

Consolidated Annual Performance and Evaluation Report



2014



City of Philadelphia
Office of Housing and Community Development
Deborah McColloch, Director

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Executive Summary

In its Year 39 Action Plan, the City of Philadelphia outlined four major strategies to address the City's housing and community development priorities.

Prevent Homelessness by Keeping People in Their Homes

The City's Home Improvement Programs aim to maintain and, in some cases, restore the habitability of the homes of low-income Philadelphians. In Fiscal Year 2014

- The Basic Systems Repair Program provided 1,061 free repairs to the electrical, plumbing and heating systems of owner-occupied Philadelphia homes
- The Adaptive Modifications Program assisted 99 individuals with permanent disabilities to live more independently within their homes
- The Weatherization Assistance Program provided free weatherization and energy-efficiency improvements in 622 owner- or renter-occupied homes
- The Heater Hotline, staffed by the Energy Coordinating Agency, provided 3,896 emergency heater repair
- The Energy Coordinating Agency at its Neighborhood Energy Centers helped 10,073 households lower their utility bills through education and completion of utility assistance applications

Overall, approximately 15,750 Philadelphia households received assistance through the City's home improvement programs.

Home repair assistance programs help homeowners and tenants have better access to home repair resources. In FY 2104

- Philadelphia VIP assisted 58 households to resolve tangled title issues, which is necessary for them to obtain home repair assistance or loans
- The Mini-PHIL and PHIL-Plus loans, administered by the Urban Affairs Coalition, helped nine households avoid predatory lending
- The Philadelphia Home Improvement Loan Program, administered by the Philadelphia Redevelopment Authority, enabled 32 homeowners to take advantage of home repair loans (this program was discontinued midway through the fiscal year)
- The Urban Affairs Coalition and CEIBA used OHCD funding to assist 1,751 households to maximize their eligibility for the Earned Income Tax Credit, which would result in more resources to address housing needs
- The Impact Services Building Materials Exchange Program made free or low-cost building materials available to 1,020 low-income homeowners

Approximately 1,975 Philadelphia households took advantage of the City's home repair assistance programs.

Housing Counseling, along with the outreach, homeowner resource and legal support programs that accompany it, is a key program to prevent homeowners from becoming homeless due to foreclosure and to prepare prospective homeowners for the rights and responsibilities of homeownership. In FY 2014, 12,288 households received counseling and related services from City-funded housing counseling agencies, neighborhood advisory committees, Philadelphia Legal Assistance's foreclosure prevention phone hotline, and Community Legal Services support.

Low-income Philadelphians face homelessness not only as a result of housing issues but also due to utility costs. The Utility Emergency Services Fund provided grants to 2,547 low-income households that had utility arrearages and were in danger of having utility services discontinued.

The City also provides direct assistance to Philadelphians to help them avoid or end homelessness. In FY 2014

- Rental assistance was provided to 159 homeless and special-needs households
- Rental assistance for people with HIV/AIDS was provided to 753 households in Bucks, Chester, Delaware, Montgomery and Philadelphia Counties, the region for which OHCD administers Housing Opportunities for People with AIDS (HOPWA) funding
- Emergency shelter, homeless prevention services and rental assistance were provided to 2,290 Philadelphia households through the Emergency Solutions Grant

Overall, approximately 3,200 households received homelessness prevention services from the City of Philadelphia.

Increase Affordable Housing Options

To increase affordable rental and homeownership housing options available to low-, moderate- and middle-income households, the City pursues a variety of strategies. In FY 2014

- An additional 962 rental and special needs homes were created through the City's Neighborhood-Based Rental initiatives
- An additional 16 homeownership opportunities were created through the City's Neighborhood-Based Homeownership and Neighborhood Stabilization Program efforts
- Settlement Assistance Grants, which provide \$500 per household to assist income-eligible first-time homebuyers pay for closing costs, were provided to 181 households
- The Homebuyer Assistance Grant program provided grants of up to \$10,000 to 20 income-eligible first-time homebuyers to assist with downpayment and closing costs

The City's programs to increase affordable housing options assisted 1,179 households.

Strengthen Communities – Eliminate Blight; Support Neighborhood Planning

To help create vibrant neighborhoods, OHCD supports efforts to address the blighting influence of vacant land, to support community development corporations, to enhance neighborhood services and to couple residential improvement efforts to commercial corridors. In FY 2014

- Through the City’s LandCare programs managed by the Pennsylvania Horticultural Society, 9,256 vacant lots were cleaned, greened and/or maintained
- With City funds the Community Design Collaborative provided architectural and design assistance to 13 CDCs located in neighborhoods with OHCD-funded community development activities
- With funding from the City the Philadelphia Association of Community Development Corporations provided technical assistance to 27 CDCs on housing and economic development issues
- Neighborhood Advisory Committees promoted an engaged neighborhood citizenry in census tracts with 602,988 residents
- The Elm Street Program, which strengthens older residential neighborhoods that abut commercial corridors, promoted improved safety, increased property values and a better community image in two neighborhoods
- The Department of Public Health inspected 256 vacant properties that were to be sold by HUD – 241 of which required remediation and were made lead safe – in FY 2013, the last year for which data are available

Create Jobs – Attract and Retain Businesses

Because healthy neighborhoods include not only quality affordable housing but also vibrant commercial corridors and local employment opportunities, the City supports community economic development services. In FY 2014

- Loan products from the Philadelphia Industrial Development Corp. (PIDC) assisted businesses to create 447 jobs
- The Commerce Department and its nonprofit partners provided technical assistance to 542 small businesses
- The Storefront Improvement Program, which provides rebates for façade and security upgrades on commercial buildings in or around Targeted Neighborhood Commercial Areas, provided assistance to businesses located in census tracts with 709,310 residents
- The Targeted Corridor Revitalization Management Program, which supports economic development activities that enhance economic opportunities and create sustainable

neighborhoods, provided assistance to Community-Based Development Organizations serving census tracts with approximately 559,683 residents

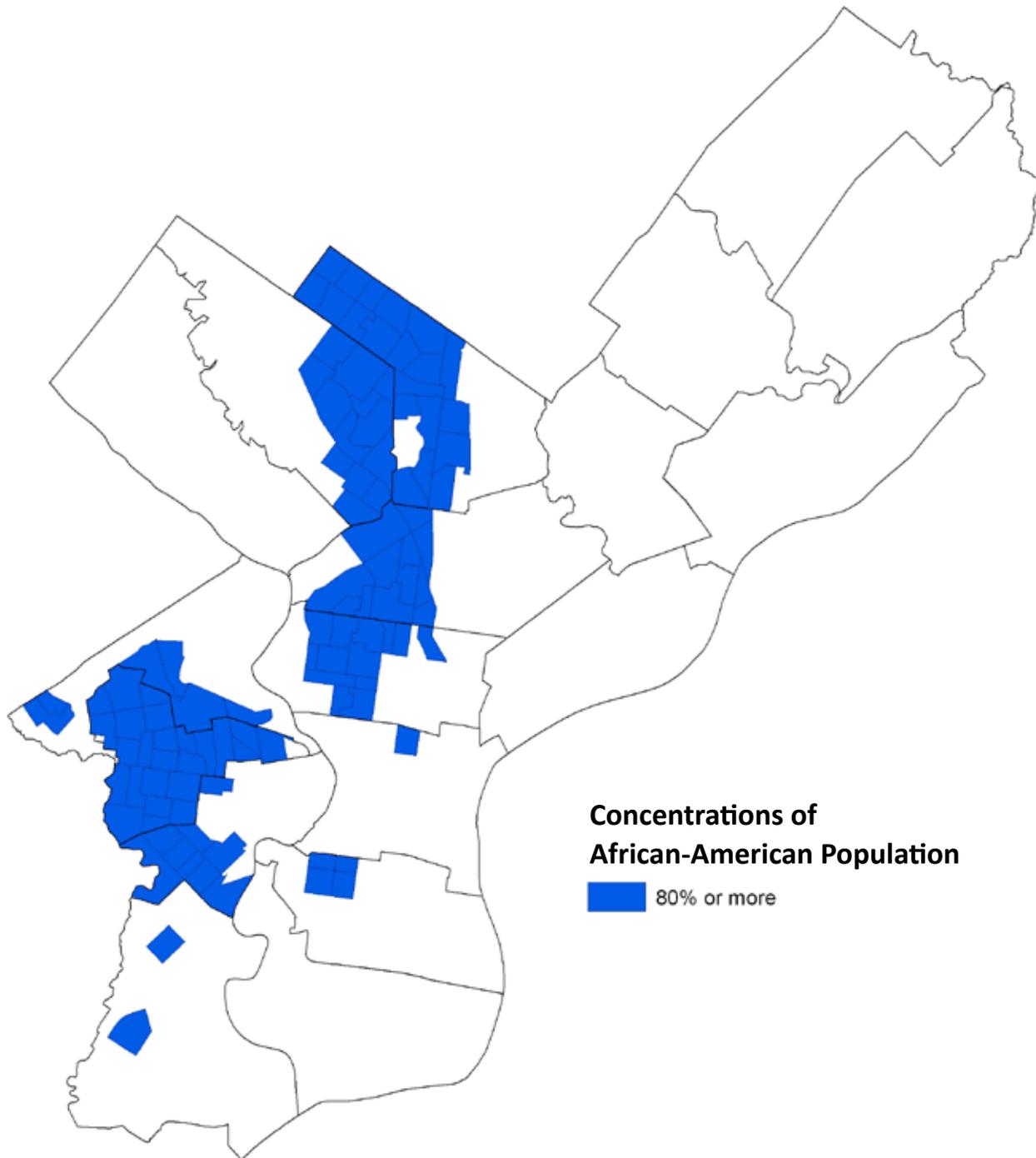
- The Main Street Program, which uses a five-point approach to neighborhood commercial corridor revitalization, provided funding to two neighborhood organizations
- The City provided funding to Business Improvement Districts and other community-based organizations to provide community services such as sidewalk cleaning, public safety services and neighborhood beautification in census tracts with 613,043 residents
- The PIDC Neighborhood Development Fund, which provides financial assistance to economic development projects that help stabilize and foster economic growth in distressed areas of the city, supported projects in census tracts with approximately 48,501 residents
- Through Neighborhood Development Grants, the Commerce Department provided planning, predevelopment and development grants to support neighborhood-based economic development, commercial revitalization and blight elimination in census tracts with approximately 124,137 residents
- The City supported capacity-building activities for 10 Neighborhood-Based Organizations working to improve neighborhood commercial corridors
- The City's CDC Tax Credit program resulted in 40 community development corporations each receiving \$85,000 from a private company, which in turn received a full credit for those funds against their business privilege tax liabilities
- YouthBuild, which enables high school dropouts between the ages of 18-21 to complete their education and learn job skills by rehabilitating housing for low-income households, provided employment and training to 129 persons

Summary of Resources and Distribution of Funds

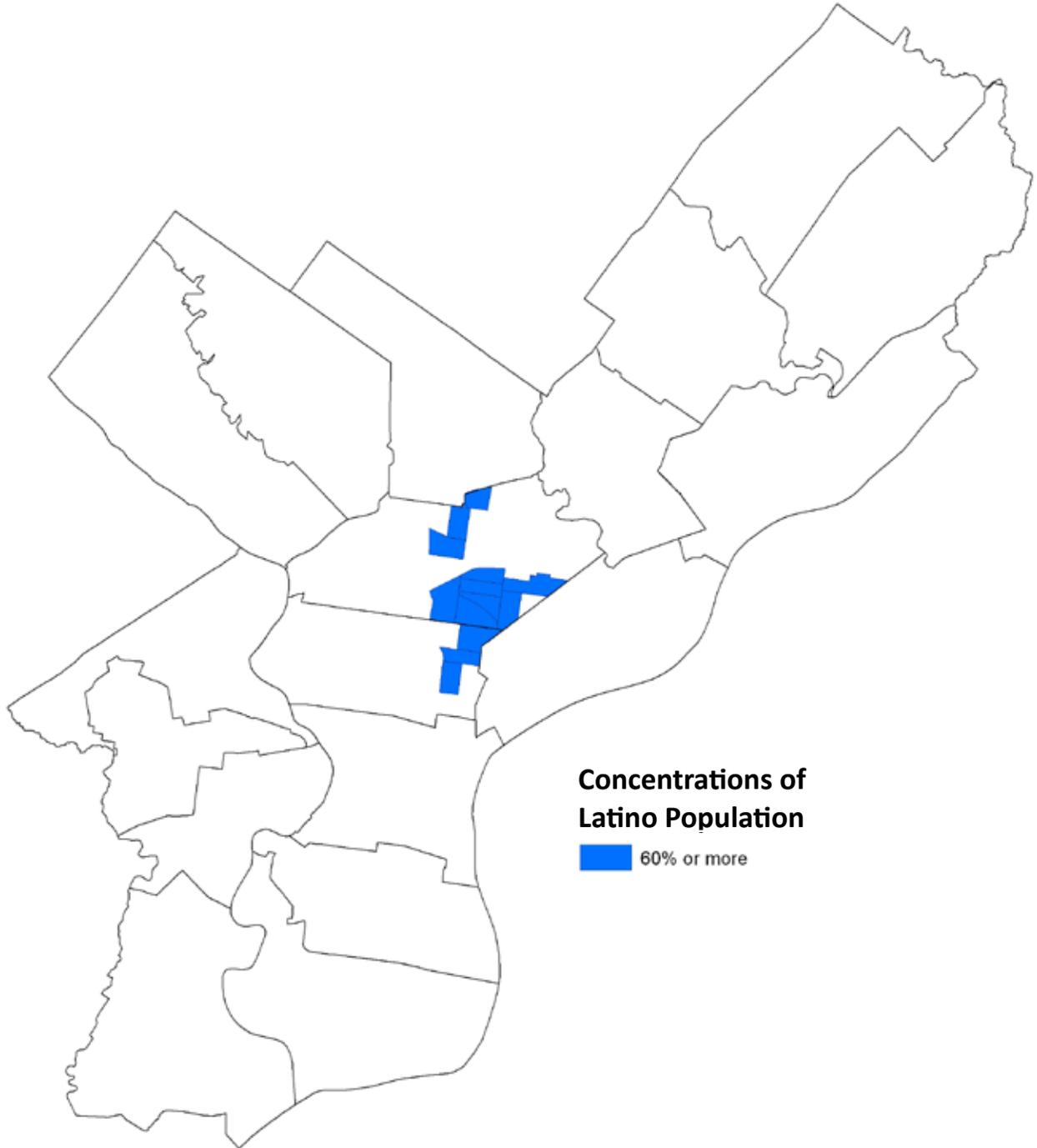
The table below represents the geographic distribution of funds in selected programs. Maps depicting geographic distribution of other programs are on the following pages. Financial information is in the Financial Summary section beginning on page 149.

	Rental	Homeownership	Repairs	Other	Total
South	56	72	931	1,324	2,383
West	230	20	1673	1,720	3,643
Kensington/Frankford/Northeast	7	60	777	1,526	2,370
North	585	13	869	3,694	5,161
Northwest	84	52	1,428	1,121	2,685
Total	962	217	5,678	9,385	16,242

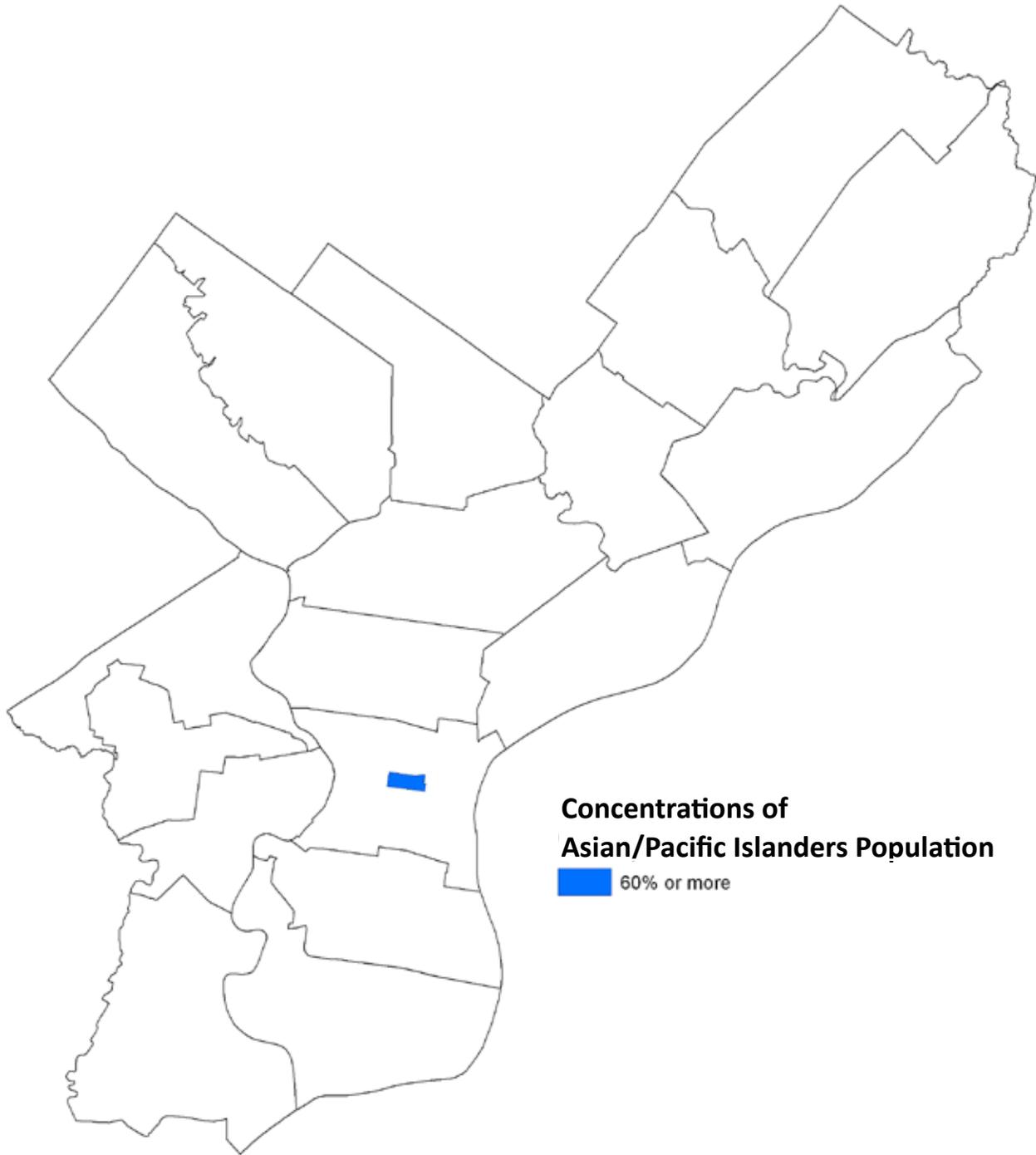
Concentrations of Population by Race and Ethnicity African-Americans: 2010 Census Tracts



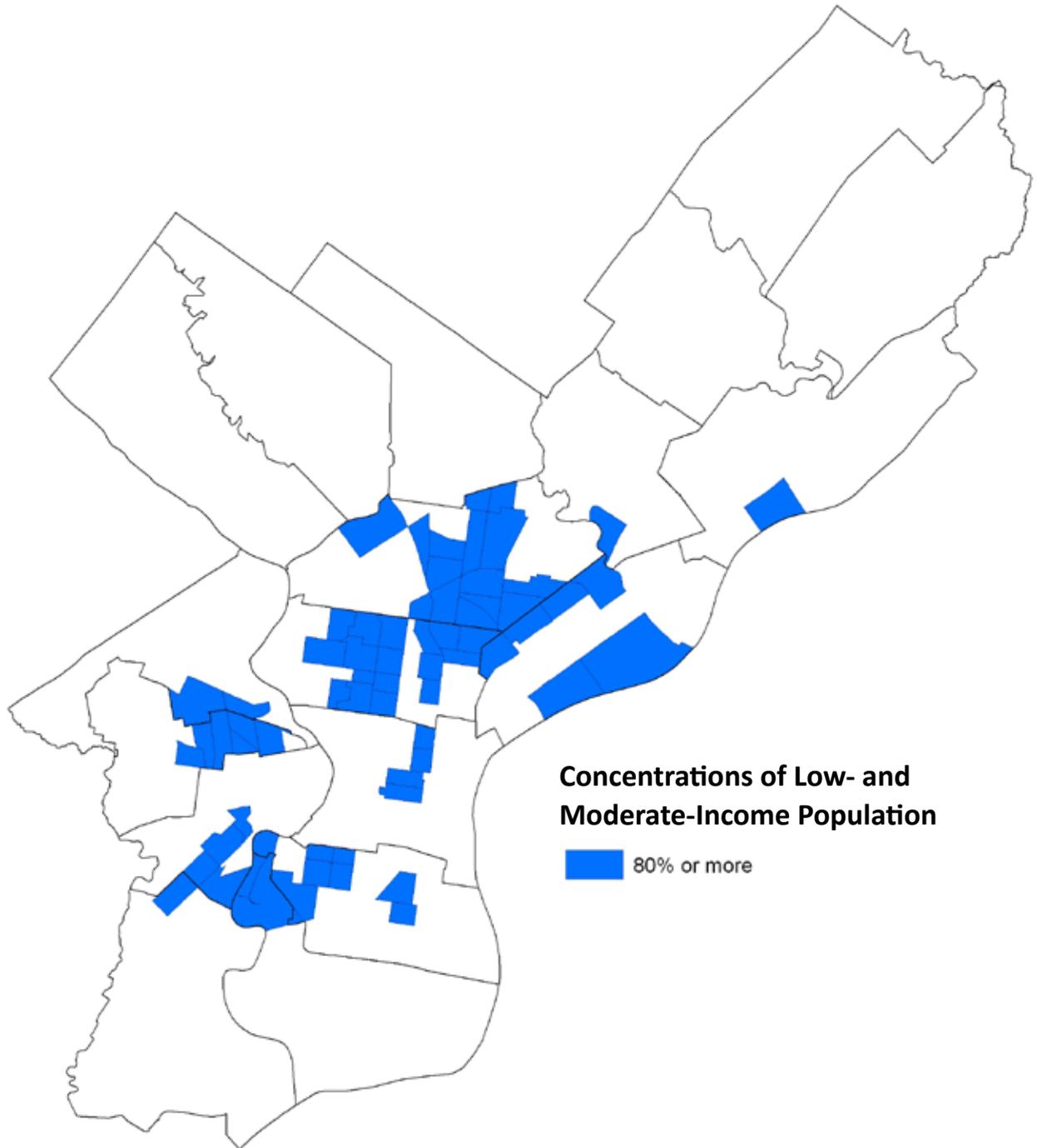
Concentrations of Population by Race and Ethnicity Latinos: 2010 Census Tracts



Concentrations of Population by Race and Ethnicity Asian/Pacific Islanders: 2010 Census Tracts



Concentrations of Low- and Moderate-Income Population: 2000 Census Tracts

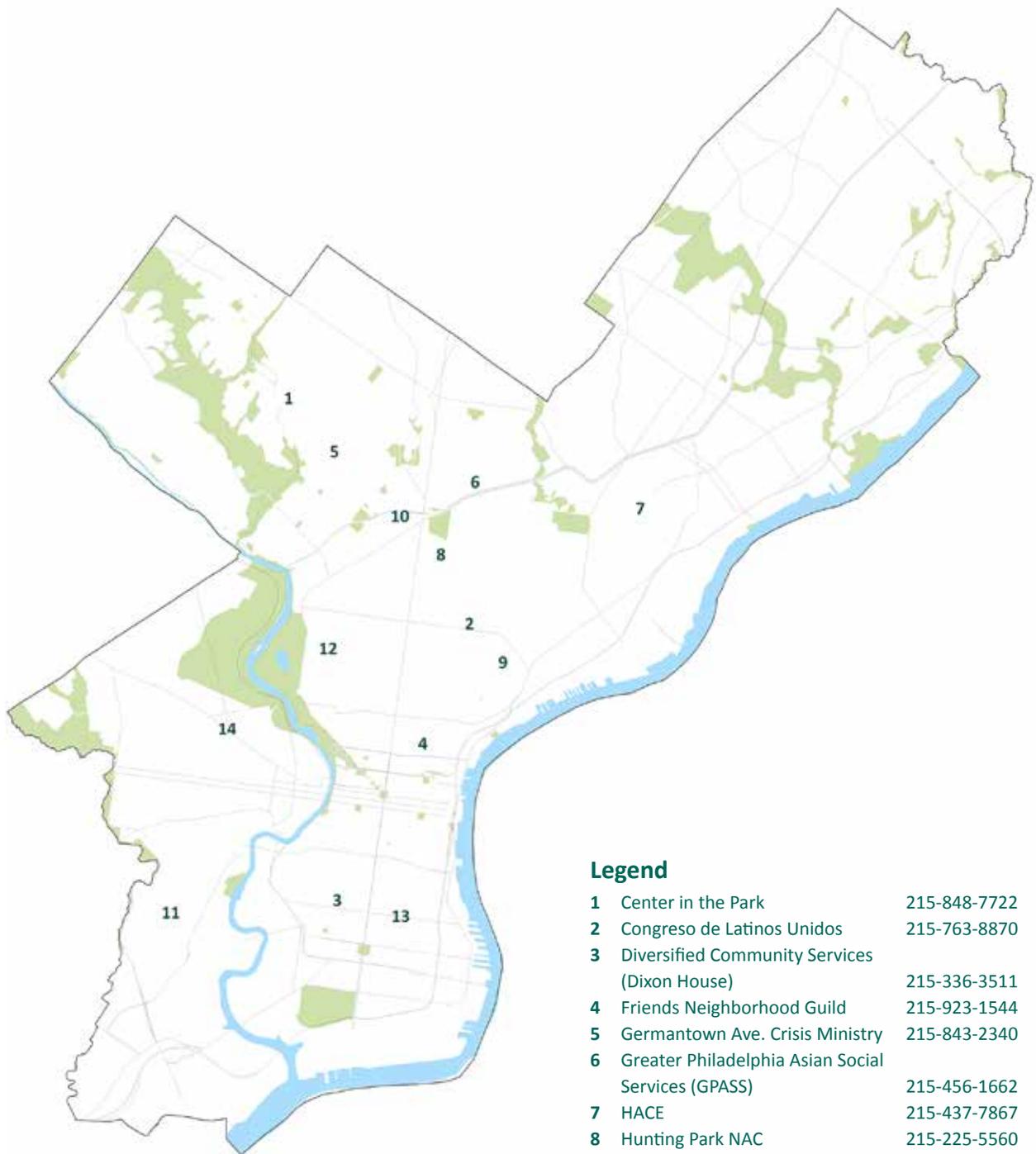


Eligible Census Tracts¹



¹ The census tract map is based on data and census tract boundaries from the 2000 Census. As of June 30, 2014, HUD had not yet provided data from the 2010 Census.

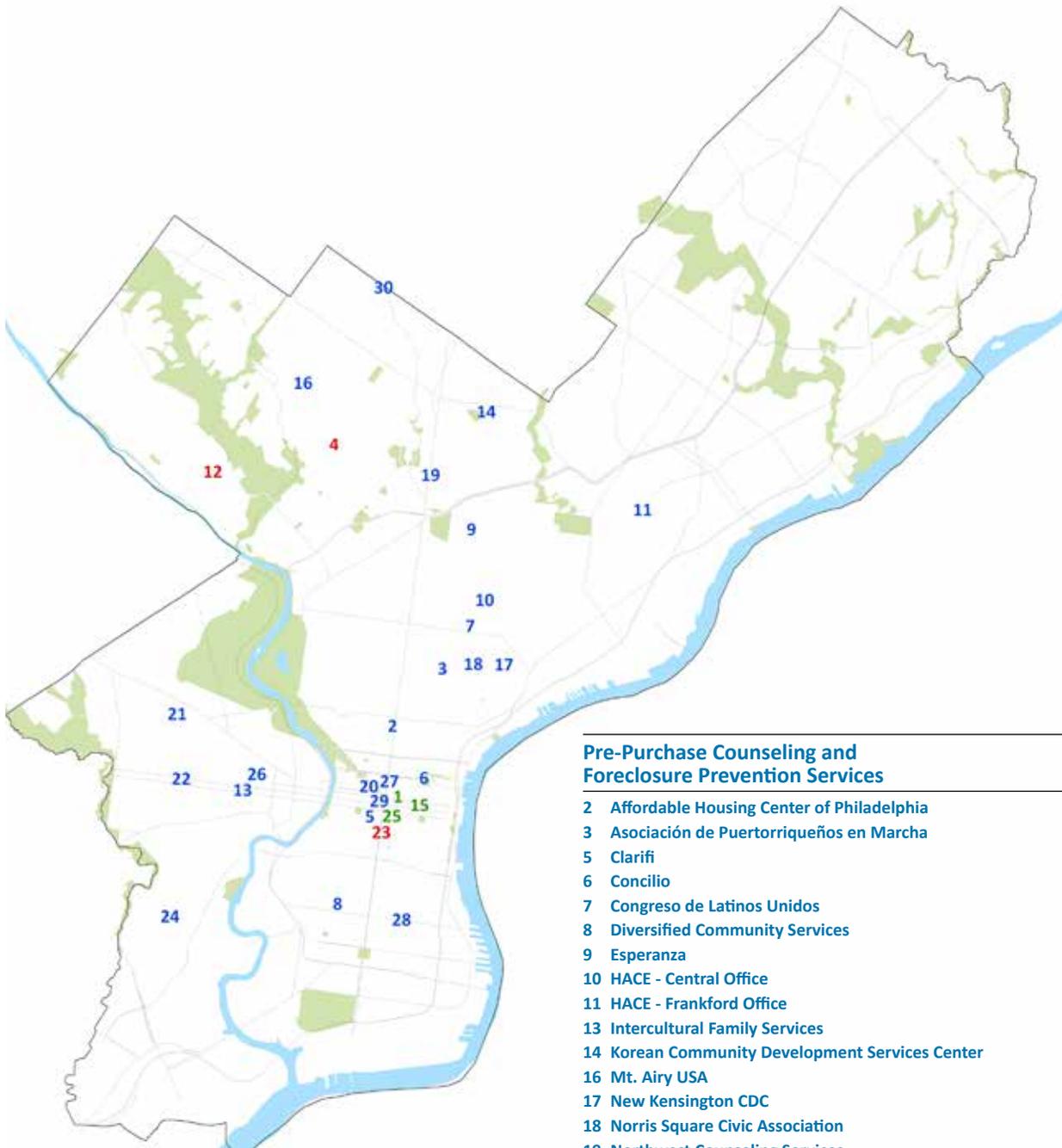
Neighborhood Energy Centers Serving Philadelphia



Legend

1	Center in the Park	215-848-7722
2	Congreso de Latinos Unidos	215-763-8870
3	Diversified Community Services (Dixon House)	215-336-3511
4	Friends Neighborhood Guild	215-923-1544
5	Germantown Ave. Crisis Ministry	215-843-2340
6	Greater Philadelphia Asian Social Services (GPASS)	215-456-1662
7	HACE	215-437-7867
8	Hunting Park NAC	215-225-5560
9	New Kensington CDC	215-427-0350
10	Nicetown CDC	215-329-1824
11	Southwest CDC	215-729-0800
12	Strawberry Mansion Neighborhood Action Center, Inc.	215-235-7505
13	United Communities	215-468-1645
14	We Never Say Never	215-452-0440

Housing Counseling Agencies Serving Philadelphia



Specialty Housing Counseling Services

- 1 ActionAIDS
- 15 Liberty Resources
- 25 Tenant Union Representative Network (TURN)

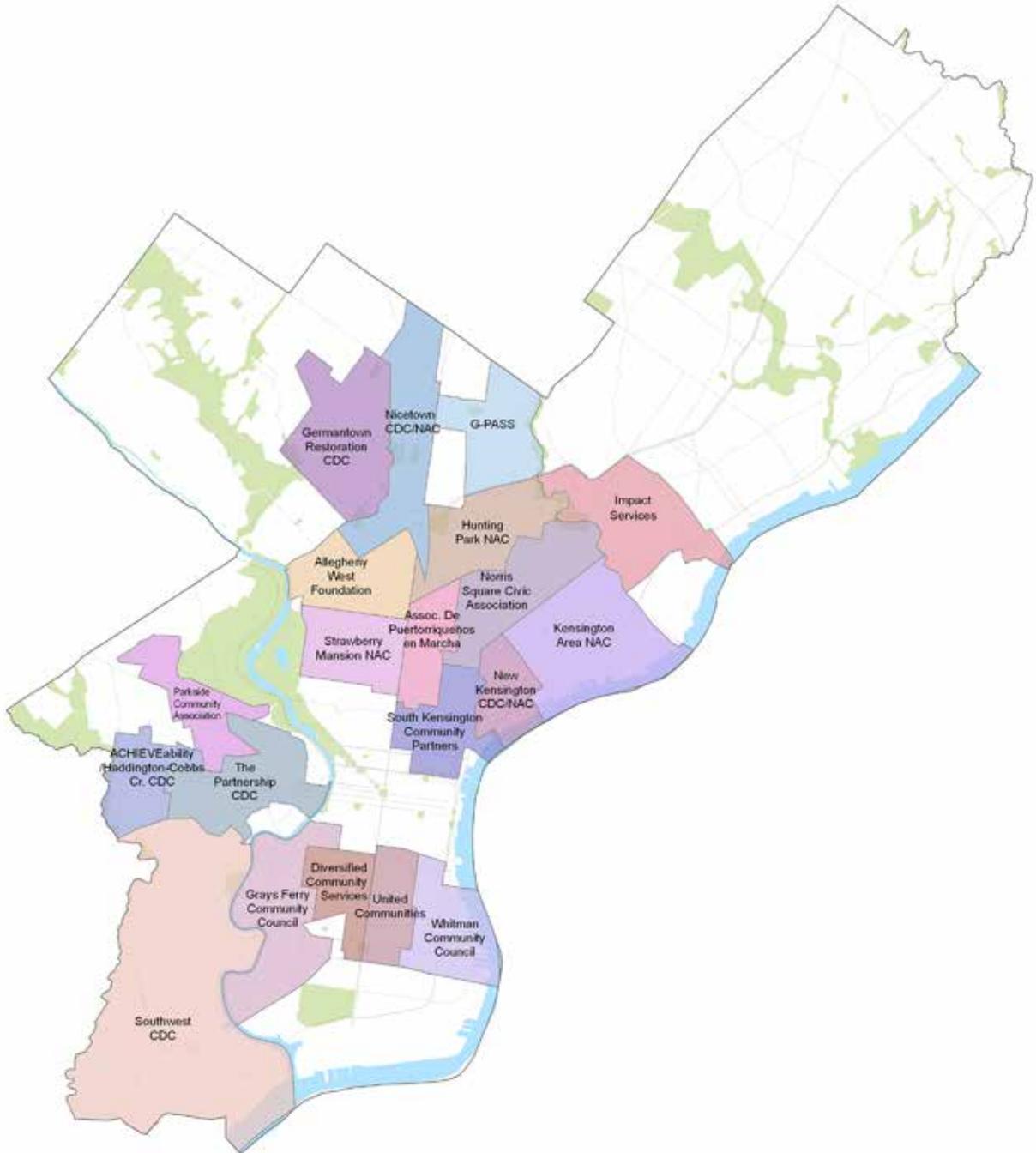
Specialty Counseling Services for Seniors

- 4 Center in the Park
- 12 Intercommunity Action
- 23 Philadelphia Senior Center

