

City of Philadelphia
Office of Economic Opportunity

A Summary of Economic Opportunity Plans
Assessing Goal Achievement and Compliance
2009-2014



Stormwater Planters and Pump House with Green Roof at Venice Island in Manayunk



Department of Commerce
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Executive Summary

The Office of Economic Opportunity (OEO) works with the Philadelphia business community, City departments, private, and nonprofit organizations to maximize opportunities for Minority, Women, and Disabled Owned Businesses (M/ W/ DSBEs). Developing a solid working relationship with the business community is aided by the publication of reference materials that outline economic activity within the City. These materials include the following:

- *Annual Participation Report* – An annual review of the commitments to M/ W/ DSBEs on City contracts
- *Annual Economic Opportunity Plan Review* – An annual study of the active participation of M/ W/ DSBEs on projects with Economic Opportunity Plans
- *Annual Disparity Study* – An annual review of the availability and utilization of M/ W/ DSBEs on City contracts

EOP Report

The Annual Economic Opportunity Plan Review is a summation of individual Economic Opportunity Plans (EOPs). EOPs outline goals for the inclusion of M/ W/ DSBEs on Public, Private, and Nonprofit sector projects that meet the following criteria:

- The value of the project is in excess of \$250,000.
- The project receives a grant of financial assistance from the City of Philadelphia, as defined in Section 17-1401.
- A Non-Competitively Bid Contract, as defined in Section 17-1401
- A City-Funded Development Project, as defined in Section 17-1101
- A development project or contract that requires an ordinance of Council in order to proceed
- A development project or contract that requires an action of the Zoning Board of Adjustment

The data in this year’s EOP Review is comprised of information collected from OEO’s Contract Compliance Reporting System,

Table I - EOP Count by Major Market Segment, 2014 and 2013

Fiscal Year	2014	2013
City Departments	373	237
Aviation	33	19
Public Property	126	85
Streets	43	27
Water	162	99
Non-Public Works	9	7
PIDC	21	12
OHCD / PRA	157	167
Private / Non-Profits	91	57
Grand Total	642	473

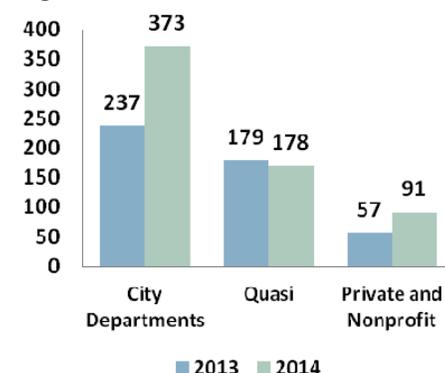
internal databases, and records of each of the operating departments. Collectively, these systems serve as a compliance tool that monitors the financial relationship between a

prime contractor and M/W/DSBE subcontractor. Currently the OEO manages 642 EOPs; an increase of 36% from last year’s total. These EOPs have resulted in over \$981 million in payments to M/ W/ DSBEs since 2009. This is an increase of 46% from last year’s payment totals.

EOP Count

EOPs represent a number of projects that are either in planning, actively under construction, or closed. EOPs bridge the gap between growing opportunities and ready, willing, and able (RWA) M/ W/ DSBEs that supply the services and products purchased by project owners and prime contractors. EOPs also represent a commitment, among project owners, to economic prosperity for local, diverse businesses across the region. The Office of Economic Opportunity is proud to present the progress report on projects that have EOPs.

Figure I - EOP Count, 2013 and 2014



Conclusion

The body of this report is comprised of two key components:

- A summary of the EOP activity of three major markets: City Departments, Quasi Public Agencies and Private/ Nonprofit organizations over the past 12 months.
- A clear strategy that describes how OEO will continue to enhance the effectiveness of Economic Opportunity Plans, create equitable opportunities that include M/W/DSBEs, and ensure economic equality remains a top priority among all stakeholders.

The strategy outlined in this report supports the *Inclusion Works: Economic Opportunity Strategic Plan* presented by Mayor Michael Nutter in 2010 of (1) increasing the availability and utilization of qualified firms and (2) increasing the availability and utilization of qualified workers. In addition, this strategy outlines how OEO plans to meet and exceed the new 30% inclusion goal established by Mayor Michael Nutter for Fiscal Year 2015.^{1,2} This year’s report advances the mission of OEO to ensure more M/ W/ DSBEs are engaged and more individuals are working as a result of the Economic Opportunity Plans developed and managed by OEO.

¹ Inclusion Works: Economic Opportunity Strategic Plan can be found at: www.phila.gov/commerce/Documents/Economic%20Opportunity%20Strategic%20Plan.pdf.

² Annual Participation Report can be found at: www.phila.gov/commerce/Documents/OEO%20FY13%20Annual%20Participation%20Report%201%202014.pdf

Table II - EOPs by Status, FY 2014 vs FY2013³

Fiscal Year	2014	2013
Planning	166	63
Active	150	245
Closed	266	142
Cancelled / Data 'Not Available'	60	23
Total	642	473



Pouring concrete on the Dilworth Plaza Project.

Summary of Results

OEO verifies EOP results by analyzing committed dollars versus payments made to M/ W/ DSBEs . The committed participation goal is collectively determined by project owners and OEO. Goals are established based on realistic opportunities for participation. Actual participation is the real percentage of payments made to M/ W/ DSBEs that participate on the project. EOPs are subsequently ranked by the difference between actual participation and the goals set for M/ W/ DSBEs participation – otherwise known as the variance.

OEO increased the number of executed EOPs by 36% from 2013 to 2014. Over the same period, there was a 46% increase of total payments to M/ W/ DSBEs across all categories. Currently EOPs have a cumulative participation rate of 28%. The following is a summary of the compliance performance of the 642 EOPs counted since 2009.

Table III - Payments and Participation*

	2014	2013	(+ / -)
Contract Values	\$3.5 billion	\$ 3 billion	+\$500 million
Payments to M/W/DSBEs	\$981 million	\$671 million	+\$310 million
Cumulative Participation	28%	22%	+6%

* Participation is a calculation of available data from City Departments and estimated cumulative participation data from OHCD, PIDC, and Private / Nonprofit projects

EOP Compliance by Goal Achievement

- 54% of active projects are meeting or exceeding their EOP goals.
- 60% of closed projects have met or exceeded their EOP goals.

EOP Compliance by Segment

- 87% of active projects came within 10% of meeting their EOP goals.
- 91% of closed projects came within 10% of meeting their EOP goals.

Figure II - EOP Compliance Based on Goal Achievement, 2009 - 2014

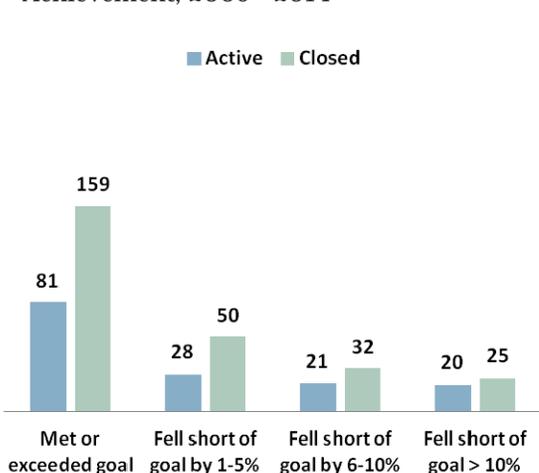
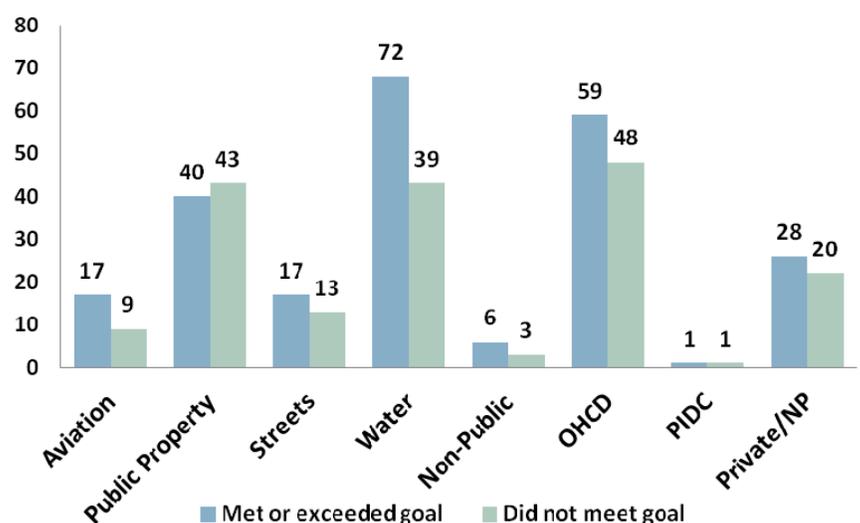


Figure III - EOP Compliance by Market Segment, 2009 - 2014



³ Definitions for each project category can be found in the addendum.

The following is a summary of the payments, participation percentages for M/W/DSBEs, and compliance, categorized by market segments for Fiscal Year 2014. Note, a project that has

“met or exceeded” its goal includes projects that have come within 1% of the goals established in the EOP.

	Active	Closed
Aviation	<p>Aviation has 12 active projects. M/ W/ DSBEs received 21.2% of dollars paid to date totaling \$3.7 million. Active projects have billed 67% against the initial contract values.</p> <p>Among active projects, 6 (50%) meet or exceed their EOP goals. In aggregate, active projects are exceeding their goals by 3.4%.</p>	<p>Aviation has 14 closed projects. M/ W/ DSBEs were paid 20.3% of total payments - amounting to \$5 million. Closed projects have billed 105.4% against the initial contract amounts.</p> <p>Among closed projects, 11 (78.6%) met or exceeded their EOP goals; 14 (100%) came within 10% of those goals. In aggregate, closed projects came within 2.2% of their goals.</p>
Public Property	<p>Public Property has 28 active projects. M/ W/ DSBEs received 29.1% of all dollars paid to date totaling \$8.9 million. Active projects have billed 103.8% against the initial contract values.</p> <p>Among active projects, 13 (46.4%) meet or exceed their EOP goals. In aggregate, active projects are within 6.1% of their goals.</p>	<p>Public Property has 55 closed projects. M/ W/ DSBEs were paid \$27.2 million - amounting to 26.2% of all payments. Closed projects billed 103.8% against initial contract amounts.</p> <p>Among closed projects, 27 (49.1%) met or exceeded their EOP goals; 48 (87.3%) came within 10% of those goals. In aggregate, closed projects came within 1.8% of their goals.</p>
Streets	<p>The Streets Department has 4 active projects. M/ W/ DSBEs received 53.3% of all dollars paid to date totaling \$3.1 million. Active projects billed 29.7% against initial contract values.</p> <p>Among active projects, 2 (50%) meet or exceed their EOP goals. In aggregate, active projects are exceeding their goals by 19.1%.</p>	<p>The Streets Department has 26 closed projects. M/ W/ DSBEs were paid \$6.4 million - amounting to 17.7% of all payments. Closed projects have billed 102.5% against initial contract amounts.</p> <p>Among closed projects, 15 (57.7%) met or exceeded their EOP goals; 24 (92.3%) came within 10% of those goals. In aggregate, closed projects exceeded their goals by 0.3%.</p>
Water	<p>The Water Department has 65 active projects. M/ W/ DSBEs received 25.1% of all dollars paid to date totaling \$45.6 million. Active projects have billed 78.3% against initial contract values.</p> <p>Among active projects, 39 (60%) meet or exceed their EOP goals. In aggregate, active projects are exceeding their goals by 0.5%.</p>	<p>The Water Department has 46 closed projects. M/ W/ DSBEs were paid \$10.7 million - amounting to 18.9% of all payments. Closed projects have billed 101.6% against initial contract amounts.</p> <p>Among closed projects, 33 (71.7%) met or exceeded their EOP goals; 45 (97.8%) came within 10% of those goals. In aggregate, closed projects exceeded their goals by 0.4%.</p>

	Active	Closed
Major Non-Public Works	<p>There are 9 active Non-Public Works projects that require EOPs. M/ W/ DSBEs received 48.1% of all dollars paid to date totaling \$53.6 million. These projects have billed 85.1% against the initial bid amount.</p> <p>Among active projects, 6 (66.7%) met or exceeded their EOP goals. In aggregate, Non-Public Works projects have exceeded their goals by 12.6%</p>	
Philadelphia Industrial Development Corporation (PIDC)	<p>PIDC has 1 active project. M/ W/ DSBEs have been paid 18% of all dollars amounting to \$4 million.</p> <p>PIDC projects report actual participation at the close of each project. There is no update during this reporting period.</p>	<p>PIDC has 1 closed project. M/ W/ DSBEs were paid \$4 million, amounting to 100% of all payments.</p> <p>The prime contractor on this project was an MBE.</p>
Office Of Housing & Community Development (OHCD) and Philadelphia Redevelopment Authority (PRA)⁴	<p>OHCD/PRA has 13 active projects. M/ W/ DSBEs received 17.4% of all contracts paid to date totaling \$11 million.</p> <p>Among active projects, 5 (38.5%) are meeting or exceeded their EOP goals. In aggregate, active projects are exceeding their goals by 7.2%</p>	<p>OHCD/PRA has 94 closed projects. M/ W/ DSBEs were paid \$94.5 million - amounting to 24.6% of all payments.</p> <p>Among closed projects, 54 (57.4%) met or exceeded their EOP goals; 79 (84%) came within 10% of those goals. In aggregate, closed projects came within 0.5% of their goals.</p>
Private and Nonprofit⁵	<p>There are 18 active private/nonprofit projects. M/ W/ DSBEs received 29.7% of contract values totaling \$367.7 million.</p> <p>Among active projects, 10 (55.5%) are meeting or exceeding their EOP goals. In aggregate, active projects are exceeding their goals by 2.1%</p>	<p>There are 30 closed private / nonprofit projects. M/ W/ DSBEs were paid \$337.1 million - amounting to 28.3% of all payments.</p> <p>Among closed projects, 18 (60%) met or exceeded EOP goals; 30 (100%) came within 10% of those goals. In aggregate, closed projects came within 1.1% of their goals.</p>

Next Steps – OEO Strategy

The 169 EOPs developed in FY14 are one of several signals of the construction boom in Philadelphia. Although all projects that break ground in Philadelphia do not require an EOP, it is evident that Philadelphia is experiencing an economic boom via construction. As a result, EOPs will continue to be an integral part of facilitating economic opportunity for businesses that operate in Philadelphia.

The increase in the number of projects in Philadelphia create several dynamics that stakeholders should carefully consider.

- Growth in the construction industry equals growth in the

number of opportunities for diverse businesses to provide relevant products and services.

- Growth in the construction industry increases the demand for a diverse workforce of qualified laborers and skilled tradesmen.
- M/ W/ DSBEs and diverse workforce capacity and capability will be challenged by emerging business opportunities.

The number of construction projects will continue to increase and there will be a parallel need for an increase in the number

⁴ Dollars paid to M/ W/ DSBEs for OHCD/PRA projects are estimates calculated by multiplying known participation goals by project budgets. Average participation for the entire segment is calculated by an average of participation on individual projects weighted by project value.

⁵ Dollars paid to M/ W/ DSBEs for private/non-profit projects are estimates calculated by multiplying known participation by project budgets. Average participation for the entire segment is calculated by an average of participation on individual projects weighted by project value.

of M/ W/ DSBEs who are ready, willing, and able (RWA) to satisfy market demand. In an effort to increase the number of M/ W/ DSBEs that can compete for contract opportunities, the OEO will explore the following strategies to meet and exceed the 30% participation goal established for Fiscal Year 2015 by Mayor Michael Nutter.

Registry Management

OEO will continue to work with the Pennsylvania Unified Certification Program (PA UCP) agencies to ensure certified firms are included in the OEO Registry. A larger pool of M/ W/ DSBEs will accommodate the growing demand in the construction industry. In addition, OEO will pursue companies outside the region, where necessary, to supplement local businesses that are operating at maximum capacity.

Goal Setting

OEO will set realistic stretch goals with input from key stakeholders. Goals will incorporate M/ W/ DSBEs that offer professional services (i.e. architecture and engineering) and construction services. Meeting stretch goals will require:

- (1) Working with the Building Trades and Philadelphia Area Labor Management (PALM) to drive a renewed focus on apprentice programs and workforce diversity
- (2) Encouraging the formation of joint venture relationships, mentor/protégé programs, as well as mergers and acquisition to build capacity within the M/W/DSBEs business community; and

Acknowledgements

The success of major EOP projects is driven by Economic Opportunity Oversight Committees that are comprised of project owners, contractors, representatives from the building trades, City Council, the community, and City government. Project owners, primes, and M/W/DSBEs are invited to share best practices for achieving EOP goals during the quarterly Economic Opportunity Review Committee (EORC) meetings held in City Council Chambers. These testimonials are used to guide the development and management of new EOPs. Transcripts of EORC meetings may be found on the OEO website under "Governance".

The OEO would like to offer a special thanks to the operating departments, quasi-public agencies, private and nonprofit sector partners, and the entire OEO team for providing input, feedback and their expertise during the development of this report.

Figure IV - EOP Inclusion Strategy



- (3) Identifying financial and bonding resources to increase the fiscal agility of small businesses responding to opportunities.

Data Management

OEO is committed to strengthening its data driven decision-making processes. OEO will continue to consult stakeholders to ensure accurate project data is collected and subsequently published in the Annual Report, EOP Review and Annual Disparity Study.



Groundbreaking for the Philadelphia Public Safety Services Campus

Photo by *Bill J. Foster*

Definition of Terms

The definitions provided are in context of information submitted to or compiled by the OEO during the reporting period.

Active or closed projects with no data - Projects that are in progress or complete with incomplete data

Active projects - Projects that are under construction and/or have payments outstanding.

Cancelled projects - Projects that are no longer active

Billed against initial bid amounts - The percentage of dollars spent on a project from the overall project budget

Closed projects - Projects that are complete with all invoices paid to subcontractors

Compliance - A project has met its stated EOP goals; a project is considered to be in compliance if it comes within at least - 1% of its goal for the purpose of this report.

Participation - The percentage of a particular project awarded to M/ W/ DSBEs; calculated by dividing the dollars awarded to the M/ W/ DSBE by the dollar amount of the total project. For department wide or citywide participation, the same calculation is repeated on a larger scale (i.e., the total dollars paid to M/ W/ DSBEs on City projects divided by the total dollars spent on all City projects).

Projects in planning - Projects that have not begun; payment have been processed; these projects are included because EOPs have been posted.

Ranking - The position of a given project, relative to other projects in the same department, based upon the difference between stated goals for inclusion and actual participation (variances)

Variance - The difference between the stated goals for inclusion at the onset of a project and the actual participation



On Thursday, May 1st the Turner School of Construction Management graduated 28 participants. Turner's Senior Vice President for Community Affairs, Mr. Hilton Smith, who was one of the founders of the Turner School in 1969, urged graduates to work together to forge partnerships for the benefit of all. Drawing on more than 40 years of experience, he reminded the graduates that, "adversity can engulf the individual, but it cannot engulf the group." Dexter Hendricks, Turner's Regional Community Affairs Director, organized and managed the program.

Economic Opportunity Plans

City of Philadelphia

City Departments

Economic Opportunity Plans

City of Philadelphia

Aviation

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	6950ELB	2012	BITTENBENDER CONSTRUCT.	\$ 2,000,000	\$ 1,375,578	68.8%	ELOHIM CLEANING CONTRACTOR	MBE	\$ 3,700	0.2%	\$ 8,390	0.6%	0.4%	
							SMITH FLOORING INC.	MBE	\$ 52,000	2.6%	\$ 24,602	1.8%	-0.8%	
							HISPANIC VENTURES INC.	MBE	\$ 11,800	0.6%	\$ 35,204	2.6%	2.0%	
							US PLATE & MIRRORS INC DBA US GLASS	WBE	\$ 20,200	1.0%	\$ 20,847	1.5%	0.5%	
							THE GENESIO COMPANY	WBE	\$ 47,800	2.4%	\$ 47,759	3.5%	1.1%	
							MAJEK FIRE PROTECTION INC	WBE	\$ 6,800	0.3%	\$ 15,943	1.2%	0.8%	
							JANUS ASSOC INC DBA COBRA ELECTRIC	WBE	\$ 126,000	6.3%	\$ 347,922	25.3%	19.0%	
							TRACORP	WBE	\$ 1,720	0.1%	\$ 1,728	0.1%	0.0%	
									\$ 270,020	13.5%	\$ 502,395	36.5%	23.0%	
2	6930	2012	E J ELECTRIC INC	\$ 354,000	\$ 302,500	85.5%	MANNA BUILDING SUPPLY INC	MBE	\$ 2,124	0.6%	\$ 53,448	17.7%	17.1%	
							NORTH STAR ELECTRICAL SUPPLY CO INC	WBE	\$ 18,408	5.2%	\$ 11,933	3.9%	-1.3%	
									\$ 20,532	5.8%	\$ 65,381	21.6%	15.8%	
3	6964	2012	ROCKPORT CONSTRUCTION CO, INC.	\$ 2,773,700	\$ 789,571	28.5%	GRACIE PAINTING, LLC	MBE	\$ 112,335	4.1%	\$ 113,380	14.4%	10.3%	
							ALEXSON SUPPLY, INC.	WBE	\$ 5,825	0.2%	\$ 1,518	0.2%	0.0%	
									\$ 118,160	4.3%	\$ 114,899	14.6%	10.3%	
4	6963	2012	EDWARD J MELONEY	\$ 6,068,000	\$ 2,796,398	46.1%	JACK PEARS & ASSOC.	MBE	\$ 55,219	0.9%	\$ 60,314	2.2%	1.2%	
							LABE SALES	WBE	\$ 182,040	3.0%	\$ 136,347	4.9%	1.9%	
							J MANN FINLEY	WBE	\$ 575,246	9.5%	\$ 406,747	14.5%	5.1%	
							MIDATLANTIC CONSTR. & DESIGN	MBE	\$ 121,360	2.0%	\$ 58,184	2.1%	0.1%	
							SIOUTIS COATINGS, INC.	WBE	\$ 35,194	0.6%	\$ 38,714	1.4%	0.8%	
									\$ 969,060	16.0%	\$ 700,306	25.0%	9.1%	
5	6961	2012	AP CONSTRUCTION	\$ 367,200	\$ 312,195	85.0%	AVIMAN MGMT.	MBE	\$ 37,454	10.2%	\$ 62,721	20.1%	9.9%	
							SABLE CONSTRUCTION, INC.	MBE	\$ 25,704	7.0%	\$ 16,710	5.4%	-1.6%	
							CALLAHAN PAVING PRODUCTS, INC.	WBE	\$ 7,344	2.0%	\$ 8,078	2.6%	0.6%	
							HISPANIC VENTURES INC.	MBE	\$ 6,830	1.9%	\$ 6,750	2.2%	0.3%	
							ATLANTIC 3 CONSTRUCTION	WBE	\$ 2,460	0.7%	\$ 2,718	0.9%	0.2%	
							A K M CONSTRUCTION SERVICES INC	WBE	\$ 3,672	1.0%	\$ 838	0.3%	-0.7%	
									\$ 83,465	22.7%	\$ 97,815	31.3%	8.6%	
													8.6%	
6	6951	2013	A P CONSTRUCTION	\$ 2,550,000	\$ 2,570,977	100.8%	THE VANN ORGANIZATION	MBE	\$ 102,000	4.0%	\$ 10,940	0.4%	-3.6%	
							DECISION DISTRIBUTION LLC	MBE	\$ 25,500	1.0%	\$ 95,018	3.7%	2.7%	
							AVIMAN MANAGEMENT LLC	MBE	\$ 102,000	4.0%	\$ 149,013	5.8%	1.8%	
							BILLY BOY CONTRACTING INC	MBE	\$ 2,550	0.1%	\$ 41,258	1.6%	1.5%	
							A K M CONSTRUCTION SERVICES INC	WBE	\$ 25,500	1.0%	\$ 49,780	1.9%	0.9%	
							FERRICK CONSTRUCTION	WBE	\$ 5,865	0.2%	\$ 6,500	0.3%	0.0%	
		\$ 263,415	10.3%	\$ 352,509	13.7%	3.4%								
7	6945	2013	ANTHONY BIDDLE CONTRACTORS	\$ 1,558,000	\$ 1,511,224	97.0%	GRACIE PAINTING LLC	MBE	\$ 171,380	11.0%	\$ 177,722	11.8%	0.8%	
							MINORITY CONTRACTORS, INC	MBE	\$ 15,580	1.0%	\$ 22,742	1.5%	0.5%	
							TRAFFIC & SAFETY SIGNS, INC	WBE	\$ 77,900	5.0%	\$ 37,473	2.5%	-2.5%	
		\$ 264,860	17.0%	\$ 237,937	15.7%	-1.3%								
8	6940	2012	EDWARD J MELONEY INC	\$ 640,200	\$ 865,842	135.2%	ACCORD MECHANICAL & MGMT	MBE	\$ 89,628	14.0%	\$ 88,000	10.2%	-3.8%	
							LABE SALES	WBE	\$ 12,804	2.0%	\$ 26,349	3.0%	1.0%	
								\$ 102,432	16.0%	\$ 114,349	13.2%	-2.8%		
9	6931	2012	FIVE STAR INC	\$ 2,845,000	\$ 2,687,064	94.4%	DECISION DISTRIBUTION LLC	MBE	\$ 426,750	15.0%	\$ 424,622	15.8%	0.8%	
							MIDATLANTIC CONSTR. & DESIGN	MBE	\$ 113,800	4.0%	\$ 81,988	3.1%	-0.9%	
							LABE SALES INC	WBE	\$ 227,600	8.0%	\$ 124,565	4.6%	-3.4%	
							JOHN F SCANLAN INC	WBE	\$ 11,380	0.4%	\$ 15,825	0.6%	0.2%	
									\$ 779,530	27.4%	\$ 647,000	24.1%	-3.3%	
10	6942R	2013	SCHNEIDER ELECTRIC BUILDINGS	\$ 1,734,074	\$ 2,165,548	124.9%	RAM TECH SYSTEMS INC	MBE	\$ 364,156	21.0%	\$ 323,790	15.0%	-6.0%	
							CAHILL CONTROLS, INC.	WBE	\$ 312,133	18.0%	\$ 414,983	19.2%	1.2%	
									\$ 676,289	39.0%	\$ 738,773	34.1%	-4.9%	

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
11	6958	2014	GROUND PENETRATION & RESTORATION, INC.	\$ 1,000,000	\$ 322,585	32.3%	AHJ CONSTRUCTION	MBE	\$ 20,000	2.0%	\$ 5,299	1.6%	-0.4%	
							ABC CONSTRUCTION CO.	WBE	\$ 600	0.1%	\$ 600	0.2%	0.1%	
							ATLANTIC CONCRETE	MBE	\$ 100,000	10.0%	\$ -	0.0%	-10.0%	
							L&R CONSTRUCTION	WBE	\$ 20,000	2.0%	\$ -	0.0%	-2.0%	
							BELLA TRUCKING	WBE	\$ 4,900	0.5%	\$ 4,895	1.5%	1.0%	
							BITTENBENDER CONSTRUCTION	WBE	\$ 53,900	5.4%	\$ 47,546	14.7%	9.3%	
							A K M CONSTRUCTION	WBE	\$ 20,000	2.0%	\$ 893	0.3%	-1.7%	
							ATLANTIC CONCRETE	WBE	\$ 20,000	2.0%	\$ -	0.0%	-2.0%	
							SJA CONSTRUCTION	WBE	\$ 20,000	2.0%	\$ 3,834	1.2%	-0.8%	
											\$ 259,400	25.9%	\$ 63,067	
12	6966ELB	2014	MASON BUILDING GROUP, INC.	\$ 3,975,750	\$ 1,642,258	41.3%	HAMADA ROOFING, INC.	MBE	\$ 607,495	15.3%	\$ 24,415	1.5%	-13.8%	
							THOMAS BUILDING GROUP	WBE	\$ 199,980	5.0%	\$ -	0.0%	-5.0%	
							MANNA BUILDING SUPPLY INC	MBE	\$ -	0.0%	\$ 16,518	1.0%	1.0%	
									\$ 807,475	20.3%	\$ 40,933	2.5%	-17.8%	
				\$ 25,865,924	\$ 17,341,739	67.0%			\$ 4,614,636	17.8%	\$ 3,675,362	21.2%	NET RANKING	3.4%

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
13	6938	2012	DANIEL J KEATING CO	\$ 2,426,000	\$ 2,662,924	109.8%	HAMADA INC	MBE	\$ 29,112	1.2%	\$ 27,000	1.0%	-0.2%	
							MERCHANT CONSTRUCTION INC	MBE	\$ 274,138	11.3%	\$ 392,265	14.7%	3.4%	
							DELTA / BJDS	WBE	\$ 70,354	2.9%	\$ 77,900	2.9%	0.0%	
							TRACORP	WBE	\$ 220,766	9.1%	\$ 237,406	8.9%	-0.2%	
									\$ 594,370	24.5%	\$ 734,571	27.6%	3.1%	
														3.1%
14	6952ELB	2013	GROUND PENETRATION & RESTORATION INC	\$ 1,600,134	\$ 1,669,239	104.3%	MANNA BUILDING SUPPLY INC	MBE	\$ 1,600	0.1%	\$ 82,369	4.9%	4.8%	
							A K M CONSTRUCTION SERVICES INC	WBE	\$ 16,001	1.0%	\$ 5,833	0.3%	-0.7%	
							SJA CONSTRUCTION CO	WBE	\$ 64,005	4.0%	\$ 51,235	3.1%	-0.9%	
							L & R CONSTRUCTION CO INC	WBE	\$ 88,007	5.5%	\$ 81,970	4.9%	-0.6%	
									\$ 169,614	10.6%	\$ 221,407	13.3%	2.7%	
														2.7%
15	6939	2012	MULHERN ELECTRIC CO INC	\$ 413,213	\$ 551,026	133.4%	MANNA BUILDING SUPPLY INC	MBE	\$ 16,529	4.0%	\$ 33,057	6.0%	2.0%	
							NORTH STAR ELECTRICAL SUPPLY CO INC	MBE	\$ 8,264	2.0%	\$ 8,264	1.5%	-0.5%	
									\$ 24,793	6.0%	\$ 41,321	7.5%	1.5%	
														1.5%
16	6947	2013	A P CONSTRUCTION	\$ 1,055,000	\$ 1,025,016	97.2%	AVIMAN MANAGEMENT LLC	MBE	\$ 52,750	5.0%	\$ 59,205	5.8%	0.8%	
							SABLE CONSTRUCTION INC	MBE	\$ 63,300	6.0%	\$ 69,430	6.8%	0.8%	
							DECISION DISTRIBUTION LLC	MBE	\$ 84,400	8.0%	\$ 70,835	6.9%	-1.1%	
									\$ 200,450	19.0%	\$ 199,470	19.5%	0.5%	
														0.5%
17	6941	2012	HART ENTERPRISES (Rebid)	\$ 625,000	\$ 227,115	36.3%	PADGETT PLUMBING & HEATING	MBE	\$ 300,000	48.0%	\$ 22,212	9.8%	-38.2%	
							HART ENTERPRISES & ASSOCIATES INC	MBE	\$ 325,000	52.0%	\$ 204,903	90.2%	38.2%	
									\$ 625,000	100.0%	\$ 227,115	100.0%	0.0%	
														0.0%
18	6919	2012	USA GENERAL CONTRACTORS	\$ 1,178,000	\$ 1,239,457	105.2%	MINORITY CONTRACTORS INC	MBE	\$ 117,800	10.0%	\$ 124,519	10.0%	0.0%	
									\$ 117,800	10.0%	\$ 124,519	10.0%	0.0%	
									\$ 117,800	10.0%	\$ 124,519	10.0%	0.0%	
														0.0%
19	6955ELB		EDWARD J MELONEY INC	\$ 333,000	\$ 363,593	109.2%	LABE SALES, INC.	WBE	\$ 6,660	2.0%	\$ 6,344	1.7%	-0.3%	
									\$ 6,660	2.0%	\$ 6,344	1.7%	-0.3%	
														-0.3%
20	6906	2011	SURETY MECHANICAL SERVICES	\$ 624,767	\$ 640,117	102.5%	J MANN R FINLEY INC	WBE	\$ 131,201	21.0%	\$ 132,276	20.7%	-0.3%	
									\$ 131,201	21.0%	\$ 132,276	20.7%	-0.3%	
														-0.3%
21	6893R	2010	MCMULLEN ROOFING INC	\$ 553,186	\$ 555,281	100.4%	STELWAGON ROOF SUPPLY INC	WBE	\$ 127,233	23.0%	\$ 124,400	22.4%	-0.6%	
									\$ 127,233	23.0%	\$ 124,400	22.4%	-0.6%	
														-0.6%
22	6897	2010	EAGLE INDUSTRIAL ELECTRIC	\$ 5,184,321	\$ 5,573,629	107.5%	ALOHA COMMUNICATIONS CONTRACTOR	MBE	\$ 518,432	10.0%	\$ 553,756	9.9%	-0.1%	
							MANNA SUPPLY INC	WBE	\$ 518,432	10.0%	\$ 518,432	9.3%	-0.7%	
									\$ 1,036,864	20.0%	\$ 1,072,188	19.2%	-0.8%	
														-0.8%
23	6898	2010	EAGLE INDUSTRIAL ELECTRIC	\$ 3,765,400	\$ 3,917,120	104.0%	DECISION DISTRIBUTION LLC	MBE	\$ 376,540	10.0%	\$ 375,899	9.6%	-0.4%	
							ALOHA COMMUNICATIONS CONTRACTOR	MBE	\$ 2,297	0.1%	\$ 2,324	0.1%	0.0%	
							PARAMOUNT ELECTRIC	DSBE	\$ 188,270	5.0%	\$ 195,644	5.0%	0.0%	
							MANNA SUPPLY INC	WBE	\$ 188,270	5.0%	\$ 187,951	4.8%	-0.2%	
							AUBREY GREEN ELECTRICAL INC	WBE	\$ 135,554	3.6%	\$ 135,591	3.5%	-0.1%	
									\$ 890,931	23.7%	\$ 897,409	22.9%	-0.8%	
													-0.8%	
24	6940	2012	EDWARD J MELONEY INC	\$ 640,200	\$ 865,842	135.2%	ACCORD MECHANICAL & MGMT SERVICES	MBE	\$ 89,628	14.0%	\$ 88,000	10.2%	-3.8%	
							LABE SALES	WBE	\$ 12,804	2.0%	\$ 26,349	3.0%	1.0%	
									\$ 102,432	16.0%	\$ 114,349	13.2%	-2.8%	
														-2.8%
25	6931	2012	FIVE STAR INC	\$ 2,845,000	\$ 2,687,064	94.4%	DECISION DISTRIBUTION LLC	MBE	\$ 426,750	15.0%	\$ 424,622	15.8%	0.8%	
							MIDATLANTIC CONSTR. & DESIGN	MBE	\$ 113,800	4.0%	\$ 81,988	3.1%	-0.9%	
							LABE SALES INC	WBE	\$ 227,600	8.0%	\$ 124,565	4.6%	-3.4%	
							JOHN F SCANLAN INC	WBE	\$ 11,380	0.4%	\$ 15,825	0.6%	0.2%	
									\$ 779,530	27.4%	\$ 647,000	24.1%	-3.3%	
													-3.3%	
26	6905	2011	PHILLIPS BROTHERS ELEC CONTRACTORS	\$ 2,324,391	\$ 2,860,280	123.1%	DECISION DISTRIBUTION LLC	MBE	\$ 232,439	10.0%	\$ 247,003	8.6%	-1.4%	
							MANNA BUILDING SUPPLY INC	MBE	\$ 255,683	11.0%	\$ 244,986	8.6%	-2.4%	
									\$ 488,122	21.0%	\$ 491,989	17.2%	-3.8%	
														-3.8%
				\$ 23,567,612	\$ 24,837,702	105.4%			\$ 5,295,000	22.5%	\$ 5,034,358	20.3%	NET RANKING	-2.2%

