a variety of program models to provide support and services to persons experiencing homelessness and to assist those persons make the transition to permanent housing and independent living. As reported in the 2015 Housing Inventory Count (HIC), the complete inventory of year-round housing beds dedicated to people experiencing homelessness as of January 31, 2016 in Philadelphia totaled 11,804 beds and included:

- 85 safe haven beds;
- 768 emergency housing beds;
- 1,905 transitional housing beds; and
- 6,046 permanent housing beds

A significant amount of public dollars from federal, state, and local sources are used to provide services and housing inventory dedicated to individuals and families experiencing homelessness. Funds are also allocated for Outreach teams to locate and engage individuals living on the streets and encourage them to accept services, treatment, and housing. Funding from HUD's homeless assistance programs is an essential part of Philadelphia's strategy for reducing and ending homelessness. During Year 41, the Philadelphia CoC was awarded \$35,522,132 from the HUD 2015 Continuum of Care Program Funding Competition, the highest award ever for PA-500, for the following components:

<b>Component</b>	<b>Number of Projects</b>	<b>CoC Award Amount</b>	<b>Percentage of Award</b>
Permanent Supportive Housing	80	\$25,328,520	71%
Rapid Re-Housing	3	\$3,374,112	9%
Transitional Housing	18	\$4,642,774	13%
Safe Haven	2	\$997,725	3%
HMIS	1	\$247,196	0.8%
CoC Planning Project	1	\$931,805	3%
<b>TOTAL</b>	<b>103</b>	<b>\$35,522,132</b>	

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## Homeless Outreach

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Philadelphia coordinates street outreach to individuals experiencing homelessness through the Outreach Coordination Center, located at Project HOME, and in collaboration with local nonprofit organizations. The City's street outreach activities are funded and overseen by the Department of Behavioral Health and Intellectual disAbility Services (DBHIDS).

In addition to a quarterly unsheltered street count, citywide street outreach efforts include 24-hour, 365-day hotline and dispatch to ensure outreach presence on the streets and walk-in services. The City's teams jointly conduct weekly street outreach with the Veterans Affairs (VA) outreach team. Quarterly, a Collaborative Outreach Committee brings together all outreach teams (including those for youth) with key stakeholders such as the Center City District and the Philadelphia Police Department to coordinate efforts.

Outreach teams regularly coordinate with and link individuals to shelter, mental health crisis systems, the courts, medical care, and the VA, as needed. Outreach has access to a van that accommodates wheelchairs and the City's "language line" translation system. Teams conduct outreach at designated "hot spots" or high visibility areas in an effort to conduct targeted outreach in a proactive and efficient manner.

In Fiscal Year 2016 (Year 41), City outreach teams made 37,248 contacts with 6,890 unique individuals and made 4,825 placements. Seventy percent of all placements were to emergency housing. Ten percent were to overnight cafes, which are low-demand places where unsheltered individuals can rest, have something to eat, and potentially engage with a helping individual. Six percent were placed in a Safe Haven, a residential low-demand option for individuals with mental illness and/or co-occurring mental illness and substance abuse; and two percent were placed in a detox program.

Year 41 goals for outreach were to continue outreach efforts to target key areas and identify new areas where individuals experiencing homelessness are located, and to implement a standardized assessment tool for Coordinated Entry with families. The Coordinated Entry Design process is continuing, with projected assessment tool implementation in Year 42.

During Year 41, outreach continued efforts in Kensington, where street counts have increased greatly; and launched a spring/summer protocol to strategically address homelessness in the Center city area by distributing literature, engaging businesses, and focusing on "hot spots." One additional street outreach team with experience in substance use, was added; and a collaborative plan to address the increase in unsheltered individuals in Kensington was developed.

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## Emergency Shelter and Transitional Housing

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Philadelphia's emergency and transitional housing system is structured to address the needs of all subpopulations of individuals and families experiencing homelessness. The current Continuum of Care housing inventory includes 3,768 year-round emergency housing beds and 1,905 transitional housing beds. In addition to ESG funding, City general funds, and state Homeless Assistance Program funds are used to support those who need emergency housing. Transitional housing projects are supported by City general funds, state Homeless Assistance Program funds, and federal CoC Program funds.

The City of Philadelphia's goal and updates related to emergency shelter and transitional housing outlined in the *Year 41 Consolidated Plan* are as follows:

- Implement expanded Coordinated Assessment process, including standardized tool and written standards/prioritization. Coordinated Entry Design continued in Year 41, involving public and private stakeholders to develop a system entrance and flow redesign, determine appropriate access points throughout the system, decide on the scope and structure of wait lists and prioritization lists, and determine the use of a phased assessment form and structure in a two-day session March 17 and 18, 2016.
- Continue to provide emergency and transitional housing assistance to women and families experiencing domestic violence: More than 300 households were served by the Domestic Violence Specialist housed at emergency shelter intake. The Philadelphia Domestic Violence Hotline (PDVH) took more than 15,000 calls, 77 percent of them from victims. More than 300 callers utilized language translation. Forty households received assistance through a DV-specific Rapid Rehousing program.
- Continue to provide transitional housing to unaccompanied youth experiencing homelessness. On the night of the point in time count in January, there were 572 young people counted: 25 unsheltered, 257 in emergency or transitional housing as singles and another 290 parenting young people in emergency or transitional housing. Advocacy to provide expanded housing and services for young people in Year 41 resulted in a City Council hearing and dedicated City funding in Year 42. Philadelphia joined 21 other communities in the national Voices of Youth Count effort led by Chapin Hall at University of Chicago, an effort to gain a better understanding of the needs of young people through involving young people in focus groups, intensive interviews, surveys and data analysis.

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## Permanent Housing

A variety of strategies and program models are utilized to help persons experiencing homelessness make the transition to permanent housing and independent living. As reported in the 2016 HIC, Philadelphia has 6,046 year-round permanent housing beds in its inventory dedicated to persons experiencing homelessness. This number represents a four per cent increase from the permanent housing inventory reported in the 2015 HIC.

The City of Philadelphia outlined the following goals in the *Year 41 Consolidated Plan*:

- Implement CoC-funded Dedicating Opportunities to End Homelessness (DOEH), providing 30 Housing First rental subsidies with Medicaid-funded behavioral health services for men and women experiencing chronic homelessness. The project became operational in February 2015 and is fully occupied. As reported in the 2016 Housing Inventory, 1,389 beds are dedicated for chronically homeless, up from 900 in 2013. This comprises almost 25% of the permanent supportive housing inventory. A 100-Day Challenge, facilitated by Rapid Results Institute at the end of Year 41, will result in accelerated effort to work toward the goal of ending chronic homelessness by the end of 2017.

- Move 15 individuals from CoC-funded Housing First units to PHA voucher units as part of a move on strategy to open up service-intensive slots for individuals experiencing chronic homelessness. One person moved into a PHA unit; the CoC developed an alternate mechanism to “stepdown” individuals from more intensive to less intensive services but retain their housing subsidy.
- Move 200 individuals from emergency shelter into permanent affordable housing. Two hundred fifty-five (255) individuals moved, 174 into Housing Choice Vouchers through the City/PHA Blueprint partnership and the balance into other affordable permanent housing. All men and women were literally homeless; 100 moved from emergency shelter.
- Move 300 families from emergency and transitional housing into permanent affordable housing. Three hundred thirty three (333) families moved out of homelessness into permanent affordable housing, 319 of them through the City/PHA Blueprint Partnership.
- Move 300 families into permanent housing with assistance from Rapid Rehousing. In Year 41, 339 households ended homelessness with the financial assistance of Rapid Rehousing.
- Move 500 veterans and their families into permanent housing. Five hundred veteran households ended their homelessness in Year 41 as a result of the Philly Vets Home collaboration.

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## Chronically Homeless Individuals and Families

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Philadelphia continues to increase the number and percentage of permanent housing beds dedicated to persons experiencing chronic homelessness. The following goal from the 2013 application for Continuum of Care Program funding was outlined in the *Year 41 Consolidated Plan*:

- Increase the number of permanent supportive housing beds dedicated to those experiencing chronic homelessness.

Since 2013, Philadelphia has increased from 900 to 1,388 beds reported in the 2016 HIC dedicated to those experiencing chronic homelessness. In the 2015 HIC, 23 percent of the permanent housing inventory for persons experiencing homelessness was dedicated to chronic homelessness.

In addition to the goal from the 2013 CoC Program funding application, the following two goals were outlined in the *Year 41 Consolidated Plan*:

- Continue to house the most chronic and vulnerable individuals
- Implement CoC Program funded Dedicated Opportunities to End Homelessness Project which provides 30 rental subsidies to be operated using the Housing First model

Philadelphia met its goal to continue to prioritize the most chronic and vulnerable individuals for housing placement using data to identify individuals.

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## Youth

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In addition to the emergency and transitional housing programs dedicated to youth experiencing homelessness, there are three permanent supportive housing projects dedicated to individuals and heads of households under the age of 25. These projects contain 16 units with 51 beds for family households with children, and 5 beds for households without children. On the night of the 2016 point-in-time count, there 41 individuals residing in these housing programs.

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## Families with Children

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In the 2015 HIC, Philadelphia reported 1,010 year-round permanent housing units for households with children experiencing homelessness. In addition to utilizing its permanent supportive housing inventory, Philadelphia also assists families with children experiencing homelessness move to permanent housing through Rapid Re-housing and the Blueprint Families Program. Through a partnership with the Philadelphia Housing Authority (PHA), the Blueprint Families Program moves families in emergency and transitional housing into permanent affordable housing. The City's Office of Homeless Services coordinates with families to complete the application process and case management for at least one year to assist families to be successful in their new homes.

The following goals were outlined in the *Year 41 Consolidated Plan*:

- Continue to assist households with children through rapid re-housing projects
- Continue to utilize partnership with PHA to move 300 families in emergency and transitional housing into permanent affordable housing annually

In Year 41, 339 households received assistance from Rapid Re-Housing activities funded by CoC, ESG, and HOME; and 333 families moved into permanent affordable housing through the Blueprint Families Program.

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## Homelessness Prevention

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Philadelphia is focused on helping low-income individuals and families avoid homelessness. In Year 41, 594 households received rental or security deposit assistance through the Office of Supportive Housing's Emergency Assistance and Relocation Unit. The Housing Retention program used Housing Trust Fund dollars to prevent individuals and families on the verge of homelessness due to mortgage foreclosure from needing to enter shelter. In Year 41, 120 households were kept from homelessness through this program.

The following goals were outlined in the *Year 41 Consolidated Plan* were achieved:

- Continue to collect data and information from youth and youth-serving providers to evaluate the magnitude of the issue and possible interventions to address the needs of youth discharged from foster care.

The Philadelphia CoC has either implemented or followed State and Federal policies and programs whose intent is to prevent individuals from being discharged from publicly funded institutions into homelessness. The Federal Fostering Connections Act and State Court Rule require a transition plan before a youth is discharged from foster care. State guidance prohibits plans from including referrals to shelters and requires court-approved plans for safe and sustainable housing. Philadelphia's Department of Human Services (DHS) starts youth-driven transition planning for youth as early as 16 and at minimum 6 months prior to discharge. The DHS Achieving Independence Center (AIC) is for youth 16-21 currently or formerly in care, and provides services and housing assistance. A Room and Board Program provides up to 12 months of housing assistance and case management to those about to or recently aged out of foster care to avoid homelessness.

## Other Actions in Strategic or Action Plan

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### Address Obstacles to Meeting Underserved Needs

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In the “Housing and Homeless Needs Assessment” and the “Housing Market Analysis” included in Philadelphia’s *Year 38 Consolidated Plan*, the City presented data that highlighted the housing and community development challenges facing Philadelphia and its low- and moderate-income residents. Those data included income, unemployment, poverty, cost burden, overcrowding, HIV/AIDS, blight, vacant land and declining federal and state funds.

These obstacles remain. Nearly 400,000 Philadelphians, 26 percent of the city’s residents and 37 percent of its children, live below the poverty line. Philadelphia’s unemployment rate, while declining, remains higher than in the surrounding counties by 50 percent or more. Nearly 40 percent of households with a mortgage and more than 57 percent of renting households are cost burdened. Tens of thousands of properties are vacant, blighted or both.

To meet these challenges, the City is focusing its efforts on established programs and proven strategies.

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### Foster and Maintain Affordable Housing

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To foster and maintain existing housing that is affordable to low-income Philadelphians, the City funds a series of home improvement programs:

- Basic Systems Repair Program
- Adaptive Modifications Program
- Weatherization Assistance Program (pending state funding)
- Heater Hotline

DHCD supports other programs to help low-income households maintain their homes, including programs to resolve tangled title issues, to support low-interest home improvement loans and to take full advantage of the Earned Income Tax Credit. The City also supports Neighborhood Energy Centers to increase the affordability of housing by reducing energy costs and the Utility Emergency Services Fund to ensure that Philadelphians are not made homeless due to utility emergencies. Finally, DHCD has long supported housing counseling to prevent foreclosure, to prepare potential low- and moderate-income homeowners for homeownership and to address the specialized affordable housing needs of tenants, people with disabilities and senior citizens.

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## Strategy for Removing Barriers to Affordable Housing

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As stated throughout the Year 38 Needs Assessment, Housing Market Analysis and Strategic Plan, the current economic market and significant reduction in state and federal resources are the primary barriers to affordable housing. Although the average price of homes nearly doubled in value over the last decade, Philadelphia remains a weak market city in which the cost of affordable housing construction exceeds the value of the completed home. Therefore, the City's priority is to prevent homelessness through programs designed to keep low-income residents in their homes. Nearly 28,380 households were assisted by these programs.

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## Overcome Gaps in Institutional Structures and Enhance Coordination

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DHCD is responsible for setting housing and community development policy and implementing the programs to carry out those policies. In coordination with broader City development goals and funding, incentives will be created for private-market development, along with a continued emphasis on affordable housing funded with CDBG resources. DHCD will continue the coordination for planning and developing low-income housing, especially for persons with special needs, including the homeless. The Mayor's Economic Development Cabinet, comprised of the leadership of DHCD, PHDC, PRA, Philadelphia City Planning Commission (PCPC), Department of Licenses and Inspections, the Commerce Department, Philadelphia Housing Authority, Philadelphia Industrial Development Corp., Philadelphia Historical Commission and Philadelphia Works meets monthly with the Deputy Mayor for Economic Development to share information and coordinate responses to issues of common concern.

### ■ Choice Neighborhoods

In 2012, OHCD submitted a proposal to HUD for a Choice Neighborhoods Implementation grant. OHCD had long collaborated with the Philadelphia Housing Authority (PHA), providing opportunities for input on the development of the *Consolidated Plan* and funding acquisition and site improvement work for PHA developments, and OHCD and PHA partnered as co-applicants for the Choice Neighborhoods grant. The two organizations recruited a broad array of North Philadelphia organizations and institutions to develop a truly comprehensive neighborhood plan addressing housing, health, education, safety, economic development and other goals.

Philadelphia was a finalist for the grant, and in FY 2013 the partners organized and carried out a day-long HUD site visit that included a bus tour of the neighborhood, meetings with neighborhood stakeholders, and presentations from the grant partners.

Although the City was not selected to receive a grant, the strong relationships forged through the grant proposal process remained, and planning began in FY 2013 to submit an updated North Central Philadelphia Transformation Plan Choice Neighborhoods Implementation grant proposal. OHCD and

PHA worked collaboratively with Asociación Puertorriqueños en Marcha (APM), the lead People partner, and Temple University, the principal Education partner. The planning process included area residents, the Pennsylvania Horticultural Society, the School District of Philadelphia, Public Health Management Corporation, EducationWorks, Econsult, the Southeastern Pennsylvania Transportation Authority, the Village of Arts and Humanities, and the City's Departments of Public Health, Human Services, Police, Commerce, Recreation and Education. After months of planning, coordination and public engagement, the North Central Philadelphia Transformation Plan – a comprehensive strategy to meet Housing, People and Neighborhood needs – was submitted in early FY 2014. At the end of FY 2014, HUD recognized the improved institutional structures and enhanced coordination and awarded Philadelphia a \$30 million grant.

## ■ Intergovernmental Coordination

OHCD is the coordinating center for the predominant share of federal funds that the City receives for housing and community development. The OHCD Director is responsible for overseeing policy formation; planning and program development related to affordable housing production and preservation programs; citizen engagement activities; and housing counseling activities. The Director of Housing is a member of the Board of Directors of the Philadelphia Housing Development Corp. (PHDC) and the Housing Trust Fund. Participation on these boards supports ongoing coordination of activities.

OHCD exercises its coordinating function by three means:

- Development of *Consolidated Plan*. OHCD is responsible for the preparation of the *Consolidated Plan* and annual applications for DCED funds. While it does not prepare the specific plans for modernization of public housing and for the provision of social services for the homeless, its role in integrating these plans into the *Consolidated Plan* helps ensure distinct City housing initiatives reinforce one another.
- Administration of CDBG funds for community development. OHCD has the authority to administer the CDBG. Programs are carried out by quasi-public agencies, public authorities, nonprofit development groups and service providers, and for-profit developers under contract to OHCD or its major delegate agencies. The contracts define the objectives to be achieved by each initiative and spell out appropriate timetables and milestones for performance. This contractual system enables OHCD to oversee the implementation of most housing plans developed by the City.
- Monitoring of agencies administering CDBG programs. In its role as contracting agency, OHCD is responsible for monitoring all agencies implementing programs for rehabilitation and housing assistance. The role of monitor enables OHCD to ensure that housing programs are executed in a timely and efficient manner.

## ■ Private Sector

The City has taken steps to increase coordination among intergovernmental agencies and the private sector through ongoing communication and planning sessions.

## ■ Services to the Homeless and Special Needs Population

Building on the commitment to housing by Mayor Nutter in the City's recalibrated *Ten Year Plan to End Homelessness* and the success demonstrated through the City's partnership with the Philadelphia Housing Authority, the Office of Health and Opportunity has initiated a central housing placement clearinghouse for permanent supportive housing. The Deputy Mayor of the Office of Health and Opportunity leads the Department of Public Health and oversees the Department of Behavioral Health and Intellectual disAbility Services, Department of Human Services, and Office of Supportive Housing. Housed at the Office of Supportive Housing and launched in January 2012, the Clearinghouse works closely with a companion services clearinghouse (Community Support Services, or CSS), housed at Community Behavioral Health. CSS staff ensure that individuals moving to housing are first matched with a service package to support their residency in housing. Coordination of housing placement into additional permanent supportive housing units will be phased into the Clearinghouse over time, with the ultimate goal that the Clearinghouse will serve as the single point of access to the City's entire permanent supportive housing inventory for people who are homeless or those with disabilities due to behavioral health conditions.

## ■ Services to Persons With HIV/AIDS

The Philadelphia Office of Health and Opportunity has also improved coordination among health, behavioral health, housing and continuum of care services to best meet the health and housing needs of individuals with HIV/AIDS. OHCD also convenes an HIV/AIDS Housing Advisory Committee. Through this committee, local government representatives as well as advocates, persons with HIV/AIDS and service and housing providers meet to advise OHCD on HIV/AIDS housing policy and programs. OHCD has two voting members on the Ryan White Planning Council.

## ■ Affordable Housing

The Director of Housing meets with the board of directors and staff members of CDCs to discuss policy and issues affecting the development of affordable housing by nonprofit corporations. OHCD supports the PACDC and the Community Design Collaborative.

## ■ Persons With Disabilities

OHCD coordinates activities with OSH and other advocates. One of the housing counseling agencies funded by OHCD and with which OHCD has ongoing interaction is Liberty Resources, a not-for-profit, consumer-controlled organization that advocates and promotes independent living for all persons with disabilities. OHCD also maintains the News on Tap website, which offers information and resources

on disability and visitability issues, and which features the Home Finder, a resource designed to assist developer and property managers in marketing accessible units to the disabled community.