Pre-Purchase Counseling and Foreclosure Prevention Services

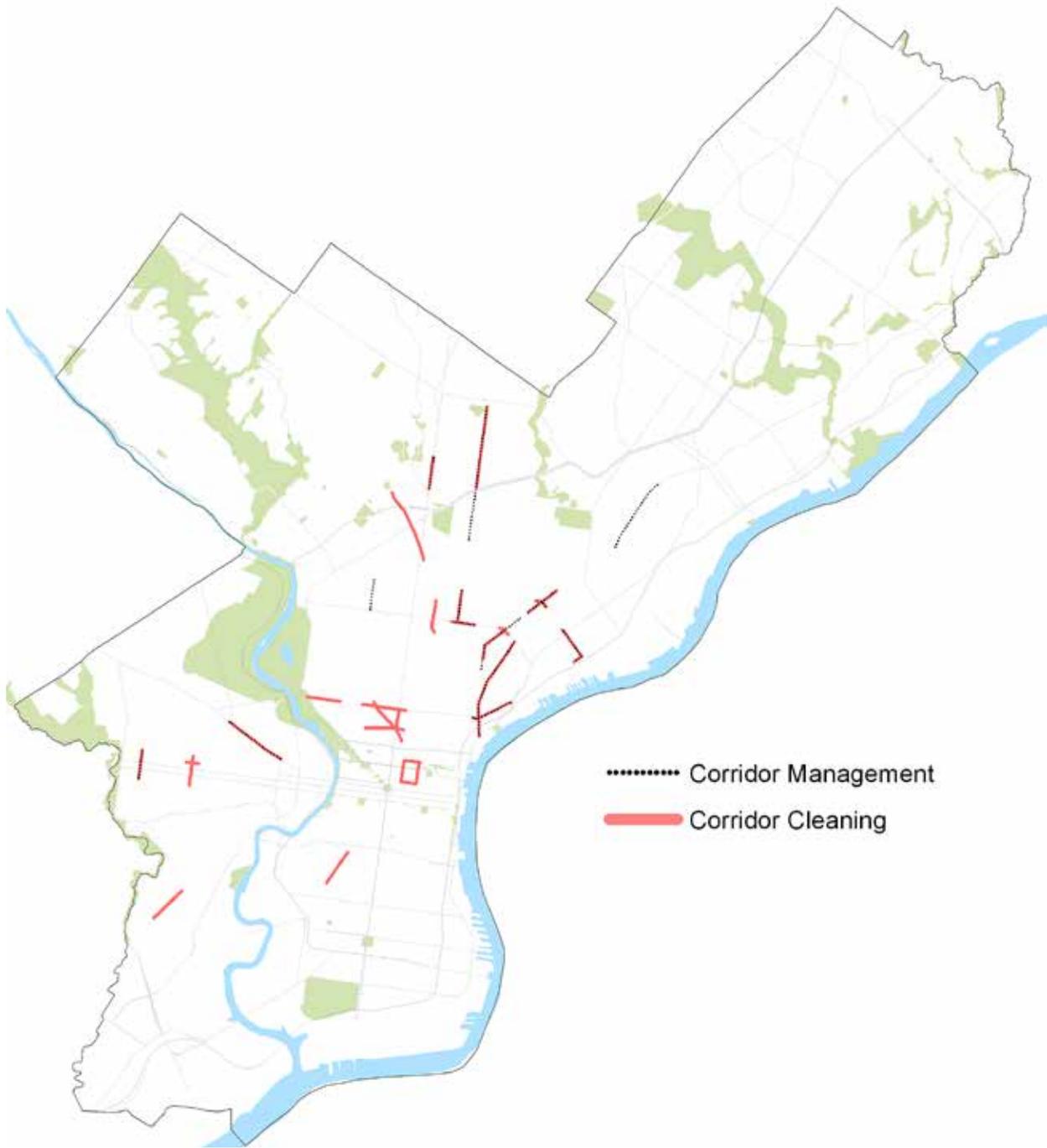
- 2 Affordable Housing Center of Philadelphia
- 3 Asociación de Puertorriqueños en Marcha
- 5 Clarifi
- 6 Concilio
- 7 Congreso de Latinos Unidos
- 8 Diversified Community Services
- 9 Esperanza
- 10 HACE - Central Office
- 11 HACE - Frankford Office
- 13 Intercultural Family Services
- 14 Korean Community Development Services Center
- 16 Mt. Airy USA
- 17 New Kensington CDC
- 18 Norris Square Civic Association
- 19 Northwest Counseling Services
- 20 Philadelphia Council for Community Advancement - Center City
- 21 Philadelphia Council for Community Advancement - West
- 22 Philadelphia Neighborhood Housing Services (Pre-Purchase)
- 24 Southwest CDC
- 26 The Partnership CDC
- 27 Unemployment Information Center
- 28 United Communities Southeast Philadelphia
- 29 Urban League of Philadelphia
- 30 West Oak Lane CDC

Neighborhood Advisory Committees: Service Areas²



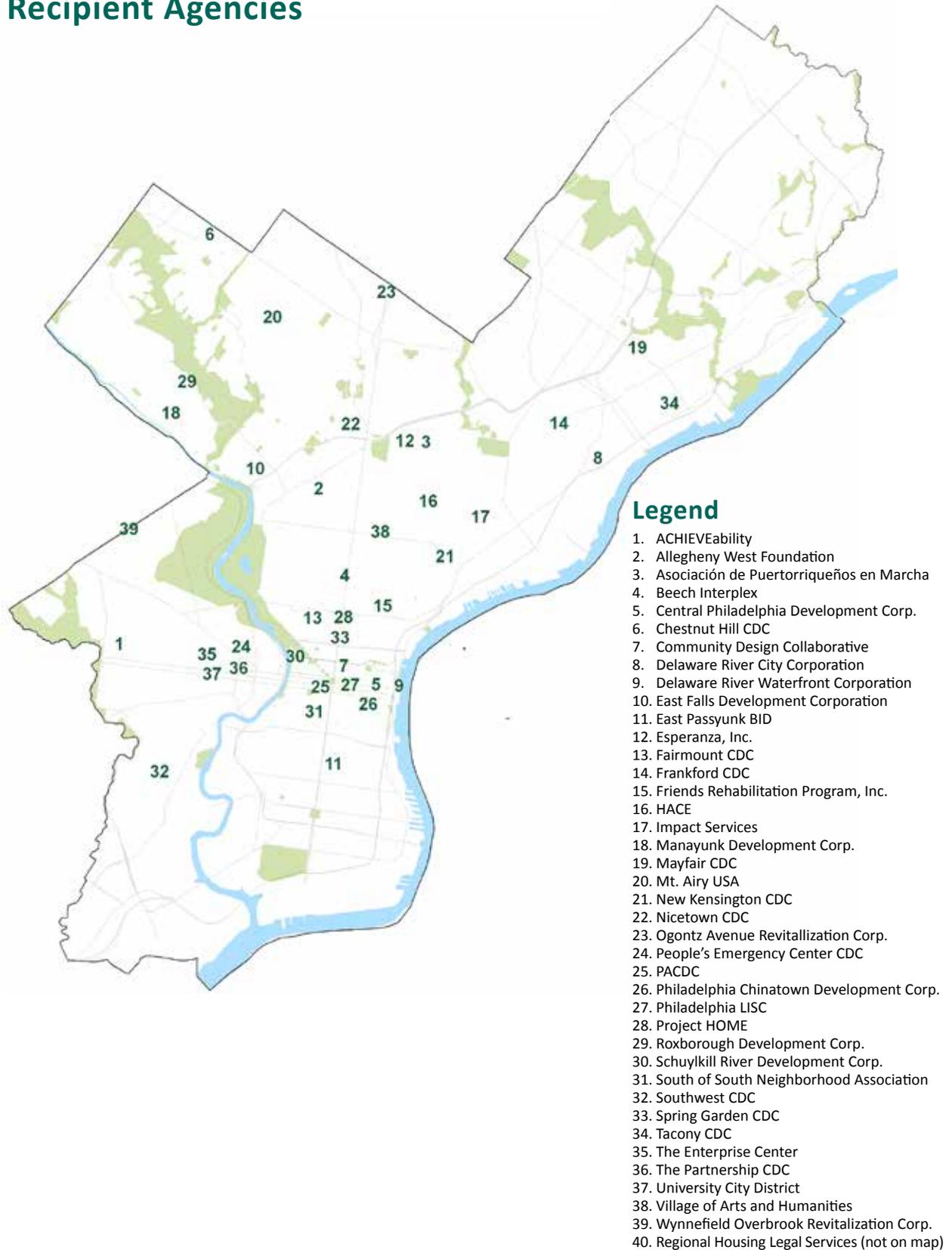
² Eligible service areas must contain at least 51 percent low- or moderate-income residents, based on census data provided to the City by HUD.

Targeted Corridor Cleaning and Management Programs



Philadelphia CDC Business Tax Credit Program

Recipient Agencies



Three-Five Year Plan Assessment of Progress

In its *Year 39 Consolidated Plan* (FY 2014) the City of Philadelphia identified 29 performance indicators related to its three-five year goals and objectives. Of the 29 indicators, the City substantially met or exceeded 22 of those goals in FY 2014. HUD Table 3A on pages 17-22 outlines the City's one- and five-year goals and the progress toward meeting those goals.

A variety of circumstances led to the City not making anticipated progress in seven areas.

- Housing production – although Philadelphia only produced four homeownership units in FY 2014, its five-year goal was 20 units – 10 units in each of the first two years – and it has already reached that goal.
- Rental assistance, homeless/special needs – the number of homeless and special needs households served decreased due to an increase in rents.
- Rental Assistance, HIV/AIDS – the number of households served with HOPWA funding decreased due to an increase in rents combined with a decrease in the City's HOPWA allocation.
- ESG - Short term Housing – the number of households served with ESG funding in FY 2014 was reduced due to a reduction in Philadelphia's ESG allocation of more than 30 percent.
- Since the PHIL program had been falling short of its goals because historically low interest rates made the rates available through PHIL no more attractive than market-rate loans, and because the Pennsylvania Housing Finance Agency has a substantially similar loan program, the PHIL program was discontinued.
- As with the first year of many new programs, implementation did not proceed as quickly as anticipated, and only six (rather than 10) businesses were served through Targeted Neighborhood Business Attraction and Expansion. Twenty-two applications for new program participants are currently in the pipeline.
- The PIDC Business/Section 108 loan program created fewer jobs than anticipated because it closed fewer loans than anticipated due to the economic climate.

The issues affecting housing production, rental assistance, and business loans and attraction are simply part of the process of implementing these programs. The impact on the City's progress toward meeting its goals varies, and some years the impact is greater than others.

That is not to say that the City does not react to changing circumstances. For example, after meeting its two-year goals for affordable homeownership housing, the City does not expect to produce any substantial amount of homeownership units due to overly restrictive statutory and regulatory requirements. Similarly, market conditions and the identification of a substantially similar program led to the decision to discontinue the PHIL program.

A breakdown of the formula grant funds spent attaining the goals and objectives is attached, and financial information is available in the Financial Summary section beginning on page 149.

HUD Table 3A Summary of Specific Annual Objectives

Grantee Name: City of Philadelphia

HUD Table 3A Specific Annual Objectives - Decent Housing

Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed	
Availability/Accessibility of Decent Housing (DH-1)							
DH	Permanent Rental Units- 420	CDBG,	2013	Housing Units	530	153	28.87%
1.1	Special Needs Units - 110	HOME,	2014	Housing Units	530	962	181.50%
		Other	2015	Housing Units	530		%
		Funds	2016	Housing Units	530		%
			2017	Housing Units	530		%
			Multi-Year Goal		2,650	1,115	42.07%
DH	Homeownership	Other	2013	Housing Units	10	16	160.00%
1.1	Production	Funds	2014	Housing Units	10	4	40.00%
			2015	Housing Units	0		%
			2016	Housing Units	0		%
			2017	Housing Units	0		%
			Multi-Year Goal		20	20	100.00%
DH	Community Design	CDBG	2013	NBOs Assisted	10	13	130.00%
1.1	Collaborative - Design TA		2014	NBOs Assisted	10	13	130.00%
			2015	NBOs Assisted	10		%
			2016	NBOs Assisted	10		%
			2017	NBOs Assisted	10		%
			Multi-Year Goal		50	26	52.00%
Affordability of Decent Housing (DH-2)							
DH	Rental Housing Assistance for	CDBG,	2013	Households	300	252	84.00%
1.2	Homeless/Special Needs	HOME	2014	Households	230	159	69.13%
			2015	Households	230		%
			2016	Households	230		%
			2017	Households	230		%
			Multi-Year Goal		1,220	411	33.69%
DH	Rental Housing Assistance for HOPWA		2013	Households	1,100	1,083	98.45%
1.2	Persons with HIV/AIDS		2014	Households	1,100	753	68.45%
			2015	Households	1,100		%
			2016	Households	1,100		%
			2017	Households	1,100		%
			Multi-Year Goal		5,500	1,836	33.38%

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Sustainability of Decent Housing (DH-3)							
DH	Neighborhood & Citywide	CDBG	2013	Households	11,000	12,463	113.30%
1.3	Housing Counseling (7,500) & Mortgage Foreclosure Prevention (3,750)		2014	Households	11,250	12,288	109.22%
			2015	Households	11,250		%
			2016	Households	11,250		%
			2017	Households	11,250		%
				Multi-Year Goal		56,000	24,751
DH	Vacancy Prevention -	CDBG,	2013	Households	50	81	162.00%
1.3	Tangled Title & Anti-Predatory Loan Loan Products	Other	2014	Households	50	67	134.00%
		Funding	2015	Households	50		%
			2016	Households	50		%
			2017	Households	50		%
				Multi-Year Goal		250	148
DH	UAC/CEIBA – Financial Literacy	CDBG,	2013	Households	650	1,000	153.85%
1.3	Counseling to Households to Secure EITC	Other	2014	Households	650	1,751	269.38%
		Funding	2015	Households	650		%
			2016	Households	650		%
			2017	Households	650		%
				Multi-Year Goal		3,250	2,751
DH	Basics Systems Repairs -	CDBG,	2013	Housing Units	1,100	1,196	108.73%
1.3	Rehab Assistance & Housing Preservation	Other	2014	Housing Units	1,100	1,061	96.45%
		Funding	2015	Housing Units	1,100		%
			2016	Housing Units	1,100		%
			2017	Housing Units	1,100		%
				Multi-Year Goal		5,500	2,257
DH	UESF - Utility	Other	2013	Households	2,100	2,620	124.76%
1.3	Assistance Grants	Funding	2014	Households	2,100	2,547	121.28%
			2015	Households	2,100		%
			2016	Households	2,100		%
			2017	Households	2,100		%
				Multi-Year Goal		10,500	5,167
DH	ECA – Neighborhood	CDBG	2013	Households	10,000	10,385	103.85%
1.3	Energy Centers		2014	Households	10,000	10,073	100.73%
			2015	Households	10,000		%
			2016	Households	10,000		%
			2017	Households	10,000		%
				Multi-Year Goal		50,000	20,3458

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
DH	PHIL Loan – Low Cost	Other	2013	Housing Units	150	85	56.67%
1.3	Home Improvement Loans	Funding	2014	Housing Units	150	32	21.33%
			2015	Housing Units	0		%
			2016	Housing Units	0		%
			2017	Housing Units	0		%
			Multi-Year Goal		300	117	39.00%
DH	Impact Services -	CDBG	2013	Housing Units	1,000	1,134	113.40%
1.3	Tool Exchange to LMI persons for Home Repairs		2014*	Housing Units	300	1,020	340.00%
			2015	Housing Units	300		%
			2016	Housing Units	300		%
			2017	Housing Units	300		%
			Multi-Year Goal		2,200	2,154	97.90%
DH	Adaptive Modifications to	Other	2013	Housing Units	100	163	163.00%
1.3	Make Units Accessible to LMI persons with Disabilities	Funding	2014	Housing Units	100	99	99.00%
			2015	Housing Units	100		%
			2016	Housing Units	100		%
			2017	Housing Units	100		%
			Multi-Year Goal		500	262	52.40%

* Beginning in FY 2014 the goal reflects the adjusted target in IDIS, although the subrecipient continues to seek to meet the original target.

HUD Table 3A Specific Annual Objectives – Suitable Living

Specific Objective		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Suitable Living Environment (SL-1)							
SL	Emergency Solutions Grant -	ESG,	2013	Households	3,000	3,000	100.00%
2.1	Short Term Housing	Other	2014	Households	3,000	2,290	76.33%
		Funding	2015	Households	3,000		%
			2016	Households	3,000		%
			2017	Households	3,000		%
Multi-Year Goal					15,000	5,290	35.26%
Affordability of Suitable Living Environment (SL-2)							
SL	NACs - Community	CDBG,	2013	Persons	550,000	586,864	106.70%
2.2	Revitalization and Outreach		2014	Persons	550,000	602,988	109.63%
			2015	Persons	550,000		%
			2016	Persons	550,000		%
			2017	Persons	550,000		%
Multi-Year Goal					550,000	602,998	109.63%
Sustainability of Suitable Living Environment (SL-3)							
SL	PHS – create new green	CDBG,	2013	Persons	120,000	141,004	117.50%
2.3	space and plant trees	Other	2014	Persons	120,000	121,484	101.23%
	near parks, schools, and	Funding	2015	Persons	120,000		%
	recreation centers		2016	Persons	120,000		%
			2017	Persons	120,000		%
Multi-Year Goal					600,000	262,488	43.75%
SL	PHS – Philadelphia Green	CDBG,	2013	Persons	120,000	113,892	94.91%
2.3	TA and Training to Enhance	Other	2014	Persons	120,000	171,632	143.02%
	Green Spaces	Funding	2015	Persons	120,000		%
			2016	Persons	120,000		%
			2017	Persons	120,000		%
Multi-Year Goal					600,000	285,524	47.58%
SL	PACDC - Planning and TA	CDBG	2013	NBOs Assisted	10	27	270.00%
2.3			2014	NBOs Assisted	10	27	270.00%
			2015	NBOs Assisted	10		%
			2016	NBOs Assisted	10		%
			2017	NBOs Assisted	10		%
Multi-Year Goal					50	54	108.00%

HUD Table 3A Specific Annual Objectives – Economic Opportunity

Specific Objective		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Economic Opportunity (EO-1)							
EO	PIDC – Business Loan	CDBG,	2013	Jobs	711	183	25.74%
3.1	and Section 108 Loans	Sec. 108,	2014	Jobs	692	447	64.59%
		Other	2015	Jobs	692		%
		Funding	2016	Jobs	692		%
			2017	Jobs	692		%
Multi-Year Goal					3,479	630	18.10%
EO	TA to Micro Businesses	CDBG	2013	Businesses	110	633	575.45%
3.1			2014	Businesses	100	542	542.00%
			2015	Businesses	100		%
			2016	Businesses	100		%
			2017	Businesses	100		%
Multi-Year Goal					510	1,175	230.39%
EO	PIDC Neighborhood Dev.	CDBG	2013	Persons	100,000	100,000	100.00%
3.1	Loan to nonprofit		2014	Persons	50,000	48,501	97.00%
	businesses, CDCs and		2015	Persons	50,000		%
	joint ventures		2016	Persons	50,000		%
			2017	Persons	50,000		%
Multi-Year Goal					300,000	148,501	49.50%
EO	Neighborhood Dev. Grants to	CDBG	2013	Persons	200,000	200,000	100.00%
3.1	support community-based		2014	Persons	100,000	124,137	124.14%
	development activities		2015	Persons	100,000		%
			2016	Persons	100,000		%
			2017	Persons	100,000		%
Multi-Year Goal					600,000	324,137	54.02%
EO	Targeted Neighborhood	CDBG	2013	Businesses	10	0	0.00%
3.1	Business Attraction and		2014	Businesses	10	6	60.00%
	Expansion		2015	Businesses	10		%
			2016	Businesses	10		%
			2017	Businesses	10		%
Multi-Year Goal					50	6	12.00%
EO	Capacity Building for CDCs	CDBG	2013	Organizations	10	10	100.00%
3.1			2014	Organizations	10	10	100.00%
			2015	Organizations	10		%
			2016	Organizations	10		%
			2017	Organizations	10		%
Multi-Year Goal					50	20	40.00%

Specific Objective		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Sustainability of Economic Opportunity (EO-3)							
EO	Storefront Improvements & Targeted Façades	CDBG	2013	Persons	200,000	357,636	178.82%
3.3			2014	Persons	200,000	709,310	354.65%
			2015	Persons	200,000		%
			2016	Persons	200,000		%
			2017	Persons	200,000		%
Multi-Year Goal					200,000	709,310	354.65%
EO	Targeted Corridor Revitalization Management Program	CDBG	2013	Persons	310,000	310,000	100.00%
3.3			2014	Persons	345,000	559,683	162.22%
			2015	Persons	345,000		%
			2016	Persons	345,000		%
			2017	Persons	345,000		%
Multi-Year Goal					1,690,000	869,683	51.46%
EO	Business Improvement District Assistance	CDBG	2013	Persons	300,000	367,674	122.56%
3.3			2014	Persons	375,000	613,043	163.47%
			2015	Persons	375,000		%
			2016	Persons	375,000		%
			2017	Persons	375,000		%
Multi-Year Goal					375,000	980,717	261.52%
EO	YouthBuild – Job Training	CDBG	2013	Persons	75	150	200.00%
3.3			2014	Persons	75	129	172.00%
			2015	Persons	75		%
			2016	Persons	75		%
			2017	Persons	75		%
Multi-Year Goal					375	279	74.40%

Affirmatively Furthering Fair Housing

In accordance with 24 CFR 570.601(b), which describes the activities required of Community Development Block Grant entitlement jurisdictions in fulfilling their mandate to affirmatively further fair housing, the City of Philadelphia’s Office of Housing and Community Development (OHCD) completed an Analysis of Impediments to Fair Housing Choice (“Analysis of Impediments”) in 2011. Conducting an Analysis of Impediments is required as the first step in a fair housing planning process, which must also include the following: taking appropriate actions to overcome the effects of any impediments identified through that analysis and maintaining records reflecting the analysis and actions taken.

The Analysis of Impediments was conducted by staff from OHCD, using data reported to the Philadelphia Commission on Human Relations and the Pennsylvania Human Relations Commission.

Information was gathered from published reports, agency studies, data from the Bureau of the Census and interviews with various public agencies and private nonprofit organizations (see list at the end of this section).

The issues were selected as impediments because of the pervasive and particularly obstructive nature of their effects on fair housing. The intent of identifying these impediments was not to suggest that they are the only fair housing concerns in Philadelphia, but rather that additional intervention in these areas would make the most difference in improving fair housing options for families. A brief description of each impediment is provided below and the accompanying strategies expand upon the action steps identified when the impediments were first updated in 2011.

Impediment 1: Economic Issues Affect Housing Choice.

Philadelphia's minority populations have a higher unemployment rate and a higher poverty rate than the city's overall unemployment and poverty rates. This lack of economic opportunity prevents low-income minority households from having the necessary income to have housing choices outside of areas of minority concentration. This is a fair housing concern.

Goal:

Create job opportunities to increase household income. Provide support to nonprofit groups to assist low-income families in accessing programs to increase household financial stability.

Proposed Actions:

To achieve this goal, the city will promote the following strategies and activities:

- 1-A: Strengthen partnerships and support programming that enhances entrepreneurship and small business development, expansion, and retention within low- and moderate-income areas and minority neighborhoods.

FY 2014 Actions:

The City supported agencies and organizations that deliver technical assistance and loans to small and micro enterprises that provide goods and services in the city's low- and moderate-income neighborhoods. Specifically the City supported FINANTA, Women's Business and Development Center, Women's Opportunity and Resource Center, The Welcoming Center, The Enterprise Center, and Entrepreneurial Works to achieve this goal. Technical assistance was provided to 542 businesses and loans to small and micro enterprises created or retained 447 jobs.

- 1-B: Continue to promote the City of Philadelphia's participation goals of 18 percent, seven percent and two percent respectively that have been established for Minority (MBE), Woman (WBE) and Disabled (DSBE) Business Enterprises for city-supported contracts and development projects.

FY 2014 Actions:

The City maintained participation goals of 18 percent minority-owned businesses (MBE), seven percent woman-owned businesses (WBE), and two percent disabled-owned businesses (DSBE) for construction contracts for development projects funded by OHCD and managed by the Philadelphia Redevelopment Authority (PRA). Similar goals have been established for professional services and supply contracts. Five out of nine construction contracts closed out in FY 2014 met

their goals. Philadelphia Housing Development Corporation's (PHDC) Adaptive Modifications and Basic Systems Repair Programs exceeded their goals.

- 1-C: Support groups to assist low-income families to access resources to alleviate poverty such as the Earned Income Tax Credit (EITC).

FY 2014 Actions:

OHCD supported two efforts—one at the Urban Affairs Coalition and one at CEIBA—to provide expanded income security to low-wage workers in the Philadelphia region by increasing their access to the Earned Income Tax Credit and other federal and state credits, low-cost financial services, improved financial planning and public benefits. OHCD funding resulted in 1,751 households receiving this service.

- 1-D: Support transit-oriented development projects (TOD) so that lower-income persons have increased access to job opportunities outside their neighborhood.

FY 2014 Actions:

Transit-oriented development projects offer lower-income persons increased access to job opportunities outside of their neighborhoods, and two key TODs opened in FY 2014.

Paseo Verde, a 120-unit, mixed-use, mixed-income, LEED-certified TOD at Ninth and Berks Streets in North Philadelphia opened. Developed by Asociación Puertorriqueños en Marcha (APM), Paseo Verde is adjacent to the Temple University Regional Rail station, which offers access to employment opportunities via 12 regional rail lines.

Nicetown Community Development Corporation opened Nicetown Court II, an affordable transit-oriented rental housing facility located at 4428-70 Germantown Ave. in the Nicetown neighborhood of Philadelphia. This development adds 50 newly rehabilitated and newly constructed rental units to a growing transit-friendly neighborhood, which includes 37 units at Nicetown Court I. Nicetown Court II is located approximately a three-minute walk from the Wayne Junction Regional Rail Station and its six rail lines.

Impediment 2: Inadequate Number of Accessible and Affordable Housing Units for the Disabled.

According to the Housing Consortium of Disabled Individuals (HCDI), approximately one in six Philadelphians has some type of disability. At the same time, accessible housing makes up approximately one percent of Philadelphia's housing stock.

Goal:

Increase the number of accessible housing units through new construction and rehabilitation of existing housing units for individuals with disabilities.

Proposed Actions:

In order to meet this goal, the city will undertake the following activities and strategies:

- 2-A: Continue the City's Adaptive Modifications Program to make residences more accessible to disabled renters and homeowners.

FY 2014 Actions:

In FY 2014 the Philadelphia Housing Development Corporation's Adaptive Modifications Program assisted 99 households. This program provides free adaptations, including widened doorways, modified kitchens and bathrooms, handrails, grab bars, ramps and stair glides, allowing easier access to and mobility within the home. The program enables disabled homeowners and tenants to live more independently in their homes and thus in the community at large.

- 2-B: Increase the amount of accessible housing through new construction of affordable and accessible housing units. The City requires that developers of affordable housing projects make at least 10 percent of the units accessible to persons with mobility impairments and four percent of the units accessible to persons with vision or hearing impairments.

FY 2014 Actions:

The City continues to require that all new construction housing developments address accessibility requirements. New construction homeownership, rental and special needs developments must have 10 percent of their units accessible to persons with a physical disability, and four percent of the units must be accessible to persons with a vision or hearing disability. These requirements exceed federal requirements. See next page for FY 2014 new accessible units totals.

All housing projects developed with City housing funds must also comply with the City's Model Affirmative Marketing Plan (MAMP) that requires developers receiving City funds to market accessible housing units to the disabled community on the Home Finder website for a 30-day period prior to marketing accessible and nonaccessible housing units to the general public.

- 2-C: Continue to require all new-construction housing developments to include visitability design features to the extent feasible.

FY 2014 Actions:

OHCD continues to require, to the extent feasible, all new construction to include visitability design features in all units. This includes at least one no-step entrance at the front, side, back or through the garage. All doors (including powder/bathroom entrances) should be 32 inches wide and hallways and other room entrances at least 36 inches wide. Visitability enables people with disabilities to more easily visit friends and family members.

In FY 2014 OHCD-funded developments added 89 accessible units, 35 units for people with hearing or vision disabilities and 845 visitable units to the City's housing stock. Note that accessible units are by definition also visitable, so a total of 969 units that better serve persons with disabilities were added in the City.

- 2-D: Continue to utilize the OHCD-created Housing and Disability Technical Assistance Program to provide education and marketing materials that publicize issues and opportunities related to housing for persons with disabilities in Philadelphia.

FY 2014 Actions:

In FY 2014 OHCD assumed maintenance of NewsOnTap.org, a website designed to provide information on accessible housing, fair housing laws and regulations, financial and technical resources, model projects and other issues related to housing for people with disabilities in the City of Philadelphia. NewsOnTap provides information on visitability, housing counseling, the Adaptive Modifications Program, and the City's Model Affirmative Marketing Plan; offers links to informative websites; and includes a pdf of a 120-page resource guide produced by OHCD. OHCD continued to utilize the Housing and Disability Technical Assistance Program to provide education and marketing materials that publicize issues and opportunities related to housing for persons with disabilities in Philadelphia.

NewsOnTap also includes a link to the Home Finder (phillyhomefinder.org), an interactive feature that allows developers/managers of OHCD-funded housing to directly post the availability of accessible units. Individuals with disabilities, case workers, advocacy and service organizations can access the Home Finder to look for available accessible units.

Impediment 3: Deteriorating Affordable Homeownership Housing.

The fair housing advocates cited age of Philadelphia's housing stock as an impediment to fair housing. As a largely built-out city, Philadelphia's housing stock continues to age. Ninety-one percent of Philadelphia homes were built before 1980 and more than half are more than 65 years old. Many of these homes are owned by low-income and minority households. In addition, according to the Philadelphia Corporation for Aging (PCA), there are approximately 55,000 Philadelphia homeowners aged 60 and older who have incomes less than 150 percent of the poverty level. Forty percent of these elderly households are homeowners who need some type of major home repair. Although down from the 6,000 annual foreclosure filings at the height of the housing crisis, foreclosure filings over the past three years are on target to average 4,500 per year.

Goal:

Promote the preservation of homeownership units for low- and moderate-income elderly and minority households.

Proposed Actions:

In order to meet this goal, the city will pursue the following activities and strategies:

- 3-A: Continue to support basic home improvements for homeowner households through the City's Basic Systems Repair Program.

FY 2014 Actions:

The City, through its delegate agency, PHDC, continued to operate the Basic Systems Repair Program. This program provides free repairs to the electrical, plumbing and heating systems of owner-occupied homes. Program activities benefit homeowners at or below 150 percent of the federal poverty level and enable these low-income homeowners to remain in their properties, which otherwise might be abandoned for lack of repairs due to the homeowners' inability to afford them. In FY 2014, 1,061 homes were improved. Of these, 980, or 92 percent, were owned by minority households, with 221, or 21 percent, owned by elderly homeowners.

- 3-B: Continue to support the city's nationally-recognized Foreclosure Prevention program.

FY 2014 Actions:

The City's Mortgage Foreclosure Prevention Program reached its sixth year of activity in June, 2014. Over those six years, OHCD has provided funding, support and management for door-to-door outreach, housing counseling, hotline assistance, legal assistance and financial capability education. To date more than 18,000 homeowners in foreclosure have received foreclosure prevention

assistance, approximately 7,600 homes have been saved, and approximately 6,400 homeowners continue to receive support to rescue their homes from foreclosure. In FY 2014, more than 3,200 new homeowners in foreclosure participated in the City's program. Based on the phone calls to the City's SaveYourHomePhilly hotline, 15 percent of the new program participants are elderly and 73 percent are of minority race or ethnicity, illustrating that this program reaches those populations who may be most vulnerable to fair housing issues.

Impediment 4: Inadequate Amount of Affordable Rental Housing.

Approximately 186,000 of all renter households that are extremely low-, low- or moderate-income—nearly 72 percent—are cost burdened. More than 70 percent of cost-burdened renter households have incomes less than 30 percent of Area Median Income (AMI).

Goal:

Preserve existing rental units and support development of new affordable rental housing through a wide-range of rental developments inside and outside of impacted neighborhoods throughout Philadelphia.

Proposed Actions:

The city will pursue the following activities:

- 4-A: Support and encourage housing counseling agencies to provide tenant counseling to enable low-income households to remain in their rental units.

FY 2014 Actions:

The City provided funding to Tenant Union Representative Network (TURN) to support rental opportunities by providing tenant/landlord counseling and tenant rights workshops to residents experiencing problems with their landlords. TURN provides Tenant Rights Workshops consisting of information and education on the rights and responsibilities of tenants, and the eviction process. These workshops are held every weekday at 12:30 p.m., and on Wednesdays at 5:00 p.m. at 21 S. 12th St., Suite 1100 in Philadelphia and served 1,902 people in FY 2014.

The following topics are covered in these workshops:

- fair housing rights, Fair Housing Commission, landlord harassment
- reading and understanding the lease (lease terms and conditions)
- repair and maintenance of rental units, code enforcement, obtaining housing inspections through the Department of Licenses and Inspections (L&I), and warranty of habitability
- utility regulations and shut off
- rent increase and rental delinquency
- illegal lockout
- security deposit regulations and recovery

Tenants are trained in the appropriate use of administrative and judicial grievance forums, letter drafting, and negotiations. Participants requiring more intensive counseling to prepare them for a court appearance receive individualized counseling after the workshop.

TURN Workshops	# of Participants
July 2013	165
August 2013	168
September 2013	231
October 2013	180
November 2013	111
December 2013	120
January 2014	165
February 2014	123
March 2014	141
April 2014	201
May 2014	168
June 2014	129
Total	1,902

TURN housing counselors also meet on an individual basis with tenants who have attended workshops to assist them in resolving housing-related issues. Counseling may also be given over the phone for people who are locked-out or have had their utilities shut off. Finally, TURN investigates discrimination in the rental of housing and will even provide testing services where discrimination is suspected.

In FY 2104 TURN provided assistance to 1,467 households. Of these, 1,111 had household income within the extremely low-income guidelines, 299 were low-income and 57 were moderate-income. This illustrates that the program reaches very low- and low-income households – the population most in danger of losing a rental home. In addition to TURN, OHCD’s CDBG- and HOPWA-funded housing counseling agencies provided assistance to tenants experiencing difficulties with renting.

- 4-B: Support private developers and nonprofit housing providers to develop plans for the construction of new affordable mixed-income rental housing located in areas of minority and low-income concentrations.

FY 2014 Actions:

Paseo Verde, a mixed-income, mixed-use transit-oriented development at Ninth and Berks Streets in eastern North Philadelphia introduced units at a higher rent scale into a traditionally lower-income neighborhood.

- 4-C: Support and encourage affordable housing developments in areas outside of areas of minority and low-income concentrations.

FY 2014 Actions:

The John C. Anderson Apartments offer LGBT-friendly affordable rental units for seniors in Center City, one of Philadelphia’s most expensive housing markets, and in a census tract that is more than 70 percent white.

Project HOME opened JBJ Soul Homes, with 55 units for formerly homeless persons, in the Francisville neighborhood, which has seen significant development and appreciating home values. Project HOME also completed the rehabilitation of 112 units for homeless persons in the Francisville and Yorktown neighborhoods. Yorktown is a stable, middle-class community.

Impediment 5: Mortgage Loan Denials and High-Cost Lending Disproportionately Affect Minority Applicants in Philadelphia.

In 2011, minority households in Philadelphia experienced higher mortgage denial rates than white households. Specifically, black households had the highest mortgage denial rate at 20.7 percent. Latino households experienced a denial rate of 15 percent, while the denial rate for Asian households was 14.5 percent. White households were far more likely to receive loans, as only 10.8 percent of applications were denied. Upper-income black households in the City of Philadelphia were denied mortgage loans at more than double the rate (17 percent) of upper-income white applicants (8 percent). In addition, the top three reasons cited for denials across all races and incomes were: 1) debt-to-income ratio; 2) lack of collateral; and 3) bad credit history. In addition, predatory lending remains a problem affecting minority and low-income households.

Goal:

Approval rates for all originated home mortgage loans will be fair, unbiased and equal, regardless of race and income.