**DEPARTMENT OF AVIATION
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	M/W/DSBEs	TYPE	COMM. AMOUNT	COMM %
27	6965	2014	HUNTER ROBERTS CONSTRUCTION GROUP	\$ 2,000,000	TORRADO CONSTRUCTION	MBE	\$ 32,000	1.6%
					LESTER BAILEY	MBE	\$ 32,000	1.6%
					CRYSTAL STEEL	MBE	\$ 32,000	1.6%
					LEAKS CONSTRUCTION	MBE	\$ 32,000	1.6%
					HAMADA ROOFING, INC.	MBE	\$ 32,000	1.6%
					DELTA/B.J.D.S. INC.	WBE	\$ 40,000	2.0%
					MOLLY CONSTRUCTION CO.	WBE	\$ 40,000	2.0%
					CENTRAL METALS	WBE	\$ 40,000	2.0%
					CAROTENUTO BROWN, LLC	WBE	\$ 40,000	2.0%
					PIONEER CONTRACTING, INC.	WBE	\$ 40,000	2.0%
					RESTORATION SOLUTIONS, LLC	WBE	\$ 40,000	2.0%
								\$ 400,000
28	6974	2015	PALMAN ELECTRIC, INC.	\$ 1,283,025	MANNA SUPPLY CO.	MBE	\$ 35,925	2.8%
					AKM CONSTRUCTION SERVICES, INC.	WBE	\$ 10,521	0.8%
					AHJ CONSTRUCTION	MBE	\$ 92,506	7.2%
					JSL KELLY PILE FOUNDATION	WBE	\$ 92,763	7.2%
							\$ 231,714	18.1%
29	6972	2015	D.A. NOLT, INC.	\$ 3,162,145	MINORITY CONTRACTORS, INC.	MBE	\$ 316,215	10.0%
					STELWAGON ROOFING SUPPLY	WBE	\$ 126,486	4.0%
					LIGHTNING PREVENTION SYSTEMS	WBE	\$ 252,972	8.0%
							\$ 695,672	22.0%
30	6932	2014	ROAD-CON, INC.	\$ 2,233,646	LB CONSTRUCTION ENTERPRISES, INC.	MBE	\$ 44,673	2.0%
					COCCO CONTRACTING COMP.	WBE	\$ 89,346	4.0%
					SJA CONSTRUCTION, INC.	WBE	\$ 111,682	5.0%
							\$ 245,701	11.0%
31	6969	2015	DANIEL J. KEATING CO.	\$ 1,354,000	CRYSTAL STEEL FABRICATORS	MBE	\$ 553,786	40.9%
					BUTTONWOOD PAINTING CONTRACTORS, INC.	WBE	\$ 27,080	2.0%
					U.S. LUMBER, INC.	WBE	\$ 27,080	2.0%
					WATTS WINDOW CLEANING	WBE	\$ 13,540	1.0%
		\$ 621,486	45.9%					
32	6953	2014	GROUND PENETRATION & RESTORATION, INC.	\$ 1,079,844	AHJ CONSTRUCTION	MBE	\$ 86,388	8.0%
					AKM CONSTRUCTION SERVICES, INC.	WBE	\$ 5,399	0.5%
					JSL KELLY PILE FOUNDATION	WBE	\$ 97,186	9.0%
					L&R CONSTRUCTION	WBE	\$ 43,194	4.0%
					SJA CONSTRUCTION, INC.	MBE	\$ 43,194	4.0%
							\$ 1,518,332	117.3%
33	6970	2015	E.J. ELECTRIC, INC.	\$ 1,107,000	ELECTRICAL SYSTEMS & CONSTRUCTION SUPPLY, INC.	MBE	\$ 179,334	16.2%
					NORTH STAR ELECTRIC SUPPLY	WBE	\$ 119,556	10.8%
							\$ 298,890	27.0%
			\$ 12,219,660		\$ 2,768,824	22.7%		

Economic Opportunity Plans

City of Philadelphia

Public Property

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	4083MECH	2012	JOHN BEE, INC.	\$ 507,295	\$ 502,394	99.0%	DECISION DISTRIBUTIONS	MBE	\$ 81,167	16.0%	\$ 99,718	19.8%	3.8%	9.9%
								LABE SALES, INC.	\$ 50,729	10.0%	\$ 77,378	15.4%	5.4%	
								TORRADO CONSTRUCTION CO., INC.	\$ 5,073	1.0%	\$ 8,400	1.7%	0.7%	
									\$ 136,969	27.0%	\$ 185,496	36.9%	9.9%	
2	4057ELBE	2012	SHLEIG ELECTRIC, INC.	\$ 532,499	\$ 562,973	105.7%	MANNA BUILDING SUPPLY, INC.	MBE	\$ 5,325	1.0%	\$ 53,893	9.6%	8.6%	8.6%
									\$ 5,325	1.0%	\$ 53,893	9.6%	8.6%	
3	4080ELEC	2012	MULHERN ELECTRIC CO., INC.	\$ 800,000	\$ 641,882	80.2%	MANNA BUILDING SUPPLY	WBE	\$ 200,000	25.0%	\$ 112,055	17.5%	-7.5%	2.8%
								MANN-FINLEY	\$ -	0.0%	\$ 66,211	10.3%	10.3%	
4	4268GCON	2012	BUILDING RESTORATION	\$ 1,500,000	\$ 1,500,000	100.0%	BUILDING RESTORATION	WBE	\$ 1,500,000	100.0%	\$ 1,500,000	100.0%	0.0%	0.0%
								GESSLER CONSTRUCTION	\$ 58,000	3.9%	\$ 58,000	3.9%	0.0%	
5	4190GCON	2012	GESSLER CONSTRUCTION	\$ 616,800	\$ 613,160	99.4%	GESSLER CONSTRUCTION CO.	WBE	\$ 511,944	83.0%	\$ 534,060	87.1%	4.1%	0.0%
								M G CONTRACTORS, INC.	\$ 104,856	17.0%	\$ 79,100	12.9%	-4.1%	
6	4071GCON	2011	GESSLER CONSTRUCTION	\$ 363,960	\$ 363,960	100.0%	GESSLER CONSTRUCTION	WBE	\$ 342,122	94.0%	\$ 363,960	100.0%	6.0%	0.0%
								SJA CONSTRUCTION CO.	\$ 10,919	3.0%	\$ -	0.0%	-3.0%	
								TOWER SURETY/KING SURETY GROUP	\$ 7,279	2.0%	\$ -	0.0%	-2.0%	
								ALEXSON SUPPLY, INC.	\$ 3,640	1.0%	\$ -	0.0%	-1.0%	
7	4995GCON	2013	GESSLER CONSTRUCTION	\$ 279,400	\$ 104,211	37.3%	GESSLER CONSTRUCTION	WBE	\$ 279,400	100.0%	\$ 104,211	100.0%	0.0%	0.0%
									\$ 279,400	100.0%	\$ 104,211	100.0%	0.0%	
8	4387ELB	2014	MUNN ROOFING GROUP	\$ 345,000	\$ 345,000	100.0%	MUNN ROOFING GROUP	WBE	\$ 345,000	100.0%	\$ 345,000	100.0%	0.0%	0.0%
									\$ 345,000	100.0%	\$ 345,000	100.0%	0.0%	
9	4083ELEC	2012	PALMAN ELECTRIC CO.	\$ 517,982	\$ 524,783	101.3%	DECISION DISTRIBUTIONS	MBE	\$ 93,237	18.0%	\$ 94,000	17.9%	-0.1%	-0.1%
								APEX ELECTRICAL SERVICES, LLC	\$ 25,899	5.0%	\$ 26,000	5.0%	0.0%	
10	4178MECH	2011	EDWARD J MELONEY, INC.	\$ 871,182	\$ 887,179	101.8%	ACCORD MECHANICAL & MGMT. SERVICES	MBE	\$ 130,677	15.0%	\$ 115,042	13.0%	-2.0%	-0.1%
								LABE SALES, INC.	\$ 87,118	10.0%	\$ 66,140	7.5%	-2.5%	
								MANN-FINLEY	\$ -	0.0%	\$ 39,642	4.5%	4.5%	
									\$ 217,795	25.0%	\$ 220,824	24.9%	-0.1%	
11	4537GCON	2011	J.S. CORNELL & SON, INC.	\$ 1,547,704	\$ 1,598,369	103.3%	TRI STATE ELEVATOR	WBE	\$ 69,900	4.5%	\$ 69,900	4.4%	-0.1%	-0.4%
								J. MANN R. FINLEY, INC.	\$ 66,296	4.3%	\$ 66,296	4.1%	-0.1%	
								NESMITH & CO., INC.	\$ 56,650	3.7%	\$ 56,650	3.5%	-0.1%	
12	4178ELEC	2011	HYDE ELECTRIC GROUP	\$ 315,690	\$ 328,442	104.0%	MJK ELECTRICAL CORP.	MBE	\$ 315,690	20.0%	\$ 63,419	19.3%	-0.7%	-0.7%
									\$ 315,690	20.0%	\$ 63,419	19.3%	-0.7%	
13	4065GCON	2014	MURPHY QUIGLEY CO., INC.	\$ 795,000	\$ 638,627	80.3%	DISPOSAL CORP. OF AMERICA	MBE	\$ 3,851	0.5%	\$ -	0.0%	-0.5%	-0.8%
								FEDERAL RENT-A-FENCE	\$ 3,851	0.5%	\$ 3,500	0.5%	0.1%	
								NICO LANDSCAPING	\$ 4,376	0.6%	\$ -	0.0%	-0.6%	
								ROBERT GANTER CONTRACTORS	\$ 39,557	5.0%	\$ 32,108	5.0%	0.1%	
								SABLE CONSTRUCTION	\$ 82,528	10.4%	\$ 66,891	10.5%	0.1%	
14	4972GCON	2012	DONATO SPAVENTA & SONS, INC.	\$ 2,170,254	\$ 2,401,561	110.7%	ROBERSON CONSTRUCTION CO.	MBE	\$ 325,538	15.0%	\$ 315,971	13.2%	-1.8%	-1.8%
									\$ 325,538	15.0%	\$ 315,971	13.2%	-1.8%	
15	4037GCON	2011	DONATO SPAVENTA & SONS, INC.	\$ 388,902	\$ 414,596	106.6%	ROBERSON CONSTRUCTION CO.	MBE	\$ 58,335	15.0%	\$ 56,702	13.7%	-1.3%	-4.1%
								POVERTY RIDGE, INC.	\$ 23,334	6.0%	\$ 13,469	3.2%	-2.8%	
16	4623GCON	2012	HUNTER ROBERTS CONSTRUCTION	\$ 7,316,460	\$ 7,957,078	108.8%	HAMADA	MBE	\$ 1,063,290	14.5%	\$ 1,061,154	13.3%	-1.2%	-4.4%
								LENICK 2ND TIER	\$ 350,000	4.8%	\$ 185,593	2.3%	-2.5%	
								US GLASS	\$ 274,125	3.7%	\$ 274,125	3.4%	-0.3%	
								TRACORP	\$ 165,283	2.3%	\$ 165,283	2.1%	-0.2%	
								FERRICK	\$ 162,384	2.2%	\$ 162,384	2.0%	-0.2%	
								HISPANIC VENTURES	\$ 60,600	0.8%	\$ 70,644	0.9%	0.1%	
								PIONEER	\$ 30,000	0.4%	\$ 30,000	0.4%	0.0%	
								DISPOSAL CORP. OF AMERICA	\$ 28,000	0.4%	\$ 19,433	0.2%	-0.1%	
								CITY CLEANING	\$ 9,500	0.1%	\$ 9,500	0.1%	0.0%	
								AC PHOTO	\$ 6,605	0.1%	\$ 6,605	0.1%	0.0%	
								POTTY QUEEN	\$ 3,010	0.0%	\$ 2,965	0.0%	0.0%	
									\$ 2,152,797	29.4%	\$ 1,987,685	25.0%	-4.4%	
								17	4281ELBG	2014	JPC GROUP, INC.	\$ 223,890	\$ 219,967	
ATHENA CONTRACTING	\$ 8,956	4.0%	\$ -	0.0%	-4.0%									
								\$ 49,256	22.0%	\$ 36,900	16.8%	-5.2%		

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING	
18	4312GCON	2011	GESSLER CONSTRUCTION	\$ 530,400	\$ 571,595	107.8%		GESSLER CONSTRUCTION CO.	WBE	\$ 360,400	67.9%	\$ 360,400	63.1%	-4.9%	
								FRANIA, INC.	WBE	\$ 95,000	17.9%	\$ 105,000	18.4%	0.5%	
								M G CONTRACTORS, INC.	MBE	\$ 65,000	12.3%	\$ 65,000	11.4%	-0.9%	
										\$ 520,400	98.1%	\$ 530,400	92.8%	-5.3%	
19	4338SPRK	2012	FIRE PROTECTION INDUSTRIES	\$ 788,630	\$ 747,689	94.8%		LABOV PLUMBING	WBE	\$ 78,863	10.0%	\$ 29,262	3.9%	-6.1%	
								ACCU-FIRE	WBE	\$ 39,432	5.0%	\$ 37,813	5.1%	0.1%	
										\$ 118,295	15.0%	\$ 67,075	9.0%	-6.0%	
20	4623MECH	2012	DOLAN MECHANICAL	\$ 1,607,520	\$ 1,678,303	104.4%		DECISION DISTRIBUTIONS	MBE	\$ 241,128	15.0%	\$ 169,346	10.1%	-4.9%	
								BRASS ROOTS INSULATION, INC.	WBE	\$ 48,226	3.0%	\$ 22,170	1.3%	-1.7%	
										\$ 289,354	18.0%	\$ 191,516	11.4%	-6.6%	
21	4501MECH	2011	GENERAL ASPHALT PAVING CO.	\$ 686,940	\$ 765,588	111.4%		503 CORP	MBE	\$ 144,257	21.0%	\$ 138,074	18.0%	-3.0%	
								LABE SALES, INC.	WBE	\$ 61,825	9.0%	\$ 34,272	4.5%	-4.5%	
										\$ 206,082	30.0%	\$ 172,346	22.5%	-7.5%	
22	4501GCONR	2011	LITTLE BUILDERS, INC.	\$ 3,394,000	\$ 3,930,514	115.8%		LEAKS CONSTRUCCION, LLC	MBE	\$ 339,400	10.0%	\$ 368,430	9.4%	-0.6%	
								TORRADO CONSTRUCTION CO., INC.	MBE	\$ 305,460	9.0%	\$ 228,146	5.8%	-3.2%	
								S&H INTERIOR LANDSCAPES	WBE	\$ 203,640	6.0%	\$ 84,539	2.2%	-3.8%	
								MARKIAS, INC.	MBE	\$ 67,880	2.0%	\$ 23,546	0.6%	-1.4%	
								GRACIE PAINTING, LLC	MBE	\$ 33,940	1.0%	\$ 22,948	0.6%	-0.4%	
										\$ 950,320	28.0%	\$ 727,610	18.5%	-9.5%	
23	4501ELEC	2011	PALMAN ELECTRIC CO.	\$ 562,780	\$ 656,255	116.6%		DECISION DISTRIBUTIONS	MBE	\$ 140,695	25.0%	\$ 137,513	21.0%	-4.0%	
								MANNA BUILDING SUPPLY, INC.	MBE	\$ 39,395	7.0%	\$ 14,250	2.2%	-4.8%	
								NEW AGE DISTRIBUTORS	DSBE	\$ 16,883	3.0%	\$ 15,180	2.3%	-0.7%	
								LCN COMMUNICATIONS	WBE	\$ 13,100	2.3%	\$ 13,100	2.0%	-0.3%	
										\$ 210,073	37.3%	\$ 180,043	27.4%	-9.9%	
24	4081MECH	2011	DOLAN MECHANICAL	\$ 434,520	\$ 349,525	80.4%		DECISION DISTRIBUTIONS	MBE	\$ 108,630	25.0%	\$ -	0.0%	-25.0%	
								LABE SALES, INC.	WBE	\$ 34,762	8.0%	\$ 56,673	16.2%	8.2%	
								BRASS ROOTS INSULATION, INC.	WBE	\$ -	0.0%	\$ 13,164	3.8%	3.8%	
										\$ 143,392	33.0%	\$ 69,837	20.0%	-13.0%	
25	4082MECH	2012	SANTAPPAUL CORP T/A LIMA OC	\$ 660,450	\$ 619,087	93.7%		BJK PLUMBING	MBE	\$ 101,937	15.4%	\$ 101,936	16.5%	1.0%	
								JOWERS, INC.	MBE	\$ 99,068	15.0%	\$ -	0.0%	-15.0%	
								LABOV PLUMBING	MBE	\$ 46,232	7.0%	\$ 44,618	7.2%	0.2%	
								LABE SALES, INC.	WBE	\$ 44,618	6.8%	\$ 44,618	7.2%	0.5%	
										\$ 291,855	44.2%	\$ 191,172	30.9%	-13.3%	
26	4501PLUM	2011	SANTAPPAUL CORP T/A LIMA OC	\$ 448,655	\$ 488,904	109.0%		VJ SUPPLY, INC.	MBE	\$ 89,731	20.0%	\$ -	0.0%	-20.0%	
								BJK PLUMBING	MBE	\$ 78,754	17.6%	\$ 78,754	16.1%	-1.4%	
								LABOV PLUMBING	MBE	\$ 44,866	10.0%	\$ 67,042	13.7%	3.7%	
										\$ 213,351	47.6%	\$ 145,796	29.8%	-17.7%	
27	4623PLUM	2012	DOLAN MECHANICAL	\$ 719,100	\$ 575,602	80.0%		DECISION DISTRIBUTIONS	MBE	\$ 141,000	19.6%	\$ 2,809	0.5%	-19.1%	
								BRASS ROOTS INSULATION, INC.	WBE	\$ 14,100	2.0%	\$ 5,530	1.0%	-1.0%	
										\$ 155,100	21.6%	\$ 8,339	1.4%	-20.1%	
28	4158GCON	2011	A CAROTENUTO & SONS	\$ 305,975	\$ 357,489	116.8%		STELWAGON ROOFING SUPPLY, INC.	WBE	\$ 61,195	20.0%	\$ -	0.0%	-20.0%	
								HAMADA	MBE	\$ 48,956	16.0%	\$ 48,956	13.7%	-2.3%	
										\$ 110,151	36.0%	\$ 48,956	13.7%	-22.3%	
				\$ 29,230,988	\$ 30,344,732	103.8%			\$ 10,302,715	35.2%	\$ 8,845,391	29.1%	NET RANKING	-6.1%	

**DEPARTMENT OF PUBLIC PROPERTY
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PROJECT STATUS: CLOSED

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
29	4447ELBR	2012	MCMULLEN ROOFING, INC.	\$ 315,112	\$ 316,439	100.4%		MINORITY CONTRACTORS	MBE	\$ 47,300	15.0%	\$ 52,926	16.7%	1.7%
								J. MANN R. FINLEY, INC.	WBE	\$ 23,700	7.5%	\$ 27,900	8.8%	1.3%
								MARA RESTORATION	WBE	\$ 23,700	7.5%	\$ 92,592	29.3%	21.7%
										\$ 94,700	30.1%	\$ 173,418	54.8%	24.8%
30	4157ELEC	2011	CARR & DUFF, INC.	\$ 287,850	\$ 293,291	101.9%		MANNA BUILDING SUPPLY, INC.	MBE	\$ 2,879	1.0%	\$ 72,000	24.5%	23.5%
										\$ 2,879	1.0%	\$ 72,000	24.5%	23.5%
										\$ 2,879	1.0%	\$ 72,000	24.5%	23.5%
31	4411ELEC	2012	JACK COHEN & CO., INC.	\$ 448,800	\$ 458,969	102.3%		MANN R FINLEY, INC.	WBE	\$ 22,440	5.0%	\$ 22,440	4.9%	-0.1%
								MANNA BUILDING SUPPLY, INC.	MBE	\$ 4,488	1.0%	\$ 88,051	19.2%	18.2%
32	4082ELEC	2011	MULHERN ELECTRIC CO.	\$ 374,340	\$ 380,873	101.7%		NORTH STAR ELECTRICAL SUPPLY	WBE	\$ 26,204	7.0%	\$ 27,248	7.2%	0.2%
								MANNA BUILDING SUPPLY, INC.	MBE	\$ 3,743	1.0%	\$ 47,895	12.6%	11.6%
								NEW AGE DISTRIBUTORS	DSBE	\$ 3,743	1.0%	\$ 26,204	6.9%	5.9%
										\$ 33,690	9.0%	\$ 101,347	26.6%	17.6%
33	4022MECH	2012	CO., INC.	\$ 1,383,880	\$ 1,480,178	107.0%		MIDATLANTIC CONSTRUCTION & DESIGN	MBE	\$ 145,187	10.5%	\$ -	0.0%	-10.5%
								JDB CONTRACTORS	MBE	\$ -	0.0%	\$ 270,855	18.3%	18.3%
								TEMPERED INSULATION	WBE	\$ -	0.0%	\$ 15,000	1.0%	1.0%
										\$ 145,187	10.5%	\$ 285,855	19.3%	8.8%
34	4417GCON	2010	AP CONSTRUCTION	\$ 770,730	\$ 750,505	97.4%		CORNWELLS CONSTRUCTION CO INC	WBE	\$ 107,902	14.0%	\$ 133,158	17.7%	3.7%
								AMERICAN INDIAN BUILDERS & SUPPLIER	MBE	\$ 84,780	11.0%	\$ 90,580	12.1%	1.1%
								CRUZ CONSTRUCTION CORP	MBE	\$ 69,366	9.0%	\$ 99,180	13.2%	4.2%
								AKM CONSTRUCTION SERVICES	WBE	\$ 7,707	1.0%	\$ -	0.0%	-1.0%
										\$ 269,755	35.0%	\$ 322,918	43.0%	8.0%
35	4296ELEC	2012	CARR & DUFF, INC.	\$ 830,110	\$ 877,053	105.7%		503 CORP	MBE	\$ 74,000	8.9%	\$ 144,320	16.5%	7.5%
								NORTH STAR ELETRICAL SUPPLY	WBE	\$ 50,000	6.0%	\$ 45,584	5.2%	-0.8%
										\$ 124,000	14.9%	\$ 189,904	21.7%	6.7%
36	4519SITE	2010	AP CONSTRUCTION	\$ 5,707,451	\$ 5,707,451	100.0%		MOLLY CONSTRUCTION COMPANY	WBE	\$ 573,000	10.0%	\$ 449,415	7.9%	-2.2%
								CRUZ INC	MBE	\$ 291,101	5.1%	\$ 723,204	12.7%	7.6%
								DESILVIO & COMPANY	WBE	\$ 45,862	0.8%	\$ 45,862	0.8%	0.0%
								CONNELLY CONSTRUCTION	WBE	\$ 24,840	0.4%	\$ 24,840	0.4%	0.0%
								MCN ELECTRICAL	MBE	\$ 17,851	0.3%	\$ 17,851	0.3%	0.0%
								SWIPES HEAVY HAULING LLC	WBE	\$ 17,427	0.3%	\$ 17,427	0.3%	0.0%
								HELCRIST IRON WORKS	MBE	\$ 11,000	0.2%	\$ 26,964	0.5%	0.3%
								JMS VISUAL COMMUNICATION	WBE	\$ 3,135	0.1%	\$ 3,135	0.1%	0.0%
										\$ 984,216	17.2%	\$ 1,308,697	22.9%	5.7%
										\$ 315,000	68.9%	\$ 361,050	75.0%	6.1%
37	4179GCON	2012	GESSLER CONSTRUCTION, INC.	\$ 456,960	\$ 481,110	105.3%		GESSLER CONSTRUCTION CO.	WBE	\$ 315,000	68.9%	\$ 361,050	75.0%	6.1%
								MG CEMENT CONTRACTORS, INC.	MBE	\$ 90,000	19.7%	\$ 90,000	18.7%	-1.0%
										\$ 405,000	88.6%	\$ 451,050	93.8%	5.1%
38	4685GCON	2011	MINISCALO CONSTRUCTION	\$ 1,064,891	\$ 1,137,083	106.8%		MIDORI	MBE	\$ -	0.0%	\$ 95,122	8.4%	8.4%
								EVA GLASGLOW CONTRACTORS, INC.	WBE	\$ 53,245	5.0%	\$ -	0.0%	-5.0%
										\$ 53,245	5.0%	\$ 95,122	8.4%	3.4%
39	4898ROOF	2011	ROOFING, INC.	\$ 810,730	\$ 852,217	105.1%		EVANS SUPPLIERS & COMMUNICATIONS	MBE	\$ 97,288	12.0%	\$ -	0.0%	-12.0%
								STELWAGON ROOFING SUPPLY, INC.	WBE	\$ 64,858	8.0%	\$ -	0.0%	-8.0%
								MINORITY CONTRACTORS	MBE	\$ -	0.0%	\$ 64,927	7.6%	7.6%
								MARA	WBE	\$ -	0.0%	\$ 91,256	10.7%	10.7%
								US LUMBER	WBE	\$ -	0.0%	\$ 32,289	3.8%	3.8%
										\$ 162,146	20.0%	\$ 188,472	22.1%	2.1%

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PROJECT STATUS: CLOSED

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40	4568GCON	2011	AP CONSTRUCTION	\$ 3,900,107	\$ 4,603,549	118.0%	DECISION DISTRIBUTIONS	MBE	\$ 331,000	8.5%	\$ 413,784	9.0%	0.5%	
							TIERRA CONSTRUCTION	MBE	\$ 293,244	7.5%	\$ 364,890	7.9%	0.4%	
							L. CRUZ DEVELOPMENT	MBE	\$ 229,400	5.9%	\$ 335,544	7.3%	1.4%	
							CORNWELLS CONSTRUCTION CO.	WBE	\$ 150,789	3.9%	\$ 150,789	3.3%	-0.6%	
							COCCO CONTRACTING	WBE	\$ 82,009	2.1%	\$ 129,487	2.8%	0.7%	
							AKM CONSTRUCTION SERVICES	WBE	\$ 37,000	0.9%	\$ 7,600	0.2%	-0.8%	
							RUMBLE, INC.	MBE	\$ 1,800	0.0%	\$ 10,152	0.2%	0.2%	
							SJA CONSTRUCTION	WBE	\$ 1,180	0.0%	\$ 1,300	0.0%	0.0%	
							US LUMBER	WBE	\$ 223	0.0%	\$ 223	0.0%	0.0%	
							MB SUTCLIFFE	WBE	\$ 112	0.0%	\$ 112	0.0%	0.0%	
											\$ 1,126,757	28.9%	\$ 1,413,881	
41	4644ELEC	2010	HYDE ELECTRIC GROUP	\$ 288,150	\$ 293,992	102.0%	MANNA BUILDING SUPPLY, INC.	MBE	\$ 57,360	19.9%	\$ 62,791	21.4%	1.5%	
							SDM ASSOCIATES	WBE	\$ 28,815	10.0%	\$ 28,564	9.7%	-0.3%	
									\$ 86,175	29.9%	\$ 91,355	31.1%	1.2%	1.2%
42	4084ELBG	2012	ROCKPORT CONSTRUCTION CO.,	\$ 291,360	\$ 296,282	101.7%	MINORITY CONTRACTORS	MBE	\$ 38,500	13.2%	\$ 41,703	14.1%	0.9%	
									\$ 38,500	13.2%	\$ 41,703	14.1%	0.9%	0.9%
43	4063MECH	2012	DEVINE BROTHERS, INC.	\$ 291,720	\$ 286,560	98.2%	DECISION DISTRIBUTION	MBE	\$ 64,178	22.0%	\$ 64,178	22.4%	0.4%	
							J. MANN R. FINLEY, INC.	WBE	\$ 22,188	7.6%	\$ 22,188	7.7%	0.1%	
									\$ 86,366	29.6%	\$ 86,366	30.1%	0.5%	0.5%
44	4504ROOF	2011	PLATO CONSTRUCTION	\$ 707,064	\$ 699,551	98.9%	MINORITY CONTRACTORS	MBE	\$ 120,201	17.0%	\$ 120,201	17.2%	0.2%	
							ABBONZIO TRANSFER, INC.	WBE	\$ 35,353	5.0%	\$ 35,353	5.1%	0.1%	
									\$ 155,554	22.0%	\$ 155,554	22.2%	0.2%	0.2%
45	4519MECH	2010	HERMAN GOLDNER CO., INC.	\$ 9,645,000	\$ 9,645,000	100.0%	ACCORD MECHANICAL & MGMT SERVICES	MBE	\$ 1,404,597	14.6%	\$ 1,407,861	14.6%	0.0%	
							MIDATLANTIC CONSTRUCTION & DESIGN IN	MBE	\$ 350,000	3.6%	\$ 365,951	3.8%	0.2%	
							YPC INC	WBE	\$ 123,164	1.3%	\$ 123,164	1.3%	0.0%	
									\$ 1,877,761	19.5%	\$ 1,896,976	19.7%	0.2%	0.2%
46	4568PLUM	2011	AP CONSTRUCTION	\$ 267,014	\$ 267,013	100.0%	DECISION DISTRIBUTIONS	MBE	\$ 26,543	9.9%	\$ 26,543	9.9%	0.0%	
							CORNWELLS CONSTRUCTION CO.	WBE	\$ 13,780	5.2%	\$ 13,780	5.2%	0.0%	
									\$ 40,323	15.1%	\$ 40,323	15.1%	0.0%	0.0%
47	4066GCON	2010	ROCKPORT CONSTRUCTION CO.,	\$ 660,370	\$ 703,510	106.5%	NEW AGE DISTRIBUTORS	WBE	\$ 103,673	15.7%	\$ 104,998	14.9%	-0.8%	
							AMERICAN INDIAN BUILDERS AND SUPPLIE	MBE	\$ 14,137	2.1%	\$ 18,608	2.6%	0.5%	
							POSITIVE EFFECTS	WBE	\$ 4,712	0.7%	\$ 7,182	1.0%	0.3%	
									\$ 122,522	18.6%	\$ 130,787	18.6%	0.0%	
									\$ 314,247	69.0%	\$ 380,000	73.1%	4.1%	
									\$ 141,183	31.0%	\$ 140,000	26.9%	-4.1%	
									\$ 455,430	100.0%	\$ 520,000	100.0%	0.0%	0.0%
48	4073GCON	2010	GESSLER CONSTRUCTION CO.,	\$ 455,430	\$ 520,000	114.2%	GESSLER CONSTRUCTION CO. INC.	WBE	\$ 314,247	69.0%	\$ 380,000	73.1%	4.1%	
							FRANIA INC	WBE	\$ 141,183	31.0%	\$ 140,000	26.9%	-4.1%	
									\$ 495,430	100.0%	\$ 520,000	100.0%	0.0%	0.0%
49	4662GCON	2012	GESSLER CONSTRUCTION CO.,	\$ 495,500	\$ 644,288	130.0%	GESSLER CONSTRUCTION COMPANY	WBE	\$ 396,400	80.0%	\$ 591,288	91.8%	11.8%	
							M G CEMENT CONTRACTORS INC	MBE	\$ 99,100	20.0%	\$ 53,000	8.2%	-11.8%	
									\$ 495,500	100.0%	\$ 644,288	100.0%	0.0%	0.0%
50	4303GCON	2010	BUILDING RESTORATION	\$ 282,040	\$ 350,102	124.1%	EVANS SUPPLIERS & COMMUNICATION CO	MBE	\$ 239,734	85.0%	\$ 41,500	11.9%	-73.1%	
							BUILDING RESTORATIONS	WBE	\$ 42,306	15.0%	\$ 308,602	88.1%	73.1%	
									\$ 282,040	100.0%	\$ 350,102	100.0%	0.0%	0.0%
51	4123ROOF	2015	CONTRACTORS, INC.	\$ 212,000	\$ 16,684	7.9%	ROBERT GANTER CONTRACTORS, INC.	WBE	\$ 180,200	85.0%	\$ 16,684	100.0%	15.0%	
							RAMOS & ASSOCIATES	MBE	\$ 21,200	10.0%	\$ -	0.0%	-10.0%	
							SIOUTIS COATINGS	MBE	\$ 10,600	5.0%	\$ -	0.0%	-5.0%	
									\$ 212,000	100.0%	\$ 16,684	100.0%	0.0%	0.0%