## ■ **Coordination With the State**

OHCD coordinates its planning and development efforts with DCED and PHFA. OHCD submits annual funding applications to DCED to support a range of activities, including housing preservation programs and large-scale housing development. OHCD is responsible for administering DCED funds through contracts with PHDC, PRA or other nonprofit agencies. OHCD staff work closely with DCED staff in monitoring the implementation of DCED-funded programs. OSH participates in the statewide Homeless Steering Committee, convened by DCED to coordinate activities statewide and with regard to state Emergency Solutions Grant. OSH also co-chairs a statewide committee for Continuum of Care lead agencies in entitlement communities. The Permanent Supportive Housing Clearinghouse serves as Philadelphia's Local Lead Agency, a concept developed by PHFA and the Department of Public Welfare to ensure that low-income persons with special needs have access to housing funded through PHFA.

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## **Public Housing Improvements and Resident Initiatives**

The Philadelphia Housing Authority, also known as PHA, is a state-chartered agency that develops, acquires, leases and operates affordable housing for city residents with limited incomes. Established in 1937, PHA is the nation's fourth-largest housing authority and the biggest landlord in Pennsylvania. PHA houses nearly 80,000 people in Philadelphia and employs 1,400 people to deliver services to its clients.

PHA's approximately \$400 million budget comes primarily from the federal government. It also works in partnership with the city and state governments as well as private investors.

PHA is governed by a nine-member Board of Commissioners, all of whom are appointed by the Mayor and confirmed by City Council.

It is PHA policy to serve customers without regard to race, color, religion, national origin, ancestry, age, sex, sexual orientation, having AIDS, physical handicap, or disability.

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## Evaluation and Reduction of Lead-Based Hazards

The City of Philadelphia continues to reduce the number of housing units with identified lead hazards. When a child is identified with an elevated blood level (EBL), the Philadelphia Department of Public Health Lead and Healthy Homes Program (LHHP), previously known as the CLPPP, provides home visiting, education and environmental assessments. In most cases, interior deteriorating lead paint and lead dust is identified as the source of the child's lead exposure. As a result of orders issued by the Department of Public Health (and subsequent enforcement actions through Lead Court), the City expects that property owners will reduce the lead hazards in approximately 250 homes in which children with confirmed EBL levels reside. Department of Public Health crews or private abatement contractors retained by the Department of Public Health work in the homes of children to help remediate the lead and home health hazards.

In FY 2016 more than 400 new cases of EBL will be identified and 280 risk-assessment inspections will be conducted. Of these risk-assessment inspections, approximately 10 will be in the homes of children with blood lead levels above 45 ( $\mu\text{g}/\text{dL}$ ), with the remainder in the homes of children with blood lead levels between 10 and 44 ( $\mu\text{g}/\text{dL}$ ).

In 2014, the LHHP received Federal Centers for Disease Control and Prevention funding to work within a targeted neighborhood with the goal of lead poisoning prevention. This program will help improve health and safety and reduce children's risk of exposure to lead and asthma triggers in homes and will educate residents on how to maintain a healthier home to reduce environmental triggers leading to asthma or injury.

Under its contract with the local HUD office, in FY 2015 the Department of Public Health inspected 248 vacant properties that were to be sold by HUD following an FHA mortgage default; 233 required remediation and were made lead-safe.

The Renovation, Repair and Painting Law was enacted in 2008. Since April 2009, this law has required contractors to attend training for certification regarding the potential lead-paint hazards they may be creating by renovation and remodeling activities and how to minimize the creation of lead dust. LHHP is an EPA-certified training provider and continues to provide this mandatory training.

The City also enacted legislation requiring landlords to certify that their properties are lead-safe before renting to tenants with children six years old and under. The law went into effect in December of 2012. Last year, the LHHP received more than 300 Certificates of Lead Safe or Lead Free housing units and has responded to more than 200 telephone calls and e-mails requesting further information about the law.

The LHHP has continued to work on an initiative of the Department of Public Health to prevent and correct significant health and safety hazards in homes of children with persistent or difficult to control asthma. Working in partnership with clinicians at St. Christopher's Hospital for Children (SCHC) and the Philadelphia Health Departments' Ambulatory Health Services, a team made up of a community health educator, environmental risk assessor and a contractor provide home-based education and remediation to reduce asthma triggers that exacerbate a child's asthma. The goal of the program is to help families effectively

manage their child’s asthma, leading to more symptom-free days, fewer missed school days and fewer visits to the hospital emergency room or days hospitalized. Eligible families also receive free weatherization services to reduce their energy costs and improve indoor air quality, providing these families with a “Green and Healthy Home.” This program has enrolled, educated and remediated homes of low-income pediatric patients in Philadelphia.

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## Ensure Compliance With Program and Comprehensive Planning Requirements

The *Consolidated Plan*, published by the Office of Housing and Community Development (OHCD) on behalf of grantee City of Philadelphia, is the City’s application for federal funds from the U. S. Department of Housing and Urban Development (HUD) for four entitlement programs: Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), Housing Opportunities for Persons With AIDS (HOPWA) and the Emergency Solutions Grant (ESG; formerly “Emergency Shelter Grant”). The *Consolidated Plan* follows the format prescribed by HUD. The City also includes in the *Consolidated Plan* other federal, state and local resources – including the Philadelphia Housing Trust Fund (HTF) – that support housing and community and economic development activities.

OHCD is the lead agency overseeing the development of the *Consolidated Plan* and ensures compliance with program and comprehensive planning requirements. OHCD is responsible for policy making and planning related to housing and community development activities for the City of Philadelphia. OHCD is also responsible for the organization and administration of the housing budget. OHCD staff administers contracts with public agencies such as the Philadelphia Redevelopment Authority (PRA) and the Philadelphia Housing Development Corp. (PHDC), as well as with subrecipient nonprofit organizations that conduct planning activities and provide services in support of activities funded under the *Consolidated Plan*. In addition, OHCD receives and administers HOPWA funding for both Philadelphia and Delaware Counties, and administers HOPWA funding for the Bensalem Eligible Metropolitan Statistical Area, which includes Bucks, Chester and Montgomery Counties.

OHCD publishes two versions of the *Consolidated Plan* for public review: the *Preliminary Consolidated Plan* and the *Proposed Consolidated Plan*, the latter of which is submitted to City Council for consideration. In accordance with the Citizen Participation Plan, public hearings are held following publication of the *Preliminary Consolidated Plan* and publication of the *Proposed Consolidated Plan*. The *Consolidated Plan* represents OHCD’s plan and corresponding budget for housing and community development activities.

OHCD undertakes a planning process that calls for citizen participation to be obtained through public hearings and input to be solicited from relevant City agencies and other organizations providing housing services. Public hearings on the *Consolidated Plan* are held by Philadelphia City Council. The City Council hearing meets

the requirements for public review and comment that are outlined in the Citizen Participation Plan. The final version of the *Consolidated Plan* as adopted by City Council is submitted to HUD for review and approval.

### ■ Consultation Process

In accordance with 24 CFR Section 91.100, OHCD consults with continuum of care and other public and private agencies that provide assisted housing, health services and social services (including those focusing on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and homeless persons) during preparation of the *Consolidated Plan*. These organizations are asked to provide certain data on current and projected housing needs, inventory, services, and plans to provide housing and services in the future. The areas in which these organizations work include housing services, social services, fair housing services, health services, homeless services, continuum(s) of care, agencies that discharge persons, business and civic leaders, lead-based paint, adjacent government, state (non-housing), metropolitan planning agencies, HOPWA and public housing. Because the City of Philadelphia and the County of Philadelphia are coterminous all City agencies also serve a county-wide function. A complete list of consulting agencies can be found beginning on page 66.

### ■ Citizen Participation

In accordance with 24 CFR Section 91.105, OHCD developed a Citizen Participation Plan setting forth the City's policies and procedures for citizen participation. A draft Citizen Participation Plan was printed and made available for public comment on April 9, 2013. The public was provided the opportunity to comment on the proposed Citizen Participation Plan until May 9, 2013. No comments were received, and OHCD adopted a final Citizen Participation Plan.

# Consultation

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## Introduction

DHCD's consultation process is not simply in the context of preparing an *Annual Action Plan*, but rather is an ongoing, year-round effort. DHCD meets regularly with its government colleagues in the housing, health, mental health and service areas, and with nonprofit organizations that are active in these areas. In addition to the organizations listed in Table 2, DHCD also meets with organizations that play a role in policy development but are not in HUD's Integrated Disbursement Information Systems (IDIS) and thus are not included in this section.

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## Activities to Enhance Coordination Between Public and Assisted Housing Providers and Private and Governmental Health, Mental Health and Service Agencies

DHCD consults with Continuum of Care and other public and private agencies that provide assisted housing, health services and social services (including those focusing on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and homeless persons) during preparation of the *Consolidated Plan*. These organizations are asked to provide data on current and projected housing needs, inventory, services, and plans to provide housing and services in the future. The areas in which these organizations work include housing services, social services, fair housing services, health services, homeless services, continuum(s) of care, agencies that discharge persons, business and civic leaders, lead-based paint, adjacent government, state (non-housing), metropolitan planning agencies, HOPWA and public housing. Because the City of Philadelphia and the County of Philadelphia are coterminous all City agencies also serve a county-wide function.

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## **Coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

The City of Philadelphia Office of Homeless Services (Homeless Services) is the public agency charged with the policy, planning, and coordination of the City's response to homelessness. Major areas of work include the coordination of the Homeless Continuum of Care (CoC) and implementation of policies and programs that align with the Federal Strategic Plan to Prevent and End Homelessness. Homeless Services is the entity responsible for ensuring the Philadelphia CoC fulfills all of the duties of a continuum of care set forth in 24 CFR Part 578 and Homeless Management Information System (HMIS) requirements as prescribed by the U.S. Department of Housing and Urban Development. Specifically, Homeless Services provides staff support to the CoC and related Board, committees and work groups, serves as the Collaborative Applicant for CoC Program funds, and serves as the CoC HMIS lead.

The mission of the Philadelphia CoC is to coordinate and implement a system that prevents and eradicates homelessness throughout Philadelphia. It is a broad-based coalition of homeless housing and shelter providers, consumers, advocates, government representatives and community stakeholders working together to shape citywide planning and decision-making. Membership in the Philadelphia CoC is open to all stakeholders interested in the purposes of the CoC, including nonprofit homeless assistance providers, victim service providers, faith-based organizations, government, businesses, advocates, public housing agencies, school district, social service providers, mental health agencies, hospitals, universities, affordable housing developers, law enforcement and individuals currently or formerly experiencing homelessness.

All homeless assistance shelter and housing providers in Philadelphia and stakeholders serving on the Philadelphia CoC Board, CoC Advisory Committee and CoC Standing Subcommittees are automatically members of the Philadelphia CoC. Voting members are limited to the members of the Philadelphia CoC Board. In compliance with the CoC Program interim rule, the Philadelphia CoC Board includes members who represent the relative organizations and projects serving homeless subpopulations, specifically persons with HIV/AIDS, veterans, chronically homeless individuals, families with children and unaccompanied youth 18-24 years old. Also, four members of the Philadelphia CoC Board formerly experienced homelessness and represent single males, single females, families with children, and youth.

The City of Philadelphia, through the work of the CoC, consults with local healthcare institutions and other publicly funded institutions (e.g. prisons) to develop policies and implement practices that prevent the discharge of persons from these institutions into homelessness. Individualized workgroups were convened in order to develop standardized procedures for discharge from these institutions.

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## **Consultation with the Continuum of Care to determine how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The Office of Homeless Services is the entity responsible for administering ESG funds and for ensuring the Philadelphia CoC fulfills all of the duties of a continuum of care set forth in 24 CFR Part 578 and HMIS requirements as prescribed by the U.S. Department of Housing and Urban Development. As a result, ESG and CoC activities are coordinated. Homeless Services oversees the coordination of CoC and ESG resources using PIT, HMIS, and unmet need estimates to best meet the needs of individuals and families experiencing homelessness in Philadelphia. Homeless Services monitors performance of ESG subrecipients of both rapid re-housing and emergency shelter activities.

Annually, Homeless Services prepares a plan to expend ESG funds in accordance with the demand for services. Monies are divided between emergency housing and rapid re-housing activities. HUD has mandated that no more than 60 percent of ESG funds be spent on shelter activities. Homeless Services has long-standing emergency housing contracts that it continues to support for families with children. Rapid re-housing activities are also planned to meet the demand for services of households identified as appropriate for this housing model. ESG recipients are represented on the CoC Advisory Committee and Board, and the annual ESG spending plan is presented for approval to the Advisory Committee and Board to ensure that the board is in agreement with and supports the proposed priorities for the funding. Through several years of administering the Homelessness Prevention and Rapid Re-housing Program (HPRP) and ESG programs, Homeless Services has successfully integrated the rapid re-housing activities as a part of the larger housing inventory available to households experiencing homelessness.

Homeless Services works with the CoC in establishing performance standards for evaluating the outcome of ESG-funded activities. Specifically, the CoC is able to review and make comments regarding measures Homeless Services proposes. Homeless Services incorporates feedback from the board, along with standard agency performance measures, into the contracts of the agencies administering ESG. In general, performance standards are based on ensuring that:

1. households move out of homelessness quickly
2. households are provided the appropriate and correct type of service
3. recidivism is minimized

In Year 42, Homeless Services will begin to implement the system performance measures HUD released in the summer of 2014. The CoC's Quality Improvement and Evaluation Subcommittee will consult with Homeless Services to establish local performance targets appropriate for subpopulations and program types. While implementing HUD's system performance measures, Homeless Services will evaluate which measures are applicable to projects and activities supported with ESG funds.

As stated in the HMIS Governance Charter, the Philadelphia CoC designates Homeless Services as the HMIS Lead Agency to operate Philadelphia’s HMIS. The responsibilities of Homeless Services as the HMIS Lead Agency include:

- Ensure the operation of and consistent participation by recipients of funds from federal partners and their respective programs in the effort to end homelessness, which includes U.S. Department of Health and Human Services (HHS), U.S. Department of Housing and Urban Development (HUD) and U.S. Department of Veterans Affairs (VA)
- Execute a written HMIS Participation Agreement with each HMIS participating agency
- Serve as the applicant to HUD for grant funds to be used for HMIS activities
- Monitor and enforce compliance by all HMIS participating agencies with all federal requirements
- Monitor data quality and take necessary actions to maintain input of high-quality data from all HMIS participating agencies
- Submit HMIS data quality, security and privacy plans to the CoC Board for approval on an annual basis

**Agencies, groups, organizations and others who participated in the process and the jurisdiction’s consultations with housing, social service agencies and other entities.**

**Table 2 - Agencies, Groups, Organizations Who Participated**

1	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>ACHIEVEABILITY</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
2	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>AFFORDABLE HOUSING CENTERS OF PENNSYLVANIA</b>
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
3	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>1260 HOUSING DEVELOPMENT CORP.</b>
	Agency/Group/Organization Type	Housing Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

4	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>AIDS ACTIVITIES COORDINATING OFFICE</b>
	Agency/Group/Organization Type	Services - Persons with HIV/AIDS Services - Health Services - Fair Housing Other Government - County Other Government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
5	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>BETHESDA PROJECT</b>
	Agency/Group/Organization Type	Services - Housing Services - Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
6	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>CEIBA, INC</b>
	Agency/Group/Organization Type	Services - Housing Business Leaders Civic Leaders First-time Homeownership and Foreclosure Prevention
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
7	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>CENTER IN THE PARK</b>
	Agency/Group/Organization Type	Services - Housing Services - Elderly Persons
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

8	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>COMMUNITY DESIGN COLLABORATIVE</b>
	Agency/Group/Organization Type	Services - Housing Planning Organization Business Leaders Civic Leaders
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
9	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>COMMUNITY LEGAL SERVICES</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Fair Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
10	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>MENTAL HEALTH ASSOCIATION OF DELAWARE VALLEY</b>
	Agency/Group/Organization Type	Services - Health
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
11	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA VIP</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Elderly Persons Services - Fair Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

12	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>UTILITY EMERGENCY SERVICES FUND</b>
	Agency/Group/Organization Type	Services - Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
13	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>SENIORLAW CENTER</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Elderly Persons
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
14	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA LEGAL ASSISTANCE</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Fair Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
15	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>HABITAT FOR HUMANITY</b>
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

16	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA ASSOCIATION OF CDCs (PACDC)</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Fair Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
17	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>LIBERTY RESOURCES, INC.</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with Disabilities Services - Health Services - Fair Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
18	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PEOPLE'S EMERGENCY CENTER CDC</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically Homeless Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
19	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>NEW KENSINGTON CDC</b>
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

20	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>NUEVA ESPERANZA, INC.</b>
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
21	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>HISPANIC ASSOCIATION OF CONTRACTORS AND ENTERPRISES (HACE)</b>
	Agency/Group/Organization Type	Housing Services - Housing Housing Counseling and Community Development
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
22	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>UPTOWN ENTERTAINMENT DEVELOPMENT CORPORATION</b>
	Agency/Group/Organization Type	Housing Services - Housing Neighborhood Revitalization
	What section of the Plan was addressed by Consultation?	Economic Development Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

23	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>DIGNITY HOUSING</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Persons with Disabilities Services - Victims of Domestic Violence Services - Homeless Services - Health
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
24	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>DIVERSIFIED COMMUNITY SERVICES</b>
	Agency/Group/Organization Type	Housing Services - Housing Housing Counseling and Community Development
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
25	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>ENERGY COORDINATING AGENCY</b>
	Agency/Group/Organization Type	Services - Housing Utility and Energy Assistance
	What section of the Plan was addressed by Consultation?	Annual Action Plan - Continuum of Care
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

26	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>FRIENDS REHABILITATION PROGRAM, INC.</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Persons with Disabilities Services - Persons with HIV/AIDS Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
27	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>THE NON-PROFIT HOUSING DEVELOPMENT CORPORATION OF PENNSYLVANIA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
28	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>IMPACT SERVICES CORPORATION</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Employment Planning Organization
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

29	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>NORTHWEST COUNSELING SERVICES</b>
	Agency/Group/Organization Type	Housing Services - Housing Housing Counseling and Foreclosure Prevention
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
30	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PATHWAYS TO HOUSING PA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with HIV/AIDS Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
31	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA CORPORATION FOR AGING</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Elderly Persons Services - Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
32	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA COUNCIL FOR COMMUNITY ADVANCEMENT (PCCA)</b>
	Agency/Group/Organization Type	Housing Services - Housing Housing Counseling and Foreclosure Prevention
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

33	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>LICENSES AND INSPECTIONS</b>
	Agency/Group/Organization Type	Housing Services - Housing Other Government - County Other Government - Local
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
34	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA HOUSING AUTHORITY</b>
	Agency/Group/Organization Type	Housing PHA Services - Housing Other Government - State
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
35	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA HOUSING DEVELOPMENT CORP.</b>
	Agency/Group/Organization Type	Housing Services - Housing Other Government - County
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
36	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA REDEVELOPMENT AUTHORITY</b>
	Agency/Group/Organization Type	Housing Services - Housing Other Government - State
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

37	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>UNEMPLOYMENT INFORMATION CENTER</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Employment Housing Counseling and Foreclosure Prevention
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
38	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>URBAN AFFAIRS COALITION</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Employment Business and Civic Leaders Tax Preparation and Anti-Predatory Loans
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
39	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>URBAN LEAGUE OF PHILADELPHIA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Education Services - Employment Business and Civic Leaders Housing Counseling and Foreclosure Prevention
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