Proposed Actions:

The City will pursue the following strategies:

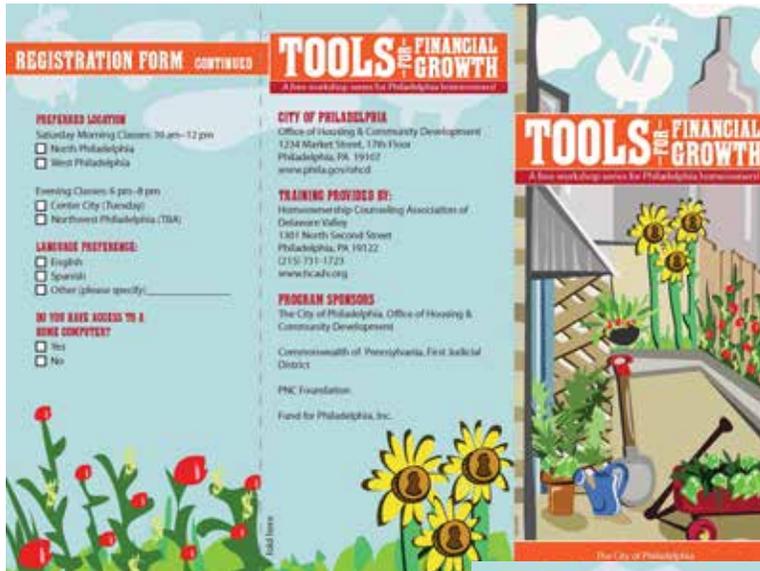
- 5-A: Continue the Tools for Financial Growth workshops sponsored by the PNC Foundation, which provide education to help households create a budget, set financial goals and improve credit.

FY 2014 Actions:

Since 2008, Philadelphia has been a national leader in foreclosure prevention, saving approximately 7,600 homes through its Residential Mortgage Foreclosure Prevention program. However, since many participants receiving loan modifications continue to face financial challenges, in December 2011 the City established a comprehensive financial education effort called Tools for Financial Growth (TFFG) to help homeowners develop better financial planning and management habits. The program is designed to promote financial stability and reduce the risk of redefault. (See brochure on next page.) Since the program started in Dec. 2011, 3,060 homeowners have participated in the TFFG orientation, and as of July 2014, 1,028 participants have graduated after completing all three classes.

Tools for Financial Growth Workshops FY 2014: Participants by Class/Month

2013	Class 1	Class 2	Class 3	Total
July	6	26	37	69
August	4	8	26	38
September	2	8	33	43
October	9	7	53	69
November	9	11	46	66
December	10	8	15	33
2014				
January	3	20	29	52
February	12	17	26	55
March	22	15	14	51
April	26	14	34	74
May	5	12	39	56
June	9	24	64	97
Total Attendance	117	170	416	703



- 5-B: Continue pre-purchase, equity, title/vesting and foreclosure prevention counseling to prepare households for homeownership.

FY 2014 Actions:

Pre-purchase counseling includes providing prospective homebuyers with the following information/services: credit counseling and the ability to borrow; information on homeowners' rights and responsibilities; fair housing laws; and money management and budgeting. Prospective homebuyers are also informed about the actual homebuying process, including types of listings; home selection; broker selection; home purchase instructions; house pricing and the use of comparables (seller's price, market price, appraised value); types of mortgage products; and the importance of obtaining a property inspection. The counselors offer to provide a thorough review of the agreement of sale language, emphasizing the Property Inspection Contingency language and the importance of the Special Clauses section (using a blank agreement of sale). An important part of the counseling process is assisting the client to avoid predatory lending and instead to seek an advantageous mortgage product. Finally, the availability of grants for first-time homebuyers is reviewed. OHCD-funded housing counselors provided 1,649 households with pre-purchase counseling in FY 2014. As noted earlier, more than 3,200 households began receiving foreclosure prevention services in FY 2014, which include a variety of housing counseling services targeted specifically to the homeowner's needs. Fifty-eight households received title/vesting counseling in FY 2014 and 164 households received equity counseling.

- 5-C: Continue anti-predatory lending counseling to help households avoid high cost loans.

FY 2014 Actions:

OHCD CDBG-funded housing counseling agencies provided 260 units of anti-predatory lending counseling in FY 2014. This included counseling about specific home repair loan products managed by the Philadelphia Redevelopment Authority, Urban Affairs Coalition and Pennsylvania Housing Finance Agency that provide safe and affordable lending alternatives to low- and moderate-income homeowners. Housing counselors also provided information about how to avoid home repair fraud.

As noted in the Analysis of Impediments, in addition to African-Americans, Latinos and Asians are disproportionately affected by mortgage loan denials and high-cost lending. To address the needs of households in these communities that are not proficient in English, languages spoken by OHCD-funded counselors include Spanish and multiple Asian languages, as well as several eastern European languages.

A complete list of all the housing counseling services provided in FY 2014 is on the following pages.

CDBG Housing Counseling FY 2014 Report

Services	Units	Services	Units
Pre Purchase Counseling	1,581	Rental Delinquency Counseling	160
Foreclosure Prevention	1,649	Lease Termination Counseling	12
Property Inspection Report Review	85	ED 1 - Eviction Prevention	133
ED 1 - Home Purchase	1,727	ED 2 - Eviction Prevention	42
ED 2 - Home Purchase	39	TURN - Rental Delinquent Counseling	282
Conventional Loans EHELP	79	TURN - Lease Termination Counseling	356
Conventional D&D Workout	2,225	TURN - Eviction Defense Counseling	219
HEMAP Application	1,048	ED 1 - TURN Eviction Prevention	598
ED 1 - Save Home Conventional	2,533	TURN - Post Eviction Counseling	206
ED 2 - Save Home Conventional	424	ED 1 - TURN post hearing	207
Assessment of Merit	73	TURN - Tenant Rights Counseling	617
HEMAP Appeal Taken	65	ED 1 - TURN Tenant Rights	55
Unemployment Hearings	3	ED 2 - TURN Tenant Rights	51
ED 1 - Save Home HEMAP Appeals	69	Phil Plus Application	69
ED 2 - Save Home HEMAP Appeals	1	Mini Phil Loan Application	37
FHA Loans EHELP	27	Regular Phil Loan Application	10
FHA - Loss Mitigation	1,049	Other Anti-Pred Repair Loan	35
ED 1 - Save Home FHA	1,089	Property Inspection - Anti Pred Repairs	14
ED 2 - Save Home FHA	143	ED 1 - Anti Pred Repairs	137
Diversion - EHELP Application	1	ED 2 - Anti Pred Repairs	6
Diversion - Conventional Loan Workout	920	Anti Pred Refi Loan Product	28
Diversion - FHA Loss Mitigation	574	ED 1 - Anti Pred Refinance	32
Diversion - Reverse Mortgage	30	Application for Hardship Agreement	416
Diversion - HEMAP Application	215	Tax Delinquency Appeal Counseling	32
Diversion - Housing Retention Program Application	160	ED 1 - City Taxes	525
ED 1-Diversion	1,586	ED 2 - City Taxes	93
Diversion - Court Attendance	1,598	Equity Counseling	164
Successful Assessment 1	56	Title & Vesting	22
Successful Assessment 2	8	Reverse Mortgage Counseling - HECM	40
Filing a Petition to Postpone (Mortgage)	63	Other Homeownership	626
Petition to Postpone (Mortgage) - Attendance	42	ED 1 - Equity, Deeds, and Other Homeownership	840
ED 1 - Save Home Reverse Mortgage	25	ED 2 - Equity, Deeds, and Other Homeownership	53
ED 2 - Save Home Reverse Mortgage	12	Filing a Petition to Postpone (Real Estate Taxes)	13
Tenant Rights Counseling	458	Petition to Postpone (Real Estate Taxes) - Attendance	13
ED 1 - Tenant Rights/Pre-homeownership Services	407	ED 1 - Other City liens	7
ED 2 - Tenant Rights/Pre-homeownership Services	88	ED 2 - Other City Liens	2
Rental Delinquency Counseling	160	Edu	1,817
Lease Termination Counseling	12	Total	28,121

ED = Education

TURN = Tenant Union Representative Network

Table continued on next page

CDBG Housing Counseling FY 2014 Report (continued)

Demographic Distribution: Income by Household

Very Low	5,634
Low	3,890
Moderate	1,884
Over Income	880
Total	12,288

Demographic Distribution: Race by Household

White	3,569
Black/African American	7,873
Asian	320
American Indian/Alaskan Native	5
Native Hawaiian/Other Pacific Islander	8
American Indian/Alaskan Native & White	5
American Indian/Alaskan Native & Black/African American	1
Asian & White	25
Black/African American & White	165
Other multi-racial	226
Chose not to respond	91
Total	12,288

Demographic Distribution: Ethnicity/Hispanic by Household

White	1,605
Black/African American	26
Asian	0
American Indian/Alaskan Native	0
Native Hawaiian/Other Pacific Islander	0
American Indian/Alaskan Native & White	0
American Indian/Alaskan Native & Black/African American	0
Asian & White	4
Black/African American & White	118
Other multi-racial	96
Chose not to respond	4
Total	1,853

Demographic Distribution: Other Characteristics by Household

Female Head of Household	6,275
Handicapped	1,473
Elderly	1,300
Total	9,048

City of Philadelphia Fair Housing Demographics for Services Provided in FY 2014*

Income

0%-30% MFI	19,332
31%-50% MFI	9,758
51%-80% MFI	2,003
Total**	31,948

Race

American Indian or Alaska Native	18
Asian	459
Black or African American	22,161
Native Hawaiian or other Pacific Islander	0
White	5,221
American Indian or Alaska Native and White	0
Asian and White	0
Black or African American and White	0
American Indian or Alaska Native and Black or African American	0
Other Individuals Reporting more than one Race	4,089
Total	31,948

Ethnicity

Hispanic or Latino	4,811
Non Hispanic or Latino	27,137
Total	31,948

* Includes Adaptive Modifications Program units

** Includes 825 over-income households served as part of the Mortgage Foreclosure Prevention Program and 30 served through the PHIL program.

Addressing Limited English Proficiency (LEP) Needs

The Office of Housing and Community Development has long translated its program materials into Spanish, employed Spanish-speaking front desk personnel, and served speakers of other languages with bilingual staff at the agency and bilingual staff at its subrecipient organizations. Addressing the needs of Limited English Proficient (LEP) persons has become even more important as recent data suggest that Philadelphia has become a destination city for immigrants. According to Census data, the city's 2013 population growth was nearly evenly divided between net native growth and immigration.

Fortunately, in addition to those at OHCD, Philadelphia has robust programs in both the public and nonprofit sectors to enable LEP persons to more fully participate in the local housing and economic markets. The City provides a series of language services that assist LEP residents to interact with government agencies, while public and nonprofit resources support greater engagement of LEP persons in community life as a whole.

City-Provided Language Services

■ Telephonic Interpretation

Telephonic interpretation is an over-the-phone interpretation service available to LEP constituents that call in to City agencies, or visit walk-in counter services seeking assistance. When an LEP constituent calls or visits a City agency, staff are able to provide assistance to them, in their language, by contacting an off-site interpreter over the phone. Telephonic interpretation is widely used by City agencies. It is available to LEP constituents at no cost to them. LEP individuals should look for an "Interpretation Services Available" sign to indicate their need for telephonic interpretation.

■ Document Translation

Document translation is used by City agencies that regularly communicate information with residents in paper format. When distributing information, agencies will often have it translated into several languages to benefit LEP constituents. As new languages are encountered, appropriate documentation is translated to meet the need. LEP individuals have the right to request that documents are translated on an as-need basis.

■ In-Person Interpretation

In-person interpretation is an on-site interpretation service provided to LEP constituents. This service is typically requested for predetermined meetings between LEP constituent(s) and City staff members. When City staff are aware of a meeting with an LEP constituent, they are able to request an on-site interpreter to attend and interpret the communication between them. Should an LEP constituent require interpretation services, for a future meeting, they have the right to request one, at no cost to them.

■ Training of City Employees

Training is an essential aspect of language access services for many City agencies. In circumstances where services are provided in face-to-face settings, bilingual staff often interact with LEP constituents. To better serve LEP individuals in these instances, several agencies have bilingual staff trained as certified interpreters. Some trainings that have been provided to bilingual City staff have included: Certified Interpreter Training, How To Work With An Interpreter, and basic language classes. Agencies that have utilized training include the Police Department, Department of Public Health, and Department of Human Services. This service is requested by City agencies on an as need basis.

Public and Nonprofit Resources

■ African Center for Education and Sustainability

African Center for Education and Sustainability’s dual mission is to improve the quality of education through supplemental programs for African and Caribbean immigrant children and improve the quality of life for their families through supportive services in the underserved and unrepresented areas of the Philadelphia region.

Youth Programs:

Supplemental Education Services (SES); Reading with Sallymatu (Reading Comprehension and Fluency Program); Literacy; English as a Second Language Support; Mentoring; Multicultural Literacy Initiative via www.millionbooksproject.org; Computer Education

Adult Programs:

Adult Basic Literacy; English as a Second Language; Computer Education Financial Literacy; Workforce Development via Partnership with PA CareerLink

Contact:

www.africenter.org

6401 Elmwood Ave., Philadelphia, PA 19142

(267) 591-9433

■ Catholic Social Services

Catholic Social Services (CSS) traces its roots to colonial Philadelphia. The ten agencies of CSS administer programs dedicated to serving men, women, and children in need. CCS provides residential and community-based education programs to court-adjudicated youth, and sponsors residential and community-based care for persons who are developmentally delayed.

Programs:

Free or low-cost immigration law services and a wide range of services for low-income people including residential treatment programs for at-risk children, family preservation services, foster care, adoption,

counseling, senior citizen centers, programming for the elderly, transitional housing, homeless services, and care for medically fragile men and women.

Contact:

www.css-phl.org
227 N. 18th St., Philadelphia, PA 19103
215-854-7019

■ Center for Literacy

The Center for Literacy (CFL) has created a number of specialized programs, including a wide range of Community Classes and Volunteer Tutoring. CFL conducts community classes at nearly 100 locations in Philadelphia and Delaware counties at schools, public libraries and community sites. Classes range from multi-level Adult Basic Education to GED exam preparation, to Workforce Education and English as a Second Language instruction.

CFL community classes are designed to accommodate adult schedules and are offered in morning, afternoon and evening sessions. They are generally open entry/open exit, and are offered on a year-round basis. The curricula and materials are individually tailored to help learners meet both their long and short-term goals. Learners interested in enrolling in community classes are asked to attend an orientation. Orientations are conducted in various convenient locations throughout the area. CFL also offers programs for young adults, ages 16-21.

Contact:

www.centerforliteracy.org
636 S. 48th St., Philadelphia, PA 19143
215-474-1235

■ Community Legal Services

The mission of Community Legal Services (CLS) of Philadelphia is to help low-income Philadelphia residents obtain equal access to justice by providing them with advice and representation in civil legal matters, advocating for their legal rights, and conducting community education about the legal issues that affect them.

For more than 40 years, CLS has provided the highest quality legal assistance to low-income Philadelphians who cannot afford legal counsel when they most need it. It provides free legal assistance on a wide variety of matters, including housing, health care, employment, public benefits, consumer scams, home ownership, loans and collections, property taxes, SSI disability benefits, DHS (parents only), nursing home and personal care homes, credit card debt, and utilities.

CLS' Language Access Project coordinates CLS services to Philadelphia's growing limited English proficient and immigrant communities. CLS provides direct legal representation to limited English proficient clients

or client groups who have been denied equal access to services or benefits on account of language. CLS partners with many organizations to advocate for language access for limited English proficient clients to services and benefits at the local, state and national levels.

Contact:

www.clsphila.org

1424 Chestnut St., Philadelphia, PA 19102

215-981-3700

Law Center North Central: 3638 N. Broad St., Philadelphia, PA 19140

215-227-2400

■ **Friends of Farmworkers, Inc.**

The Friends of Farmworkers' (FOF) mission is to improve the living and working conditions of indigent farmworkers, mushroom workers, food processing workers, and workers from immigrant and migrant communities. FOF also provides community education on legal rights of farm workers, mushroom workers and food processing workers, which includes outreach to farm labor camps, community groups, and to students and families in schools with students whose families do farm work.

FOF's focuses on employment-related claims of eligible workers and claims related to a client's status as a farm worker, including: minimum wage and wage payment problems; unsafe or unhealthy work conditions; substandard housing for groups of workers; employment or housing discrimination based on race, sex, national origin, disability or familial status; retaliation for exercising legal rights; establishment of eligibility rights to public benefits; and limited representation related to immigrant status.

Programs:

Direct legal services to farm workers, mushroom workers and food processing workers in Pennsylvania, migrant farm workers who have been employed in Pennsylvania and have claims arising out of their employment in PA, and organizations whose members are client eligible workers and their families.

Contact

www.friendsfw.org

924 Cherry St., 4th Floor, Philadelphia, PA 19107

215-733-0878, (800) 729-1607, Toll Free from Mexico (clients only) 001-800-51-41-349

■ Hebrew Immigrant Aid Society (HIAS) and Council Migration Service of Philadelphia

Since 1882, the primary mission of HIAS & Council Migration Service of Philadelphia has been to rescue, relocate and resettle Jews and peoples of all religion, and nationalities who are fleeing persecution and discrimination.

HIAS and Council provides law-related immigration services to the foreign born and their families who seek asylum, family reunification, permanent legal status and citizenship in the U.S. HIAS and Council offers refugee counseling and processing assistance, acculturation, education and advocacy to, and on behalf of, prospective refugees, immigrants, their families, and friends in the Delaware Valley and the Tri-State region.

HIAS and Council strive to advance the fair treatment and protection of the rights of immigrants and refugees, and to educate to larger community about the positive economic, social and cultural contributions made by new Americans. The agency provides assistance to refugees and immigrants so that they can become productive members of society. HIAS and Council serves individuals of limited means, and does not discriminate on the basis of race, creed, color, gender, sexual orientation, national origin or handicap.

HIAS also coordinates a state-wide Asylee Outreach Project that links those granted asylum to refugee social services. The project assists with documentation issues facing asylees. As a nonprofit agency authorized by the Board of Immigration Appeals (BIA) to provide legal immigration assistance, HIAS and Council Migration Service is required to keep service fees at nominal levels.

Clients providing evidence of inability to pay even the lowest fees qualify for free service.

Contact:

www.hiaspa.org

2100 Arch St., 3rd Floor, Philadelphia, PA 19103

215-832-0900

■ Lutheran Children and Family Service

Providing foster care, adoption, refugee resettlement, family preservation, after school care, immigration services, and adult education. Lutheran Children and Family Service (LCFS), a nonprofit social service agency, provides a broad scope of services to a diverse clientele throughout Southeastern Pennsylvania. By relying on a wide network of individuals and agency supporters, their skilled and dedicated staff is able to provide families and children with services from a variety of local, state, federal and community resources. LCFS connects people interested in becoming foster parents, volunteers and congregational members, so they are able to bring new opportunities and restore hope to many throughout the greater Philadelphia region.

Programs:

Refugee resettlement services (immigration, counseling, employment, etc.), human-trafficking victims case management, various programs including mental health services for survivors of torture, ESL classes (in north and west Philadelphia and in Upper Darby)

Contact:

www.lcfsinpa.org
231 N. 63rd St., Philadelphia, PA 19139
215-747-7500

■ **Mayor’s Commission on African and Caribbean Immigrant Affairs**

Addressing the needs and issues of Philadelphia’s growing African and Caribbean population. The Mayor’s Commission on African and Caribbean Immigrant Affairs is the premier organization in Philadelphia to deal with issues affecting African and Caribbean Diaspora. The commission is a resource for the city leadership as well as for Caribbean and African immigrant communities.

The Commission seeks to foster understanding about the continent of Africa. It creates public awareness on the rich history, geography, and culture of a continent recognized as the birthplace of mankind, and engages members of the African Diaspora and American communities in a fruitful dialogue on how to strengthen bilateral relationships.

Contact:

www.africancaribbeanaffairs.org
City Hall, Room 112, Broad & Market Streets Philadelphia, PA 19102
215-686-7895

■ **Mayor’s Commission on Asian American Affairs**

Connecting the Asian American community and social service, community, cultural organizations and City government. On January 8, 2009 through Executive Order 01-09, the Honorable Michael A. Nutter re-established the Mayor’s Commission on Asian American Affairs recognizing the needs and issues of Philadelphia’s increasingly diverse Asian American population. The Commission is charged with keeping the Mayor and Administration officials apprised of issues and concerns in the Asian American community and serving as a connector between the Asian American community and social service, community, cultural organizations and City government.

Contact:

www.phila.gov/mcaaa
The Hub on Chestnut, 3945 Chestnut St., Suite 913, Philadelphia, PA 19104
Email: info.mcaaa@gmail.com

■ Mayor's Commission on Literacy

Formed in 1983, the Mayor's Commission on Literacy (MCOL) was the first literacy agency in the country to be established by a local governing body. While there were literacy activities underway in Philadelphia at that time, general awareness of the extent of the need was limited. To address this issue, the city had to focus attention on the literacy needs of its adults, coordinate the efforts of existing programs, and provide educational opportunities for increased numbers of adults. MCOL was established to ensure that quality education is available to equip all adults in Philadelphia with the literacy skills necessary for the workforce, parenting, and community life.

MCOL offers information and referral services to Philadelphia adults interested in improving their lives through education. Individuals 16-18 years old who have officially dropped out of school, can easily access information about Philadelphia adult education programs by calling the commission at 215-686-5250.

Contact:

www.freelibrary.org/mcol

Free Library of Philadelphia, 1901 Vine St., Philadelphia, PA 19103

215-686-5254

■ Nationalities Service Center

Nationalities Service Center (NSC) is a nonprofit organization that provides social, educational, senior, translation and interpretation, and legal services to immigrants and refugees in the Greater Philadelphia area. Each year, they help approximately 4,000 individuals from over 90 countries. Their mission is to help immigrants and refugees participate fully in American society. They implement this mission by meeting four main objectives:

1. Protecting legal rights
2. Strengthening families and promoting self-sufficiency
3. Eliminating barriers caused by language and cultural differences
4. Promoting public awareness of the benefits of diversity in American society

Programs:

Low-cost legal services: family reunification, removal/deportation defense, domestic violence cases, lawful permanent residence (green card) applications, citizenship and naturalization, asylum applications, criminal cases, refugee social services (resettlement, job readiness and placement, cultural reunification, health), senior center, translation and interpretation services, ESL classes.

Contact:

www.nationalitiesservice.org

1216 Arch St., 4th Floor, Philadelphia, PA 19107

215-893-8400

■ Pennsylvania Immigration and Citizenship Coalition

The Pennsylvania Immigration and Citizenship Coalition (PICC) is a diverse group that brings together professionals, advocates and immigrant groups of different backgrounds to share information and resources, identify common problems, and advocate for solutions. They have 50 member organizations and numerous individual members. Their membership includes community groups, legal service providers, social service providers, mutual assistance associations, immigrant leaders, unions, faith communities, and concerned individuals. Refugees and other new Americans make significant contributions to the nation, state, region, and to local communities. They pay taxes in the local economy, revitalize neighborhoods as renters, consumers and even business owners and home owners, and bring a rich cultural diversity.

PICC is a diverse coalition that represents the needs of immigrants, migrants, refugees and other new Americans living in Pennsylvania to policy makers, public officials, and the general public. PICC seeks to educate the public and develop support for fair policies that welcome and sustain immigrants.

Contact:

www.picc-pa.org
2100 Arch St., 7th Floor, Philadelphia, PA 19103
215-832-0636

■ Philadelphia Commission on Human Relations

The Philadelphia Commission on Human Relations (PCHR) was established in 1951. The Commission is mandated by the Philadelphia Home Rule Charter to enforce the Philadelphia Fair Practices Ordinance. The Ordinance prohibits discrimination in the areas of employment, housing, public accommodations, and the provision of City services. It is unlawful to discriminate in these areas because of race, color, gender, religion, age (excluding public accommodations), sexual orientation, national origin, ancestry, and disability. In housing, it is also unlawful to discriminate because of marital status, the source of income, and the presence of children.

In addition, the Commission reduces and prevents intergroup tension in Philadelphia, provides education on intergroup harmony and cultural diversity, and mediates disputes through its Disputes resolution program. The Commission has nine Commissioners appointed by the Mayor.

Contact:

www.phila.gov/humanrelations
The Curtis Center, 601 Walnut St., Suite 300 South, Philadelphia, PA 19106
215-686-4670, TTY: 215-686-3238, Fax: 215-686-4684
E-mail: faqpchr@phila.gov
North Philadelphia Field Office
601 W. Lehigh Ave., Philadelphia, PA 19133
215-685-9761, Fax: 215-685-9768

■ Philadelphia Coalition for Victim Advocacy

The Philadelphia Coalition for Victim Advocacy (PCVA) is a membership consortium of organizations and individuals that provide advocacy and assistance to victims, co-victims and witnesses to crime. PCVA is dedicated to improving and promoting victim rights and the provision of a full range of high quality victim services in the City of Philadelphia. PCVA's primary goals are as follows:

- To provide member agencies with a collective voice that is greater than the voice of any individual agency, program or individual member in addressing the rights and needs of crime victims.
- To provide opportunities for concerned citizens, programs and organizations to exchange information and ideas; support the sharing and utilization of materials and resources; and address emerging issues and policies related to victims of crime.
- To support initiatives that address the policies, the rights, the needs, and the provision of services to crime victims and witnesses of crime in the City of Philadelphia.
- To create opportunities for crime victims to feel heard and empowered as well as to support and recognize the contributions that crime victims and service providers make in the Philadelphia community.
- To increase public awareness of crime victim issues and the services available for victims, especially those offered by PCVA's member agencies.
- To identify unserved or underserved victim populations and to address service gaps and system problems that affect crime victims.

PCVA member agencies provide direct service to crime victims. The settings for member agencies range from Neighborhood Based Agencies to Schools to Criminal Justice environments. A variety of services are offered by PCVA member agencies such as: assistance in filing for Crime Victim Compensation, crisis response, education, counseling and criminal justice/legal advocacy.

Contact:

www.pcvainfo.org

c/o Philadelphia District Attorney's Office, 3 South Penn Square, Philadelphia, PA 19103,
215-567-5000

■ Southeast Asian Mutual Assistance Associations Coalition, Inc. (SEAMAAC)

Since 1984 SEAMAAC has brought crucially needed support to tens of thousands of families in the Greater Philadelphia area. Today SEAMAAC stands as one of the oldest and largest refugee-founded agencies in the region with a workforce of more than 80 percent bi/multi-lingual staff serving constituencies from as many as 18 distinct linguistic communities. Each year SEAMAAC serves hundreds of immigrant and refugee families as well as native-born individuals and families through its programs in education, health and social services.

Contact:

1711 S. Broad St. , Philadelphia, PA 19148
215-467-0690, Fax: 215-467-5301

■ Welcoming Center for New Pennsylvanians

The Welcoming Center for New Pennsylvanians connects newly arrived individuals from around the world with the economic opportunities that they need to succeed in the region. Welcoming Center West facilitates cooperative efforts and understanding among immigrants and native-born residents, thus promoting a stronger, safer and more economically dynamic community. Welcoming Center West works closely with the 52nd Street Business Association and a host of other community partners. Welcoming Center West programs: business development seminars, merchant literacy program, cross-cultural youth programs, information and resources, inter-ethnic events.

Programs:

Employment Services (job placement for work-authorized immigrants, and employer services); Resource Referrals (connecting immigrants with legal, health, and other programs and services); Legal Clinic (free monthly clinic for immigrants with questions regarding all areas of law); Vocational Literacy Program (for clients referred by EARN Centers); Project Bridging Cultures (academic and social support to youth at South Philadelphia High School); Public Policy (information and education on immigration issues through presentations, seminars, the media, etc.)

Contact:

www.welcomingcenter.org
1617 John F. Kennedy Blvd., 13th Floor, Philadelphia, PA 19103
215-557-2626
Welcoming Center West:
246 S. 52nd St., Philadelphia, PA 19139
215-220-8795

Affordable Housing

The City proposed numeric goals to promote affordable housing in 14 areas. It substantially met or exceeded those goals in 10 areas. The chart comparing proposed numeric goals to actual numbers achieved can be found on pages 17-19.

The developments for which construction was completed in FY 2014 continue to lease up, and thus complete data on residents are not available. Of the 305 households that moved into new OHCD-funded homes in FY 2014 for which OHCD has data, all meet Section 215 requirements and are below 80 percent of Area Median Income.

The *Year 39 Consolidated Plan* identified strategies to address the needs of low-income renters with extreme cost burden or in substandard housing. (OHCD did not anticipate any involuntary displacement of low-income renters.) To address their needs, the City produced rental housing units and provided rental assistance, benefitting 1,874 households.

Advocates for people with disabilities believe that approximately 17 percent of Philadelphians have a disability, while accessible housing makes up approximately one percent of Philadelphia's housing stock. The City seeks to increase the number of accessible housing units through new construction and rehabilitation of existing housing units for individuals with disabilities.

In FY 2014 the Philadelphia Housing Development Corporation's Adaptive Modifications Program assisted 99 households. This program provides free adaptations, including widened doorways, modified kitchens and bathrooms, handrails, grab bars, ramps and stair glides, allowing easier access to and mobility within the home. The program enables disabled homeowners and tenants to live more independently in their homes and thus in the community at large.

The City continues to require that all new construction housing developments address accessibility and visitability requirements. New construction homeownership, rental and special-needs developments must have 10 percent of their units accessible to persons with a physical disability, and four percent of the units must be accessible to persons with a vision or hearing disability.

To the extent feasible, all new construction must also include visitability design features in all units. This includes at least one no-step entrance at the front, side, back or through the garage. All doors (including powder/bathroom entrances) should be 32 inches wide and hallways and other room entrances at least 36 inches wide. Visitability enables people with disabilities to more easily visit friends and family members.

OHCD-funded developments added 89 accessible units, 35 units for people with hearing or vision disabilities and 845 visitable units to the City's housing stock in FY 2014. Note that accessible units are by definition also visitable, so a total of 969 units that better serve persons with disabilities were added in the City.

In FY 2014 OHCD assumed maintenance of NewsOnTap.org, a website designed to provide information on accessible housing, fair housing laws and regulations, financial and technical resources, model projects and other issues related to housing for people with disabilities in the City of Philadelphia. NewsOnTap provides information on visitability, housing counseling, the Adaptive Modifications Program, and the City's Model Affirmative Marketing Plan; offers links to informative websites; and includes a pdf of a 120-page resource guide produced by OHCD. OHCD continued to utilize the Housing and Disability Technical Assistance Program to provide education and marketing materials that publicize issues and opportunities related to housing for persons with disabilities in Philadelphia.

NewsOnTap also includes a link to the Home Finder (phillyhomefinder.org), an interactive feature that allows developers/managers of OHCD-funded housing to directly post the availability of accessible units. Individuals with disabilities, case workers, advocacy and service organizations can access the Home Finder to look for available accessible units.

All housing projects developed with City housing funds must comply with the City's Model Affirmative Marketing Plan (MAMP) that requires developers receiving City funds to market accessible housing units to the disabled community on the Home Finder website for a 30-day period prior to marketing accessible and nonaccessible housing units to the general public.

Homeless and Other Special Needs

In the City of Philadelphia, the Office of Supportive Housing (OSH) is the public entity charged with planning, coordinating and implementing strategies to reduce and end homelessness. OSH conducts centralized intake into the City's emergency housing system; oversees emergency, transitional and permanent supportive housing inventory; serves as the Collaborative Applicant for the HUD Continuum of Care Program; is the HMIS Lead Agency and the Ten Year Plan convener. OSH is supported in these efforts by the City's housing entities, primarily the Philadelphia Housing Authority and the Office of Housing and Community Development, and by sister social service departments, which fall under the leadership of the Deputy Mayor for Health and Opportunity and include the Department of Behavioral Health and Intellectual disAbility Services (DBHIDS), the Department of Human Services (DHS), and the Department of Public Health (DPH).

The City of Philadelphia's overall strategy for reducing and ending homelessness is guided by the goals outlined in "Creating Homes, Strengthening Communities and Improving Systems: Philadelphia's Ten- Year Plan to End Homelessness." Philadelphia's goal is to reduce and end homelessness for veterans and those experiencing chronic homelessness, in alliance with the U.S. Interagency Council on Homelessness (USICH) Opening Doors: Federal Strategic Plan to Prevent and End Homelessness.

Homeless Outreach

Philadelphia coordinates street outreach to individuals experiencing homelessness through the Outreach Coordination Center, located at Project HOME, and in collaboration with local nonprofit organizations. The City's street outreach activities are funded and overseen by the Department of Behavioral Health and Intellectual disAbility Services (DBHIDS).

In addition to a quarterly street count, citywide street outreach efforts include 24-hour, 365-day hotline and dispatch to ensure outreach presence on the streets and walk-in services. The City's teams jointly conduct weekly street outreach with the Veterans Affairs (VA) outreach team. Quarterly, a Collaborative Outreach Committee brings together all outreach teams (including those for youth) with key stakeholders such as the Center City District and the Philadelphia Police Department to coordinate efforts.

Outreach teams regularly coordinate with and link individuals to shelter, mental health crisis systems, the courts, medical care, and the VA, as needed. Outreach has access to a van that accommodates wheelchairs and the City's "language line" translation system. Teams conduct outreach at designated "hot spots" or high visibility areas in an effort to conduct targeted outreach in a proactive and efficient manner.

In Fiscal Year 2014 (Year 39), outreach teams made 49,695 contacts with 8,020 unique individuals and made 4,706 placements. Seventy-five percent of all placements were to emergency housing. Ten percent were in overnight cafes, which are low-demand places where unsheltered individuals can rest, have something to eat, and potentially engage with a helping individual. Six percent were placed in a Safe Haven, a residential low-demand option for individuals with mental illness and/or co-occurring mental illness and substance abuse; and two percent were placed in a detox program.

Emergency Shelter and Transitional Housing

For more than 20 years, the City has operated centralized intake into an emergency housing system that addresses the emergency and transitional housing needs of individuals experiencing homelessness. Philadelphia's emergency housing system is structured to accept all subpopulations of individuals and families that are experiencing homelessness, although there are facilities specifically designated for survivors of domestic violence and (privately operated) for unaccompanied youth. Individuals and families in emergency housing apply for longer-term housing through clearinghouses established to route applications for rapid rehousing assistance and transitional housing programs. In addition to ESG funding, City general funds, state Homeless Assistance Program funds, and Community Service Block Grant funds are used to support those who need emergency housing. The current Continuum of Care housing inventory includes:

- 3,600 year-round emergency housing beds and
- 2,000 transitional housing beds

In the *Year 39 Consolidated Plan*, Philadelphia had a goal to decrease slightly the number of homeless households with children residing in emergency and transitional housing on the night of the annual homeless point in time count from 923 to 918. Unfortunately, the number of homeless households with children in emergency and transitional housing at the 2014 point in time count rose slightly to 932.

Philadelphia also had a goal to establish a new emergency shelter specifically for women and families experiencing domestic violence and create new resources for men and women of the LGBTQ community to access assistance if they are victims of domestic violence. Funding was provided in Year 39 and 100 new shelter beds began operating the first quarter of Year 40.

Permanent Housing

Philadelphia and its strong nonprofit and public sector partners have a variety of strategies and program models to help persons experiencing homelessness make the transition to permanent housing and independent living. The Philadelphia Continuum of Care has 5,500 permanent supportive housing beds in its housing inventory. The City of Philadelphia outlined the following goals in the *Year 39 Consolidated Plan* from its 2012 application for Homeless Assistance Program funding on behalf of the Philadelphia Continuum of Care:

- Exceed the national goal for the percentage of participants in McKinney transitional housing programs who move to permanent housing by 7 percentage points (national goal, 65 percent; Philadelphia goal, 72 percent). Philadelphia exceeded this goal: 77 percent of participants moved from transitional to permanent housing, exceeding the national goal by 12 percentage points.
- Exceed the national goal for the percentage of participants remaining in McKinney-funded permanent supportive housing program for at least six months by 8 percentage points (national goal, 77 percent; Philadelphia goal, 85 percent). Philadelphia exceeded this goal: 90 percent

of participants remained in McKinney-funded permanent supportive housing programs for at least six months, exceeding the national goal by 13 percentage points.

- Meet the national goal (20 percent) for the percentage of participants in McKinney-funded programs who are employed at program exit. Philadelphia did not meet this goal. Fifteen percent of participants in McKinney-funded programs were employed at program exit. As a result of not meeting this goal, the Office of Supportive Housing is convening an ad-hoc subcommittee that will review project-by-project achievements and goals, review best practices, and coordinate with local partners to provide training and support.