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52	4519ELEC	2010	MULHERN ELECTRIC CO.	\$ 10,196,016	\$ 10,196,016	100.0%	MANNA BUILDING SUPPLY INC	MBE	\$ 1,223,522	12.0%	\$ 1,204,655	11.8%	-0.2%	
							FOX CHASE ELEC	WBE	\$ 331,139	3.2%	\$ 331,139	3.2%	0.0%	
							NORTH STAR ELECTRICAL SUPPLY	WBE	\$ 325,944	3.2%	\$ 325,853	3.2%	0.0%	
							NEW AGE DISTRIBUTOR	DSBE	\$ 203,921	2.0%	\$ 203,944	2.0%	0.0%	
							TRI-STATE TELECOMMUNICATIONS	WBE	\$ 102,138	1.0%	\$ 102,138	1.0%	0.0%	
							AARON THORPE ENT.	MBE	\$ 10,320	0.1%	\$ 10,320	0.1%	0.0%	
							AKM CONSTRUCTION	WBE	\$ 3,438	0.0%	\$ 3,438	0.0%	0.0%	
							A. N. STEEL	WBE	\$ 1,914	0.0%	\$ 1,914	0.0%	0.0%	
									\$ 2,202,336	21.6%	\$ 2,183,401	21.4%	-0.2%	
53	4085ELBE	2011	EDWARD J MELONEY INC.	\$ 871,182	\$ 887,179	101.8%	GRACIE PAINTING	MBE	\$ 89,760	10.3%	\$ -	0.0%	-10.3%	
							MANNA BUILDING SUPPLIES	MBE	\$ -	0.0%	\$ 66,672	7.5%	7.5%	
							MANN-FINLEY	WBE	\$ -	0.0%	\$ 22,400	2.5%	2.5%	
		\$ 89,760	10.3%	\$ 89,072	10.0%	-0.3%	-0.3%							
54	4088ROOF	2011	MCMULLEN ROOFING CO.	\$ 577,049	\$ 611,442	106.0%	MINORITY CONTRACTORS	MBE	\$ 87,000	15.1%	\$ 89,104	14.6%	-0.5%	
							C A WEISS SALES COMPANY	WBE	\$ 57,705	10.0%	\$ 61,492	10.1%	0.1%	
									\$ 144,705	25.1%	\$ 150,595	24.6%	-0.4%	
55	4539GCON	2011	JS CORNELL & SONS, INC.	\$ 623,790	\$ 738,845	118.4%	MERCHANT CONSTRUCTION CO., INC.	MBE	\$ 168,423	27.0%	\$ 182,995	24.8%	-2.2%	
							LED ELECTRIC	WBE	\$ -	0.0%	\$ 9,000	1.2%	1.2%	
									\$ 168,423	27.0%	\$ 191,995	26.0%	-1.0%	
56	4084ELBE	2012	HYDE ELECTRIC GROUP	\$ 466,140	\$ 483,882	103.8%	MJK ELECTRICAL CORP.	MBE	\$ 55,937	12.0%	\$ 55,431	11.5%	-0.5%	
							AUBREY GREEN ELETRIC	WBE	\$ 37,921	8.1%	\$ 36,547	7.6%	-0.6%	
									\$ 93,858	20.1%	\$ 91,978	19.0%	-1.1%	
57	4519PLUM	2010	AT CHADWICK CO., INC.	\$ 4,248,000	\$ 4,248,000	100.0%	LEN PARKER ASSOCIATES	MBE	\$ 547,471	12.9%	\$ 516,443	12.2%	-0.7%	
							LABE SALES, INC.	DSBE	\$ 170,286	4.0%	\$ 165,689	3.9%	-0.1%	
							BRASS ROOTS INSULATION	WBE	\$ 123,713	2.9%	\$ 123,713	2.9%	0.0%	
							LABOV PLUMING & HEATING SUPPLY	WBE	\$ 77,430	1.8%	\$ 68,764	1.6%	-0.2%	
							LEM PRODUCTS	WBE	\$ 640	0.0%	\$ -	0.0%	0.0%	
							DECISION DISTRIBUTIONS	MBE	\$ 444	0.0%	\$ 445	0.0%	0.0%	
									\$ 919,985	21.7%	\$ 875,055	20.6%	-1.1%	
58	4532GCON	2011	PANNULLA CONSTRUCTION CO.	\$ 273,360	\$ 318,296	116.4%	GRACIE PAINTINGS LLC	MBE	\$ 49,205	18.0%	\$ 49,000	15.4%	-2.6%	
							WEST CONSTRUCTION SERVICES	WBE	\$ 35,537	13.0%	\$ 45,850	14.4%	1.4%	
									\$ 84,742	31.0%	\$ 94,850	29.8%	-1.2%	
59	4529MECH	2010	EDWARD J. MELONEY	\$ 1,075,880	\$ 1,067,954	99.3%	ACCORD MECHANICAL	MBE	\$ 151,484	14.1%	\$ 139,913	13.1%	-1.0%	
							AUBREY GREEN ELETRIC	WBE	\$ 83,381	7.8%	\$ 84,533	7.9%	0.2%	
							LABE SALES, INC.	WBE	\$ 54,117	5.0%	\$ 47,157	4.4%	-0.6%	
							NEW AGE DISTRIBUTORS	DSBE	\$ 19,753	1.8%	\$ 19,753	1.8%	0.0%	
									\$ 308,735	28.7%	\$ 291,356	27.3%	-1.4%	

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60	4519ELGB	2010	DANIEL J KEATING CO.	\$ 24,495,000	\$ 24,495,000	100.0%	CAROTENTUNTO-BROWN	WBE	\$ 2,252,836	9.2%	\$ 2,227,627	9.1%	-0.1%	
							PATTERSON & Company	MBE	\$ 2,000,000	8.2%	\$ 2,002,686	8.2%	0.0%	
							DECISION DISTRIBUTIONS	MBE	\$ 1,745,964	7.1%	\$ 1,671,843	6.8%	-0.3%	
							R&R CEILINGS INC	WBE	\$ 408,235	1.7%	\$ 408,235	1.7%	0.0%	
							LIBERTY FLOORING LLC	MBE	\$ 391,872	1.6%	\$ 282,500	1.2%	-0.4%	
							BOYERTOWN PLANNING MILL	WBE	\$ 363,928	1.5%	\$ 342,631	1.4%	-0.1%	
							THOMAS BUILDING GROUP	WBE	\$ 224,881	0.9%	\$ 224,880	0.9%	0.0%	
							SCOTLAND YARD SECURITY	MBE	\$ 175,000	0.7%	\$ 113,886	0.5%	-0.2%	
							MES SERVICES INC	WBE	\$ 173,500	0.7%	\$ 156,750	0.6%	-0.1%	
							FOUR LEAF INC	WBE	\$ 152,800	0.6%	\$ 150,000	0.6%	0.0%	
							DISPOSAL CORP OF AMERICA	MBE	\$ 61,000	0.2%	\$ 61,100	0.2%	0.0%	
							NEFF SPECIALTIES	WBE	\$ 42,000	0.2%	\$ 42,000	0.2%	0.0%	
							CURTIS EQUIPMENT COMPANY	MBE	\$ 30,000	0.1%	\$ 30,000	0.1%	0.0%	
							ADVANCED HYDROLIC SYSTEMS	WBE	\$ 27,890	0.1%	\$ -	0.0%	-0.1%	
							ENVISION CONSULTANTS	MBE	\$ 17,150	0.1%	\$ 15,700	0.1%	0.0%	
FLYNN PHOTOGRAPHY	WBE	\$ 6,600	0.0%	\$ 8,242	0.0%	0.0%								
									\$ 8,073,656	33.0%	\$ 7,738,079	31.6%	-1.4%	-1.4%
61	4633GCON	2012	ROCKPORT CONSTRUCTION CO.,	\$ 347,376	\$ 357,642	103.0%	BASELINE SUPPLY CO.	WBE	\$ 52,106	15.0%	\$ 48,901	13.7%	-1.3%	
							MINORITY CONTRACTORS	MBE	\$ 23,707	6.8%	\$ 23,707	6.6%	-0.2%	
									\$ 75,813	21.8%	\$ 72,608	20.3%	-1.5%	-1.5%
62	4170GCONR	2011	PANNULLA CONSTRUCTION CO.	\$ 395,760	\$ 446,216	112.7%	GRACIE PAINTING, LLC	WBE	\$ 31,661	8.0%	\$ 32,465	7.3%	-0.7%	
							SABLE CONSTRUCTION CO.	MBE	\$ 27,703	7.0%	\$ 28,000	6.3%	-0.7%	
							US GLASS & METAL	WBE	\$ 11,873	3.0%	\$ 12,475	2.8%	-0.2%	
									\$ 71,237	18.0%	\$ 72,940	16.3%	-1.7%	-1.7%
63	4357ELEC	2011	JACK COHEN & CO., INC.	\$ 576,300	\$ 633,694	110.0%	MANNA BUILDING SUPPLY	MBE	\$ 86,445	15.0%	\$ 85,098	13.4%	-1.6%	
							SDM ASSOCIATES	MBE	\$ 28,815	5.0%	\$ 30,770	4.9%	-0.1%	
									\$ 115,260	20.0%	\$ 115,868	18.3%	-1.7%	-1.7%
64	4081ELEC	2011	JACK COHEN & CO., INC.	\$ 499,800	\$ 517,942	103.6%	MANNA BUILDING SUPPLY, INC.	MBE	\$ 99,960	20.0%	\$ 94,799	18.3%	-1.7%	
							SDM ASSOCIATES	WBE	\$ 24,990	5.0%	\$ 24,990	4.8%	-0.2%	
									\$ 124,950	25.0%	\$ 119,789	23.1%	-1.9%	-1.9%
65	4525GCON	2011	DONATO SPAVENTA & SONS, INC.	\$ 277,032	\$ 306,595	110.7%	ROBERTSON CONSTRUCTION CO.	MBE	\$ 55,406	20.0%	\$ 55,407	18.1%	-1.9%	-1.9%
66	4437GCON	2010	AP CONSTRUCTION	\$ 805,560	\$ 867,099	107.6%	ZAVORSKI MASONRY	WBE	\$ 97,125	12.1%	\$ 97,125	11.2%	-0.9%	
							CORNWELLS CONSTRUCTION CO.	WBE	\$ 94,000	11.7%	\$ 94,000	10.8%	-0.8%	
							TIERRA CONSTRUCTION	MBE	\$ 54,200	6.7%	\$ 51,514	5.9%	-0.8%	
							AKM CONSTRUCTION SERVICES	WBE	\$ 6,716	0.8%	\$ 6,716	0.8%	-0.1%	
67	4669GCON	2012	MURPHY QUIGLEY CO., INC.	\$ 344,199	\$ 353,859	102.8%	MERCHANT CONSTRUCTION CO INC	MBE	\$ 68,840	20.0%	\$ 68,000	19.2%	-0.8%	
							BUTTONWOOD PAINTING CONTRACTORS II	WBE	\$ 10,326	3.0%	\$ 11,650	3.3%	0.3%	
							SMITH FLOORING INC	MBE	\$ 3,442	1.0%	\$ 1,743	0.5%	-0.5%	
							DISPOSAL CORP OF AMERICA	MBE	\$ 3,442	1.0%	\$ -	0.0%	-1.0%	
							SABLE CONSTRUCTION INC	MBE	\$ 3,442	1.0%	\$ -	0.0%	-1.0%	
									\$ 89,492	26.0%	\$ 81,393	23.0%	-3.0%	-3.0%
68	4623 ELEC	2012	MULHERN ELECTRIC, INC.	\$ 1,676,880	\$ 2,035,827	121.4%	MANNA BUILDING SUPPLY, INC.	MBE	\$ 251,532	15.0%	\$ 240,316	11.8%	-3.2%	
							NORTH STAR ELECTRICAL SUPPLY	WBE	\$ 83,841	5.0%	\$ 83,845	4.1%	-0.9%	
									\$ 335,373	20.0%	\$ 324,161	15.9%	-4.1%	-4.1%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
69	4728ELEC	2012	C A D ELECTRIC, INC.	\$ 740,000	\$ 814,000	110.0%	ELECTRICAL SVS & CONSTRUCTION	MBE	\$ 310,800	42.0%	\$ 334,269	41.1%	-0.9%	
								WBE	\$ 37,000	5.0%	\$ 13,600	1.7%	-3.3%	
									\$ 347,800	47.0%	\$ 347,869	42.7%	-4.3%	
70	4474GCON	2011	SERAVALLI, INC.	\$ 294,800	\$ 329,760	111.9%	NICO LANDSCAPING INC	WBE	\$ 58,960	20.0%	\$ 48,259	14.6%	-5.4%	
								MBE	\$ 11,792	4.0%	\$ 12,467	3.8%	-0.2%	
									\$ 70,752	24.0%	\$ 60,726	18.4%	-5.6%	
71	4519ELBSITE	2012	AP CONSTRUCTION	\$ 2,862,000	\$ 2,862,000	100.0%	TORRADO CONSTRUCTION	MBE	\$ 445,000	15.5%	\$ 540,991	18.9%	3.4%	
								MBE	\$ 240,408	8.4%	\$ 293,688	10.3%	1.9%	
								MBE	\$ 194,616	6.8%	\$ 150,057	5.2%	-1.6%	
								WBE	\$ 194,616	6.8%	\$ -	0.0%	-6.8%	
								WBE	\$ 91,584	3.2%	\$ 57,915	2.0%	-1.2%	
								WBE	\$ 57,240	2.0%	\$ 8,500	0.3%	-1.7%	
								MBE	\$ 13,600	0.5%	\$ 13,600	0.5%	0.0%	
								WBE	\$ 4,920	0.2%	\$ 4,920	0.2%	0.0%	
								WBE	\$ 242	0.0%	\$ 242	0.0%	0.0%	
								MBE	\$ -	0.0%	\$ 13,040	0.5%	0.5%	
									\$ 1,242,226	43.4%	\$ 1,082,953	37.8%	-5.6%	
								72	4159GCON	2010	PANNULLA CONSTRUCTION CO.,	\$ 388,620	\$ 503,789	
WBE	\$ 42,748	11.0%	\$ 42,227	8.4%	-2.6%									
MBE	\$ 15,544	4.0%	\$ 15,950	3.2%	-0.8%									
WBE	\$ -	0.0%	\$ 1,400	0.3%	0.3%									
73	4059GCON	2011	DONATO SPAVENTA & SONS, INC.	\$ 753,117	\$ 941,388	125.0%	ROBERTSON CONSTRUCTION CO	MBE	\$ 150,623	20.0%	\$ 150,624	16.0%	-4.0%	
								WBE	\$ 75,312	10.0%	\$ 75,312	8.0%	-2.0%	
									\$ 225,935	30.0%	\$ 225,936	24.0%	-6.0%	
74	4364MECH	2011	ALL STATES MECHANICAL LTD.	\$ 763,980	\$ 978,161	128.0%	EVANS SUPPLIER & COMM.	MBE	\$ 190,995	25.0%	\$ 190,995	19.5%	-5.5%	
								WBE	\$ 38,199	5.0%	\$ 38,199	3.9%	-1.1%	
									\$ 229,194	30.0%	\$ 229,194	23.4%	-6.6%	
75	4636GCON	2011	BRIGHTLINE CONSTRUCTION, INC.	\$ 411,140	\$ 439,488	106.9%	HOON HO OH BUILDERS	MBE	\$ 49,337	12.0%	\$ 42,000	9.6%	-2.4%	
								WBE	\$ 32,891	8.0%	\$ -	0.0%	-8.0%	
								WBE	\$ 12,334	3.0%	\$ 14,597	3.3%	0.3%	
								WBE	\$ 8,223	2.0%	\$ 8,339	1.9%	-0.1%	
								WBE	\$ 8,223	2.0%	\$ -	0.0%	-2.0%	
								WBE	\$ 4,111	1.0%	\$ 4,002	0.9%	-0.1%	
								WBE	\$ 4,111	1.0%	\$ -	0.0%	-1.0%	
								WBE	\$ 4,111	1.0%	\$ 1,823	0.4%	-0.6%	
								WBE	\$ -	0.0%	\$ 25,096	5.7%	5.7%	
								MBE	\$ -	0.0%	\$ 5,194	1.2%	1.2%	
									\$ 123,342	30.0%	\$ 101,051	23.0%	-7.0%	
76	4191GCON	2010	DANIEL J KEATING CO.	\$ 12,366,900	\$ 13,085,440	105.8%	HAMADA, INC.	MBE	\$ 1,484,028	12.0%	\$ 1,364,452	10.4%	-1.6%	
								MBE	\$ 989,352	8.0%	\$ 473,921	3.6%	-4.4%	
								WBE	\$ 618,345	5.0%	\$ 492,330	3.8%	-1.2%	
								WBE	\$ 123,669	1.0%	\$ 7,775	0.1%	-0.9%	
								WBE	\$ 123,669	1.0%	\$ 2,732	0.0%	-1.0%	
								WBE	\$ -	0.0%	\$ 11,894	0.1%	0.1%	
	\$ 3,339,063	27.0%	\$ 2,353,104	18.0%	-9.0%									
77	4085ELBG	2011	CONSTRUCTION CO.	\$ 464,900	\$ 557,364	119.9%	JOWERS, INC.	MBE	\$ 99,608	21.4%	\$ -	0.0%	-21.4%	
								WBE	\$ -	0.0%	\$ 77,514	13.9%	13.9%	
								WBE	\$ 46,232	9.9%	\$ -	0.0%	-9.9%	
								WBE	\$ -	0.0%	\$ 30,000	5.4%	5.4%	
									\$ 145,840	31.4%	\$ 107,514	19.3%	-12.1%	
78	4033MECH	2011	FIVE STARS, INC.	\$ 349,660	\$ 390,177	111.6%	DECISION DISTRIBUTIONS	MBE	\$ 69,932	20.0%	\$ 31,436	8.1%	-11.9%	
								WBE	\$ 24,476	7.0%	\$ 23,113	5.9%	-1.1%	
									\$ 94,408	27.0%	\$ 54,549	14.0%	-13.0%	

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING		
79	4315GCON	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 578,641	\$ 583,502	100.8%	LEAKS CONSTRUCTION	MBE	\$ 109,970	19.0%	\$ 76,077	13.0%	-6.0%			
							BASELINE SUPPLY CO.	WBE	\$ 17,359	3.0%	\$ -	0.0%	-3.0%			
							SJA CONSTRUCTION	WBE	\$ 17,359	3.0%	\$ 1,886	0.3%	-2.7%			
							ABC CONSTRUCTION	WBE	\$ 10,000	1.7%	\$ 12,127	2.1%	0.4%			
							RAM T CORP.	WBE	\$ 9,300	1.6%	\$ 6,361	1.1%	-0.5%			
							DISPOSAL CORP.	MBE	\$ 5,786	1.0%	\$ -	0.0%	-1.0%			
							US LUMBER	WBE	\$ 5,786	1.0%	\$ 5,731	1.0%	0.0%			
							ALEXSON SUPPLY	WBE	\$ 5,786	1.0%	\$ 519	0.1%	-0.9%			
											\$ 181,346	31.3%	\$ 102,701		17.6%	-13.7%
80	4508	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 410,040	\$ 462,824	112.9%	ABC CONSTRUCTION	WBE	\$ 8,201	2.0%	\$ 7,706	1.7%	-0.3%			
							ALEXSON SUPPLY	WBE	\$ 4,100	1.0%	\$ 4,067	0.9%	-0.1%			
							HOON HO OH BUILDERS	MBE	\$ 65,606	16.0%	\$ 40,829	8.8%	-7.2%			
							BUILDING RESTORATION	WBE	\$ 41,004	10.0%	\$ -	0.0%	-10.0%			
							SJA CONSTRUCTION	WBE	\$ 8,201	2.0%	\$ 9,609	2.1%	0.1%			
							TOWER SURETY/KING SURETY GROUP	WBE	\$ 8,201	2.0%	\$ -	0.0%	-2.0%			
							US LUMBER	WBE	\$ 4,100	1.0%	\$ 4,087	0.9%	-0.1%			
							DISPOSAL CORP.	WBE	\$ 4,100	1.0%	\$ 828	0.2%	-0.8%			
							LEAKS CONSTRUCTION	MBE	\$ -	0.0%	\$ 10,069	2.2%	2.2%			
							RAM T CORP.	WBE	\$ -	0.0%	\$ 20,441	4.4%	4.4%			
				\$ 143,514	35.0%	\$ 97,635	21.1%	-13.9%								
81	4527GCON	2012	BRIGHTLINE CONSTRUCTION, INC.	\$ 508,980	\$ 454,575	89.3%	BASELINE SUPPLY CO.	WBE	\$ 162,011	31.8%	\$ 122,956	27.0%	-4.8%			
							HOON HO OH BUILDERS	MBE	\$ 61,000	12.0%	\$ -	0.0%	-12.0%			
							SJA CONSTRUCTION	WBE	\$ 40,000	7.9%	\$ 20,555	4.5%	-3.3%			
							DISPOSAL CORP.	WBE	\$ 20,000	3.9%	\$ 876	0.2%	-3.7%			
							ABC CONSTRUCTION	WBE	\$ 19,490	3.8%	\$ -	0.0%	-3.8%			
							ALEXSON SUPPLY	WBE	\$ 9,500	1.9%	\$ 9,072	2.0%	0.1%			
							US LUMBER	WBE	\$ 8,600	1.7%	\$ 7,913	1.7%	0.1%			
							LEAKS CONSTRUCTION	MBE	\$ -	0.0%	\$ 13,056	2.9%	2.9%			
							RAM T CORP.	WBE	\$ -	0.0%	\$ 3,260	0.7%	0.7%			
											\$ 320,601	63.0%	\$ 177,689		39.1%	-23.9%
82	4089ROOF	2011	CORP	\$ 699,720	\$ 696,337	99.5%	MUNN ROOFING CORP.	WBE	\$ 559,776	80.0%	\$ 337,000	48.4%	-31.6%			
							SIOUTIS COATINGS	WBE	\$ 25,720	3.7%	\$ 25,720	3.7%	0.0%			
							DECISION DIST.	MBE	\$ 6,997	1.0%	\$ 41,355	5.9%	4.9%			
							DISPOSAL CORP.	WBE	\$ 1,706	0.2%	\$ 1,706	0.2%	0.0%			
											\$ 594,199	84.9%	\$ 405,781		58.3%	-26.6%
83	4495GCON	2012	AP CONSTRUCTION	\$ 491,640	\$ 833,150	169.5%	GESSLER CONSTRUCTION	WBE	\$ 208,000	42.3%	\$ 187,200	22.5%	-19.8%			
							L. CRUZ DEVELOPMENT	MBE	\$ 37,000	7.5%	\$ 680	0.1%	-7.4%			
							AVIMAN MGMT.	MBE	\$ 37,000	7.5%	\$ 8,568	1.0%	-6.5%			
							BASELINE SUPPLY CO.	WBE	\$ 28,000	5.7%	\$ 9,448	1.1%	-4.6%			
							DESILVIO	WBE	\$ 20,000	4.1%	\$ 20,000	2.4%	-1.7%			
							BILLY BOY	MBE	\$ 1,920	0.4%	\$ 8,960	1.1%	0.7%			
							ATHENA CONTRACTING	WBE	\$ 1,441	0.3%	\$ 1,442	0.2%	-0.1%			
											\$ 333,361	67.8%	\$ 236,298		28.4%	-39.4%
				\$ 99,780,071	\$ 103,559,143	103.8%			\$ 27,979,066	28.0%	\$ 27,169,772	26.2%	NET RANKING	-1.8%		

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	M/W/DSBEs	TYPE	COMM. AMOUNT	COMM %
84	4052MECH	2013	ALLSTATES MECHANICAL LTD.	\$ 305,184	LABOV PLUMBING	WBE	\$ 76,296	25.0%
							\$ 76,296	25.0%
85	4118ELEC	2013	MULHERN ELECTRIC CO., INC.	\$ 800,000	MANNA SUPPLY, INC.	WBE	\$ 40,000	5.0%
							\$ 40,000	5.0%
86	4300GCON	2014	GESSLER CONSTRUCTION CORP.	\$ 633,930	MG CEMENT CONTRACTORS, INC. GESSLER CONSTRUCTION CORP.	MBE WBE	\$ 31,697 \$ 602,234	5.0% 95.0%
							\$ 633,930	100.0%
87	4171TANK	2013	MINISCALO CONSTRUCTION, LLC	\$ 1,500,000	AVIMAN MANAGEMENT GESSLER CONSTRUCTION CORP.	MBE WBE	\$ 225,000 \$ 75,000	15.0% 5.0%
							\$ 300,000	20.0%
88	4694GCON	2014	PANNULLA CONSTRUCTION CO., INC.	\$ 500,000	GRACIE PAINTING, LLC LAKE GLENN ENTERPRISES CAST CONSTRUCTION, INC. GESSLER CONSTRUCTION CORP. SJA CONSTRUCTION, INC.	MBE MBE WBE WBE WBE	\$ 50,000 \$ 50,000 \$ 25,000 \$ 25,000 \$ 25,000	10.0% 10.0% 5.0% 5.0% 5.0%
							\$ 175,000	35.0%
89	4245ELEC	2014	FIDELITY BURGLAR & ALARM CO., INC.	\$ 313,650	LINDLEY ELECTRIC SUPPLY CO.	WBE	\$ 28,229	9.0%
							\$ 28,229	9.0%
90	4055GCON	2014	AP CONSTRUCTION	\$ 1,332,960	L CRUZ DEVELOPMENT, LLC DECISION DISTRIBUTION, LLC HISPANIC VENTURES, INC. ATHENA CONTRACTING, INC. SWIPES HEAVY HAULING, LLC R&R CEILINGS	MBE MBE MBE WBE WBE WBE	\$ 95,973 \$ 133,296 \$ 13,330 \$ 66,648 \$ 41,322 \$ 202,610	7.2% 10.0% 1.0% 5.0% 3.1% 15.2%
							\$ 553,178	41.5%
91	4356MECH	2014	DEVINE BROTHERS, INC.	\$ 1,966,560	ADVANTAGE CONTRACTING GROUP LABE SALES	MBE WBE	\$ 501,473 \$ 157,325	25.5% 8.0%
							\$ 658,798	33.5%
92	4241ELEC	2014	HYDE ELECTRIC CORP.	\$ 745,913	MJK ELECTRICAL J MANN R FINLEY	MBE WBE	\$ 89,510 \$ 59,673	12.0% 8.0%
							\$ 149,183	20.0%
93	4108GCON	2014	USA ENVIRONMENTAL MGMT., INC.	\$ 11,481,880	LUZON, INC. D&S ENVIRONMENTAL	WBE WBE	\$ 2,296,376 \$ 1,148,188	20.0% 10.0%
							\$ 3,444,564	30.0%
94	4284GCON	2014	BUILDING RESTORATION, INC.	\$ 1,500,000	BUILDING RESTORATION	WBE	\$ 1,500,000	100.0%
							\$ 1,500,000	100.0%
95	4545GCON	2014	MURPHEY QUIGLEY CO., INC.	\$ 1,114,860	SABLE CONSTRUCTION, INC. DISPOSAL CORPORATION OF AMERICA FLYNN PHOTOGRAPHY BUTTONWOOD PAINTING TRACORP	MBE MBE WBE WBE WBE	\$ 60,202 \$ 3,345 \$ 6,689 \$ 44,594 \$ 2,230	5.4% 0.3% 0.6% 4.0% 0.2%
							\$ 117,060	10.5%
96	4244ELEC	2014	FIDELITY BURGLAR & FIRE ALARM CO., INC.	\$ 263,835	LINDLEY ELECTRIC SUPPLY CO.	WBE	\$ 31,660	12.0%
							\$ 31,660	12.0%
97	4380GCON	2014	ROCKPORT CONSTRUCTION CO., INC.	\$ 740,010	TIERRA CONSTRUCTION SERVICES CAST CONSTRUCTION, INC.	MBE WBE	\$ 74,001 \$ 81,401	10.0% 11.0%
							\$ 155,402	21.0%
98	4062GCON	2014	PANNULLA CONSTRUCTION CO., INC.	\$ 290,700	GRACIE PAINTING, LLC CAST CONSTRUCTION, INC.	MBE WBE	\$ 34,884 \$ 29,070	12.0% 10.0%
							\$ 63,954	22.0%
99	4799GCON	2013	MURPHEY QUIGLEY CO., INC.	\$ 842,520	BUTTONWOOD PAINTING DISPOSAL CORPORATION OF AMERICA FLYNN PHOTOGRAPHY MINORITY CONTRACTORS, INC. PATAGONIA, INC. SABLE CONSTRUCTION ZAVORSKI MASONRY	WBE MBE WBE MBE MBE MBE WBE	\$ 8,425 \$ 4,213 \$ 8,425 \$ 8,425 \$ 25,276 \$ 25,276 \$ 75,827	1.0% 0.5% 1.0% 1.0% 3.0% 3.0% 9.0%
							\$ 155,866	18.5%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	M/W/DSBEs	TYPE	COMM. AMOUNT	COMM %
100	4882ASBT	2013	ASSOCIATED SPECIALTY CONTRACTING	\$ 1,000,000	DISPOSAL CORPORATION OF AMERICA	MBE	\$ 70,000	7.0%
						WBE	\$ 65,000	6.5%
						WBE	\$ 65,000	6.5%
						WBE	\$ 50,000	5.0%
							\$ 250,000	25.0%
101	4209ELEC	2014	FIDELITY BURGLAR & FIRE ALARM CO., INC.	\$ 419,840	J MANN R FINLEY	WBE	\$ 33,587	8.0%
						WBE	\$ 88,166	21.0%
					LINDLEY ELECTRIC SUPPLY CO.		\$ 121,754	29.0%
102	4356GCON	2014	HUNTER ROBERTS CONSTRUCTION	\$ 5,795,999	HISPANIC VENTURES	MBE	\$ 173,880	3.0%
						MBE	\$ 156,492	2.7%
						MBE	\$ 510,048	8.8%
						MBE	\$ 173,880	3.0%
						MBE	\$ 162,288	2.8%
						WBE	\$ 637,560	11.0%
							\$ 1,814,148	31.3%
103	4065ELB	2014	MURPHEY QUIGLEY CO., INC.	\$ 795,600	SABLE CONSTRUCTION, INC.	MBE	\$ 75,025	9.4%
						MBE	\$ 3,501	0.4%
						WBE	\$ 3,501	0.4%
						WBE	\$ 3,978	0.5%
						WBE	\$ 35,961	4.5%
							\$ 121,965	15.3%
104	4356PLUM	2014	DOLAN MECHANICAL	\$ 626,280	DECISION DISTRIBUTION, LLC	MBE	\$ 93,942	15.0%
							\$ 93,942	15.0%
105	4356ELEC	2014	EAGLE INDUSTRIAL ELECTRIC, INC.	\$ 2,177,165	DECISION DISTRIBUTION, LLC	MBE	\$ 217,717	10.0%
							\$ 217,717	10.0%
106	4750ELB	2011	UNITED STATES ROOFING CORP	\$ 447,800	DECISION DISTRIBUTIONS	MBE	\$ 44,780	10.0%
						WBE	\$ 31,346	7.0%
							\$ 76,126	17.0%
					ZAVORSKI MASONRY		\$ 31,346	7.0%
107	4108ELEC-D	2014	EAGLE INDUSTRIAL ELECTRIC, INC.	\$ 1,195,681	MJK ELECTRICAL	MBE	\$ 191,309	16.0%
						WBE	\$ 143,482	12.0%
							\$ 334,791	28.0%
					MANNA SUPPLY, INC.		\$ 143,482	12.0%
108	4126ELEC	2014	CARR & DUFF, INC.	\$ 512,607	FRANIA, INC.	WBE	\$ 41,009	8.0%
						WBE	\$ 35,882	7.0%
							\$ 76,891	15.0%
					NORTH STAR ELECTRIC SUPPLY		\$ 35,882	7.0%
109	4142GCON	2015	GESSLER CONSTRUCTION CORP.	\$ 639,030	GESSLER CONSTRUCTION CORP.	WBE	\$ 575,127	90.0%
						MBE	\$ 63,903	10.0%
							\$ 639,030	100.0%
					MG CEMENT CONTRACTORS, INC.		\$ 63,903	10.0%
110	4242MECH	2014	ALLSTATES MECHANICAL LTD.	\$ 508,266	EVANS SUPPLIERS	MBE	\$ 40,661	8.0%
						WBE	\$ 35,579	7.0%
							\$ 76,240	15.0%
					THE LABOV PLUMBING & HEATING SUPPLY		\$ 35,579	7.0%
111	4247ROOF	2015	UNION ROOFING CONTRACTORS, INC.	\$ 1,016,940	EMACON, LLC	MBE	\$ 20,339	2.0%
						WBE	\$ 162,710	16.0%
						WBE	\$ 10,169	1.0%
						MBE	\$ 50,847	5.0%
							\$ 244,066	24.0%
							\$ 48,205	4.8%
							\$ 4,821	0.5%
	\$ 33,744	3.3%						
							\$ 86,769	8.6%
112	4320GCON	2014	DONATO SPAVENTA & SONS, INC.	\$ 482,052	ROBERSON CONSTRUCTION	MBE	\$ 48,205	10.0%
						WBE	\$ 4,821	1.0%
						WBE	\$ 33,744	7.0%
					BUILDING RESTORATION		\$ 33,744	7.0%
113	4155GCON	2014	WINDOW REPAIRS & RESTORATION		HISPANIC VENTURES	MBE	\$ -	0.0%
						WBE	\$ -	0.0%
							\$ -	0.0%
					CDP		\$ -	0.0%
114	4162PLUM	2013	DEVINE BROTHERS, INC.	\$ 829,520	DECISION DISTRIBUTION	MBE	\$ 41,476	5.0%
						MBE	\$ 165,904	20.0%
							\$ 207,380	25.0%
					MID-ATLANTIC CONSTRUCTION		\$ 165,904	20.0%
115	4222MECH - CITYWIDE	2014	GENERAL ASPHALT PAVING CO. OF PHILA.	\$ -		WBE	\$ -	0.0%
							\$ -	0.0%
							\$ -	0.0%

**DEPARTMENT OF PUBLIC PROPERTY
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: IN PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	M/W/DSBEs	TYPE	COMM. AMOUNT	COMM %
116	4221GCON - CITYWIDE	2015	PRESTIGE BUILDING CO.	\$ 5,000,000			\$ -	-
117	4221MECH - CITYWIDE	2015	GENERAL ASPHALT PAVING CO. OF PHILA.	\$ 1,000,000			\$ -	0.0%
118	4221ELEC - CITYWIDE	2015	PALMAN ELECTRIC, INC.	\$ 1,000,000			\$ -	0.0%
119	4222GCON - CITYWIDE	2015	PRESTIGE BUILDING CO.	\$ -			\$ -	0.0%
120	4222ELEC - CITYWIDE	2015	GENERAL ASPHALT PAVING CO. OF PHILA.	\$ -			\$ -	0.0%
121	4235GCON	2014	PANNULLA CONSTRUCTION CO., INC.	\$ 345,576	GRACIE PAINTING, LLC CAST CONSTRUCTION, INC.	MBE WBE	\$ 51,836 \$ 34,558	15.0% 10.0%
122	4220ELEC	2015	PALMAN ELECTRIC, INC.	\$ 1,000,000			\$ 86,394	25.0%
123	4220MECH	2015	GENERAL ASPHALT PAVING CO. OF PHILA.	\$ 1,000,000			\$ -	0.0%
124	4223PLUM	2014	GENERAL ASPHALT PAVING CO. OF PHILA.	\$ 1,000,000			\$ -	0.0%
125	4220GCON	2014	PRESTIGE BUILDING CO.	\$ 5,000,000			\$ -	0.0%
126	4292ELBE	2015	HYDE ELECTRIC CORP.	\$ 441,263	MJK ELECTRICAL	MBE	\$ 52,952	12.0%
				\$ 56,565,621			\$ 12,583,283	22.2%

Economic Opportunity Plans
City of Philadelphia
Streets Department

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	3735	2013	JAMES J AN DERSON CONSTRUCTION CO.	\$ 15,346,808	\$ 4,382,305	28.6%	T&G CONSTRUCTION	WBE	\$ 2,455,489	16.0%	\$ 782,542	17.9%	1.9%	
							OLIVER & ASSOCIATION INC	WBE	\$ 1,074,277	7.0%	\$ 1,096,540	25.0%	18.0%	
							SJA CONSTRUCTION CO	WBE	\$ 613,872	4.0%	\$ 394,211	9.0%	5.0%	
									\$ 4,143,638	27.0%	\$ 2,273,293	51.9%	24.9%	
2	3766	2014	RAMOS & ASSOCIATES INC	\$ 1,220,000	\$ 549,275	45.0%	RAMOS & ASSOCIATES INC	MBE	\$ 1,220,000	100.0%	\$ 549,275	100.0%	0.0%	
									\$ 1,220,000	100.0%	\$ 549,275	100.0%	0.0%	
3	3772	2014	SERAVALLI INC.	\$ 600,000	\$ 496,023	82.7%	DECISION DISTRIBUTION	MBE	\$ 3,720	0.6%	\$ 7,874	1.6%	1.0%	
							AVIMAN MANAGEMENT	MBE	\$ 56,340	9.4%	\$ 51,588	10.4%	1.0%	
							ATLAS FLASHERS & SUPPLY CO.	WBE	\$ 15,000	2.5%	\$ 14,079	2.8%	0.3%	
							GENERAL HIGHWAY PRODUCTS	WBE	\$ 66,600	11.1%	\$ 25,628	5.2%	-5.9%	
							BELLA TRUCKING CORP	WBE	\$ 8,220	1.4%	\$ 4,005	0.8%	-0.6%	
									\$ 149,880	25.0%	\$ 103,174	20.8%	-4.2%	
4	3695	2014	THOMAS P CARNEY INC	\$ 2,169,400	\$ 308,610	14.2%	TORRADO CONSTRUCTION CO. INC.	MBE	\$ 1,106,394	51.0%	\$ 132,724	43.0%	-8.0%	
									\$ 1,106,394	51.0%	\$ 132,724	43.0%	-8.0%	
				\$ 19,336,208	\$ 5,736,213	29.7%			\$ 6,619,912	34.2%	\$ 3,058,466	53.3%	NET RANKING	19.1%