40	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>WOMEN'S COMMUNITY REVITALIZATION PROJECT</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Victims of Domestic Violence Affordable Housing Development and Supportive Services
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
41	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>ASOCIACIÓN PUERTORRIQUEÑOS EN MARCHA (APM)</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with HIV/AIDS Housing Counseling, Foreclosure Prevention and Community Development
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
42	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>ACTIONAIDS</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

43	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>CALCUTTA HOUSE</b>
	Agency/Group/Organization Type	Housing Services - Persons with HIV/AIDS Services - Health
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
44	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>CATCH, INC.</b>
	Agency/Group/Organization Type	Services - Persons with Disabilities Services - Health Community Mental Health
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
45	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>CATHOLIC SOCIAL SERVICES</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Elderly Persons Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
46	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>CENTER FOR H.O.P.E.</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Homeless Services - Education Services - Employment
	What section of the Plan was addressed by Consultation?	<i>Consolidated Plan</i>
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

47	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>COVENANT HOUSE, PA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
48	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>DEPAUL USA, PHILADELPHIA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Homeless Services - Education Services - Employment
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

49	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>OFFICE OF HOMELESS SERVICES (FORMERLY OFFICE OF SUPPORTIVE HOUSING)</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Persons with Disabilities Services - Persons with HIV/AIDS Services - Victims of Domestic Violence Services - Homeless Other Government - County Other Government - Local Planning Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically Homeless Homeless Needs - Families with Children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied Youth Homelessness Strategy Annual Action Plan and Continuum of Care
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
50	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>HOMELESS ADVOCACY PROJECT</b>
	Agency/Group/Organization Type	Services - Homeless Legal Services
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
51	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>HOMELESS ASSISTANCE FUND, INC.</b>
	Agency/Group/Organization Type	Services - Homeless Grant Program for Providers of Homeless Services
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

52	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>MY PLACE GERMANTOWN</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with Disabilities Services - Homeless
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
53	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>DRUEDING CENTER</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Education Child Care, Case Management and Counseling for Families
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Anti-Poverty Strategy* * In Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
54	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>EPISCOPAL COMMUNITY SERVICES</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Homeless Services - Education Case Management
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

55	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>FAMILIES FORWARD PHILADELPHIA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Homeless Services - Education Case Management and Transitional Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children* * In Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
56	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>GAUDENZIA, INC.</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with Disabilities Services - Persons with HIV/AIDS Substance Abuse Treatment, Transitional and Permanent Housing
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
57	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>HELP PHILADELPHIA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Homeless Services - Health Daycare Intensive Case Management
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

58	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>HORIZON HOUSE, INC.</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Persons with Disabilities Services - Persons with HIV/AIDS Services - Homeless Services - Health Substance Abuse Treatment and Case Management
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
59	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>LUTHERAN SETTLEMENT HOUSE</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Homeless Services - Health Services - Education
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
60	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PATHWAYS PA</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Homeless Services - Education Case Management
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

61	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PENNSYLVANIA COMMUNITY REAL ESTATE CORPORATION</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Persons with Disabilities Services - Persons with HIV/AIDS Services - Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically Homeless Homeless Needs - Families with Children HOPWA Strategy Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
62	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PHILADELPHIA INTERFAITH HOSPITALITY NETWORK</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction
63	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>POTTER'S HOUSE MISSION</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Homeless Services - Health Services - Education
	What section of the Plan was addressed by Consultation?	Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

64	<b>AGENCY/GROUP/ORGANIZATION</b>	<b>PROJECT HOME</b>
	Agency/Group/Organization Type	Housing Services - Housing Services - Children Services - Persons with Disabilities Services - Persons with HIV/AIDS Services - Homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically Homeless Homeless Needs - Families with Children Annual Action Plan
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	See Introduction

## Actions planned during the next year to address the needs of public housing

The Philadelphia Housing Authority (PHA) is currently implementing its ambitious development program with the goal of developing and/or preserving 6,000 units of housing and helping to strengthen and revitalize Philadelphia’s neighborhoods. Working collaboratively with public housing and other neighborhood residents, the City and local nonprofits, PHA is working to transform distressed public housing developments into viable communities. PHA is also collaborating with and/or providing financial support for new housing developments designed to serve veterans, homeless families, seniors and families with disabilities.

As part of PHA’s affordable future initiative to develop, acquire and/or preserve affordable housing, PHA plans to add 293 new public housing units to its inventory during the MTW FY 2016 *Plan* year. The planned additions to the public housing inventory are:

DEVELOPMENT	NUMBER OF UNITS	UNITS ACCESSIBLE
Markoe Street	6	1
Blumberg	57	6
Queen Lane	55	6
Queen Row	24	2
Impact	18	2
NewCourtland	56	5
Saint Francis Villa Senior Housing	40	4
Susquehanna Square Housing	37	11

In the Germantown neighborhood, PHA opened the new Queen Lane Apartments, a \$22 million development that replaced an outdated and distressed high-rise development. This incredibly challenging project required PHA to listen carefully and respond to community concerns with sensitivity and creativity—balancing the need to develop affordable housing with respecting and preserving history. The resulting project is one that will be a community asset for generations to come.

PHA also spearheaded a community-wide effort to develop a transformation plan for the blighted and abandoned Sharswood/Blumberg neighborhood. The planning effort was supported by a \$500,000 federal Choice Neighborhoods Initiative Planning Grant and resulted in the neighborhood’s Transformation Plan for community revitalization. The Transformation Plan calls for the development of more than 1,200 mixed-income rental and homeownership units, new commercial and educational facilities, comprehensive social services, an employment readiness program, neighborhood preservation, and local small business development. PHA is moving forward with the implementation of the Transformation Plan. Financing was secured and construction started on the first phase of 57 rental units.

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PHA also continued its collaboration with the City and residents of the North Central Philadelphia neighborhood as part of a comprehensive transformation initiative. The impact of these efforts will be replacement of the remaining portions of the distressed Norris Homes public housing development, construction of 237 new rental and 60 affordable homeownership units, and the completion of an array of neighborhood improvements. Construction is scheduled to begin in 2016, and will be partially funded with a \$30 million federal Choice Neighborhoods Implementation Grant.

In the Strawberry Mansion neighborhood, PHA opened two new developments, Oakdale Street and Gordon Apartments. The 33 new rental apartments are part of a larger effort to spur neighborhood revitalization. In 2016, PHA plans to build an additional 55 apartments in this historic area.

With a backlog of more than \$1 billion in capital needs at existing sites, PHA is moving to preserve or create more than 3,800 units (including more than 900 new units to replace the many scattered site units that PHA has lost over time as a result of inadequate funding), through participation in the Rental Assistance Demonstration (RAD) program, to generate nearly \$100 million in private capital funds.

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## Housing Goals

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For CEO to be effective it must focus its efforts in a strategic manner on proven, client-centered activities that can do the most good for the greatest number of people using currently available or reasonably acquired resources. Since housing represents a significant financial burden for Philadelphians across income levels, the CEO will have as one of its key goals to maximize low-income Philadelphians' access to programs and services that assure housing security and affordability. In Year 41, CEO will work with OHCD and other City agencies to:

- Analyze the effectiveness of current services and programs to keep people in their homes and outline strategies to improve the success of these efforts
- Develop strategies for increasing the number of affordable housing opportunities for low-income Philadelphians
- Ensure better linkages between housing and homeless strategies with financial security strategies

In addition to the citywide strategies outlined above, OHCD will continue to use its resources to support efforts to reduce poverty in Philadelphia. Those efforts include:

- Ensure local resident participation in construction hiring for city-funded developments
- Promote economic development activities that help low-income residents gain access to jobs and skills
- Support educational and job training activities for Philadelphia's youth
- Create neighborhoods of choice in which wealth can be built by improving housing stock and removing blight

## Leveraging Resources

OHDC financing for rental projects has generated equity investment through the utilization of the Low Income Housing Tax Credits (LIHTC) by corporations and equity funds such as the National Equity Fund (NEF). Additional private funds have been leveraged through use of the Pennsylvania Housing Finance Agency (PHFA) PennHOMES Program, which provides permanent financing for the development of rental projects.

During Year 41, in order to maximize private-sector investment in low-income subsidized housing, OHCD promoted private sector funding commitments with the following:

- Equity Investment in Low-Income Tax Credits Ventures;
- Private sector support for CDC operations and working capital;
- Mortgages for first-time homebuyers; and
- Bank financing for rental rehabilitation.

During Year 41, the City, using \$8.4 million of OHCD funds, leveraged \$53.3 million of additional investment from private sources.

OHCD's non-development initiatives also leveraged non-federal dollars.

OHCD provided \$3,971,000 in funding, to support a network of 25 housing counseling agencies to provide intensive mortgage foreclosure intervention services, pre-purchase counseling, tenant counseling, and other housing counseling services to residents of Philadelphia. Twenty-two of these agencies are also authorized to conduct services through the Pennsylvania Housing Finance Agency (PHFA), which probably equates to at least \$250,000 of leveraged funds.

OHCD provided \$50,000 in CDBG and \$50,000 in Philadelphia General Funds for a total of \$100,000 in funding to the Community Design Collaborative to coordinate and provide architectural design technical assistance to nonprofits interested in community development activities. The City funds were earmarked for design services to re-vitalize a viaduct in a section in the Choice Neighborhood section of North Philadelphia. The CDBG funds enabled 4 design projects to be completed with architectural renderings, with several projects to be completed by September 30, 2016. Additionally 4 other non-profits received consultations. There were 1,676 volunteer hours provided by pro bono architects which equates to a leveraging of \$198,573 of private funds for this program.

In FY 2016, OHCD provided \$1,070,000 in funding to provide utility assistance grants to residents of Philadelphia in danger of losing their home through the loss of utilities. Grants for gas, electric or water usage were made on behalf of 1,808 residents, realizing a dollar for dollar leverage from their utility companies for a leveraging of an additional \$927,658 and services shall continue during the summer for the benefit of low- and moderate-income residents.

The City uses Commonwealth of Pennsylvania Homeless Assistance Program funds to match the Home Entitlement Funds that are used to support the Homeless Rental Assistance Program administered by both the DHCD and the City's Office of Homeless Services. Private foundation, state and other contributions to HOME-funded developments provide the additional the match for development activities. The Office of Homeless Services utilizes City general funds to meet the match requirement for ESG funds.

# Self-Evaluation

In its *Year 41 Consolidated Plan* (FY 2016) the City of Philadelphia identified 27 performance indicators related to its three-five year goals and objectives. Of the 27 indicators, the City substantially met or exceeded 22 of those goals in FY 2016.

Below is a table that outlines the City’s one- and five-year goals and the progress toward meeting those goals.

Specific Objective	Performance Indicators	One Year Goal	Actual Number	% 1-Yr Goal Achieved	Five-Year Goal	Progress Toward Five-Year Goal
TA to Micro Businesses	Businesses	100	896	896.00%	510	175.69%
PACDC - Planning and TA	NBOs Assisted	10	10	100.00%	50	20.00%
YouthBuild – Job Training	Persons	75	141	188.00%	375	37.60%
Storefront Improve/Façades*	Persons	200,000	354,390	177.20%	1,000,000	35.44%
Adaptive Modifications	Housing Units	100	95	95.00%	500	19.00%
Tangled Title/Anti-Pred Loan	Households	50	360	720.00%	250	144.00%
Homeownership	Housing Units	0	3	300%	20	15.00%
UAC/CEIBA - EITC	Households	650	1,848	284.31%	3,250	56.86%
Comm Design Collaborati e TA	NBOs Assisted	10	11	110.00%	50	22.00%
UESF - Utility Assistance	Households	2,100	2,017	96.05%	10,500	19.21%
BID Assistance*	Persons	375,000	613,043	163.48%	1,000,000	61.30%
PHS - New green space	Persons	120,000	108,560	90.47%	600,000	18.09%
Impact Services BME	Housing Units	300	0	0.00%	1,600	0.00%
Housing Counseling	Households	11,250	10,428	92.69%	56,000	18.62%
BSRP	Housing Units	1,100	1,091	99.18%	5,500	19.84%
NACs*	Persons	550,000	693,670	126.12%	2,750,000	25.22%
ECA - Neigh. Energy Centers	Households	10,000	8,119	81.19%	50,000	16.24%
Target Corridor Revit. Mgmt	Persons	345,000	559,683	162.23%	1,690,000	33.12%
PIDC Neigh Dev Loans	Persons	50,000	30,355	60.71%	300,000	10.12%
Neighborhood Dev. Grants	Persons	100,000	113,905	113.91%	600,000	18.98%
ESG - Short Term Housing	Households	3,000	1,367	45.57%	15,000	9.11%
Capacity Building for CDCs	Organizations	10	17	170.00%	50	34.00%
Rental Assistance - HIV/AIDS	Households	1,100	747	67.91%	5,500	13.58%
PHS - TA & Training	Persons	120,000	166,525	138.77%	600,000	27.75%
Rental Assistance-Homeless/SN	Households	230	303	131.74%	1,220	24.84%
PHIL loans	Housing Units	0	0	0%	300	0.00%
Rental	Housing Units	530	300	56.60%	2,650	11.32%
PIDC – Bus/Sec 108 Loans	Jobs	140	60	42.86%	1,823	3.29%
Target Neigh Bus Attract/Exp	Businesses	10	11	110.00%	50	22.00%

\*Work is ongoing in eligible census tracts. Annual and five-year goals include same residents each year and thus are equal.

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A variety of circumstances led to the City not making anticipated progress in eight areas.

- **Adaptive Modification Program**  
State funding for AMP did not arrive until two months before the end of the program year, leaving PHDC without enough time to complete the remaining cases.
- **Housing Counseling**  
Due to the reduction of two housing counseling agencies and the reduction of funding resources housing counseling did not meet the Year 41 goal and due to these changes they will probably not meet the planned five year goal in the Action Plan.
- **Neighborhood Energy Centers**  
The program receives less funding from other sources, therefore the original goal of 10,000 is not achievable with present staffing.
- **Rental Assistance, HIV/AIDS**  
The rising costs of rents have caused the EMSA to implement funding cuts in the HOPWA program due to less resources. This had led to a decreased number of families that can be supported.
- **PIDC Business/Section 108 Loan**  
The PIDC Business/Section 108 Loan program created fewer jobs than anticipated due to a pending project that would have created 100 additional jobs this year.
- **Emergency Solutions Grant Short-Term Housing**  
Philadelphia serves more than 10,000 households annually in its 3,666 emergency housing beds available to persons experiencing homelessness. Because ESG and matching funds support only a portion of Philadelphia's emergency housing programs, the number reported does not represent all of the households who received emergency housing assistance.
- **Rental Housing**  
The development of rental and special-needs housing moves in ebbs and flows, as evidenced by the fluctuation in the production numbers over the past three fiscal years. Lower numbers are the result of project-specific issues such as delays in financing, community opposition and zoning issues. Despite this fluctuation and these challenges, the City is at nearly 56 percent of its cumulative goal for the past three years. In addition seven developments containing 300 rental and special-needs units were under construction as of June 30, 2016, with five of these developments more than 70 percent complete.
- **PIDC Neighborhood Development**  
This project failed to complete its annual goal due to a pending settlement of a life-care facility.

Those few areas in which the City fell short of its goals aside, the City is by and large meeting the four key areas it identified in its *Year 41 Consolidated Plan*.

- The City met seven of 11 numeric goals to Prevent Homelessness by Keeping People in their Homes, and supplemented those activities by providing free weatherization and energy efficiency improvements in 759 owner- or renter-occupied homes
- The City fell short of its goal to Increase Affordable Rental Housing Options, but supplemented those activities by developing 14 new-construction affordable homeownership opportunities, creating 21 rehabilitated affordable homeownership opportunities through the Neighborhood Stabilization Program and assisting more than 235 first-time homeowners with down payment and closing costs
- The City substantially met all five goals to Strengthen Communities – Eliminate Blight; Support Neighborhood Planning. In addition the City strengthened older residential areas that abut commercial corridors through the Elm Street program and multiple programs to evaluate and reduce lead-based hazards
- The City met nine of 10 goals to Create Jobs – Attract and Retain Businesses. In addition to those areas, the City provided support to neighborhood commercial corridors through the Main Street Program and support to community development corporations through a business tax-credit program

Based on the numeric indicators, the City remains on target to meet most of its important goals. The primary barrier to the City fulfilling its strategies and achieving its overall vision is the current era of declining resources. From FY 2011 to FY 2016 OHCD’s federal and state funding was cut by nearly \$30 million, a reduction of nearly 37 percent. This barrier is particularly unfortunate in that the City of Philadelphia has traditionally used both entitlement funding and new program funds to great effect. Using entitlement funds and HOPE VI funding, the City partnered with the Philadelphia Housing Authority and neighborhood community development corporations to transform eastern North Philadelphia, creating a housing market that now attracts private dollars. Using entitlement funds and Homeownership Zone funding, the City, working with a number of community development groups, implemented a revitalization effort in North Philadelphia west of Broad Street that had a significant positive impact on property values, poverty and crime. Most recently the City completed the use of its Neighborhood Stabilization Program funding several months ahead of schedule and in a manner that is having an impact in neighborhoods across the city, and continues to provide additional homeownership opportunities through projects undertaken with program income. The recent grant of \$30 million in Choice Neighborhoods funding is further recognition that the City uses its resources effectively and responsibly.

The City does of course react and adapt to changing circumstances. For example, the City reduced its future affordable homeownership production targets because of unwieldy HOME guidelines. Similarly, due to changed circumstances – in the case of the PHIL program, market conditions and identification of a substantially similar alternative – programs that will not address the City’s priority needs are discontinued. As resources have dwindled, the City has adapted in a way that preserves its core programs to the extent possible. Moving forward, the City will apply the same strategic approach to future programmatic or resource changes.

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## Monitoring

During Year 41, OHCD's Monitoring Unit carried out the monitoring of 19 delegate and subrecipient agencies, some with multiple contracts. Monitoring reports were issued between October 2015 and August 2016 on these agencies or contracts.

During Year 41, four Preliminary and 19 Final Monitoring Reports were issued by the OHCD Monitoring Unit. Activities monitored included CDBG-funded housing counseling, job training, economic development, home/neighborhood improvements, neighborhood action centers, rental assistance, public services, HOPWA operating costs for a facility and CDBG/HOME-funded housing rehabilitation and new construction. The monitoring of OHCD-funded major delegate agencies and subrecipients is the on-going responsibility of the Monitoring Unit, consistent with the City's Uniform Program Management System (UPMS). In addition, OHCD's Contract Administration Unit carries out regular on-site monitoring of subrecipients and major delegate agencies and OHCD's Audit Unit performs financial management reviews prior to contracting with new agencies and reviews annual audits and related matters for agencies under contract to OHCD.

Each agency, nonprofit corporation or other group that receives funds through OHCD must be certified for sound fiscal management and recordkeeping under OHCD's Uniform Program Management System (UPMS). Certification under UPMS is required prior to contracting with any organization.

OHCD also monitors the status of its grant programs on an ongoing basis. As invoices from subrecipients are received, production numbers are reviewed and, if those numbers are low, OHCD follows up with the agency. OHCD also monitors the progress of its housing production efforts via quarterly production meetings.

In FY 2016, the City substantially met or exceeded 22 of the 27 numeric goals it set in its *Year 41 Consolidated Plan*. Accordingly, the City's activities and strategies are largely on schedule.

OHCD draws down reimbursements of grant expenditures on a bi-monthly basis. Expenditures do not differ from letter of credit disbursements and are reconciled to revenue on a monthly basis.