Chronically Homeless Individuals and Families

The City continued to make progress toward its goal of ending chronic homelessness. Specifically, one of Philadelphia's Year 39 goals was to create 100 new beds for chronically homeless individuals in 12 months for a total number of 860 beds. Philadelphia exceeded this goal and created 140 new beds for chronically homeless individuals for a total of 900 beds.

Philadelphia continued to prioritize the most chronic and vulnerable individuals for housing placement using data to identify individuals as well as the 100,000 Homes Campaign's Vulnerability Index. In Year 39, 309 chronic and vulnerable individuals experiencing homelessness were placed in permanent housing.

Families with Children

Philadelphia's primary strategies to assist families with children experiencing homelessness move to permanent housing are Rapid Rehousing and the Blueprint Families Program. In Year 39, 112 households moved into permanent housing with assistance from Rapid Rehousing activities funded by Federal and State sources. Through a partnership with the Philadelphia Housing Authority (PHA), the Blueprint Families Program moves families in emergency and transitional housing into permanent affordable housing. The City's Office of Supportive Housing coordinates with families to complete the application process and provides case management for at least one year to assist families to be successful in their new homes. In FY14, 279 families moved into permanent affordable housing through the Blueprint Families Program.

Veterans and their Families

The City of Philadelphia outlined the following goals in the *Year 39 Consolidated Plan*:

- Apply for and receive renewal funding for the Philadelphia SSVF program
- Apply for and receive renewal and new funding for all Continuum of Care programs that serve veterans and their families who are experiencing homelessness
- Increase HUD-VASH utilization and increase the percent of Housing Choice Vouchers for veterans who meet the HUD definition of chronic homeless

Philadelphia is one of 10 communities selected by HUD and the U.S. Interagency Council on Homelessness to participate in the Dedicating Opportunities to End Homelessness Initiative and one of 25 cities selected to participate in the U.S. Department of Veterans Affairs' 25 Cities Initiative. Through these initiatives, Philadelphia established the goal of ending veteran homelessness by December 2015. For the time period of August 2013 – August 2014, 363 veterans were housed and 40 percent of those housed were chronically homeless. Philadelphia has a network of providers and programs that offer Department of Veterans Affairs (VA)-supported programs, including “Grant and Per Diem” and “Supportive Services for Veterans and their Families,” as well as CoC-funded permanent supportive housing programs. During Year 39, a coalition of nonprofit organizations in Philadelphia began to implement \$3 million in SSVF funds for the 10/1/13–9/30/2014 grant period, and applied for and received notification of another funding award beginning 10/1/2014. The Philadelphia CoC applied for and received renewal and new funding for all CoC programs that serve veterans and their families who are experiencing homelessness. Additionally, veteran-serving organizations work closely with the VA and the CoC to ensure high utilization of Veterans Affairs Supportive Housing (VASH) vouchers; 72 percent of VASH vouchers went to individuals experiencing chronic homelessness. More than 1,000 individuals were housed in transitional or permanent housing programs dedicated to veterans and their family members experiencing homelessness on the night of the 2014 point-in-time count.

Unaccompanied Youth

The Philadelphia Continuum of Care (CoC) has five transitional housing programs that specifically serve unaccompanied youth under the age of 24 – CVCA Transitional Housing Program, Generations II, Pathways PA Transitional Living Program, Philadelphia Transitional Support Project, Rights of Passage, and 3902 Transitional Housing Program. All of these projects provide housing and supportive services aimed at preparing unaccompanied youth for entry into a permanent housing situation. These programs provide temporary housing while offering life skills and other necessary supportive services to prepare the youth for independent living. On the night of the 2014 point-in-time count, there were over 130 individuals residing in these programs.

In addition to these programs, the Department of Human Services (DHS) Achieving Independence Center (AIC) aids unaccompanied youth who have aged out of foster care to move into permanent housing. AIC serves as a “one-stop” shop for services such as housing search, employment training and life skills. For those youth who have aged out of foster care, AIC has a room and board program that can provide up to 12 months of housing assistance and case management to aid in the transition into permanent housing. These same services are also offered to unaccompanied youth who have aged out of foster care and are experiencing homelessness, in order to reduce the length of time they experience homelessness.

For those unaccompanied youth that are not connected with the foster care system, homeless youth service providers such as Youth Emergency Services have outreach services that seek to locate and identify unaccompanied youth experiencing homelessness. Once identified these youth are connected with youth-serving programs and services to aid in getting them off the streets.

On the night of the 2014 point-in-time count, there were 9 unaccompanied youth experiencing homelessness (under the age of 18) in emergency shelter and there none were on the streets. There were 56 individuals in an emergency shelter dedicated to youth age 18-24.

Homelessness Prevention

Philadelphia is focused on helping low-income individuals and families avoid homelessness. In FY 2014, 722 households received rental or security deposit assistance through the Office of Supportive Housing's Emergency Assistance and Relocation Unit. The Housing Retention program used Housing Trust Fund dollars to prevent individuals and families on the verge of homelessness due to mortgage foreclosure from needing to enter shelter. In FY 2014, 181 households were kept from homelessness through this program.

The Philadelphia CoC has either implemented or followed State and Federal policies and programs whose intent is to prevent individuals from being discharged from publicly funded institutions into homelessness. The following goals were outlined in the *Year 39 Consolidated Plan*:

- Continue to collect data and information from youth and youth-serving providers to evaluate the magnitude of the issue and possible interventions to address the needs of youth discharged from foster care.
- Apply for and receive renewal funding for transitional housing programs that support youth being discharged from foster care.
- Support efforts to establish a medical respite to serve individuals discharged from hospitals with health care and housing needs.
- Through the work of the McKinney Strategic Planning Committee, evaluate the effectiveness of state corrections discharge planning policies and advocate for improved policies and programs, if needed.

The Federal Fostering Connections Act and State Court Rule require a transition plan before a youth is discharged from foster care. State guidance prohibits plans from including referrals to shelters and requires court-approved plans for safe and sustainable housing. Philadelphia's Department of Human Services (DHS) starts youth-driven transition planning for youth as early as 16 and at minimum 6 months prior to discharge. The DHS Achieving Independence Center is for youth 16-21 currently or formerly in care, and provides services and housing assistance. A Room and Board Program provides up to 12 months of housing assistance and case management to those about to or recently aged out of foster care to avoid homelessness. In 2013, DHS received a planning grant for Pipeline Up to Stable Housing (PUSH) from the U.S. Department of Health and Human Services' Administration for Children and Families – Children's Bureau. PUSH includes a community-wide planning process to build data and programming capacity to better address the needs of youth with foster care histories in an effort to prevent homelessness. Also during Year 39, the CoC applied for and received renewal funding for its transitional housing programs that support youth being discharged from foster care.

All hospitals in the City of Philadelphia are privately owned and operated, thus there are no publicly funded hospitals in Philadelphia. However, the CoC developed “Hospital Referral Policy and Procedures” and utilizes a 24-hour hotline for hospitals so no person is discharged into street homelessness. The policy requires that the hospital provide medical and/or psychiatric clearance, instructions for continued care, and an adequate supply of prescribed medication for the patient. Additionally, through a partnership between Public Health Management Corporation (PHMC) and Depaul USA, an eight-bed medical respite center was created in Year 39. This center serves men experiencing homelessness who are well enough for hospital discharge but need additional recuperation and care in a safe environment.

To prevent homelessness among those being discharged from publicly funded mental health institutions, Pennsylvania’s Office of Mental Health and Substance Abuse Services’ (OMHSAS) Continuity of Care Bulletin specifies no discharge from a state hospital can occur unless all housing, treatment, case management and rehab services are in place at the county level (Model Letter of Agreement under Discharge, Sec c.1(g) Living Arrangements). The Department of Behavioral Health and Intellectual disAbility Services (DBHIDS) requires its 14 case management providers to obtain approval of all mental health residential discharges through the Targeted Case Management (TCM) Unit. TCM standards permit discharge when the consumer no longer meets medical necessity criteria; prior to approval, the Unit receives documentation from the provider that there is a stable housing plan. If case managers cannot locate a consumer, they check with the emergency shelter system to ensure that the consumer has not become homeless; the HMIS system has an “alert” function so that if the person requests shelter, intake staff can see that the consumer has a DBH placement and work to reconnect the individual with their case manager.

For persons being discharged from the corrections system, Pennsylvania ensures individuals released from State Correctional Institutions (SCI) do not become homeless in two ways. The Pennsylvania Department of Corrections 1-5-06 Policy Statement on Inmate Reentry and Transition requires that Continuity of Care Planners try to assure viable home plans and follow-up services for all max-outs by providing written information on housing, photo ID, and other documents. Linkages are also made with the VA to access veterans’ benefits. The Pennsylvania Board of Probation and Parole (PBPP) has a formal policy that no individual may be released on parole without an approved Home Plan (PA Code Chapter 623). Both DOC and PBPP are also working to improve the discharge planning process and provide housing counseling to inmates prior to discharge. Finally, DOC is working with the Department of Public Welfare (DPW) to implement a new protocol to ensure Medical Assistance benefits are available to inmates upon release from SCIs by having the Planners complete DPW’s online COMPASS application for each inmate.

In an effort to help low-income and extremely low-income individuals and families avoid homelessness, Philadelphia has a strong network of publicly and privately funded service providers that address housing, health, social services, employment, and education needs. Examples of services for this population include job training, benefits enrollment, credit counseling, and GED preparation courses. Philadelphia also recognizes low-income households often lack computer and Internet access, which is a necessity in the digital age. To address this issue, Philadelphia has more than 50 KEYSPOt locations within nonprofit social service agencies that offer free computer use, internet access, and training.

Other Actions in Strategic or Action Plan

Address Obstacles to Meeting Underserved Needs

Like most major cities, Philadelphia faces a daunting list of challenges. Its population is poor, its housing stock is old, its residents are housing cost-burdened. The loss of manufacturing jobs and the residents who subsequently moved have left the City with both high unemployment and tens of thousands of vacant lots and properties.

The City has developed strategic and innovative programs to address these issues, and the programs are largely successful. Of the 29 numeric goals the City set for FY 2014, it met its target in 22 of them. Previous large-scale funding initiatives – HOPE VI, Homeownership Zone, Neighborhood Stabilization Program – have all yielded impressive results in neighborhoods throughout the City.

This record of innovation, success and responsible stewardship is hindered by the most significant obstacle to meeting the City’s underserved needs – the drastic reduction in housing and community development-related funding at the federal and state levels. Since 2002, OHCD’s CDBG and HOME funding has been cut by nearly \$40 million, a reduction of nearly 45 percent. From FY 2011 to FY 2014 OHCD’s federal and state funding was cut by nearly \$30 million, a reduction of nearly 37 percent.

To address this obstacle, OHCD aggressively pursues alternate sources of funding from both public and private sources. The lion’s share of the Neighborhood Stabilization Program funding, received by the City was the result of a competitive grant proposal submitted by the City. As noted in the Leveraging section on page 75, funding from PNC Bank supports a financial capability component of the City’s Mortgage Foreclosure Prevention Program. In FY 2014 the City updated the North Central Philadelphia Choice Transformation Plan and applied for a Choice Neighborhoods Implementation Grant. On the last day of FY 2014, HUD announced that Philadelphia had been selected to receive a \$30 million Choice Neighborhoods grant.

Foster and Maintain Affordable Housing

To foster and maintain existing housing that is affordable to low-income Philadelphians, the City funds a series of home improvement programs: Basic Systems Repair; Adaptive Modifications; Weatherization Assistance; and Heater Hotline. OHCD supports other programs to help low-income households maintain their homes, including programs to resolve tangled title issues, to support low-interest home improvement loans, to take full advantage of the Earned Income Tax Credit, and to offer a building materials exchange program. The City also supports Neighborhood Energy Centers to increase the affordability of housing by reducing energy costs and the Utility Emergency Services Fund to ensure that Philadelphians are not made homeless due to utility emergencies. Finally, OHCD has long supported housing counseling to prevent foreclosure, prepare

potential low- and moderate-income homeowners for homeownership, and to address the specialized affordable housing needs of tenants, people with disabilities and senior citizens. In FY 2014, more than 33,000 households took advantage of Philadelphia's programs to foster and maintain affordable housing.

Strategy for Removing Barriers to Affordable Housing

As stated throughout the Year 38 Needs Assessment, Housing Market Analysis and Strategic Plan, the current economic market and significant reduction in state and federal resources are the primary barriers to affordable housing. Although the average price of homes nearly doubled in value over the last decade, Philadelphia remains a weak market city in which the cost of affordable housing construction exceeds the value of the completed home. Therefore, the City's priority is to prevent homelessness through programs designed to keep low-income residents in their homes. Nearly 36,000 households were assisted by these programs.

Overcome Gaps in Institutional Structures and Enhance Coordination

OHCD is responsible for setting housing and community development policy and implementing the programs to carry out those policies. In coordination with broader City development goals and funding, incentives were created for private-market development, along with a continued emphasis on affordable housing funded with CDBG resources. OHCD continued the coordination for planning and developing low-income housing, especially for persons with special needs, including the homeless. The Mayor's Economic Development Cabinet, comprised of the leadership of OHCD, PHDC, PRA, Philadelphia City Planning Commission (PCPC), Department of Licenses and Inspections, and the Commerce Department met monthly with the Deputy Mayor for Economic Development to share information and coordinate responses to issues of common concern.

■ Choice Neighborhoods

In 2012, OHCD submitted a proposal to HUD for a Choice Neighborhoods Implementation grant. OHCD had long collaborated with the Philadelphia Housing Authority (PHA), providing opportunities for input on the development of the Consolidated Plan and funding acquisition and site improvement work for PHA developments, and OHCD and PHA partnered as co-applicants for the Choice Neighborhoods grant. The two organizations recruited a broad array of North Philadelphia organizations and institutions to develop a truly comprehensive neighborhood plan addressing housing, health, education, safety, economic development and other goals.

Philadelphia was a finalist for the grant, and in FY 2013 the partners organized and carried out a day-long HUD site visit that included a bus tour of the neighborhood, meetings with neighborhood stakeholders, and presentations from the grant partners.

Although the City was not selected to receive a grant, the strong relationships forged through the grant proposal process remained, and planning began in FY 2013 to submit an updated North Central Philadelphia Transformation Plan Choice Neighborhoods Implementation grant proposal. OHCD and PHA worked collaboratively with Asociación Puertorriqueños en Marcha (APM), the lead People partner, and Temple University, the principal Education partner. The planning process included area residents, the Pennsylvania Horticultural Society, the School District of Philadelphia, Public Health Management Corporation, EducationWorks, Econsult, the Southeastern Pennsylvania Transportation Authority, the Village of Arts and Humanities, and the City's Departments of Public Health, Human Services, Police, Commerce, Recreation and Education. After months of planning, coordination and public engagement, the North Central Philadelphia Transformation Plan – a comprehensive strategy to meet Housing, People and Neighborhood needs – was submitted in early FY 2014. At the end of FY 2014, HUD recognized the improved institutional structures and enhanced coordination and awarded Philadelphia a \$30 million grant.

■ Intergovernmental Coordination

OHCD is the coordinating center for the predominant share of federal funds that the City receives for housing and community development. The OHCD Director is responsible for overseeing policy formation, planning and program development related to affordable production and preservation programs; citizen engagement activities; and housing counseling activities. The Director of Housing is a member of the Board of Directors of the Philadelphia Housing Development Corporation (PHDC) and the Housing Trust Fund. Participation on these boards supports ongoing coordination of activities.

OHCD exercises its coordinating function by three means:

- Development of *Consolidated Plan*. OHCD is responsible for the preparation of the *Consolidated Plan* and annual applications for DCED funds. While it does not prepare the specific plans for modernization of public housing and for the provision of social services for the homeless, its role in integrating these plans into the *Consolidated Plan* helps ensure distinct City housing initiatives reinforce one another.
- Administration of CDBG funds for community development. OHCD has the authority to administer the CDBG. Programs are carried out by quasi-public agencies, public authorities, nonprofit development groups and service providers, and for-profit developers under contract to OHCD or its major delegate agencies. The contracts define the objectives to be achieved by each initiative and spell out appropriate timetables and milestones for performance. This contractual system enables OHCD to oversee the implementation of most housing plans developed by the City.
- Monitoring of agencies administering CDBG programs. In its role as contracting agency, OHCD is responsible for monitoring all agencies implementing programs for rehabilitation and housing assistance. The role of monitor enables OHCD to ensure that housing programs are executed in a timely and efficient manner.

■ Private Sector

The City has taken steps to increase coordination among intergovernmental agencies and the private sector through ongoing communication and planning sessions.

■ Services to the Homeless and Special Needs Population

Building on the commitment to housing by Mayor Nutter in the City's recalibrated *Ten Year Plan to End Homelessness* and the success demonstrated through the City's partnership with the Philadelphia Housing Authority, the Office of Health and Opportunity has initiated a central housing placement clearinghouse for permanent supportive housing. The Deputy Mayor of the Office of Health and Opportunity leads the Department of Public Health and oversees the Department of Behavioral Health and Intellectual disAbility Services, Department of Human Services, and Office of Supportive Housing. Housed at the Office of Supportive Housing and launched in January 2012, the Clearinghouse works closely with a companion services clearinghouse (Community Support Services, or CSS), housed at Community Behavioral Health. CSS staff ensure that individuals moving to housing are first matched with a service package to support their residency in housing. Coordination of housing placement into additional permanent supportive housing units will be phased into the Clearinghouse over time, with the ultimate goal that the Clearinghouse will serve as the single point of access to the City's entire permanent supportive housing inventory for people who are homeless or those with disabilities due to behavioral health conditions.

■ Services to Persons With HIV/AIDS

The Philadelphia Office of Health and Opportunity has also improved coordination among health, behavioral health, housing and continuum of care services to best meet the health and housing needs of individuals with HIV/AIDS. OHCD also convenes an HIV/AIDS Housing Advisory Committee. Through this committee, local government representatives as well as advocates, persons with HIV/AIDS and service and housing providers meet to advise OHCD on HIV/AIDS housing policy and programs. OHCD has two voting members on the Ryan White Planning Council.

■ Affordable Housing

The Director of Housing meets with the board of directors and staff members of CDCs to discuss policy and issues affecting the development of affordable housing by nonprofit corporations. OHCD supports the PACDC and the Community Design Collaborative. OHCD and PRA hold informational briefings for organizations interested in responding to Requests for Affordable Housing Proposals.

■ Persons With Disabilities

OHCD coordinates activities with OSH and other advocates. One of the housing counseling agencies funded by OHCD and with which OHCD has ongoing interaction is Liberty Resources, a not-for-profit, consumer-controlled organization that advocates and promotes independent living for all persons with disabilities. OHCD also maintains the News on Tap website, which offers information and resources

on disability and visitability issues, and which features the Home Finder, a resource designed to assist developer and property managers in marketing accessible units to the disabled community.

■ Coordination With the State

OHCD coordinates its planning and development efforts with DCED and PHFA. OHCD submits annual funding applications to DCED to support a range of activities, including housing preservation programs and large-scale housing development. OHCD is responsible for administering DCED funds through contracts with PHDC, PRA or other nonprofit agencies. OHCD staff work closely with DCED staff in monitoring the implementation of DCED-funded programs. OSH participates in the statewide Homeless Steering Committee, convened by DCED to coordinate activities statewide and with regard to state Emergency Solutions Grant. OSH also co-chairs a statewide committee for Continuum of Care lead agencies in entitlement communities. The Permanent Supportive Housing Clearinghouse serves as Philadelphia's Local Lead Agency, a concept developed by PHFA and the Department of Public Welfare to ensure that low-income persons with special needs have access to housing funded through PHFA.

Public Housing Improvements and Resident Initiatives

PHA's Customer Supportive Services team offers PHA residents a wide variety of training, services and programs to help them gain valuable skills and achieve self-sufficiency. A detailed description of their resident services programs can be found at www.pha.phila.gov. Highlights of those services are as follows:

- PHA partners with local organizations and universities through their Community Partners Program to provide residents with free educational and training opportunities. Programs include: Digital Literacy Training, Adult Education and GED, a wide range of job training programs, job placement services, financial literacy training, home ownership assistance, and health and nutrition workshops.
- Through PHA's Pre-Apprenticeship Program for Construction Trades, residents are given an opportunity to find a career in PHA's Maintenance Department. The reformed program guarantees residents a union card and a union job with PHA. In addition to the 16 weeks of hard skills training, resident participate in an intensive 8 week literacy and numeracy boot camp to ensure they have the skills to be successful in the training program.
- PHA provides a range of after-school Youth Programming for residents between the ages of seven and 18 and Summer Camp Programming for residents aged seven - 14. The programs are offered at 11 sites and will continue to expand to cover the majority of PHA's multifamily sites. The Youth Program offers academic support and tutoring, mentoring and emphasizes college prep and career exploration. Participants will gain access to the resources they need to succeed in school and beyond.
- PHA operates Senior Centers at Wilson Park (2500 Jackson St.), Cassie L. Holly (2100 Dickinson St.) and Emlen Arms (6733 Emlen St.) that provide many services and assist seniors with daily activities.

The centers offer balanced meals and dance, aerobic and walking classes to help keep seniors healthy and active. In addition to providing opportunities for seniors to socialize with one another, the senior centers also entertain residents by presenting movies, playing music, and taking trips around the city. PHA and Philadelphia Corporation for Aging pay for all services provided, allowing seniors to enjoy these comforts at no cost. Centers are open to PHA seniors and seniors in the community.

- PHA provides programs to prepare residents for meaningful public and private employment. Residents are provided support in utilizing resources made available at the local, state and federal levels. Residents seeking employment may submit resumes to the Section 3 Job Bank and are matched with available positions. Positions are identified within and outside of PHA, and as part of the Section 3 requirements and Resident Hiring Policy.
- PHA offers residents comprehensive affordable homeownership sales. PHA offers two homeowner programs:
 - Housing Homeownership Choice: The use of Housing Choice Vouchers for homeownership gives many low-income individuals and families the opportunity to purchase their own homes. Participants in the Housing Choice Homeownership program may use their vouchers to make monthly mortgage payments for a maximum term of 15 years on a mortgage loan of 20 years or more. Mortgage loans for less than 20 years may be subsidized for a maximum term of 10 years. The maximum term limit does not apply to elderly or disabled families.
 - Section 5(h) Scattered Sites Homeownership Program: PHA residents of scattered sites are offered the opportunity to purchase the home they currently occupy. In 2014, this program will be converted to a Section 32 Home Ownership Program, which will allow any PHA resident living in any development the opportunity to purchase a PHA scattered-site home.
- PHA also offers an intensive Case Management Program under the HUD Family Self-Sufficiency Program. The procedures of this program have been revised to ensure that the FSS Coordinators are connecting residents to the variety of services and removing barriers to success for those residents who are moving from the education program through to the Home Ownership, and thereby achieving self-sufficiency.

Evaluation and Reduction of Lead-Based Hazards

The City of Philadelphia continues to reduce the number of housing units with identified lead hazards. When a child is identified with an elevated blood level, the Philadelphia Department of Public Health Lead and Healthy Homes Program (LHHP) provides home visiting, education and environmental assessments. In most cases, interior deteriorating lead paint and lead dust is identified as the source of the child's lead exposure. As a result of orders issued by the Department of Public Health (and subsequent enforcement actions through Lead Court), property owners reduce the lead hazards in homes in which children with confirmed "Elevated Blood Lead" (EBL) levels reside. Department of Public Health crews or private abatement

contractors retained by the Department of Public Health work in the homes of additional EBL children (for most low-income owner-occupants, the service will be free). Unless the work is minor and can be completed quickly and safely, families are required to relocate while it is performed. The Lead and Healthy Homes Program provides stipends to families who have difficulty affording the relocation.

In May 2012, the Centers for Disease Control and Prevention (CDC) – for the first time in two decades – lowered the blood lead level in children at which action should be taken to protect from the devastating effects of elevated levels of lead in blood. The new level is one venous test $>5 \mu\text{g}/\text{dL}$. In FY 2014, more than 369 new cases of EBL were identified and 262 risk-assessment inspections were conducted. Of these risk-assessment inspections eight were in the homes of children with blood lead levels above 45 ($\mu\text{g}/\text{dL}$) and the remainder were in the homes of children with blood lead levels between 10 and 44 ($\mu\text{g}/\text{dL}$).

■ Primary Prevention

The LHHP has just been notified of a grant award for its Lead and Healthy Homes project. With funding from the CDC, the LHHP will provide targeted interventions in homes of children under six years old living in at-risk housing to prevent the harmful consequences of lead poisoning by removing the health hazards and making children's homes lead safe. Using surveillance data to identify at-risk areas of the City, LHHP will engage community-based housing, health care and community development partners and provide education, home inspection, lead hazard remediation and annual housing inspections to ensure a long-term population-based intervention to prevent lead poisoning of children at highest risk in Philadelphia. Our efforts will include education on the sources and harm associated with lead poisoning (including non-household sources), risk reduction strategies, and the importance of lead screening for all young children. Children who are identified as lead poisoned will receive more intensive case management, including a full home lead inspection and risk assessment, enforced remediation of any identified lead hazards in the home, and coordinated follow-up to ensure that appropriate medical and developmental resources are available to the child. Community members and property owners will be offered training on lead safe work practices, home maintenance and the EPA Renovation Repair and Painting regulations (RRP), as well as the housing ordinances regarding lead safety in rental housing. All services will be closely monitored and evaluated to ensure relevance and effectiveness in serving these communities.

Under its contract with the local HUD office, in FY 2014 the Department of Public Health inspected 178 vacant properties that were to be sold by HUD following an FHA mortgage default; 165 of these properties required remediation and were made lead-safe.

The Renovation, Repair and Painting Law was enacted in 2008. Since April 2009, this law has required contractors to attend training for certification regarding the potential lead-paint hazards they may be creating by renovation and remodeling activities and how to minimize the creation of lead dust. Philadelphia's Lead and Healthy Homes Program is an EPA-certified training provider and provides this mandatory training.

The City also enacted legislation requiring landlords to certify that their properties are lead-safe before renting to tenants with children 6 years old and under. The law went into effect in December of 2012. Since then, the LHHP received 896 copies of Certificates of Lead Safe or Lead Free, and has responded to telephone calls and e-mails requesting further information about the new law.

■ New Projects

Through a Healthy Homes Production grant, LHHP created the Healthy Homes Healthy Kids Program, an initiative of the Philadelphia Department of Public Health to prevent and correct significant health and safety hazards in homes of children with persistent or difficult to control asthma. Working in partnership with clinicians at St Christopher’s Hospital for Children (SCHC), a team made up of a community health educator, environmental risk assessor and a contractor provided home-based education and remediation to reduce asthma triggers that exacerbate a child’s asthma. The goal of the program was to help families effectively manage their child’s asthma, leading to more symptom-free days, fewer missed school days, and fewer visits to the hospital emergency room or days hospitalized. Eligible families also received free weatherization services to reduce their energy costs and improve indoor air quality, which provided these families with a “Green and Healthy Home.” The Healthy Homes Healthy Kids Program enrolled and educated 189 households and remediated the homes of 120 low-income pediatric patients of SCHC in Philadelphia. The project was so successful the LHHP is now working to expand this program within the city.

Ensure Compliance With Program and Comprehensive Planning Requirements

The *Consolidated Plan*, published by the Office of Housing and Community Development (OHCD) on behalf of grantee City of Philadelphia, is the City’s application for federal funds from the U. S. Department of Housing and Urban Development (HUD) for four entitlement programs: Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), Housing Opportunities for Persons With AIDS (HOPWA) and the Emergency Solutions Grant (ESG; formerly “Emergency Shelter Grant”). The *Consolidated Plan* follows the format prescribed by HUD. The City also includes in the *Consolidated Plan* other federal, state and local resources – including the Philadelphia Housing Trust Fund (HTF) – that support housing and community and economic development activities.

OHCD is the lead agency overseeing the development of the *Consolidated Plan* and ensures compliance with program and comprehensive planning requirements. OHCD is responsible for policy making and planning related to housing and community development activities for the City of Philadelphia. OHCD is also responsible for the organization and administration of the housing budget. OHCD staff administers contracts with public agencies such as the Philadelphia Redevelopment Authority (PRA) and the Philadelphia Housing Development Corp. (PHDC), as well as with subrecipient nonprofit organizations that conduct planning activities and provide services in support of activities funded under the *Consolidated Plan*. In addition, as

the largest CDBG entitlement community in the five-county Philadelphia metropolitan region, OHCD is the grantee and administrator of HOPWA funding for the entire region.

OHCD publishes two versions of the *Consolidated Plan* for public review: the *Preliminary Consolidated Plan* and the *Proposed Consolidated Plan*, the latter of which is submitted to City Council for consideration. In accordance with the Citizen Participation Plan, public hearings are held following publication of the *Preliminary Consolidated Plan* and publication of the *Proposed Consolidated Plan*. The *Consolidated Plan* represents OHCD's plan and corresponding budget for housing and community development activities.

OHCD undertakes a planning process that calls for citizen participation to be obtained through public hearings and input to be solicited from relevant City agencies and other organizations providing housing services. Public hearings on the *Consolidated Plan* are held by Philadelphia City Council. The City Council hearing meets the requirements for public review and comment that are outlined in the Citizen Participation Plan. The final version of the *Consolidated Plan* as adopted by City Council is submitted to HUD for review and approval.

Specific dates of hearings and comments submitted by the public on the the *Year 39 (FY 2014) Consolidated Plan* can be found in the Citizen Comments section beginning on page 77.

■ Consultation Process

In accordance with 24 CFR Section 91.100, OHCD consults with continuum of care and other public and private agencies that provide assisted housing, health services and social services (including those focusing on services to children, elderly persons, persons with disabilities, persons with HIV/AIDS and homeless persons) during preparation of the *Consolidated Plan*. These organizations are asked to provide certain data on current and projected housing needs, inventory, services, and plans to provide housing and services in the future. The areas in which these organizations work include housing services, social services, fair housing services, health services, homeless services, continuum(s) of care, agencies that discharge persons, business and civic leaders, lead-based paint, adjacent government, state (non-housing), metropolitan planning agencies, HOPWA and public housing. Because the City of Philadelphia and the County of Philadelphia are coterminous all City agencies also serve a county-wide function. A complete list of consulting agencies can be found beginning on page 65.

■ Citizen Participation

In accordance with 24 CFR Section 91.105, OHCD developed a Citizen Participation Plan setting forth the City's policies and procedures for citizen participation. A draft Citizen Participation Plan was printed and made available for public comment on April 9, 2013. The public was provided the opportunity to comment on the proposed Citizen Participation Plan until May 9, 2013. No comments were received, and OHCD adopted a final Citizen Participation Plan.

Consultation Process

The following are the continuum of care and other public and private entities that provide assisted housing, health services and social services with whom the City consulted in the development of the *Consolidated Plan*.

Housing Services

- ACHIEVEability
- Affordable Housing Centers of Pennsylvania
- AIDS Activities Coordinating Office (AAO)
- Bethesda Project
- CEIBA
- Center in the Park
- Change Philly Today
- Childhood Lead Poisoning Prevention Program (CLPPP)
- COMHAR
- Community Design Collaborative
- Community Legal Services
- Dignity Housing
- Diversified Community Services
- Energy Coordinating Agency (ECA)
- Esperanza
- Friends Rehabilitation Program
- Habitat for Humanity
- High Street Manor
- HIV Housing Planning Committee
- Impact Services
- Liberty Resources
- McKinney Strategic Planning Committee
- Mount Vernon Manor
- New Kensington CDC
- Northwest Counseling Services
- Office of Supportive Housing (OSH)
- Pathways to Housing PA
- Pennsylvania Housing Alliance
- People's Emergency Center
- Philadelphia Association of Community Development Corporations (PACDC)
- Philadelphia Corporation for Aging (PCA)
- Philadelphia Council for Community Advancement (PCCA)
- Philadelphia Department of Licenses and Inspections (L&I)
- Philadelphia HIV/AIDS Housing Advisory Committee

- Philadelphia Housing Authority (PHA)
- Philadelphia Housing Development Corp. (PHDC)
- Philadelphia Legal Assistance
- Philadelphia Redevelopment Authority (PRA)
- Philadelphia VIP
- Public Citizens for Children and Youth (PCCY)
- Senior Law Center
- Unemployment Information Center
- Urban Affairs Coalition
- Urban League of Philadelphia
- Utility Emergency Services Fund
- Valley Youth House
- Women's Community Revitalization Project

Social Services

- ACHIEVEability
- AIDS Activities Coordinating Office (AACO)
- Asociación de Puertorriqueños en Marcha (APM)
- CEIBA
- Change Philly Today
- COMHAR
- Coordinating Office for Drug and Alcohol Abuse Programs (CODAAP)
- Energy Coordinating Agency (ECA)
- Friends Rehabilitation Program
- High Street Manor
- HIV Housing Planning Committee
- Impact Services
- Liberty Resources
- Mayor's Office on Disabilities
- Office of Supportive Housing (OSH)
- Pathways to Housing PA
- People's Emergency Center
- Philadelphia Corporation for Aging (PCA)
- Philadelphia Council For Community Advancement (PCCA)
- Philadelphia Department of Behavioral Health and Intellectual disAbility Services (DBHIDS)
- Philadelphia Department of Human Services (DHS)
- Philadelphia Department of Public Health (DPH)
- Philadelphia HIV/AIDS Housing Advisory Committee
- Philadelphia Housing Authority (PHA)
- Project HOME
- Public Citizens for Children and Youth (PCCY)
- School District of Philadelphia

- Urban Affairs Coalition
- U.S. Veterans Administration
- Valley Youth House
- Women Against Abuse
- Women's Community Revitalization Project

Fair Housing Services

- AIDS Activities Coordinating Office (AACO)
- Community Legal Services
- HIV Housing Planning Committee
- Liberty Resources
- Mayor's Office on Disabilities
- McKinney Strategic Planning Committee
- Office of Supportive Housing (OSH)
- Pennsylvania Housing Alliance
- Philadelphia Association of Community Development Corporations (PACDC)
- Philadelphia Commission on Human Relations
- Philadelphia Corporation for Aging (PCA)
- Philadelphia HIV/AIDS Housing Advisory Committee
- Philadelphia Legal Assistance
- Philadelphia VIP
- Tenant Union Representative Network

Health Services

- AIDS Activities Coordinating Office (AACO)
- Change Philly Today
- Childhood Lead Poisoning Prevention Program (CLPPP)
- COMHAR
- Coordinating Office for Drug and Alcohol Abuse Programs (CODAAP)
- HIV Housing Planning Committee
- Liberty Resources
- Mental Health Association of Southeastern PA
- Pathways to Housing PA
- Philadelphia Corporation for Aging (PCA)
- Philadelphia Department of Behavioral Health and Intellectual disAbility Services (DBHIDS)
- Philadelphia Department of Human Services (DHS)
- Philadelphia Department of Public Health (DPH)
- Philadelphia HIV/AIDS Housing Advisory Committee
- Public Citizens for Children and Youth (PCCY)
- Public Health Management Corporation
- U.S. Veterans Administration
- Valley Youth House

Homeless Services

- 1260 Housing Development Corp.
- ActionAIDS
- ACTS Christian Transitional Services
- ACHIEVEability
- AIDS Activities Coordinating Office (AAO)
- Asociación de Puertorriqueños en Marcha (APM)
- Arch Street Methodist Church
- ART House
- Baptist Children's Services
- Bethesda Project
- Calcutta House
- Carson Valley Children's Aid
- CATCH
- Catholic Social Services
- Covenant House Pennsylvania
- Darin Molletta
- Department of Behavioral Health
- Depaul USA
- Diversified Housing Solutions, Inc.
- Divine Light
- Drueding Center
- Episcopal Community Services
- Family Planning Council
- Fresh Start Foundation
- Friends Rehabilitation Program, Inc.
- Gaudenzia Foundation, Inc.
- Germantown Life Enrichment Center
- Gibson Foundation
- Hall Mercer
- HELP Development Corporation
- Horizon House, Inc.
- Impact Services Corporation
- Love and Care
- Lutheran Settlement House
- Mental Health Association
- Methodist Family Services of Philadelphia
- Minsec
- Mt. Airy Bethesda
- My Place Germantown
- North Philadelphia Health System (NPHS)

- Northern Homes
- Northwest Philadelphia Interfaith Hospitality Network
- Office of Supportive Housing (OSH)
- One Day at a Time
- Overington House, Inc.
- Pathways to Housing PA
- PathwaysPA
- PCRC (TURN)
- People's Emergency Center
- Philadelphia VA Medical Center
- Philadelphia Veterans Multi Service and Education Center
- Potters House Mission
- Project HOME
- Public Health Management Corporation (PHMC)
- Resources for Human Development, Inc. (RHD)
- Raise of Hope
- SELF, Inc.
- Sobriety Through Outpatient (STOP)
- Straight, Inc.
- The Doe Fund
- The Salvation Army
- The Veterans Group
- Traveler's Aid Society of Philadelphia
- Trevor's Campaign
- United Way
- Urban Affairs Coalition
- Utility Emergency Services Fund
- Valley Youth House Committee, Inc.
- Volunteers of America
- Women Against Abuse
- Whosoever Gospel Mission
- Women of Excellence
- Women's Community Revitalization Project
- Youth Service, Inc.

