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## CITY OF PHILADELPHIA SINKING FUND COMMISSION

In Re: Monthly Meeting

November 18, 2020

- - -

This Virtual Meeting of the
Sinking Fund Commission, held pursuant to
notice in the above mentioned case,
before Patricia Slater, a Court Reporter
and Notary Public for the Commonwealth of
Pennsylvania, held at Two Penn Center,
16th Floor Conference Room on the above
date, commencing at approximately 10:00
a.m., pursuant to the State of
Pennsylvania General Court Rules.

STREHLOW & ASSOCIATES, INC. 54 FRIENDS LANE, SUITE 116 NEWTOWN, PENNSYLVANIA 18940 (215)504-4622 SERVING NJ, PA, NY, DE

## Sinking Fund Commission - November Meeting November 18, 2020

Page  APPEARANCES  COMMISSION MEMBERS:  Donn Scott, Chairman	2
2 3 COMMISSION MEMBERS: 4	
3 COMMISSION MEMBERS: 4	
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5	
Rebecca Rhynhart, City Controller	
6 Francis Bielli, Designee for	
7 Office of Finance	
8	
9 ALSO PRESENT:	
10 Nadia Matthie	
Tania Kinniry 11 Al Johnson	
Joseph Romaines 12 Marc Ammaturo	
Adam Coleman	
13 Alexander Goldsmith, PFM Asset Management Daniel Leonard, PGW	
14 Joe Golden, Jr. Vanessa Jackson	
15 Bill Rubin	
Surya Pisapati 16 Christopher DiFusco, Chief Investment	
Officer	
17 Kellan White, First Deputy City Controller	
18	
19	
20	
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22	
23	
24	

## Sinking Fund Commission - November Meeting November 18, 2020

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1	
2	
3	CHAIRMAN SCOTT: Good
4	morning everyone and welcome.
5	It's my pleasure to open this
6	meeting of the Sinking Fund
7	Commission.
8	The first item of business
9	is the approval of the September
10	2020 minutes.
11	Is there a motion?
12	MR. WHITE: Motion.
13	CHAIRMAN SCOTT: Motion has
14	been made.
15	Is there a second?
16	MR. BIELLI: I'll have to
17	obtain since I was not at the
18	meeting for September.
19	CHAIRMAN SCOTT: Yeah.
20	I wonder if I can second.
21	MR. WHITE: Yeah. You can
22	second.
23	CHAIRMAN SCOTT: I'll second
24	it.

		Page	4
1	A motion has been made and	rage	T
2	properly second. All those in		
3	favor say aye.		
4	(Ayes.)		
5	CHAIRMAN SCOTT: So the		
6	minutes have been approved.		
7	The second item on the		
8	agenda this morning is the Annual		
9	Actuarial Presentation. And I'm		
10	going to turn it back over to		
11	Christopher.		
12	MR. DIFUSCO: Thanks, Don.		
13	I just wanted to welcome		
14	Fran Bielli as the fiance		
15	directors new designee, and I		
16	appreciate him joining us this		
17	morning.		
18	Al Johnson and his team from		
19	Aon (sic) are here to present the		
20	Annual Actuarial Report. There		
21	were several documents. I think		
22	the one that Al is going to start		
23	with is up on the screen. There		
24	was also an experience study, some		

		Page 5
1	documents related to Gasby (sic)	
2	and some various, you know,	
3	hypothetical scenarios that Al and	
4	his team walked through.	
5	So with that, I will turn it	
6	over to Al to go through the	
7	presentation. Obviously no one	
8	should hesitate to ask questions	
9	along the way if they have them.	
10	MR. JOHNSON: Good morning.	
11	Thanks, Chris.	
12	Can everybody hear me all	
13	right? I just want to make sure	
14	the audio is working.	
15	CHAIRMAN SCOTT: We are here	
16	good here.	
17	MR. JOHNSON: I'm with my	
18	colleague, Joe Romaines, who is	
19	also on the call with us today.	
20	Between us, we are going to share	
21	the Annual Actuarial Evaluation	
22	for the PGW Pension Plan.	
23	We do this every year with	
24	you guys, and the purpose of this	