## Program Narratives: CDBG

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### Assessment of Relationship of CDBG Funds to Goals and Objectives

Consistent with its *Year 41 Consolidated Plan*, the City directed CDBG funds, including program income and Section 108, to its identified goals, objectives and priority needs. Those goals and objectives include:

- Emphasizing housing production to rebuild deteriorated housing stock
- Housing preservation, to reduce the process of abandonment and vacancy
- Homeownership, to encourage private investment in neighborhoods
- Reduce and prevent homelessness
- Eliminate blighted properties
- Engage neighborhood residents
- Create and retain jobs
- Retain and expand businesses

More than 26,000 households benefitted from the City's CDBG-funded affordable housing programs. Of those, slightly more than 12,000 were homeowners and more than 14,000 were served by programs that served both homeowners and renters. (Note that programs that are primarily funded with HOME funds but receive some CDBG funds are not included here.)

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### Changes in Program Objectives

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Philadelphia did not change its objectives in FY 2016.

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### Assessment of Efforts in Carrying Out Planned Actions

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The City pursued and obtained state, local and private resources to support *Consolidated Plan* activities. More detail is available in the Leveraging section on page 88.

During the report period the City received 26 requests for certification of consistency with the *Consolidated Plan*. All requests were approved.

During the report period the City did not willfully hinder or undertake any action to hinder the implementation of the *Consolidated Plan*.

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## Use of CDBG Funds for National Objectives

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CDBG funds were used exclusively for activities benefiting low/mod persons, for slum/blight activities, or to meet urgent community needs. More than 99.9 percent of CDBG funding was expended on activities that benefit low/mod persons.

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## Anti-displacement and Relocation

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The City's project selection criteria for homeownership, rental and special-needs developments specifically seeks to avoid displacement. During the project development phase, the Philadelphia Redevelopment Authority (PRA) works with a project's developer to adjust the project footprint to avoid occupied properties and minimize displacement, where possible.

The PRA conducts field surveys to identify households, businesses, farms and nonprofit organizations that occupy properties within a proposed project. In addition, the PRA meets with such occupants to discuss the nature of their needs and preferences and transmits to such occupants the written notices required by the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (the "Act"). The PRA complies with the timelines and notice requirements of the Act, using HUD Handbook 1378 (Real Estate Acquisition and Relocation Policy and Guidance) for direction. Relocation activities related to CDBG-supported projects resulted in relocation of the occupants of four residential properties and one commercial property.

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## Low/Mod Job Activities

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All jobs available to low/mod persons were filled by low/mod persons.

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## Community Economic Development

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### Create Jobs – Attract and Retain Businesses

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Healthy neighborhoods include not only quality affordable housing but also vibrant commercial corridors and local employment opportunities. The City's largely CDBG-supported economic development activities are managed by the City's Commerce Department, in partnership with local business and nonprofit organizations and the Philadelphia Industrial Development Corp. (PIDC), which plays an important role through its business and nonprofit lending products and the Section 108 Loan Program.

These economic incentive programs are aimed at improving the quality of life in Philadelphia by stimulating community revitalization, leveraging additional neighborhood economic investments, and creating an environment for job creation. The goals are to retain, grow, and attract neighborhood businesses in order to retain, grow, and attract jobs, goods and services for neighborhood residents.

The following programs provide resources to businesses and to community development corporations (or other Neighborhood-Based Organizations). All of these programs are designed to bridge funding gaps for new or expanding businesses, to support physical improvements in commercial corridors, and/or to build capacity in small businesses and the organizations that support them.

A number of the programs—Storefront Improvement, Business Attraction and Expansion, Corridor Management and Public Services for Commercial Corridors—are part of the ReStore Philadelphia Corridors initiative to revitalize neighborhood commercial corridors and to re-establish their roles as central places to shop, to work and to meet neighbors. These four programs are available in Targeted Neighborhood Commercial Areas (TNCAs) and are framed by the ReStore strategies of planning, leveraging resources for corridor investment, creating welcoming places, attracting and retaining businesses, and supporting effective corridor management. The City strategically designs the investments and services offered to TNCAs based upon the size and density of the corridor, the existence of plans, the capacity of local CDCs or other neighborhood-based organizations, and the feasibility of and proximity to other public and private investments. The City also seeks to use CDBG resources to leverage other City, state and federal resources to achieve the greatest impact on targeted corridors. These commercial centers offer necessary retail goods and services, local employment opportunities and sustainable economic activity.

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## Business Assistance

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### ■ PIDC Business Loan Programs

PIDC provides several business lending products, including Growth Loans, Small Business Loans and Gap Financing.

The Growth Loan is low-interest, second-mortgage financing for business expansion in the city. Combined with private financing, this revolving loan pool contributes to the capital necessary to complete private business expansion that could not occur solely through private financial markets. At least 51 percent of the created and/or retained employment opportunities realized through these loans will be available for low- and moderate-income people.

The Small Business Loan provides financing for small business start-up and expansion. PIDC will assist small businesses to obtain financing for expansion and start-up, working capital and real estate acquisition for business uses.

Gap Financing provides low-interest second mortgages to businesses for capital improvements for projects that have secured other funding but that have a financing gap that prevents the project from moving forward.

PIDC-assisted business projects retain and expand the retail base to provide goods and services to neighborhoods or to assist in the prevention or elimination of slums or blight. PIDC projects stimulate investment in economic activity in the city, the generation of tax ratables throughout the city and investment by other lending institutions.

## Accomplishments

Loans to Businesses Providing Goods and Services to Benefit Low/Mod-Income Neighborhoods							
Census Tract	Council District	Date Settled	Company	Loan Amount	Project Cost	Low/Mod Assisted Persons	Public Benefit Ratio per Low/Mod Person
<b>InStore Program</b>							
29	1	9/16/2015	Happy Breakfast/Deli	50,000	86,400	29,205	1.71
143	5	9/18/2015	5301 Development Assoc.	50,000	65,250	17,900	2.79
74	8	10/2/2015	Lil' Pop Shop	45,487	62,737	31,545	1.44
252	5	12/19/2014	Linda's Vegetarian	25,000	55,920	18,965	1.31
83.02	5	10/20/2015	ABBI Print	50,000	50,000	26,230	1.90
87.01	5	10/22/2015	Best Partners	50,000	1,588,087	29,405	1.70
74	2	10/28/2015	Philly Home Brew	49,952	85,000	20,945	2.42
161	1	12/18/2015	Amalgam	49,0290	258,009	37,600	1.30
29	1	5/6/2015	CDS Realty	50,000	64,578	44,200	1.31
180.02	1	4/1/2016	River Wards Cafe	36,350	120,000	22,430	1.62
21	2	6/24/2015	One Point Cuisine	50,000	100,000	28,520	1.79
<b>Totals</b>				<b>\$505,828</b>	<b>\$2,535,981</b>		

HUD 108 Loans:						
33	2	08/25/2015	LAMM Realty Group	\$2,100,000	\$9,490,960	60 new jobs

### ■ Small Business Commercial Improvement Program

There were 32 grants for the period totaling \$200,604.

## Section 108 Loan Program

The City's Section 108 Loan Program expands the capacity for commercial and industrial lending and assists potential development. The City may apply for \$20 million of Section 108 funding in Year 41. Loans will be used to support an array of development needs – acquisition, site preparation, construction, reconstruction, rehabilitation, machinery and equipment acquisition, infrastructure improvements and other related project

costs. The loans seek to create or retain permanent jobs for residents of Philadelphia, especially those with low and moderate incomes, to stimulate private investment that will expand retail goods and services in the neighborhoods, to eliminate blight and to generate tax ratables for the City.

Under the Section 108 Loan Program, the City borrows funds against its future CDBG entitlement receipts. This activity is expected to be self-sustaining with private developer debt service payments repaying the City for Section 108 loan obligations. The City guarantees all Section 108 loans with future CDBG entitlement receipts and other security. Any use of future CDBG funds for this purpose will reduce CDBG funds allocated to economic development activities by an equal amount for the years affected.

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## Technical Assistance to Micro Businesses

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The Commerce Department will procure services from several nonprofit organizations to provide technical assistance to new and existing micro enterprises. Recipients of this technical assistance will be retail or commercial firms that provide goods and services in the city's low- and moderate-income neighborhoods, businesses owned by low- and moderate-income people and businesses that create employment opportunities for low- and moderate-income people. The technical assistance offered includes developing detailed business plans; preparing financial projections for business operations; merchandising; advertising; planning for controlled growth; credit assessments; pre-loan counseling; loan packaging; creating management and organizational structures; developing procurement processes; and designing and implementing system controls. There will be ongoing coordination between these activities and neighborhood commercial area assistance.

The nonprofit organizations providing technical assistance to new and existing micro enterprises are:

- The Welcoming Center for New Pennsylvanians
- UAC/Entrepreneur Works
- The Enterprise Center
- SCORE
- FINANTA
- Women's Opportunities Resource Center
- The Business Center

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## Storefront Improvement Program and Targeted Block Façades

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The Storefront Improvement Program (SIP) provides rebates for façade and security upgrades on commercial buildings in TNCAs that support the City's economic development strategy. The City may also designate specific commercial corridors for targeted block façade grants through which the City will pay for uniform façade improvements on all or most of the commercial buildings on a block. The Commerce Department coordinates this program in partnership with Neighborhood-Based Organizations (NBOs) that provide outreach to business owners and assist with the application process. In Year 41 the City will also support the SIP with General Funds.

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## Business Attraction and Expansion

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New and expanding businesses increase availability of goods and services for low- and moderate-income people and create new employment opportunities for low- and moderate-income people, but the costs associated with capital improvements and rents are often a challenge for these businesses. In response, the Commerce Department launched its “InStore” program. InStore offers qualified applicants a forgivable loan to purchase equipment necessary for new or expanding retail, creative, or food businesses on a TNCA.

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## Community-Based Organization Assistance

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In commercial corridors throughout the city, key partners in economic revitalization are the nonprofit community development corporations and neighborhood business organizations that work with private businesses to develop and implement strategic economic development plans. The City offers several programs to support that nonprofit assistance to businesses in low- and moderate-income communities.

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## PIDC Neighborhood Development Fund

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PIDC will provide financial assistance to nonprofit businesses, CDCs or joint ventures of these entities. In consultation with the Commerce Department, PIDC may fund activities to provide financial assistance to economic development projects that help stabilize and foster economic growth in distressed areas of the city.

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## Neighborhood Economic Development Grant Activities

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The Commerce Department will target appropriate investments to selected commercial centers in support of community-based planning, predevelopment and economic development activities. These investments will often be coordinated with TNCA assistance. Based on capacity of organization, existence of plans, feasibility, and proximity to other public and private investments, the City will provide:

- Planning grants of up to \$50,000 each to support economic development planning activities for specific projects or strategic economic development plans targeted to neighborhood commercial revitalization and blight elimination. Every award must be matched on a one-for-one basis with non-City funds and applicants must coordinate their planning activities with staff of the Commerce Department and Philadelphia City Planning Commission.
- Predevelopment grants of up to \$50,000 each to support predevelopment activities associated with community-sponsored economic development ventures. These may include but are not limited to architectural/engineering services and financial packaging of development projects. Every award must be matched on a one-for-one basis with non-City funds.
- Neighborhood development grants of up to \$500,000 each to neighborhood-based economic development projects as gap financing. The grant program may be used in conjunction with

PIDC's Neighborhood Development Fund. Grant requests must include debt service and demonstrate the financial need for the subsidy.

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## Targeted Corridor Revitalization Management Program

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The Targeted Corridor Revitalization Management Program (TCMP) supports economic development activities designed to enhance economic opportunities and create a sustainable neighborhood as a clean, safe, attractive and welcoming place that will benefit low- and moderate-income residents. More specifically, TCMP seeks to:

- Strengthen neighborhood commercial corridors through planning and research.
- Make commercial corridors more welcoming and viable through revitalization and elimination of blight.
- Increase the availability of jobs and retail goods and services through business development and retention.
- Strengthen businesses through marketing, technical assistance and financing.

These activities will be carried out primarily by Community-Based Development Organizations (CBDOs) working in targeted commercial corridors. The CBDOs work with local businesses, the local business association, the special services district, and with other local neighborhood organizations to stabilize and revitalize the targeted low- and moderate-income commercial corridor and the neighborhood that surrounds it. The specific activities that will be carried out by each group will be based upon the ReStore strategy and is determined by a work plan developed by the CBDO in conjunction with the City. See map on page 14 for Corridor Management areas.

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## Main Street/Keystone Communities Program

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The City's Main Street Program uses a five-point approach of organization, economic restructuring, promotion, design and public safety to develop a local, incremental and comprehensive strategy for targeted corridors. The Commerce Department utilizes State funding to carry out a Main Street Program in TNCAs and other neighborhood commercial corridors.

The Philadelphia Chinatown Development Corporation, which provides Main Street support for Chinatown, and the University City District, which does the same for Baltimore Avenue, are each entering their fifth and final year in the program.

The Commerce Department will also use State funding to provide implementation and planning grants to an additional four to eight organizations, as well as storefront improvement grants for neighborhood commercial corridors that are not designated as TNCAs. The Commerce Department will issue a Request for Proposals upon award of the funding from the State.

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## **Business Improvement District Assistance**

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The City provides funding to support the activities of Business Improvement Districts (BIDs) and other community-based organizations that provide community services in TNCA and other commercial areas in low- and moderate-income communities. These services include sidewalk cleaning, public safety services and neighborhood beautification. See map on page 14 for corridor service areas.

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## **Capacity-Building Assistance**

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The City supports capacity-building activities for NBOs working on neighborhood commercial corridors. Such activities may include technical assistance with planning, corridor design, safety and management, real estate development, financial resource enhancement, financial management, board and organizational development and services to immigrant businesses, as well as Main Street training.

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## **CDC Tax Credit Program**

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Forty CDCs participate in the City's CDC Tax Credit Program. Each year, 10 CDCs receive \$100k each and 30 CDCs receive \$85k each from their business partners, private companies which receive a full credit for those funds against their City Business Income and Receipts Tax obligations. (See map and listing on page 15.) The program requires a 10-year funding commitment to economically distressed communities, giving CDCs more financial capacity to support small businesses and foster economic development. The CDC Tax Credit Program provides funding that is both flexible and stable to CDCs undertaking a variety of economic development activities, all of which are designed to lead to increased employment opportunities for neighborhood residents.

## Public Service

During Year 41 the City budgeted \$6.911 million for Public Service projects including but not limited to counseling, energy assistance, site improvements, and technical training and community gardens. The City expended \$6.111 million to meet Public Service obligations during the reporting period.

The following table highlights the accomplishments in the area of public service for fiscal year 2016.

### Households Assisted under Public Service

Households Assisted in FY 2014	Proposed in Year 41 Consolidated Plan	Actual
Includes Counseling, ECA, UESF, Site Improvements, Technical Training	33,225	33,822

The City met its goal in the area of Public Service.

- Housing Counseling services (including pre- and post-purchase, mortgage delinquency, pre- and post-rental delinquency, problem resolution, etc.) were provided to 10,428 households.
- Job Training Counseling services were provided to 141 high school students.
- Energy and Utility Assistance programs provided assistance to 10,136 households with fuel and utility grants.
- Public service projects included 13,117 community gardening<sup>1</sup> and greening site improvements that were assisted and/or completed during the reporting period. These improvements were located in census tracts with 166,525 persons.

<sup>1</sup> Community gardening and gardening site improvements not included in demographics.

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## City of Philadelphia Public Service Demographics

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### Income

0%-30% MFI	5,770
31%-50% MFI	11,353
51%-80% MFI	2,775
81%+	807
<b>Total</b>	<b>20,7051</b>

### Race

American Indian or Alaska Native	25
Asian	320
Black or African American	13,304
Native Hawaiian or other Pacific Islander	0
White	3,393
American Indian or Alaska Native and White	0
Asian and White	0
Black or African American and White	0
American Indian or Alaska Native and Black or African American	0
Other Individuals Reporting more than one Race	3,663
<b>Total</b>	<b>20,705</b>

### Ethnicity

Hispanic or Latino	2,236
Non-Hispanic or Latino	18,469
<b>Total</b>	<b>20,705</b>

Please see the Financial Summary section beginning on page 140 for CDBG financial information.

## Program Narratives: HOME

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### Assessment of Relationship of HOME Funds to Goals and Objectives

Consistent with its *Year 41 Consolidated Plan*, the City directed HOME funds to its identified goals, objectives and priority needs. Those goals and objectives include:

- Emphasizing housing production to rebuild deteriorated housing stock
- Reduce and prevent homelessness

Four hundred ninety four rental households benefitted from the City's HOME-funded affordable housing programs.

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### HOME Match Report

The HOME Match Report will be available in the final version of the CAPER.

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### HOME MBE and WBE Report

Through the Philadelphia Redevelopment Authority, three HOME-funded contracts were issued in FY 2016. All of those contracts went to majority contractors. From those contracts 58 subcontracts were issued, 9 of which went to minority-owned firms and 6 of which went to woman-owned firms.

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## Assessments

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### Onsite Inspections of Rental Housing

The City conducts on-site inspections of affordable rental housing to determine compliance with the regulations in several ways: by inspecting rental units receiving rental assistance prior to the approval of rental assistance vouchers; by inspecting newly constructed or rehabilitated units prior to initial lease up; and by including rental developments previously assisted through its annual monitoring plan. In addition, the Philadelphia Redevelopment Authority works closely with the Pennsylvania Housing Finance Agency to inspect rental developments that received HOME funds for compliance. Any units that are found to be deficient are required to be brought into compliance and are reinspected to ensure that the appropriate repairs have been made before occupancy or for continued occupancy. The list of units inspected by the Philadelphia Redevelopment Authority is on page 105.

Site	Units
Sheldrake	33
Dignity II Project	16
Fresh Start / Methodist Home for Children Resources / MHCR	11
Inglis Housing/ Elmwood	40
Mantua Presbyterian-202	65
Rowan Homes- Diamond	9
Saint John Neumann Place	75
Cliveden Apartments	62
Evelyn Sanders 2 LP	31
Jannies Place	17
Pilgrim Senior Housing	62
Sheila Brown Womens Center	9
Venango Street aka Ray Homes	53
Shelton Court	20
Pensdale II	38
Evelyn Sanders LP	34
Paschall Senior Housing	62
Reba Brown Senior	75
Haven Paniel Senior Residence	54
St. John the Evangelist House aka Connelly House	79
HELP III USA	63
Ivy II	53
Brownstones At Diamond Street	49
Visitation Transitional Housing	18
Fattah Homes I	6
<b>Total</b>	<b>1,034</b>

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## Affirmative Marketing Actions

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Constructed or rehabilitated units using federal HOME funds are sold or rented according to an approved marketing plan that must be approved by OHCD or the Philadelphia Redevelopment Authority. Marketing plans describe affirmative advertising or other marketing efforts, describe the selection process for buyers or renters and ensure equal opportunity in the availability of HOME-funded units. In addition, neighborhood-based community organizations, funded through CDBG as Neighborhood Advisory Committees, make information available about OHCD programs and available housing throughout low- and moderate-income areas of the City. The City's affirmative marketing requirements resulted in all of the households that moved into OHCD-funded homes in FY 2014 for which OHCD has data meeting Section 215 requirements and being below 80 percent of Area Median Income. OHCD also maintains NewsOnTap.org, a website that ensures that persons with disabilities are aware of available, accessible housing units in developments that received OHCD support.

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## Outreach to Minority- and Woman-Owned Businesses

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During Year 41 the City, through OHCD's Compliance Department, obtained up-front commitments of Equal Opportunity Plans from developers and general contractors for housing projects under the PRA and PHDC.

The OHCD Compliance Unit monitors these plans during the term of the contracts and developers and general contractors are evaluated based on their past performance in meeting those planned goals. The City's minority (MBE), woman (WBE) and disabled-owned (DSBE) businesses (M/W/DSBE) program is established under Chapter 17-1000 of the Philadelphia Code and the Mayor's Executive Order 3-12. Participation goals of 18 percent, seven percent and two percent respectively, have been established by the annual Disparity Study for MBE, WBE and DSBE businesses for construction contracts and similar percentage goals for professional services and supply contracts.