Continuum of Care

- AIDS Activities Coordinating Office (AACO)
- ACHIEVEability
- Bethesda Project
- Community Advocate
- Covenant House
- Department of Behavioral Health & Intellectual disAbilities (DBHIDS)

- Department of Human Services (DHS)
- Dignity Housing
- Friends Rehabilitation Program, Inc.
- Mayor’s Commission on People with Disabilities
- Mental Health Association of SEPA
- Office of Housing & Community Development
- Office of Supportive Housing (OSH)
- People’s Emergency Center
- Philadelphia Housing Authority (PHA)
- Philadelphia Veterans Affairs Medical Center
- Philadelphia Veterans Multiservice and Education Center
- Philadelphia Works, Inc.
- Project HOME
- Public Health Management Corporation (PHMC)
- TURN (PCRC)
- Women Against Abuse, Inc.
- Women’s Community Revitalization Project (WCRP)
- Valley Youth House

Agencies that Discharge Persons

- Administrative Office of the Pennsylvania Courts
- The Attic
- Children’s Hospital of Philadelphia
- Covenant House
- Defender Association
- Department of Behavioral Health and Intellectual disAbilities
- Department of Human Services
- Family Court
- Hahnemann Hospital
- Jefferson Hospital
- Juvenile Law Center
- Keystone Mercy
- Mazzoni Center
- Mercy Hospital
- Pennsylvania Board of Probation and Parole
- Pennsylvania Department of Corrections
- Pennsylvania Department of Health, Division of Acute and Ambulatory Care
- Pennsylvania Department of Public Welfare, Office of Youth and Families
- Pennsylvania Office of Mental Health and Substance Abuse Services (OMHSAS)
- Philadelphia Nursing Home
- Philadelphia Prison System
- Philadelphia Veterans Administration Medical Center

- Philadelphia Youth Network
- State Youth Advisory Board
- Support Center for Child Advocates
- University of Pennsylvania Hospital
- Valley Youth House – Achieving Independence Center

Business and Civic Leaders

- CEIBA
- Community Design Collaborative
- Entrepreneur Works
- Pennsylvania Horticultural Society
- Philadelphia Association of Community Development Corporations (PACDC)
- Philadelphia Department of Commerce
- Philadelphia Works, Inc.
- Public Citizens for Children and Youth (PCCY)
- Urban Affairs Coalition

Lead-Based Paint

- Center for Disease Control and Prevention, Lead and Healthy Homes Branch
- Childhood Lead Poisoning Prevention Program (CLPPP)
- Philadelphia Department of Human Services
- Philadelphia Department of Public Health
- Office of the Deputy Mayor for Health and Opportunity

Adjacent Government

■ Pennsylvania

- Abington
- Bensalem
- Bristol
- City of Chester
- Haverford
- Lower Merion
- Upper Darby
- Bucks County
- Chester County
- Delaware County
- Montgomery County

■ New Jersey

- City of Camden
- Cherry Hill
- Burlington County
- Camden County
- Gloucester County
- Salem County

State (Non-housing)

- Pennsylvania Department of Community and Economic Development (DCED)
- Pennsylvania Department of Public Welfare

Metropolitan Planning Agencies

- Community Design Collaborative
- Delaware Valley Regional Planning Commission (The sole MPO for Philadelphia and its suburbs)
- Philadelphia City Planning Commission (PCPC)

HOPWA

- AIDS Activities Coordinating Office (AAO)
- HIV Housing Planning Committee
- Philadelphia HIV/AIDS Housing Advisory Committee

PHA Plan

- Philadelphia Housing Authority (PHA)

Anti-Poverty Strategy

A problem decades in the making, Philadelphia has the worst poverty rate of the 10 largest U.S. cities. Just over 26 percent (26.3%) of its residents, nearly 410,000 people, live below the federal poverty level. This includes 36 percent of the city's children. Beyond those living below the official poverty line, many more struggle to make ends meet. In addition to the moral imperative, Philadelphia will not be a thriving city without reversing the inter-generational transfer of poverty and assuring that more people have a pathway to economic security and greater self-reliance.

To tackle this problem, Mayor Nutter established the Mayor's Office of Community Empowerment and Opportunity (CEO) in January 2013. Its charge: to lead the City's efforts to lift individuals and communities out of poverty and increase opportunities for low-income individuals and families. In July 2013, CEO released a comprehensive citywide plan to fight poverty, *Shared Prosperity Philadelphia*. The plan provides a picture of poverty in Philadelphia, describes CEO's role and approach, and identifies five strategic work areas:

1. Job creation and workforce development
2. Access to public benefits and essential services
3. Educational outcomes for children and youth
4. Housing security and affordability
5. Economic security and asset building

Shared Prosperity Philadelphia acknowledges that poverty is a complex problem that is intertwined with a range of factors, from educational attainment and employment to public safety. Reducing poverty and improving related outcomes will not happen quickly, nor can it be done by City government alone. Efforts to address poverty must work across multiple levels of intervention in order to alleviate poverty's most immediate effects; to provide pathways out of poverty and prevent the intergenerational transfer of poverty; and to address the systemic underpinnings of poverty.

Addressing poverty cannot be delegated to one department within government. Rather, it must be a broad effort that is part of the portfolio of many City departments and public agencies, as well as nonprofit organizations, faith communities, community-based organizations, institutions and the business sector. CEO will leverage and coordinate resources of other City departments, public agencies and nonprofit providers by serving as the convener and hub for learning, communications and data sharing. CEO will take the lead in pursuing additional federal, state and philanthropic funding that can support the efforts of city departments and their nonprofit partners. In its first year, CEO has successfully carried out this work by:

- Leading the effort that secured a Promise Zone designation for West Philadelphia, one of three cities selected nationwide. CEO will serve as the lead agency for this 10-year designation.
- Providing free financial counseling to nearly 2,300 Philadelphians, helping them reduce personal debt by more than \$1.6 million and save over \$100,000.
- Raising more than \$400,000 in new resources to implement anti-poverty activities.

- Developing a structure to guide the implementation of *Shared Prosperity Philadelphia*, and fostering a community conversation, which includes experts from the field, around combating poverty.
- Building the capacity of CEO to drive the implementation of its strategic plan, integrating existing programs with other City agencies, and strengthening relationships with key federal, state, and local partners.

In 2014, CEO expects to

- Create a new system to serve more than 3,000 low-income residents in the next year and help them access benefits and emergency services in community settings.
- Fund two job training programs that will connect individuals facing the greatest barriers to employment with identified job opportunities.
- Fund the launch of 10 new emergency meal locations, connecting vulnerable individuals to meals and vital services.

The CEO will continue to implement a collective impact strategy in which it will seek to provide information, resources and support to help other City departments report on outcomes, pursue additional funding and be more effective in their work as it relates to addressing the causes and effects of poverty.

Housing Goals

For the CEO to be effective it must focus its efforts in a strategic manner on proven, client-centered activities that can do the most good for the greatest number of people using currently available or reasonably acquired resources. Since housing represents a significant financial burden for Philadelphians across income levels, the CEO will have as one of its key goals to maximize low-income Philadelphians' access to programs and services that assure housing security and affordability. CEO will work with OHCD and other City agencies to:

- Analyze the effectiveness of current services and programs to keep people in their homes and outline strategies to improve the success of these efforts.
- Develop strategies for increasing the number of affordable housing opportunities for low-income Philadelphians.
- Ensure better linkages between housing and homeless strategies with financial security strategies.

In addition to the citywide strategies outlined above, OHCD will continue to use its resources to support efforts to reduce poverty in Philadelphia. Those efforts include:

- Ensure local resident participation in construction hiring for city-funded developments.
- Promote economic development activities that help low-income residents gain access to jobs and skills.
- Support educational and job training activities for Philadelphia's youth.
- Create neighborhoods of choice in which wealth can be built by improving housing stock and removing blight.

Leveraging Resources

OHDC financing for rental projects has generated equity investment through the utilization of the Low Income Housing Tax Credits (LIHTC) by corporations and equity funds such as the National Equity Fund (NEF). Additional private funds have been leveraged through use of the Pennsylvania Housing Finance Agency (PHFA) PennHOMES Program, which provides permanent financing for the development of rental projects.

During Year 39, in order to maximize private-sector investment in low-income subsidized housing, OHCD promoted private sector funding commitments with the following:

- Equity Investment in Low-Income Tax Credits Ventures;
- Private sector support for CDC operations and working capital;
- Mortgages for first-time homebuyers; and
- Bank financing for rental rehabilitation.

During Year 39, the City, using \$12.4 million of OHCD funds, leveraged \$131.2 million of additional investment from private sources.

OHCD's non-development initiatives also leveraged non-federal dollars.

OHCD provided \$4,298,968 in funding to support a network of 26 housing counseling agencies to provide intensive mortgage foreclosure intervention services, pre-purchase counseling, tenant counseling, and other housing counseling services to residents of Philadelphia. Twenty one of these agencies are also authorized to conduct services through the Pennsylvania Housing Finance Agency (PHFA), and were able to leverage over \$450,000 in funding from PHFA.

OHCD provided \$50,000 in funding to the Community Design Collaborative to coordinate and provide architectural design technical assistance to nonprofits interested in community development activities. In FY 2014, this organization completed 13 projects, primarily architectural renderings. 3,191 volunteer hours were provided by *pro bono* architects which equates to a leveraging of \$445,000 of private funds for this program.

Philadelphia established a comprehensive financial education program for homeowners in mortgage foreclosure called Tools for Financial Growth in January 2012. This program complements the CDBG-funded housing counseling and foreclosure prevention program, but it is funded by PNC Bank. In FY 2014, 495 participants completed all three sessions of the workshop series and an additional 491 completed two of the workshop sessions of the series. During 2014, PNC Bank provided \$115,175 to fund the Tools for Financial Growth Program which reflects leveraged monies to the City's Mortgage Foreclosure Prevention Program.

In FY 2014, OHCD provided \$1,070,000 in funding to provide utility assistance grants to residents of Philadelphia in danger of losing their home through the loss of utilities. Grants for gas, electric or water usage

were made on behalf of 2,547 residents, realizing a dollar for dollar leverage from their utility companies for a leveraging of an additional \$1,070,000 for the benefit of low- and moderate-income residents.

The City's use of HOME funds for homeless rental assistance allows the City-funded homeless rental assistance program administered by OHCD to be used as the required HOME match. Private foundation, state and other contributions to HOME-funded developments provide additional match. The Office of Supportive Housing utilizes City general funds to meet the match requirement for ESG funds.

Citizen Comments

OHCD received public comments at three stages in the development of the *Year 39 Consolidated Plan*.

CAPER and Needs Hearing

On November 19, 2012, OHCD advertised that it would hold a Needs Hearing on December 6, 2012, to solicit comments on housing and community development needs in preparation of the budget for the next fiscal year and on past performance included in the *CAPER* report. OHCD also advertised that it would accept comments through December 10, 2012.

Those testifying recognized the anticipated federal funding reductions and decreased resources, while emphasizing existing and increasing needs. Many speakers also thanked OHCD for past support and outlined the achievements that had been made possible with OHCD funding.

Those testifying called for:

- Continued support for the Mortgage Foreclosure Prevention Program
- Restoration of utility assistance funds to FY 2011 levels
- Increased City commitment from the general fund or capital budget for affordable housing and neighborhood economic development
- Implementation of an effective land bank
- Funding for infill homeownership development and/or rehabilitation
- Real estate tax relief for lower-income residents
- Support for community economic development by providing direct assistance to businesses, assistance to CDCs to staff commercial corridor revitalization strategies, and support for commercial real estate development
- Continued support for the Tangled Title Program
- Maintaining the Homeless & Special Needs set-aside and the allocation for development financing for homeless and special-needs housing
- Vacant lot cleanup
- Continued support for the PHIL-Plus/Mini-PHIL loan products
- Continued support for free tax services to enable lower-income Philadelphians to maximize the Earned Income Tax Credit benefit and to avoid predatory tax refund lenders
- Allocation of funding toward a Housing First model for people with AIDS

- Programs like Targeted Housing Preservation Program, Homeownership Rehabilitation Program and the Basic Systems Repair Program that allow residents to remain in their homes
- Continued support of the land maintenance program
- Continued support of Neighborhood Advisory Committees
- Support for commercial corridors
- Preservation of affordable rental housing
- Restoration of funding for Neighborhood Energy Centers
- Increased coordination between Weatherization and Basic Systems Repair programs
- Continued support for the Heater Hotline
- Improved services to Latinos by the Philadelphia Housing Authority and the Basic Systems Repair Program
- Support for Community Development Corporations
- Addressing the needs of homeless individuals whose disabilities do not meet the federal standards for “special needs”
- Creating permanent housing to cover the shortfall of shelter beds lost in a shelter closing
- More extensive data mining and data integration into strategic programs, including more specific goals related to ending homelessness

Preliminary Consolidated Plan Hearing

On April 9, 2013, OHCD advertised that it would hold a hearing on April 23, 2013, to solicit public testimony on the *Preliminary Consolidated Plan*, and that it would accept comments on the *Preliminary Consolidated Plan* through May 9, 2013.

Again, participants acknowledged the severe budget cuts and declining resources, but outlined the needs their individual organizations identified, and many requested the City maintain and/or increase funding. Participants also thanked OHCD for its support.

Those testifying called for:

- Additional general funds for housing and neighborhood economic development purposes
- The release of \$6 million in affordable housing funds from a settlement between the City and the Philadelphia Housing Authority
- Decrease in the percentage of CDBG funds going to program delivery and administration
- Support for infill homeownership development
- Support for Neighborhood Energy Centers
- Support for the Heater Hotline Program

- Support for the PHIL-Plus and Mini-PHIL loan products
- Support for housing counseling
- Continued support for the SaveYourHomePhilly hotline
- Restoration of utility assistance funding to FY 2011 levels
- Increased involvement of Latino organizations in the Plan development process
- Greater attention to issues facing Philadelphians who are limited English proficient
- Improved services to Latinos by the Basic Systems Repair Program
- Continued support for the Mortgage Foreclosure Prevention Program
- Support for housing renovation programs
- Continued support for vacant land management
- Continued support for Neighborhood Advisory Committees
- Continued support for economic development and commercial corridor revitalization
- Continued support for the Tangled Title program
- Continued support for the Community Design Collaborative
- Support for the Philadelphia Local Initiatives Support Corporation
- Maintaining both the Homeless and Special Needs set-aside and the allocation for development financing for homeless and special-needs housing
- Property tax relief for lower-income households
- Creation of a centralized land bank
- Support for capacity-building efforts providing technical assistance to agencies that serve homeless populations
- A commitment to prioritizing annual funding for projects that serve victims of domestic violence
- Reconsideration of the use of temporary housing assistance to move families out of homelessness
- Increased development of affordable housing
- Issuance of an RFP for the delivery of tax preparation services targeting Earned Income Tax Credit recipients
- Support for the Targeted Housing Preservation Program and a streamlining of the program
- Support for training for housing counselors
- Support for housing counseling targeted to renters

After the hearing, budget adjustments were made and the *Year 39 Proposed Consolidated Plan* was released and transmitted to City Council on May 23, 2013, for its consideration.

Proposed Consolidated Plan Hearing

On June 6, 2013, a public hearing was held before City Council's Finance Committee to receive public testimony on the *Year 39 Proposed Consolidated Plan*, followed by a meeting of the Finance Committee to consider the Council bill authorizing the application for federal and state funds. (Note that Council has its own public notice requirements and advertisement of the hearing was placed by Council consistent with those requirements.) HUD provided OHCD with its Year 39 allocations a few days prior to the hearing, and prior to the hearing OHCD provided Council with recommended budget adjustments based on those allocations.

Council members raised the following issues:

- The impact of federal budget cuts on the homeless
- Possible restoration of the Child Care Facilities Fund, and whether the process of funding child care facilities would be the same as in the past if the funding were restored
- The ratio of operating costs to program costs
- Potential consolidation of housing agencies
- Potential layoffs at the housing agencies

Members of the public who testified acknowledged the resource constraints and emphasized many of the issues mentioned in the previous two hearings as they highlighted the needs of low-income and vulnerable Philadelphia residents.

Those testifying called for

- Support for the Tangled Title Fund
- Reduction in funds allocated to program delivery and general administration
- Increasing the allocation of general funds to housing programs
- Funding for homeownership programs
- Funding for targeted homeownership preservation programs
- The release of \$6 million in affordable housing funds from a settlement between the City and the Philadelphia Housing Authority
- Support for the PHIL-Plus and Mini-PHIL loan products
- Support for housing counseling
- Passage of land bank legislation
- Restoration of utility assistance to FY 2011 levels
- Allocation of general funds to prevent layoffs
- Consolidation of PHDC and PRA
- Support for Neighborhood Advisory Committees

Two amendments to the introduced version of the *Year 39 Proposed Consolidated Plan* were proposed and adopted by the Finance Committee on June 6, 2013 – one adopting the amended budget and

one concerning the use of the proceeds from sales of properties. The authorizing ordinance was then approved on June 6, 2013 by the Finance Committee and recommended for adoption by the full Council. On June 20, 2013, City Council approved the ordinance authorizing the City to submit the *Consolidated Plan* to HUD for its review and approval.

Plan Amendments

In addition to the three formal hearings, OHCD made 14 proposed amendments to the Year 39 Consolidated Plan available for public comment. Ten amendments were proposed on September 27, 2013. No comments were received on any of these amendments. Three amendments were proposed on November 12, 2013. No comments were received on two of these amendments. On December 10, 2013, Jennifer Goldfarb on behalf of ActionAIDS commented that the \$75,000 in HOPWA funding that the City proposed to allocate toward a needs assessment could house six additional persons for one year. On January 16, 2014, OHCD responded to Ms. Goldfarb, noting that there had not been a comprehensive HIV/AIDS needs assessment since 1997, and due to changes in medications and housing, life expectancies were now longer, which might impact how localities allocate housing funds. OHCD also noted that the vast majority of HOPWA funds remained committed to direct services for people with HIV/AIDS. One amendment was proposed on April 7, 2014. No comments were received on this amendment.

CAPER and Needs Hearing Participants, December 6, 2012

John Coogan, Community Legal Services

Will Gonzalez, Ceiba

John Rowe, Utility Emergency Services Fund

Rick Sauer, Philadelphia Association of Community Development Corporations

Roxane Crowley, Philadelphia VIP

Kevin Musselman, People's Emergency Center

Christal Bradshaw, ACTION United

Chanel Alexander, Urban Affairs Coalition

Jennifer Goldfarb, ActionAIDS

Sandy Salzman, New Kensington CDC

Tya Winn, Logan CDC

Pita Oxholm, Esperanza

Jerry Bennett, Energy Coordinating Agency

Carolyn Placke and Laura Weinbaum, Project HOME*

Barbara Kelley, Francisville Neighborhood Development Corporation*

*Submitted written testimony by December 10, 2012

Preliminary Consolidated Plan Hearing Participants, April 23, 2013

Beth McConnell, Philadelphia Association of Community Development Corporations
Liz Robinson, Energy Coordinating Agency
Chanel Alexander, Urban Affairs Coalition
Margaret Robinson, SaveYourHomePhilly hotline
Lanette Jordan, Utility Emergency Services Fund
Will Gonzalez, Ceiba
Megan McCoy, Center in the Park
Peter Schneider, Community Legal Services
Sandy Salzman, New Kensington CDC
Gillian Pollard, Urban League of Philadelphia
Gerald Murphy, Wynnefield Overbrook Revitalization Corporation
Michelle Lewis, Northwest Counseling Services
Stefanie Seldin, Philadelphia VIP
Beth Miller, Community Design Collaborative
Shawn McGeth, The Partnership CDC
Andrew Frishkoff, Philadelphia Local Initiatives Support Corporation
Phil Lord, TURN
Kevin Musselman, People's Emergency Center*
Elise Scioscia, Women Against Abuse*

*Submitted written testimony by May 9, 2013

Proposed Consolidated Plan Hearing Attendees, June 6, 2013

Roxane Crowley, Philadelphia VIP
Beth McConnell, Philadelphia Association of Community Development Corporations
Don Kelly, Urban Affairs Coalition
Paul Aylesworth, Women's Community Revitalization Project
John Rowe, Utility Emergency Services Fund
Gary Hawkins, AFSCME Local 1971
Tya Winn, Logan CDC
Gerald Murphy, Wynnefield Overbrook Revitalization Corporation

Self-Evaluation

In its *Year 39 Consolidated Plan* (FY 2014) the City of Philadelphia identified 29 performance indicators related to its three-five year goals and objectives. Of the 29 indicators, the City substantially met or exceeded 23 of those goals in FY 2014.

Below is a table that outlines the City's one- and five-year goals and the progress toward meeting those goals.

Specific Objective	Performance Indicators	One Year Goal	Actual Number	% 1-Yr Goal Achieved	Five Year Goal	Progress Toward Five-Year Goal
TA to Micro Businesses	Businesses	100	542	542.00%	510	230.39%
PACDC - Planning and TA	NBOs Assisted	10	27	540.00%	50	108.00%
YouthBuild – Job Training	Persons	75	129	172.00%	375	74.40%
Storefront Improve/Façades*	Persons	200,000	709,310	354.65%	200,000	354.65%
Adaptive Modifications	Housing Units	100	99	99.00%	500	52.40%
Tangled Title/Anti-Pred Loan	Households	50	67	134.00%	250	59.20%
Homeownership	Housing Units	10	4	40.00%	20	100.00%
UAC/CEIBA - EITC	Households	650	1,751	269.38%	3,250	84.64%
Comm Design Collaborative TA	NBOs Assisted	10	13	130.00%	50	52.00%
UESF - Utility Assistance	Households	2,100	2,547	121.28%	10,500	49.20%
BID Assistance*	Persons	375,000	613,043	163.47%	375,000	261.52%
PHS - New green space	Persons	120,000	121,484	101.23%	600,000	43.75%
Impact Services BME	Housing Units	300	1,020	340.00%	2,200	97.90%
Housing Counseling	Households	11,250	12,288	109.22%	56,000	44.19%
BSRP	Housing Units	1,100	1,061	96.45%	5,500	41.03%
NACs*	Persons	550,000	602,988	109.63%	550,000	43.26%
ECA - Neigh. Energy Centers	Households	10,000	10,073	100.73%	50,000	40.91%
Target Corridor Revit. Mgmt	Persons	345,000	559,683	162.22%	1,690,000	51.46%
PIDC Neigh Dev Loans	Persons	50,000	48,501	97.00%	300,000	49.50%
Neighborhood Dev. Grants	Persons	100,000	124,137	124.14%	600,000	54.02%
ESG - Short Term Housing	Households	3,000	2,290	76.33%	15,000	35.26%
Capacity Building for CDCs	Organizations	10	10	100.00%	50	40.00%
Rental Assistance - HIV/AIDS	Households	1,100	753	68.45%	5,500	33.38%
PHS - TA & Training	Persons	120,000	171,632	143.02%	600,000	47.58%
Rental Assistance-Homeless/SN	Households	230	159	69.13%	1,220	33.69%
PHIL loans	Housing Units	150	32	21.33%	750	15.60%
Rental	Housing Units	530	962	181.50%	2,650	42.07%
PIDC – Bus/Sec 108 Loans	Jobs	692	447	64.59%	3,479	18.10%
Target Neigh Bus Attract/Exp	Businesses	10	6	60.00%	50	12.00%

*Work is ongoing in eligible census tracts. Annual and five-year goals include same residents each year and thus are equal.

A variety of circumstances led to the City not making anticipated progress in seven areas.

- Although Philadelphia only produced four homeownership units in FY 2014, its five-year goal was 20 units – 10 units in each of the first two years – and it has already reached that goal.
- The number of households served with ESG funding in FY 2014 was reduced due to a reduction in Philadelphia’s ESG allocation of more than 30 percent.
- The number of homeless and special needs households served with rental assistance decreased due to an increase in rents.
- The number of households served with HOPWA funding decreased due to an increase in rents combined with a decrease in the City’s HOPWA allocation.
- Since the PHIL program had been falling short of its goals because historically low interest rates made the rates available through PHIL no more attractive than market-rate loans, and because the Pennsylvania Housing Finance Agency has a substantially similar loan program, the PHIL program was discontinued partway through FY 2014.
- The PIDC Business/Section 108 loan program created fewer jobs than anticipated because it closed fewer loans than anticipated due to the economic climate.
- As with the first year of many new programs, implementation did not proceed as quickly as anticipated, and only six (rather than 10) businesses were served through Targeted Neighborhood Business Attraction and Expansion. Twenty-two applications for new program participants are currently in the pipeline.

Those few areas in which the City fell short of its goals aside, the City is by and large meeting the four key areas it identified in its *Year 39 Consolidated Plan*.

- The City met eight of 12 numeric goals to Prevent Homelessness by Keeping People in their Homes, and supplemented those activities by providing free weatherization and energy efficiency improvements in 622 owner- or renter-occupied homes
- The City met one of two goals to Increase Affordable Housing Options, and supplemented those activities by creating 12 rehabilitated affordable homeownership opportunities through the Neighborhood Stabilization Program and assisting more than 200 first-time homeowners with downpayment and closing costs
- The City met all five goals to Strengthen Communities – Eliminate Blight; Support Neighborhood Planning. In addition, the City strengthened older residential areas that abut commercial corridors through the Elm Street program and multiple programs to evaluate and reduce lead-based hazards
- The City met eight of 10 goals to Create Jobs – Attract and Retain Businesses. In addition to those areas, the City provided support to neighborhood commercial corridors through the Main Street Program and support to community development corporations through a business tax credit program

Based on the numeric indicators, the City remains on target to meet most of its important goals.

The primary barrier to the City fulfilling its strategies and achieving its overall vision is the current era of declining resources. From FY 2011 to FY 2014 OHCD's federal and state funding was cut by nearly \$30 million, a reduction of nearly 37 percent. Indeed, two areas in which the City met its goals in FY 2013 were missed in FY 2014 due to reductions in funding. This barrier is particularly unfortunate in that the City of Philadelphia has traditionally used both entitlement funding and new program funds to great effect. Using entitlement funds and HOPE VI funding, the City partnered with the Philadelphia Housing Authority and neighborhood community development corporations to transform eastern North Philadelphia, creating a housing market that now attracts private dollars. Using entitlement funds and Homeownership Zone funding, the City, working with a number of community development groups, implemented a revitalization effort in North Philadelphia west of Broad Street that had a significant positive impact on property values, poverty and crime. Most recently the City completed the use of its Neighborhood Stabilization Program funding several months ahead of schedule and in a manner that is having an impact in neighborhoods across the city, and continues to provide additional homeownership opportunities through projects undertaken with program income. The recent grant of \$30 million in Choice Neighborhoods funding is further recognition that the City uses its resources effectively and responsibly.

The City does of course react and adapt to changing circumstances. For example, the City reduced its future affordable homeownership production targets because of unwieldy HOME guidelines. Similarly, due to changed circumstances – in the case of the PHIL program, market conditions and identification of a substantially similar alternative – programs that will not address the City's priority needs are discontinued. As resources have dwindled, the City has adapted in a way that preserves its core programs to the extent possible. Moving forward, the City will apply the same strategic approach to future programmatic or resource changes.

Monitoring

During Year 39, OHCD's Monitoring Unit carried out the monitoring of 16 delegate and subrecipient agencies, some with multiple contracts. Monitoring reports were issued between September 2013 and August 2014 on these agencies or contracts.

During Year 39, 16 Preliminary and/or Final Monitoring Reports were issued by the OHCD Monitoring Unit. Activities monitored included CDBG-funded housing counseling, job training, economic development, home/neighborhood improvements, neighborhood action centers, rental assistance, public services, HOPWA operating costs for a facility and CDBG/ARRA/HOME-funded housing rehabilitation and new construction. The monitoring of OHCD-funded major delegate agencies and subrecipients is the on-going responsibility of the Monitoring Unit, consistent with the City's Uniform Program Management System (UPMS). In addition, OHCD's Contract Administration Unit carries out regular on-site monitoring of subrecipients and major delegate agencies and OHCD's Audit Unit performs financial management reviews prior to contracting with new agencies and reviews annual audits and related matters for agencies under contract to OHCD.

Each agency, nonprofit corporation or other group that receives funds through OHCD must be certified for sound fiscal management and recordkeeping under OHCD's Uniform Program Management System (UPMS). Certification under UPMS is required prior to contracting with any organization.

OHCD also monitors the status of its grant programs on an ongoing basis. As invoices from subrecipients are received, production numbers are reviewed and, if those numbers are low, OHCD follows up with the agency. OHCD also monitors the progress of its housing production efforts via quarterly production meetings.

In FY 2014, the City substantially met or exceeded 22 of the 29 numeric goals it set in its *Year 39 Consolidated Plan*. Accordingly, the City's activities and strategies are largely on schedule.

OHCD draws down reimbursements of grant expenditures on a bi-monthly basis. Expenditures do not differ from letter of credit disbursements and are reconciled to revenue on a monthly basis.

CDBG

Assessment of Relationship of CDBG Funds to Goals and Objectives

Consistent with its *Year 39 Consolidated Plan*, the City directed CDBG funds, including program income and Section 108, to its identified goals, objectives and priority needs. Those goals and objectives include:

- Emphasizing housing production to rebuild deteriorated housing stock
- Housing preservation, to reduce the process of abandonment and vacancy
- Homeownership, to encourage private investment in neighborhoods
- Reduce and prevent homelessness
- Eliminate blighted properties
- Engage neighborhood residents
- Create and retain jobs
- Retain and expand businesses

More than 26,000 households benefitted from the City's CDBG-funded affordable housing programs. Of those, slightly more than 12,000 were homeowners and more than 14,000 were served by programs that served both homeowners and renters. (Note that programs that are primarily funded with HOME funds but receive some CDBG funds are not included here.)

Changes in Program Objectives

Philadelphia did not change its objectives in FY 2014.

Assessment of Efforts in Carrying Out Planned Actions

The City pursued and obtained state, local and private resources to support *Consolidated Plan* activities. More detail is available in the Leveraging section on page 75.

During the report period the City received 43 requests for certification of consistency with the *Consolidated Plan*. All requests were approved.

During the report period the City did not willfully hinder or undertake any action to hinder the implementation of the *Consolidated Plan*.

Use of CDBG Funds for National Objectives

CDBG funds were used exclusively for activities benefiting low/mod persons, for slum/blight activities, or to meet urgent community needs. More than 98 percent of CDBG funding was expended on activities that benefit low/mod persons.

Anti-displacement and Relocation

The City's project selection criteria for homeownership, rental and special needs developments specifically seeks to avoid displacement. During the project development phase, the Redevelopment Authority works with a project's developer to adjust the project footprint to avoid occupied properties and minimize displacement, where possible.

The Redevelopment Authority conducts field surveys to identify households, businesses, farms and nonprofit organizations that occupy properties within a proposed project. In addition, the PRA meets with such occupants to discuss the nature of their needs and preferences and transmits to such occupants the written notices required by the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (the "Act"). The Authority complies with the timelines and notice requirements of the Act, using HUD Handbook 1378 (Real Estate Acquisition and Relocation Policy and Guidance) for direction. Relocation activities related to CDBG-supported projects resulted in relocation of the occupants of four residential properties and one commercial property.

Low/Mod Job Activities

All jobs available to low/mod persons were filled by low/mod persons.

Community Economic Development

The City's largely CDBG-supported economic development activities are managed by the City's Commerce Department, in partnership with local business and nonprofit organizations and the Philadelphia Industrial Development Corp. (PIDC), which plays an important role through its business lending products and the Section 108 Loan Program.

These economic incentive programs are aimed at improving the quality of life in Philadelphia by stimulating community revitalization, leveraging additional neighborhood economic investments, and creating an environment for job creation. The goals are to retain, grow, and attract neighborhood businesses in order to retain, grow, and attract jobs, goods and services for neighborhood residents.

The following programs provide resources to businesses and to community development corporations (or other Neighborhood-Based Organizations). All of these programs are designed to bridge funding gaps for new or expanding businesses, to support physical improvements in commercial corridors, and/or to build capacity in small businesses and the organizations that support them.

A number of the programs—Storefront Improvement, Business Attraction and Expansion, Corridor Management and Business Improvement District Assistance—are part of the ReStore Philadelphia Corridors initiative to revitalize neighborhood commercial corridors and to re-establish their roles as central places to shop, to work and to meet neighbors. These four programs are available in Targeted Neighborhood Commercial Areas (TNCAs) and are framed by the ReStore strategies of planning, leveraging resources for corridor investment, creating welcoming places, attracting and retaining businesses, and supporting effective corridor management. The City strategically designs the investments and services offered to TNCAs based upon the size and density of the corridor, the existence of plans, the capacity of local CDCs or other neighborhood-based organizations, and the feasibility of and proximity to other public and private investments. The City also seeks to use CDBG resources to leverage other City, state and federal resources to achieve the greatest impact on targeted corridors. These commercial centers offer necessary retail goods and services, local employment opportunities and sustainable economic activity.

Business Assistance

■ PIDC Business Loan Programs

PIDC provides several business lending products, including Growth Loans, Small Business Loans and Gap Financing.

The Growth Loan is low-interest, second-mortgage financing for business expansion in the city. Combined with private financing, this revolving loan pool contributes to the capital necessary to complete private business expansion that could not occur solely through private financial markets. At least 51 percent of the created and/or retained employment opportunities realized through these loans will be available for low- and moderate-income people.

The Small Business Loan provides financing for small business start-up and expansion. PIDC will assist small businesses to obtain financing for expansion and start-up, working capital and real estate acquisition for business uses.

Gap Financing provides low-interest second mortgages to businesses for capital improvements for projects that have secured other funding but that have a financing gap that prevents the project from moving forward.

PIDC-assisted business projects retain and expand the retail base to provide goods and services to neighborhoods or to assist in the prevention or elimination of slums or blight. PIDC projects stimulate investment in economic activity in the city, the generation of tax ratables throughout the city and investment by other lending institutions.