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING	
5	3736	2012	CARR & DUFF INC	\$ 418,960	\$ 425,349	101.5%		AMERICAN INDIANS BUILDERS	MBE	\$ -	0.0%	\$ 85,460	20.1%	20.1%
								MANNA SUPPLY INC.	MBE	\$ -	0.0%	\$ 108,931	25.6%	25.6%
								FRANIA INC	WBE	\$ 21,367	5.1%	\$ 28,020	6.6%	1.5%
								FLAGGER FORCE	WBE	\$ -	0.0%	\$ 6,683	1.6%	1.6%
								GESSLER CONSTRUCTION CO.	WBE	\$ -	0.0%	\$ 15,200	3.6%	3.6%
								SJA CONSTRUCTION	WBE	\$ -	0.0%	\$ 15,058	3.5%	3.5%
									\$ 21,367	5.1%	\$ 259,352	61.0%	55.9%	
6	3753	2013	JAMES J ANDERSON CONSTRUCTION CO.	\$ 300,000	\$ 228,573	76.2%		SJA CONSTRUCTION, INC.	WBE	\$ 6,000	2.0%	\$ 96,830	42.4%	40.4%
7	3563	2009	FIVE STAR INC	\$ 366,000	\$ 383,864	104.9%		J MANN R FINLEY INC	WBE	\$ 98,820	27.0%	\$ 210,320	54.8%	27.8%
									\$ 98,820	27.0%	\$ 210,320	54.8%	27.8%	
8	3672	2009	JAMES J ANDERSON CONSTR CO INC	\$ 732,428	\$ 707,109	96.5%		NORTONS TOW SQUAD INC	MBE	\$ 37,354	5.1%	\$ 41,080	5.8%	0.7%
								SJA CONSTRUCTION CO	WBE	\$ 21,973	3.0%	\$ 91,952	13.0%	10.0%
9	3666	2009	GESSLER CONSTRUCTION CO INC	\$ 253,200	\$ 278,520	110.0%		BLASCO CONTRACTORS INC	MBE	\$ 25,320	10.0%	\$ 10,900	3.9%	-6.1%
								FRANIA INC	WBE	\$ 12,660	5.0%	\$ 50,000	18.0%	13.0%
10	3727	2011	JAMES J ANDERSON CONSTR CO INC	\$ 1,495,145	\$ 1,417,563	94.8%		NORTONS TOW SQUAD INC	MBE	\$ 61,899	4.1%	\$ 54,975	3.9%	-0.3%
								FLYNN PHOTOGRAPHY	MBE	\$ -	0.0%	\$ 11,400	0.8%	0.8%
								SJA CONSTRUCTION CO	WBE	\$ 50,835	3.4%	\$ 102,615	7.2%	3.8%
11	3702	2011	SERAVALLI INC	\$ 15,836,650	\$ 16,415,211	103.7%		PRESTON CONSTRUCTION LLC	MBE	\$ 199,542	1.3%	\$ -	0.0%	-1.3%
								DECISION DISTRIBUTION LLC	MBE	\$ 250,219	1.6%	\$ 253,901	1.5%	0.0%
								HAKS ENGINEERS PC	MBE	\$ 250,219	1.6%	\$ 379,746	2.3%	0.7%
								FILLY OIL INC	WBE	\$ 199,542	1.3%	\$ 209,749	1.3%	0.0%
								FRANIA INC	WBE	\$ 720,568	4.6%	\$ 1,495,261	9.1%	4.6%
								COCCO CONTRACTING CORP	WBE	\$ 1,599,502	10.1%	\$ 1,710,328	10.4%	0.3%
12	3739ELB	2012	J P C GROUP INC	\$ 1,155,000	\$ 1,191,138	103.1%		SJA CONSTRUCTION	WBE	\$ -	0.0%	\$ 18,682	1.6%	1.6%
								FOUR SEASONS LANDSCAPING	MBE	\$ -	0.0%	\$ 21,815	1.8%	1.8%
								PRESTON CONSTRUCTION	MBE	\$ -	0.0%	\$ 5,240	0.4%	0.4%
								ATHENA CONSTRUCTION	MBE	\$ -	0.0%	\$ 1,171	0.1%	0.1%
13	3741	2012	JAMES J ANDERSON CONSTRUCTION CO INC	\$ 299,493	\$ 329,983	110.2%		SJA CONSTRUCTION CO	WBE	\$ 5,990	2.0%	\$ 12,765	3.9%	1.9%
14	3738	2012	TONY DEPAUL & SON	\$ 2,076,531	\$ 2,139,264	103.0%		A BOBS AUTO & TOWING INC	MBE	\$ 45,061	2.2%	\$ 28,785	1.3%	-0.8%
								CALLAHAN PAVING PRODUCTS INC	WBE	\$ 68,318	3.3%	\$ 113,401	5.3%	2.0%
								AMANDA STEVENSON PHOTOGRAPHY	WBE	\$ 8,098	0.4%	\$ 8,220	0.4%	0.0%
15	3729	2011	JAMES J ANDERSON CONSTRUCTION CO	\$ 250,852	\$ 266,202	106.1%		SJA CONSTRUCTION, INC.	WBE	\$ 5,017	2.0%	\$ 7,880	3.0%	1.0%
16	3670	N/A	TONY DEPAUL & SON	\$ 712,113	\$ 775,902	109.0%		DECISION DISTRIBUTION LLC	MBE	\$ 25,636	3.6%	\$ 32,800	4.2%	0.6%
								J M STOKES INC	WBE	\$ 10,682	1.5%	\$ 10,605	1.4%	-0.1%
17	3711	2012	DONATO SPAVENTA & SONS INC	\$ 377,183	\$ 444,822	117.9%		ROBERSON CONSTRUCTION	MBE	\$ 18,859	5.0%	\$ 22,501	5.1%	0.1%
								SJA CONSTRUCTION CO	WBE	\$ 18,859	5.0%	\$ 23,269	5.2%	0.2%
18	3752	2013	GESSLER CONSTRUCTION	\$ 377,000	\$ 300,675	79.8%		GESSLER CONSTRUCTION CO INC	MBE	\$ 377,000	100.0%	\$ 300,675	100.0%	0.0%
19	3674	2010	JAMES J ANDERSON CONSTR CO INC	\$ 454,081	\$ 388,417	85.5%		NORTONS TOW SQUAD INC	MBE	\$ 14,985	3.3%	\$ 13,350	3.4%	0.1%
								SJA CONSTRUCTION CO	WBE	\$ 10,444	2.3%	\$ 7,713	2.0%	-0.3%

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING	
20	3728	2012	JAMES J ANDERSON CONSTR CO INC	\$ 1,629,248	\$ 1,623,989	99.7%		NORTONS TOW SQUAD INC	MBE	\$ 58,653	3.6%	\$ 46,388	2.9%	-0.7%
								OLIVIERI & ASSOC INC	WBE	\$ 17,922	1.1%	\$ 31,683	2.0%	0.9%
								SJA CONSTRUCTION CO	WBE	\$ 29,326	1.8%	\$ 7,880	0.5%	-1.3%
									\$	105,901	6.5%	\$ 85,951	5.3%	-1.2%
21	3673	2009	JAMES J ANDERSON CONSTR CO INC	\$ 685,568	\$ 887,359	129.4%		NORTONS TOW SQUAD INC	MBE	\$ 28,520	4.2%	\$ 41,990	4.7%	0.6%
								SJH HAULING LLC	MBE	\$ 40,723	5.9%	\$ 10,121	1.1%	-4.8%
								SJA CONSTRUCTION CO	WBE	\$ 35,650	5.2%	\$ 70,932	8.0%	2.8%
									\$	104,892	15.3%	\$ 123,042	13.9%	-1.4%
22	3701	2010	JAMES J ANDERSON CONSTR CO INC	\$ 713,996	\$ 650,717	91.1%		NORTONS TOW SQUAD INC	MBE	\$ 32,130	4.5%	\$ 37,350	5.7%	1.2%
								SJA CONSTRUCTION CO	WBE	\$ 20,706	2.9%	\$ -	0.0%	-2.9%
									\$	52,836	7.4%	\$ 37,350	5.7%	-1.7%
23	3726	2011	TONY DEPAUL & SON	\$ 976,552	\$ 965,993	98.9%		A BOB'S TOWING INC	MBE	\$ 19,531	2.0%	\$ 15,098	1.6%	-0.4%
								CALLAHAN PAVING PRODUCTS	WBE	\$ 28,320	2.9%	\$ 63,754	6.6%	3.7%
								AMANDA STEVENSON PHOTOGRAPHY	WBE	\$ 58,593	6.0%	\$ 6,160	0.6%	-5.4%
									\$	106,444	10.9%	\$ 85,012	8.8%	-2.1%
24	3737	2012	ASPHALT PAVING SYSTEMS INC	\$ 1,319,991	\$ 1,212,489	91.9%		NORTONS TOW SQUAD INC	MBE	\$ 16,764	1.3%	\$ 23,850	2.0%	0.7%
								ATLAS FLASHER & SUPPLY CO INC	WBE	\$ 6,204	0.5%	\$ 4,540	0.4%	-0.1%
								SJA CONSTRUCTION CO	WBE	\$ 14,520	1.1%	\$ -	0.0%	-1.1%
								THESING POWER SWEEPING INC	WBE	\$ 33,132	2.5%	\$ -	0.0%	-2.5%
									\$	70,620	5.4%	\$ 28,390	2.3%	-3.0%
25	3675	2010	TONY DEPAUL & SON	\$ 832,768	\$ 780,789	93.8%		DECISION DISTRIBUTION LLC	MBE	\$ 24,983	3.0%	\$ 6,166	0.8%	-2.2%
								NORTONS TOW SQUAD INC	MBE	\$ 24,983	3.0%	\$ 17,553	2.2%	-0.8%
								AMANDA STEVENSON PHOTOGRAPHY	WBE	\$ 8,328	1.0%	\$ 6,166	0.8%	-0.2%
									\$	58,294	7.0%	\$ 29,885	3.8%	-3.2%
26	3700	2010	JAMES J ANDERSON CONSTR CO INC	\$ 716,236	\$ 716,236	100.0%		NORTONS TOW SQUAD INC	MBE	\$ 34,379	4.8%	\$ 29,400	4.1%	-0.7%
								SJA CONSTRUCTION CO	WBE	\$ 49,420	6.9%	\$ 20,312	2.8%	-4.1%
									\$	83,800	11.7%	\$ 49,712	6.9%	-4.8%
27	3678	2009	MARCOR REMEDICATION INC	\$ 483,305	\$ 609,495	126.1%		CHOATE GENERAL CONTRACT	MBE	\$ 76,942	15.9%	\$ 2,283	0.4%	-15.5%
								C N S CONSTRUCTION CORP	MBE	\$ -	0.0%	\$ 51,000	8.4%	8.4%
									\$	76,942	15.9%	\$ 53,283	8.7%	-7.2%
28	3733	2012	BRIGHTLINE CONSTRUCTION, INC	\$ 1,340,432	\$ 1,447,563	108.0%		SJA CONSTRUCTION	WBE	\$ 12,466	0.9%	\$ 22,000	1.5%	0.6%
								ALEXSON SUPPLY, INC.	WBE	\$ 42,894	3.2%	\$ -	0.0%	-3.2%
								ABC CONSTRUCTION CO., INC.	WBE	\$ 207,767	15.5%	\$ 142,063	9.8%	-5.7%
									\$	263,127	19.6%	\$ 164,063	11.3%	-8.3%
29	3683	2009	TALLEY BROTHERS INC	\$ 229,220	\$ 208,926	91.1%		C N S CONSTRUCTION CORP	MBE	\$ 44,698	19.5%	\$ 11,365	5.4%	-14.1%
								L & R CONSTRUCTION CO INC	WBE	\$ 11,461	5.0%	\$ 10,500	5.0%	0.0%
									\$	56,159	24.5%	\$ 21,865	10.5%	-14.0%
30	3717	2012	MILESTONE CONSTRUCTION	\$ 1,400,000	\$ 1,526,752	109.1%		PIONEER CONTRACTING INC	WBE	\$ 28,280	2.0%	\$ -	0.0%	-2.0%
								BUTTONWOOD PAINTING CONTRACT.	WBE	\$ 770,000	55.0%	\$ 5,206	0.3%	-54.7%
								INTEGRITY ROOFING INC	WBE	\$ 238,000	17.0%	\$ 144,000	9.4%	-7.6%
									\$	1,036,280	74.0%	\$ 149,206	9.8%	-64.2%
				\$ 35,431,955	\$ 36,322,899	102.5%		\$ 6,180,061	17.4%	\$ 6,435,041	17.7%	NET RANKING	0.3%	

**STREETS DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	M/W/DSBEs	TYPE	COMM. AMOUNT	COMM %
31	3745	2012	ZONE STRIPING, INC.	\$ 729,333	GARDEN STATE HIGHWAY PROD.	WBE	\$ 138,573	19.0%
							\$ 138,573	19.0%
32	3744	2012	ZONE STRIPING, INC.	\$ 765,333	GARDEN STATE HIGHWAY PROD.	WBE	\$ 221,947	29.0%
							\$ 221,947	29.0%
33	3756	2014	TONY DEPAUL & SON	\$ 2,658,188	A BOB TOWING	MBE	\$ 30,835	1.2%
							\$ 30,835	1.2%
34	3757R	2014	CARR & DUFF INC.	\$ 347,051	GARDEN STATE HIGHWAY PRODUCTS, INC	WBE	\$ 17,353	5.0%
							\$ 79,023	5.0%
35	3774	2014	JAMES J ANDERSON CONSTRUCTION CO.	\$ 2,442,772	NORTONS TOW SQUAD SJA CONSTRUCTION INC.	MBE	\$ 86,474	3.5%
						WBE	\$ 66,688	2.7%
							\$ 153,162	6.3%
36	3769	2014	TONY DEPAUL & SON	\$ 824,586	NORTONS TOW SQUAD AMANDA STEVENSON PHOTOGRAPHY CALLAHAN PAVING PRODUCTS, INC	MBE	\$ 55,907	6.8%
						WBE	\$ 2,061	0.3%
						MBE	\$ 55,907	6.8%
							\$ 113,875	13.8%
37	3763	2014	GESSLER CONSTRUCTION	\$ 383,337	GESSLER CONSTRUCTION	WBE	\$ 383,337	100.0%
							\$ 383,337	100.0%
38	3758	2014	CARR & DUFF INC	\$ 368,899	GENERAL HIGHWAY PRODUCTS	WBE	\$ 104,509	28.3%
							\$ 104,509	28.3%
39	3691	2011	MILESTONE CONSTR MGMNT INC	\$ 568,000	U S LUMBER INC PIONEER CONTRACTING INC NICO LANDSCAPING INC INTEGRITY ROOFING INC	MBE	\$ 21,982	3.9%
						WBE	\$ 795	0.1%
						WBE	\$ 7,498	1.3%
						WBE	\$ 99,968	17.6%
							\$ 130,242	22.9%
40	3779	2015	JAMES J ANDERSON CONSTRUCTION	\$ 369,011	SJA CONSTRUCTION	WBE	\$ 38,525	10.4%
							\$ 38,525	10.4%
41	3775	2015	RAMOS & ASSOCIATES	\$ 2,296,913	RAMOS & ASSOCIATES SJA CONSTRUCTION	MBE	\$ 2,250,975	98.0%
						WBE	\$ 45,938	2.0%
42	3767	2014	MILESTONE CONSTR MGMNT INC	\$ 1,600,000	DEBECCA CONSTRUCTION, LLC GESSLER CONSTRUCTION	MBE	\$ 240,000	15.0%
						WBE	\$ 226,240	14.1%
							\$ 466,240	29%
43	3768	2015	SERAVALLI	\$ 7,395,327	AVIMAN MANANGEMENT, LLC GESSLER CONSTRUCTION COCCO CONTRACTING CORP. BELLA TRUCKING CORP.	MBE	\$ 370,506	5.0%
						WBE	\$ 331,311	4.5%
						WBE	\$ 360,892	4.9%
						WBE	\$ 50,288	0.7%
							\$ 1,112,997	15.1%
				\$ 20,748,750			\$ 3,019,203	14.6%

Economic Opportunity Plans

City of Philadelphia

Water Department

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	2851	2010	AP CONSTRUCTION	\$ 5,865,000	\$ 4,358,426	74.3%	L. CRUZ DEVELOPMENT	MBE	\$ 65,240	1.1%	\$ 65,240	1.5%	0.4%	
							SABLE CONSTRUCTION	MBE	\$ 710,000	12.1%	\$ 2,192,657	50.3%	38.2%	
							SWIPES HEAVY HAULING LLC	WBE	\$ -	0.0%	\$ 16,207	0.4%	0.4%	
							FLYNN PHOTOGRAPHY	WBE	\$ -	0.0%	\$ 1,129	0.0%	0.0%	
							ATHENA	WBE	\$ 293,250	5.0%	\$ 297,787	6.8%	1.8%	
							DECISION DISTRIBUTION	MBE	\$ 170,085	2.9%	\$ -	0.0%	-2.9%	
							BILLY BOY CONSTRUCTION	MBE	\$ -	0.0%	\$ 8,360	0.0%	0.0%	
				\$ 1,238,575	21.1%	\$ 2,581,380	59.0%	37.9%	37.9%					
2	2312	2013	ALLSTATE POWER-VAC, INC	\$ 1,190,871	\$ 700,687	58.8%	BASELINE SUPPLY, LLC	WBE	\$ 119,087	10.0%	\$ 144,110	20.6%	10.6%	
							DECISION DISTRIBUTION, LLC	MBE	\$ 119,087	10.0%	\$ 144,590	20.6%	10.6%	
									\$ 238,174	20.0%	\$ 288,700	41.2%	21.2%	21.2%
3	2370	2013	PETRONGOLO CONTRACTORS INC	\$ 1,174,075	\$ 1,086,217	92.5%	AVIMAN MANAGEMENT, LLC	MBE	\$ 5,000	0.4%	\$ 17,983	1.7%	1.2%	
							GE FRISCO, INC.	MBE	\$ 130,000	11.1%	\$ 299,769	27.6%	16.5%	
							GESSLER CONSTRUCTION	WBE	\$ 63,000	5.4%	\$ 44,496	4.1%	-1.3%	
									\$ 198,000	16.9%	\$ 362,248	33.3%	16.5%	16.5%
4	2875 ELEC	2010	RIGGS DISTLER & CO.	\$ 4,299,200	\$ 3,691,740	85.9%	TRIYAJ SYSTEMS INC	MBE	\$ 357,200	8.3%	\$ 325,877	8.8%	0.5%	
							MANNA SUPPLY	WBE	\$ 13,981	0.3%	\$ 311,658	8.4%	8.1%	
							MJK ELECTRICAL CORP.	MBE	\$ 350,000	8.1%	\$ 410,298	11.1%	3.0%	
									\$ 721,181	16.8%	\$ 1,047,833	28.4%	11.6%	
													11.6%	11.6%
5	2315	2013	ALLSTATE POWER-VAC, INC	\$ 966,742	\$ 616,596	63.8%	BASELINE SUPPLY	WBE	\$ 96,675	10.0%	\$ 92,595	15.0%	5.0%	
							DECISION DISTRIBUTION	MBE	\$ 96,675	10.0%	\$ 84,126	13.6%	3.6%	
									\$ 193,350	20.0%	\$ 176,721	28.7%	8.7%	8.7%
6	2373	2012	PETRONGOLO CONTRACTORS INC	\$ 1,220,000	\$ 1,097,347	89.9%	GE FRISCO CO INC	MBE	\$ 45,000	3.7%	\$ 196,956	17.9%	14.3%	
							AMERICAN INDIAN BUILDERS	MBE	\$ 100,000	8.2%	\$ -	0.0%	-8.2%	
							GESSLER CONSTRUCTION	WBE	\$ 70,000	5.7%	\$ 88,337	8.1%	2.3%	
									\$ 215,000	17.6%	\$ 285,293	26.0%	8.4%	
													8.4%	8.4%
7	2842	2010	E J ELECTRIC	\$ 2,174,000	\$ 1,530,740	70.4%	ELECTRICAL SYSTEMS & CONST. SUPPLY	MBE	\$ 300,012	13.8%	\$ 325,480	21.3%	7.5%	
									\$ 300,012	13.8%	\$ 325,480	21.3%	7.5%	
													7.5%	7.5%
8	2318	2010	ALLSTATE POWER-VAC, INC	\$ 2,329,675	\$ 1,642,499	70.5%	BASELINE SUPPLY	WBE	\$ 232,970	10.0%	\$ 189,090	11.5%	1.5%	
							DECISION DISTRIBUTION	MBE	\$ 232,970	10.0%	\$ 244,272	14.9%	4.9%	
									\$ 465,940	20.0%	\$ 433,362	26.4%	6.4%	6.4%
9	2023	2014	BUCKLEY & CO	\$ 2,423,955	\$ 278,095	11.5%	DECISION DISTRIBUTION	MBE	\$ 250,000	10.3%	\$ 38,618	13.9%	3.6%	
							GESSLER CONSTRUCTION	WBE	\$ 68,085	2.8%	\$ -	0.0%	-2.8%	
							L & R CONSTRUCTION CO INC	WBE	\$ 22,500	0.9%	\$ 24,811	8.9%	8.0%	
							COCCO CONTRACTING GROUP	WBE	\$ 63,085	2.6%	\$ -	0.0%	-2.6%	
									\$ 403,670	16.7%	\$ 63,429	22.8%	6.2%	
													6.2%	6.2%
10	2525	2012	PIO CONSTRUCTION CO	\$ 611,200	\$ 605,624	99.1%	GESSLER CONSTRUCTION	WBE	\$ 23,400	3.8%	\$ 29,200	4.8%	1.0%	
							NICO LANDSCAPING	WBE	\$ 27,050	4.4%	\$ 27,050	0.0%	-4.4%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 74,000	12.1%	\$ 125,179	20.7%	8.6%	
									\$ 124,450	20.4%	\$ 181,429	25.5%	5.1%	
													5.1%	5.1%
11	2376	2012	PETRONGOLO CONTRACTORS INC	\$ 2,114,000	\$ 1,912,034	90.4%	GESSLER CONSTRUCTION	WBE	\$ 225,000	10.6%	\$ 231,575	12.1%	1.5%	
							AMERICAN INDIAN BUILDERS	MBE	\$ 200,000	9.5%	\$ -	0.0%	-9.5%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 60,000	2.8%	\$ 167,459	8.8%	5.9%	
							GE FRISCO CO INC	MBE	\$ 80,000	3.8%	\$ 200,972	10.5%	6.7%	
									\$ 565,000	26.7%	\$ 600,006	31.4%	4.7%	
													4.7%	4.7%
12	2371	2012	PETRONGOLO CONTRACTORS INC	\$ 1,933,000	\$ 1,860,636	96.3%	GE FRISCO, INC.	MBE	\$ 300,000	15.5%	\$ 375,937	20.2%	4.7%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 10,000	0.5%	\$ 7,380	0.4%	-0.1%	
							GESSLER CONSTRUCTION	WBE	\$ 112,500	5.8%	\$ 106,158	5.7%	-0.1%	
									\$ 422,500	21.9%	\$ 489,475	26.3%	4.4%	4.4%
13	2511	2014	SERAVALLI INC	\$ 1,420,900	\$ 1,283,370	90.3%	DECISION DISTRIBUTION LLC	MBE	\$ 144,300	10.2%	\$ 167,355	13.0%	2.9%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 75,800	5.3%	\$ 82,531	6.4%	1.1%	
									\$ 220,100	15.5%	\$ 249,886	19.5%	4.0%	4.0%
14	2856	2012	HORIZON BROTHERS PAINTING CORP, INC.	\$ 2,781,000	\$ 2,754,322	99.0%	DITRICH CONSTRUCTION SUPPLY	WBE	\$ 138,913	5.0%	\$ 246,130	8.9%	3.9%	
									\$ 138,913	5.0%	\$ 246,130	8.9%	3.9%	
													3.9%	3.9%
15	2867	2010	INSITUFORM TECHNOLOGIES INC	\$ 987,800	\$ 866,004	87.7%	DECISION DISTRIBUTION	MBE	\$ 148,170	15.0%	\$ 150,084	17.3%	2.3%	
							LABE SALES	WBE	\$ 49,390	5.0%	\$ 50,664	5.9%	0.9%	
									\$ 197,560	20.0%	\$ 200,748	23.2%	3.2%	

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PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
16	2506	2013	PETRONGOLO CONTRACTORS INC	\$ 1,919,030	\$ 1,642,023	85.6%	GE FRISCO, INC.	MBE	\$ 145,000	7.6%	\$ 199,952	12.2%	4.6%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 65,000	3.4%	\$ 55,407	3.4%	0.0%	
							GESSLER CONSTRUCTION	WBE	\$ 100,000	5.2%	\$ 54,391	3.3%	-1.9%	
									\$ 310,000	16.2%	\$ 309,750	18.9%	2.7%	
17	2501	2014	PHILIP PIO CONSTRUCTION INC	\$ 1,300,000	\$ 1,364,166	99.0%	AVIMAN MANAGEMENT, LLC	MBE	\$ 40,000	3.1%	\$ 41,096	3.0%	-0.1%	
							GE FRISCO, INC.	MBE	\$ 91,000	7.0%	\$ 92,448	6.8%	-0.2%	
							GESSLER CONSTRUCTION	WBE	\$ 45,500	3.5%	\$ 45,330	3.3%	-0.2%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 26,000	2.0%	\$ 70,022	5.1%	3.1%	
									\$ 202,500	15.6%	\$ 248,896	18.2%	2.7%	
18	2394	2011	PETRONGOLO CONTRACTORS INC	\$ 1,911,080	\$ 1,932,220	99.0%	AVIMAN MANAGEMENT, LLC	MBE	\$ 85,000	4.4%	\$ 67,078	3.5%	-1.0%	
							GE FRISCO, INC.	MBE	\$ 70,000	3.7%	\$ 144,937	7.5%	3.8%	
							GESSLER CONSTRUCTION	WBE	\$ 130,000	6.8%	\$ 118,252	6.1%	-0.7%	
									\$ 285,000	14.9%	\$ 330,267	17.1%	2.2%	
19	2565	2013	CARUSONE CONSTRUCTION, INC.	\$ 944,958	\$ 887,173	93.9%	NICO LANDSCAPING	WBE	\$ 15,660	1.7%	\$ 15,660	1.8%	0.1%	
							DECISION DISTRIBUTION	MBE	\$ 109,383	11.6%	\$ 111,207	12.5%	1.0%	
							GESSLER CONSTRUCTION	WBE	\$ 35,000	3.7%	\$ 35,147	4.0%	0.3%	
							SINGLE-TON CONTRACTING	MBE	\$ 55,000	5.8%	\$ 57,419	6.5%	0.7%	
									\$ 215,043	22.8%	\$ 219,433	24.7%	2.0%	
20	2835	2010	E J ELECTRIC	\$ 2,106,000	\$ 2,019,443	95.9%	ELECTRICAL SYSTEMS & CONST. SUPPLY	MBE	\$ 324,324	15.4%	\$ 333,290	16.5%	1.1%	1.1%
									\$ 324,324	15.4%	\$ 333,290	16.5%	1.1%	
21	2874	GCON	DANIEL J KEATING	\$ 38,067,000	\$ 35,845,505	94.2%	LAKE GLENN ENTERPRISE, INC.	MBE	\$ 279,500	0.7%	\$ 242,503	0.7%	-0.1%	
							DCA	MBE	\$ 100,000	0.3%	\$ 50,655	0.1%	-0.1%	
							DECISION DISTRIBUTION	MBE	\$ 518,517	1.4%	\$ 539,427	1.5%	0.1%	
							CNS CONSTRUCTION	MBE	\$ 2,780,000	7.3%	\$ 2,714,665	7.6%	0.3%	
							THOMAS BUILDING	WBE	\$ 7,564,644	19.9%	\$ 7,345,279	20.5%	0.6%	
							MINORITY CONTRACTORS	MBE	\$ 118,673	0.3%	\$ 118,660	0.3%	0.0%	
							TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 443,050	1.2%	\$ 420,898	1.2%	0.0%	
									\$ 11,804,384	31.0%	\$ 11,432,086	31.9%	0.9%	
22	2865	2012	PHILIPS BROS. ELEC. CONTRS., INC.	\$ 5,280,500	\$ 4,694,932	88.9%	HOLDER, INC.	MBE	\$ 336,155	6.4%	\$ 338,338	7.2%	0.8%	0.8%
									\$ 336,155	6.4%	\$ 338,338	7.2%	0.8%	
23	2321	2012	NELLO CONSTRUCTION CO	\$ 1,310,495	\$ 1,369,946	99.0%	THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 26,000	2.0%	\$ 22,063	1.6%	-0.4%	
							GE FRISCO, INC.	MBE	\$ 78,000	6.0%	\$ 96,418	7.0%	1.1%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 52,000	4.0%	\$ 56,878	4.2%	0.2%	
							GESSLER CONSTRUCTION	WBE	\$ 40,000	3.1%	\$ 38,805	2.8%	-0.2%	
		\$ 196,000	15.0%	\$ 214,164	15.6%	0.7%								
24	2333	2014	PHILIP PIO CONSTRUCTION INC	\$ 1,045,086	\$ 1,234,475	99.0%	AVIMAN MANAGEMENT, LLC	MBE	\$ 62,000	5.9%	\$ 75,793	6.1%	0.2%	
							GE FRISCO, INC.	MBE	\$ 42,000	4.0%	\$ 44,364	3.6%	-0.4%	
							GESSLER CONSTRUCTION	WBE	\$ 42,000	4.0%	\$ 63,086	5.1%	1.1%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 21,000	2.0%	\$ 20,760	1.7%	-0.3%	
									\$ 167,000	16.0%	\$ 204,003	16.5%	0.5%	
25	2505	2012	PETRONGOLO CONTRACTORS INC	\$ 460,000	\$ 504,395	99.0%	BILLY BOY TRUCKING	MBE	\$ 6,000	1.3%	\$ 6,171	1.2%	-0.1%	
							GE FRISCO, INC.	MBE	\$ 45,000	9.8%	\$ 49,122	9.7%	0.0%	
							GESSLER CONSTRUCTION	WBE	\$ 25,000	5.4%	\$ 23,749	4.7%	-0.7%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 8,000	1.7%	\$ 15,000	3.0%	1.2%	
									\$ 84,000	18.3%	\$ 94,042	18.6%	0.4%	
26	2352	2011	CARUSONE CONSTRUCTION, INC.	\$ 2,789,454	\$ 2,794,933	99.0%	DECISION DISTRIBUTION	MBE	\$ 267,700	9.6%	\$ 260,707	9.3%	-0.3%	
							FRANIA INC.	WBE	\$ 157,808	5.7%	\$ 163,602	5.9%	0.2%	
							SINGLE-TON CONTRACTING	MBE	\$ 65,000	2.3%	\$ 66,925	2.4%	0.1%	
							US LUMBER INC.	MBE	\$ 87,911	3.2%	\$ 90,262	3.2%	0.1%	
									\$ 578,419	20.7%	\$ 581,496	20.8%	0.1%	
27	2883	2010	LOR-MAR	\$ 502,790	\$ 500,202	99.5%	LABE SALES	WBE	\$ 106,000	21.1%	\$ 106,000	21.2%	0.1%	0.1%
									\$ 106,000	21.1%	\$ 106,000	21.2%	0.1%	

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28	2310	2013	CARUSONE CONSTRUCTION, INC.	\$ 1,885,256	\$ 1,771,598	94.0%	SINGLE-TON CONTRACTING	MBE	\$ 25,074	1.3%	\$ 27,720	1.6%	0.2%	
							GESSLER CONSTRUCTION	WBE	\$ 101,050	5.4%	\$ 80,286	4.5%	-0.8%	
							DECISION DISTRIBUTION	MBE	\$ 171,935	9.1%	\$ 173,448	9.8%	0.7%	
									\$ 298,059	15.8%	\$ 281,454	15.9%	0.1%	
29	2372	2012	NELLO CONSTRUCTION CO	\$ 2,883,155	\$ 2,818,301	97.8%	GE FRISCO CO INC	MBE	\$ 114,000	4.0%	\$ 87,683	3.1%	-0.8%	
							GESSLER CONSTRUCTION	WBE	\$ 87,000	3.0%	\$ -	0.0%	-3.0%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 58,000	2.0%	\$ 193,736	6.9%	4.9%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 145,000	5.0%	\$ 114,254	4.1%	-1.0%	
									\$ 404,000	14.0%	\$ 395,673	14.0%	0.0%	
30	2307	2011	EN-TECH CORP.	\$ 4,071,590	\$ 4,228,821	99.0%	GE FRISCO CO INC	MBE	\$ 418,000	10.3%	\$ 293,439	6.9%	-3.3%	
							EN-TECH CORP	WBE	\$ 3,653,590	89.7%	\$ 3,935,382	93.1%	3.3%	
									\$ 4,071,590	100.0%	\$ 4,228,821	100.0%	0.0%	
31	2549	2013	RAMOS & ASSOCIATES INC.	\$ 580,825	\$ 578,804	99.0%	ABC CONSTRUCTION	WBE	\$ 58,083	10.0%	\$ 37,613	6.5%	-3.5%	
							RAMOS & ASSOCIATES	MBE	\$ 522,743	90.0%	\$ 541,191	93.5%	3.5%	
									\$ 580,825	100.0%	\$ 578,804	100.0%	0.0%	
32	2817	2009	STONE HILL CONTRACTING CO, INC.	\$ 3,573,975	\$ 2,836,561	79.4%	L&R Construction Inc.	WBE	\$ 13,500	0.4%	\$ 6,500	0.2%	-0.1%	
							Baseline Supply LLC.	WBE	\$ 1,707	0.0%	\$ 1,707	0.1%	0.0%	
							AMERICAN INDIAN BUILDERS	WBE	\$ 152,859	4.3%	\$ -	0.0%	-4.3%	
							GE FRISCO CO INC	MBE	\$ 536,630	15.0%	\$ 536,630	18.9%	3.9%	
							APPLEWOOD ENTERPRISES	WBE	\$ 24,000	0.7%	\$ 29,183	1.0%	0.4%	
									\$ 728,696	20.4%	\$ 574,020	20.2%	-0.2%	
33	2540	2014	SERAVALLI INC	\$ 1,383,000	\$ 766,896	55.5%	CITY ROOTS	MBE	\$ 22,800	1.6%	\$ -	0.0%	-1.6%	
							DECISION DISTRIBUTION	MBE	\$ 120,560	8.7%	\$ 81,424	10.6%	1.9%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 72,970	5.3%	\$ 36,205	4.7%	-0.6%	
									\$ 216,330	15.6%	\$ 117,629	15.3%	-0.3%	
34	2349	2012	CARUSONE CONSTRUCTION, INC.	\$ 1,873,610	\$ 1,892,061	99.0%	GESSLER CONSTRUCTION	MBE	\$ 200,324	10.7%	\$ 195,997	10.4%	-0.3%	
								WBE	\$ 172,000	9.2%	\$ 174,908	9.2%	0.1%	
									\$ 372,324	19.9%	\$ 370,905	19.6%	-0.3%	
35	2510	2012	CARUSONE CONSTRUCTION, INC.	\$ 1,351,257	\$ 1,339,152	99.1%	DECISION DISTRIBUTION	MBE	\$ 154,000	11.4%	\$ 136,997	10.2%	-1.2%	
							GESSLER CONSTRUCTION	WBE	\$ 69,000	5.1%	\$ 80,066	6.0%	0.9%	
									\$ 223,000	16.5%	\$ 217,063	16.2%	-0.3%	
36	2894	2012	C & H INDUSTRIAL SERVICES	\$ 1,996,000	\$ 1,501,790	75.2%	VICTORY PAINTING, LLC	MBE	\$ 47,000	2.4%	\$ 1,620	0.1%	-2.2%	
							TOWER SURETY	WBE	\$ 14,986	0.8%	\$ 15,034	1.0%	0.3%	
							DONOVAN ELECTRIC	MBE	\$ 40,518	2.0%	\$ 8,239	0.5%	-1.5%	
							DISPOSAL CORPORATION OF AMERICA	WBE	\$ 3,100	0.2%	\$ 350	0.0%	-0.1%	
							MINORITY CONTRACTORS, INC.	MBE	\$ 160,000	8.0%	\$ 167,664	11.2%	3.1%	
									\$ 265,604	13.3%	\$ 192,907	12.8%	-0.5%	
37	2820	2010	QUAD CONSTRUCTION	\$ 5,070,000	\$ 5,250,786	99.0%	LABE SALES	WBE	\$ 305,000	6.0%	\$ 305,914	5.8%	-0.2%	
							DECISION DISTRIBUTION	MBE	\$ 786,000	15.5%	\$ 791,672	15.1%	-0.4%	
									\$ 1,091,000	21.5%	\$ 1,097,587	20.9%	-0.6%	
38	2532	2013	SERAVALLI CONST CO INC	\$ 3,312,000	\$ 4,239,801	99.0%	THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 40,000	1.2%	\$ 95,134	2.2%	1.0%	
							NICO LANDSCAPING	WBE	\$ 102,000	3.1%	\$ 164,916	3.9%	0.8%	
							GESSLER CONSTRUCTION	WBE	\$ 63,700	1.9%	\$ 83,843	2.0%	0.1%	
							RAMOS & ASSOCIATES	MBE	\$ 332,000	10.0%	\$ 317,522	7.5%	-2.5%	
									\$ 537,700	16.2%	\$ 661,415	15.6%	-0.6%	
39	2392	2013	CARUSONE CONSTRUCTON	\$ 2,773,225	\$ 2,453,984	88.5%	DECISION DISTRIBUTION	MBE	\$ 255,969	9.2%	\$ 248,384	10.1%	0.9%	
							GESSLER CONSTRUCTION	WBE	\$ 125,642	4.5%	\$ 71,685	2.9%	-1.6%	
									\$ 381,611	13.8%	\$ 320,069	13.0%	-0.7%	