		Page 6
1	report is to provide you with	
2	PGW's Pension Plan liabilities.	
3	This year, as of July 1, 2020, the	
4	funded position of the Plan as of	
5	July 1, 2020, and the cash money	
6	requirements for the Plan from	
7	the plan year that runs from July	
8	1, 2020 through June 30th, of	
9	2021.	
10	The primary purposes of this	
11	report, as Chris said, I like to	
12	make these presentations,	
13	discussions, a discussion-type	
14	event, so if you have any	
15	questions as we are moving through	
16	here, please don't hesitate to	
17	stop us and we will be happy to be	
18	answer.	
19	If we go to page now it's	
20	page 1 without the numerical	
21	without the roman numerals at the	
22	bottom. So if you could switch up	
23	to page 1 there, Bill.	
24	I think everybody has a copy	

		Page 7
1	of the report as well. You can	
2	look at the screen or look at the	
3	copy that was passed around to	
4	you.	
5	Here is the summary of some	
6	of the census data as of the last	
7	two plan years. As we see the	
8	active participants, we are seeing	
9	slow declines in that, and that is	
10	primarily due to the pension	
11	choice option that incoming PGW	
12	employees have to either elect to	
13	join the define benefit plan,	
14	which is this plan, or to go into	
15	their define contribution plan.	
16	The employees at hire have that	
17	choice.	
18	We generally, this year, 53	
19	percent of the new employees	
20	joined this plan and 47 percent	
21	joined the define contribution	
22	plan, so it's relatively 50/50	
23	split. That's fairly consistent	
24	over the past few number of years	

		Page 8
1	since that's been implemented.	
2	What we are going to see over time	
3	is a gradual decline in those	
4	active participants as more people	
5	are retiring from PGW that are	
6	going to be entering this plan.	
7	(Zoom connection	
8	disturbance.)	
9	MR. JOHNSON: has also	
10	declined proportionately. We are	
11	going see that as more and more of	
12	the folks, you know, as less and	
13	less folks are active in this plan	
14	there is going to be the	
15	payroll is go to shrink along with	
16	that trend.	
17	The average pay this years	
18	was relatively flat, and the other	
19	statistics relatively similar to	
20	last year. Slight declines again	
21	because we are seeing that	
22	turnover of older longer service	
23	people are retiring and being	
24	replaced by, you know, generally	

		Page 9
1	younger low service employees.	
2	On page 20, there is a full	
3	data reconciliation, and we will	
4	get to that as we get to that part	
5	of the presentation.	
б	If we flip over to the next	
7	page, and here is really the big	
8	page. This is the contribution	
9	showing what the contributions	
10	amounts are from last year to this	
11	year. The contribution of PGW has	
12	two components; one is called the	
13	normal cost. And what the normal	
14	cost is, is that is really just	
15	the value of the benefits being	
16	accrued by participants in the	
17	plan year. The 6.1 million is	
18	really like a current compensation	
19	cost, um, it can be looked at as	
20	compensation being delivered	
21	through the define benefit plan,	
22	so it's delivered at a little bit	
23	of a different fashion there.	
24	The second component is	

		Page	10
1	amortization or installment of the		
2	what we call the "Unfunded		
3	Actuarial Accrued Liability". The		
4	Unfunded Accrued Liability is just		
5	the liabilities of the plan that		
6	aren't fully match by plan assets.		
7	What we do is, that amount		
8	gets paid down generally over a		
9	20-year period through annual		
10	installments, so it's really like		
11	paying down a mortgage. That		
12	unfunded liability can be viewed		
13	as, like, a mortgage balance.		
14	It's gets paid down in these		
15	annual installments until it		
16	approaches.		
17	MR. JOHNSON: The		
18	installments the amortization		
19	that we do is done in two		
20	different fashions; one is called		
21	a 20 year open amortization, and		
22	what that is we just take the		
23	unfunded accrued liability each		
24	year, and we re-advertise it to		

		Page 11
1	paid down over a 20 year period.	
2	The 30 year closed amortization	
3	is, each years change and unfunded	
4	liability gets amortized over a	
5	period of 30 years, and that winds	
6	down through those 30 years, so	
7	each year we have a new slice of,	
8	let's say, change and unfunded	
9	liability that gets amorted (sic).	
10	This policy gets the normal	
11	cost of the plan plus that	
12	amortization of that unfunded	
13	liability.	
14	Now, if we look at, you	
15	know, from what we can see here is	
16	there has been a pretty material	
17	decline in the contribution, um,	
18	from 2019 to 2020. What I want to	
19	do is, because it is a pretty	
20	material change here, I want to	
21	walk you through each of the	
22	components that led to that to	
23	that reduction.	
24	If you look down a little	