# Program Narratives: HOPWA

## Assessment of Relationship of HOPWA Funds to Goals and Objectives

Consistent with its *Year 41 Consolidated Plan*, the City directed HOPWA funds to its identified goals, objectives and priority needs. Those goals and objectives center around:

- Reducing and preventing homelessness

To evaluate progress toward meeting the goals of providing affordable housing using HOPWA funds, including the number and types of households served, the remainder of this section incorporates the data and narratives required by the HOPWA program CAPER guidance and forms released Jan. 12, 2012.

## Part 1: Grantee Executive Summary

### Grantee Information

HUD Grant Number	PAH-13-F001
Operating Year for This Report	From 7/01/13 To 6/30/14
Grantee Name	Office of Housing and Community Development
Business Address	1234 Market Street 17th Floor
City, County, State, Zip,	Philadelphia, Philadelphia, PA 19107
Employer Identification Number (EIN)	23-6003047
DUN & Bradstreet Number (DUNs):	62-390-0487
Central Contractor Registration (CCR): Is the grantee's CCR status currently active? If yes, provide CCR Number	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
Congressional District of Grantee's Business Address*	PA01
Congressional District of Primary Service Area(s)*	PA01 PA02 PA06 PA07 PA08 PA13
City(ies) of Primary Service Area(s) Area(s)	Philadelphia, Chester, Bucks, Montgomery, Delaware
County(ies) of Primary Service Area(s) Area(s)	Philadelphia, Chester, Bucks, Montgomery, Delaware
Organization's Website Address	www.phila.gov
Is there a waiting list(s) for HOPWA Housing Subsidy Assistance Services in the Grantee Service Area?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
* Service delivery area information only needed for program activities being directly carried out by the grantee.	

## Project Sponsor Information

### ■ Action AIDS

Project Sponsor Agency Name	ActionAIDS
Parent Company Name, if applicable	Same
Name and Title of Contact at Project Sponsor Agency	Kevin Burns, LCSW Executive Director
Email Address	Kburns@actionaids.org
Business Address	1216 Arch Street 6th Floor
City, County, State, Zip,	Philadelphia PA 19107
Phone Number (with area code)	215-981-3338
Fax Number (with area code)	215-864-6930
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-2446355
DUN & Bradstreet Number (DUNs):	187972367
Congressional District of Project Sponsor's Business Address	1st Congressional District
Congressional District(s) of Primary Service Area(s)	1st, 2nd, 7th, 8th, 13th
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$824,082
Organization's Website Address	www.actionaids.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input type="checkbox"/> No

■ **Calcutta House**

Project Sponsor Agency Name	Calcutta House
Parent Company Name, if applicable	Same
Name and Title of Contact at Project Sponsor Agency	Kim McGrory Executive Director
Email Address	kmcgrory@calcuttahouse.org
Business Address	1601 W. Girard Ave.
City, County, State, Zip,	Philadelphia PA 19130
Phone Number (with area code)	215-684-0480
Fax Number (with area code)	215-684-0490
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-2532463
DUN & Bradstreet Number (DUNs):	017617098
Congressional District of Project Sponsor's Business Address	PA02
Congressional District(s) of Primary Service Area(s)	PA02
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$245,000
Organization's Website Address	www.calcuttahouse.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

## ■ Catholic Social Services

Project Sponsor Agency Name Parent Company Name, if applicable	Catholic Social Services Archdiocese of Philadelphia
Name and Title of Contact at Project Sponsor Agency	Cindy Volkert Systems Administrator
Email Address	evolkert@chs-adelphia.org
Business Address	222 North 17th Street
City, County, State, Zip,	Philadelphia PA 19103
Phone Number (with area code)	215-854-7025
Fax Number (with area code)	215-919-9889
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-1352063
DUN & Bradstreet Number (DUNS):	085694834
Congressional District of Project Sponsor's Business Address	District 1
Congressional District(s) of Primary Service Area(s)	Districts 1 and 2
City(ies) of Primary Service Area(s) County(ies) of Primary Service Area(s)	Philadelphia Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$323,000
Organization's Website Address	www.catholicsocialservicesphilly.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i> Applicants are selected from the list based upon lowest CD-4 counts, highest viral loads, number of HIV related infections, severity of homelessness, and presence of active D&A treatment. Selection is also influenced by advocacy of the medical case manager making the referral and results of the initial face-to-face interview. Wait times vary and range anywhere from weeks to months. In the past administration of this list reflected acceptance of referrals from a broader range of sources. However, since March of 2014 both Good Shepherd and McCauley House have partnered with Philadelphia FIGHT in an overall coordination and consolidation of medical case management (provided by FIGHT) and housing assistance through McCauley and Good Shepherd respectively. FIGHT now has first right of refusal for open beds in both shelters. We are now on course to eventually filling most all of the beds with FIGHT clients as this partnering is creating a seamless coordination of services shared between agencies. The result being that men and women are able to remain in the programs during the extended wait time that has now become familiar to us as a result of the lack of housing available through AACO Housing. The positive consequence for individual clients is that in all areas of their recovery i.e., physical, mental, emotional stability they are strengthened with regards to resilience, coping skills and improved medical health.	<input checked="" type="checkbox"/> Yes <input checked="" type="checkbox"/> No

■ **Congreso de Latinos Unidos**

Project Sponsor Agency Name	Congreso de Latinos Unidos
Parent Company Name, if applicable	Same
Name and Title of Contact at Project Sponsor Agency	Hildaliz Escalanteh Housing Director
Email Address	escalanteh@congreso.net
Business Address	216 West Somerset Street
City, County, State, Zip,	Philadelphia PA 19133
Phone Number (with area code)	215-763-8870
Fax Number (with area code)	215-291-1208
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-2051143
DUN & Bradstreet Number (DUNS):	195485453
Congressional District of Project Sponsor's Business Address	1st
Congressional District(s) of Primary Service Area(s)	1st
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$846,397
Organization's Website Address	www.congreso.net
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

## ■ County of Delaware

Project Sponsor Agency Name	County of Delaware
Parent Company Name, if applicable	Same
Name and Title of Contact at Project Sponsor Agency	Jessica Fink Homeless Services Coordinator
Email Address	Finkj@delcohsa.org
Business Address	20 South 69th Street, 3rd Floor
City, County, State, Zip,	Upper Darby, PA 19082
Phone Number (with area code)	610-713-2541
Fax Number (with area code)	610-713-2378
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-6003046
DUN & Bradstreet Number (DUNS):	076954890
Congressional District of Project Sponsor's Business Address	PA07
Congressional District(s) of Primary Service Area(s)	PA01 PA02 PA07
City(ies) of Primary Service Area(s)	Chester
County(ies) of Primary Service Area(s)	Delaware
Total HOPWA contract amount for this Organization for the operating year	\$690,220
Organization's Website Address	www.co.delaware.pa.us
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

■ **Gaudenzia Inc.**

Project Sponsor Agency Name	Gaudenzia Inc.
Parent Company Name, if applicable	N/A
Name and Title of Contact at Project Sponsor Agency	Tom Montier Executive Director
Email Address	amontier@gaudenzia.org
Business Address	1828 Tioga St.
City, County, State, Zip,	Philadelphia PA 19144
Phone Number (with area code)	215-238-5840
Fax Number (with area code)	215-228-5347
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-1706895
DUN & Bradstreet Number (DUNS):	07-947-8707
Congressional District of Project Sponsor’s Business Address	PA01
Congressional District(s) of Primary Service Area(s)	PA01
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$123,500
Organization’s Website Address	www.gaudenzia.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>  Referrals are received from Gaudenzia People with Hope. Referrals are kept in a file folder in locked cabinet until a unit becomes available. Transitional Living Coordinator maintains a wait list. T.L.C. wait list is on a prioritization basis which is on a first come first served basis since all consumers have completed treatment and share the same need.	<input checked="" type="checkbox"/> Yes <input checked="" type="checkbox"/> No

## ■ High Street Manor

Project Sponsor Agency Name	High Street Manor
Parent Company Name, if applicable	Resources for Human Development
Name and Title of Contact at Project Sponsor Agency	Dennis Roberts Associate Corporate Director
Email Address	dennnnis@rhd.org
Business Address	4700 Wissahickon Avenue Suite 125
City, County, State, Zip,	Philadelphia PA 19144
Phone Number (with area code)	215-951-0300
Fax Number (with area code)	215-951-0312
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-2769702
DUN & Bradstreet Number (DUNs):	98-1654600
Congressional District of Project Sponsor's Business Address	PA02
Congressional District(s) of Primary Service Area(s)	PA02
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$198,815
Organization's Website Address	www.rhd.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

■ **Keystone House**

Project Sponsor Agency Name	Keystone House
Parent Company Name, if applicable	N/A
Name and Title of Contact at Project Sponsor Agency	Delphine Trotter Executive Director
Email Address	dtrotter@keystonecare.com
Business Address	8765 Stenton Ave.
City, County, State, Zip,	Wyndmoor PA 19038
Phone Number (with area code)	215-836-2440
Fax Number (with area code)	215-836-2448
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-2757697
DUN & Bradstreet Number (DUNS):	94271-7893
Congressional District of Project Sponsor’s Business Address	PA13
Congressional District(s) of Primary Service Area(s)	PA13
City(ies) of Primary Service Area(s) County(ies) of Primary Service Area(s)	All cities within counties listed Bucks, Chester, Delaware, Montgomery, Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$165,000
Organization’s Website Address	www.keystonecare.com
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

## ■ Mazzoni Center

Project Sponsor Agency Name	Mazzoni Center
Parent Company Name, if applicable	Same
Name and Title of Contact at Project Sponsor Agency	Elijah Prusakowski Housing Manager
Email Address	eprusakowski@mazzonicenter.org
Business Address	21 South 12th Street, 12th Floor
City, County, State, Zip,	Philadelphia PA 19107
Phone Number (with area code)	215-563-0652 Ext. 262
Fax Number (with area code)	215-563-0664
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-21763338
DUN & Bradstreet Number (DUNs):	174212167
Congressional District of Project Sponsor's Business Address	PA01
Congressional District(s) of Primary Service Area(s)	PA01, PA02, PA06, PA07, PA08, PA13
City(ies) of Primary Service Area(s) County(ies) of Primary Service Area(s)	Philadelphia, eligible metropolitan areas Bucks, Chester, Delaware, Montgomery, Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$1,127,520
Organization's Website Address	www.mazzonicenter.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

**■ Pennsylvania Community Real Estate Corp./TURN (PCRC/TURN)**

Project Sponsor Agency Name	PCRC/TURN
Parent Company Name, if applicable	N/A
Name and Title of Contact at Project Sponsor Agency	Sharon Mackrey Program Director
Email Address	Sharon.Mackrey@ourturn.net
Business Address	21 South 12th Street, Suite 1100
City, County, State, Zip,	Philadelphia PA 19107
Phone Number (with area code)	215-940-3900 Ext. 124
Fax Number (with area code)	215-940-3910
Employer Identification Number (EIN) or Tax Identification Number (TIN)	25-1635266
DUN & Bradstreet Number (DUNS):	603585154
Congressional District of Project Sponsor’s Business Address	PA01
Congressional District(s) of Primary Service Area(s)	PA01
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$3,134,765
Organization’s Website Address	www.ourturn.net
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i>	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No

## ■ Public Health Management Corporation

Project Sponsor Agency Name	Public Health Management Corporation
Parent Company Name, if applicable	N/A
Name and Title of Contact at Project Sponsor Agency	Debra Thomson, AACO Housing Services Program Supervisor Francene Brown, DEFA Project Manager
Email Address	Debra.Thomson@phila.gov, fbrown@phmc.org
Business Address	1500 Market St., Centre Square East
City, County, State, Zip,	Philadelphia PA 19102
Phone Number (with area code)	215-685-5383
Fax Number (with area code)	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	23-722-1025
DUN & Bradstreet Number (DUNS):	06-905-3379
Congressional District of Project Sponsor's Business Address	PA01
Congressional District(s) of Primary Service Area(s)	PA01, PA02, PA08, PA13
City(ies) of Primary Service Area(s)	Philadelphia
County(ies) of Primary Service Area(s)	Philadelphia
Total HOPWA contract amount for this Organization for the operating year	\$211,900
Organization's Website Address	www.phmc.org
Is the sponsor a nonprofit organization? <i>Please check if yes and a faith-based organization</i> <i>Please check if yes and a grassroots organization</i>	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> <input type="checkbox"/>
Does your organization maintain a waiting list? <i>If yes, explain in the narrative section how this list is administered.</i> The Housing Services Program provides access to permanent subsidized housing for eligible individuals with HIV disease and their families. The applicant must be medically qualified for the housing program, meaning that an applicant must have CDC defined AIDS or meet the Social Security Administration requirements for disability, due to HIV disease. The program screens applications, maintains a waitlist, and refers clients for placement with a housing sponsor. The Housing Services Program maintains a waitlist which is not on a, "first come, first serve" basis. Applicants are prioritized according to priority levels that are based upon need and are as follows: Priority Level 1 – for the homeless, those in a domestic violence situation, and those who have lost a leased home due to a fire. Priority Level 2 – for those contributing greater than 50% of their household income to rent, those living in uninhabitable conditions per L & I, those on probation or parole, and those with minor children under the age of 12. Priority Level 3 – this standard applies to all other low-income applicants with HIV disease who do not meet the above criteria.	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No

## Administrative Subrecipient Information

N/A

## Program Subrecipient Information

N/A

## Grantee Narrative and Performance Assessment

### ■ Grantee and Community Overview

The Housing Opportunities for Persons With AIDS (HOPWA) program was initiated in Federal Fiscal Year 1992 to provide housing for low- and moderate-income persons living with HIV/AIDS. Entitlement funding for the program is provided to the largest CDBG community on behalf of each metropolitan region or state based on the number of AIDS cases in the region compared to the rest of the nation. The City of Philadelphia is the grantee for the Philadelphia metropolitan region, which includes Delaware and Philadelphia counties in Pennsylvania.

In FY 2015, HOPWA funding was used to support rental assistance in the form of rent subsidies to beneficiaries who can live independently, emergency grants to prevent homelessness, supportive services associated with housing, operating costs for project-based residences, housing counseling, and information and referral services.

The service providers funded by HOPWA are:

- |                               |  |
|-------------------------------|--|
| 1. ActionAIDS                 | 7. High Street Manor                     |
| 2. Calcutta House             | 8. Keystone House                        |
| 3. Catholic Social Services   | 9. Mazzoni Center                        |
| 4. Congreso de Latinos Unidos | 10. PCRC/TURN                            |
| 5. County of Delaware         | 11. Public Health Management Corporation |
| 6. Gaudenzia Inc.             |  |

### OHCD

The Office of Housing and Community Development (OHCD) is committed to strategically aligning housing and community development resources and programs for low- and moderate-income Philadelphia residents. It accomplishes this through effective and innovative policy development, direction and implementation.

OHCD is the City's housing policy and primary contracting agency. It is responsible for the administration of housing and community development programs that benefit low- and moderate-income residents. Accordingly, OHCD manages the contracts with the agencies that provide services with HOPWA funds.

In addition, OHCD staff coordinates the bimonthly HIV Housing Advisory Committee, which brings housing providers, consumers and advocates together to discuss housing issues. OHCD staff also participates on the regional Ryan White Planning Council, which plans for how Ryan White Care Act funding is allocated. Staff also attends HIV housing planning meetings that occur in the surrounding Pennsylvania counties.

The contact person for OHCD is Fred Purnell, Deputy Director for Housing and Community Development.

### **ActionAIDS**

ActionAIDS is a Philadelphia-based organization committed to creating an AIDS-free generation through a combination of proven strategies. Services provided include case management, HIV testing, prevention education, supportive housing, HIV treatment as prevention and volunteer services. Through partnerships with people living with HIV/AIDS, ActionAIDS seek to sustain and enhance their quality of life.

ActionAIDS serves over 5,000 clients a year. Services are provided at ActionAIDS' five offices and at 38 host sites throughout the city of Philadelphia. Volunteers and staff focus on building relationships one person and one family at a time. The service continues to be relationship-focused, client-centered and individualized. ActionAIDS is invested in being accessible to everyone, and has staff members that are fluent in American Sign Language, French, Spanish, and other languages.

ActionAIDS has partnered with Pathways to Housing-PA on a pilot Housing First project, developed by the Philadelphia Harbor Project, to provide permanent supportive housing for chronically homeless people with a diagnosis of HIV or AIDS with mental health and substance use issues. This program has been very successful, achieving an 85% housing retention rate with individuals who would typically be considered unable to live independently. Due to the success of this program, OHCD will continue to fund the Philadelphia Harbor Project.

The contact person for ActionAIDS is Kevin Burns, Executive Director.

### **Calcutta House**

Calcutta House provides housing and other supportive services for people living with AIDS in Philadelphia and the region. This mission is based on the premise that housing is the foundation for the most effective and compassionate treatment, management, and prevention of the disease. Customized support services, responsive to the individual, are delivered with the conviction that self-empowerment will advance attainable goals enabling a resident to realize his/her full potential while adhering to treatment and care plans.

Calcutta House serves people living with AIDS who are homeless, at risk of becoming homeless, and in need of rehabilitative and supportive care. The organization recognizes a special responsibility to respond to the poorest and most vulnerable of the community. Calcutta House served 36 residents in its 22 units. The contact person is Kim McGrory, Executive Director.

## Catholic Social Services

Catholic Social Services (CSS) exists to transform lives and bring about a just and compassionate society where every individual is valued, families are healthy and strong, and communities are united in their commitment to the good of all. CSS is one of the largest private nonprofit providers of social services in Southeastern Pennsylvania, serving 165,000 individuals annually through 10 agencies. HOPWA funds provide shelter support for 18 beds at Good Shepherd and McCauley House, where programs provide transitional housing services to homeless men and women, most of who are living with HIV/AIDS.

Since March of 2014 both Good Shepherd and McCauley House have partnered with Philadelphia FIGHT in an overall coordination and consolidation of medical case management (provided by FIGHT) and housing assistance through McCauley and Good Shepherd respectively. FIGHT now has first right of refusal for open beds in both shelters. CSS is now on course to eventually filling most all of the beds with FIGHT clients as this partnering is creating a seamless coordination of services shared between agencies. The result is that men and women are able to remain in the programs during the extended wait time that has now become familiar as a result of the lack of housing available through AACO Housing. The positive consequence for individual clients is that in all areas of their recovery — physical, mental, and emotional stability — they are strengthened with regards to resilience, coping skills and improved medical health.

The contact person is Cindy Volkert, Systems Administrator.

## COMHAR

COMHAR's mission is to provide health and human services that empower individuals, families and communities to live healthier, self-determined lives. COMHAR offers an extensive array of services for adults recovering from mental illness, for those with intellectual/developmental disabilities, and for those with autism spectrum disorder. The service continuum ranges from outpatient clinic appointments and home visits through day programs to 24/7 residential supports. Specialized services for individuals with co-occurring substance addictions or who are affected by HIV/AIDS are available as well as bilingual, bicultural services for individuals and families whose primary language is Spanish.

COMHAR's CASSAH program works specifically with individuals who are dually diagnosed with AIDS in addition to severe and persistent mental health issues. COMHAR provides rental assistance and supportive services to persons with AIDS in the HOPWA program.

## Congreso de Latinos Unidos

Office of Adult Services (OAS) is an incorporated, nonprofit, multi-service counseling agency serving Delaware County. Its mission is to preserve and strengthen family life in all its forms, and to promote the enhanced functioning of individuals, families and communities. FCS provides services from offices in Media and Clifton Heights, the Ralph Moses House in Chester, and in other community locations including schools in the Interboro and Upper Darby school districts. Counseling is provided by licensed clinical social workers with diverse professional experience. Most insurance is accepted; a sliding fee scale is available. FCS provides rental assistance and housing counseling to persons with AIDS in

the HOPWA program. All “new” clients are mandated to attend a Money Management workshop. In addition, all new clients participate in a four-session, one-on-one orientation and home maintenance/ Life Skills education program.