Accomplishments

Loans to businesses providing goods and services to benefit low/mod-income neighborhoods							
Census Tract	Council District	Date Settled	Company	Loan Amount	Project Cost	Low/Mod Assisted Persons	Public Benefit Ratio per Low/Mod Person
InStore Program							
240	8	12/17/14	G'town Development	\$50,000	\$71,692	57,949	1.15
241	8	04/03/14	Germantown Sports	\$34,533	\$66,133	32,039	1.07
29	1	12/17/14	Metro Clothing	\$29,542	\$43,579	114,597	3.88
29	1	04/25/14	Alphabet Academy	\$27,853	\$111,687	71,186	2.56
86	3	04/23/14	Enterprise Center CDC	\$29,101	\$199,239	23,112	.79
13	2	03/31/14	Njoy Inc	\$29,700	\$30,785	26,022	.88
<i>Subtotals InStore Program</i>				<i>\$200,729</i>	<i>\$523,115</i>		
Census Tract	Council District	Date Settled	Company	Loan Amount	Project Cost	Jobs Created	Cost Per Assisted Job
CDBG Loans							
39.01	2	12/15/2011	A.J. Appliance	\$400,000	\$800,000	13	\$30,769
69	3	9/14/2010	Bartash Printing	\$555,000	\$2,050,000	47	\$11,808
147	5	3/16/2010	Beech Interplex	\$600,000	\$19,185,271	34	\$17,647
30	2	3/28/2009	Carmana	\$150,000	\$375,000	4	\$37,500
74	3	10/15/2012	D. C. Humphreys	\$115,650	\$257,000	10	\$28,913
88	3	12/17/2009	Jean Madeline	\$160,000	\$516,000	12	\$13,333
157	1	12/13/2012	John Pomp Studios	\$340,000	\$850,000	9	\$30,909
57	2	7/22/2010	M&M Displays, Inc.	\$280,000	\$455,000	8	\$35,000
144	5	9/6/2012	River City Flats	\$248,371	\$1,250,000	41	\$25,000
28	1	9/1/2010	Termini Brothers	\$387,000	\$837,233	6	\$25,800
86	3	9/24/2011	The Enterprise Center	\$500,000	\$4,054,733	52	\$9,615
<i>Subtotals CDBG Loans</i>				<i>\$3,736,021</i>	<i>\$30,630,237</i>	<i>236</i>	
HUD 108 Loans:							
58	2	6/27/2012	All City Transportation	\$568,152	\$2,670,380	35	\$34,457
205	4	5/15/2012	Bakers Centre	\$2,000,000	\$3,272,180	172	\$3,077
103	3	3/12/2012	Spectrum Health Svcs	\$2,000,000	\$15,034,742	4	\$29,412
<i>Subtotals HUD 108 Loans</i>				<i>\$4,568,152</i>	<i>\$20,977,302</i>	<i>211</i>	
Grand Total All Loans				\$8,304,173	\$51,607,539	447	

Section 108 Loan Program

The City's Section 108 Loan Program expands the capacity for commercial and industrial lending and assists potential development. Loans are used to support an array of development needs – acquisition, site preparation, construction, reconstruction, rehabilitation, machinery and equipment acquisition, infrastructure improvements and other related project costs. The loans seek to create or retain permanent jobs for residents of Philadelphia, especially those with low and moderate incomes, to stimulate private investment that will expand retail goods and services in the neighborhoods, to eliminate blight and to generate tax ratables for the City.

Under the Section 108 Loan Program, the City borrows funds against its future CDBG entitlement receipts. This activity is expected to be self-sustaining with private developer debt service payments repaying the City for Section 108 loan obligations. The City guarantees all Section 108 loans with future CDBG entitlement receipts and other security. Any use of future CDBG funds for this purpose will reduce CDBG funds allocated to economic development activities by an equal amount for the years affected.

Technical Assistance to Micro Businesses

The Commerce Department and its nonprofit partners provide managerial and technical assistance to new and existing retail or commercial firms that provide goods and services in the city's low- and moderate-income neighborhoods and to businesses that create employment opportunities for low- and moderate-income people. The technical assistance offered includes developing detailed business plans; preparing financial projections for business operations; merchandising; advertising; planning for controlled growth; credit assessments; pre-loan counseling; loan packaging; creating management and organizational structures; developing procurement processes; and designing and implementing system controls.

Storefront Improvement Program and Targeted Block Façades

The Storefront Improvement Program (SIP) provides rebates for façade and security upgrades on commercial buildings in commercial corridors that support the City's economic development strategy. The City may also designate specific commercial corridors for targeted block façade grants through which the City will pay for uniform façade improvements on all or most of the commercial buildings on a block. The Commerce Department coordinates this program in partnership with Neighborhood-Based Organizations (NBOs) that provide outreach to business owners and assist with the application process.

Business Attraction and Expansion

New and expanding businesses increase availability of goods and services for low- and moderate-income people and create new employment opportunities for low- and moderate-income people, but the costs associated with capital improvements and rents are often a challenge for these businesses. In response, the Commerce Department launched its “InStore” program. InStore offers qualified applicants a forgivable loan to purchase equipment necessary for new or expanding retail, creative, or food businesses on targeted neighborhood commercial corridors.

Community-Based Organization Assistance

In commercial corridors throughout the city, key partners in economic revitalization are the nonprofit community development corporations and neighborhood business organizations that work with private businesses to develop and implement strategic economic development plans. The City offers several programs to support that nonprofit assistance to businesses in low- and moderate-income communities.

PIDC Neighborhood Development Fund

PIDC provides financial assistance to nonprofit businesses, CDCs or joint ventures of these entities. In consultation with the Commerce Department, PIDC may fund activities to provide financial assistance to economic development projects that help stabilize and foster economic growth in distressed areas of the city.

Neighborhood Economic Development Grant Activities

The Commerce Department targets appropriate investments to selected commercial centers in support of community-based planning, predevelopment and economic development activities. These investments are often coordinated with TNCA assistance. Based on capacity of organization, existence of plans, feasibility, and proximity to other public and private investments, the City will provide:

- Planning grants of up to \$50,000 each to support economic development planning activities for specific projects or strategic economic development plans targeted to neighborhood commercial revitalization and blight elimination. Every award must be matched on a one-for-one basis with non-City funds and applicants must coordinate their planning activities with staff of the Commerce Department and Philadelphia City Planning Commission.
- Predevelopment grants of up to \$50,000 each to support predevelopment activities associated with community-sponsored economic development ventures. These may include but are not limited to architectural/engineering services and financial packaging of development projects. Every award must be matched on a one-for-one basis with non-City funds.

- Neighborhood development grants of up to \$500,000 each to neighborhood-based economic development projects as gap financing. The grant program may be used in conjunction with PIDC's Neighborhood Development Fund. Grant requests must include debt service and demonstrate the financial need for the subsidy.

Targeted Corridor Revitalization Management Program

The Targeted Corridor Revitalization Management Program (TCMP) supports economic development activities designed to enhance economic opportunities and create a sustainable neighborhood as a clean, safe, attractive and welcoming place that will benefit low- and moderate-income residents. More specifically, TCMP seeks to:

- Strengthen neighborhood commercial corridors through planning and research.
- Make commercial corridors more welcoming and viable through revitalization and elimination of blight.
- Increase the availability of jobs and retail goods and services through business development and retention.
- Strengthen businesses through marketing, technical assistance and financing.

These activities are carried out primarily by Community-Based Development Organizations (CBDOs) working in targeted commercial corridors. The CBDOs work with local businesses, the local business association, the special services district, and with other local neighborhood organizations to stabilize and revitalize the targeted low- and moderate-income commercial corridor and the neighborhood that surrounds it. The specific activities that will be carried out by each group will be based upon the ReStore strategy and is determined by a work plan developed by the CBDO in conjunction with the City. See map on page 14 for Corridor Management areas.

Main Street/Keystone Communities Program

The City's Main Street Program uses a five-point approach of organization, economic restructuring, promotion, design and public safety to develop a local, incremental and comprehensive strategy for targeted corridors. The Commerce Department utilizes State funding to carry out a Main Street Program in TNCAs and other neighborhood commercial corridors.

The Philadelphia Chinatown Development Corporation, which provides Main Street support for Chinatown received funding.

Business Improvement District Assistance

The City provides funding to support the activities of Business Improvement Districts (BIDs) and other community-based organizations that provide community services in TNCA and other commercial areas in low- and moderate-income communities. These services include sidewalk cleaning, public safety services and neighborhood beautification. See map on page 14 for corridor service areas.

Capacity-Building Assistance

The City supports capacity-building activities for NBOs working on neighborhood commercial corridors. Such activities may include technical assistance with planning, corridor design, safety and management, real estate development, financial resource enhancement, financial management, board and organizational development and services to immigrant businesses, as well as Main Street training.

CDC Tax Credit Program

Through the Philadelphia CDC Business Tax Credit Program, 40 companies contribute \$85,000 per year to 40 community development corporations engaged in neighborhood economic development and receive a full credit against their business privilege tax liability. (See map and listing on page 15.) The program requires a 10-year funding commitment to economically distressed communities, giving CDCs more financial capacity to support small businesses and foster economic development. The CDC Tax Credit Program provides funding that is both flexible and stable to CDCs undertaking a variety of economic development activities, all of which are designed to lead to increased employment opportunities for neighborhood residents.

Neighborhood Revitalization Strategies

Philadelphia does not have a HUD-approved Neighborhood Revitalization Strategy.

Public Service

During Year 39 the City budgeted \$7.210 million for Public Service projects including but not limited to counseling, energy assistance, site improvements, and technical training and community gardens. The City expended \$7.160 million to meet Public Service obligations during the reporting period.

The following table highlights the accomplishments in the area of public service for fiscal year 2014.

Households Assisted under Public Service

Households Assisted in FY 2014	Proposed in Year 39 Consolidated Plan	Actual
Includes Counseling, ECA, UESF, Site Improvements, Technical Training and Community Gardens ¹	23,500	25,037

The City met its goal in the area of Public Service.

Housing Counseling services (including pre- and post-purchase, mortgage delinquency, pre- and post-rental delinquency, problem resolution, etc.) were provided to 12,288 households.

Job Training Counseling services were provided to 129 high school students.

Energy and utility assistance programs provided assistance to 12,620 households with fuel and utility grants.

Public service projects included 9,256 community gardening and greening site improvements that were assisted and/or completed during the reporting period. These improvements were located in census tracts with 171,632 persons.

¹ Community gardening and gardening site improvements not included in demographics.

City of Philadelphia Public Service Demographics

Income

0%-30% MFI	14,528
31%-50% MFI	7,757
51%-80% MFI	1,927
81%+	825
Total	25,037

Race

American Indian or Alaska Native	14
Asian	433
Black or African American	16,961
Native Hawaiian or other Pacific Islander	0
White	4,717
American Indian or Alaska Native and White	0
Asian and White	0
Black or African American and White	0
American Indian or Alaska Native and Black or African American	0
Other Individuals Reporting more than one Race	2,912
Total	25,037

Ethnicity

Hispanic or Latino	3,619
Non-Hispanic or Latino	21,418
Total	25,037

Please see the Financial Summary section beginning on page 149 for CDBG financial information.

HOME

Assessment of Relationship of HOME Funds to Goals and Objectives

Consistent with its *Year 39 Consolidated Plan*, the City directed HOME funds to its identified goals, objectives and priority needs. Those goals and objectives include:

- Emphasizing housing production to rebuild deteriorated housing stock
- Reduce and prevent homelessness

Four hundred homeowners and 1,250 renters benefitted from the City's HOME-funded affordable housing programs.

HOME Match Report

Please see the Financial Summary section beginning on page 149 for the HOME Match Report.

HOME MBE and WBE Report

Through the Philadelphia Redevelopment Authority, 11 HOME-funded contracts were issued in FY 2014. All of those contracts went to majority contractors. From those contracts 240 subcontracts were issued, 30 of which went to minority-owned firms and 25 of which went to woman-owned firms.

Assessments

Onsite Inspections of Rental Housing

The City conducts on-site inspections of affordable rental housing to determine compliance with the regulations in several ways: by inspecting rental units receiving rental assistance prior to the approval of rental assistance vouchers; by inspecting newly constructed or rehabilitated units prior to initial lease up; and by including rental developments previously assisted through its annual monitoring plan. In addition, the Philadelphia Redevelopment Authority works closely with the Pennsylvania Housing Finance Agency to inspect rental developments that received HOME funds for compliance. Any units that are found to be deficient are required to be brought into compliance and are reinspected to ensure that the appropriate

repairs have been made before occupancy or for continued occupancy. The list of units inspected by the Philadelphia Redevelopment Authority is below.

Site	Units	Site	Units
Angela Court I	19	Mantua Presbyterian-202	21
Angela Court II	17	Mid City Apartment	15
Anthony Wayne Senior Hous.	9	Mount Tabor Senior Cyber Village	18
Bernice Arms	17	My Place Germantown	4
Brooks School Apartments	12	Neumann Senior Housing	25
Brownstones At Diamond Street	20	Nicetown Court	4
Chatham Court Associates	20	Overington Transitional House	21
Cliveden Apts	16	Paschall Senior Housing 202	7
Cloister III	22	Pensdale Apartments	24
Community House	19	Pensdale II	11
Coral Streets Apartments	9	Pilgrim Senior Housing	23
Dauphin Arms, Model Cities 6	32	Powelton Hights	13
Drueding Rainbow	3	Ralston/Mercy Douglass House	17
Dignity II Project	12	Reba Brown Senior	25
Dignity Project III	8	Reed- Preston	22
Dignity Enhanced	3	Reed Street Presbyterian Apartments	28
Evelyn Sanders Lp	20	Rose Garden, North Philadelphia Community Help	17
Evelyn Sanders 2 LP	20	Rudolph-Mercy Douglass	8
Fattah Homes I	2	Rowan Homes- Diamond	2
Fourth Street Access	24	Rowan Homes II	11
Foulkrod Apartments	23	Saint Anthony's	13
Francisville Senior	12	Saint Elizabeth's Recovery Residence	12
Francisville East	11	Saint John Neumann Place	24
Fresh Start/Methodist Home for Children Resources/MHCR	11	Simpson Mid-Town	11
Greenway Presby Apts	20	Sedgley Park Apartments	24
HELP III USA	22	Sharswood Apartments	18
Holmes School	16	Sharswood II	15
Imani Homes II	3	Sheila Brown Womens Center	9
Imani Homes III	2	Sheldrake	13
Imani Homes IV	4	Spencer's Place	10
Imani Homes V	5	Susquehanna Village	11
Inglis Accessible	14	St. John the Evangelist House aka Connelly House	28
Inglis Housing/ Elmwood	19	Tasker Village Associates	11
Inglis Gardens at Eastwick II	6	The Commons at Point Breeze	22
Jackson Place	20	Tioga Arms Apartments	12
Jameson Court	27	Universal Court I	12
Karen Donnally	28	Universal CourtII	8
Kate's Place	29	Universal Point	24
Kings Highway Phase II	9	Venango Street aka Ray Homes	13
Kings Ferry Square	25	Vernon House Apartments	25
Kings Village	6	Veteran Shared Housing	86
Lillia Crippen Townhouse II	18	Women of Excellence, Inc	8
		Total	1,359

Affirmative Marketing Actions

Constructed or rehabilitated units using federal HOME funds are sold or rented according to an approved marketing plan that must be approved by OHCD or the Philadelphia Redevelopment Authority. Marketing plans describe affirmative advertising or other marketing efforts, describe the selection process for buyers or renters and ensure equal opportunity in the availability of HOME-funded units. In addition, neighborhood-based community organizations, funded through CDBG as Neighborhood Advisory Committees, make information available about OHCD programs and available housing throughout low- and moderate-income areas of the City. The City's affirmative marketing requirements resulted in all of the households that moved into OHCD-funded homes in FY 2014 for which OHCD has data meeting Section 215 requirements and being below 80 percent of Area Median Income. OHCD also maintains NewsonTAP.org, a website that ensures that persons with disabilities are aware of available, accessible housing units in developments that received OHCD support.

Outreach to Minority- and Woman-Owned Businesses

During Year 39 the City, through OHCD's Compliance Department, obtained up-front commitments of Equal Opportunity Plans from developers and general contractors for housing projects under the PRA and PHDC.

The OHCD Compliance Unit monitors these plans during the term of the contracts and developers and general contractors are evaluated based on their past performance in meeting those planned goals. The City's M/W/DSBE program is established under Chapter 17-1000 of the Philadelphia Code and the Mayor's Executive Order 3-12. Participation goals of 18 percent, seven percent and two percent respectively, have been established by the annual Disparity Study for minority (MBE), woman (WBE) and disabled-owned (DSBE) businesses for construction contracts and similar percentage goals for professional services and supply contracts.

HOPWA

Assessment of Relationship of HOPWA Funds to Goals and Objectives

Consistent with its *Year 39 Consolidated Plan*, the City directed HOPWA funds to its identified goals, objectives and priority needs. Those goals and objectives center around:

- Reducing and preventing homelessness

To evaluate progress toward meeting the goals of providing affordable housing using HOPWA funds, including the number and types of households served, the remainder of this section incorporates the data and narratives required by the HOPWA program CAPER guidance and forms released January 12, 2012.

Part 1: Grantee Executive Summary

Grantee Information

HUD Grant Number PAH-13-F001		Operating Year for this report From 7/01/13 To 6/30/14		
Grantee Name Office of Housing & Community Development				
Business Address		1234 Market Street 17th Floor		
City, County, State, Zip		Philadelphia	Philadelphia	PA 19107
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-6003047		
DUN & Bradstreet Number (DUNs):		62-390-0487	Central Contractor Registration (CCR): Is the grantee's CCR status currently active? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, provide CCR Number:	
*Congressional District of Grantee's Business Address		PA 01		
*Congressional District of Primary Service Area(s)		PA01 PA02 PA06 PA07 PA08 PA13		
*City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia Chester Bucks Montgomery Delaware	Counties: Philadelphia Chester Bucks Montgomery Delaware	
Organization's Website Address www.phila.gov		Is there a waiting list(s) for HOPWA Housing Subsidy Assistance Services in the Grantee service Area? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section what services maintain a waiting list and how this list is administered.		

* Service delivery area information only needed for program activities being directly carried out by the grantee.

Project Sponsor Information

■ ActionAIDS

Project Sponsor Agency Name ActionAIDS		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Kevin Burns, LCSW Executive Director	
Email Address		Kburns@actionaids.org	
Business Address		1216 Arch Street 6th Floor	
City, County, State, Zip,		Philadelphia PA 19107	
Phone Number (with area code)		215-981-3338	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-2446355	Fax Number (with area code) 215-864-6930
DUN & Bradstreet Number (DUNS):		187972367	
Congressional District of Project Sponsor's Business Address		1st Congressional District	
Congressional District(s) of Primary Service Area(s)		1st 2nd 7th 8th 13th	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$824,082	
Organization's Website Address www.actionaids.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Calcutta House

Project Sponsor Agency Name Calcutta House		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Kim McGrory Executive Director	
Email Address		kmcgrory@calcuttahouse.org	
Business Address		1601 W. Girard Ave.	
City, County, State, Zip,		Philadelphia PA 19130	
Phone Number (with area code)		215-684-0480	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-2532463	Fax Number (with area code) 215-684-0490
DUN & Bradstreet Number (DUNs):		017617098	
Congressional District of Project Sponsor's Business Address		PA02	
Congressional District(s) of Primary Service Area(s)		PA02	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$245,000	
Organization's Website Address www.calcuttahouse.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Catholic Social Services

Project Sponsor Agency Name Catholic Social Services		Parent Company Name, if applicable Archdiocese of Philadelphia	
Name and Title of Contact at Project Sponsor Agency		Cindy Volkert Systems Administrator	
Email Address		evolkert@chs-adelphia.org	
Business Address		222 North 17th Street	
City, County, State, Zip,		Philadelphia PA 19103	
Phone Number (with area code)		215-854-7025	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-1352063	Fax Number (with area code) 215-919-9889
DUN & Bradstreet Number (DUNs):		085694834	
Congressional District of Project Sponsor's Business Address		District 1	
Congressional District(s) of Primary Service Area(s)		Districts 1 and 2	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$323,000	
Organization's Website Address www.catholicsocialservicesphilly.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input checked="" type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, explain in the narrative section how this list is administered. Applicants are selected from the list based upon lowest CD-4 counts, highest viral loads, number of HIV related infections, severity of homelessness, and presence of active D&A treatment. Selection is also influenced by advocacy of the medical case manager making the referral and results of the initial face-to-face interview. Wait times vary and range anywhere from weeks to months. In the past administration of this list reflected acceptance of referrals from a broader range of sources. However, since March of 2014 both Good Shepherd and McCauley House have partnered with Philadelphia FIGHT in an overall coordination and consolidation of medical case management (provided by FIGHT) and housing assistance through McCauley and Good Shepherd respectively. FIGHT now has first right of refusal for open beds in both shelters. We are now on course to eventually filling most all of the beds with FIGHT clients as this partnering is creating a seamless coordination of services shared between agencies. The result being that men and women are able to remain in the programs during the extended wait time that has now become familiar to us as a result of the lack of housing available through AACO Housing. The positive consequence for individual clients is that in all areas of their recovery i.e., physical, mental, emotional stability they are strengthened with regards to resilience, coping skills and improved medical health.	

■ COMHAR, Inc.

Project Sponsor Agency Name COMHAR, Inc.		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Joseph Friedman CASSAH/COMPASS Director	
Email Address		jf@comhar.org	
Business Address		CASSAH, 100 S. Broad St.	
City, County, State, Zip,		Philadelphia PA 19110	
Phone Number (with area code)		215-569-8414, ext. 245	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-7418921	Fax Number (with area code) 215-569-2021
DUN & Bradstreet Number (DUNS):		07-710-4800	
Congressional District of Project Sponsor's Business Address		PA01	
Congressional District(s) of Primary Service Area(s)		PA Districts 1, 2, 7, 8, 13	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$ 731,676	
Organization's Website Address www.comhar.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, explain in the narrative section how this list is administered. The CASSAH program receives referrals from HIV case management offices all over the city, and files them for review in the order in which they are received. When an individual's application comes to the top of the stack (and assuming a slot is available in the program) we contact the referring case manager to find out if the person is still in need, and is still an appropriate candidate. If both conditions are met, we schedule an orientation; if not, we'll note the reason on the application, and then move on to the next application, in the order received. The wait for a CASSAH slot is typically a year or more.	

■ Congreso de Latinos Unidos

Project Sponsor Agency Name Congreso de Latinos Unidos		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Hildaliz Escalanteh Housing Director	
Email Address		.escalanteh@congreso.net	
Business Address		216 West Somerset Street	
City, County, State, Zip,		Philadelphia PA 19133	
Phone Number (with area code)		215-763-8870	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-2051143	Fax Number (with area code) 215-291-1208
DUN & Bradstreet Number (DUNs):		195485453	
Congressional District of Project Sponsor's Business Address		1st	
Congressional District(s) of Primary Service Area(s)		1st	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$846,397	
Organization's Website Address www.congreso.net			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ County of Delaware

Project Sponsor Agency Name County of Delaware		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Jessica Fink Homeless Services Coordinator	
Email Address		Finkj@delcohsa.org	
Business Address		20 South 69th Street, 3rd Floor	
City, County, State, Zip,		Upper Darby, PA 19082	
Phone Number (with area code)		610-713-2541	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-6003046	Fax Number (with area code) 610-713-2378
DUN & Bradstreet Number (DUNs):		076954890	
Congressional District of Project Sponsor's Business Address		PA07	
Congressional District(s) of Primary Service Area(s)		PA01, PA02 and PA07	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Chester	Counties: Delaware
Total HOPWA contract amount for this Organization for the operating year		\$690,220	
Organization's Website Address www.co.delaware.pa.us			
Is the sponsor a nonprofit organization? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Family Service Association of Bucks County

Project Sponsor Agency Name Family Service Association of Bucks County		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Nathan Townsend Housing Coordinator	
Email Address		ntownsend@fsabc.org	
Business Address		4 Cornerstone Drive	
City, County, State, Zip,		Langhorne, PA 19047	
Phone Number (with area code)		215-757-6916	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-142224	Fax Number (with area code) 215-757-7628
DUN & Bradstreet Number (DUNs):		183093533	
Congressional District of Project Sponsor's Business Address		PA08	
Congressional District(s) of Primary Service Area(s)		PA01, PA02, PA06, PA07, PA08, PA13	
City(ies) and County(ies) of Primary Service Area(s)		Cities: BC: Morrisville, Penndel, Richlandtown, Bristol, Levittown, Bensalem Quakertown, Croydon, Feasterville, Treiose Tullytown: CC West Chester, Coatesville, Phoenixville, Avondaye; PC: Philadelphia; MC: Lansdale, Souderton; DC: Upper Darby Collingdale, Glenolden	Counties: Bucks, Chester, Philadelphia Montgomery, Delaware
Total HOPWA contract amount for this Organization for the operating year		\$398,000	
Organization's Website Address www.fsabc.org			
Is the sponsor a nonprofit organization? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Family Services of Chester County

Project Sponsor Agency Name Family Services of Chester County		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Dana Winkey Housing Coordinator	
Email Address		dwinkey@familyservices.us	
Business Address		310 North Matlack Street	
City, County, State, Zip,		West Chester, PA 19320	
Phone Number (with area code)		610-696-4900	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-1726329	Fax Number (with area code) 610-696-4476
DUN & Bradstreet Number (DUNs):		156527772	
Congressional District of Project Sponsor's Business Address		PA06	
Congressional District(s) of Primary Service Area(s)		PA06	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Chester	Counties: Chester
Total HOPWA contract amount for this Organization for the operating year		\$160,000	
Organization's Website Address www.familyservices.us			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Family Services of Montgomery County

Project Sponsor Agency Name Family Services of Montgomery County		Parent Company Name, if applicable N/A	
Name and Title of Contact at Project Sponsor Agency		Mark E. Lieberman Executive Director	
Email Address		MIIEBERMAN@FS.MONTCO.ORG	
Business Address		3125 Ridge Pike	
City, County, State, Zip,		Eagleville, PA 19403	
Phone Number (with area code)		610-630-2111	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-1352361	Fax Number (with area code) 610-630-4003
DUN & Bradstreet Number (DUNs):		021963251	
Congressional District of Project Sponsor's Business Address		PA06	
Congressional District(s) of Primary Service Area(s)		PA06, PA07, PA13, PA15	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Pottstown, Norristown	Counties: Montgomery
Total HOPWA contract amount for this Organization for the operating year		\$110,000	
Organization's Website Address www.fs.montco.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Gaudenzia Inc.

Project Sponsor Agency Name Gaudenzia Inc.		Parent Company Name, if applicable N/A	
Name and Title of Contact at Project Sponsor Agency		Tom Montier	
Email Address		amontier@gaudenzia.org	
Business Address		1828 W. Tioga St.	
City, County, State, Zip,		Philadelphia PA 19144	
Phone Number (with area code)		215-238-5840	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-1706895	Fax Number (with area code) 215-228-5347
DUN & Bradstreet Number (DUNs):		07-947-8707	
Congressional District of Project Sponsor's Business Address		PA01	
Congressional District(s) of Primary Service Area(s)		PA01	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$123,500	
Organization's Website Address www.gaudenzia.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, explain in the narrative section how this list is administered. Referrals are received from Gaudenzia People with Hope. Referrals are kept in a file folder in locked cabinet until a unit becomes available. Transitional Living Coordinator maintains a wait list. T.L.C. wait list is on a prioritization basis which is on a first come first served basis since all consumers have completed treatment and share the same need.	

■ High Street Manor

Project Sponsor Agency Name High Street Manor		Parent Company Name, if applicable Resources For Human Development	
Name and Title of Contact at Project Sponsor Agency		Dennis Roberts Associate Corporate Director	
Email Address		dennnnis@rhd.org	
Business Address		4700 Wissahickon Avenue Suite 125	
City, County, State, Zip,		Philadelphia PA 19144	
Phone Number (with area code)		215-951-0300	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-2769702	Fax Number (with area code) 215-951-0312
DUN & Bradstreet Number (DUNs):		98-1654600	
Congressional District of Project Sponsor's Business Address		PA02	
Congressional District(s) of Primary Service Area(s)		PA02	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$198,815	
Organization's Website Address www.rhd.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Keystone House

Project Sponsor Agency Name Keystone House		Parent Company Name, if applicable N/A	
Name and Title of Contact at Project Sponsor Agency		Delphine Trotter	
Email Address		dtrotter@keystonecare.com	
Business Address		8765 Stenton Ave.	
City, County, State, Zip,		Wyndmoor PA 19038	
Phone Number (with area code)		215-836-2440	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-2757697	Fax Number (with area code) 215-836-2448
DUN & Bradstreet Number (DUNS):		94271-7893	
Congressional District of Project Sponsor's Business Address		PA13	
Congressional District(s) of Primary Service Area(s)		PA13	
City(ies) and County(ies) of Primary Service Area(s)		Cities: All cities within counties listed	Counties: Bucks, Philadelphia, Chester Montgomery, Delaware
Total HOPWA contract amount for this Organization for the operating year		\$165,000	
Organization's Website Address www.keystonecare.com			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Mazzoni Center

Project Sponsor Agency Name Mazzoni Center		Parent Company Name, if applicable Same	
Name and Title of Contact at Project Sponsor Agency		Elijah Prusakowski, Housing Manager Executive Director	
Email Address		eprusakowski@mazzonicenter.org	
Business Address		21 South 12th Street, 12th Floor	
City, County, State, Zip,		Philadelphia PA 19107	
Phone Number (with area code)		215-563-0652 Ext. 262	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-21763338	Fax Number (with area code) 215-563-0664
DUN & Bradstreet Number (DUNs):		174212167	
Congressional District of Project Sponsor's Business Address		PA01	
Congressional District(s) of Primary Service Area(s)		PA01, PA02, PA06, PA07, PA08, PA13	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia eligible metropolitan areas	Counties: Bucks, Chester, Philadelphia Montgomery, Delaware
Total HOPWA contract amount for this Organization for the operating year		\$1,127,520	
Organization's Website Address www.mazzonicenter.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Pennsylvania Community Real Estate Corp./TURN (PCRC/TURN)

Project Sponsor Agency Name PCRC/TURN		Parent Company Name, if applicable N/A	
Name and Title of Contact at Project Sponsor Agency		Sharon Mackrey Program Director	
Email Address		Sharon.Mackrey@ourturn.net	
Business Address		21 South 12th Street, Suite 1100	
City, County, State, Zip,		Philadelphia PA 19107	
Phone Number (with area code)		215-940-3900 Ext. 124	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		25-1635266	Fax Number (with area code) 215-940-3910
DUN & Bradstreet Number (DUNs):		603585154	
Congressional District of Project Sponsor's Business Address		PA01	
Congressional District(s) of Primary Service Area(s)		PA01	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$3,134,765	
Organization's Website Address www.ourturn.net			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <i>Please check if yes and a faith-based organization.</i> <input type="checkbox"/> <i>Please check if yes and a grassroots organization.</i> <input type="checkbox"/>		Does your organization maintain a waiting list? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If yes, explain in the narrative section how this list is administered.	

■ Public Health Management Corporation

Project Sponsor Agency Name Public Health Management Corporation		Parent Company Name, if applicable N/A	
Name and Title of Contact at Project Sponsor Agency		Debra Thomson, AACO Housing Services Program Supervisor Francene Brown, DEFA Project Manager	
Email Address		Debra.Thomson@phila.gov, fbrown@phmc.org	
Business Address		1500 Market St., Centre Square East	
City, County, State, Zip,		Philadelphia PA 19102	
Phone Number (with area code)		215-685-5383	
Employer Identification Number (EIN) or Tax Identification Number (TIN)		23-722-1025	Fax Number (with area code) 215-
DUN & Bradstreet Number (DUNs):		06-905-3379	
Congressional District of Project Sponsor's Business Address		PA01	
Congressional District(s) of Primary Service Area(s)		PA01, PA02, PA08, PA13	
City(ies) and County(ies) of Primary Service Area(s)		Cities: Philadelphia	Counties: Philadelphia
Total HOPWA contract amount for this Organization for the operating year		\$211,900	
Organization's Website Address www.phmc.org			
Is the sponsor a nonprofit organization? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Please check if yes and a faith-based organization. <input type="checkbox"/> Please check if yes and a grassroots organization. <input type="checkbox"/>		Does your organization maintain a waiting list? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No If yes, explain in the narrative section how this list is administered. The Housing Services Program provides access to permanent subsidized housing for eligible individuals with HIV disease and their families. The applicant must be medically qualified for the housing program, meaning that an applicant must have CDC defined AIDS or meet the Social Security Administration requirements for disability, due to HIV disease. The program screens applications, maintains a waitlist, and refers clients for placement with a housing sponsor. The Housing Services Program maintains a waitlist which is not on a, "first come, first serve" basis. Applicants are prioritized according to priority levels that are based upon need and are as follows: Priority Level 1 – for the homeless, those in a domestic violence situation, and those who have lost a leased home due to a fire. Priority Level 2 – for those contributing greater than 50% of their household income to rent, those living in uninhabitable conditions per L & I, those on probation or parole, and those with minor children under the age of twelve (12). Priority Level 3 – this standard applies to all other low income applicants with HIV disease who do not meet the above criteria.	

Administrative Subrecipient Information

N/A

Program Subrecipient Information

N/A

Grantee Narrative and Performance Assessment

■ Grantee and Community Overview

The Housing Opportunities for Persons With AIDS (HOPWA) program was initiated in Federal Fiscal Year 1992 to provide housing for low- and moderate-income persons living with HIV/AIDS. Entitlement funding for the program is provided to the largest CDBG community on behalf of each metropolitan region or state based on the number of AIDS cases in the region compared to the rest of the nation. The City of Philadelphia is the grantee for the Philadelphia metropolitan region, which includes Bucks, Chester, Delaware, Montgomery and Philadelphia counties in Pennsylvania.

In FY 2014, HOPWA funding was used to support rental assistance in the form of rent subsidies to beneficiaries who can live independently, emergency grants to prevent homelessness, supportive services associated with housing, operating costs for project-based residences, housing counseling, and information and referral services.

The service providers funded by HOPWA are:

- | | |
|---|--|
| 1. ActionAIDS | 9. Family Services of Montgomery County |
| 2. Calcutta House | 10. Gaudenzia Inc. |
| 3. Catholic Social Services | 11. High Street Manor |
| 4. COMHAR | 12. Keystone House |
| 5. Congreso de Latinos Unidos | 13. Mazzoni Center |
| 6. County of Delaware | 14. PCRC/TURN |
| 7. Family Service Association of Bucks County | 15. Public Health Management Corporation |
| 8. Family Service of Chester County | |

OHCD

The Office of Housing and Community Development (OHCD) is committed to strategically aligning housing and community development resources and programs for low- and moderate-income Philadelphia residents. It accomplishes this through effective and innovative policy development, direction and implementation.

OHCD is the City's housing policy and primary contracting agency. It is responsible for the administration of housing and community development programs that benefit low- and moderate-income residents. Accordingly, OHCD manages the contracts with the agencies that provide services with HOPWA funds.

In addition, OHCD staff coordinates the bimonthly HIV Housing Advisory Committee, which brings housing providers, consumers and advocates together to discuss housing issues. OHCD staff also participates on the regional Ryan White Planning Council, which plans for how Ryan White Care Act funding is allocated. Staff also attends HIV housing planning meetings that occur in the surrounding Pennsylvania counties.

The contact person for OHCD is Deborah McColloch, Director.

ActionAIDS

ActionAIDS is a Philadelphia-based organization committed to creating an AIDS-free generation through a combination of proven strategies. Services provided include case management, HIV testing, prevention education, supportive housing, HIV treatment as prevention and volunteer services. Through partnerships with people living with HIV/AIDS, ActionAIDS seek to sustain and enhance their quality of life.

ActionAIDS serves over 5,000 clients a year. Services are provided at ActionAIDS' five offices and at 38 host sites throughout the city of Philadelphia. Volunteers and staff focus on building relationships one person and one family at a time. The service continues to be relationship-focused, client-centered and individualized. ActionAIDS is invested in being accessible to everyone, and has staff members that are fluent in American Sign Language, French, Spanish, and other languages.

ActionAIDS has partnered with Pathways to Housing-PA on a pilot Housing First project, developed by the Philadelphia Harbor Project, to provide permanent supportive housing for homeless people with a diagnosis of HIV or AIDS.

The contact person for ActionAIDS is Kevin Burns, Executive Director.

Calcutta House

Calcutta House provides housing and other supportive services for people living with AIDS in Philadelphia and the region. This mission is based on the premise that housing is the foundation for the most effective and compassionate treatment, management, and prevention of the disease. Customized support services, responsive to the individual, are delivered with the conviction that self-empowerment will advance attainable goals enabling a resident to realize his/her full potential while adhering to treatment and care plans.

Calcutta House serves people living with AIDS who are homeless, at risk of becoming homeless, and in need of rehabilitative and supportive care. The organization recognizes a special responsibility to respond to the poorest and most vulnerable of the community. Calcutta House served 20 residents during the program year. Fourteen remained housed; four moved on to more independent living situations; one resident needed a higher level of care; one resident died within the year and one resident was discharged to seek more formal supports around recovery.

The contact person is Kim McGrory, Executive Director.