		Page	12
1	bit on the page there, at Point A,		
2	I guess, we will say A. This year		
3	as part of that evaluation process		
4	Aon performed an experience study		
5	on the Plans actuarial		
6	assumptions, and we typically do		
7	this every five years. What we do		
8	next is to basically look at the		
9	experience of the plan and sort of		
10	bench mark that against what		
11	the assumptions that we assume in		
12	that period, and also looking at		
13	into the future and saying, are		
14	these assumptions still relevant		
15	for the future. It took a look at		
16	all of the assumptions that we use		
17	in the plan from retirement,		
18	rates, termination rates, to the		
19	salary increase assumptions, and		
20	we made adjustments to almost		
21	every actuarial assumption that we		
22	used in the evaluation this year,		
23	because we did a very, very deep		
24	dive on these things and there was		

		Page	13
1	a number of places where the		
2	experience had deviated somewhat		
3	materially from our actuarial		
4	assumptions.		
5	What we are doing do is		
6	trying to bring those assumptions		
7	into a better alignment with the		
8	plan experience. And all of that		
9	actually produces a decrease in		
10	the plans actual accrued liability		
11	as the plan contribution of about		
12	1.8 million or 1.8 percent of		
13	payroll.		
14	It's pretty noticeable		
15	reduction account of these new		
16	assumptions that were now		
17	reflecting in this July 1, 2020		
18	evaluation. We did the study		
19	during the summer. We met with		
20	the PGW team and decided to go		
21	ahead and move forward to make		
22	these changes to the assumptions.		
23	They were abate in our 2020		
24	evaluation.		

		Page 14
1	There is a complete list of	
2	all of the changes on page 24.	
3	When we get back to the actuarial	
4	assumptions, you know, we can take	
5	a look at that. There is a list	
6	of everything that needs to be	
7	done. There is also a full report	
8	that we gave to PGW, as well as,	
9	Chris on the assumption studies.	
10	If there is any questions on	
11	that we will be happy to answer	
12	those as well.	
13	CHAIRMAN SCOTT: Tell me	
14	again. The 1.8 that you	
15	referenced, is the difference in	
16	what?	
17	MR. JOHNSON: That's the	
18	same	
19	MR. RUBIN: Al, can you face	
20	your computer? I'm sorry, when	
21	you look away they can't hear you.	
22	MR. JOHNSON: Oh, okay. I'm	
23	sorry.	
24	So the 1.8 million is, Don,	

		Page 15
1	is what the reduction in the	
2	contribution would have been had	
3	we not made a change in the	
4	actuarial assumption. So if we	
5	were using the same assumption	
6	last year as we were last year,	
7	on that account, the contribution	
8	would have been 1.8 million higher	
9	then it is with the new	
10	assumptions.	
11	Basically the new	
12	assumptions gave, you know, a	
13	reduction of 1.8 million in that	
14	policy contribution over what it	
15	would have been had we still been	
16	using the previous assumptions.	
17	CHAIRMAN SCOTT: Got it.	
18	Okay.	
19	Thank you.	
20	MR. BIELLI: Al, it's Fran	
21	Bielli.	
22	How you doing.	
23	MR. JOHNSON: Hi, Fran.	
24	How are you?	

	Page 16
1	MR. BIELLI: Good, good.
2	MR. JOHNSON: Nice to talk
3	to you.
4	MR. BIELLI: You too.
5	So out of that 1.8, 1.6
6	million of it constituted
7	demographic changes; is that
8	accurate?
9	MR. JOHNSON: Um.
10	MR. BIELLI: As it letter E
11	on page 2?
12	MR. JOHNSON: Right. So if
13	we looked that purely what we
14	would have expected the
15	contribution to have been for
16	2020, if we would have just really
17	taken '19s number and rolled them
18	forward to 2020 without any
19	changes in the census data, this
20	is where the change in census data
21	comes in from '19 to '20.
22	If we were to use the same,
23	the contribution would have been
24	about \$300,000 higher. What