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40	2873	2012	C&T ASSOCIATES, INC.	\$ 2,986,750	\$ 2,761,731	92.5%	DISPOSAL CORPORATION OF AMERICA	MBE	\$ 3,075	0.1%	\$ 3,618	0.1%	0.0%	
							BASELINE SUPPLY	WBE	\$ 29,868	1.0%	\$ 39,660	1.4%	0.4%	
							JACK PEARS & ASSOC.	MBE	\$ 188,000	6.3%	\$ 142,695	5.2%	-1.1%	
							TRISTATE PAINTING	MBE	\$ 13,948	0.5%	\$ 17,973	0.7%	0.2%	
							AUBREY GREEN ELECTRIC	WBE	\$ 79,000	2.6%	\$ -	0.0%	-2.6%	
							CITY CLEANING	WBE	\$ 8,500	0.3%	\$ 10,000	0.4%	0.1%	
							MINORITY CONTRACTORS, INC.	MBE	\$ 50,775	1.7%	\$ 96,548	3.5%	1.8%	
									\$ 373,166	12.5%	\$ 310,494	11.2%	-1.3%	
41	2537	2013	PETRONGOLO CONTRACTORS INC	\$ 2,460,000	\$ 2,552,523	99.0%	AVIMAN MANAGEMENT, LLC	MBE	\$ 65,000	2.6%	\$ 83,333	3.3%	0.6%	
							GE FRISCO CO INC	MBE	\$ 86,100	3.5%	\$ 119,254	4.7%	1.2%	
							BILLY BOY TRUCKING	MBE	\$ 35,000	1.4%	\$ 6,085	0.2%	-1.2%	
							GESSLER CONSTRUCTION	WBE	\$ 145,140	5.9%	\$ 98,515	3.9%	-2.0%	
									\$ 331,240	13.5%	\$ 307,187	12.0%	-1.4%	
42	2588	2014	SERAVALLI INC	\$ 772,000	\$ 846,515	99.0%	AVIMAN MANAGEMENT, LLC	MBE	\$ 77,200	10.0%	\$ 85,595	10.1%	0.1%	
							NICO LANDSCAPING	WBE	\$ 4,370	0.6%	\$ 9,624	1.1%	0.6%	
							GESSLER CONSTRUCTION	WBE	\$ 10,700	1.4%	\$ 3,133	0.4%	-1.0%	
							BELLA TRUCKING	WBE	\$ 23,700	3.1%	\$ 14,490	1.7%	-1.4%	
									\$ 115,970	15.0%	\$ 112,841	13.3%	-1.7%	
43	2504	2012	NELLO CONSTRUCTION CO	\$ 2,648,880	\$ 2,768,911	99.0%	GE FRISCO CO INC	MBE	\$ 53,000	2.0%	\$ 84,492	3.1%	1.1%	
							GESSLER CONSTRUCTION	WBE	\$ 132,000	5.0%	\$ 127,179	4.6%	-0.4%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 212,000	8.0%	\$ 153,166	5.5%	-2.5%	
									\$ 397,000	15.0%	\$ 364,837	13.2%	-1.8%	
44	2814	2012	QUAD CONSTRUCTION	\$ 2,375,790	\$ 3,535,046	99.0%	TRISTATE PAINTING	WBE	\$ 135,000	5.7%	\$ 134,100	3.8%	-1.9%	
							DECISION DISTRIBUTION	MBE	\$ 40,800	1.7%	\$ 37,487	1.1%	-0.7%	
									\$ 175,800	7.4%	\$ 171,587	4.9%	-2.5%	
45		2012	AMERESCO/AP CONSTRUCTION	\$ 27,054,827	\$ 25,972,634	96.0%	ADVANTAGE CONTRACTING	MBE	\$ 728,000	2.7%	\$ 733,750	2.8%	0.1%	
							AKM CONSTRUCTION SVCS.	WBE	\$ 50,000	0.2%	\$ 20,842	0.1%	-0.1%	
							BRASS ROOTS INSULATION	WBE	\$ 491,405	1.8%	\$ 126,540	0.5%	-1.3%	
							CLARK RESOURCES	MBE	\$ 130,000	0.5%	\$ 160,000	0.6%	0.1%	
							DECISION DISTRIBUTION	MBE	\$ 3,000,000	11.1%	\$ 3,211,486	12.4%	1.3%	
							HAMADA ROOFING	MBE	\$ 405,300	1.5%	\$ 295,539	1.1%	-0.4%	
							HUNT ENGINEERING	WBE	\$ 80,680	0.3%	\$ 80,680	0.3%	0.0%	
							KOMplete WELDING	MBE	\$ 940,000	3.5%	\$ 894,277	3.4%	0.0%	
							L. CRUZ DEVELOPMENT	MBE	\$ 2,984,149	11.0%	\$ 3,012,287	11.6%	0.6%	
							MOLLY CONSTRUCTION	WBE	\$ 935,464	3.5%	\$ 935,464	3.6%	0.1%	
							TORRADO CONSTRUCTION CO INC	MBE	\$ 847,400	3.1%	\$ 837,146	3.2%	0.1%	
							FEDERAL RENT-A-FENCE	WBE	\$ 756	0.0%	\$ 756	0.0%	0.0%	
							FLYNN PHOTOGRAPHY	WBE	\$ 2,384	0.0%	\$ 2,384	0.0%	0.0%	
							TRIJAY SYSTEMS, INC.	MBE	\$ 863,746	3.2%	\$ 18,905	0.1%	-3.1%	
							US LUMBER, INC.	WBE	\$ 18,905	0.1%	\$ 18,268	0.1%	0.0%	
				\$ 11,478,189	42.4%	\$ 10,348,325	39.8%	-2.6%						
46	2303	2011	CARUSONE CONSTRUCTION, INC.	\$ 2,274,752	\$ 2,304,803	99.0%	AMERICAN INDIAN BUILDERS	MBE	\$ 213,824	9.4%	\$ 211,184	9.2%	-0.2%	
							US LUMBER, INC.	MBE	\$ 62,794	2.8%	\$ 45,861	2.0%	-0.8%	
							FRANIA, INC.	MBE	\$ 235,640	10.4%	\$ 181,674	7.9%	-2.5%	
									\$ 512,258	22.5%	\$ 438,719	19.0%	-3.5%	
47	2357	2011	NELLO CONSTRUCTION CO	\$ 1,948,080	\$ 1,937,283	99.4%	RAMOS & ASSOCIATES	MBE	\$ 194,808	10.0%	\$ 120,915	6.2%	-3.8%	
							GESSLER CONSTRUCTION	WBE	\$ 55,000	2.8%	\$ 41,821	2.2%	-0.7%	
								MBE	\$ 38,000	2.0%	\$ 36,474	1.9%	-0.1%	
									\$ 287,808	14.8%	\$ 199,210	10.3%	-4.5%	
48	2536	2013	MINISCALCO CONSTRUCTION	\$ 963,139	\$ 707,692	73.5%	AVIMAN MANAGEMENT, LLC	MBE	\$ 182,376	18.9%	\$ 109,804	15.5%	-3.4%	
							RUMBLE	MBE	\$ 22,800	2.4%	\$ 4,845	0.7%	-1.7%	
							NICO LANDSCAPING	WBE	\$ 18,849	2.0%	\$ 7,375	1.0%	-0.9%	
									\$ 224,025	23.3%	\$ 122,024	17.2%	-6.0%	
49	2533	2013	MINISCALCO CONSTRUCTION	\$ 965,230	\$ 966,452	99.0%	RUMBLE	MBE	\$ 106,400	11.0%	\$ 51,952	5.4%	-5.6%	
								MBE	\$ 48,262	5.0%	\$ 44,435	4.6%	-0.4%	
									\$ 154,662	16.0%	\$ 96,387	10.0%	-6.1%	
50	2375	2013	NELLO CONSTRUCTION CO	\$ 1,482,020	\$ 1,492,053	99.0%	AVIMAN MANAGEMENT, LLC	MBE	\$ 60,000	4.0%	\$ 32,596	2.2%	-1.9%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 74,000	5.0%	\$ 66,892	4.5%	-0.5%	
							GESSLER CONSTRUCTION	WBE	\$ 74,000	5.0%	\$ 18,120	1.2%	-3.8%	
									\$ 208,000	14.0%	\$ 117,608	7.9%	-6.2%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBES	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING	
51	2004	2012	C&T ASSOCIATES, INC.	\$ 4,981,990	\$ 2,951,693	59.2%	VENTURE TWO CONTRACTING	MBE	\$ 1,466,000	29.4%	\$ 602,208	20.4%	-9.0%		
							DISPOSAL CORPORATION OF AMERICA	WBE	\$ 12,500	0.3%	\$ 1,020	0.0%	-0.2%		
							ATHENA CONTRACTING	WBE	\$ 9,964	0.2%	\$ -	0.0%	-0.2%		
							KAKS & Co.	MBE	\$ 5,480	0.1%	\$ 24,073	0.8%	0.7%		
							CITY CLEANING	WBE	\$ 9,500	0.2%	\$ 3,250	0.1%	-0.1%		
							ALEXSON SUPPLY	WBE	\$ 12,000	0.2%	\$ 62,028	2.1%	1.9%		
										\$ 1,515,444	30.4%	\$ 692,579	23.5%		-7.0%
52	2840	2012	J P C GROUP, INC	\$ 18,548,250	\$ 5,133,986	27.7%	BILLY BOY CONSTRUCTION	MBE	\$ 463,710	2.5%	\$ 97,815	1.9%	-0.6%		
							DEBECCA CONSTRUCTION	MBE	\$ 1,391,120	7.5%	\$ 131,573	2.6%	-4.9%		
							OLIVIERI	WBE	\$ 231,855	1.3%	\$ -	0.0%	-1.3%		
							ATHENA CONTRACTING	WBE	\$ 695,560	3.8%	\$ 171,438	3.3%	-0.4%		
										\$ 2,782,245	15.0%	\$ 400,826	7.8%		-7.2%
53	2560	2014	NELLO CONSTRUCTION CO	\$ 915,350	\$ 846,643	92.5%	AVIMAN MANAGEMENT LLC	MBE	\$ 18,000	2.0%	\$ -	0.0%	-2.0%		
							G E FRISCO CO INC	MBE	\$ 36,000	3.9%	\$ 35,922	4.2%	0.3%		
							GESSLER CONSTRUCTION	WBE	\$ 45,750	5.0%	\$ -	0.0%	-5.0%		
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 18,000	2.0%	\$ 11,120	1.3%	-0.7%		
										\$ 117,750	12.9%	\$ 47,041	5.6%		-7.3%
54	2582	2014	JPC Group Inc.	\$ 615,000	\$ 612,906	99.0%	SJA CONSTRUCTION CO	WBE	\$ 30,750	5.0%	\$ 19,926	3.3%	-1.7%		
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 15,006	2.4%	\$ 16,549	2.7%	0.3%		
							US LUMBER INC.	MBE	\$ 61,500	10.0%	\$ 23,707	3.9%	-6.1%		
										\$ 107,256	17.4%	\$ 60,182	9.8%		-7.6%
55	2022	2014	A P CONSTRUCTION	\$ 5,317,000	\$ 3,849,875	72.4%	SABLE CONSTRUCTION INC	MBE	\$ 409,409	7.7%	\$ 138,147	3.6%	-4.1%		
							TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 127,608	2.4%	\$ 61,825	1.6%	-0.8%		
							SWIPES HEAVY HAULING LLC	WBE	\$ 127,608	2.4%	\$ -	0.0%	-2.4%		
							ATHENA CONTRACTING INC.	WBE	\$ 138,242	2.6%	\$ 71,948	1.9%	-0.7%		
										\$ 802,867	15.1%	\$ 271,921	7.1%		-8.0%
56	2877	HVAC	2010	FIVE STAR INC	\$ 1,996,000	\$ 1,946,038	97.5%	DECISION DISTRIBUTION	MBE	\$ 200,000	10.0%	\$ 23,695	1.2%	-8.8%	
								LABE SALES	WBE	\$ 200,000	10.0%	\$ 198,295	10.2%	0.2%	
											\$ 400,000	20.0%	\$ 221,989	11.4%	
57	2528	2013	MINISCALCO CONSTRUCTION	\$ 1,664,304	\$ 1,469,481	88.3%	AVIMAN MANAGEMENT, LLC	MBE	\$ 15,350	0.9%	\$ 13,304	0.9%	0.0%		
							GESSLER CONSTRUCTION	WBE	\$ 103,275	6.2%	\$ 53,370	3.6%	-2.6%		
							RUMBLE	MBE	\$ 151,451	9.1%	\$ 38,048	2.6%	-6.5%		
										\$ 270,076	16.2%	\$ 104,722	7.1%		-9.1%
58	2876	PLUM	2010	FIVE STAR INC	\$ 277,000	\$ 262,460	94.8%	THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 14,000	5.1%	\$ 28,217	10.8%	5.7%	
								BRASS ROOTS INSULATION	WBE	\$ 14,000	5.1%	\$ -	0.0%	-5.1%	
								DECISION DISTRIBUTION	MBE	\$ 27,700	10.0%	\$ 30,948	0.0%	-10.0%	
											\$ 55,700	20.1%	\$ 59,166	10.8%	
59	2594	2014	SERAVALLI INC	\$ 2,248,000	\$ 827,357	36.8%	AVIMAN MANAGEMENT, LLC	MBE	\$ 55,000	2.4%	\$ -	0.0%	-2.4%		
							TIERRA CONSTRUCTION SERVICES LLC	MBE	\$ 170,000	7.6%	\$ 20,970	2.5%	-5.0%		
							NICO LANDSCAPING	WBE	\$ 98,000	4.4%	\$ -	0.0%	-4.4%		
							BELLA TRUCKING	WBE	\$ 14,400	0.6%	\$ 13,831	1.7%	1.0%		
										\$ 337,400	15.0%	\$ 34,801	4.2%		-10.8%
60	2012	2014	C & H INDUSTRIAL SERVICES INC	\$ 2,167,600	\$ 298,728	13.8%	VICTORY PAINTING, LLC	MBE	\$ 41,800	1.9%	\$ -	0.0%	-1.9%		
							LAKE GLENN ENTERPRISES, INC.	MBE	\$ 160,000	7.4%	\$ 10,000	3.3%	-4.0%		
							LABE SALES INC	WBE	\$ 65,000	3.0%	\$ -	0.0%	-3.0%		
							SPECTRUM ELECTRIC	WBE	\$ 74,500	3.4%	\$ -	0.0%	-3.4%		
										\$ 341,300	15.7%	\$ 10,000	3.3%		-12.4%
61	2351	2012	MINISCALCO CONSTRUCTION	\$ 1,507,224	\$ 1,564,898	99.0%	RUMBLE	MBE	\$ 150,722	10.0%	\$ 39,710	2.5%	-7.5%		
							GESSLER CONSTRUCTION	WBE	\$ 103,996	6.9%	\$ 27,581	1.8%	-5.1%		
										\$ 254,718	16.9%	\$ 67,291	4.3%		-12.6%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: ACTIVE

#	BID #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
62	2593	2014	A P CONSTRUCTION	\$ 2,569,763	\$ 810,355	31.5%	SABLE CONSTRUCTION	MBE	\$ 77,093	3.0%	\$ -	0.0%	-3.0%	
							AVIMAN MANAGEMENT, LLC	MBE	\$ 179,883	7.0%	\$ -	0.0%	-7.0%	
							BILLY BOY CONSTRUCTION	MBE	\$ -	0.0%	\$ 11,403	1.4%	1.4%	
							AKM CONSTRUCTION	WBE	\$ 33,407	1.3%	\$ -	0.0%	-1.3%	
							GESSLER CONSTRUCTION	WBE	\$ 97,651	3.8%	\$ -	0.0%	-3.8%	
									\$ 388,034	15.1%	\$ 11,403	1.4%	-13.7%	
63	2707ELB	2014	CARUSONE CONSTRUCTION INC	\$ 1,244,000	\$ 93,424	7.5%	SINGLE-TON CONTRACTING	MBE	\$ 130,000	10.5%	\$ 3,000	3.2%	-7.2%	
							GESSLER CONSTRUCTION	WBE	\$ 92,169	7.4%	\$ -	0.0%	-7.4%	
									\$ 222,169	17.9%	\$ 3,000	3.2%	-14.6%	
64	2887	2012	ANTHONY BIDDLE CONTRACTORS, INC.	\$ 2,478,400	\$ 2,202,354	88.9%	JACK PEARS & ASSOC.	MBE	\$ 260,000	10.5%	\$ 10,835	0.5%	-10.0%	
							GRACIE PAINTING	WBE	\$ 128,000	5.2%	\$ -	0.0%	-5.2%	
									\$ 388,000	15.7%	\$ 10,835	0.5%	-15.2%	
65	2580	2014	A P CONSTRUCTION	\$ 19,371,128	\$ 3,982,064	20.6%	AVIMAN MANAGEMENT, LLC	MBE	\$ 466,000	2.4%	\$ -	0.0%	-2.4%	
							DECISION DISTRIBUTION	MBE	\$ 582,000	3.0%	\$ 6,549	0.2%	-2.8%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ -	0.0%	\$ 3,191	0.1%	0.1%	
							BILLY BOY CONSTRUCTION	MBE	\$ -	0.0%	\$ 1,988	0.0%	0.0%	
							SABLE CONSTRUCTION	MBE	\$ 795,400	4.1%	\$ -	0.0%	-4.1%	
							CITY ROOTS	MBE	\$ 350,000	1.8%	\$ -	0.0%	-1.8%	
							FEDERAL RENT-A-FENCE	WBE	\$ -	0.0%	\$ -	0.0%	0.0%	
							DAYTON DEVELOPMENT	WBE	\$ -	0.0%	\$ -	0.0%	0.0%	
							L. CRUZ DEVELOPMENT	MBE	\$ 931,200	4.8%	\$ -	0.0%	-4.8%	
							SYNTERRA	MBE	\$ 388,000	2.0%	\$ -	0.0%	-2.0%	
							BAYSHORE REBAR	WBE	\$ 741,000	3.8%	\$ -	0.0%	-3.8%	
							COCCO CONTRACTING GROUP	WBE	\$ 1,164,000	6.0%	\$ -	0.0%	-6.0%	
							AKM CONSTRUCTION	WBE	\$ 59,000	0.3%	\$ -	0.0%	-0.3%	
									\$ 5,476,600	28.3%	\$ 11,727	0.3%	-28.0%	
				\$ 231,714,181	\$ 181,450,207	78.3%			\$ 57,139,665	24.7%	\$ 45,576,933	25.1%	NET RANKING	0.5%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	Bid #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
66	2388	2012	MINISCALO CONSTRUCTION	\$ 334,938	\$ 262,654	100.0%		GESSLER CONSTRUCTION	WBE \$ 16,747	5.0%	\$ 46,958	17.9%	12.9%	
								RUMBLE	MBE \$ -	0.0%	\$ 18,355	0.0%	0.0%	
									\$ 16,747	5.0%	\$ 65,313	17.9%	12.9%	
67	2368	2012	PETRONGOLO CONTRACTORS	\$ 989,000	\$ 945,638	100.0%		GESSLER CONSTRUCTION	WBE \$ 55,000	5.6%	\$ 52,649	5.6%	0.0%	
								GE FRISCO CO INC	MBE \$ 49,450	5.0%	\$ 116,068	12.3%	7.3%	
									\$ 104,450	10.6%	\$ 168,717	17.8%	7.3%	
68	2813	2012	NUCERO ELECTRICAL CONSTRUCTION CO.	\$ 567,000	\$ 343,354	100.0%		MANNA SUPPLY INC.	WBE \$ 51,030	9.0%	\$ 51,064	14.9%	5.9%	5.9%
									\$ 51,030	9.0%	\$ 51,064	14.9%	5.9%	
69	2322	2011	PETRONGOLO CONTRACTORS INC	\$ 3,647,060	\$ 3,772,457	100.0%		GE FRISCO CO INC	MBE \$ 185,000	5.1%	\$ 363,302	9.6%	4.6%	
								GESSLER CONSTRUCTION	WBE \$ 202,000	5.5%	\$ 215,181	5.7%	0.2%	
									\$ 387,000	10.6%	\$ 578,483	15.3%	4.7%	
70	2366	2011	PETRONGOLO CONTRACTORS INC	\$ 715,509	\$ 813,601	100.0%		GE FRISCO CO INC	MBE \$ 90,197	12.6%	\$ 138,308	17.0%	4.4%	
								FRANIA, INC.	WBE \$ 49,506	6.9%	\$ 57,028	7.0%	0.1%	
									\$ 139,703	19.5%	\$ 195,336	24.0%	4.5%	
71	2377	2011	PIO CONSTRUCTION CO	\$ 383,551	\$ 388,838	100.0%		AVIMAN MANAGEMENT, LLC	MBE \$ 27,000	7.0%	\$ 39,054	10.0%	3.0%	
								GESSLER CONSTRUCTION	WBE \$ 19,500	5.1%	\$ 24,254	6.2%	1.2%	
								GESSLER CONSTRUCTION	MBE \$ 11,600	3.0%	\$ 12,583	3.2%	0.2%	
72	2369	2012	PIO CONSTRUCTION CO	\$ 871,215	\$ 828,523	100.0%		GESSLER CONSTRUCTION	WBE \$ 44,000	5.1%	\$ 61,061	7.4%	2.3%	
								GE FRISCO CO INC	MBE \$ 35,000	4.0%	\$ 36,893	4.5%	0.4%	
								AVIMAN MANAGEMENT, LLC	MBE \$ 53,000	6.1%	\$ 62,658	7.6%	1.5%	
73	2341	2012	PIO CONSTRUCTION CO	\$ 458,330	\$ 446,183	100.0%		RAMOS & ASSOC., INC	MBE \$ 32,500	7.1%	\$ 32,500	7.3%	0.2%	
								GESSLER CONSTRUCTION	WBE \$ 16,500	3.6%	\$ 33,420	7.5%	3.9%	
									\$ 49,000	10.7%	\$ 65,920	14.8%	4.1%	
74	2343	2012	PIO CONSTRUCTION CO	\$ 576,365	\$ 595,426	100.0%		RAMOS & ASSOC., INC	MBE \$ 40,500	7.0%	\$ 51,128	8.6%	1.6%	
								GESSLER CONSTRUCTION	WBE \$ 17,500	3.0%	\$ 30,340	5.1%	2.1%	
									\$ 58,000	10.1%	\$ 81,468	13.7%	3.6%	
75	2331	2011	PETRONGOLO CONTRACTORS	\$ 1,700,145	\$ 1,852,299	100.0%		GE FRISCO CO INC	MBE \$ 220,000	12.9%	\$ 328,676	17.7%	4.8%	
								AVIMAN MANAGEMENT, LLC	MBE \$ 10,000	0.6%	\$ 55,403	3.0%	2.4%	
								FRANIA, INC.	WBE \$ 140,000	8.2%	\$ 75,661	4.1%	-4.1%	
76	2520	2012	SERAVALLI CONST CO INC	\$ 474,000	\$ 474,000	100.0%		NICO LANDSCAPING	WBE \$ 20,608	4.3%	\$ 24,608	5.2%	0.8%	
								THE LABOV PLUMBING & HEATING SUPPL	WBE \$ 18,961	4.0%	\$ 24,580	5.2%	1.2%	
								RUMBLE, INC	MBE \$ 15,200	3.2%	\$ 12,018	2.5%	-0.7%	
77	2538	2012	CARUSONE CONSTRUCTION INC.	\$ 438,280	\$ 442,480	100.0%		DECISION DISTRIBUTION	MBE \$ 22,000	5.0%	\$ 25,472	5.8%	0.7%	
								SINGLE-TON CONSTRUCTION	MBE \$ 12,400	2.8%	\$ 12,800	2.9%	0.1%	
								GESSLER CONSTRUCTION	WBE \$ 22,000	5.0%	\$ 29,580	6.7%	1.7%	
78	2882	2010	PHILIPS BROS. ELEC. CONTRS.,INC.	\$ 1,049,800	\$ 955,193	100.0%		ELEC SYS & CONST SUPPLY	MBE \$ 120,000	11.4%	\$ 125,950	13.2%	1.8%	
								MANNA SUPPLY INC.	WBE \$ 63,000	6.0%	\$ 63,000	6.6%	0.6%	
									\$ 183,000	17.4%	\$ 188,950	19.8%	2.3%	
79	2564	2013	J P C GROUP, INC	\$ 353,040	\$ 366,116	100.0%		BILLY BOY CONSTRUCTION	DBE \$ 5,300	1.5%	\$ 13,175	3.6%	2.1%	
								GESSLER CONSTRUCTION	WBE \$ -	0.0%	\$ -	0.0%	0.0%	
									\$ 5,300	1.5%	\$ 13,175	3.6%	2.1%	
80	2338	2012	J P C GROUP, INC	\$ 983,000	\$ 1,027,593	100.0%		GESSLER CONSTRUCTION	WBE \$ 59,000	6.0%	\$ 79,694	7.8%	1.8%	
								GE FRISCO CO INC	MBE \$ 40,000	4.1%	\$ 25,782	2.5%	-1.6%	
								BILLY BOY CONSTRUCTION	MBE \$ 59,000	6.0%	\$ 45,639	4.4%	-1.6%	
								AVIMAN MANAGEMENT	MBE \$ -	0.0%	\$ 22,656	2.2%	2.2%	
								SJA CONSTRUCTION	WBE \$ -	0.0%	\$ 11,735	1.1%	1.1%	
									\$ 158,000	16.1%	\$ 185,505	18.1%	2.0%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	Bid #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING	
81	2317	2011	PIO CONSTRUCTION CO	\$ 1,328,235	\$ 1,400,239	100.0%		RAMOS & ASSOC., INC	MBE \$	132,850	10.0%	\$ 181,634	13.0%	3.0%	
								GE FRISCO CO INC	MBE \$	66,500	5.0%	\$ 85,873	6.1%	1.1%	
								GESSLER CONSTRUCTION	DBE \$	67,000	5.0%	\$ 36,871	2.6%	-2.4%	
									\$	266,350	20.1%	\$ 304,378	21.7%	1.7%	
82	2527	2012	SERAVALLI CONST CO INC	\$ 414,000	\$ 417,644	100.0%		DECISION DISTRIBUTION	MBE \$	43,500	10.5%	\$ 50,320	12.0%	1.5%	
								GESSLER CONSTRUCTION	WBE \$	34,200	8.3%	\$ 34,982	8.4%	0.1%	
									\$	77,700	18.8%	\$ 85,301	20.4%	1.7%	
83	2854	2012	PHILIPS BROS. ELEC. CONTRS., INC.	\$ 774,000	\$ 707,317	100.0%		Holder Inc	MBE \$	92,945	12.0%	\$ 96,555	13.7%	1.6%	1.6%
									\$	92,945	12.0%	\$ 96,555	13.7%	1.6%	
84	2547	2013	SERAVALLI CONST CO INC	\$ 525,000	\$ 576,679	100.0%		GESSLER CONSTRUCTION	WBE \$	34,460	6.6%	\$ 42,653	7.4%	0.8%	
								THE LABOV PLUMBING & HEATING SUPPL	WBE \$	16,500	3.1%	\$ 21,419	3.7%	0.6%	
									\$	50,960	9.7%	\$ 64,072	11.1%	1.4%	
85	2353	2013	PIO CONSTRUCTION CO	\$ 2,323,114	\$ 2,568,168	100.0%		GESSLER CONSTRUCTION	WBE \$	116,500	5.0%	\$ 166,096	6.5%	1.5%	
								GE FRISCO CO INC	MBE \$	163,000	7.0%	\$ 177,129	6.9%	-0.1%	
								AVIMAN MANAGEMENT	MBE \$	70,000	3.0%	\$ 66,408	2.6%	-0.4%	
									\$	349,500	15.0%	\$ 409,633	16.0%	0.9%	
86	2632	2010	C&T ASSOCIATES, INC.	\$ 1,898,800	\$ 1,636,401	100.0%		INNOVATIVE SYSTEMS DISPOSAL CORPORATION OF AMERICA	MBE \$	277,250	14.6%	\$ 250,755	15.3%	0.7%	0.8%
									MBE \$	1,110	0.1%	\$ 2,340	0.1%	0.1%	
									\$	278,360	14.7%	\$ 253,095	15.5%	0.8%	
87	2382	2012	CARUSONE CONSTRUCTION, INC.	\$ 2,341,867	\$ 2,241,945	100.0%		DECISION DISTRIBUTION	MBE \$	220,636	9.4%	\$ 221,105	9.9%	0.4%	0.8%
								GESSLER CONSTRUCTION	WBE \$	141,545	6.0%	\$ 141,697	6.3%	0.3%	
								SINGLE-TON CONSTRUCTION	MBE \$	50,000	2.1%	\$ 50,028	2.2%	0.1%	
									\$	412,181	17.6%	\$ 412,830	18.4%	0.8%	
88	2181	2011	PETRONGOLO CONTRACTORS INC	\$ 1,730,746	\$ 1,663,875	100.0%		GE FRISCO CO INC	MBE \$	230,000	13.3%	\$ 189,524	11.4%	-1.9%	0.5%
								FRANIA	WBE \$	90,000	5.2%	\$ 116,547	7.0%	1.8%	
								AVIMAN MANAGEMENT	MBE \$	32,000	1.8%	\$ 40,958	2.5%	0.6%	
									\$	352,000	20.3%	\$ 347,028	20.9%	0.5%	
89	2320	2011	SPINIELLO COMPANIES	\$ 5,170,100	\$ 5,027,262	100.0%		RORO LEASING	WBE \$	500,000	9.7%	\$ 535,840	10.7%	1.0%	0.4%
								GE FRISCO CO INC	MBE \$	569,791	11.0%	\$ 522,423	10.4%	-0.6%	
									\$	1,069,791	20.7%	\$ 1,058,263	21.1%	0.4%	
90	2334	2012	A P CONSTRUCTION INC	\$ 426,000	\$ 426,000	100.0%		AVIMAN MANAGEMENT	MBE \$	43,000	10.1%	\$ 44,150	10.4%	0.3%	0.3%
								AKM CONSTRUCTION	WBE \$	-	0.0%	\$ -	0.0%	0.0%	
								BASELINE SUPPLY	WBE \$	11,973	2.8%	\$ 11,973	2.8%	0.0%	
								FRANIA, INC.	WBE \$	-	0.0%	\$ -	0.0%	0.0%	
								BAYSHORE REBAR	WBE \$	13,000	3.1%	\$ 13,139	3.1%	0.0%	
									\$	67,973	16.0%	\$ 69,263	16.3%	0.3%	
91	2523	2012	SERAVALLI CONST CO INC	\$ 522,000	\$ 540,071	100.0%		DECISION DISTRIBUTION	MBE \$	45,499	8.7%	\$ 44,722	8.3%	-0.4%	0.3%
								NICO LANDSCAPING	WBE \$	52,000	10.0%	\$ 52,000	9.6%	-0.3%	
								AVIMAN MANAGEMENT	MBE \$	12,613	2.4%	\$ 17,708	3.3%	0.9%	
								RUMBLE, INC	MBE \$	6,080	1.2%	\$ 7,529	1.4%	0.2%	
	\$	116,192	22.3%	\$ 121,958	22.6%	0.3%									
92	2335	2012	SERAVALLI CONST CO INC	\$ 763,300	\$ 763,535	100.0%		DECISION DISTRIBUTION	MBE \$	68,800	9.0%	\$ 71,699	9.4%	0.4%	0.3%
								RUMBLE, INC	MBE \$	7,600	1.0%	\$ 7,505	1.0%	0.0%	
								THE LABOV PLUMBING & HEATING SUPPL	WBE \$	38,200	5.0%	\$ 37,885	5.0%	0.0%	
									\$	114,600	15.0%	\$ 117,089	15.3%	0.3%	
93	2834	2010	QUAD CONSTRUCTION	\$ 2,309,000	\$ 2,424,271	100.0%		LABE SALES	WBE \$	235,000	10.2%	\$ 245,978	10.1%	0.0%	0.1%
								MULTIFACET	MBE \$	360,000	15.6%	\$ 380,775	15.7%	0.1%	
									\$	595,000	25.8%	\$ 626,753	25.9%	0.1%	
94	2345	2012	SERAVALLI CONST CO INC	\$ 793,600	\$ 846,120	100.0%		DECISION DISTRIBUTION	MBE \$	80,000	10.1%	\$ 88,286	10.4%	0.4%	0.1%
								THE LABOV PLUMBING & HEATING SUPPL	WBE \$	40,000	5.0%	\$ 40,476	4.8%	-0.3%	
									\$	120,000	15.1%	\$ 128,762	15.2%	0.1%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