The contact person is Jessica Fink, Homeless Services Coordinator.

### **County of Delaware**

Office of Adult Services (OAS) is an incorporated, nonprofit, multi-service counseling agency serving Delaware County. Its mission is to preserve and strengthen family life in all its forms, and to promote the enhanced functioning of individuals, families and communities. FCS provides services from offices in Media and Clifton Heights, the Ralph Moses House in Chester, and in other community locations including schools in the Interboro and Upper Darby school districts. Counseling is provided by licensed clinical social workers with diverse professional experience. Most insurance is accepted; a sliding fee scale is available. FCS provides rental assistance and housing counseling to persons with AIDS in the HOPWA program. All “new” clients are mandated to attend a Money Management workshop. In addition, all new clients participate in a four-session, one-on-one orientation and home maintenance/ Life Skills education program.

The contact person is Jessica Fink, Homeless Services Coordinator.

### **Gaudenzia Inc.**

Serving over 17,000 residential and outpatient clients annually, Gaudenzia operates more than 130 drug and alcohol treatment programs for men and women in Pennsylvania, Maryland and Delaware. Gaudenzia helps individuals, families and communities overcome the ravages of addiction by offering programs to best serve the needs of its diverse and ever-changing client population, including adult residential services, outpatient services, adolescent services, mental health residential services, prison services, and transitional and permanent housing. Gaudenzia provides short-term rental assistance and support to clients with AIDS who have completed their rehabilitation program.

The contact person is Toni Montier.

### **High Street Manor**

High Street Manor is a HOPWA-supported project-based residential program for low-income individuals. There are 14 occupied units and an area designated for an office that is also used for community meetings and computer usage, and private areas for case managers to meet with staff. In addition to the rental assistance, High Street Manor provides case management support to people with AIDS.

The contact person is Dennis Roberts, Associate Corporate Director.

### **Keystone House**

Keystone House provides skilled nursing and comfort care with the compassionate support that patients and families need during terminal illness. Keystone Hospice offers services that respond to the physical, emotional, psychological and spiritual needs of patients, and gives sensitive and confidential support

to family members. The HOPWA program provides assistance to enable Keystone Hospice to serve people with AIDS.

The contact person is Delphine Trotter, HIV/AIDS Grant Coordinator.

### **Mazzoni Center**

Mazzoni Center is the only health care provider in the Philadelphia region specifically targeting the unique health care needs of the lesbian, gay, bisexual, and transgender communities. Mazzoni Center provides HIV/AIDS-related services and health services to over 30,000 individuals annually, including primary health care services, mental and behavioral health services, and LGBT legal services, as well as HIV and STD testing, food bank and housing subsidies for families and individuals affected by HIV, support groups, outreach and education programs. Mazzoni Center provides rental assistance and housing counseling to persons with HIV/AIDS in the HOPWA program.

Mazzoni Centers Housing Subsidy Program provides HOPWA subsidies to persons living with AIDS and their families. The program has been in operation since 2003 beginning with 40 slots, and now provides tenant-based rental assistance for more than 100 households annually. Clients may locate housing and reside within the five counties in the Philadelphia eligible metropolitan area.

Mazzoni Center realizes the impact that permanent housing has on an individual's health and well-being. The housing program works very hard to assist individuals when there is an issue hindering them from complying with the housing program or the requirements that are detailed in the rental lease agreement. Mazzoni meets with these individuals and develops corrective action plans to assist with modifying their behaviors and/or rectifying the situation. If appropriate, referrals are made to drug and alcohol or mental health programs. Clients' Medical Case Managers are invited to get involved and to assist with establishing a plan of action. Housing clients are given an ample amount of opportunities to demonstrate program compliance prior to termination. As a result only the most extreme cases face termination.

The contact person is Elijah Prusakowski, Housing Manager.

### **PCRC/Tenant Union Representative Network (TURN)**

The Tenant Union Representative Network (TURN) defends the rights of tenants, homeless persons and persons with HIV/AIDS. TURN provides a spectrum of advocacy, educational and supportive services for tenants. TURN provides rental assistance and housing counseling to persons with AIDS in the HOPWA program.

The contact person is Sharon Mackrey, Program Director.

### **Public Health Management Corporation**

Public Health Management Corporation (PHMC) is a nonprofit public health institute that builds healthier communities by providing outreach, health promotion, education, research, planning, technical assistance, and direct services. With nearly 1500 employees, 250 programs, 11 subsidiaries, 70 sites and close to 200,000 clients served annually, PHMC has become one of the largest and most

comprehensive public health organizations in the nation, with specific programming for HIV/AIDS Prevention and HIV/AIDS health outreach.

PHMC operates the HOPWA-funded Direct Emergency Financial Assistance (DEFA) Program, an emergency housing program for persons with HIV/AIDS. Emergency financial assistance is the provision of short-term payments to assist with emergency expenses for essential services when other resources are not available. PHMC also operates AACO (AIDS Activities Coordinating Office) which provides care service for people living with HIV/AIDS, HIV/AIDS prevention services, and special initiatives.

The contact persons are Francene Brown, DEFA Project Manager and Debra Thomson, AACO Housing Services Program Supervisor.

## ■ Annual Performance Under the Action Plan

### Outputs Reported

In FY 2016, the agencies providing services through the HOPWA program

- Provided 671 households with rental assistance (compared to a goal of 651 households)
- Supported 58 households in permanent housing facilities (goal: 48 households)
- Provided short-term rent, mortgage or utility assistance to 104 households (goal: 91 households)
- Provided supportive services (through project sponsors that also delivered HOPWA housing subsidy assistance) to 132 households (goal: 131 households)
- Provided supportive services (through project sponsors that only delivered supportive services) to 58 households (goal: 58 households)
- Provided housing information services to 1,248 households (goal: 1,243 households)

Rental assistance was supported with \$5,437,039 in HOPWA funds; permanent housing facilities with \$153,450; short-term rent, mortgage and utilities assistance with \$124,739; supportive services with \$890,111; and housing information services with \$1,403,136. Agencies located in the City of Philadelphia were allocated \$8,797,012 in HOPWA funds and agencies located in the three suburban counties were allocated \$156,455, although services are available at any service provider regardless of the recipient's home address.

## Outcomes Assessed

The Philadelphia region continues to prioritize tenant-based rental assistance as the highest priority housing need for people with HIV/AIDS. Housing information and supportive services to existing participants continues to be a valuable service both for applicants on the expanding rental subsidy waiting list and for existing participants who require support to maintain their independent living situation.

In FY 2015, goals were substantially met or exceeded in three of the six categories in which HOPWA funding was provided. The missed goals in the housing and supportive services areas were largely due to a decrease in Philadelphia's HOPWA allocation combined with an increase in rents.

## Coordination

Many of the organizations providing HOPWA-funded services received referrals of persons with emergent housing needs from the City's AIDS Activities Coordinating Office in the Health Department. Providers, consumers and advocates participate in the HIV Housing Advisory Committee – staffed by OHCD – to review housing needs and potential responses to those needs. The regional Ryan White Planning Council, which includes OHCD staff, plans for how Ryan White Care Act funding is allocated, and the suburban counties conduct HIV housing planning meetings that are attended by OHCD staff.

The City of Philadelphia and its HOPWA-supported agencies leveraged \$2,995,514 in support of its HOPWA program. \$2,091,139 was leveraged from public sources; \$248,616 was leveraged from private sources; and \$655,759 was leveraged in the form of client rent payments.

## Technical Assistance

Some of the organizations receive funding and technical assistance from AACO (AIDS Activities Coordinating Office) Housing Services and Ryan White-funded services in the form of case managers, HIV support groups, transportation, emergency food banks, oral health care nutritional supplements, and other services.

Mazzoni Center partnered with OHCD to bring Housing Quality Standards (HQS) inspection training and certification test to Philadelphia. This training ensures that HOPWA-subsidized rental units meet HQS standards.

## ■ Barriers and Trends Overview

### Barriers

Increasing rental and utility costs in the five-county region make it difficult for clients who have been accepted into a HOPWA program to find affordable housing and increase the overall cost of the program.

There is an increasing need for tenant-based rental assistance (TBRA). The waiting list for TBRA is June 2015 was 337 households.

People with HIV/AIDS frequently have or develop mental health issues or drug and alcohol dependencies. Clients with these multiple diagnoses require a high level of supportive services or housing intervention, especially when in crisis.

Persons with HIV/AIDS applying for TBRA frequently have little or no income. Social Security or General Assistance is increasingly difficult to obtain. This increases the cost of TBRA and makes it difficult for new participants to pay for even modest expenses such as credit checks, applications and public transportation to view apartments.

Although a criminal history is not a barrier to being accepted into a HOPWA program, it is a barrier to securing housing since many landlords are not willing to rent to prospective tenants with a criminal history, even if the offense was minor.

In some areas of suburban Philadelphia, the lack of public transportation makes it difficult to secure housing and travel to supportive or medical services.

These barriers were among the reasons the City did not meet its housing and services goals for FY 2014.

<input type="checkbox"/> HOPWA/HUD Regulations	<input type="checkbox"/> Planning	<input checked="" type="checkbox"/> Housing Availability	<input type="checkbox"/> Rent Determination and Fair Market Rents
<input type="checkbox"/> Discrimination/Confidentiality	<input checked="" type="checkbox"/> Multiple Diagnoses	<input type="checkbox"/> Eligibility	<input type="checkbox"/> Technical Assistance or Training
<input type="checkbox"/> Supportive Services	<input type="checkbox"/> Credit History	<input checked="" type="checkbox"/> Rental History	<input checked="" type="checkbox"/> Criminal Justice History
<input checked="" type="checkbox"/> Housing Affordability	<input type="checkbox"/> Geography/Rural Access	<input type="checkbox"/> Other, please explain further	

### Recommendations for Program Improvements

The following steps would support better provision of housing and services to persons with HIV/AIDS:

- Broadening the base of the landlords and leasing agents who will work with the programs
- Providing beneficiaries with transportation assistance to and from apartment viewings and leasing appointments

### Trends

- Because of medical advances, clients are living longer. This presents new challenges such as memory loss, dementia, and depression.
- The impact of the discontinuation of General Assistance for very low-income individuals served in these programs has had a major impact. The decrease in funding that impacts case management services impacts case discharge planning, and affects the ability to address the array of social service needs facing many clients.

### Evaluations, Studies, or Other Assessments

The University of Pennsylvania began a housing needs assessment for persons with HIV/AIDS in FY 2015. The housing needs assessment is currently underway and is expected to be completed in FY 2016.

## ■ Assessment of Unmet Housing Needs

### 1. Planning Estimate of Area’s Unmet Needs for HOPWA-Eligible Households

1	Total number of households that have unmet housing subsidy assistance need	8,000
2	From the total reported in Row 1, identify the number of households with unmet housing needs by type of housing subsidy assistance:	
	a. Tenant-Based Rental Assistance (TBRA)	7,000
	b. Short-Term Rent, Mortgage and Utility payments (STRMU)	700
	• Assistance with rental costs	500
	• Assistance with mortgage payments	50
	• Assistance with utility costs	150
	c. Housing Facilities, such as community residences, SRO dwellings, housing facilities	300

### 2. Recommended Data Sources for Assessing Unmet Need

- = Data as reported in the area *Consolidated Plan*, e.g. Table 1B, CPMP charts, and related narratives

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- = Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care

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- = Data from client information provided in Homeless Management Information Systems (HMIS)

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- = Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need including those completed by HOPWA competitive grantees operating in the region

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- = Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted

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- = Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing

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- = Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

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## Part 2: Sources of Leveraging and Program Income

### Sources of Leveraging

[1] Sources of Leveraging	[2] Amount of Leveraged Funds	[3] Type of Contribution	[4] Housing Subsidy Assistance or Other Support
<b>Public Funding</b>			
Ryan White-Housing Assistance	\$307,525	Housing Subsidy	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Ryan White-Other	\$995,054	Housing Subsidy	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Housing Choice Voucher Program			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Low-Income housing tax Credits			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
HOME			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Shelter Plus Care	\$32,694	Housing Subsidy	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public: Addictions Services	\$31,594	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public: AACO	\$144,482	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public: OSH	\$105,120	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public: Philly Fight	\$108,000	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public	\$64,861	Supportive Services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public: HUD CoC Grant	\$75,455	Supportive Services	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
<b>Private Funding</b>			
Grants			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
In-kind Resources	\$10,900	Direct Expense	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Private: RHD	\$77,366	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Private: BF	\$2,800	Medical Expenses	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
<b>Other Funding</b>			
Grantee/Project Sponsor/Subrecipient (Agency) Cash	\$0		<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Resident Rent Payments by Client to Private Landlord	\$551,182		
<b>Total</b>	<b>\$2,507,033</b>		

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## Program Income and Resident Rent Payments

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### Total Amount Program Income and Resident Rent Payment Collected During the Operating Year

Program Income and Resident Rent Payments Collected	Total Amount of Program Income (for this operating year)
1. Program income (e.g. repayments)	0
2. Resident Rent Payments made directly to HOPWA Program	0
3. Total Program Income and Resident Rent Payments (Sum of Rows 1 and 2)	0

### Program Income and Resident Rent Payments Expended To Assist HOPWA Households

Program Income and Resident Rent Payment Expended on HOPWA programs	Total Amount of Program Income Expended (for this operating year)
1. Program Income and Resident Rent Payment Expended on Housing Subsidy Assistance costs	0
2. Program Income and Resident Rent Payment Expended on Supportive Services and other non-direct housing costs	0
3. Total Program Income Expended (Sum of Rows 1 and 2)	0

# Program Narrative: Emergency Solutions Grant

In accordance with revised regulations, the jurisdiction is required to report using the HUD defined reports listed and provided below.

- CR-60: ESG Recipient and Subrecipient Information
- CR-65: ESG Persons Assisted
- CR-70: ESG Assistance Provided
- CR-75: ESG Expenditures

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## CR-60: ESG Recipient and Subrecipient Information

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**Grantee:** City of Philadelphia

**CoC in which recipient and subrecipients provide assistance:** PA-500 – Philadelphia CoC

**Reporting Period:** 7/1/15 – 6/30/2016

**Subrecipients:** All of the following subrecipients are nonprofit organizations, none of which are victim service providers as defined in the ESG Interim Rule.

<b>Organization Type: Other Nonprofit Organization</b>	<b>ESG Subgrant Award Amount</b>
Congreso de Latinos Unidos, Philadelphia, PA 19133	\$538,775
Families Forward (formerly Traveler’s Aid), Philadelphia, PA 19139	\$1,463,706
Friends Rehabilitation Program, Philadelphia, PA 19139	\$627,508
Gaudenzia, Inc., Norristown, PA 19401	\$189,115
PA Community Real Estate Corporation, Philadelphia, PA 19107	\$288,067
Public Health Management Corporation, Philadelphia, PA 19102	\$213,497
Eccovia Solutions	\$299,710

## CR-65: ESG Persons Assisted

The *Year 41 Consolidated Plan* estimated that 3,000 households would be assisted via ESG funds. The HUD required CR-65 Report details the number of adults and the number of children served in programs which utilized ESG funds and/or matching funds, rather than the number of households.

### ■ Household Information

Homeless Prevention Activities	Total
Adults	0
Children	0
Don't Know/Refused	0
Missing Information	0
<b>Total</b>	<b>0</b>
Rapid Re-Housing Activities	Total
Adults	153
Children	93
Don't Know/Refused	0
Missing Information	0
<b>Total</b>	<b>246</b>
Shelter Activities	Total
Adults	1,321
Children	281
Don't Know/Refused	1
Missing Information	12
<b>Total</b>	<b>1,615</b>
Street Outreach Activities	Total
Adults	0
Children	0
Don't Know/Refused	0
Missing Information	0
<b>Total</b>	<b>0</b>
Total Persons Served (unduplicated)	Total
Adults	1,469
Children	373
Don't Know/Refused	1
Missing Information	12
<b>Total</b>	<b>1,855</b>

Gender Information	Total
Number of Persons in Households	Total
Male	294
Female	1,521
Transgender	10
Don't Know/Refused	19
Missing Information	11
<b>Total</b>	<b>2,052</b>
Age Information	Total
Number of Persons in Households	Total
Under 18	373
18-24	224
Over 24	1,245
Don't Know/Refused	1
Missing Information	12
<b>Total</b>	<b>1,855</b>
Race and Ethnicity Information	Total
Number of Persons in Households	Total
Race:	
White	103
Black or African American	1,162
Asian	3
American Indian or Alaska Native	8
Native Hawaiian or Other Pacific Islander	8
Multiple Races	0
Don't Know/Refused	215
Missing Information	0
<b>Total</b>	<b>1,481</b>
Ethnicity:	
Hispanic	88
Not Hispanic	1,237
Don't Know/Refused	20
Missing Information	371
<b>Total</b>	<b>2,052</b>

## ■ Special Populations Served

Subpopulation	Total (unduplicated)	Total Persons Served Prevention	Total Persons Served RRH	Total Persons Served Emergency Shelters	Total Persons Served Street Outreach
Veterans	34	0	7	28	0
Victims of Domestic Violence	22	0	4	19	0
Elderly	46	0	6	40	0
HIV/AIDS	8	0	0	8	0
Chronically Homeless	0	0	0	0	0
<b>Persons with Disabilities:</b>					
Severely Mentally Ill	153	0	7	147	0
Chronic Substance Abuse	95	0	3	94	0
Other Disability	50	0	7	45	0

## CR-70: ESG Assistance Provided

This report refers to the shelter utilization rates for programs which utilize ESG funds and/or matching funds to provide emergency shelter. The aggregate utilization rate for the four programs in this report is 95 percent. Three of the four programs are for families experiencing homelessness. These programs appear under-utilized when a bed-night basis is used in the calculation because of the configuration of emergency housing facilities for families. The Office of Supportive Housing requires there are suites of beds to accommodate large families and therefore it is most often the case that all units are occupied but not all beds are filled.

### Shelter Utilization

	Number of units
Number of Beds – Rehabbed	0
Number of Beds – Conversion	0
Total Number of bed-nights available	142,810
Total Number of bed-nights provided	135,070
Capacity Utilization	95%

## CR-75 ESG Expenditures

Category	Dollar Amount of Expenditures in Program Year		
	2014	2015	2016
<b>ESG Expenditures</b>			
Homeless Prevention	0.00	0.00	0.00
Rapid Re-Housing	374,627.37	772,470.00	0.00
Emergency Shelter	820,847.00	925,125.00	0.00
Street Outreach	0.00	0.00	0.00
Data Collection/HMIS	149,855.00	15,717.00	0.00
Administration	82,527.00	47,380.00	0.00
<b>Total ESG Funds Expended</b>	<b>950,851.00</b>	<b>1,760,692.</b>	<b>0.00</b>
<b>Match Source</b>			
Other Non-ESG HUD Funds	0.00	0.00	0.00
Other Federal Funds	0.00	0.00	0.00
State Government	173,605.00	84,983.00	0.00
Local Government	1,254,251.37	1,675,709.00	0.00
Private Funds	0.00	0.00	0.00
Other	0.00	0.00	0.00
Fees	0.00	0.00	0.00
Program Income	0.00	0.00	0.00
<b>Total Match Amount</b>	<b>1,427,856.37</b>	<b>1,760,692.00</b>	<b>0.00</b>
<b>Total</b>			
<b>Total Funds Expended on ESG Activities</b>	<b>1,901,162.00</b>	<b>3,513,613.96</b>	<b>0.00</b>

## Public Participation

The FY 2015 CAPER was placed on OHCD’s website, in public libraries and at OHCD’s reception desk on September 11, 2015, and an advertisement was placed in the Philadelphia Daily News on September 11, 2015, opening the 15-day public comment period.