		Page	17
1	happened was, we had some		
2	favorable experience with the		
3	census data during the year, so		
4	that actually reduced using new		
5	census data actually reduced the		
6	contribution about \$300,000.		
7	There was a lot of favorable		
8	things working this year in the		
9	plans in the plans favor. The		
10	demographic change was also one of		
11	them.		
12	MR. BIELLI: Was that		
13	something that was not assumed		
14	prior to 2019 and 2020? In other		
15	words, was it a surprise?		
16	MR. JOHNSON: No. Actually		
17	it isn't, Fran.		
18	It was about I think it		
19	was maybe about a .1 percent		
20	difference in the liabilities, so		
21	there really it really wasn't a		
22	significant event, so the change		
23	in the demographics had a positive		
24	impact but certainly not anything		

		Page 18
1	that would be out of normal	
2	expected ranges for changes from	
3	one year to the next.	
4	MR. BIELLI: Thanks.	
5	MR. JOHNSON: Okay.	
6	The other just the other	
7	elements that, you know, that led	
8	to a reduction over the change, I	
9	should say, is because the UAL,	
10	the Unfunded Actuarial Liability,	
11	went down the amortization of	
12	that also went down. A smaller	
13	mortgage leads to a smaller, and	
14	that decreased the policy	
15	contribution \$500,000 or .5	
16	percent pay.	
17	Investment returns this year	
18	were a little bit less came in	
19	under the assumed rate of 7.3	
20	percent. It was a rough year. We	
21	had COVID going on, markets were	
22	in chaos in, you know, Q1 and Q2.	
23	There was a big upswing in the	
24	equity markets in the period	

			1
		Page	19
1	following June 30th. We missed		
2	that just because of the timing		
3	the concern about 2.8 percent and		
4	that actually generated an		
5	increase in the contribution by .6		
6	million or .6 percent of pay.		
7	We use an actuarial value of		
8	assets here and the actuarial		
9	value essentially defers 80		
10	percent of that a loss, and only		
11	recognizes 20 percent of it. It		
12	smooths out that plus 5 year		
13	period. It doesn't get fully		
14	recognized as it would if you were		
15	using the market value.		
16	We have a new mortality		
17	table that we put in this year.		
18	The industry standard is what's		
19	called a PRI 2012 Mortality Table.		
20	This is the latest and greatest		
21	mortality table from the society		
22	of actuaries. It was published		
23	last year and we have adopted that		
24	a long with the most up-to-date		

		Page 20
1	mortality projection scale. But	
2	what's been occurring is that over	
3	the last few years longevity has	
4	in these tables has actually been	
5	contracting a bit. So we've seen	
6	some gains actually from the new	
7	mortality tables. It actually	
8	decreased the contribution about	
9	\$500,000 using that new mortality	
10	table. But the new mortality	
11	table is what auditors will look	
12	for in doing their work, so, you	
13	know, we are keeping the table	
14	up-to-date using the most recent	
15	available.	
16	We talked about the	
17	demographic changes. Employee	
18	contributions have been	
19	increasing, new employee	
20	contribute 6 percent of pay as	
21	part of being a member of this PGW	
22	pension plan, so as the, you know,	
23	as there are folks retiring who	
24	are not paying and employee	

		Page	21
1	contributions are leaving and we		
2	are have these new folks coming in		
3	paying 6 percent, we are slowly		
4	seeing an increase in the employee		
5	contribution. That offsets the		
6	employers portion of the		
7	contribution because that's the		
8	portion that the employees have.		
9	CHAIRMAN SCOTT: When was		
10	the 6 percent implemented?		
11	MR. JOHNSON: I believe I		
12	don't have the exact date, Don. I		
13	think it was around in May of		
14	2014 or 2015.		
15	Joe, do you		
16	MR. GOLDEN: Yes. In May of		
17	2011, it was affective from the		
18	union personnel who came on board,		
19	and December of 2011 for the		
20	management or nonunion people that		
21	came on board. They were broken		
22	apart because that's when the new		
23	union contract came into play and		
24	management was implemented a		

		Page 22
1	little bit later by corporate	
2	policy.	
3	CHAIRMAN SCOTT: Thank you.	
4	MR. GOLDEN: You're welcome.	
5	MR. JOHNSON: With all those	
6	factors in place there, the policy	
7	contribution has declined about 12	
8	and 1/2 percent	
9	The policy contributions	
10	dropped about 12 1/2 percent this	
11	year. Last year we're at 26.8.	
12	This year we're around 23, and	
13	again, that's factoring in all of	
14	those items that I just went over,	
15	so this has been the net result of	
16	that as a percent of contribution.	
17	As a percent pay, it's down from	
18	27 are to 24 and 1/2.	
19	I just wanted to bring up	
20	something that we talked about	
21	last year, which was while the	
22	contribution has declined, and it	
23	declined last year as well from	
24	2018 to 2019, was that PGW has	