Catholic Social Services

Catholic Social Services (CSS) exists to transform lives and bring about a just and compassionate society where every individual is valued, families are healthy and strong, and communities are united in their commitment to the good of all. CSS is one of the largest private nonprofit providers of social services in Southeastern Pennsylvania, serving 165,000 individuals annually through 10 agencies. HOPWA funds provide shelter support for 18 beds at Good Shepherd and McAuley House, where programs provide transitional housing services to homeless men and women, most of who are living with HIV/AIDS.

Since March of 2014 both Good Shepherd and McCauley House have partnered with Philadelphia FIGHT in an overall coordination and consolidation of medical case management (provided by FIGHT) and housing assistance through McCauley and Good Shepherd respectively. FIGHT now has first right of refusal for open beds in both shelters. CSS is now on course to eventually filling most all of the beds with FIGHT clients as this partnering is creating a seamless coordination of services shared between agencies. The result is that men and women are able to remain in the programs during the extended wait time that has now become familiar as a result of the lack of housing available through AACO Housing. The positive consequence for individual clients is that in all areas of their recovery — physical, mental, and emotional stability — they are strengthened with regards to resilience, coping skills and improved medical health.

The contact person is Cindy Volkert, Systems Administrator.

COMHAR

COMHAR's mission is to provide health and human services that empower individuals, families and communities to live healthier, self-determined lives. COMHAR offers an extensive array of services for adults recovering from mental illness, for those with intellectual/developmental disabilities, and for those with autism spectrum disorder. The service continuum ranges from outpatient clinic appointments and home visits through day programs to 24/7 residential supports. Specialized services for individuals with co-occurring substance addictions or who are affected by HIV/AIDS are available as well as bilingual, bicultural services for individuals and families whose primary language is Spanish.

COMHAR's CASSAH program works specifically with individuals who are dually diagnosed with AIDS in addition to severe and persistent mental health issues. COMHAR provides rental assistance and supportive services to persons with AIDS in the HOPWA program.

The contact person for is Joseph Friedman, CASSAH/COMPASS Director.

Congreso de Latinos Unidos

Congreso's mission is to strengthen Latino communities through social, economic, education, and health services; leadership development; and advocacy. Congreso's goal is to alleviate poverty and promote economic self-sufficiency to ensure that vulnerable populations have the educational credentials and workforce skills to compete in a global economy. Congreso provides rental assistance and housing counseling to persons with AIDS in the HOPWA program.

During this operating year, Congreso has been successful in serving 82 households by providing them rental assistance, security deposits, transportation and case management services. The organization has also been successful in locating a unit for all new referrals in a small amount of time, while accomplishing a major goal of locating a unit for a homeless male within a one week timeframe.

Congreso provided supported services to 122 households during this contract year. The clients received assistance with DEFA, AACO, LIHEAP/Crisis, Rent Rebate applications, food vouchers, tokens and any other supportive services that were identified.

The contact person is Hildaliz Escalante, Housing Director.

County of Delaware

Family and Community Services of Delaware County (FSC) is an incorporated, nonprofit, multi-service counseling agency serving Delaware County. Its mission is to preserve and strengthen family life in all its forms, and to promote the enhanced functioning of individuals, families and communities. FCS provides services from offices in Media and Clifton Heights, the Ralph Moses House in Chester, and in other community locations including schools in the Interboro and Upper Darby school districts. Counseling is provided by licensed clinical social workers with diverse professional experience. Most insurance is accepted; a sliding fee scale is available. FCS provides rental assistance and housing counseling to persons with AIDS in the HOPWA program. All “new” clients are mandated to attend a Money Management workshop. In addition, all new clients participate in a four-session, one-on-one orientation and home maintenance/Life Skills education program.

The contact person is Jessica Fink, Homeless Services Coordinator.

Family Service Association of Bucks County

The Family Service Association of Bucks County (FSA) serves nearly 6,000 people from all walks of life, ages, cultures, and financial backgrounds, including families headed by married couples or single parents, multi-generational households, isolated seniors, grandparents raising grandchildren, new immigrants, individuals with HIV/AIDS, and individuals with serious mental illness and/or substance abuse disorders. FSA provides rental assistance and housing counseling to persons with AIDS in the HOPWA program.

Approximately 80% of the HIV/AIDS Program (HAP) clients are on disability or public assistance and living on extremely limited incomes. The program is seeing a significant rise in the requests for housing assistance due to unemployment, lack of affordable housing, homelessness and life events.

During the 2013-2014 fiscal year, FSA has been able to provide rental assistance to 41 households, exceeding their goal of 40. In April of 2014 FSA was able to fill six housing slots reducing the current waiting list by more than 50 percent. FSA was also able to send the Housing Coordinator for additional training to the Assisted Housing Manager Workshops for HUD- Subsidized Multifamily Housing as well as several housing related webinars in order to improve upon the services we provide to our HOPWA participants.

The contact person is Nathan Townsend, Housing Coordinator.

Family Service of Chester County

Family Service of Chester County (FSCC) is a nonprofit counseling and human service agency. FSCC is a diverse, community-based human service agency providing professional counseling to people of all income levels through programs that address some of the community's most pressing issues, including people living with HIV/AIDS, child abuse, young adults and alcohol use, families and divorce, financial self-sufficiency, community engagement among retired and senior adults, homelessness and housing insecurity, and rental assistance.

FSCC provides rental assistance and housing counseling to persons with AIDS in the HOPWA program.

The contact person is Dana Winkey, Housing Coordinator.

Family Services of Montgomery County

Family Services of Montgomery County (FSMC) provides services for children, seniors, and families in Montgomery County facing emotional difficulties or physical handicaps. FSMC provides rental assistance and housing counseling to persons with AIDS in the HOPWA program.

The contact person is Mark E. Lieberman, Executive Director.

Gaudenzia Inc.

Serving over 17,000 residential and outpatient clients annually, Gaudenzia operates more than 130 drug and alcohol treatment programs for men and women in Pennsylvania, Maryland and Delaware. Gaudenzia helps individuals, families and communities overcome the ravages of addiction by offering programs to best serve the needs of its diverse and ever-changing client population, including adult residential services, outpatient services, adolescent services, mental health residential services, prison services, and transitional and permanent housing. Gaudenzia provides short-term rental assistance and support to clients with AIDS who have completed their rehabilitation program.

The contact person is Toni Montier.

High Street Manor

High Street Manor is a HOPWA-supported project-based residential program for low-income individuals. There are 14 occupied units and an area designated for an office that is also used for community meetings and computer usage, and private areas for case managers to meet with staff. In addition to the rental assistance, High Street Manor provides case management support to people with AIDS.

The contact person is Dennis Roberts, Associate Corporate Director.

Keystone House

Keystone House provides skilled nursing and comfort care with the compassionate support that patients and families need during terminal illness. Keystone Hospice offers services that respond to the physical, emotional, psychological and spiritual needs of patients, and gives sensitive and confidential support to family members. The HOPWA program provides assistance to enable Keystone Hospice to serve people with AIDS.

The contact person is Delphine Trotter, HIV/AIDS Grant Coordinator.

Mazzoni Center

Mazzoni Center is the only health care provider in the Philadelphia region specifically targeting the unique health care needs of the lesbian, gay, bisexual, and transgender communities. Mazzoni Center provides HIV/AIDS-related services and health services to over 30,000 individuals annually, including primary health care services, mental and behavioral health services, and LGBT legal services, as well as HIV and STD testing, food bank and housing subsidies for families and individuals affected by HIV, support groups, outreach and education programs. Mazzoni Center provides rental assistance and housing counseling to persons with HIV/AIDS in the HOPWA program.

Mazzoni Centers Housing Subsidy Program provides HOPWA subsidies to persons living with AIDS and their families. The program has been in operation since 2003 beginning with 40 slots, and now provides tenant-based rental assistance for more than 100 households annually. Clients may locate housing and reside within the five counties in the Philadelphia eligible metropolitan area.

Mazzoni Center realizes the impact that permanent housing has on an individual's health and well-being. The housing program works very hard to assist individuals when there is an issue hindering them from complying with the housing program or the requirements that are detailed in the rental lease agreement. Mazzoni meets with these individuals and develops corrective action plans to assist with modifying their behaviors and/or rectifying the situation. If appropriate, referrals are made to drug and alcohol or mental health programs. Clients' Medical Case Managers are invited to get involved and to assist with establishing a plan of action. Housing clients are given an ample amount of opportunities to demonstrate program compliance prior to termination. As a result only the most extreme cases face termination.

The contact person is Elijah Prusakowski, Housing Manager.

PCRC/Tenant Union Representative Network (TURN)

The Tenant Union Representative Network (TURN) defends the rights of tenants, homeless persons and persons with HIV/AIDS. TURN provides a spectrum of advocacy, educational and supportive services for tenants. TURN provides rental assistance and housing counseling to persons with AIDS in the HOPWA program.

The contact person is Sharon Mackrey, Program Director.

Public Health Management Corporation

Public Health Management Corporation (PHMC) is a nonprofit public health institute that builds healthier communities by providing outreach, health promotion, education, research, planning, technical assistance, and direct services. With nearly 1500 employees, 250 programs, 11 subsidiaries, 70 sites and close to 200,000 clients served annually, PHMC has become one of the largest and most comprehensive public health organizations in the nation, with specific programming for HIV/AIDS Prevention and HIV/AIDS health outreach.

PHMC operates the HOPWA-funded Direct Emergency Financial Assistance (DEFA) Program, an emergency housing program for persons with HIV/AIDS. Emergency financial assistance is the provision of short-term payments to assist with emergency expenses for essential services when other resources are not available. PHMC also operates AACO (AIDS Activities Coordinating Office) which provides care service for people living with HIV/AIDS, HIV/AIDS prevention services, and special initiatives.

The contact persons are Francene Brown, DEFA Project Manager and Debra Thomson, AACO Housing Services Program Supervisor.

■ Annual Performance Under the Action Plan

Outputs Reported

In FY 2014, the agencies providing services through the HOPWA program

- Provided 753 households with rental assistance (compared to a goal of 800 households)
- Supported 29 households in permanent housing facilities (goal: 30 households)
- Provided short-term rent, mortgage or utility assistance to 63 households (goal: 55 households)
- Provided supportive services (through project sponsors that also delivered HOPWA housing subsidy assistance) to 135 households (goal: 140 households)
- Provided supportive services (through project sponsors that only delivered supportive services) to 36 households (goal: 42 households)
- Provided housing information services to 1,460 households (goal: 1,282 households)

Rental assistance was supported with \$6,216,527 in HOPWA funds; permanent housing facilities with \$388,975; short-term rent, mortgage and utilities assistance with \$83,761; supportive services with \$712,646; and housing information services with \$1,600,836. Agencies located in the City of Philadelphia were allocated \$8,144,655 in HOPWA funds and agencies located in the four suburban counties were allocated \$1,358,220, although services are available at any service provider regardless of the recipient's home address.

Outcomes Assessed

The Philadelphia region continues to prioritize tenant-based rental assistance as the highest priority housing need for people with HIV/AIDS. Housing information and supportive services to existing participants continues to be a valuable service both for applicants on the expanding rental subsidy waiting list and for existing participants who require support to maintain their independent living situation.

In FY 2014, goals were substantially met or exceeded in three of the six categories in which HOPWA funding was provided. The missed goals in the housing and supportive services areas were largely due to a decrease in Philadelphia's HOPWA allocation combined with an increase in rents.

Coordination

Many of the organizations providing HOPWA-funded services received referrals of persons with emergent housing needs from the City's AIDS Activities Coordinating Office in the Health Department. Providers, consumers and advocates participate in the HIV Housing Advisory Committee – staffed by OHCD – to review housing needs and potential responses to those needs. The regional Ryan White Planning Council, which includes OHCD staff, plans for how Ryan White Care Act funding is allocated, and the suburban counties conduct HIV housing planning meetings that are attended by OHCD staff.

The City of Philadelphia and its HOPWA-supported agencies leveraged \$3,610,946 in support of its HOPWA program. \$2,562,491 was leveraged from public sources; \$265,127 was leveraged from private sources; and \$783,328 was leveraged in the form of client rent payments.

Technical Assistance

Some of the organizations receive funding and technical assistance from AACO (AIDS Activities Coordinating Office) Housing Services and Ryan White-funded services in the form of case managers, HIV support groups, transportation, emergency food banks, oral health care nutritional supplements, and other services.

Mazzoni Center partnered with OHCD to bring Housing Quality Standards (HQS) inspection training and certification test to Philadelphia. This training ensures that HOPWA-subsidized rental units meet HQS standards.

■ Barriers and Trends Overview

Barriers

Increasing rental and utility costs in the five-county region make it difficult for clients who have been accepted into a HOPWA program to find affordable housing and increase the overall cost of the program.

There is an increasing need for tenant-based rental assistance (TBRA). The waiting list for TBRA in June 2014 was 314 households.

People with HIV/AIDS frequently have or develop mental health issues or drug and alcohol dependencies. Clients with these multiple diagnoses require a high level of supportive services or housing intervention, especially when in crisis.

Persons with HIV/AIDS applying for TBRA frequently have little or no income. Social Security or General Assistance is increasingly difficult to obtain. This increases the cost of TBRA and makes it difficult for new participants to pay for even modest expenses such as credit checks, applications and public transportation to view apartments.

Although a criminal history is not a barrier to being accepted into a HOPWA program, it is a barrier to securing housing since many landlords are not willing to rent to prospective tenants with a criminal history, even if the offense was minor.

In some areas of suburban Philadelphia, the lack of public transportation makes it difficult to secure housing and travel to supportive or medical services.

These barriers were among the reasons the City did not meet its housing and services goals for FY 2014.

<input type="checkbox"/> HOPWA/HUD Regulations	<input type="checkbox"/> Planning	<input checked="" type="checkbox"/> Housing Availability	<input type="checkbox"/> Rent Determination and Fair Market Rents
<input type="checkbox"/> Discrimination/Confidentiality	<input checked="" type="checkbox"/> Multiple Diagnoses	<input type="checkbox"/> Eligibility	<input type="checkbox"/> Technical Assistance or Training
<input type="checkbox"/> Supportive Services	<input type="checkbox"/> Credit History	<input checked="" type="checkbox"/> Rental History	<input checked="" type="checkbox"/> Criminal Justice History
<input checked="" type="checkbox"/> Housing Affordability	<input type="checkbox"/> Geography/Rural Access	<input type="checkbox"/> Other, please explain further	

Recommendations for Program Improvements

The following steps would support better provision of housing and services to persons with HIV/AIDS:

- Broadening the base of the landlords and leasing agents who will work with the programs
- Providing beneficiaries with transportation assistance to and from apartment viewings and leasing appointments

Trends

- Because of medical advances, clients are living longer. This presents new challenges such as memory loss, dementia, and depression.
- The impact of the discontinuation of General Assistance for very low-income individuals served in these programs has had a major impact. The decrease in funding that impacts case management services impacts case discharge planning, and affects the ability to address the array of social service needs facing many clients.

Evaluations, Studies, or Other Assessments

The University of Pennsylvania began a housing needs assessment for persons with HIV/AIDS in FY 2014.

■ Assessment of Unmet Housing Needs

1. Planning Estimate of Area’s Unmet Needs for HOPWA-Eligible Households

1 Total number of households that have unmet housing subsidy assistance need	8,000
2 From the total reported in Row 1, identify the number of households with unmet housing needs by type of housing subsidy assistance:	
a. Tenant-Based Rental Assistance (TBRA)	7000
b. Short-Term Rent, Mortgage and Utility payments (STRMU)	700
• Assistance with rental costs	500
• Assistance with mortgage payments	50
• Assistance with utility costs	150
c. Housing Facilities, such as community residences, SRO dwellings, housing facilities	300

2. Recommended Data Sources for Assessing Unmet Need

- = Data as reported in the area *Consolidated Plan*, e.g. Table 1B, CPMP charts, and related narratives

- = Data established by area HIV/AIDS housing planning and coordination efforts, e.g. Continuum of Care

- = Data from client information provided in Homeless Management Information Systems (HMIS)

- = Data from project sponsors or housing providers, including waiting lists for assistance or other assessments on need including those completed by HOPWA competitive grantees operating in the region

- = Data from prisons or jails on persons being discharged with HIV/AIDS, if mandatory testing is conducted

- = Data from local Ryan White Planning Councils or reported in CARE Act Data Reports, e.g. number of clients with permanent housing

- = Data collected for HIV/AIDS surveillance reporting or other health assessments, e.g. local health department or CDC surveillance data

Part 2: Sources of Leveraging and Program Income

Sources of Leveraging

[1] Source of Leveraging	[2] Amount of Leveraged Funds	[3] Type of Contribution	[4] Housing Subsidy Assistance or Other Support
Public Funding			
Ryan White-Housing Assistance	\$298,275	Housing	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Ryan White-Other	951,058	Case Management	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Housing Choice Voucher Program			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Low Income Housing Tax Credit			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
HOME			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Shelter Plus Care	187,765	Housing	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Emergency Solutions Grant			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public: Supportive Housing	172,050	Housing	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public: HOPWA SPNS	254,954	Housing	<input checked="" type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Other Public: AIDS Fund	10,472		<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public: CODAAP	65,675		<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Public:	622,242		<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Private Funding			
Grants	7,000	Administration	<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
In-kind Resources	1,430		<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Private:	256,697		<input type="checkbox"/> Housing Subsidy Assistance <input checked="" type="checkbox"/> Other Support
Other Funding			
Grantee/Project Sponsor/Subrecipient (Agency) Cash			<input type="checkbox"/> Housing Subsidy Assistance <input type="checkbox"/> Other Support
Resident Rent Payments by Client to Private Landlord	783,328		
Total	\$3,610,946		

Program Income and Resident Rent Payments

Total Amount Program Income and Resident Rent Payment Collected During the Operating Year

Program Income and Resident Rent Payments Collected	Total Amount of Program Income (for this operating year)
1. Program income (e.g. repayments)	0
2. Resident Rent Payments made directly to HOPWA Program	0
3. Total Program Income and Resident Rent Payments (Sum of Rows 1 and 2)	0

Program Income and Resident Rent Payments Expended To Assist HOPWA Households

Program Income and Resident Rent Payment Expended on HOPWA programs	Total Amount of Program Income Expended (for this operating year)
1 . Program Income and Resident Rent Payment Expended on Housing Subsidy Assistance costs	0
2. Program Income and Resident Rent Payment Expended on Supportive Services and other non-direct housing costs	0
3. Total Program Income Expended (Sum of Rows 1 and 2)	0

Part 3: Accomplishment Data: Planned Goals and Actual Outputs

HOPWA Performance Planned Goal and Actual Outputs		HOPWA Assistance		Leveraged Households		HOPWA Funds	
		a	b	c	d	e	f
		Goal	Actual	Goal	Actual	HOPWA Budget	HOPWA Actual
HOPWA Housing Subsidy Assistance		[1] Output: Households				[2] Output: Funding	
1	Tenant-Based Rental Assistance	800	753	0	0	6,082,445	6,216,527
2a	Permanent Housing Facilities: Received Operating Subsidies/Leased units (Households Served)	30	29			381,300	388,975
2b	Transitional/Short-term Facilities: Received Operating Subsidies/Leased units (Households Served)						
3a	Permanent Housing Facilities: Capital Development Projects (Households Served)						
3b	Transitional/Short-term Facilities: Capital Development Projects placed in service during operating year (Households Served)						
4	Short-Term Rent, Mortgage & Utility Assistance	55	63			56,000	83,761
5	Permanent Housing Placement Services						
6	Adjustments for duplication (subtract)						
7	Total HOPWA Housing Subsidy Assistance (Columns a – d equal the sum of Rows 1-5 minus Row 6; Columns e & f equal the sum of Rows 1-5)	885	845	0	0	6,519,745	6,689,263
Housing Development (Construction and Stewardship of facility-based housing)		[1] Output: Housing Units				[2] Output: Funding	
8	Facility-based units; Capital Development Projects not yet opened (Housing Units)	0	0	0	0	0	0
9	Stewardship Units subject to 3 or 10 year use agreements	0	0				
10	Total Housing Developed (Sum of Rows 7, 8 & 9)	885	845	0	0	6,519,745	6,689,263
Supportive Services		[1] Output: Households				[2] Output: Funding	
11a	Supportive Services provided by project sponsors/subrecipient that also delivered HOPWA housing subsidy assistance	140	135			386,725	421,572
11b	Supportive Services provided by project sponsors/subrecipient that only provided supportive services	42	36			305,000	291,074
12	Adjustment for duplication (subtract)						
13	Total Supportive Services (Columns a – d equal the sum of Rows 11 a & b minus Row 12; Columns e & f equal the sum of Rows 11a. & 11b.)	182	171			691,725	712,646
Housing Information Services		[1] Output: Households				[2] Output: Funding	
14	Housing Information Services	1,282	1,460			1,534,234	1,600,836
15	Total Housing Information Services	1,282	1,460			1,534,234	1,600,836
General Administration and Other Activities		[1] Output: Households				[2] Output: Funding	
16	Resource Identification to establish, coordinate and develop housing assistance resources						
17	Technical Assistance (if approved in grant agreement)						
18	Grantee Administration (maximum 3% of total HOPWA grant)					544,171	521,182
19	Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)					213,000	220,351
20	Total Grant Administration & Other Activities (Sum of Rows 17–20)					757,171	741,533
Total Expended						Budget	Actual
21	Total Expenditures for program year (Sum of Rows 7, 10, 13, 15, 20)					9,502,875	9,744,278

Listing of Supportive Services

Amount of HOPWA Supportive Services	[1] Output: Number of Households	[2] Output: Amount of HOPWA Funds Expended
1. Adult day care and personal assistance		
2. Alcohol and drug abuse services		
3. Case management	107	177,882
4. Child care and other child services		
5. Education		
6. Employment assistance and training	34	5,377
7. Health/medical/intensive care services, if approved Note: Client records must conform with 24 CFR §574.310		
8. Legal services		
9. Life skills management (outside case management)	36	72,769
10. Meals/nutritional services	36	72,768
11. Mental health services	64	273,978
12. Outreach		
13. Transportation	53	109,872
14. Other Activity (if approved in grant agreement)		
15. Sub-Total Households receiving Supportive Services (Sum of Rows 1-14)	330	
16. Adjustment for Duplication (subtract)	159	
17. Total Unduplicated Households receiving Supportive Services (Column [1] equals Row 15 minus Row 16; Column [2] equals sum of Rows 1-14)	171	712,646

Short-Term Rent, Mortgage and Utility Assistance (STRMU) Summary

Housing Subsidy Assistance Categories Categories (STRMU)	[1] Output: Number of Households Served	[2] Output: Total HOPWA Funds Expended on STRMU during Operating Year
a. Total Short-term mortgage, rent and/or utility (STRMU) assistance	63	83,761
b. Of the total STRMU reported on row a, total who received assistance with mortgage costs ONLY	6	7,917
c. Of the total STRMU reported on row a, total who received assistance with mortgage and utility costs		0
d. Of the total STRMU reported on row a, total who received assistance with rental costs ONLY	57	75,844
e. Of the total STRMU reported on row a, total who received assistance with rental and utility costs		
f. Of the total STRMU reported on row a, total who received assistance with utility costs ONLY		
g. Direct program delivery costs (e.g., program operations staff time)		

Part 4: Summary of Performance Outcomes

Housing Stability

Permanent Housing Subsidy Assistance

	(1) Output: Total Number of Households Served	(2) Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	(3) Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		(4) HOPWA Client Outcomes
Tenant-Based Rental Assistance	753	710	1 Emergency Shelter Streets	3	Unstable Arrangements
			2 Temporary Housing	3	Temporarily Stable, with Reduced Risk of Homelessness
			3 Private Housing	14	Stable/Permanent Housing (PH)
			4 Other HOPWA	0	
			5 Other Subsidy	3	
			6 Institution	1	Unstable Arrangements
			7 Jail/Prison	3	
			8 Disconnected/Unknown	3	Life Event
			9 Death	13	
Permanent Supportive Housing Facilities/Units	29	15	1 Emergency Shelter/Streets	0	Unstable Arrangements
			2 Temporary Housing	1	Temporarily Stable, with Reduced Risk of Homelessness
			3 Private Housing	3	Stable/Permanent Housing (PH)
			4 Other HOPWA	0	
			5 Other Subsidy	0	
			6 Institution	1	Unstable Arrangements
			7 Jail/Prison	1	
			8 Disconnected/Unknown	0	Life Event
			9 Death	8	

Transitional Housing Assistance

	(1) Output: Total Number of Households Served	(2) Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	(3) Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		(4) HOPWA Client Outcomes
Transitional/ Short-Term Housing Facilities/Units			1 Emergency Shelter Streets		Unstable Arrangements
			2 Temporary Housing		Temporarily Stable, with Reduced Risk of Homelessness
			3 Private Housing		Stable/Permanent Housing (PH)
			4 Other HOPWA		
			5 Other Subsidy		
			6 Institution		Unstable Arrangements
			7 Jail/Prison		
			8 Disconnected/Unknown		Life Event
			9 Death		

Prevention of Homelessness

■ Assessment of Households that Received STRMU Assistance

[1] Output: Total number of households	(2) Assessment of Housing Status		(3) HOPWA Client Outcomes
63	Maintain Private Housing without subsidy (e.g. Assistance provided/completed and client is stable, not likely to seek additional support)	57	<i>Stable/Permanent Housing (PH)</i>
	Other Private Housing without subsidy (e.g. client switched housing units and is now stable, not likely to seek additional support)		
	Other HOPWA Housing Subsidy Assistance		
	Other Housing Subsidy (PH)	6	
	Institution (e.g. residential and long-term care)		
	Likely that additional STRMU is needed to maintain current housing arrangements		<i>Temporarily Stable, with Reduced Risk of Homelessness</i>
	Transitional Facilities/Short-term (e.g. temporary or transitional arrangement)		
	Temporary/Non-Permanent Housing arrangement (e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days)		
	Emergency Shelter/street		<i>Unstable Arrangements</i>
	Jail/Prison		
	Disconnected		
Death		<i>Life Event</i>	
1a. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the prior operating year (e.g. households that received STRMU assistance in two consecutive operating years).			6
1b. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the two prior operating years (e.g. households that received STRMU assistance in three consecutive operating years).			1

HOPWA Outcomes on Access to Care and Support

■ Total Number of Households

1. For Project Sponsors/Subrecipients that provided HOPWA Housing Subsidy Assistance: Identify the total number of households that received the following HOPWA-funded services:	
a. Housing Subsidy Assistance (duplicated)-TBRA, STRMU, PHP, Facility-Based Housing, and Master Leasing	845
b. Case Management	71
c. Adjustment for duplication (subtraction)	
d. Total Households Served by Project Sponsors/Subrecipients with Housing Subsidy Assistance (Sum a+b-c)	916
2. For Project Sponsors/Subrecipients did NOT provide HOPWA Housing Subsidy Assistance: Identify the total number of households that received the following HOPWA-funded service:	
a. HOPWA Case Management	36
b. Total Households Served by Project Sponsors/Subrecipients without Housing Subsidy Assistance	36

■ Status of Households Accessing Care and Support

Categories of Services Accessed	[1] For project sponsors/ subrecipients that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors/ subrecipients that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing	797	36	Support for Stable Housing
2. Had contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan (may include leveraged services such as Ryan White Medical Case Management)	880	36	Access to Support
3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan	815	36	Access to Health Care
4. Accessed and maintained medical insurance/assistance	818	36	Access to Health Care
5. Successfully accessed or maintained qualification for sources of income	694	36	Sources of Income

■ Households that Obtained Employment

Categories of Services Accessed	[1] For project sponsors/ subrecipients that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors/subrecipients that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:
Total number of households that obtained an income-producing job	7	19

Part 5: Determining Housing Stability Outcomes

Permanent Housing Subsidy Assistance	Stable Housing (# of households remaining in program plus 3+4+5+6)	Temporary Housing (2)	Unstable Arrangements (1+7+8)	Life Event (9)
Tenant-Based Rental Assistance (TBRA)	728	3	9	13
Permanent Facility-based Housing Assistance/Units	19	1	1	8
Transitional/Short-Term Facility-based Housing Assistance/Units				
Total Permanent HOPWA Housing Subsidy Assistance	747	4	10	21
Reduced Risk of Homelessness: Short-Term Assistance	Stable/Permanent Housing	Temporarily Stable, with Reduced Risk of Homelessness	Unstable Arrangements	Life Events
Short-Term Rent, Mortgage, and Utility Assistance (STRMU)	63	0	0	0
Total HOPWA Housing Subsidy Assistance	810	4	10	21

Part 6: Annual Certification of Continued Use for HOPWA Facility-Based Stewardship Units (ONLY)

N/A

Part 7: Summary Overview of Grant Activities

Information on Individuals, Beneficiaries and Households Receiving HOPWA Housing Subsidy Assistance

■ HOPWA-Eligible Individuals who Received HOPWA Housing Subsidy Assistance

Total HOPWA Eligible Individuals Living with HIV/AIDS

Individuals Served with Housing Subsidy Assistance	Total
Number of individuals with HIV/AIDS who qualified their household to receive HOPWA housing subsidy assistance	845

Prior Living Situation

Category		Total HOPWA Eligible Individuals Receiving Housing Subsidy Assistance
1	Continuing to receive HOPWA support from the prior operating year	812
New Individuals who received HOPWA Housing Subsidy Assistance support during Operating Year		
2	Place not meant for human habitation (such as a vehicle, abandoned building, bus/train/subway station/airport, or outside)	6
3	Emergency shelter (including hotel, motel, or campground paid for with emergency shelter voucher)	2
4	Transitional housing for homeless persons	3
5	Total number of new Eligible Individuals who received HOPWA Housing Subsidy Assistance with a Prior Living Situation that meets HUD definition of homelessness (Sum of Rows 2 – 4)	11
6	Permanent housing for formerly homeless persons (such as Shelter Plus Care, SHP, or SRO Mod Rehab)	
7	Psychiatric hospital or other psychiatric facility	
8	Substance abuse treatment facility or detox center	5
9	Hospital (non-psychiatric facility)	
10	Foster care home or foster care group home	
11	Jail, prison or juvenile detention facility	
12	Rented room, apartment, or house	9
13	House you own	
14	Staying or living in someone else's (family and friends) room, apartment, or house	8
15	Hotel or motel paid for without emergency shelter voucher	
16	Other	
17	Don't Know or Refused	
18	Total Number of HOPWA Eligible Individuals (sum of Rows 1 and 5-17)	845

Homeless Individual Summary

Category	Number of Homeless Veteran(s)	Number of Chronically Homeless
HOPWA eligible individuals served with HOPWA Housing Subsidy Assistance	6	11

■ Beneficiaries

Total Number of Beneficiaries Served with HOPWA Housing Subsidy Assistance

Individuals and Families Served with HOPWA Housing Subsidy Assistance		Total Number
1	Number of individuals with HIV/AIDS who qualified the household to receive HOPWA housing subsidy assistance (equals the number of HOPWA Eligible Individuals reported in Part 7A, Section 1, Chart a.)	845
2	Number of ALL other persons diagnosed as HIV positive who reside with the HOPWA eligible individuals identified in Row 1 and who benefitted from the HOPWA housing subsidy assistance	30
3	Number of ALL other persons NOT diagnosed as HIV positive who reside with the HOPWA eligible individual identified in Row 1 and who benefitted from the HOPWA housing subsidy	488
4	Total number of ALL beneficiaries served with Housing Subsidy Assistance (Sum of Rows 1,2, & 3)	1,363

Age and Gender

HOPWA Eligible Individuals						
		A	B	C	D	E
		Male	Female	Transgender M to F	Transgender F to M	Total Sum of Columns A-D
1	Under 18	4	0	0	0	4
2	18 to 30 years	21	22	3	0	46
3	31 to 50 years	220	151	9	0	380
4	51 years and Older	267	143	5	0	415
5	<i>Subtotal (Sum of Rows 1-4)</i>	<i>512</i>	<i>316</i>	<i>17</i>	<i>0</i>	<i>845</i>
All Other Beneficiaries						
6	Under 18	141	159	0	0	300
7	18 to 30 years	58	57	0	0	115
8	31 to 50 years	39	29	0	0	68
9	51 years and Older	17	18	0	0	35
10	<i>Subtotal (Sum of Rows 6-9)</i>	<i>255</i>	<i>263</i>	<i>0</i>	<i>0</i>	<i>518</i>
Total Beneficiaries						
11	Total (Sum of rows 5 & 10)	767	579	17	0	1,363

Race and Ethnicity

Category		HOPWA Eligible Individuals		All Other Beneficiaries	
		[A] Race [all individuals reported in Section 2, Chart a., Row 1]	[B] Ethnicity [Also identified as Hispanic or Latino]	[C] Race [total of individuals reported in Section 2, Chart a., Rows 2 & 3]	[D] Ethnicity [Also identified as Hispanic or Latino]
1	American Indian/Alaskan Native	1	0	1	0
2	Asian	1	0	0	0
3	Black/African American	681	4	448	2
4	Native Hawaiian/Other Pacific Islander	0	0	0	0
5	White	117	22	41	15
6	American Indian/Alaskan Native & White	0	0	0	0
7	Asian & White	0	0	0	0
8	Black/African American & White	0	0	2	0
9	American Indian/Alaskan Native & Black/African American	0	0	0	0
10	Other Multi-Racial	45	39	26	13
11	Column Totals (Sum of Rows 1-10)	845	65	518	30

Data Check: Sum of Row 11 Column A and Row 11 Column C equals the total number HOPWA Beneficiaries reported in Part 7, Section 2, Chart a., Row 4.

■ Households

Household Area Median Income

Percentage of Area Median Income		Households Served with HOPWA Housing Subsidy Assistance
1	0-30% of area median income (extremely low)	744
2	31-50% of area median income (very low)	96
3	51-80% of area median income (low)	5
4	Total (Sum of Rows 1-3)	845

Facility-Based Housing Assistance

■ Keystone Hospice - 10 units

Type of housing facility operated by the project sponsor/subrecipient		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a	Single room occupancy dwelling						
b	Community residence		9				
c	Project-based rental assistance or leased units						
d	Other housing facility specify"						
Housing Assistance Category: Facility Based Housing		Output: Number of Households		Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient			
a	Leasing Costs						
b	Operating Costs	9		\$165,000			
c	Project-Based Rental Assistance (PBRA) or other leased units						
d	Other Activity (if approved in grant agreement) Specify:						
e	Adjustment to eliminate duplication (subtract)						
f	Total Facility-Based Housing Assistance (Sum Rows a through d minus Row e)	9		\$165,000			

■ Calcutta House - 20 units

Type of housing facility operated by the project sponsor/subrecipient		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a	Single room occupancy dwelling	20					
b	Community residence						
c	Project-based rental assistance or leased units						
d	Other housing facility specify"						
Housing Assistance Category: Facility Based Housing		Output: Number of Households		Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor/subrecipient			
a	Leasing Costs						
b	Operating Costs	20		\$255,558			
c	Project-Based Rental Assistance (PBRA) or other leased units						
d	Other Activity (if approved in grant agreement) Specify:						
e	Adjustment to eliminate duplication (subtract)						
f	Total Facility-Based Housing Assistance (Sum Rows a through d minus Row e)	20		\$255,558			

Emergency Solutions Grant Program

In accordance with revised regulations, the jurisdiction is required to report using the HUD defined reports listed and provided below.

- CR-60: ESG Recipient and Subrecipient Information
- CR-65: ESG Persons Assisted
- CR-70: ESG Assistance Provided
- CR-75: ESG Expenditures

CR-60: ESG Recipient and Subrecipient Information

Grantee:	City of Philadelphia
CoC in which recipient and subrecipients provide assistance:	PA-500 – Philadelphia CoC
Reporting Period:	7/1/13 – 6/30/2014
Subrecipients:	None of the following subrecipients are victim service providers as defined in the ESG Interim Rule.