#	Bid #	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBE	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE %	RANKING										
95	2329	2011	SERAVALLI CONST CO INC	\$ 1,167,500	\$ 1,200,864	100.0%		DECISION DISTRIBUTION	MBE \$	117,000	10.0%	\$ 115,339	9.6%	-0.4%										
								THE LABOV PLUMBING & HEATING SUPPL	WBE \$	58,500	5.0%	\$ 59,609	5.0%	0.0%										
									\$	175,500	15.0%	\$ 174,948	14.6%	-0.5%										
96	2339	2011	CARUSONE CONSTRUCTION	\$ 3,101,686	\$ 3,256,800	100.0%		GESSLER CONSTRUCTION	WBE \$	113,940	3.7%	\$ 184,325	5.7%	2.0%										
								US LUMBER	WBE \$	128,625	4.1%	\$ 44,680	1.4%	-2.8%										
								SINGLE-TON CONSTRUCTION	MBE \$	104,000	3.4%	\$ 131,171	4.0%	0.7%										
								DECISION DISTRIBUTION	MBE \$	384,919	12.4%	\$ 388,000	11.9%	-0.5%										
									\$	731,484	23.6%	\$ 748,176	23.0%	-0.6%										
97	2812	2012	C&T ASSOCIATES, INC.	\$ 795,200	\$ 841,629	100.0%		CITY CLEANING	WBE \$	3,000	0.4%	\$ 500	0.1%	-0.3%										
								JACK PEAR & ASSOC.	MBE \$	42,375	5.3%	\$ 52,947	6.3%	1.0%										
								MINORITY CONTRACTORS, INC	MBE \$	10,412	1.3%	\$ 11,652	0.0%	-1.3%										
								DISPOSAL CORPORATION OF AMERICA	MBE \$	2,495	0.3%	\$ 480	0.0%	-0.3%										
									\$	58,282	7.3%	\$ 65,579	6.4%	-1.0%										
98	2355	2011	SERAVALLI CONST CO INC	\$ 482,230	\$ 523,451	100.0%		THE LABOV PLUMBING & HEATING SUPPL	WBE \$	6,269	1.3%	\$ 6,296	1.2%	-0.1%										
								AMERICAN INDIAN BUILDERS	MBE \$	48,300	10.0%	\$ 46,900	9.0%	-1.1%										
								FRANIA	WBE \$	18,170	3.8%	\$ 18,734	3.6%	-0.2%										
									\$	72,739	15.1%	\$ 71,930	13.7%	-1.3%										
99	2389	2012	MINISCALO CONSTRUCTION	\$ 368,030	\$ 260,365	100.0%		GESSLER CONSTRUCTION	WBE \$	11,041	3.0%	\$ 16,030	6.2%	3.2%										
								PRESTON CONSTRUCTION	MBE \$	18,402	5.0%	\$ -	-	-5.0%										
								RUMBLE	MBE \$	-	0.0%	\$ -	0.0%	0.0%										
									\$	29,443	8.0%	\$ 16,030	6.2%	-1.8%										
100	2385	2012	C&T ASSOCIATES, INC.	\$ 991,000	\$ 981,000	100.0%		MINORITY CONTRACTORS, INC	MBE \$	74,370	7.5%	\$ 56,219	5.7%	-1.8%										
								TRISTATE PAINTING	MBE \$	-	0.0%	\$ -	0.0%	0.0%										
								DISPOSAL CORPORATION OF AMERICA	MBE \$	1,810	0.2%	\$ 545	0.1%	-0.1%										
									\$	76,180	7.7%	\$ 56,764	5.8%	-1.9%										
101	2328	2010	A P CONSTRUCTION INC	\$ 3,378,555	\$ 3,312,693	100.0%		AMERICAN INDIAN BUILDERS	MBE \$	338,000	10.0%	\$ 313,717	9.5%	-0.5%										
								ATLANTIC CONCRETE	WBE \$	41,000	1.2%	\$ 0	0.0%	-1.2%										
								BAYSHORE REBAR	WBE \$	5,863	0.2%	\$ 0	0.0%	-0.2%										
								L. CRUZ	MBE \$	169,000	5.0%	\$ 122,543	3.7%	-1.3%										
								FEDERAL RENT-A-FENCE	WBE \$	578	0.0%	\$ 0	0.0%	0.0%										
								GENERAL PIPE CLEANING	WBE \$	2,258	0.1%	\$ 0	0.0%	-0.1%										
								SWIPES HEAVY HAULING	WBE \$	1,819	0.1%	\$ 0	0.0%	-0.1%										
								CORNWELLS CONSTRUCTION	WBE \$	169,000	5.0%	\$ 190,577	5.8%	0.8%										
									\$	727,517	21.5%	\$ 626,837	18.9%	-2.6%										
								102	2010	2012	J P C GROUP, INC	\$ 753,000	\$ 677,336	100.0%			WILLIAM G MOORE	MBE \$	10,000	1.3%	\$ 6,545	1.0%	-0.4%	
																	BILLY BOY CONSTRUCTION	MBE \$	-	0.0%	\$ -	0.0%	0.0%	
ATLANTIC CONCRETE	WBE \$	20,000	2.7%	\$ 5,400	0.8%	-1.9%																		
PRESTON CONSTRUCTION	MBE \$	24,000	3.2%	\$ 17,860	2.6%	-0.6%																		
BUTTONWOOD PAINTING	WBE \$	13,000	1.7%	\$ 12,560	1.9%	0.1%																		
	\$	67,000	8.9%	\$ 42,365	6.3%	-2.6%																		
103	2567	2013	PIO CONSTRUCTION CO	\$ 412,800	\$ 428,005	100.0%		GESSLER CONSTRUCTION	WBE \$	18,000	4.4%	\$ 21,560	5.0%	0.7%										
								AVIMAN MANAGEMENT	MBE \$	30,000	7.3%	\$ 16,720	3.9%	-3.4%										
									\$	48,000	11.6%	\$ 38,280	8.9%	-2.7%										
104	2848	2010	QUAD CONSTR. CO.	\$ 3,936,000	\$ 4,060,720	100.0%		Decision Distribution	MBE \$	984,000	25.0%	\$ 893,379	22.0%	-3.0%										
								LABE SALES	WBE \$	399,640	10.2%	\$ 400,200	9.9%	-0.3%										
									\$	1,383,640	35.2%	\$ 1,293,578	31.9%	-3.3%										
105	2316	2011	SERAVALLI CONST CO INC	\$ 936,000	\$ 992,162	100.0%		FILLY OIL	WBE \$	28,000	3.0%	\$ 28,068	2.8%	-0.2%										
								THE LABOV PLUMBING	WBE \$	74,000	7.9%	\$ 41,675	4.2%	-3.7%										
								FRANIA INC.	WBE \$	40,800	4.4%	\$ 40,695	4.1%	-0.3%										
								G.E. FRISCO	MBE \$	29,000	3.1%	\$ 28,932	2.9%	-0.2%										
								DECISION DISTRIBUTION INC.	MBE \$	102,024	10.9%	\$ 117,677	11.9%	1.0%										
									\$	273,824	29.3%	\$ 257,046	25.9%	-3.3%										
106	2350	2011	SERAVALLI CONST CO INC	\$ 676,600	\$ 850,192	100.0%		GE FRISCO CO INC	MBE \$	28,000	4.1%	\$ 27,303	3.2%	-0.9%										
								THE LABOV PLUMBING & HEATING SUPPL	WBE \$	34,000	5.0%	\$ 35,665	4.2%	-0.8%										
								DECISION DISTRIBUTION	MBE \$	74,000	10.9%	\$ 77,434	9.1%	-1.8%										
									\$	136,000	20.1%	\$ 140,402	16.5%	-3.6%										
107	2319	2012	NELLO CONSTRUCTION CO	\$ 1,247,505	\$ 1,262,658	100.0%		GESSLER CONSTRUCTION	WBE \$	64,500	5.2%	\$ 22,185	1.8%	-3.4%										
								GE FRISCO CO INC	MBE \$	124,000	9.9%	\$ 99,955	7.9%	-2.0%										
									\$	188,500	15.1%	\$ 122,140	9.7%	-5.4%										

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE AND CLOSED PROJECTS**

PROJECT STATUS: CLOSED

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108	2313	2011	PIO CONSTRUCTION CO	\$ 575,095	\$ 951,800	100.0%	RAMOS & ASSOCIATES	MBE	\$ 57,000	9.9%	\$ 59,515	6.3%	-3.7%	
							THE LABOV PLUMBING & HEATING SUPPL	WBE	\$ 28,750	5.0%	\$ 24,380	2.6%	-2.4%	
									\$ 85,750	14.9%	\$ 83,894	8.8%	-6.1%	
109	2513	2012	J P C GROUP, INC	\$ 462,000	\$ 457,000	100.0%	US LUMBER, INC	WBE	\$ 11,600	2.5%	\$ 681	0.1%	-2.4%	
							PRESTON CONSTRUCTION	MBE	\$ 24,000	5.2%	\$ 340	0.1%	-5.1%	
							BILLY BOY CONSTRUCTION	MBE	\$ -	0.0%	\$ -	0.0%	0.0%	
							DEBECCA CONTRACTING	MBE	\$ -	0.0%	\$ -	0.0%	0.0%	
									\$ 35,600	7.7%	\$ 1,021	0.2%	-7.5%	
110	2348	2011	NELLO CONSTRUCTION CO	\$ 401,055	\$ 439,949	100.0%	RAMOS & ASSOCIATES	MBE	\$ 40,000	10.0%	\$ 14,331	3.3%	-6.7%	
							GESSLER CONSTRUCTION	WBE	\$ 24,000	6.0%	\$ 18,125	4.1%	-1.9%	
									\$ 64,000	16.0%	\$ 32,456	7.4%	-8.6%	
111	2509	2012	A P CONSTRUCTION INC	\$ 1,126,485	\$ 1,289,877	100.0%	FEDERAL RENT-A-FENCE	WBE	\$ 1,415	0.1%	\$ 1,415	0.1%	0.0%	
							SJA CONSTRUCTION	WBE	\$ 59	0.0%	\$ 59	0.0%	0.0%	
							COCCO CONTRACTING	WBE	\$ 58,577	5.2%	\$ 13,858	1.1%	-4.1%	
							GESSLER CONSTRUCTION	WBE	\$ 25,680	2.3%	\$ 25,680	2.0%	-0.3%	
							GE FRISCO CO INC	MBE	\$ 11,895	1.1%	\$ 11,895	0.9%	-0.1%	
							TRAFFIC & SAFETY SIGNS, INC	WBE	\$ 816	0.1%	\$ 816	0.1%	0.0%	
							US LUMBER	MBE	\$ 198	0.0%	\$ 198	0.0%	0.0%	
							US CONSTRUCTION GROUP	MBE	\$ 62,320	5.5%	\$ 62,320	4.8%	-0.7%	
							GENERAL PIPE CLEANING	WBE	\$ 1,204	0.1%	\$ 1,204	0.1%	0.0%	
							DECISION DISTRIBUTION	MBE	\$ 114,000	10.1%	\$ 26,035	2.0%	-8.1%	
									\$ 276,164	24.5%	\$ 143,480	11.1%	-13.4%	
											\$ 55,671,736	\$ 56,540,381	101.6%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: PLANNING

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112	2518	2014	CARUSONE CONSTRUCTION INC	\$ 2,727,000	DECISION DISTRIBUTION SINGLE-TON CONTRACTING GESSLER CONSTRUCTION US LUMBER	MBE \$ MBE \$ WBE \$ WBE \$	216,088 83,000 43,285 104,500	7.9% 3.0% 1.6% 3.8%
							\$ 446,873	16.4%
113	2555	2014	PETRONGOLO CONTRACTORS INC	\$ 1,524,928	G E FRISCO CO INC AVIMAN MANAGEMENT LLC GESSLER CONSTRUCTION	MBE \$ MBE \$ WBE \$	140,000 45,000 85,000	9.2% 3.0% 5.6%
							\$ 270,000	17.7%
114	2843	2014	TONY DEPAUL & SON	\$ 808,700	AGS CONSULTANTS FILLY SUPPLY CO TRAFFIC & SAFETY SIGNS INC	MBE \$ WBE \$ WBE \$	2,840 59,058 3,000	0.4% 7.3% 0.4%
							\$ 64,898	8.0%
115	2596	2014	NELLO CONSTRUCTION CO INC	\$ 1,776,450	AVIMAN MANAGEMENT LLC GESSLER CONSTRUCTION	MBE \$ WBE \$	178,000 89,000	10.0% 5.0%
							\$ 267,000	15.0%
116	2597	2014	PETRONGOLO	\$ 1,069,640	AVIMAN MANAGEMENT LLC BILLY BOY CONSTRUCTION GESSLER CONSTRUCTION	MBE \$ MBE \$ WBE \$	95,000 15,000 55,000	8.9% 1.4% 5.1%
							\$ 165,000	15.4%
117	2841	2012	QUAD CONSTRUCTION CO	\$ 1,066,000	DISPOSAL CORPORATION OF AMERICA DECISION DISTRIBUTION LLC	MBE \$ MBE \$	19,188 63,960	1.8% 6.0%
							\$ 83,148	7.8%
118	2552	2014	J P C GROUP INC	\$ 2,814,000	AVIMAN MANAGEMENT LLC DCD Contracting Inc. GE FRISCO SJA CONSTRUCTION CO THE LABOV PLUMBING & HEATING SUPPLY	MBE \$ MBE \$ MBE \$ WBE \$ WBE \$	56,560 98,980 127,260 115,745 24,300	2.0% 3.5% 4.5% 4.1% 0.9%
							\$ 422,845	15.0%
119	2393	2014	NELLO CONSTRUCTION CO INC	\$ 2,495,401	GE FRISCO AVIMAN MANAGEMENT LLC AKM CONSTRUCTION GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY	MBE \$ MBE \$ WBE \$ WBE \$ WBE \$	74,862 179,883 33,407 74,862 50,000	3.0% 7.2% 1.3% 3.0% 2.0%
							\$ 413,014	16.6%
120	2032ELB	2014	QUAD CONSTRUCTION CO	\$ 1,418,000	DECISION DISTRIBUTION	MBE \$	730,735	51.5%
							\$ 730,735	51.5%
121	2184	2014	CARUSONE CONSTRUCTION INC	\$ 1,421,999	Decision Distribution SINGLE-TON CONTRACTING GESSLER CONSTRUCTION	MBE \$ MBE \$ WBE \$	45,000 170,000 114,770	3.2% 12.0% 8.1%
							\$ 329,770	23.2%
122	2702	2014	NELLO CONSTRUCTION CO INC	\$ 628,135	AVIMAN MANAGEMENT GE Frisco THE LABOV PLUMBING & HEATING SUPPLY GESSLER CONSTRUCTION RAMOS & ASSOC.	MBE \$ MBE \$ WBE \$ WBE \$ MBE \$	56,000 12,000 7,000 31,000 7,000	8.9% 1.9% 1.1% 4.9% 1.1%
							\$ 113,000	18.0%
123	2554	2014	SERAVALLI INC	\$ 1,411,000	DECISION DISTRIBUTION CITY ROOTS CONTRACTING GESSLER CONSTRUCTION BELLA TRUCKING THE LABOV PLUMBING & HEATING SUPPLY AVIMAN MANAGEMENT	MBE \$ MBE \$ WBE \$ WBE \$ WBE \$ MBE \$	178,000 22,800 78,595 14,000 63,000 43,210	12.6% 1.6% 5.6% 1.0% 4.5% 3.1%
							\$ 399,605	28.3%
124	2586	2014	PETRONGOLO	\$ 4,281,105	AVIMAN MANAGEMENT BILLY BOY CONSTRUCTION GE FRISCO GESSLER CONSTRUCTION THE LABOV PLUMBING & HEATING SUPPLY	MBE \$ MBE \$ MBE \$ WBE \$ WBE \$	450,000 200,000 100,000 80,000 7,720	10.5% 4.7% 2.3% 1.9% 0.2%
							\$ 837,720	19.6%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
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PROJECT STATUS: PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT	M/W/DSBEs	TYPE	COMM. \$	
125	2517	2014	PETRONGOLO	\$ 1,451,060	AVIMAN MANAGEMENT LLC	MBE	\$ 100,123	6.9%
					BILLY BOY TRUCKING INC	MBE	\$ 46,434	3.2%
					G E FRISCO CO INC	MBE	\$ 59,493	4.1%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 44,983	3.1%
					GESSLER CONSTRUCTION	WBE	\$ 89,966	6.2%
							\$ 340,999	23.5%
126	2575	2014	PHILIP PIO CONSTRUCTION INC	\$ 1,142,885	AVIMAN MANAGEMENT LLC	MBE	\$ 137,146	12.0%
					G E FRISCO CO INC	MBE	\$ 22,858	2.0%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 11,429	1.0%
					GESSLER CONSTRUCTION	WBE	\$ 80,002	7.0%
							\$ 251,435	22.0%
127	2897	2014	STONE HILL CONTRACTING CO INC	\$ 5,476,896	G E FRISCO CO INC	MBE	\$ 306,706	5.6%
					ACCORD MECHANICAL & MGMT SERVICES INC	MBE	\$ 25,194	0.5%
					TRIJAY SYSTEMS INC	MBE	\$ 55,317	1.0%
					VENTURE TWO CONTRACTING INC	MBE	\$ 343,949	6.3%
					MANNA BUILDING SUPPLY INC	MWB	\$ 249,746	4.6%
					GRACIE PAINTING L C	MWB	\$ 14,240	0.3%
							\$ 995,152	18.2%
128	2690R2	2014	J J D URETHANE CO INC	\$ 489,930	Athena Contracting	WBE	\$ 15,300	3.1%
							\$ 15,300	3.1%
129	2712ELB	2014	J P C GROUP INC	\$ 1,871,500	U S LUMBER INC	MBE	\$ 89,832	4.8%
					S J A CONSTRUCTION INC	WBE	\$ 156,550	8.4%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 7,720	0.4%
							\$ 254,102	13.6%
130	2713ELB	2014	SERAVALLI INC	\$ 343,000	BGF&E (no contractors listed)		\$ -	0.0%
							\$ -	0.0%
131	2306	2014	SERAVALLI INC	\$ 676,000	DECISION DISTRIBUTION	MBE	\$ 81,910	12.1%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 56,000	3.8%
					BELLA TRUCKING	WBE	\$ 12,000	1.8%
							\$ 149,910	17.7%
132	2548	2014	SERAVALLI INC	\$ 1,462,000	DECISION DISTRIBUTION	MBE	\$ 189,000	12.9%
					CITY ROOTS CONTRACTING	MBE	\$ 30,400	2.1%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 65,500	4.5%
					BELLA TRUCKING	WBE	\$ 21,600	1.5%
					GESSLER CONSTRUCTION	WBE	\$ 59,340	4.1%
							\$ 365,840	25.0%
133	2356	2014	CARUSONE	\$ 884,109	DECISION DISTRIBUTION	MBE	\$ 25,000	2.8%
					SINGLE-TON CONSTRUCTION	MBE	\$ 25,000	2.8%
					GESSLER CONSTRUCTION	WBE	\$ 89,000	10.1%
							\$ 139,000	15.7%
134	2358	2014	NELLO CONSTRUCTION CO INC	\$ 3,071,065	AVIMAN MANAGEMENT LLC	MBE	\$ 122,843	4.0%
					RAMOS & ASSOC.	MBE	\$ 92,132	3.0%
					GE FRISCO	MBE	\$ 245,685	8.0%
					LADY TRI-AXLE	WBE	\$ 92,132	3.0%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 122,843	4.0%
					GESSLER CONSTRUCTION	WBE	\$ 153,553	5.0%
							\$ 829,188	27.0%
135	2396	2014	SERAVALLI INC	\$ 1,157,500	DECISION DISTRIBUTION LLC	MBE	\$ 125,010	10.8%
					CITY ROOTS CONTRACTING	MBE	\$ 25,840	2.2%
					BELLA TRUCKING	WBE	\$ 12,000	1.0%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 105,333	9.1%
							\$ 268,183	23.2%
136	2591	2014	PHILIP PIO CONSTRUCTION INC	\$ 2,368,829	AVIMAN MANAGEMENT LLC	MBE	\$ 213,195	9.0%
					G E FRISCO CO INC	MBE	\$ 142,130	6.0%
					THE LABOV PLUMBING & HEATING SUPPLY	WBE	\$ 47,377	2.0%
					GESSLER CONSTRUCTION	WBE	\$ 236,883	10.0%
							\$ 639,584	27.0%
137	2711	2014	A P CONSTRUCTION	\$ 2,696,077	SABLE CONSTRUCTION INC	MBE	\$ 291,176	10.8%
					L CRUZ DEVELOPMENT LLC	MBE	\$ 115,931	4.3%
					COCCO CONTRACTING CORP	WBE	\$ 237,000	8.8%
							\$ 644,108	23.9%

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT	M/W/DSBEs	TYPE	COMM. \$	COMM. %
138	2031	2015	FIVE STAR INC	\$ 2,112,998		SIOUTIS COATING	\$ 8,152	0.4%
						DECISION DISTRIBUTION	\$ 310,611	14.7%
						J MANN R FINLEY	\$ 244,474	11.6%
							\$ 563,237	26.7%
139	2896	2015	MINISCALCO CONSTRUCTION LLC	\$ 2,869,900		MJK ELECTRICAL	\$ 430,485	15.0%
						DISILVIO	\$ 289,860	10.1%
						TRIJAY SYSTEMS INC	\$ 80,357	2.8%
							\$ 800,702	27.9%
140	2037	2015	WEST ROOFING SYSTEMS INC	\$ 723,900		MINORITY CONTRACTORS	\$ 143,332	19.8%
						ATHENA CONTRACTING	\$ 1,955	0.3%
141	2036	2015	J P C GROUP INC	\$ 4,837,700		TORRADO CONSTRUCTION	\$ 822,409	17.0%
						ATHENA CONTRACTING	\$ 48,377	1.0%
						THESING POWER SWEEPING	\$ 24,189	0.5%
						PIONEER CONTRACTING	\$ 556,336	11.5%
						\$ 1,451,311	30.0%	
142	2841	2014	QUAD CONSTRUCTION CO	\$ 1,066,000		DISPOSAL CORPORATION OF AMERICA	\$ 2,000	0.2%
						TRISTATE PAINTING	\$ 141,000	13.2%
						DECISION DISTRIBUTION	\$ 65,772	6.2%
							\$ 208,772	19.6%
143	2861	2014	C & T ASSOCIATES INC	\$ 855,750		CITY CLEANING CO INC	\$ 3,936	0.5%
						ATHENA CONTRACTING INC.	\$ 3,936	0.5%
							\$ 7,873	0.9%
144	2009	2014	CARUSONE CONSTRUCTION INC	\$ 1,733,406		SINGLE-TONS CONTRACTION INC	\$ 119,952	6.9%
						GESSLER CONSTRUCTION	\$ 31,895	1.8%
						L & R CONSTRUCTION CO INC	\$ 18,894	1.1%
							\$ 170,740	9.9%
145	2868	2014	FIVE STAR INC	\$ 757,000		DECISION DISTRIBUTION LLC	\$ 22,710	3.0%
						GEM MECHANICAL SERVICES INC	\$ 75,700	10.0%
							\$ 98,410	13.0%
146	2020	2014	SPECTRASERV INC	\$ 1,987,000		PENN STATE ELECTRIC MECHANICAL SUPPLY	\$ 61,700	3.1%
						C & S MECHANICAL SYSTEMS INC	\$ 76,610	3.9%
							\$ 138,310	7.0%
147	2013	2014	CARUSONE	\$ 15,137,000		TRIJAY SYSTEMS INC	\$ 425,050	2.8%
						DECISION DISTRIBUTION LLC	\$ 672,000	4.4%
						GESSLER CONSTRUCTION	\$ 148,343	1.0%
						L & R CONSTRUCTION CO INC	\$ 709,925	4.7%
						SINGLE-TON CONTRACTING	\$ 250,000	1.7%
						U S LUMBER INC	\$ 134,719	0.9%
							\$ 2,340,037	15.5%
148	2021	2014	STONE HILL CONTRACTING CO INC	\$ 3,728,579		TRIJAY SYSTEMS INC	\$ 216,800	5.8%
						HOLDER INC t/a DONOVAN ELECTRIC	\$ 60,030	1.6%
						MANNA BUILDING SUPPLY INC	\$ 12,000	0.3%
						TORRADO CONSTRUCTION CO INC	\$ 84,925	2.3%
						LABE SALES INC	\$ 99,352	2.7%
						L & R CONSTRUCTION CO INC	\$ 36,850	1.0%
						MUNN ROOFING CORP	\$ 12,500	0.3%
							\$ 522,457	14.0%
149	2395	2014	PHILIP PIO CONSTRUCTION INC	\$ 971,210		AVIMAN MANAGEMENT, LLC	\$ 97,200	10.0%
						GESSLER CONSTRUCTION	\$ 48,600	5.0%
							\$ 145,800	15.0%
150	2503	2014	J P C GROUP INC	\$ 2,430,000		AVIMAN MANAGEMENT, LLC	\$ 56,370	2.3%
						DCD CONTRACTING	\$ 118,500	4.9%
						U S LUMBER INC	\$ 68,500	2.8%
						SJA CONSTRUCTION CO	\$ 97,200	4.0%
						THE LABOV PLUMBING & HEATING SUPPLY	\$ 24,300	1.0%
						\$ 364,870	15.0%	

**WATER DEPARTMENT
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS**

PROJECT STATUS: PLANNING

#	BID #	FY	COMPANY NAME	BID AMOUNT	M/W/DSBEs	TYPE	COMM. \$	COMM. %
151	2581	2014	PETRONGOLO CONTRACTORS INC	\$ 873,320	AVIMAN MANAGEMENT, LLC BILLY BOY CONSTRUCTION GESSLER CONSTRUCTION	MBE	\$ 68,000	7.8%
						MBE	\$ 20,000	2.3%
						WBE	\$ 50,000	5.7%
						\$	\$ 138,000	15.8%
152	2592	2014	PETRONGOLO	\$ 1,940,035	AVIMAN MANAGEMENT, LLC BILLY BOY CONSTRUCTION GESSLER CONSTRUCTION	MBE	\$ 85,000	4.4%
						MBE	\$ 110,000	5.7%
						WBE	\$ 140,000	7.2%
						\$	\$ 335,000	17.3%
153	2025	2013	A P CONSTRUCTION	\$ 387,500	LAKE GLENN ENTERPRISES, INC. A K M CONSTRUCTION SERVICES INC SWIPES HEAVY HAULING LLC	MBE	\$ 40,000	10.3%
						WBE	\$ 8,200	2.1%
						WBE	\$ 30,700	7.9%
						\$	\$ 78,900	20.4%
154	2553	2015	PHILIP PIO CONSTRUCTION INC	\$ 898,600	AVIMAN MANAGEMENT, LLC GESSLER CONSTRUCTION	MBE	\$ 107,832	12.0%
						WBE	\$ 71,888	8.0%
						\$	\$ 179,720	20.0%
155	2583	2015	CARUSONE CONSTRUCTION INC	\$ 304,355	SINGLE-TON CONSTRUCTION GESSLER CONSTRUCTION	MBE	\$ 35,001	11.5%
						WBE	\$ 24,501	8.1%
						\$	\$ 59,501	19.6%
156	2556	2014	PETRONGOLO CONTRACTORS INC	\$ 826,570	GESSLER CONSTRUCTION AVIMAN MANAGEMENT BILLY BOY CONSTRUCTION	WBE	\$ 87,616	10.6%
						MBE	\$ 54,554	6.6%
						MBE	\$ 71,085	8.6%
						\$	\$ 213,255	25.8%
157	2363	2015	CARUSONE CONSTRUCTION INC	\$ 1,496,905	SINGLE-TON CONSTRUCTION GESSLER CONSTRUCTION AMERICAN ENGINEERS GROUP, LLP	MBE	\$ 224,985	15.0%
						WBE	\$ 164,959	11.0%
						WBE	\$ 8,981	0.6%
						\$	\$ 398,925	26.7%
158	2716	2015	PETRONGOLO CONTRACTORS, INC.	\$ 1,375,310	AVIMAN MANAGEMENT, LLC GESSLER CONSTRUCTION BILLY BOY CONSTRUCTION	MBE	\$ 78,393	5.7%
						WBE	\$ 165,037	12.0%
						MBE	\$ 129,279	9.4%
						\$	\$ 372,709	27.1%
159	2599	2015	CARUSONE CONSTRUCTION INC	\$ 3,369,130	GESSLER CONSTRUCTION SINGLE-TON CONSTRUCTION	WBE	\$ 427,880	12.7%
						MBE	\$ 505,370	15.0%
						\$	\$ 933,249	27.7%
160	2512	2015	SERAVALLI INC	\$ 2,162,000	DECISION DISTRIBUTION THE LABOV PLUMBING & HEATING SUPPLY BELLA TRUCKING CITY ROOTS CONTRACTING GESSLER CONSTRUCTION AVIMAN MANAGEMENT, LLC	MBE	\$ 185,932	8.6%
						WBE	\$ 138,368	6.4%
						WBE	\$ 15,134	0.7%
						MBE	\$ 15,134	0.7%
						WBE	\$ 129,720	6.0%
						MBE	\$ 123,234	5.7%
						\$	\$ 607,522	28.1%
161	2584	2014	PETRONGOLO CONTRACTORS, INC.	\$ 1,197,020	GESSLER CONSTRUCTION AVIMAN MANAGEMENT BILLY BOY CONSTRUCTION	WBE	\$ 146,036	12.2%
						MBE	\$ 94,565	7.9%
						MBE	\$ 63,442	5.3%
						\$	\$ 304,043	25.4%
						\$	\$ 608,086	50.8%
162	2515	2014	NELLO CONSTRUCTION CO INC	\$ 2,018,760	THE LABOV PLUMBING & HEATING SUPPLY AVIMAN MANAGEMENT GESSLER CONSTRUCTION SJA CONSTRUCTION CO GE FRISCO RAMOS & ASSOC.	WBE	\$ 50,469	2.5%
						MBE	\$ 161,501	8.0%
						WBE	\$ 111,032	5.5%
						WBE	\$ 100,938	5.0%
						MBE	\$ 121,126	6.0%
						MBE	\$ 20,188	1.0%
						\$	\$ 565,253	28.0%
TOTAL				\$ 102,593,157			\$ 20,884,336	20.4

Economic Opportunity Plans

City of Philadelphia

Major Non-Public Works Contracts

**MAJOR NON-PUBLIC WORKS
ECONOMIC OPPORTUNITY PLAN**

DEPARTMENT OF AVIATION

#	DESCRIPTION	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
1	Airport Capital Expansion Program - Program Management	2014-15	GLOBAL PROGRAM PARTNERS	\$ 35,000,000	\$ 21,715,048	62%	AGILE 1	MBE	\$ 140,000	0.4%	\$ 49,463	0.2%		
							AIRMAC LLC	WBE	\$ 35,000	0.1%	-	0.0%		
							ARORA ENGINEERS INC	MBE	\$ 1,750,000	5.0%	\$ 2,230,622	10.3%		
							BILLIE B INC	WBE	\$ 125,000	0.4%	-	0.0%		
							CAROLYN WHITE WALLIS	WBE	\$ 525,000	1.5%	\$ 407,862	1.9%		
							CGC GEOSERVICES LLC	WBE	\$ 350,000	1.0%	\$ 138,588	0.6%		
							CH PLANNING LTD	MBE	\$ 1,750,000	5.0%	\$ 689,208	3.2%		
							CLARK RESOURCES INC	MBE	\$ 125,000	0.4%	\$ 147,482	0.7%		
							CMTS LLC	MBE	\$ 3,675,000	10.5%	\$ 1,476,210	6.8%		
							CONVERSE WINKLER ARCHITECTURE LLC	WBE	\$ 35,000	0.1%	\$ 24,266	0.1%		
							CSA CENTRAL INC	MBE	\$ 350,000	1.0%	\$ 32,316	0.1%		
							CHARTERED	MBE	\$ 3,675,000	10.5%	\$ 1,311,765	6.0%		
							ePHASE INC	WBE	\$ 175,000	0.5%	\$ 15,248	0.1%		
							HUNT ENGINEERING COMPANY	WBE	\$ 350,000	1.0%	\$ 378,279	1.7%		
							KB ENVIRONMENTAL SCIENCES INC	WBE	\$ 175,000	0.5%	\$ 198,407	0.9%		
							MARTINEZ GEOSPATIAL INC	MBE	\$ 30,000	0.1%	-	0.0%		
							MILLIGAN & COMPANY LLC	MBE	\$ 525,000	1.5%	\$ 448,407	2.1%		
							LLC	WBE	\$ 700,000	2.0%	\$ 467,135	2.2%		
							PAQ INC	MBE	\$ 350,000	1.0%	\$ 287,562	1.3%		
							PORTFOLIO ASSOCIATES INC	WBE	\$ 175,000	0.5%	\$ 1,063,525	4.9%		
							RICHARD GRUBB & ASSOCIATES	WBE	\$ 35,000	0.1%	\$ 47,144	0.2%		
							TransSOLUTIONS LLC	WBE	\$ 350,000	1.0%	\$ 312,414	1.4%		
							TRIZEN INC	MBE	\$ 175,000	0.5%	\$ 155,360	0.7%		
							WESTCHESTER ENVIRONMENTAL	MBE	\$ 175,000	0.5%	\$ 21,920	0.1%		
									\$ 15,750,000	45.0%	\$ 9,903,183	45.6%	0.6%	0.6%
				\$ 35,000,000	\$ 21,715,048	62%			\$ 15,750,000	45.0%	\$ 9,903,183	45.6%	0.6%	0.6%

DEPARTMENT OF PUBLIC PROPERTY

#	DESCRIPTION	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
2	Security Guard Service	2013-15	SCOTLAND YARD	\$ 2,866,186	\$ 2,349,434	82%	SCOTLAND YARD	MBE	\$ 2,866,186	100.0%	\$ 2,349,434	100.0%	0.0%	
									\$ 2,866,186	100.0%	\$ 2,349,434	100.0%	0.0%	0.0%
3	Security Guard Service	2014-15	SCOTLAND YARD	\$ 7,688,360	\$ 6,903,297	90%	SCOTLAND YARD	MBE	\$ 7,688,360	100.0%	\$ 6,902,297	100.0%	0.0%	
									\$ 7,688,360	100.0%	\$ 6,902,297	100.0%	0.0%	0.0%
				\$ 10,554,546	\$ 9,252,731	88%			\$ 10,554,546	100.0%	\$ 9,251,731	100.0%	0.0%	0.0%