On September 11, 2015, the following IDIS reports were made available for public inspection at OHCD’s reception desk:

- Report PR03 – CDBG and CDBG-R Funding Activity Summary
- Report PR06 – Summary of *Consolidated Plan* Projects for Report Year
- Report PR23 – Summary of Accomplishments
- Report PR26 – CDBG Financial Summary
- Report PR83 – CDBG Performance Measures Section 3
- Report PR85 – HOME Housing Performance
- Report PR81 – ESG Performance Measures
- Report PR80 – HOPWA Measuring Housing Stability Outcomes
- Report PR82 – HOPWA Units/Households and Funds Expended

Note that “Report PR84 – CDBG Strategy Area, CDFI, and Local Target Area” does not apply to the City of Philadelphia and thus is not available for public inspection.

Comments were due to OHCD’s Communications Department by September 28, 2015. No comments were received on the FY 2015 CAPER.

On the following pages are HUD Tables 1C, 2C and 3B.

## HUD Table 1C Summary of Specific Annual Objective

### Grantee Name: City of Philadelphia

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Availability/Accessibility of Decent Housing (DH-1)</b>							
DH 1.1	Permanent Rental - 420 Units; Special Needs - 110 Units	CDBG, HOME, Other Funds	2013	Housing Units	530	153	28.87%
			2014	Housing Units	530	962	181.51%
			2015	Housing Units	530	205	38.68%
			2016	Housing Units	530	300	56.60%
			2017	Housing Units	530		0.00%
			<b>Multi-Year Goal</b>			<b>2,650</b>	<b>1,620</b>
DH 1.1	Homeownership Production	Other Funds	2013	Housing Units	10	16	160.00%
			2014	Housing Units	10	7	70.00%
			2015	Housing Units	0	14	
			2016	Housing Units	0	3	
			2017	Housing Units	0		
			<b>Multi-Year Goal</b>			<b>20</b>	<b>40</b>
<b>Affordability of Decent Housing (DH-2)</b>							
DH 1.2	Rental Housing Assistance	CDBG, HOPWA, HOME, ESG	2013	Households	1,400	1,335	95.36%
			2014	Households	1,330	912	68.57%
			2015	Households	1,330	1,082	81.35%
			2016	Households	1,330	1,050	78.95%
			2017	Households	1,330		%
			<b>Multi-Year Goal</b>			<b>6,720</b>	<b>4,379</b>
<b>Sustainability of Decent Housing (DH-3)</b>							
DH 1.3	Housing Counseling, Earned Income Tax Credit Program Vacancy Prevention Activities (11,700 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	11,700	13,544	115.76%
			2014	Households	11,950	14,106	118.04%
			2015	Households	11,950	12,719	106.44%
			2016	Households	11,950	12,636	105.74%
			2017	Households	11,950		0.00%
			<b>Multi-Year Goal</b>			<b>59,500</b>	<b>53,005</b>
DH 1.3	Repairs, Preservation, Rehab Assistance (2,250 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	2,250	2,578	114.58%
			2014	Households	2,250	2,212	98.31%
			2015	Households	2,250	3,062	136.09%
			2016	Households	2,250	3,203	142.36%
			2017	Households	2,250		0.00%
			<b>Multi-Year Goal</b>			<b>11,250</b>	<b>11055</b>
DH, 1.3	Energy Conservation and Utility Grant Programs	CDBG, HOPWA, HOME, ESG	2013	Households	12,100	13,005	107.48%
			2014	Households	12,100	12,620	104.30%
			2015	Households	12,100	6,949	57.43%
			2016	Households	12,100	8,119	67.10%
			2017	Households	12,100		0.00%
			<b>Multi-Year Goal</b>			<b>60,500</b>	<b>40,693</b>

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Availability/Accessibility of Suitable Living Environment (SL-1)</b>							
SL 2.1	Emergency Solutions Grant - Short Term Housing	CDBG, HOPWA, HOME, ESG	2013	Households	3,000	3,000	100.00%
			2014	Households	3,000	2,290	76.33%
			2015	Households	3,000	2,524	84.13%
			2016	Households	3,000	1,367	45.57%
			2017	Households	3,000		0.00%
			<b>Multi-Year Goals</b>		<b>15,000</b>	<b>9,181</b>	<b>61.21%</b>
<b>Affordability of Suitable Living Environment (SL-2)</b>							
SL 2.2	NAC's - Community Revitalization and Outreach	CDBG	2013	Persons	550,000	586,864	106.70%
			2014	Persons	550,000	770,170	140.03%
			2015	Persons	550,000	770,170	140.03%
			2016	Persons	550,000	693,670	126.12%
			2017	Persons	550,000		0.00%
			<b>Multi-Year Goals</b>		<b>550,000</b>	<b>770,170</b>	<b>140.03%</b>
<b>Sustainability of Suitable Living Environment (SL-3)</b>							
SL 2.3	Community Improvements and Organizational support to income impacted neighborhoods (PHS)	CDBG	2013	Persons	120,000	141,004	118%
			2014	Persons	120,000	121,484	101%
			2015	Persons	120,000	108,560	90%
			2016	Persons	120,000	108,560	90%
			2017	Persons	120,000		0%
			<b>Multi-Year Goals</b>		<b>600,000</b>	<b>479,608</b>	<b>80%</b>
<b>Availability/Accessibility of Economic Opportunity (EO-1)</b>							
EO 3.1	Job Creation (711 jobs created per year)	CDBG, Section 108	2013	Jobs	711	183	26%
			2014	Jobs	692	447	65%
			2015	Jobs	140	473	338%
			2016	Jobs	140	60	43%
			2017	Jobs	140		0%
			<b>Multi-Year Goals</b>		<b>1,823</b>	<b>1,163</b>	<b>64%</b>
EO 3.1	Loan and Grant programs which will provide additional goods and services to eligible communities and employment training	CDBG	2013	Persons	300,020	300,020	100%
			2014	Persons	150,020	172,638	115%
			2015	Persons	150,020	175,499	117%
			2016	Persons	150,020	144,260	96%
			2017	Persons	150,020		0%
			<b>Multi-Year Goals</b>		<b>900,100</b>	<b>792,417</b>	<b>88%</b>
EO 3.1	Business Assistance (110 businesses per year)	CDBG, Section 108	2013	Businesses	110	633	575%
			2014	Businesses	110	542	493%
			2015	Businesses	110	718	653%
			2016	Businesses	110	896	815%
			2017	Businesses	110		0%
			<b>Multi-Year Goals</b>		<b>550</b>	<b>2,789</b>	<b>507%</b>
<b>Sustainability of Economic Opportunity (EO-3)</b>							
EO 3.3	Job training (75 units per year Business Improvement Districts and CDC/CBDO community-based economic revitalization (345,000 units per year)	CDBG	2013	Persons	310,075	310,150	100%
			2014	Persons	345,075	559,812	162%
			2015	Persons	345,075	559,794	162%
			2016	Persons	345,075	559,794	162%
			2017	Persons	345,075		0%
			<b>Multi-Year Goals</b>		<b>345,375</b>	<b>559,794</b>	<b>162%</b>

## HUD Table 2C Summary of Specific Objectives

### Grantee Name: City of Philadelphia

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
<b>Availability/Accessibility of Decent Housing (DH-1)</b>							
DH 1.1	Permanent Rental - 420 Units; Special Needs - 110 Units	CDBG, HOME, Other Funds	2013	Housing Units	530	153	28.87%
			2014	Housing Units	530	962	181.51%
			2015	Housing Units	530	205	38.68%
			2016	Housing Units	530	300	56.60%
			2017	Housing Units	530		0.00%
			<b>Multi-Year Goal</b>				<b>2,650</b>
DH 1.1	Homeownership Production	Other Funds	2013	Housing Units	10	16	160.00%
			2014	Housing Units	10	7	70.00%
			2015	Housing Units	0	14	
			2016	Housing Units	0	3	
			2017	Housing Units	0		
			<b>Multi-Year Goal</b>				<b>20</b>
<b>Affordability of Decent Housing (DH-2)</b>							
DH 1.2	Rental Housing Assistance	CDBG, HOPWA, HOME, ESG	2013	Households	1,400	1,335	95.36%
			2014	Households	1,330	912	68.57%
			2015	Households	1,330	1,082	81.35%
			2016	Households	1,330	1,050	78.95%
			2017	Households	1,330		%
			<b>Multi-Year Goal</b>				<b>6,720</b>
<b>Sustainability of Decent Housing (DH-3)</b>							
DH 1.3	Housing Counseling, Earned Income Tax Credit Program Vacancy Prevention Activities (11,700 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	11,700	13,544	115.76%
			2014	Households	11,950	14,106	118.04%
			2015	Households	11,950	12,719	106.44%
			2016	Households	11,950	12,636	105.74%
			2017	Households	11,950		0.00%
			<b>Multi-Year Goal</b>				<b>59,500</b>
DH 1.3	Repairs, Preservation, Rehab Assistance (2,250 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	2,250	2,578	114.58%
			2014	Households	2,250	2,212	98.31%
			2015	Households	2,250	3,062	136.09%
			2016	Households	2,250	3,203	142.36%
			2017	Households	2,250		0.00%
			<b>Multi-Year Goal</b>				<b>11,250</b>
DH, 1.3	Energy Conservation and Utility Grant Programs	CDBG, HOPWA, HOME, ESG	2013	Households	12,100	13,005	107.48%
			2014	Households	12,100	12,620	104.30%
			2015	Households	12,100	6,949	57.43%
			2016	Households	12,100	8,119	67.10%
			2017	Households	12,100		0.00%
			<b>Multi-Year Goal</b>				<b>60,500</b>
<b>Availability/Accessibility of Suitable Living Environment (SL-1)</b>							

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
SL 2.1	Emergency Solutions Grant - Short Term Housing	CDBG, HOPWA, HOME, ESG	2013	Households	3,000	3,000	100.00%
			2014	Households	3,000	2,290	76.33%
			2015	Households	3,000	2,524	84.13%
			2016	Households	3,000	1,367	45.57%
			2017	Households	3,000		0.00%
			<b>Multi-Year Goals</b>		<b>15,000</b>	<b>9,181</b>	<b>61.21%</b>
<b>Affordability of Suitable Living Environment (SL-2)</b>							
SL 2.2	NAC's - Community Revitalization and Outreach	CDBG	2013	Persons	550,000	586,864	106.70%
			2014	Persons	550,000	770,170	140.03%
			2015	Persons	550,000	770,170	140.03%
			2016	Persons	550,000	693,670	126.12%
			2017	Persons	550,000		0.00%
			<b>Multi-Year Goals</b>		<b>550,000</b>	<b>770,170</b>	<b>140.03%</b>
<b>Sustainability of Suitable Living Environment (SL-3)</b>							
SL 2.3	Community Improvements and Organizational support to income impacted neighborhoods (PHS)	CDBG	2013	Persons	120,000	141,004	118%
			2014	Persons	120,000	121,484	101%
			2015	Persons	120,000	108,560	90%
			2016	Persons	120,000	108,560	90%
			2017	Persons	120,000		0%
			<b>Multi-Year Goals</b>		<b>600,000</b>	<b>479,608</b>	<b>80%</b>
<b>Availability/Accessibility of Economic Opportunity (EO-1)</b>							
EO 3.1	Job Creation (711 jobs created per year)	CDBG, Section 108	2013	Jobs	711	183	26%
			2014	Jobs	692	447	65%
			2015	Jobs	140	473	338%
			2016	Jobs	140	60	43%
			2017	Jobs	140		0%
			<b>Multi-Year Goals</b>		<b>1,823</b>	<b>1,163</b>	<b>64%</b>
EO 3.1	Loan and Grant programs which will provide additional goods and services to eligible communities and employment training	CDBG	2013	Persons	300,020	300,020	100%
			2014	Persons	150,020	172,638	115%
			2015	Persons	150,020	175,499	117%
			2016	Persons	150,020	144,260	96%
			2017	Persons	150,020		0%
			<b>Multi-Year Goals</b>		<b>900,100</b>	<b>792,417</b>	<b>88%</b>
EO 3.1	Business Assistance (110 businesses per year)	CDBG, Section 108	2013	Businesses	110	633	575%
			2014	Businesses	110	542	493%
			2015	Businesses	110	718	653%
			2016	Businesses	110	896	815%
			2017	Businesses	110		0%
			<b>Multi-Year Goals</b>		<b>550</b>	<b>2,789</b>	<b>507%</b>
<b>Sustainability of Economic Opportunity (EO-3)</b>							
EO 3.3	Job training (75 units per year Business Improvement Districts and CDC/CBDO community-based economic revitalization (345,000 units per year)	CDBG	2013	Persons	310,075	310,150	100%
			2014	Persons	345,075	559,812	162%
			2015	Persons	345,075	559,794	162%
			2016	Persons	345,075	559,794	162%
			2017	Persons	345,075		0%
			<b>Multi-Year Goals</b>		<b>345,375</b>	<b>559,794</b>	<b>162%</b>

## HUD Table 3B Annual Housing Completion Goals

	Annual Expected Number Completed	Resources Used During Period			
		CDBG	HOME	ESG	HOPWA
<b>Annual Affordable Rental Housing Goals (Sec. 215)</b>					
Acquisition of existing units	0	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	530	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental assistance	1,400	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>
<b>Total Sec. 215 Rental Goals</b>	<b>1,930</b>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Annual Affordable Owner Housing Goals (Sec. 215)</b>					
Acquisition of existing units	0	<input type="checkbox"/>	<input type="checkbox"/>		
Production of new units	10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Rehabilitation of existing units	2,250	<input checked="" type="checkbox"/>	<input type="checkbox"/>		
Homebuyer assistance	0	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
<b>Total Sec. 215 Owner Goals</b>	<b>2,300</b>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Annual Affordable Housing Goals (Sec. 215)</b>					
Homeless	3,000	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Non-Homeless	2,300	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special Needs	110	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Total Sec. 215 Affordable Housing</b>	<b>5,410</b>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Annual Housing Goals</b>					
Annual Rental Housing Goal	1,930	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Annual Owner Housing Goal	2,300	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Annual Housing Goal</b>	<b>4,230</b>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<input checked="" type="checkbox"/> = Resources used <input type="checkbox"/> = Resources not used <input style="background-color: #cccccc; border: 1px solid black;" type="checkbox"/> = Resources not available					

# Financial Summary

6510.2 REV-2  
Exhibit 3a

**FINANCIAL SUMMARY**  
**Grantee Performance Report**  
**Community Development Block Grant Program**

**U.S. Department of Housing and Urban Development**  
**Office of Community Planning and Development**

OMB Approval No. 2506-0077 (Exp.3/31/94)

Public Reporting Burden for this collection of information is estimated to average 12 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Reports Management Officer, Office of Information Policies and Systems, U.S. Department of Housing and Urban Development, Washington, D.C. 20410-3600 and to the Office of Management and Budget, Paperwork Reduction Project (2506-0077), Washington, D.C. 20503.

Do not send this completed form to either of these addresses.

1.	Name of Grantee City of Philadelphia	2. Grant Number B-14-MC-42-0012	3. Reporting period From 07/01/2015 To 06/30/2016
<b>Part I: Summary of CDBG Resources</b>			
1.	Unexpended CDBG funds at end of previous reporting period (Balance from prior program years)		\$101,489,149
2.	Entitlement Grant from form HUD-7082		\$39,046,238
3.	Surplus Urban Renewal Funds		\$0
4.	Section 108 Guaranteed Loan Funds (Principal Amount)		\$0
5.	Program Income received by:	Grantee (Column A)	Subrecipient (Column B)
	a. Revolving Funds		
	b. Other (Identify below. If more space is needed use an attachment)		
	Program Year 2015 Program Income	\$7,594,823	
	c. Total Program Income (Sum of columns a and b)		\$7,594,823
6.	Prior Period Adjustments (if column is a negative amount, enclose in brackets)		
7.	Total CDBG Funds available for use during this reporting period (sum of lines 1 through 6)		\$148,130,210
<b>Part II: Summary of CDBG Expenditures</b>			
8.	Total expenditures reported on Activity Summary, forms HUD-4949.2 & 4949.2A		\$43,107,971
9.	Total expended for Planning & Administration, form HUD-4949.2		\$8,048,574
10.	Amount subject to Low/Mod Benefit Calculation (line 8 minus line 9)		\$35,059,397
11.	CDBG funds used for section 108 principal & interest payments		\$1,216,163
12.	Total expenditures (line 8 plus line 11)		\$44,324,133
13.	Unexpended balance (line 7 minus line 12)		\$103,806,077
<b>Part III: Low/Mod Benefit This Reporting Period</b>			
14.	Total Low/Mod credit for multi-unit housing expenditures from form HUD-4949.2A		\$35,054,397
15.	Total from all other activities qualifying as low/mod expenditures from forms HUD-4949.2 and 4949.2A		
16.	Total (line 14 plus line 15)		\$35,054,397
17.	Percent benefit to low/mod persons (line 16 divided by line 10 this reporting period)		99.99%
This form may be reproduced on local office copiers previous editions are obsolete. Retain this record for 3 years		Page ( 1 ) of ( 2 )	form HUD-4949.3 (06/24/93) ref Handbook 6510.2

## Financial Summary (page 2 of 2)

6510.2 REV-2  
Exhibit 3a

<b>Part IV: Low/Mod Benefit for Multi-Year Certifications (Complete only if certification period includes prior years)</b>		
Program years (PY) covered in certification		
18.	Cumulative net expenditures subject to program benefit calculation	N/A
19.	Cumulative expenditures benefiting low/mod persons	N/A
<b>Part V: For Public Service (PS) Activities Only: Public Service Cap Calculation</b>		
21.	Total PS expenditures from column h, form HUD-4949.2A	\$6,111,940
22.	Total PS unliquidated obligations from column r, form HUD-4949.2A	\$1,073,756
23.	Sum of line 21 and line 22	\$7,185,695
24.	Total PS unliquidated obligations reported at the end of the previous reporting period	\$0
25.	Net obligations for public services (line 23 minus line 24)	\$7,185,695
26.	Amount of Program Income received in the preceding program year	\$8,879,956
27.	Entitlement Grant Amount (from line 2)	\$39,046,238
28.	Sum of line 26 and line 27	\$47,926,194
29.	Percent funds obligated for Public Service Activities (line 25 divided by line 28)	14.99%
<b>Part VI: Planning and Program Administration Cap Calculation</b>		
30.	Amount subject to planning & administrative cap (grant amount from line 2 plus line 5c)	\$46,641,061
31.	Amount expended for Planning & Administration (from line 9 above)	\$8,048,574
32.	Percent funds expended (line 31 divided by line 30)	17.26%
Page (2) of (2)		form HUD-4949.3 (06/24/93) ref Handbook 6510.2