		Page	23
1	built in into their rate structure		
2	to fund this plan at a higher		
3	contribution level. So my		
4	suggestion would be to maintain		
5	that and even move it, maybe, even		
6	up to around, let's say 30 million		
7	dollars from July 1, 2020 through		
8	2021, for this plan, you know,		
9	instead of putting it 23. 23 and		
10	1/2, move it up to about 30		
11	millions dollars. Keep the extra		
12	discretionary funding coming in		
13	because it's available right now.		
14	It will get the plan to a better		
15	funded status of in a quicker		
16	fashion, you know, it will build		
17	up that funded percentage and get		
18	it closer to 100 percent. Sooner		
19	rather than later. Some of the		
20	benefits of that are if there is a		
21	another let's say a 2008 event,		
22	where you have the significant		
23	downturn in the markets, you will		
24	the plan will be better, and		

		Page	24
1	the organization will be in a		
2	better position to withstand that.		
3	It's easier going from, let's say,		
4	100 percent to 80 percent funded,		
5	you know, from 70 percent to 50		
6	percent, so the contribution		
7	increase will be at a much greater		
8	level if the fund was lower funded		
9	at the time, let's say, a large		
10	market a negative market event		
11	that the occurred.		
12	I just wanted to put that		
13	out there and see, you know, what		
14	the Commissions thoughts are this		
15	year.		
16	Chris, maybe you want to add		
17	some comments to that as well. I		
18	don't want to overreach here on my		
19	obligations to the Fund, but I		
20	think it's a sound prudent idea to		
21	keep the funding up the funding		
22	level up if that money is		
23	available and it is, in fact,		
24	built into the rate structure of		

		Page 25
1	PGW.	
2	MR. DIFUSCO: Yeah, Al. I've	
3	spoken to both or training	
4	correspondents have spoken to	
5	both, Joe Golden at PGW and Rob as	
6	Finance Director, and they are	
7	both, you know, comfortable	
8	building in the what we will	
9	describe as the excess	
10	contribution at 30 million.	
11	Then as I understand it, and	
12	you can correct me if I'm wrong,	
13	but that would serve as a floor	
14	and I know we probably wouldn't	
15	get there for several years, maybe	
16	longer, based on your projections,	
17	but if at some point the required	
18	contribution became, I will just	
19	make the number up, 30.2 million,	
20	then PGW will contribute that	
21	amount. This would serve as a	
22	floor not a ceiling going forward.	
23	They would be contributing, let's	
24	call it, 6.5 million more roughly	

		Page	26
1	this year then required by your		
2	projections.		
3	MR. BIELLI: Chris, if it		
4	would serve as a floor, what's		
5	mandating that floor?		
6	MR. DIFUSCO: So every year		
7	Rob is required per the terms of		
8	the ordinance or the agreement		
9	with PGW to set the a return		
10	and then any changes to the		
11	funding levels. He would by		
12	letter, you know, on an annual		
13	basis just reaffirm the 30 million		
14	dollar minimal contribution.		
15	MR. BIELLI: Right. So what		
16	if next year, the following year,		
17	Rob decides he does not want to		
18	meet the 30 million dollar floor,		
19	what's in place to require that.		
20	In other words, is it		
21	actually a floor or is it a		
22	discretionary floor?		
23	MR. DIFUSCO: I think it		
24	would be a discretionary floor,		

		Page 27
1	but, you know, my understanding in	
2	talking to Joe, and Joe jump in, I	
3	don't want to misstate, but the	
4	way the PGW budget is structured,	
5	the rate increases they put in, my	
6	understanding is that at least	
7	part of that is predicated on	
8	increased, you know, benefit	
9	funding or increased retirement	
10	contributions. And then it would	
11	be somewhat difficult for PGW to	
12	walk that back absent, you know,	
13	in extraordinary circumstances.	
14	I don't disagree that	
15	technically it's discretionary. I	
16	think that's right, but and	
17	Joe, correct me if I'm wrong about	
18	that.	
19	MR. GOLDEN: Yes, Chris.	
20	You're right.	
21	It will be a discretionary	
22	floor that Rob can reset every	
23	year, but obviously we would not	
24	go below the required	