**MAJOR NON-PUBLIC WORKS
ECONOMIC OPPORTUNITY PLAN**

MAYOR'S OFFICE OF SUSTAINABILITY

#	DESCRIPTION	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
4	Quadplex- Guaranteed Energy Savings Project	2013-15	NORESKO	\$ 12,284,534	\$ 10,522,542	86%	ACCORD MECHANICAL	MBE	\$ 1,612,770	13.1%	\$ 649,700	6.2%	-7.0%	
							MJK ELECTRICAL	MBE	\$ -	0.0%	\$ 915,711	8.7%	8.7%	
							DELTA ALLIANCE	MBE	\$ 328,630	2.7%	\$ 333,903	3.2%	0.5%	
							MID ATLANTIC CONSTRUCTION	MBE	\$ 83,311	0.7%	\$ 93,494	0.9%	0.2%	
							PEAC CONSULTING	MBE	\$ 798,719	6.5%	\$ 717,544	6.8%	0.3%	
							GREYBOYES WINDOWS	WBE	\$ -	0.0%	\$ 126,560	1.2%	1.2%	
										\$ 2,823,430	23.0%	\$ 2,836,912	27.0%	4.0%
			\$ 12,284,534	\$ 10,522,542	86%			\$ 2,823,430	23.0%	\$ 2,836,912	27.0%	4.0%	4.0%	

PARKS AND RECREATION DEPARTMENT

#	DESCRIPTION	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING
5	Summer Lunch and After School Snack Program	2013-15	MARAMOUNT CORP.	\$ 20,890,875	\$ 22,929,727	110%	MIL-RAY FOOD CO., IN.	MBE	\$ -	0.0%	\$ 22,929,727	100.0%	100.0%	
							STROTHER ENTERPRISES	MBE	\$ -	0.0%	\$ 73,403	0.3%	0.3%	
									\$ -	0.0%	\$ 23,003,130	100.3%	100.3%	100.3%
6	Summer Lunch and After School Snack Program, SCH 579	2012-15	MARAMOUNT CORP.	\$ 10,778,190	\$ 10,557,306	98%	BALTON CORPORATION	MBE	\$ -	0.0%	\$ 358,947	3.4%	3.4%	
							MIL-RAY FOOD CO., IN.	WBE	\$ -	0.0%	\$ 3,070,729	29.1%	29.1%	
									\$ -	0.0%	\$ 3,429,676	32.5%	32.5%	32.5%
			\$ 31,669,065	\$ 33,487,033	106%			\$ -	0.0%	\$ 26,432,806	78.9%	78.9%	78.9%	

STREETS DEPARTMENT

#	DESCRIPTION	FY	COMPANY NAME	BID AMOUNT \$	PAID TO DATE \$	% COMPLETE	M/W/DSBEs	TYPE	COMM. \$	COMM %	PAID TO DATE \$	ACTUAL %	VARIANCE	RANKING	
7	Transfer and Disposal Services	2012-15	COVANTA 4 RECOVERY	\$ 14,720,000	\$ 8,991,430	61%	D&S Environmental Cont.	WBE	\$ 2,625,000	17.8%	\$ -	0.0%	-17.8%		
										\$ 2,625,000	17.8%	\$ -	0.0%	-17.8%	-17.8%
8	Transfer and Disposal	2012-15	WASTE MANAGEMENT	\$ 16,000,000	\$ 20,044,876	125%	TAC TRUCKING	MBE	\$ 5,262,400	35.8%	\$ -	0.0%	-35.8%		
							WB SERVICES	WBE	\$ 4,209,920	28.6%	\$ 5,132,832	25.6%	-3.0%		
									\$ 9,472,320	64.4%	\$ 5,132,832	25.6%	-38.7%	-38.7%	
9	Transfer and Disposal	2012-15	REPUBLIC/BFI	\$ 10,500,000	\$ 7,265,462	69%	TAC TRUCKING	MBE	\$ 5,250,000	50.0%	\$ -	0.0%	-50.0%		
										\$ 5,250,000	50.0%	\$ -	0.0%	-50.0%	-50.0%
										\$ 17,347,320	42.1%	\$ 5,132,832	14.1%	-27.9%	-27.9%

GRAND TOTALS				\$ 130,728,145	\$ 111,279,122	85.1%			\$ 6	35.6%	\$ 53,557,464	48.1% NET RANKING	12.6%
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Economic Opportunity Plans

City of Philadelphia

Office of Housing and Community Development (OHCD)/

Philadelphia Redevelopment Authority

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT/PHILADELPHIA REDEVELOPMENT AUTHORITY

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE, CLOSED, AND ACTIVE/CLOSED WITH DATA UNAVAILABLE

PROJECT STATUS: ACTIVE/UNDER CONSTRUCTION

#	Project Name	Cost (\$Million)	Goal			Actual			Variance			Ranking
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
1	Liberty 13	\$ 2.70	0%	0%	0%	25%	2%	27%	25%	2%	27%	27%
2	Fairmount Gardens	\$ 16.00	18%	7%	25%	16%	19%	35%	-2%	12%	10%	10%
3	Walnut Street Tower	\$ 34.00	0%	0%	0%	6%	3%	9%	6%	3%	9%	9%
4	Flats at Girard Pointe	\$ 0.56	0%	0%	0%	1%	1%	2%	1%	1%	2%	2%
5	1639 Titan St	\$ 0.22	18%	7%	25%	19%	6%	25%	1%	-1%	0%	0%
6	Liberty Resources-4800 Disston St.	\$ 1.20	18%	7%	25%	10%	10%	20%	-8%	3%	-5%	-5%
7	Habitat for Humanity/NPCB- Gratz/Wilts St.	\$ 0.50	18%	7%	25%	17%	0%	17%	-1%	-7%	-8%	-8%
8	PEC- 4030 Haverford Ave	\$ 0.36	18%	7%	25%	14%	3%	17%	-4%	-4%	-8%	-8%
9	Carpenter Square, LP- 17th & Carpenter	\$ 6.38	18%	7%	25%	8%	9%	17%	-10%	2%	-8%	-8%
10	7837 Temple Road	\$ 0.12	10%	8%	18%	8%	1%	9%	-2%	-7%	-9%	-9%
11	Germantown Avenue Mixed Use Projects	\$ 0.59	18%	7%	25%	6%	1%	7%	-12%	-6%	-18%	-18%
12	5935 Kemble Avenue	\$ 0.23	20%	5%	25%	5%	0%	5%	-15%	-5%	-20%	-20%
13	Welch Road HCAP Conversion	\$ 0.32	18%	7%	25%	0%	0%	0%	-18%	-7%	-25%	-25%
TOTALS		\$ 63.16	10.2%			17.4%			NET RANKING			7.2%
						PAID TO M/W/DSBE		\$ 11.0				

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT/PHILADELPHIA REDEVELOPMENT AUTHORITY

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE, CLOSED, AND ACTIVE/CLOSED WITH DATA UNAVAILABLE

PROJECT STATUS: CLOSED

#	Project Name	Cost (\$Million)	Goal			Actual			Variance			Ranking
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
14	5236 West Berks Shamrock Developers	\$ 0.14	10%	8%	18%	9%	91%	100%	-1%	83%	82%	82%
15	1322 VanKirk Street	\$ 0.19	10%	8%	18%	7%	93%	100%	-3%	85%	82%	82%
16	7165 Glenloch Street	\$ 0.19	10%	8%	18%	10%	90%	100%	0%	82%	82%	82%
17	Casa Farnese Phase II	\$ 0.55	N/A	N/A	25%	0%	100%	100%	N/A	N/A	75%	75%
18	4403 Marple Street	\$ 0.18	18%	7%	25%	100%	0%	100%	82%	-7%	75%	75%
19	Eli Court Apartments	\$ 0.57	18%	7%	25%	100%	0%	100%	N/A	N/A	75%	75%
20	749 N. Uber St	\$ 0.25	18%	7%	25%	6%	94%	100%	-12%	87%	75%	75%
21	6603 Tackawana Street	\$ 0.16	10%	7%	17%	42%	3%	45%	32%	-4%	28%	28%
22	My Place Germantown	\$ 1.40	N/A	N/A	25%	27%	23%	50%	N/A	N/A	25%	25%
23	2200 Latona Street	\$ 0.23	47%	0%	47%	71%	0%	71%	24%	0%	24%	24%
24	1343 Pennington Road	\$ 0.19	20%	7%	27%	40%	6%	46%	20%	-1%	19%	19%
25	5015-19 Beaumont Avenue	\$ 0.51	18%	7%	25%	35%	9%	44%	17%	2%	19%	19%
26	1328 E. Sharpnack	\$ 0.11	10%	8%	18%	30%	5%	35%	20%	-3%	17%	17%
27	7203 Guyer Avenue	\$ 0.20	18%	7%	25%	37%	3%	40%	19%	-4%	15%	15%
28	3902 Spring Garden	\$ 0.56	N/A	N/A	25%	30%	8%	38%	N/A	N/A	13%	13%
29	1815-19 Thompson Street Apartments	\$ 1.06	N/A	N/A	25%	30%	8%	38%	N/A	N/A	13%	13%
30	Nicetown Court II- Housing Partners, LP	\$ 10.80	18%	7%	25%	32%	6%	38%	14%	-1%	13%	13%
31	Point Breeze Homeownership	\$ 2.90	N/A	N/A	25%	34%	2%	36%	N/A	N/A	11%	11%
32	Lehigh Park II	\$ 1.25	N/A	N/A	25%	24%	12%	36%	N/A	N/A	11%	11%
33	Hancock Manor	\$ 8.40	N/A	N/A	25%	28%	7%	35%	N/A	N/A	10%	10%
34	7766 Woodbine Avenue	\$ 0.18	17.4%	6.9%	24.3%	25%	9%	34%	8%	2%	10%	10%
35	Patriot House	\$ 2.40	N/A	N/A	25%	28%	6%	34%	N/A	N/A	9%	9%
36	Anthony Wayne Senior Housing Phase II	\$ 12.20	15%	7%	22%	19%	11%	30%	4%	4%	8%	8%
37	3909 Haverford Street	\$ 0.87	15%	10%	25%	24%	8%	32%	9%	-2%	7%	7%
38	1858 North 16th Street	\$ 0.30	N/A	N/A	25%	27%	5%	32%	N/A	N/A	7%	7%
39	St. John The Evangelist	\$ 11.58	N/A	N/A	25%	20%	12%	32%	N/A	N/A	7%	7%
40	Osun Village	\$ 3.56	N/A	N/A	25%	19%	13%	32%	N/A	N/A	7%	7%
41	Soujourner House	\$ 2.20	18%	7%	25%	30%	1%	31%	12%	-6%	6%	6%
42	WPRES III	\$ 8.40	N/A	N/A	25%	21%	9%	30%	N/A	N/A	5%	5%
43	Lawrence Court I	\$ 13.26	N/A	N/A	25%	26%	4%	30%	N/A	N/A	5%	5%
44	Villanueva Townhouse Preservation Develop.	\$ 14.15	18%	7%	25%	21%	9%	30%	-9%	-2%	5%	5%
45	HELP Philadelphia Homes	\$ 11.30	15%	10%	25%	17%	10%	27%	2%	0%	2%	2%
46	Ivy Residence II Senior Apartments	\$ 8.51	N/A	N/A	25%	20%	7%	27%	N/A	N/A	2%	2%
47	Diamond Street III	\$ 9.30	N/A	N/A	25%	25%	2%	27%	N/A	N/A	2%	2%
48	2607 South 73rd Street	\$ 0.17	18%	7%	25%	19%	8%	27%	1%	1%	2%	2%
49	6906 Cedar Park	\$ 0.15	18%	7%	25%	23%	4%	27%	5%	-3%	2%	2%
50	Cecil B. Moore III	\$ 8.83	N/A	N/A	25%	27%	0%	27%	N/A	N/A	2%	2%
51	728 South Hicks Street	\$ 0.15	N/A	N/A	25%	19%	8%	27%	N/A	N/A	2%	2%

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT/PHILADELPHIA REDEVELOPMENT AUTHORITY

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE, CLOSED, AND ACTIVE/CLOSED WITH DATA UNAVAILABLE

PROJECT STATUS: CLOSED

#		Cost (\$Million)	Goal			Actual			Variance			Ranking
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
52	1543 South 20th St.	\$ 0.23	18%	7%	25%	18%	8%	26%	0%	1%	1%	1%
53	1605 South 19th Street	\$ 0.22	18%	7%	25%	17%	9%	26%	-1%	2%	1%	1%
54	7815 Forrest Avenue	\$ 0.19	20%	7%	27%	25%	3%	28%	5%	-4%	1%	1%
55	Jannie's Place	\$ 6.30	21%	16%	37%	20%	18%	38%	-1%	2%	1%	1%
56	Nicetown Court I	\$ 10.32	N/A	N/A	25%	24%	1%	25%	N/A	N/A	0%	0%
57	4200 Stiles Street II	\$ 0.10	62%	0%	62%	62%	0%	62%	0%	0%	0%	0%
58	Cliveden Street Apartments	\$ 10.75	14%	6%	20%	14%	6%	20%	0%	0%	0%	0%
59	Roxborough Rehabilitation Project	\$ 1.00	18%	7%	25%	17%	8%	25%	-1%	1%	0%	0%
60	1838 Moore Street	\$ 0.24	18%	7%	25%	20%	5%	25%	2%	-2%	0%	0%
61	Paseo Verde- 9th & Berks TOD LIHTC	\$ 30.00	N/A	N/A	25%	13%	12%	25%	N/A	N/A	0%	0%
62	Shamrock Developers- 5923 Crystal St.	\$ 0.17	12%	10%	22%	15%	6%	21%	3%	-4%	-1%	-1%
63	Judson Street Parking	\$ 0.11	N/A	N/A	25%	11%	13%	24%	N/A	N/A	-1%	-1%
64	Temple International Apts.	\$ 13.45	N/A	N/A	25%	19%	5%	24%	N/A	N/A	-1%	-1%
65	1211 Webster St	\$ 0.10	N/A	N/A	25%	16%	8%	24%	N/A	N/A	-1%	-1%
66	1937 S. Bouvier Street	\$ 0.23	18%	7%	25%	18%	6%	24%	0%	-1%	-1%	-1%
67	Forgotten Blocks III	\$ 1.00	24%	7%	31%	22%	8%	30%	-2%	1%	-1%	-1%
68	WPRE II	\$ 5.59	N/A	N/A	25%	16%	7%	23%	N/A	N/A	-2%	-2%
69	1306 Webster St	\$ 0.10	N/A	N/A	25%	16%	7%	23%	N/A	N/A	-2%	-2%
70	William Way Senior Residence	\$ 19.65	18%	7%	25%	19%	4%	23%	-4%	-3%	-2%	-2%
71	3101 Girard Avenue	\$ 6.00	N/A	N/A	25%	12%	11%	23%	N/A	N/A	-2%	-2%
72	814 South 12th St	\$ 0.10	N/A	N/A	25%	15%	7%	22%	N/A	N/A	-3%	-3%
73	Diamond Green Student Housing	\$ 15.40	N/A	N/A	25%	12%	8%	20%	N/A	N/A	-5%	-5%
74	613 Benner Street	\$ 0.11	10%	8%	18%	13%	0%	13%	3%	-8%	-5%	-5%
75	Lynch Associates, LLC- 946 Bridge St.	\$ 0.16	18%	7%	25%	16%	4%	20%	-2%	-3%	-5%	-5%
76	Stawberry Mansion	\$ 9.34	N/A	N/A	25%	15%	5%	20%	N/A	N/A	-5%	-5%
77	Evelyn Sanders Phase 2	\$ 6.82	N/A	N/A	25%	11%	9%	20%	N/A	N/A	-5%	-5%
78	1922 Mifflin Street	\$ 0.24	18%	7%	25%	14%	6%	20%	-4%	-1%	-5%	-5%
79	Home 2 Hilton 12th & Arch	\$ 33.30	N/A	N/A	25%	19%	1%	20%	N/A	N/A	-5%	-5%
80	7164 Jackson Street	\$ 0.12	10%	8%	18%	12%	0%	12%	2%	-8%	-6%	-6%
81	Chandler Supported Independent Living	\$ 0.76	19%	16%	34%	12%	16%	28%	-6%	0%	-6%	-6%
82	1911 Penfield Street	\$ 0.19	18%	7%	25%	14%	4%	18%	-4%	-3%	-7%	-7%
83	North Philadelphia Complete Blocks (Phase I)	\$ 0.15	15%	10%	25%	18%	0%	18%	3%	-10%	-7%	-7%
84	Nugent Senior Apartment	\$ 17.00	18%	7%	25%	13%	5%	18%	-18%	-6%	-7%	-7%
85	Sheridan Street Green Affordable Housing	\$ 3.40	26%	6%	33%	22%	3%	25%	-4%	-4%	-8%	-8%
86	Strawberry Mansion Homeownership	\$ 2.80	9%	20%	29%	2%	20%	21%	-7%	0%	-8%	-8%
87	Presser Senior Apartments	\$ 8.17	N/A	N/A	25%	13%	4%	17%	N/A	N/A	-8%	-8%
88	4008 Haverford Ave	\$ 0.23	N/A	N/A	25%	9%	7%	16%	N/A	N/A	-9%	-9%
89	Rites of Passage	\$ 2.72	N/A	N/A	25%	12%	4%	16%	-	-	-9%	-9%
90	Francisville East	\$ 9.83	N/A	N/A	25%	12%	3%	15%	N/A	N/A	-10%	-10%
91	7813 Bayard Street	\$ 0.25	18%	7%	25%	9%	6%	15%	-9%	-1%	-10%	-10%
92	Pilgrim Gardens Senior Housing	\$ 9.40	9%	17%	26%	8%	8%	16%	-1%	-9%	-10%	-10%
93	Shamrock Developers- 1322 VanKirk Street	\$ 0.12	N/A	N/A	25%	5%	9%	14%	N/A	N/A	-11%	-11%
94	Club Jaguar	\$ 0.12	N/A	N/A	25%	0%	13%	13%	N/A	N/A	-12%	-12%
95	1833 Ashley Street	\$ 0.20	18%	7%	25%	12%	0%	12%	-6%	-7%	-13%	-13%
96	St. Maron's Hall	\$ 11.00	18%	7%	25%	12%	0%	12%	-12%	-7%	-13%	-13%
97	AET Enterprises, LLC- 1828 Dallas Rd.	\$ 0.19	20%	8%	28%	15%	0%	15%	-5%	-8%	-13%	-13%
98	6240 North 18th Street	\$ 0.19	17%	7%	24%	2%	7%	9%	-15%	0%	-15%	-15%
99	Habitat for Humanity- 1815 N. Gratz St.	\$ 0.17	18%	7%	25%	8%	0%	8%	-10%	-7%	-17%	-17%
100	7128 Glenloch Street	\$ 0.20	18%	8%	26%	8%	1%	9%	-10%	-7%	-17%	-17%
101	Fattah Homes I	\$ 1.70	N/A	N/A	25%	1%	6%	7%	N/A	N/A	-18%	-18%
102	Sartain School 3017-45 West Oxford Street	\$ 0.60	18%	7%	25%	6%	0%	6%	N/A	N/A	-19%	-19%
103	Raise of Hope, Inc.- Belfield Ave. Homes	\$ 0.12	N/A	N/A	25%	5%	0%	5%	N/A	N/A	-20%	-20%
104	Crane Arts	\$ 0.08	N/A	N/A	25%	0%	2%	2%	N/A	N/A	-23%	-23%
105	OARC- 200-206 E. Penn Street	\$ 1.13	17.4%	6.9%	24.3%	0%	0%	0%	N/A	N/A	-24%	-24%
106	Fattah Homes II	\$ 1.10	N/A	N/A	25%	0%	0%	0%	N/A	N/A	-25%	-25%
107	Walnut Park Plaza	\$ 3.30	15%	10%	25%	0%	0%	0%	N/A	N/A	-25%	-25%
TOTALS		\$ 383.76	25.1%			24.6%			NET RANKING			-0.5%
						PAID TO M/W/DSBE		\$ 94.5				

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT/PHILADELPHIA REDEVELOPMENT AUTHORITY

ECONOMIC OPPORTUNITY PLAN

RANKING OF ACTIVE, CLOSED, AND ACTIVE/CLOSED WITH DATA UNAVAILABLE

PROJECT STATUS: ACTIVE w/ DATA UNAVAILABLE

#		Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
108	Powerhouse Development, Inc 4403 Marple St.	\$ 0.11	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
109	1122-30 Hall Street	\$ 0.59	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
110	Webster Investments, -760 & 764 S.16th St.	\$ 0.24	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
111	3000 Block of Stiles & Cabot St	\$ 0.90	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
112	Queen and McKean In-fill	\$ 0.66	15%	10%	25%	N/A	N/A	N/A	N/A	N/A	N/A
113	Merrick Building-5301 Ridge Avenue	\$ 4.00	16%	13%	29%	N/A	N/A	N/A	N/A	N/A	N/A
114	WesGold LP-5100-22 Merion Avenue	\$ 0.93	25%	5%	30%	N/A	N/A	N/A	N/A	N/A	N/A
115	1800 block of No. 16th St./ Maze Group	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
116	HAS Mixed Use Development	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A

PROJECT STATUS: CLOSED w/ DATA UNAVAILABLE

#		Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
117	Mt. Airy USA- 6556 N. Woodstock St.	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
118	728 S. Hicks Street	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
119	Mt. Vernon Manor Apartments	N/A	18%	7%	25%	25%	17%	42%	7%	10%	17%
120	Rental Preservation Project	N/A	17%	7%	24%	15%	17%	32%	-2%	10%	8%
121	2110 Wanamaker Street	N/A	18%	7%	25%	15%	1%	16%	-3%	-6%	-9%

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT/PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
CANCELLED PROJECTS

PROJECT STATUS: IN PLANNING

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
122	4040 Ogden Street	\$ 0.90	17%	7%	24%	N/A	N/A	N/A	N/A	N/A	N/A
123	Sansom Street Development LP Phase I	\$ 0.56	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
124	70th and Norwich Drive	\$ 0.90	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
125	427-35 Master St (Umbrella Factory Parking)	\$ 0.15	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
126	729 N. Uber Street	\$ 0.18	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
127	1957 73rd Street	\$ 0.20	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
128	3000 Block of Girard Ave	\$ 0.85	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
129	8301 Chelwynde Ave	\$ 0.27	15%	10%	25%	N/A	N/A	N/A	N/A	N/A	N/A
130	John Lim Kim Do-1703-05 Cecil B. Moore	\$ 0.68	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
131	Loomstyn Development-530 N. 36th St.	\$ 0.18	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
132	People's Emergenc Center CDC	\$ 2.20	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
133	Powerhouse Development, Inc.	\$ 0.13	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
134	Ryder Truck Rental	\$ 0.10	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
135	S & I Holdings, LLC- 629 S. 49th St.	\$ 0.36	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
136	Stephen-Sin Development- BrewerytownSites	\$ 0.80	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
137	Temple Nest IV LP 1604 Carlisle St.	\$ 0.53	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
138	Aquinas 2021 Chestnut St, LP- 2021 Chestnut	\$ 32.77	25%	10%	35%	N/A	N/A	N/A	N/A	N/A	N/A
139	9th Street Marketplace, LLC	N/A	30%	10%	40%	N/A	N/A	N/A	N/A	N/A	N/A
140	Sansom Street Development LP Phase III	N/A	75%	25%	100%	N/A	N/A	N/A	N/A	N/A	N/A
141	439 Belgrade Street	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
142	PHA- Mantua West Project	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
143	Spruce St. Senior Residence 249-57 S. 13th St.	N/A	0%	0%	0%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 41.75									

OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT/PHILADELPHIA REDEVELOPMENT AUTHORITY
ECONOMIC OPPORTUNITY PLAN
CANCELLED PROJECTS

PROJEC STATUS: CANCELLED

Work No.	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
144	1800 N. 6th Street	\$ 9.14	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
145	1347-51 North Front Street	\$ 0.08	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
146	1415 and 1419 North 4th Street	\$ 0.40	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
147	2451-53 Frankford Ave	\$ 0.89	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
148	2545 Wharton Street (Rehab)	\$ 0.10	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
149	Mantua West - Scattered Site Project	\$ 18.20	20%	10%	30%	N/A	N/A	N/A	N/A	N/A	N/A
150	PA Ballet Phase I	N/A	15%	8%	23%	N/A	N/A	N/A	N/A	N/A	N/A
151	1709-11 Olive Street	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
152	2150 East Westmoreland (SMIP)	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
153	332-52 East Tioga St	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
154	1309-13 & 1319 N. 6th Street	N/A	18%	7%	25%	N/A	N/A	N/A	N/A	N/A	N/A
155	Eastwick JV_84th and Linbergh	N/A	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
156	Epiphany Fellowship	N/A	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
157	RPG Cathedral 38th and Chestnut	N/A	N/A	N/A	25%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 28.81									

Economic Opportunity Plans

City of Philadelphia

Philadelphia Industrial Development Corporation (PIDC)

PHILADELPHIA INDUSTRIAL DEVELOPMENT CORPORATION (PIDC)

ECONOMIC OPPORTUNITY PLAN

ACTIVE, CLOSED AND COMPLETE WITH DATA UNAVAILABLE

PROJECT STATUS: ACTIVE

#	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
1	New Haddington Health Center 5201 - 15 Haverford Ave.	\$ 20.00	25-30%	10-15%	35%	N/A	N/A	18%	N/A	N/A	-17%

PROJECT STATUS: CLOSED

#	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
2	Center for Culinary Enterprises	\$ 3.60	20-25%	15-20%	35%	97%	3%	100%	77%	-12%	65%

PROJECT STATUS: COMPLETE w/ DATA UNAVAILABLE

#	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
3	2001 N. 59th St. (W & W Realt Co., LLC)	N/A	10-15%	10-15%	20.0%	N/A	N/A	N/A	N/A	N/A	N/A
4	Francisville Seniors LP (1708 Ridge Ave.)	N/A	70-75%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
5	Globe Dye Works (SMIP Grant)	N/A	N/A	12-20%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
6	Greening Lea (4700 Locust St.)	N/A	20-25%	15-20%	35.0%	N/A	N/A	N/A	N/A	N/A	N/A
7	Navy Yard Lift Bridge Maintenance	\$ 0.79	17.5%	17.5%	35.0%	N/A	N/A	N/A	N/A	N/A	N/A
8	Pennsylvania Environmental Council Storm Water Management Project	N/A	18-25%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
9	Philabundance - Philadelphia Storm Water (3600 - 46 S. Galloway St.)	\$ 0.27	15-20%	15-20%	30.0%	N/A	N/A	N/A	N/A	N/A	N/A
10	Philadelphia Shipyard Bridge Maintenance Repairs	\$ 0.63	15-20%	15-20%	30.0%	N/A	N/A	N/A	N/A	N/A	N/A
11	Philadelphia Street Lighting Maintenance	N/A	15-20%	15-20%	30.0%	N/A	N/A	N/A	N/A	N/A	N/A
12	Roxborough High School/Friends of Gorgas Park Storm Water Management Grant	N/A	N/A	100.0%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
13	SDP Green Infrastructure Implementation Project (SMIP Grant)	N/A	10-15%	7-10%	17.0%	N/A	N/A	N/A	N/A	N/A	N/A
14	Sepviva & Firth Sts. (Green Tree Group Contracting, LLC)	N/A	4-8%	16-20%	20.0%	N/A	N/A	N/A	N/A	N/A	N/A
15	Trust for Public Land - William Dick Elementary School (2498 W. Diamond)	N/A	15-20%	10-15%	25.0%	N/A	N/A	N/A	N/A	N/A	N/A

PHILADELPHIA INDUSTRIAL DEVELOPMENT CORPORATION
ECONOMIC OPPORTUNITY PLAN
IN PLANNING PROJECTS

PROJECT STATUS: PLANNING

#	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
16	Friends Hospital Stormwater Reduction Project	\$ 0.53	10-15%	10-15%	20-30%	N/A	N/A	N/A	N/A	N/A	N/A
17	140 N. Columbus Blvd.	\$ 3.30	22-25%	12-17%	24-42%	N/A	N/A	N/A	N/A	N/A	N/A
18	Aspira-ACE/Dougherty SMP	\$ 0.98	30-35%	10-15%	40-50%	N/A	N/A	N/A	N/A	N/A	N/A
19	Newman & Company Rainwater Harvesting System	\$ 0.50	17%	15%	32%	N/A	N/A	N/A	N/A	N/A	N/A
20	Westinghouse Lighting SMIP	\$ 0.32	5%	20%	25%	N/A	N/A	N/A	N/A	N/A	N/A
21	PIDC/Navy Yard Street Lighting Maintenance	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Economic Opportunity Plans
City of Philadelphia
Private and Non-Profit Sectors

PRIVATE / NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE, CLOSED AND DATE UNAVAILABLE PROJECTS

PROJECT STATUS: ACTIVE

#	Project Name	Cost (\$Million)	Goal			Actual			Variance			Ranking	
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE		
1	Motorola Incorporated	\$ 34.50	0.0%	0.0%	0.0%	21.0%	0.0%	21.0%	21.0%	0.0%	21.0%	21.0%	
2	Lincoln Financial Field (Eagles Stadium Operator, LLC)	\$ 60.00	20-25%	8-10%	28.0%	14.0%	20.0%	34.0%	6.0%	12.0%	6.0%	6.0%	
3	Penn Medicine- Founders 6 Anatomic Pathology (University of Pennsylvania)	\$ 5.56	15-25%	10-15%	25.0%	31.0%	3.7%	34.8%	16.0%	-6.3%	9.8%	9.8%	
4	Penn Neural Behavioral Sciences Building (University of Pennsylvania)	\$ 42.00	15-20%	10-15%	25.0%	19.6%	13.1%	32.7%	4.5%	3.1%	7.7%	7.7%	
5	Penn New College House (University of Pennsylvania)	\$ 88.00	15-20%	10-15%	25.0%	18.7%	12.1%	30.8%	3.7%	2.1%	5.8%	5.8%	
6	Mormon Temple, 1601 Vine Street (The Church of Jesus Christ of Latter Day Saints)	\$ 100.40	5-10%	4-9%	9.0%	5.6%	8.4%	14.0%	0.6%	4.4%	5.0%	5.0%	
7	Dilworth Plaza (Center City District)	\$ 46.12	18-25%	12-15%	30.0%	22.4%	12.1%	34.5%	4.4%	0.1%	4.5%	4.5%	
8	CHOP Ambulatory Care Center (Childrens Hospital of Pennsylvania)	\$ 337.80	25-35%	10-15%	35.0%	25.0%	14.0%	39.0%	0.0%	4.0%	4.0%	4.0%	
9	Evo Cira Centre South (Brandywine)	\$ 84.00	25.0%	8.0%	33.0%	26.0%	9.0%	35.0%	1.0%	1.0%	2.0%	2.0%	
10	Drexel: Lancaster Ave (34th & Lancaster) (Drexel University)	\$ 86.70	20.0%	7.0%	27.0%	18.0%	10.0%	28.0%	-2.0%	3.0%	1.0%	1.0%	
11	Penn Medicine PPMC Advanced Care Hospital Pavilion (University of Pennsylvania)	\$ 68.10	15-25%	10-15%	25.0%	15.2%	8.2%	23.4%	2.0%	-1.8%	-1.6%	-1.6%	
12	Penn Medicine P.H. West End Service Building (University of Pennsylvania)	\$ 9.50	15-25%	10-15%	25.0%	17.8%	6.6%	24.5%	2.8%	-3.4%	-0.6%	-0.6%	
13	Temple University Science Building - SERC (Temple University)	\$ 91.60	25.0%	10.0%	35.0%	19.9%	13.9%	33.8%	-5.1%	3.9%	-1.2%	-1.2%	
14	Penn PPMC Specialty Care Fit-Out (University of Pennsylvania)	\$ 18.70	15-25%	10-15%	25.0%	16.2%	3.9%	20.1%	1.2%	-6.1%	-4.9%	-4.9%	
15	Penn Medicine South Pavilion Expansion (University of Pennsylvania)	\$ 110.15	15-25%	10-15%	25.0%	13.9%	5.8%	19.8%	-1.1%	-4.2%	-5.2%	-5.2%	
16	Temple University Health Science Campus Replacement Parking Garage (Temple University)	\$ 16.40	25-30%	10-15%	35.0%	6.8%	19.9%	26.7%	-18.2%	9.9%	-8.3%	-8.3%	
17	Penn Silverstein/Steamler Chilled Water System (University of Pennsylvania)	\$ 14.87	15-25%	10-15%	25.0%	10.0%	4.7%	14.7%	-5.0%	-5.3%	-10.3%	-10.3%	
18	Penn Medicine-3600 Civic Center Blvd Garage (University of Pennsylvania)	\$ 24.20	15-25%	10-15%	25.0%	0.8%	1.8%	2.6%	-14.2%	-8.2%	-22.5%	-22.5%	
TOTALS		\$ 1,238.59	27.6%			29.7%			NET RANKING			2.1%	
							PAID TO M/W/DSBE		\$ 367.7				