## CDBG Funding

	FY 16 Expenditures	Encumbrance Balance	Remaining Balance
<b>Affordable Housing Production</b>			
A. Affordable Homeownership Housing	\$0	\$0	\$45,640
B. Affordable Rental Housing	\$250,000	\$6,802,488	\$149,882
C. Market Rate Housing Initiative	\$0	\$0	\$0
<b>Total Affordable Housing Production</b>	<b>\$250,000</b>	<b>\$6,802,488</b>	<b>\$195,522</b>
<b>Housing Preservation</b>			
A. Housing Counseling	\$4,890,129	\$1,596,544	\$1,080,973
B. Emergency Repair, Preservation & Weatherization			
3. Weatherization & BSRP-Tier 2	\$7,566,745	\$8,683,746	\$0
8. Energy Coordinating Agency	\$487,431	\$97,102	(\$10,000)
9. Commonwealth of PA, Dept. of Treasury	\$0	\$0	\$0
<i>Subtotal Emergency Repair, Preservation &amp; Weatherization</i>	<i>\$8,054,176</i>	<i>\$8,780,848</i>	<i>(\$10,000)</i>
C. Home Equity Financing & Rehabilitation Assistance			
1. Homeownership Rehabilitation Program	\$0	\$794,118	\$23,318
2. PHIL Loans	\$0	\$0	\$1,550,000
4. Impact Services Building Materials Program	\$0	\$0	\$7,972
<i>Subtotal Home Equity Financing &amp; Rehabilitation Assistance</i>	<i>\$0</i>	<i>\$794,118</i>	<i>\$1,581,290</i>
<b>Total Housing Preservation</b>	<b>\$12,944,305</b>	<b>\$11,171,510</b>	<b>\$2,652,263</b>
<b>Homeless and Special-Needs Housing</b>	<b>\$165,578</b>	<b>\$27,589</b>	<b>\$588,086</b>
<b>Employment and Training</b>	<b>\$308,005</b>	<b>\$75,082</b>	<b>\$0</b>
<b>Acquisition, Site Preparation and Community Improvements</b>			
A. Acquisition/Condemnation	\$24,854	\$5,656,183	\$90,825
B. Management of Vacant Land	\$644,534	\$463,307	\$8,087
C. Site and Community Improvements	\$0	\$194,520	\$536
<b>Total Acquisition, Site Preparation &amp; Community Improvements</b>	<b>\$669,388</b>	<b>\$6,314,010</b>	<b>\$99,448</b>
<b>Community Economic Development</b>	<b>\$3,041,376</b>	<b>\$2,813,751</b>	<b>\$440,102</b>
<b>Community Planning and Capacity Building</b>	<b>\$1,376,547</b>	<b>\$931,626</b>	<b>\$129,162</b>
<b>Section 108 Loan Principal &amp; Interest Repayment</b>	<b>\$1,216,331</b>	<b>\$0</b>	<b>\$481,380</b>
<b>Annual Operating Costs</b>			
A. Program Delivery			
1. OHCD	\$192,935	\$0	\$0
2. PHDC	\$5,254,131	\$1,284,191	\$837,428
3. PRA	\$7,675,958	\$100,452	\$0
4. Commerce	\$0	\$0	\$233,000
7. L&I	\$788,255	\$0	\$20,745
<i>Subtotal Program Delivery</i>	<i>\$13,911,279</i>	<i>\$1,384,643</i>	<i>\$1,091,173</i>
B. General Administration			
1. OHCD	\$3,947,894	\$182,018	\$112,600
2. PHDC	\$1,948,159	\$540,909	\$166,819
3. PRA	\$1,381,874	\$550,126	\$0
5. Commerce	\$1,411,053	\$2	\$160,471
6. Law	\$246,759	\$0	-\$3,759
7. City Planning	\$446,804	\$0	-\$6,804
<i>Subtotal General Administration</i>	<i>\$9,382,543</i>	<i>\$1,273,055</i>	<i>\$429,327</i>
<b>Total Annual Operating Costs</b>	<b>\$23,293,822</b>	<b>\$2,657,698</b>	<b>\$1,520,500</b>
Reserve Appropriations	\$0	\$0	\$2,126,947
Prior Year - Reprogrammed	\$0	\$0	\$246,996
<b>Grand Total Program Activities</b>	<b>\$43,265,352</b>	<b>\$30,793,754</b>	<b>\$8,480,406</b>

## Income Received from the Sale of Property by Parcel

Address	Amount*	"Other/Purchased Money Mortgage "
4209 N Hicks St.	\$1.00	
2541 Dakota St.	\$1.00	
2530 Annin St.	\$7,460.00	
2239-41 N 30th St.	\$320.00	\$15,000.00
2226-28 Ridge Ave.	\$17,309.00	
1624 S Ithan St.	\$1.00	
6013 Baltimore Ave.	\$1.00	
153 & 157 W Huntingdon St.	\$9,322.00	
5106 Haverford Ave.	\$1,500.00	
2032-34 W Cecil B Moore Ave.	\$2.00	
3337 W Clearfield St.	\$1,200.00	
4532 N Colorado St.	\$2,681.00	
2570 N Napa St.	\$2,681.00	
6022 Market St.	\$10,804.00	
4950 Hazel Ave.	\$27,804.00	
804 N 15th St.	\$1.00	
4653 Tackawanna St.	\$733.00	\$15,000.00
1916 Federal St.	\$1.00	
1513 W Indiana Ave.	\$2,584.00	
3020 N Orianna St.	\$1.00	
1845 Ridge Ave.	\$28,844.00	
2303 Federal St.		\$27,424.00
421 S 51st St.	\$21,450.00	
2315 N Orkney St.		\$2,450.00
914 Silver St.	\$1.00	
208 Hermitage St.	\$1.00	
1907 S Bonsall St.	\$3,576.00	
4224 Wyalusing Ave.	\$7,258.00	
2557 Emerald St.	\$1.00	\$7,823.00
1915 N Phillip St.	\$1.00	
2319 Germantown Ave.	\$10,437.00	
3456 Dillman St.	\$1.00	
2321 N Sydenham St.	\$1.00	\$9,578.88
256-58 W Wensley St.	\$2.00	
302 Master St.	\$50,000.00	
513 Sigel St.	\$11,477.00	
1716 N Stillman St.	\$4,478.00	
2261 E William St.	\$1.00	\$13,001.00
2263-65 E William St.	\$15,000.00	
6036 N Marvne St.	\$1.00	\$1,571.83
3042 N 05th St.	\$1.00	\$6,494.00

Address	Amount*	"Other/Purchased Money Mortgage "
1520 W Ingersoll St.	\$1.00	
1532 W Ingersoll St.	\$1.00	
1534 W Ingersoll St.	\$1.00	
1536 W Ingersoll St.	\$1.00	
1540 W Ingersoll St.	\$1.00	
1503 W Seybert St.	\$1.00	
1511 W Seybert St.	\$1.00	
1515 W Seybert St.	\$1.00	
1531 W Seybert St.	\$1.00	
1533 W Seybert St.	\$1.00	
1537 W Seybert St.	\$1.00	
1539 W Seybert St.	\$1.00	
1311 N 16th St.	\$1.00	
1319 N 16th St.	\$1.00	
1321 N 16th St.	\$1.00	
1325 N 16th St.	\$1.00	
3033-35 W Dauphin St.	\$2.00	
624-26 W Master St.	\$19,968.00	
5454 Baltimore Ave.	\$1.00	\$5,877.00
1322 N 15th St.	\$1.00	
1313 N 16th St.	\$1.00	
1706 & 1712 W Master St.	\$68,331.00	
1323-29 N 17th St.	\$104,975.00	
214 S 46th St.	\$59,606.00	
1237 S 47th St.	\$30,544.00	
335-37 E Lehigh Ave.	\$2.00	
1718 Annin St.	\$24,809.00	
2446 N Orkney St.	\$1.00	\$4,102.00
2009 E Dauphin St.	\$1.00	\$14,789.00
432 Sigel St.	\$21,500.00	
4251-55 W Girard Ave.	\$26,200.00	
2058 E Susquehanna Ave.	\$80,800.00	
1704 & 1728 Ingersoll St.	\$2.00	
1321 N 18th St.	\$1.00	
1723-29 N Howard St.	\$149,776.00	
442 & 444 W Arlington St.	\$12,662.00	
3418-20 Brandywine St.	\$25,000.00	
1927-29 Manton St. (incl. 1914 Ellsworth St.)	\$70,488.00	
2724 W George St.		\$12,260.00
2767 Coral St.	\$2,450.00	
2731 N Fairhill St.		\$13,553.00
423 W Ontario St.		\$2,069.19
2538 S 2nd St.	\$23,000.00	
3409 N 3rd St.	\$1.00	
2967 Amber St.	\$3,500.00	

Address	Amount*	"Other/Purchased Money Mortgage "
3058 N Darien St.	\$1.00	
2316 Mascher St.		\$4,179.00
2207 N 10th St.	\$1.00	
2526-28 Amber St.	\$75,000.00	
2562 Corlies St.	\$1.00	
2432 W Firth St.		\$3,779.01
1941 Fernon St.	\$1.00	
1615 S 20th St.	\$1.00	
1618-20 S 20th St.	\$1.00	
2739 Mascher St.		\$1,352.00
1901 E Huntingdon St.	\$1,664.00	\$15,000.00
1903 E Huntingdon St.	\$11,790.00	
249 W Cornwall St.	\$1,164.80	
2700 Federal St.	\$22,000.00	
920-22 N 15th St.	\$48,880.96	
2722 W George St.		\$11,822.00
1715, 1727 & 1737 Ingersoll St.	\$34,371.00	
2200 N Mascher St.		\$3,674.00
2734 N 12th St.	\$859.00	\$15,000.00
2245 E William St.	\$2,800.00	
1228 Hilton St.	\$1.00	
807 N 40th St.	\$6,896.75	
827 & 901 W Indiana Ave.	\$2.00	
713 Mercy St.	\$31,000.00	
1718 N Bodine St.		\$10,319.00
5316 Market St.	\$1.00	
1905 E Cumberland St.	\$50,000.00	
3604, 3606, 3608 & 3708 Haverford Ave.	\$69,176.00	
1130 S 24th St.	\$19,374.00	
2836 N Hancock St.		\$4,706.45
2009 & 2021 Oakford St.	\$37,645.00	
2210-12 N Mascher St.		\$8,022.38
1319 & 1325 S Dover St.	\$4,696.00	
2708 Federal St.	\$38,000.00	
2924 Page St.		\$3,867.00
1736 & 1738 S 5th St.	\$2.00	
2400 York St.	\$6,934.00	
2317 Coral St.		\$11,519.00
2113 E Dakota St.	\$14,000.00	
5901 N 10th St.	\$5,000.00	
3132 N Franklin St.		\$4,676.14
3628 & 3728 Brandywine St.	\$20,163.00	
1155 S 54th St.	\$1.00	
620 Hoffman St.		\$10,504.00
3124 N Hutchinson St.	\$1.00	

Address	Amount*	"Other/Purchased Money Mortgage "
1609 W Thompson St.	\$31,942.00	
2530, 2545 & 2547 N Front St.	\$16,000.00	
3474 Braddock St.	\$3,500.00	
2329 S Marshall St.	\$20,000.00	
6045 Market St.	\$6,322.00	
5436 Walnut St.	\$18,233.00	
234 N Salford St.	\$2,069.12	
1911 N Philip St.	\$1.00	
730 Daly St.	\$11,000.00	
3364 N Lawrence St.		\$1,257.58
2230-32 N 30th St.	\$2.00	
5741 Knox St.	\$2,082.70	
2542 N Douglas St.	\$13,000.00	\$10,400.00

\*Parcels listed as \$1.00 may have been combined with other parcels so that the combined cost of all the parcels in a given transaction was \$1.00

## HOME Funding

	FY 16 Expenditures	Encumbrance Balance	Remaining Balance
<b>Affordable Housing Production</b>			
A. Affordable Homeownership Housing	\$98,586	\$2,058,404	\$1,698,782
B. Affordable Rental Housing	\$2,962,695	\$14,531,478	\$632,699
<b>Total Affordable Housing Production</b>	<b>\$3,061,281</b>	<b>\$16,589,882</b>	<b>\$2,331,481</b>
<b>Housing Preservation</b>			
C. Home Equity Financing & Rehabilitation Assistance			
1. Homeownership Rehabilitation Program	\$0	\$13,149	\$0
<i>Subtotal Home Equity Financing &amp; Rehabilitation Assistance</i>	<i>\$0</i>	<i>\$13,149</i>	<i>\$0</i>
<b>Total Housing Preservation</b>	<b>\$0</b>	<b>\$13,149</b>	<b>\$0</b>
<b>Homeless and Special Needs Housing</b>	<b>\$3,108,759</b>	<b>\$4,984,209</b>	<b>\$3,092,605</b>
<b>Annual Operating Costs</b>			
B. General Administration			
1. OHCD	\$177,159	\$0	\$74,912
2. PHDC	\$0	\$0	\$109,279
3. PRA	\$1,072,000	\$0	\$0
<b>Total Annual Operating Costs</b>	<b>\$1,249,159</b>	<b>\$0</b>	<b>\$184,191</b>
Prior Year Reprogrammed	\$0	\$0	\$414,184
<b>Grand Total Program Activities</b>	<b>\$7,419,199</b>	<b>\$21,587,240</b>	<b>\$6,022,461</b>

# HOME Match Report

<b>HOME Match Report</b>		U.S. Department of Housing and Urban Development Office of Community Planning and Development		OMB Approval No. 2506-0171 (exp. 12/31/2012)				
<b>Part 1. Participant Identification</b>								
1. Participant No. (assigned by HUD)		2. Name of the Participating Jurisdiction		3. Name of Contact (person completing this report)				
		City of Philadelphia		Paul Cesario				
5. Street Address of the Participating Jurisdiction								
1234 Market Street, 17th Floor								
6. City		7. State		8. Zip Code				
Philadelphia		PA		19107				
<b>Part II Fiscal Year Summary</b>								
1. Excess match from prior Federal fiscal year				\$49,095,111				
2. Match contributed during current Federal fiscal year (see Part III.9.)				\$4,729,049				
3. Total match available for current Federal fiscal year (line 1 + line 2)				\$53,824,160				
4. Match liability for current Federal fiscal year				\$5,382,416				
5. Excess match carried over to next Federal fiscal year (line 3 minus line 4)				\$48,441,744				
<b>Part III Match Contribution for the Federal Fiscal Year</b>								
1. Project No. or Other ID	2. Date of Contribution (mm/dd/yyyy)	3. Cash (non-Federal sources)	4. Foregone Taxes, Fees, Charges	5. Appraised Land/Real Property	6. Required Infrastructure	7. Site Preparation, Construction Materials Donated Labor	8. Bond Financing	9. Total Match
15-01-NON	12/31/2015	1,280,000						1,280,000
15-02 NON	12/31/2015	2,850,000						2,850,000
15-03-NON	09/30/2015	599,049						599,049
								form HUD-40107-A (12/94)

## HOPWA Funding

	FY 16 Expenditures	Encumbrance Balance	Remaining Balance
Homeless and Special Needs Housing	\$8,293,158	\$2,327,171	\$647,600
<b>Annual Operating Costs</b>			
B. General Administration			
1. OHCD	\$174,386	\$0	\$48,689
<b>Total Annual Operating Costs</b>	<b>\$174,386</b>	<b>\$0</b>	<b>\$48,689</b>
<b>Grand Total Program Activities</b>	<b>\$8,467,544</b>	<b>\$2,327,171</b>	<b>\$696,289</b>

# ESG Funding

## FEDERAL FINANCIAL REPORT (Follow form instructions)

1. Federal Agency and Organizational Element to Which Report is Submitted U.S. Department of Housing and Urban Development		2. Federal Grant or Other Identifying Number Assigned by Federal Agency (To report multiple grants, use FFR Attachment)		Page	of		
				1	2 pages		
3. Recipient Organization (Name and complete address including Zip code) City of Philadelphia - Office of Supportive Housing, 1401 JFK Blvd MSB Rm 1040, Philadelphia PA 19102							
4a. DUNS Number	4b. EIN 23-6003047	5. Recipient Account Number or Identifying Number (To report multiple grants, use FFR Attachment)		6. Report Type <input type="checkbox"/> Quarterly <input type="checkbox"/> Semi-Annual <input checked="" type="checkbox"/> Annual <input type="checkbox"/> Final	7. Basis of Accounting <input type="checkbox"/> Cash <input type="checkbox"/> Accrual		
8. Project/Grant Period (Month, Day, Year) From: 07/01/2015 To: 06/30/2016			9. Reporting Period End Date (Month, Day, Year) 06/30/2016				
<b>10. Transactions</b>			<b>Cumulative</b>				
<i>(Use lines a-c for single or combined multiple grant reporting)</i>							
<b>Federal Cash (To report multiple grants separately, also use FFR Attachment):</b>							
a. Cash Receipts			\$5,329,273.00				
b. Cash Disbursements			\$5,329,273.00				
c. Cash on Hand (line a minus b)			\$0.00				
<i>(Use lines d-o for single grant reporting)</i>							
<b>Federal Expenditures and Unobligated Balance:</b>							
d. Total Federal funds authorized			\$6,688,514.18				
e. Federal share of expenditures			\$5,329,273.00				
f. Federal share of unliquidated obligations							
g. Total Federal share (sum of lines e and f)			\$5,329,273.00				
h. Unobligated balance of Federal funds (line d minus g)			\$1,359,241.18				
<b>Recipient Share:</b>							
i. Total recipient share required			\$5,329,273.00				
j. Recipient share of expenditures			\$5,329,273.00				
k. Remaining recipient share to be provided (line i minus j)			\$0.00				
<b>Program Income:</b>							
l. Total Federal share of program income earned			\$0.00				
m. Program income expended in accordance with the deduction alternative							
n. Program income expended in accordance with the addition alternative							
o. Unexpended program income (line l minus line m or line n)							
11. Indirect Expense	a. Type	b. Rate	c. Period from	Period to	d. Base	e. Amount Charged	f. Federal Share
g. Totals:					0	0	0
12. Remarks: Attach any explanations deemed necessary or information required by Federal sponsoring agency in compliance with governing legislation:							
13. Certification: By signing this report, I certify to the best of my knowledge and belief that the report is true, complete, and accurate, and the expenditures, disbursements and cash receipts are for the purposes and intent set forth in the award documents. I am aware that any false, fictitious, or fraudulent information may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 18, Section 1001)							
a. Typed or Printed Name and Title of Authorized Certifying Official				c. Telephone (Area code, number, and extension)			
				d. Email Address			
b. Signature of Authorized Certifying Official				e. Date Report Submitted (Month, Day, Year)			
				14. Agency use only:			
Standard Form 425 - Revised 10/11/2011 OMB Approval Number: 0348-0061 Expiration Date: 2/28/2015							
Paperwork Burden Statement According to the Paperwork Reduction Act, as amended, no persons are required to respond to a collection of information unless it displays a valid OMB Control Number. The valid OMB control number for this information collection is 0348-0061. Public reporting burden for this collection of information is estimated to average 1.5 hours per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0061), Washington, DC 20503.							

## FEDERAL FINANCIAL REPORT (For reporting multiple grants)

1. Federal Agency and Organizational Element to Which Report is Submitted (Box 1 on Page 1) U.S. Department of Housing and Urban Development	2. Recipient Organization (Box 3 on Page 1) City of Philadelphia Office of Supportive Housing 1401 JFK Blvd, MSB Room 1040 Philadelphia PA 19102	
3a. DUNS Number	4. Reporting Period End Date (Box 9 on Page 1) (Month, Day, Year) 6/30/2016	Page <u>2</u> of <u>2</u>
3b. EIN (Box 4b on Page 1) 23-6003047		

5. List Information below for each grant covered by this report. Use additional pages if more space is required.

Federal Grant Number	Recipient Account Number	Cumulative Federal Cash Disbursement
S-14-MC-42-0001		\$3,184,663.00
S-14-MC-42-0001		\$2,144,610.00
<b>TOTAL (Should correspond to the amount on Line 10b on Page 1)</b>		<b>\$5,329,273.00</b>

Standard Form 425 - Revised 10/11/2011  
 OMB Approval Number: 0348-0061  
 Expiration Date: 2/28/2015

**Paperwork Burden Statement**  
 According to the Paperwork Reduction Act, as amended, no persons are required to respond to a collection of information unless it displays a valid OMB Control Number. The valid OMB control number for this information collection is 0348-0061. Public reporting burden for this collection of information is estimated to average 1.5 hours per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0061), Washington, DC 20503.