		Page	28
1	contribution. Right now in our		
2	rate case that we filed last		
3	February, which should be decided		
4	December 4th, we have 29.2 million		
5	dollars in rates. Assuming		
6	everyone is billed according to		
7	those rates, it would seem		
8	inappropriate from a PGW point of		
9	view, and that was the point we		
10	made with Chris and Rob, to		
11	contribute less then what was in		
12	rates.		
13	Keeping with our past		
14	several years them, we would round		
15	that up to 30 million dollars even		
16	though only 29.2 million is in our		
17	current rates. It would seem		
18	inappropriate to bill that money,		
19	collect that money, and then not		
20	use it for it's intended purposes.		
21	So that's the avenue we took		
22	there, Fran.		
23	MR. BIELLI: And concerning		
24	the rates, I mean, I assume with		

		Page 29
1	the continuation of the COVID and	
2	cold season coming upon us, that	
3	there is a concern at least for a	
4	portion of the rates, you know, in	
5	the winter months; is that	
6	accurate?	
7	MR. GOLDEN: Well, I think	
8	not in the rates in terms of	
9	billing it, Fran.	
10	What's going to happen is	
11	those rates are going to be billed	
12	and I think then we will have	
13	probably a negative impact on our	
14	debts, which might be greater then	
15	what we have in our rates.	
16	MR. BIELLI: Right.	
17	MR. GOLDEN: So that's where	
18	it would fall out. But the people	
19	would certainly be billed the 29.2	
20	million if the weather stayed in	
21	it's normal pattern and usage	
22	patterns happened as budgeted.	
23	We are not as effective as	
24	the City in terms of they may lose	

		Page	30
1	tax revenue because of people not		
2	working. People be will probably		
3	still leave their thermostats the		
4	same based on the cold of the		
5	current upcoming winter.		
6	MS. RHYNHART: Hi. This is		
7	Rebecca Rhynhart. Sorry that I'm		
8	a few minutes or 20 minutes late		
9	to this. I do apologize.		
10	I have one question for PGW,		
11	which is around, and maybe this		
12	was covered. Again, I'm sorry if		
13	it was, but around the pandemics		
14	impact on PGW and how that		
15	interplays with the 30 million		
16	dollars floor?		
17	MR. GOLDEN: Sure. Thank		
18	you Rebecca. Great question.		
19	We just touched on that a		
20	little bit right now.		
21	MS. RHYNHART: Oh, okay.		
22	I'm sorry.		
23	MR. GOLDEN: No, it's fine.		
24	I'll gladly go over it again.		
Ī			

		Page	31
1	We do have a rate case that		
2	is pending before the Public		
3	Utility Commission. In that rate		
4	case, we have 29.2 million dollars		
5	of pension expense in the rate		
6	case. So with the winter coming		
7	up as it is, people will leave		
8	their thermostats at the same		
9	level. Right now, we are not		
10	seeing much change through October		
11	of this year through October of		
12	last year. Usage is about the		
13	same. We are still collecting at		
14	a 96.X rate, which is above our		
15	budgeted 96 percent. We're not		
16	sure how that will hold through		
17	the winter, but that's where we		
18	are now.		
19	I just said before you		
20	jumped on. It would seem		
21	inappropriate for us to have 29.2		
22	million dollars in rates, and then		
23	to deposit something less into the		
24	Sinking Fund. We will add in the		

		Page 32
1	extra 800,000 to round it to 30	
2	million even consistent with past	
3	years to put in a little more then	
4	we were required.	
5	In your report you see on	
6	your screen, the required	
7	contribution issue will be 23.5	
8	million. But again, since our	
9	rates have built in the higher	
10	amount, that's where we would play	
11	to contribute.	
12	MS. RHYNHART: Okay. So I	
13	had just two follow-up questions.	
14	One is just I thought, and	
15	correct me if I'm wrong, but the	
16	recent refunding that PGW did,	
17	took the savings, um, of that	
18	refunding over the next few years	
19	in response to the pandemic, so I	
20	assumed that there was some	
21	financial strain, but maybe that	
22	was wrong.	
23	MR. GOLDEN: I would say we	
24	were asking to have the cash	

		Page 33
1	upfront in the event it developed	
2	in this coming winter.	
3	MS. RHYNHART: Oh, I see.	
4	As a cushion.	
5	MR. GOLDEN: cash	
6	reserves for the next two years.	
7	That would be as we continue our	
8	debt service coverage calculation,	
9	I believe we took 5 million in	
10	Fiscal 21 and either 4 or 5	
11	million in Fiscal 22. That would	
12	help us make our debt service	
13	coverage up a little, and also	
14	provide 10 million dollars, if	
15	needed, in the next two fiscal	
16	years.	
17	MS. RHYNHART: Okay. And	
18	then my second question, and I	
19	know I've it's been made quite	
20	clear to me, I do not have a vote	
21	on the assumed rate of returned	
22	pension fund, so, um, Chris	
23	DiFusco is supposed to smile now,	
24	but I can't see him.	