Organization Type: Other Nonprofit Organization ESG Subgrant Award Amount

Congreso de Latinos Unidos , Philadelphia, PA 19133	\$89,012
Families Forward (formerly Traveler’s Aid) , Philadelphia, PA 19139	\$943,664
Friends Rehabilitation Program , Philadelphia, PA 19139	\$365,927
Gaudenzia, Inc. , Norristown, PA 19401	\$256,411
PA Community Real Estate Corporation , Philadelphia, PA 19107	\$337,015
Public Health Management Corporation , Philadelphia, PA 19102	\$103,775
Resources for Human Development , Philadelphia, PA 19144	\$233,796

Organization Type: For-profit Organization ESG Subgrant Award Amount

Coelho Consulting, Inc. , Philadelphia, PA 19130	\$7,879
Social Solutions, Inc. , Baltimore, MD 21220	\$260,836

CR-65: ESG Persons Assisted

The Year 39 Consolidated Plan estimated that 3,000 households would be assisted via ESG funds. The HUD required CR-65 Report details the number of adults and the number of children served in programs which utilized ESG funds and/or matching funds, rather than the number of households.

■ Household Information

Homeless Prevention Activities	Total
Adults	0
Children	0
Don't Know/Refused	0
Missing Information	0
Total	0

Rapid Rehousing Activities	Total
Adults	315
Children	432
Don't Know/Refused	0
Missing Information	0
Total	747

Shelter Activities	Total
Adults	2,123
Children	880
Don't Know/Refused	0
Missing Information	2
Total	3,005

Street Outreach Activities	Total
Adults	0
Children	0
Don't Know/Refused	0
Missing Information	0
Total	0

Total Persons Served (unduplicated)	Total
Adults	2,372
Children	1,235
Don't Know/Refused	0
Missing Information	2
Total	3,609

Gender Information

Number of Persons in Households	Total
Male	778
Female	2,821
Transgender	9
Unknown	1
Total	3,609

Age Information

Number of Persons in Households	Total
Under 18	1,235
18 - 24	529
Over 24	1,843
Don't Know/Refused	0
Missing Information	2
Total	3,609

Race and Ethnicity Information

Number of Persons in Households	Total
Race:	
White	233
Black or African American	2,273
Asian	6
American Indian or Alaska Native	0
Native Hawaiian or Other Pacific Islander	13
Multiple Races	20
Don't Know/Refused	0
Missing Information	1,064
Total	3,609

Ethnicity:

Hispanic	181
Not Hispanic	2924
Don't Know/Refused	37
Missing Information	467
Total	3,609

■ Special Populations Served

Subpopulation	Total (unduplicated)	Total Persons Served Prevention	Total Persons Served RRH	Total Persons Served Emergency Shelters	Total Persons Served Street Outreach
Veterans	54	0	17	37	0
Victims of Domestic Violence	108	0	0	108	0
Elderly	87	0	6	81	0
HIV/AIDS	29	0	0	29	0
Chronically Homeless	7	0	6	1	0
Persons with Disabilities:					
Severely Mentally Ill	378	0	0	378	0
Chronic Substance Abuse	491	0	0	491	0
Other Disability	205	0	0	205	0

CR-70: ESG Assistance Provided

This report refers to the shelter utilization rates for programs which utilize ESG funds and/or matching funds to provide emergency shelter. The aggregate utilization rate for the five programs in this report is 78 percent. Four of the five programs are for families experiencing homelessness. These programs appear under-utilized when a bed-night basis is used in the calculation because of the configuration of emergency housing facilities for families. The Office of Supportive Housing requires that there are suites of beds to accommodate large families and therefore it is most often the case that all units are occupied but not all beds are filled.

Shelter Utilization

	Number of units
Number of Beds - Rehabbed	0
Number of Beds - Conversion	0
Total Number of bed-nights available	213,219
Total Number of bed-nights provided	167,000
Capacity Utilization	78%

CR-75 ESG Expenditures

Category	Dollar Amount of Expenditures in Program Year		
	2011	2012	2013
ESG Expenditures			
Homeless Prevention	0.00	0.00	0.00
Rapid Rehousing	321,502.77	7,818.79	870,502.38
Emergency Shelter	257,302.00	1,371,343.00	943,664.00
Street Outreach	0.00	0.00	0.00
Data Collection/HMIS	260,836.00	0.00	0.00
Administration	73,551.00	221,354.00	0.00
Total ESG Funds Expended	913,191.77	1,600,515.79	1,814,166.38
Match Source			
Other Non-ESG HUD Funds	0.00	0.00	0.00
Other Federal Funds	0.00	0.00	76,610.00
State Government	0.00	0.00	401,942.00
Local Government	913,191.77	1,600,515.79	1,335,614.38
Private Funds	0.00	0.00	0.00
Other	0.00	0.00	0.00
Fees	0.00	0.00	0.00
Program Income	0.00	0.00	0.00
Total Match Amount	913,191.77	1,600,515.79	1,814,166.38
Total			
Total Funds Expended on ESG Activities	1,826,383.54	3,201,031.58	3,628,332.76

Public Participation

The FY 2014 CAPER was placed on OHCD's website, in public libraries and at OHCD's reception desk on September 12, 2014, and an advertisement was placed in the Philadelphia Daily News on September 12, 2014, opening the 15-day public comment period. Comments were due to OHCD's Communications Department by September 28, 2014.

On September 12, 2014, the following IDIS reports were made available for public inspection at OHCD's reception desk:

- Report PR03 – CDBG and CDBG-R Funding Activity Summary
- Report PR06 – Summary of Consolidated Plan Projects for Report Year
- Report PR23 – Summary of Accomplishments
- Report PR26 – CDBG Financial Summary
- Report PR83 – CDBG Performance Measures Section 3
- Report PR85 – HOME Housing Performance
- Report PR81 – ESG Performance Measures
- Report PR80 – HOPWA Measuring Housing Stability Outcomes
- Report PR82 – HOPWA Units/Households and Funds Expended

Note that "Report PR84 – CDBG Strategy Area, CDFI, and Local Target Area" does not apply to the City of Philadelphia and thus is not available for public inspection.

No comments were received on the FY 2014 CAPER.

On the following pages are Tables 1C, 2C and 3B from the *Year 39 Consolidated Plan*.

HUD Table 1C Summary of Specific Objectives

Grantee Name: City of Philadelphia

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Decent Housing (DH-1)							
DH 1.1	Permanent Rental Units	CDBG, HOPWA, HOME, ESG	2013	Households	530	153	28.87%
			2014	Households	530	962	181.50%
			2015	Households	530		%
			2016	Households	530		%
			2017	Households	530		%
			MULTI-YEAR GOAL				2,650
Availability/Accessibility of Decent Housing (DH-1)							
DH 1.1	Homeownership Production	CDBG, HOPWA, HOME, ESG	2013	Households	10	16	160.00%
			2014	Households	10	4	40.00%
			2015	Households	0		%
			2016	Households	0		%
			2017	Households	0		%
			MULTI-YEAR GOAL				20
Affordability of Decent Housing (DH-2)							
DH 1.2	Rental Housing Assistance	CDBG, HOPWA, HOME, ESG	2013	Households	1,400	1,335	95.36%
			2014	Households	1,330	912	68.57%
			2015	Households	1,330		%
			2016	Households	1,330		%
			2017	Households	1,330		%
			MULTI-YEAR GOAL				6,720
Sustainability of Decent Housing (DH-3)							
DH 1.3	Housing Counseling, Earned Income Tax Credit Program and Vacancy Prevention Activities (11,700 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	11,700	13,544	115.76%
			2014	Households	11,950	14,106	118.04%
			2015	Households	11,950		%
			2016	Households	11,950		%
			2017	Households	11,950		%
			MULTI-YEAR GOAL				59,500
Sustainability of Decent Housing (DH-3)							
DH 1.3	Repairs, Preservation, Rehab Assistance (2,250 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	2,250	2,578	114.58%
			2014	Households	2,250	2,212	98.31%
			2015	Households	2,250		%
			2016	Households	2,250		%
			2017	Households	2,250		%
			MULTI-YEAR GOAL				11,250
Sustainability of Decent Housing (DH-3)							
DH 1.3	Energy Conservation and Utility Grant Programs	CDBG, HOPWA, HOME, ESG	2013	Households	12,100	13,005	107.48%
			2014	Households	12,100	12,620	104.29%
			2015	Households	12,100		%
			2016	Households	12,100		%
			2017	Households	12,100		%
			MULTI-YEAR GOAL				60,500

HUD Table 1C Summary of Specific Objectives

Grantee Name: City of Philadelphia (contd.)

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Suitable Living Environment (SL-1)							
SL 2.1	Emergency Solutions Grant - Short Term Housing	CDBG, HOPWA, HOME, ESG	2013 2014 2015 2016 2017	Households Households Households Households Households	3,000 3,000 3,000 3,000 3,000	3,000 2,290	100.00% 76.33% % % %
MULTI-YEAR GOAL					15,000	5,290	35.26%
Affordability of Suitable Living Environment (SL-2)							
SL 2.2	NAC's - Community Revitalization and Outreach	CDBG	2013 2014 2015 2016 2017	Persons Persons Persons Persons Persons	550,000 550,000 550,000 550,000 550,000	586,864 602,988	106.70% 109.63% % % %
MULTI-YEAR GOAL					550,000	602,988	43.26%
Sustainability of Suitable Living Environment (SL-3)							
SL 2.3	Community Improvements and Organizational support to income impacted neighborhoods (PHS)	CDBG	2013 2014 2015 2016 2017	Persons Persons Persons Persons Persons	120,000 120,000 120,000 120,000 120,000	141,004 121,484	117.50% 101.23% % % %
MULTI-YEAR GOAL					600,000	262,488	43.75%
Availability/Accessibility of Economic Opportunity (EO-1)							
EO 3.1	Job Creation (711 jobs created per year)	CDBG, Section 108	2013 2014 2015 2016 2017	Jobs Jobs Jobs Jobs Jobs	711 692 692 692 692	183 447	25.74% 64.59% % % %
MULTI-YEAR GOAL					3,479	630	18.10%
Availability/Accessibility of Economic Opportunity (EO-1)							
EO 3.1	Loan and Grant programs which will provide additional goods and services to eligible communities and employment training	CDBG	2013 2014 2015 2016 2017	Persons Persons Persons Persons Persons	300,020 150,020 150,020 150,020 150,020	300,020 172,638	100.00% 115.10% % % %
MULTI-YEAR GOAL					900,100	472,658	52.51%
Availability/Accessibility of Economic Opportunity (EO-1)							
EO 3.1	Business Assistance (110 businesses per year)	CDBG, Section 108	2013 2014 2015 2016 2017	Businesses Businesses Businesses Businesses Businesses	110 110 110 110 110	633 542	575.45% 492.72% % % %
MULTI-YEAR GOAL					550	1,175	212.63%
Sustainability of Economic Opportunity (EO-3)							
EO 3.3	Job training (75 units per year) Business Improvement Districts and CDC/CBDO community-based economic revitalization (345,000 units per year)	CDBG	2013 2014 2015 2016 2017	Persons Persons Persons Persons Persons	310,075 345,075 345,075 345,075 345,075	310,150 559,812	100.02% 180.54% % % %
MULTI-YEAR GOAL					345,375	559,812	162.23%

HUD Table 2C Summary of Specific Objectives

Grantee Name: City of Philadelphia

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Decent Housing (DH-1)							
DH 1.1	Permanent Rental Units	CDBG, HOPWA, HOME, ESG	2013	Households	530	153	28.87%
			2014	Households	530	962	181.50%
			2015	Households	530		%
			2016	Households	530		%
			2017	Households	530		%
			MULTI-YEAR GOAL			2,650	1,115
Availability/Accessibility of Decent Housing (DH-1)							
DH 1.1	Homeownership Production	CDBG, HOPWA, HOME, ESG	2013	Households	10	16	160.00%
			2014	Households	10	4	40.00%
			2015	Households	0		%
			2016	Households	0		%
			2017	Households	0		%
			MULTI-YEAR GOAL			20	20
Affordability of Decent Housing (DH-2)							
DH 1.2	Rental Housing Assistance	CDBG, HOPWA, HOME, ESG	2013	Households	1,400	1,335	95.36%
			2014	Households	1,330	912	68.57%
			2015	Households	1,330		%
			2016	Households	1,330		%
			2017	Households	1,330		%
			MULTI-YEAR GOAL			6,720	2,247
Sustainability of Decent Housing (DH-3)							
DH 1.3	Housing Counseling, Earned Income Tax Credit Program and Vacancy Prevention Activities (11,700 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	11,700	13,544	115.76%
			2014	Households	11,950	14,106	118.04%
			2015	Households	11,950		%
			2016	Households	11,950		%
			2017	Households	11,950		%
			MULTI-YEAR GOAL			59,500	27,650
Sustainability of Decent Housing (DH-3)							
DH 1.3	Repairs, Preservation, Rehab Assistance (2,250 units per year)	CDBG, HOPWA, HOME, ESG	2013	Households	2,250	2,578	114.58%
			2014	Households	2,250	2,212	98.31%
			2015	Households	2,250		%
			2016	Households	2,250		%
			2017	Households	2,250		%
			MULTI-YEAR GOAL			11,250	4,790
Sustainability of Decent Housing (DH-3)							
DH 1.3	Energy Conservation and Utility Grant Programs	CDBG, HOPWA, HOME, ESG	2013	Households	12,100	13,005	107.48%
			2014	Households	12,100	12,620	104.29%
			2015	Households	12,100		%
			2016	Households	12,100		%
			2017	Households	12,100		%
			MULTI-YEAR GOAL			60,500	25,625

HUD Table 2C Summary of Specific Objectives

Grantee Name: City of Philadelphia (contd.)

	Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Suitable Living Environment (SL-1)							
SL 2.1	Emergency Solutions Grant - Short Term Housing	CDBG, HOPWA, HOME, ESG	2013	Households	3,000	3,000	100.00%
			2014	Households	3,000	2,290	76.33%
			2015	Households	3,000		%
			2016	Households	3,000		%
			2017	Households	3,000		%
			MULTI-YEAR GOAL			15,000	5,290
Affordability of Suitable Living Environment (SL-2)							
SL 2.2	NAC's - Community Revitalization and Outreach	CDBG	2013	Persons	550,000	586,864	106.70%
			2014	Persons	550,000	602,988	109.63%
			2015	Persons	550,000		%
			2016	Persons	550,000		%
			2017	Persons	550,000		%
			MULTI-YEAR GOAL			550,000	602,988
Sustainability of Suitable Living Environment (SL-3)							
SL 2.3	Community Improvements and Organizational support to income impacted neighborhoods (PHS)	CDBG	2013	Persons	120,000	141,004	117.50%
			2014	Persons	120,000	121,484	101.23%
			2015	Persons	120,000		%
			2016	Persons	120,000		%
			2017	Persons	120,000		%
			MULTI-YEAR GOAL			600,000	262,488
Availability/Accessibility of Economic Opportunity (EO-1)							
EO 3.1	Job Creation (711 jobs created per year)	CDBG, Section 108	2013	Jobs	711	183	25.74%
			2014	Jobs	692	447	64.59%
			2015	Jobs	692		%
			2016	Jobs	692		%
			2017	Jobs	692		%
			MULTI-YEAR GOAL			3,479	630
Availability/Accessibility of Economic Opportunity (EO-1)							
EO 3.1	Loan and Grant programs which will provide additional goods and services to eligible communities and employment training	CDBG	2013	Persons	300,020	300,020	100.00%
			2014	Persons	150,020	172,638	115.10%
			2015	Persons	150,020		%
			2016	Persons	150,020		%
			2017	Persons	150,020		%
			MULTI-YEAR GOAL			900,100	472,658
Availability/Accessibility of Economic Opportunity (EO-1)							
EO 3.1	Business Assistance (110 businesses per year)	CDBG, Section 108	2013	Businesses	110	633	575.45%
			2014	Businesses	110	542	492.72%
			2015	Businesses	110		%
			2016	Businesses	110		%
			2017	Businesses	110		%
			MULTI-YEAR GOAL			550	1,175
Sustainability of Economic Opportunity (EO-3)							
EO 3.3	Job training (75 units per year) Business Improvement Districts and CDC/CBDO community-based economic revitalization (345,000 units per year)	CDBG	2013	Persons	310,075	310,150	100.02%
			2014	Persons	345,075	559,812	180.54%
			2015	Persons	345,075		%
			2016	Persons	345,075		%
			2017	Persons	345,075		%
			MULTI-YEAR GOAL			345,375	559,812

HUD Table 3B Annual Housing Completion Goals

	Annual Expected Number Completed	Resources Used During Period			
		CDBG	HOME	ESG	HOPWA
Annual Affordable Rental Housing Goals (Sec. 215)					
Acquisition of existing units	0	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	530	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of existing units		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental assistance	1,400	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Total Sec. 215 Rental Goals	1,930	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Annual Affordable Owner Housing Goals (Sec. 215)					
Acquisition of existing units	0	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	10	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of existing units	2,250	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer assistance	0	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Sec. 215 Owner Goals	2,300	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Annual Affordable Housing Goals (Sec. 215)					
Homeless	3,000	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Non-Homeless	2,300	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special Needs	110	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Total Sec. 215 Affordable Housing	5,410	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Annual Housing Goals					
Annual Rental Housing Goal	1,930	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Annual Owner Housing Goal	2,300	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Annual Housing Goal	4,230	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

= Resources used = Resources not used = Resources not available

Financial Summary

6510.2 REV-2
Exhibit 3a

1. Name of Grantee City of Philadelphia		2. Grant Number B-13-MC-42-0012	3. Reporting period From 07/01/2013 To 06/30/2014
FINANCIAL SUMMARY Grantee Performance Report Community Development Block Grant Program			
U.S. Department of Housing and Urban Development Office of Community Planning and Development OMB Approval No. 2506-0077 (Exp.3/31/94)			
Public Reporting Burden for this collection of information is estimated to average 12 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Reports Management Officer, Office of Information Policies and Systems, U.S. Department of Housing and Urban Development, Washington, D.C. 20410-3600 and to the Office of Management and Budget, Paperwork Reduction Project (2506-0077), Washington, D.C. 20503. Do not send this completed form to either of these addresses.			
Part I: Summary of CDBG Resources			
1.	Unexpended CDBG funds at end of previous reporting period (Balance from prior program years)		\$98,144,607
2.	Entitlement Grant from form HUD-7082		\$40,049,151
3.	Surplus Urban Renewal Funds		\$0
4.	Section 108 Guaranteed Loan Funds (Principal Amount)		\$0
5.	Program Income received by:	Grantee (Column A)	Subrecipient (Column B)
	a. Revolving Funds		
	b. Other (Identify below. If more space is needed use an attachment)		
	Program Year 2013 Program Income	\$5,928,891	
	c. Total Program Income (Sum of columns a and b)		\$5,928,891
6.	Prior Period Adjustments (if column is a negative amount, enclose in brackets)		
7.	Total CDBG Funds available for use during this reporting period (sum of lines 1 through 6)		\$144,122,649
Part II: Summary of CDBG Expenditures			
8.	Total expenditures reported on Activity Summary, forms HUD-4949.2 & 4949.2A		\$41,889,891
9.	Total expended for Planning & Administration, form HUD-4949.2	\$9,161,245	
10.	Amount subject to Low/Mod Benefit Calculation (line 8 minus line 9)	\$32,728,647	
11.	CDBG funds used for section 108 principal & interest payments		\$1,303,365
12.	Total expenditures (line 8 plus line 11)		\$43,193,256
13.	Unexpended balance (line 7 minus line 12)		\$100,929,392
Part III: Low/Mod Benefit This Reporting Period			
14.	Total Low/Mod credit for multi-unit housing expenditures from form HUD-4949.2A		\$20,278,011
15.	Total from all other activities qualifying as low/mod expenditures from forms HUD-4949.2 and 4949.2A		\$12,035,829
16.	Total (line 14 plus line 15)		\$32,313,841
17.	Percent benefit to low/mod persons (line 16 divided by line 10 this reporting period)		98.73%
This form may be reproduced on local office copiers previous editions are obsolete. Retain this record for 3 years			Page (1) of (2) form HUD-4949.3(06/24/93) ref Handbook 6510.2

Financial Summary (page 2 of 2)

6510.2 REV-2
Exhibit 3a

Part IV: Low/Mod Benefit for Multi-Year Certifications (Complete only if certification period includes prior years)	
Program years (PY) covered in certification PY	
18. Cumulative net expenditures subject to program benefit calculation	N/A
19. Cumulative expenditures benefiting low/mod persons	N/A
Part V: For Public Service (PS) Activities Only: Public Service Cap Calculation	
21. Total PS expenditures from column h, form HUD-4949.2A	\$7,673,432
22. Total PS unliquidated obligations from column r, form HUD-4949.2A	\$0
23. Sum of line 21 and line 22	\$7,673,432
24. Total PS unliquidated obligations reported at the end of the previous reporting period	\$1,872,112
25. Net obligations for public services (line 23 minus line 24)	\$5,801,319
26. Amount of Program Income received in the preceding program year	\$11,533,384
27. Entitlement Grant Amount (from line 2)	\$40,049,151
28. Sum of line 26 and line 27	\$51,582,535
29. Percent funds obligated for Public Service Activities (line 25 divided by line 28)	11.25%
Part VI: Planning and Program Administration Cap Calculation	
30. Amount subject to planning & administrative cap (grant amount from line 2 plus line 5c)	\$45,978,042
31. Amount expended for Planning & Administration (from line 9 above)	\$9,161,245
32. Percent funds expended (line 31 divided by line 30)	19.93%
Page (2) of (2)	
form HUD-4949.3(06/24/93) ref Handbook 6510.2	

CDBG (in thousands)

	FY14 Expenditures	Encumbrance Balance	Remaining Balance
Affordable Housing Production			
A. Affordable Homeownership Housing	\$0	\$0	\$45,640
B. Affordable Rental Housing	\$230,325	\$6,074,218	\$40
Total Affordable Housing Production	\$230,325	\$6,074,218	\$45,680
Housing Preservation			
A. Housing Counseling	\$5,679,666	\$1,067,381	\$1,181,950
B. Emergency Repairs, Preservation & Weatherization			
3. Weatherization & Basic Systems Repair Program	\$7,279,930	\$4,943,972	\$0
7. Utility Emergency Services Fund	\$300,000	\$0	\$0
8. Energy Coordinating Agency	\$488,327	\$66,432	\$1,885
<i>Subtotal Emergency Repairs, Preservation & Weatherization</i>	<i>\$8,068,257</i>	<i>\$5,010,404</i>	<i>\$1,885</i>
C. Home Equity Financing & Rehabilitation Assistance			
1. Homeownership Rehabilitation Program	\$499,277	\$624,485	\$0
2. PHIL Loans	\$0	\$2,250,000	\$0
4. Impact Services Building Materials Program	\$85,486	\$47,005	\$0
<i>Subtotal Home Equity Financing & Rehabilitation Assistance</i>	<i>\$584,763</i>	<i>\$2,921,490</i>	<i>\$0</i>
Total Housing Preservation	\$14,332,666	\$8,999,275	\$1,183,835
Homeless & Special-Needs Housing	\$402,907	\$496,421	\$263,188
Employment & Training	\$308,935	\$69,443	\$30,201
Acquisition, Site Preparation, & Community Improvements			
A. Acquisition/Condemnation	\$335,764	\$6,370,633	\$65,700
B. Management of Vacant Land	\$500,411	\$532,486	\$6,822
C. Site and Community Improvements	\$788,704	\$157,257	\$5,127
Total Acquisition, Site Preparation, & Community Improvements	\$1,624,879	\$7,060,376	\$77,649
Community Economic Development	\$3,033,639	\$1,570,934	\$3,018,658
Community Planning & Capacity Building	\$1,226,880	\$515,957	\$297,576
Section 108 Loan Principal & Interest Repayment	\$1,303,519	\$0	\$379,357
Annual Operating Costs			
A. Program Delivery			
1. OHCD	\$345,974	\$0	\$182,767
2. PHDC	\$4,176,305	\$1,975,415	\$0
3. PRA	\$3,616,643	\$1,774,695	\$0
4. Commerce	\$0	\$0	\$233,000
7. L&I	\$822,785	\$0	(\$13,772)
<i>Subtotal Program Delivery</i>	<i>\$8,961,707</i>	<i>\$3,750,110</i>	<i>\$401,995</i>
B. General Administration			
1. OHCD	\$3,693,944	\$132,602	\$965,990
2. PHDC	\$2,237,076	\$662,048	\$112,362
3. PRA	\$641,907	\$0	\$0
4. Commerce	\$1,422,927	\$3,543	\$415,891
5. Law	\$247,141	\$0	(\$4,138)
6. City Planning	\$447,497	\$0	(\$7,489)
<i>Subtotal General Administration</i>	<i>\$8,690,492</i>	<i>\$798,193</i>	<i>\$1,482,616</i>
Total Annual Operating Costs	\$17,652,199	\$4,548,303	\$1,884,611
Reserve Appropriations	\$0	\$0	\$513,614
Prior Year - Reprogrammed	\$0	\$0	\$2,663,524
Grand Total Activities	\$40,115,969	\$36,510,714	\$10,357,893

Income Received from the Sale of Property by Parcel

Address	Amount*	Other/Purchased Money Mortgage
2303 N 2nd St.	\$5,679.00	
2414 S 3rd St.	\$1.00	
1515 S 6th St.	\$15,094.00	
2550 N 8th St.		Mortgage \$12,896.00
611-13 N 12th St.	\$34,044.00	
1336 S 18th St.	\$13,162.00	
912 N 19th St.	\$27,259.00	
914 N 19th St.	\$27,097.00	
918 N 19th St.	\$19,304.00	
1440 S 21st St.	\$16,375.00	
1613 S 21st St.	\$10,899.00	
2240 N 21st St.		Mortgage \$13,936.00
1841 N 22nd St.	\$6,015.00	
1141 S 24th St.	\$18,240.00	
1548 N 27th St.	\$1.00	
2124 N 28th St.	\$1.00	
2012 N 29th St.		Mortgage \$4,748.00
1510 S 31st St.		Mortgage \$4,343.00
524-26 N 36th St.	\$15,784.00	
672 N 39th St.		Mortgage \$12,524.00
803 N 40th St.		Mortgage \$6,623.00
912 N 48th St.		Mortgage \$5,180.00
611 S 52nd St.		Mortgage \$11,128.00
1133 S 55th St.		Mortgage \$6,880.00
613 S 60th St.	\$1.00	
225 S 60th St.	\$1.00	
231 S 60th St.	\$1.00	
249 S 60th St.	\$1.00	
251 S 60th St.	\$1.00	
266 S 60th St.	\$1.00	
274 S 60th St.	\$1.00	
324 S 60th St.	\$1.00	
406 S 60th St.	\$5,652.00	
408 S 60th St.	\$5,725.00	

Address	Amount*	Other/Purchased Money Mortgage
410 S 60th St.	\$5,824.00	
531 S 60th St.	\$1.00	
339 N 62nd St.	\$1.00	
2654 E Albert St.	\$4,200.00	
2218 Amber St.	\$14,186.00	
2420 Amber St.		Mortgage \$14,737.00
2313 E Ann St.		Mortgage \$14,717.00
2042 Annin St.	\$22,200.00	
3016 N Bailey St.	\$2,711.00	
1329 S Bancroft St.		Mortgage \$6,681.00
1532 S Bouvier St.	\$7,917.00	
1536 S Bouvier St.	\$7,457.00	
2622 N Bouvier St.	\$1,000.00	
1306 W Butler St.		Mortgage \$7,506.00
2825 Cambridge St.		Mortgage \$10,412.00
1310 S Chadwick St.	\$30,000.00	
1324 S Chadwick St.	\$22,500.00	
2903 Chalmer Ave.	\$29,520.00	
913 Chang St.		Mortgage \$4,680.00
5105 Chester Ave.		Mortgage \$11,167.00
2308 Collins St.		Mortgage \$14,242.00
38 N Conestoga St.		Mortgage \$5,030.00
278 W Cornwall St.		Mortgage \$3,393.00
3249 D St.		Mortgage \$9,355.00
2757 N Darien St.		Mortgage \$60,000
2828 N Darien St.		Mortgage \$3,397.00
3039 N Darien St.		Mortgage \$3,024.00
3060 N Darien St.		Mortgage \$3,153.00
1243 N Dover St.	\$6,339.00	
4438 Elizabeth St.		Mortgage \$14,054.00
2331 Ellsworth St.	\$19,536.00	
4219 Filbert St.	\$14,713.00	
1244 W Firth St.	\$1.00	
1818 Frankford Ave.	\$29,714.00	
1545 N Front St.	\$38,168.00	
1915 W George St.	\$10,433.00	
5836 Germantown Ave.	\$50,000.00	
6229 Germantown Ave.	\$22,302.00	

Address	Amount*	Other/Purchased Money Mortgage
518 W Glenwood Ave.		Mortgage \$5,240.00
2170 E Gordon St.		Mortgage \$15,000.00
5137 Hadfield St.	\$25,000.00	
2520 W Harlan St.	\$2,000.00	
1925 E Harold St.	\$1.00	
2204 E Harold St.		Mortgage \$ 9,642.00
228 W Hazzard St.		Mortgage \$2,505.00
1341 S Hicks St.		Mortgage \$ 4,648.00
1248-50 N Hollywood St.	\$13,958.00	
1340 N Hollywood St.		Mortgage \$7,272.00
1855 E Huntingdon St.		Mortgage \$8,205.00
905 W Indiana Ave.	\$5,405.00	
5351 Irving St.	\$8,580.00	
2721 W Jefferson St.	\$1.00	
1727 N Lambert St.		Mortgage \$3,049.00
2123 N Lambert St.	\$34,000.00	
2034 N Lawrence St.		Mortgage \$10,772.00
2227-29 N Lawrence St.		Mortgage \$10,765.00
302-4 W Lehigh Ave.	\$9,536.00	
2836 W Lehigh Ave.	\$1.00	
2042 N Leithgow St.	\$2,000.00	
3008 N Leithgow St.		Mortgage \$2,264.00
3724-26 M St.		Mortgage \$9,220.00
1510 Manton St.	\$45,000.00	
2844-46 N Marvine St.	\$1.00	
2031 W Master St.		Mortgage \$ 11,336.00
2808 Master St.	\$1.00	
5806 Master St.	\$1.00	
1343 S May St.	\$1.00	
1949 Mutter St.	\$3,294.08	
2408 N Mutter St.		Mortgage \$2,387.00
2514 N Myrtlewood St.	\$1.00	
1335 N Newkirk St.		Mortgage \$7,568.00
1432 N Newkirk St.	\$7,273.00	
1854-56 E Oakdale St.		Mortgage \$12,020.00
2209 E Oakdale St.	\$16,988.00	
2804 W Oakdale St.	\$1.00	
2915 N Orianna St.		Mortgage \$3,514.00

Address	Amount*	Other/Purchased Money Mortgage
2039 N Orkney St.		Mortgage \$2,075.00
1901 W Oxford St.	\$1.00	
2240 W Oxford St.	\$1.00	
1931 Reed St.	\$15,454.00	
2131 N Reese St.		Mortgage \$6,776.00
1608-12 Ridge Ave.	\$1.00	
1628 Ridge Ave.	\$1.00	
1630-32 Ridge Ave.	\$1.00	
1638 Ridge Ave.	\$1.00	
1640 Ridge Ave.	\$1.00	
3010 Rosehill St.	\$1.00	
2128 E Rush St.	\$9,658.00	
2555 N Sartain St.	\$1.00	
743 W Schiller St.		Mortgage \$2,693.00
1741 W Seybert St.	\$1.00	
2813 W Somerset St.	\$1.00	
194 W Stella St.		Mortgage \$4,403.00
1132-34 S Sydenham St.	\$101,000.00	
1621 N Sydenham St.	\$40,135.00	
5528 Thomas St.	\$6,600.00	
2233 W Thompson St.	\$10,000.00	
2228 Titan St.	\$1.00	
2801 A Tremont St.	\$7,848.00	
1535 W Tucker St.	\$1.00	
2858 Tulip St.	\$1.00	
820 Union St.		Mortgage \$7,708.00
2728 N Waterloo St.		Mortgage \$3,576.00
2232 Watkins St.	\$1.00	
2812 Wharton St.		Mortgage \$7,829.00
2228, 2235, 2236 Wilder St.	\$21,900.00	
2161 E William St.		Mortgage \$9,642.00

*Parcels listed as \$1.00 may have been combined with other parcels so that the combined cost of all the parcels in a given transaction was \$1.00

HOME (in thousands)

	FY14 Expenditures	Encumbrance Balance	Remaining Balance
Affordable Housing Production			
A. Affordable Homeownership Housing	\$268,261	\$3,279,636	\$1,339,626
B. Affordable Rental Housing	\$3,932,308	\$12,143,681	\$739,289
Total Affordable Housing Production	\$4,200,569	\$15,423,317	\$2,078,915
Housing Preservation			
C. Home Equity Financing & Rehabilitation Assistance			
1. Homeownership Rehabilitation Program	\$0	\$13,149	\$0
<i>Subtotal Home Equity Financing & Rehabilitation Assistance</i>	<i>\$0</i>	<i>\$13,149</i>	<i>\$0</i>
Total Housing Preservation	\$0	\$13,149	\$0
Homeless & Special-Needs Housing	\$4,018,464	\$4,431,012	\$1,548,442
Acquisition, Site Preparation, & Community Improvements			
A. Acquisition/Condemnation	\$0	\$0	\$204,722
Total Acquisition, Site Preparation & Community Improvements	\$0	\$0	\$204,722
Annual Operating Costs			
B. General Administration			
1. OHCD	\$257,696	\$0	\$7,662
2. PHDC	\$494	\$0	\$141,537
3. PRA	\$688,878	\$3,392	\$1
Total Annual Operating Costs	\$947,068	\$3,392	\$149,200
Prior Year - Reprogrammed	\$0	\$0	\$413,455
Grand Total Program Activities	\$9,166,101	\$19,780,870	\$4,394,734

HOME Match Report

U.S. Department of Housing and Urban Development
Office of Community Planning and Development

OMB Approval No. 2506-0171
(exp. 12/31/2012)

Part I Participant Identification		Match Contributions for Federal Fiscal Year (yyyy)	2013
1. Participant No. (assigned by HUD)	2. Name of the Participating Jurisdiction	3. Name of Contact (person completing this report)	
	City of Philadelphia	Paul Cesario	
5. Street Address of the Participating Jurisdiction		4. Contact's Phone Number (include area code)	
1234 Market Street, 17th Floor		215-686-9735	
6. City	7. State	8. Zip Code	
Philadelphia	PA	19107	

Part II Fiscal Year Summary

1. Excess match from prior Federal fiscal year	\$ 43,353,373
2. Match contributed during current Federal fiscal year (see Part III.9.)	\$ 16,124,541
3. Total match available for current Federal fiscal year (line 1 + line 2)	\$ 59,477,914
4. Match liability for current Federal fiscal year	\$ 5,947,791
5. Excess match carried over to next Federal fiscal year (line 3 minus line 4)	\$ 53,530,123

Part III Match Contribution for the Federal Fiscal Year

1. Project No. or Other ID	2. Date of Contribution (mm/dd/yyyy)	3. Cash (non-Federal sources)	4. Foregone Taxes, Fees, Charges	5. Appraised Land / Real Property	6. Required Infrastructure	7. Site Preparation, Construction Materials, Donated labor	8. Bond Financing	9. Total Match
13-01-NON	03/30/2014	225,228						225,228
13-02-NON	09/30/2013	94,175						94,175
13-03-NON	09/30/2013	951,090						951,090
13-04-NON	12/31/2013	14,030,423						14,030,423
13-05-NON	12/31/2013	454,300						454,300
13-06-NON	12/31/2013	169,325						169,325
13-07-NON	12/31/2013	200,000						200,000

HOPWA (in thousands)

	FY14 Expenditures	Encumbrance Balance	Remaining Balance
Affordable Housing Production			
B. Affordable Rental Housing	\$0	\$265,811	\$0
Total Affordable Housing Production	\$0	\$265,811	\$0
Homeless & Special-Needs Housing	\$9,528,927	\$1,420,626	\$598,435
Annual Operating Costs			
B. General Administration			
1. OHCD	\$215,351	\$0	\$64,743
<i>Subtotal General Administration</i>	<i>\$215,351</i>	<i>\$0</i>	<i>\$64,743</i>
Total Annual Operating Costs	\$215,351	\$0	\$64,743
Grand Total Program Activities	\$9,744,278	\$1,686,437	\$663,178