PRIVATE / NON-PROFIT PROJECTS
ECONOMIC OPPORTUNITY PLAN
RANKING OF ACTIVE, CLOSED AND DATE UNAVAILABLE PROJECTS

PROJECT STATUS: CLOSED

#	Project Name	Cost (\$Million)	Goal			Actual			Variance			Ranking
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE	
19	Sister Cities (Center City District)	\$ 1.70	15-20%	8-10%	23.0%	26.0%	49.0%	75.0%	11.0%	41.0%	52.0%	52.0%
20	Penn-Chem 73 (University of Pennsylvania)	\$ 5.80	15-25%	10-15%	25.0%	29.4%	17.6%	47.0%	14.4%	7.6%	22.0%	22.0%
21	St. Joseph's University	\$ 25.30	25-30%	10-15%	35.0%	13.0%	39.0%	52.0%	-12.0%	29.0%	17.0%	17.0%
22	Penn Steinberg Hall/Dietrich Hall (University of Pennsylvania)	\$ 10.18	15-25%	10-15%	25.0%	23.6%	18.2%	41.7%	8.6%	8.2%	16.7%	16.7%
23	Penn P.H. Lab Renovation (University of Pennsylvania)	\$ 5.06	15-25%	10-15%	25.0%	11.5%	28.2%	39.8%	-3.5%	18.2%	14.8%	14.8%
24	Penn ARCH Building Renovation (University of Pennsylvania)	\$ 13.60	15-25%	10-15%	25.0%	8.8%	27.5%	36.3%	-6.2%	17.5%	11.3%	11.3%
25	Penn Mayer Residence Hall (University of Pennsylvania)	\$ 6.32	15-25%	10-15%	25.0%	12.7%	23.1%	35.8%	-2.3%	13.1%	10.8%	10.8%
26	Xfinity Live! (Comcast)	\$ 18.50	25-30%	10-15%	35.0%	30.0%	13.0%	43.0%	5.0%	3.0%	8.0%	8.0%
27	Penn Hutchinson Infill Project (University of Pennsylvania)	\$ 13.50	15-25%	10-15%	25.0%	14.7%	16.7%	31.4%	0.3%	6.7%	6.4%	6.4%
28	Temple University Mitchell and Hilarie Morgan Hall (Temple University)	\$ 154.50	25.0%	10.0%	35.0%	28.5%	11.7%	40.2%	3.5%	1.7%	5.2%	5.2%
29	Penn Singh Nanotech Center (University of Pennsylvania)	\$ 22.27	15-25%	10-15%	25.0%	6.3%	23.6%	29.9%	-8.7%	13.6%	4.9%	4.9%
30	Penn Ravdin 3 Stem Cell (University of Pennsylvania)	\$ 7.80	15-25%	10-15%	25.0%	17.0%	12.2%	29.2%	2.0%	2.2%	4.2%	4.2%
31	Penn Shoemaker Green (University of Pennsylvania)	\$ 5.49	15-25%	10-15%	25.0%	23.3%	3.7%	27.0%	8.3%	-6.4%	2.0%	2.0%
32	Philadelphia Zoo Streetscape (Philadelphia Zoo)	\$ 6.50	5.0%	5.0%	10.0%	4.0%	7.0%	11.0%	-1.0%	2.0%	1.0%	1.0%
33	Barnes Foundation	\$ 150.00	20.0%	10.0%	30.0%	23.2%	7.6%	30.8%	3.2%	-2.4%	0.8%	0.8%
34	Penn Medicine Washington Square Project (University of Pennsylvania)	\$ 12.79	15-25%	10-15%	25.0%	12.9%	11.7%	24.5%	-2.2%	1.7%	-0.5%	-0.5%
35	Penn Medicine P.H. Preston (University of Pennsylvania)	\$ 6.70	15-25%	10-15%	25.0%	0.4%	24.0%	24.4%	-14.6%	14.0%	-0.6%	-0.6%
36	Philadelphia Zoo Intermodal Transportation (Philadelphia Zoo)	\$ 18.90	22.0%	11.0%	33.0%	21.0%	11.0%	32.0%	-1.0%	0.0%	-1.0%	-1.0%
37	Penn Medicine Advanced Care Hospital Pavillion (University of Pennsylvania)	\$ 95.00	15-20%	10-15%	25.0%	15.2%	8.2%	23.4%	0.2%	-1.8%	-1.6%	-1.6%
38	Convention Center Parking Facility	\$ 18.00	20.0%	8.0%	28.0%	16.8%	8.4%	25.2%	-3.2%	0.4%	-2.8%	-2.8%
39	Drexel LeBow Business School (Drexel University)	\$ 70.30	20-25%	10-15%	30.0%	17.0%	10.0%	27.0%	-3.0%	0.0%	-3.0%	-3.0%
40	Penn Medicine-3600 Civic Center Boulevard (University of Pennsylvania)	\$ 3.78	15-25%	10-15%	25.0%	18.8%	2.0%	20.7%	3.8%	-8.1%	-4.3%	-4.3%
41	Penn Smilow Translational Center (TRC) (University of Pennsylvania)	\$ 243.93	15-25%	10-15%	25.0%	17.3%	3.4%	20.7%	2.3%	-6.6%	-4.3%	-4.3%
42	Drexel University Chestnut Street Housing (Drexel University)	\$ 97.60	20-25%	10-15%	30.0%	13.0%	11.0%	24.0%	-7.0%	1.0%	-6.0%	-6.0%
43	Mann Center for the Performing Arts (Mann Center)	\$ 1.10	32.0%	7.0%	39.0%	32.0%	0.0%	32.0%	0.0%	-7.0%	-7.0%	-7.0%
44	Temple Mixed-Use Parking Garage (Temple University)	\$ 17.90	25.0%	10.0%	35.0%	16.6%	9.7%	26.3%	-8.4%	-0.3%	-8.7%	-8.7%
45	Campus Inn (Homewood Suites)	\$ 50.00	30.0%	7.0%	37.0%	28.0%	0.2%	28.2%	-2.0%	-6.8%	-8.8%	-8.8%
46	Philadelphia Museum of Art - Art Handling	\$ 32.08	25.0%	5.0%	30.0%	15.0%	6.1%	21.1%	-10.0%	1.1%	-8.9%	-8.9%
47	SugarHouse Casino	\$ 60.00	25.0%	10.0%	35.0%	17.0%	9.0%	26.0%	-8.0%	-1.0%	-9.0%	-9.0%
48	Penn Silverstein 4 Operating Room (University of Pennsylvania)	\$ 14.87	15-25%	10-15%	25.0%	10.0%	4.7%	14.7%	-5.0%	-5.3%	-10.3%	-10.3%
TOTALS		\$ 1,189.46	29.4%			28.3%			NET RANKING			-1.1%
						PAID TO M/W/DSBE			\$ 337.1			

PROJECT STATUS: DATA UNAVAILABLE

49	Delaware Valley Intelligence Center	\$ 20.00	25%	10%	35%	N/A						
50	Schuylkill River Development Corp.	\$ 5.10	10-15%	5-10%	15-25%	N/A						
51	The Granary Project	\$ 40.00	25-35%	5-15%	30-45%	N/A						
52	1400 Spring Garden Street	\$ 20.00	18%	7%	25%	N/A						
53	Benjamin Franklin Parkway Improvements	\$ 17.00	15-20%	5-10%	0%	N/A						
54	Lenfest Plaza	\$ 1.50	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
55	Parkwest Town Center	\$ 50.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
56	Race Street Pier (DRWC)	\$ 5.60	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
57	Verizon	\$ 381.00	BGFE	BGFE	BGFE	N/A						
58	Cheltenham Plaza Development	\$ 10.00	20%	10%	30%	N/A						

PRIVATE AND NON-PROFIT PROJECTS

**ECONOMIC OPPORTUNITY PLAN
IN PLANNING AND CANCELLED**

PROJECT STATUS: PLANNING

#	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
59	1801 Vine St. - Family Court Building (Don Peebles, African American-Owned Project)	\$ 55.00	25-30%	5-10%	30-40%	N/A	N/A	N/A	N/A	N/A	N/A
60	4700 Walnut Street	\$ 42.00	20-25%	10-15%	30-35%	N/A	N/A	N/A	N/A	N/A	N/A
61	BikeShare	\$ 3.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
62	Chestnut Street Hotel for Drexel University (Hospitality 3, LLC) (Drexel University)	\$ 58.00	20-25%	10-15%	30-40%	N/A	N/A	N/A	N/A	N/A	N/A
63	SLS International Hotel and Residence(Dranoff: Broad and Spruce Associates, LP)	\$ 200.00	20-25%	7%	27-32%	N/A	N/A	N/A	N/A	N/A	N/A
64	Drexel University/Wexford Science and Technology - University City High School (Drexel University)	\$ 1,200.00	25-30%	10-15%	35-45%	N/A	N/A	N/A	N/A	N/A	N/A
65	Love Park Parking Garage (Interpark, LLC)	\$ 9.20	25%	7%	32%	N/A	N/A	N/A	N/A	N/A	N/A
66	Love Park Plaza (Interpark, LLC)	\$ 16.50	25%	7%	32%	N/A	N/A	N/A	N/A	N/A	N/A
67	Penn Gregory College House Renovation (University of Pennsylvania)	\$ 6.90	15-20%	10-15%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
68	Penn Module 7 (University of Pennsylvania)	N/A	15-20%	10-15%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
69	Penn Perry World House (University of Pennsylvania)	N/A	15-20%	10-15%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
70	Penn Richards Renovations (University of Pennsylvania)	\$ 6.90	15-25%	10-15%	25-40%	N/A	N/A	N/A	N/A	N/A	N/A
71	River Walk	\$ 375.00	20-25%	5-10%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
72	Rodin Square Project	\$ 114.00	15-20%	10-15%	25%	N/A	N/A	N/A	N/A	N/A	N/A
73	SClenergy/Blue Hill	\$ 6.60	15-20%	5-10%	20-30%	N/A	N/A	N/A	N/A	N/A	N/A
74	W/Element Philadelphia Hotels (W/Element Hotels)	\$ 280.00	25-30%	10-15%	35-45%	N/A	N/A	N/A	N/A	N/A	N/A
75	William Dick Elementary School	\$ 0.67	15-20%	10-15%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
76	Wynne Theatre Senior Residences	N/A	15-20%	10-15%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
77	CHOP Family Health Center (Childrens Hospital of Pennsylvania)	\$ 42.50	20-25%	5-10%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
78	West Philadelphia High School	\$ 42.00	20-25%	10-15%	30-40%	N/A	N/A	N/A	N/A	N/A	N/A
79	ADCO - MM Girard27	\$ 18.00	25-30%	10-15%	35-45%	N/A	N/A	N/A	N/A	N/A	N/A
80	Blue Horizon	\$ 20.00	15-20%	10-15%	25%	N/A	N/A	N/A	N/A	N/A	N/A
81	Columbia Field (St Joseph's Prep)	\$ 2.00	15-20%	10-15%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
82	Dietz & Watson	\$ 50.00	20-25%	2-5%	22-27%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 2,494.27									

PROJECT STATUS: CANCELLED

#	Project Name	Cost (\$Million)	Goal			Actual			Variance		
			MBE	WBE	M/WBE	MBE	WBE	M/WBE	MBE	WBE	M/WBE
83	1200 Chestnut Street	\$ 3.00	25%	7%	32%	N/A	N/A	N/A	N/A	N/A	N/A
84	Broad & Washington Streets	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
85	Hank Gathers Recreation Center (2501 W. Diamond St)	\$ 0.38	10-15%	5-10%	15-25%	N/A	N/A	N/A	N/A	N/A	N/A
86	Island Avenue Marriott	\$ 20.00	17-20%	7-10%	24%	N/A	N/A	N/A	N/A	N/A	N/A
87	One Franklin Square 401 Race Street	\$ 40.00	25%	10%	35%	N/A	N/A	N/A	N/A	N/A	N/A
88	The Museum of the American Revolution	\$ 65.00	15%	10%	25%	N/A	N/A	N/A	N/A	N/A	N/A
89	Temple Univ. Jeanes Hospital Parking Garage	N/A	20-25%	5-10%	25-35%	N/A	N/A	N/A	N/A	N/A	N/A
90	Eastwick Joint Ventures/Lower Stage	N/A	25-30%	15-20%	40%	N/A	N/A	N/A	N/A	N/A	N/A
91	Fresenius Medical Center	N/A	25%	10%	35%	N/A	N/A	N/A	N/A	N/A	N/A
		\$ 128.38									

APPENDIX

**City of Philadelphia
Economic Opportunity Plan
[CITY BID NUMBER]**

I. Introduction, Definitions and Goals

A. Chapter 17-1600 of The Philadelphia Code requires the development and implementation of “Economic Opportunity Plan(s)” for certain classes of contracts and covered projects as defined in Section 17-1601. The Economic Opportunity Plan (“Plan”) memorializes the successful Bidder’s best and good faith efforts to provide meaningful and representative opportunities for Minority Business Enterprises (“MBEs”), Woman Business Enterprises (“WBEs”) and Disabled Business Enterprises (“DSBEs”), Disadvantaged Business Enterprises¹ (“DBEs”) (collectively, “M/W/DSBEs”) and an appropriately diverse building trades workforce in connection with the contract or covered project.

This Invitation and Bid and any resulting contract are subject to the Plan requirements as described in Section 17-1603 (2). Accordingly, by submission of its Bid, a responsive and responsible Bidder makes a legally binding commitment to abide by the provisions of this Plan which include Bidder’s commitment to exercise its best and good faith efforts throughout the contract term to provide meaningful and representative contracting opportunities for M/W/DSBEs and to employ an appropriately diverse workforce in all phases of any contract awarded under this Bid.

Bidder hereby verifies that all information submitted to the City including without limitation, the Plan and all forms and attachments thereto, are true and correct and is notified that the submission of false information by Bidder is subject to the penalties of 18 Pa.C.S. Section 4904 relating to unsworn falsification to authorities. Bidder also acknowledges that if it is awarded a contract resulting from this Invitation and Bid, it is a felony in the third degree under 18 Pa.C.S. Section 4107.2 (a)(4) if, in the course of this contract, it fraudulently obtains public moneys reserved for or allocated or available to minority business enterprises or women's business enterprises.

B. For the purposes of this Plan, MBE, WBE, DBE and DSBE shall refer to certified businesses so recognized by the City of Philadelphia through its Office of Economic Opportunity (“OEO”). Only the work or supply effort of firms that are certified as M/W/DSBEs by an OEO approved certifying agency² at the time of bid opening will be eligible to receive credit as a Best and Good Faith Effort. In order to be counted, certified firms must successfully complete and submit to the OEO an application to be included in the OEO Registry which is a list of registered M/W/DSBEs maintained by the OEO and available online at www.phila.gov/oEO/directory. If bidder or bidder’s subcontractor(s) is certified by an approved certifying agency, a copy of that certification should be furnished with the bid.

¹Disadvantaged Business Enterprises (“DBEs”) are those socially or economically disadvantaged minority and woman owned businesses certified under 49 C.F.R. Part 26. If Bidder makes solicitation(s) and commitment(s) with a DBE, Bidder shall indicate which category, MBE or WBE, is submitted for credit.

²A list of “OEO approved certifying agencies” can be found at www.phila.gov/oEO

C. For this Plan, the term “Best and Good Faith Efforts,” the sufficiency of which shall be in the sole determination of the City, means: a Bidder’s efforts, the scope, intensity and appropriateness of which are designed and performed to foster meaningful and representative opportunities for participation by M/W/DSBEs and an appropriately diverse workforce and to achieve the objectives of Chapter 17-1600.

D. Goals

1. M/W/DSBE Participation

Bidder shall make Best and Good Faith Efforts to provide meaningful and representative opportunities for M/W/DSBEs in the contract in consideration of the size and scope of the contract and the availability of MBEs, WBEs and DSBEs to perform various elements of the contract.

2. Employment Goals

Bidder agrees to make Best and Good Faith Efforts to employ a diverse workforce which includes minority persons, disabled persons, females and local residents.

II. Bidder Responsiveness and Responsibility

A. Bidder shall identify all its M/W/DSBE commitments and evidence its agreement to employ a diverse workforce on the form entitled, “M/W/DSBE Participation and Workforce Commitments.” The Bidder’s identified commitment to use an M/W/DSBE on this form constitutes a representation by Bidder, that the M/W/DSBE is capable of completing the subcontract with its own workforce, and that the Bidder has made a legally binding commitment with the firm. The listing of the M/W/DSBE firm by Bidder further represents that if Bidder is awarded the contract, Bidder will subcontract with the listed firm(s) for the work or supply effort described and the dollar/percentage amount(s) set forth on the form. In calculating the percentage of M/W/DSBE participation, Bidder shall apply the standard mathematical rules in rounding off numbers. In the event of inconsistency between the dollar and percentage amounts listed on the form, the percentage will govern. Bidder is to maintain the M/W/DSBE percentage commitments throughout the term of the contract which shall apply to the total amount of the contract and any additional increases. In the event the Successful Bidder’s contract is increased by change order and/or modification, or amendment, it shall be the responsibility of the Successful Bidder to apply its Best and Good Faith Efforts to the amended amount in order to maintain its commitments on the total dollar amount of the contract at the time of contract completion.

1. Commercially Acceptable Function

A Bidder that enters into a subcontract with an M/W/DSBE shall be considered to have made a Best and Good Faith Effort in that regard only if its M/W/DSBE subcontractor performs a commercially acceptable function (“CAF”). An M/W/DSBE is considered to perform a CAF when it engages in meaningful work or

supply effort that provides for a distinct element of the subcontract (as required by the work to be performed in accordance with Bid specifications), where the distinct element is worthy of the dollar amount of the subcontract and where the M/W/DSBE carries out its responsibilities by actually performing, managing and supervising the work involved; M/W/DSBE subcontractors must perform at least twenty percent (20%) of the cost of the subcontract (not including the cost of materials, equipment or supplies incident to the performance of the subcontract) with their own employees.

The City may evaluate the amount of work subcontracted, industry practices and any other relevant factors in determining whether the M/W/DSBE is performing a CAF and in determining the amount of credit the Bidder receives towards the participation ranges. For example, a Bidder using an M/W/DSBE non-stocking supplier (i.e., a firm that does not manufacture or warehouse the materials or equipment of the general character described by the Bid specifications and required under the contract) to furnish equipment or materials will only receive credit towards the participation ranges for the fees or commissions charged, not the entire value of the equipment or materials furnished.

B. Upon award, letters of intent, quotations, and any other accompanying documents regarding commitments with M/W/DSBEs, including the M/W/DSBE Participation and Workforce Commitments Form, become part of the contract. M/W/DSBE commitments are to be memorialized in a written subcontract agreement and are to be maintained throughout the term of the contract and shall apply to the total contract value (including approved change orders and amendments). Any change in commitment, including but not limited to termination of the subcontract, reduction in the scope of committed work, substitutions for the listed firms, changes or reductions in the listed dollar/percentage amounts, must be pre-approved in writing by OEO. Throughout the term of the contract, Bidder is required to continue its Best and Good Faith Efforts.

C. In the event Bidder does not identify on the M/W/DSBE Participation and Workforce Commitments Form that it has made M/W/DSBE commitments within the participation ranges established for this Bid and/or does not agree to the employment goals described herein, Bidder must complete and submit a *Documentation of Best and Good Faith Efforts Form* ("BGFE Form"), documenting its solicitations and any commitments with M/W/DSBEs, and detailing any efforts made to include M/W/DSBEs in the contract and to employ a diverse workforce. The submission of the BGFE Form is an element of bid responsiveness and failure to include this form may result in the rejection of the Bid. The BGFE Form must include at a minimum, certification and documentary evidence that the following actions were taken:

1. Solicitation directed to both qualified M/W/DSBEs registered with OEO and qualified M/W/DSBEs certified by agencies approved by OEO. Bidder must provide a list of all certification directories used for soliciting participation for this Bid. Bidder must determine with reasonable certainty if the M/W/DSBEs are interested by taking appropriate steps to follow up on initial solicitations; one time contact, without follow up, is not acceptable; and

2. Bidder provided interested M/W/DSBEs with adequate information about the plans, specifications, and requirements of the contract in a timely manner to assist them in responding to a solicitation; and

3. Bidder negotiated in good faith with interested M/W/DSBEs. A Bidder using good business judgment would consider a number of factors in negotiating with subcontractors, including M/W/DSBE subcontractors, and would take a firm's price and capabilities as well as the objectives of the Plan into consideration; and

4. Documentation of the following:

i. Any commitments to use M/W/DSBEs in its bid for subcontracted services and materials supply even when Bidder would otherwise prefer to self-perform/supply these items; and

ii. Correspondence between the Bidder and any M/W/DSBE(s) related to this Bid; and

iii. Attendance logs and/or records of any scheduled pre-bid meeting; and

5. Certification and evidence that the following actions were taken or documentation of the following, or an explanation why these actions were not taken or why documentation does not exist:

i. Any arms length business assistance provided to interested M/W/DSBEs which may include access/introduction to major manufacturer/suppliers, lines of credit and union halls; and

ii. Solicitation through job fairs, newspapers, periodicals, advertisements and other organizations or media that are owned by M/W/DSBEs and/or focus on M/W/DSBEs; and

iii. Telephone logs of communications related to this Bid; and

iv. Notification of and access to bid documents at the Bidder's office or other office locations for open and timely review; and

v. Bidder sought assistance from the Urban Affairs Coalition, Careerlink Philadelphia, Opportunity Industrial Center and the Philadelphia Workforce Development Corporation to perform employment outreach; and

vi. Bidder published its policy of nondiscrimination in the hiring, retention and promotion of employees; and

vii. Any agreement with an apprenticeship or training program that targets the employment of minority persons, disabled persons and women.

III. Evaluation of Responsiveness and Responsibility

A. Evaluation and Determination

1. The City, acting through its OEO, will evaluate the responsiveness of the Bidder's Plan to these requirements. OEO reserves the right to request further

documentation and/or clarifying information at any time prior to the award of the contract which may result in Bidder's amendment of its M/W/DSBE Participation and Workforce Commitments Form or BGFE Form.

B. Administrative Reconsideration

1. If the OEO determines that the apparent low Bidder has not made sufficient Best and Good Faith Efforts, the Bidder will be notified and may file a written appeal with OEO within forty-eight (48) hours of the date of notification. The decision of OEO may be appealed in writing within forty-eight (48) hours of the date of OEO's decision to Chief Operating Officer of the Commerce Department or his designee whose decision shall be final. If it is determined that the apparent low Bidder did not make sufficient Best and Good Faith Efforts, its Bid will be rejected.

2. Notwithstanding compliance with the requirements set forth herein, the City reserves the right to reject any or all bids as deemed in the best interest of the City.

IV. Compliance and Monitoring of Best and Good Faith Efforts

A. A copy of the Successful Bidder's Plan, as certified below by OEO, will be filed with the Chief Clerk of Council by the Procurement Department on behalf of the Successful Bidder, within fifteen (15) days of the Procurement Department's issuance of the notice of award.

The Successful Bidder agrees to cooperate with OEO in its compliance monitoring efforts, and to submit, within the time limits prescribed by OEO, all documentation which may be requested by OEO relative to the awarded contract, including the items described below. The Successful Bidder must provide as required and maintain the following contract documentation for a period of three (3) years following acceptance of final payment under the contract:

- Copies of signed contracts and purchase orders with M/W/DSBE subcontractors;
- Evidence of payments (cancelled checks, invoices, etc.) to subcontractors and suppliers to verify participation;
- Telephone logs and correspondence relating to M/W/DSBE commitments.

B. The Successful Bidder shall ensure that all its on-site contractors submit, to the extent required by law, certified payrolls to the City's Labor Standards Unit in the format prescribed by that agency which includes hours worked by minority and female apprentices and journeypersons.

C. Prompt Payment of M/W/DSBEs

1. The Successful Bidder shall within five (5) business days after receipt of a payment from the City for work performed under the contract, deliver to its M/W/DSBE subcontractors their proportionate share of such payment for work performed (including the supply of materials). In connection with payment of its M/W/DSBE subcontractors, the Successful Bidder agrees to fully comply with the City's payment reporting process which may include the use of electronic payment verification systems.
2. Each month of the contract term and at the conclusion of the contract, the Successful Bidder shall provide to the OEO documentation reconciling actual dollar amounts paid to M/W/DSBE subcontractors to M/W/DSBE commitments presented in the Plan.

D. Oversight Committee

1. For this project, the City, in its sole discretion, may establish a Project Oversight Committee consisting of representatives from the Bidder's company, representatives of the building trades, the construction manager, and the City which may include the Project site's District Councilperson, OEO, and appropriate community organizations ("Committee"). The Committee will meet regularly to provide advice for the purpose of facilitating compliance with the Plan.
2. If a Project Oversight Committee is established, the City will convene meetings of the Committee no later than one (1) month after issuance of the Notice To Proceed.

V. Remedies and Penalties for Non-Compliance

A. The Successful Bidder agrees that its compliance with the requirements of the Plan is material to the contract. Any failure to comply with these requirements may constitute a substantial breach of the contract. It is further agreed and understood that in the event the City determines that the Successful Bidder hereunder has failed to comply with these requirements the City may, in addition to remedies reserved under Section 17-1605 of The Philadelphia Code, any other rights and remedies the City may have under the contract, or any bond filed in connection therewith or at law or in equity, exercise one or more of the remedies below, which shall be deemed cumulative and concurrent:

- a. Withhold payment(s) or any part thereof until corrective action is taken.
- b. Terminate the contract, in whole or in part.
- c. Suspend/Debar the successful bidder from bidding on and/or participating in any future City contracts for a period of up to three (3) years.

- d. Recover as liquidated damages, one percent of the total dollar amount of the contract for each one percent (or fraction thereof) of the commitment shortfall. (NOTE: The “total dollar amount of the contract” shall include approved change orders, amendments and for requirements contracts shall be based on actual quantities ordered by the City.)

The remedies enumerated above are for the sole benefit of the City and City’s failure to enforce any provision or the City’s indulgence of any non-compliance with any provision hereunder, shall not operate as a waiver of any of the City’s rights in connection with any contract resulting from this Invitation and Bid nor shall it give rise to actions by any third parties including identified M/W/DSBE subcontractors. No privity of contract exists between the City and the M/W/DSBE subcontractor identified in any contract resulting from this Invitation and Bid. The City does not intend to give or confer upon any such M/W/DSBE subcontractor(s) any legal rights or remedies in connection with subcontracted services under any law or Executive Order or by any reason of any contract resulting from the Invitation and Bid except

such rights or remedies that the M/W/DSBE subcontractor may seek as a private cause of action under any legally binding contract to which it may be a party.

SIGNATURE OF BIDDER AND TITLE³

DATE

ANGELA DOWD-BURTON, Executive Director, Office of Economic Opportunity⁴

DATE

[See Forms on following pages; these Forms, as completed by Bidder, must be submitted with the Bid as a matter of Responsiveness and Responsibility]

³Bidder is required to sign and date, but the City reserves the right to obtain the Successful Bidder's signature thereon at any time prior to Plan certification. The Successful Bidder will receive from the City a certified copy of its Plan which will be filed by the Procurement Department with the Chief Clerk of City Council within fifteen (15) days of the Procurement Department's issuance of a notice of award and published by OEO, in a downloadable format, on the OEO website.

⁴ Pursuant to Section 17-1603 (2) of The Philadelphia Code, the representative of the City of Philadelphia's Office of Economic Opportunity, the "certifying agency", certifies that the contents of this Plan are in compliance with Chapter 17-1600.

OEO Official Use Only

M/W/DSBE Commitments

Percent/Dollar Amount

_____ [MBE]

_____ [WBE]

_____ [DSBE]

MAYOR'S ADVISORY COMMISSION ON CONSTRUCTION INDUSTRY DIVERSITY (MACCID)

Lorraine Brown
Chief Executive Officer
The Temple Group

Glenn Bryan
Assistant Vice President
University of Pennsylvania

Angela Dowd-Burton
Executive Director
Office of Economic Opportunity

William Carter
Director of Legislative Affairs
City Council, President Darrell L. Clarke

John W. Chin
Executive Director
Philadelphia Chinatown Development Corporation

Fredrick A. Clark
President and CEO
Clark Resources

David Crawford
President
Econsult Corporation

James P Creedon
Sr. V.P. Construction, Facilities, and Operations
Temple University

Sharon Dietrich
Litigation Director
Community Legal Services of Philadelphia

Michelle Flamer
Senior Attorney
City of Philadelphia

Everett Gillison
Deputy Mayor of Public Safety and
Mayor's Chief of Staff

Beverly Harper
Founder and President
Portfolio Associates, Inc.

Pierce Keating
Chief Executive Officer
Keating Construction

Steven S. Lakin
Executive Managing Director
General Building Contractors Association (GBCA)

John Macklin
Vice President for the NE Region
National Association of Minority Contractors (NAMC)

Cheryl Mckissack
Chief Executive Officer
McKissack Group Inc.

Angelo Perryman, MACCID Chair
Chief Executive Officer
Perryman Building and Construction

Sam Staten, Jr.
Business Manager
Laborers' Int'l Union of North America Local 332

James Tucker
Sr. V.P. Administrative and Business Services
Drexel University

Tony Wigglesworth
Executive Director
Philadelphia Area Labor Management Committee

Mario Zacharjasz
Chief Executive Officer
PZS Architects, LLC

CITY COUNCIL ECONOMIC OPPORTUNITY REVIEW COMMITTEE (EORC)

Steven Scott Bradley

Chairman of the Board
African American Chamber of Commerce

Vanessa Fields

Vice President
AFSCME District Council 47

Angela Dowd-Burton

Executive Director
Office of Economic Opportunity

Sherman Harris

Assistant to the President
AFSCME District Council 33

Varsovia Fernandez

President and Chief Executive Officer
Greater Philadelphia Hispanic Chamber of Commerce

Economic Opportunity Oversight Committees

1. Barnes Foundation
2. Campus Inn (Homewood Suites)
3. CHOP Ambulatory Care Center (Children's Hospital of Pennsylvania)
4. CHOP Family Health Center (Children's Hospital of Pennsylvania)
5. Comcast Innovation Tower
6. Dietz & Watson
7. Dilworth Plaza (Center City District)
8. Drexel University **(Multiple Projects)**
9. Evo Cira Centre South (Brandywine)
10. Juvenile Justice Facility
11. Lincoln Financial Field (Eagles Stadium Operator, LLC)
12. Marriott: Homewood Suites
13. Philadelphia Museum of Art - Art Handling
14. Philadelphia Prison System
 - a. Corizon Healthcare
 - b. ARAMARK Food Service
15. Public Property
 - a. Youth Study Center
16. St. Joseph's University **(Multiple Projects)**
17. SugarHouse Casino
18. Temple University **(Multiple Projects)**
19. University of Pennsylvania **(Multiple Projects)**
20. Verizon
21. Water Department
 - a. BioGas CoGeneration Facility
 - b. Philadelphia BioSolids
 - c. Venice Island
22. West Philadelphia High School (Wexford / Drexel)
23. Xfinity Live! (Comcast)

Economic Opportunity Review Committee Meeting Expert Testimony

December 8, 2014	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%2012%209%2013.pdf
<ol style="list-style-type: none"> 1. James Creedon, Senior Vice President for Construction, Facilities, and Operations Temple University 2. Manik K. Arora, P.E., President and CEO Arora Engineers 3. Janira Barroso, Director of Participation Jim Giffear, Construction Engineer Trisha Grace, Assistant Projects Manager Brian Mohl, Capital Program Manager Philadelphia Water Department 4. Curtis J. Gregory, Senior Director Commerce Department, Office of Business Services (“OBS”) 5. James Sanders, MBA, Senior Director MBDA Business Center Philadelphia, PA 	
September 8, 2014	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%209%208%2014.pdf
<ol style="list-style-type: none"> 1. Billy Cromedy, President Advantage Contracting 2. Chet Riddick, President & CEO Alpha Office Supplies Inc. 3. Marla S. Hamilton, Vice President, Marketing & Business Development Philadelphia Industrial Development Corporation (PIDC) 4. Meg Shope Koppel, Sr. VP of Research, Policy and Innovation Philadelphia Works 5. Nina Bryan, Eastwick Neighbors Representative Eastwick Neighbors 6. Fermin Morales Phair Hiring Coalition 7. Shalimar Thomas, Executive Director African American Chamber of Commerce 8. Nicholas P. Jann, Economic Analyst City of Philadelphia Office of Economic Opportunity 	

Economic Opportunity Review Committee Meeting Expert Testimony

June 16, 2014	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%20June%202014.pdf
<ol style="list-style-type: none">1 Jameel Worthy, President and Chief Executive Officer Steadfast Entities2 Pierce Keating, Chairman and Chief Executive Officer Daniel J. Keating Co.3 Debbie Rizzo, Director Diversity Procurement Services Drexel University & Drexel University College of Medicine Academy of Natural Sciences of Drexel University4 Alice Dungee James, Assistant Director City of Philadelphia Office of Economic Opportunity5 William Clark, Director of Special Projects City of Philadelphia Office of Economic Opportunity6 Kristin Szwajkowski, Project Manager Milligan & Company7 Jihad Ali Contractors Roundtable8 Mark Betz Member of SteamFitter Local Union 420	
March 3, 2014	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%203%202014.pdf
<ol style="list-style-type: none">1 William P. Clark, Director of Special Projects City of Philadelphia, Office of Economic Opportunity2 Glenn Bryan, Assistant Vice President of Community Relations University of Pennsylvania3 Dexter L. Hendricks, LEED, Community Affairs Director Turner Construction Company4 Steve Masters, Esq. Just Laws LLC	

Economic Opportunity Review Committee Meeting Expert Testimony

December 9, 2013	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%2012%209%2013.pdf
<ol style="list-style-type: none"> 1. William P. Clark, Director of Special Projects City of Philadelphia, Office of Economic Opportunity 2. James Creedon, Senior Vice President for Construction, Facilities, and Operations Temple University 3. Angelo Perryman, Chairman of the Mayor’s Advisory Commission on Construction Industry Diversity (MACCID), President of Perryman Building and Construction Services 4. Dr. Christopher Crockett, Deputy Water Commissioner Paul Kohl, Biogas Project Manager Janira Barroso, Director of Participation Philadelphia Water Department 5. Steve Masters, Esq. Just Laws LLC 	
September 9, 2013	http://www.phila.gov/commerce/Documents/EORC%209%209%202013.pdf
<ol style="list-style-type: none"> 1. Jack Kelly, Chief Operating Officer Dean Robateau, Project Executive McKissack & McKissack 2. Anna Shipp, Project Manager Sustainable Business Network 3. Cynthia Ashford Moultrie, Director DBE Supportive Services Center Cheyney University of Pennsylvania 4. Kenneth Woodson, Vice President of Community and Government Affairs Philadelphia Zoo 5. Steve Masters, Esq. Just Laws LLC 	
June 10, 2013	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%20%206%2010%2013.pdf
<ol style="list-style-type: none"> 1. Lee Huang, Senior, Vice President and Principal Econsult Solutions, Inc. 2. Sandra Swiacki, Project Director Milligan & Company, LLC 3. John Mondlak, Director of Real Estate Development City of Philadelphia Commerce Department 4. Chris Crockett, Deputy Commissioner, Philadelphia Water Department 5. Lee Norelli, Project Manager of BAL, LLC Ameresco PWD NEWPCP Cogeneration Project AP Construction 	

Economic Opportunity Review Committee Meeting Expert Testimony

6. **David Kipphut**, Deputy
The Office of Career and Technical Education, School District of Philadelphia
7. **Michelle Armstrong**, Director
Office of Career and Technical Education, School District of Philadelphia
8. **Sam Staten, Jr.**, Business Manager
Laborers' International Union of North America Local 332
9. **Ed Szwarc**, Vice President & General Manager
Skanska
10. **Sherry Nacci**, Diversity Manager
Skanska
11. **Wade Colclough**, President & CEO
PA-NJ-DE Minority Supplier Development Council
12. **William McDowell**, Senior Project Executive
Barnes Foundation
13. **Jeffrey Smith**
Baker & Co.
14. **Steve MacBeth**
Campus Apartments

March 11, 2013

<http://www.phila.gov/commerce/Documents/EORC%20Transcripts%20March%202013.pdf>

1. **Jeffrey Snyder**
The Cordish Company
2. **James Baker**, President
Baker & Company, LLC
3. **Joseph C. Meade**, Director, Government and External Affairs
Philadelphia Museum of Art
4. **Diana Lu**, Director of Partnerships and Outreach
10,000 Small Businesses
5. **Krystle M. Baker, Esq.**, Investigator
Alexander DeSantis, Investigator
Office of the Inspector General

Economic Opportunity Review Committee Meeting Expert Testimony

December 12, 2012	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%2012%2012%2012.pdf
<ol style="list-style-type: none"> 1. Michael Brown Environmental Construction Services and Element Mechanical Services 2. Johnathan Chopp Campus Apartments, St. Joseph’s University 3. Colin Johnson Local Citizen 4. Jihad Ali National Association of Minority Contractors (NAMC) 	
September 12, 2012	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%20%209%2012%2012.pdf
<ol style="list-style-type: none"> 1. Dr. Joi Spraggins and Maceo Cummings The Temple Group 2. Eric Watkins and John Braxton Nesmith & Co., Inc. 3. Charisse Price , Business Analyst & Liaison Philadelphia Water Department 4. Jihad Ali National Association of Minority Contractors (NAMC) 	
May 14, 2012	http://www.phila.gov/commerce/Documents/Economic%20Opportunity%20Review%20Committee%20Transcripts%205%2014%2012.pdf
<ol style="list-style-type: none"> 1. Jihad Ali National Association of Minority Contractor (NAMC) 2. John Graves, Partner Fair Hiring Coalition 3. John Macklin, President National Association of Minority Contractor (NAMC) 4. Michael Jones, Owner Colors Paint and Finishing 5. Joanna Harris, Owner ARB Construction 	