		Page	34
1	But I will oh, I see him		
2	now.		
3	Even though I don't have a		
4	vote, I'm still going to ask the		
5	question; Why is PGW and the		
6	finance director so much more		
7	comfortable with this increased 30		
8	million dollars instead of		
9	lowering the assumed rate of		
10	return, which is what my office		
11	advocated for last year.		
12	MR. GOLDEN: I talked with		
13	Al Johnson the other day with Dan		
14	Leonard, and what we looked at is		
15	by contributing the 30 million		
16	dollars, it affectively is a		
17	contribution to the fund at, Al,		
18	what is it, 6.		
19	MR. JOHNSON: I would say		
20	6.4 or 6.5.		
21	MS. RHYNHART: Okay.		
22	MR. GOLDEN: We are actually		
23	contributing as if the assumed		
24	earnings rate was 6.4 percent,		

		Page	35
1	which I believe would even be		
2	lower then what your office would		
3	advocate for.		
4	However, it does it keeps		
5	the fund managers looking to get a		
6	higher assumed rate of return, so		
7	they're investing according to a		
8	different schedule. What it does		
9	is, it doesn't impact PGW's		
10	balance sheet by having a true		
11	lower earnings rate would increase		
12	the unfunded liability. We were		
13	trying to actually manage the		
14	balance sheet, focus on		
15	contributing more but having the		
16	fund managers still manage to a		
17	higher assumed rate. We thought		
18	we were attacking everything		
19	appropriately.		
20	I might still argue for the		
21	lower assumed rate of return, but		
22	we can move on since I don't have		
23	a vote.		
24	MR. DIFUSCO: I just wanted		

		Page 36
1	to jump in with the preliminary	
2	discussion Rob wanted to hear	
3	everyone's, you know, thoughts and	
4	such today.	
5	You will see in the model,	
6	and I know one of the scenarios	
7	that was run, and it's obviously	
8	Rebecca not as low, you know, as	
9	perhaps your office advocated, but	
10	it does show what a gradual	
11	beginning to do a gradual	
12	reduction in the assumed rate	
13	simultaneous with the higher	
14	contribution would be.	
15	Based on, again, preliminary	
16	conversations, I don't know that	
17	Rob is opposed to that in terms of	
18	looking at a gradual reduction	
19	combined with the higher	
20	contribution level. It might	
21	MS. RHYNHART: I think that	
22	that would make sense to me. I	
23	think that would be a positive	
24	step in the right direction to	

		Page 37
1	just start to lower that assumed	
2	rate of return.	
3	MR. DIFUSCO: I think one	
4	other thing, and given sensitivity	
5	around, I don't want to jump. It	
6	might also be useful, and I can't	
7	certainly ask the folks who are	
8	going to present to us on the	
9	consulting side in January to add	
10	a couple pages to their respective	
11	presentations on how the their	
12	recommended allocations look over	
13	the next, let's call it, five	
14	years or ten years if you were	
15	also doing a gradual reduction. I	
16	think that would also be a useful	
17	exercise.	
18	Hopefully that's in total	
19	responsive to your question.	
20	MS. RHYNHART: Yes.	
21	Thank you.	
22	MR. JOHNSON: I guess I'll	
23	keep moving through the balance	
24	and the report here	

		Page 38
1	MR. DIFUSCO: Al, if I can	
2	interrupt you, the report that you	
3	refer to, is that worth showing at	
4	this moment while this topic is	
5	fresh in our minds?	
6	MR. JOHNSON: Sure. If	
7	people would like to jump over to	
8	that. It's fine with me.	
9	Bill, that's one that shows	
10	the 30 million dollar contribution	
11	with the 7.2 percent reduction in	
12	the next fiscal year.	
13	MR. BIELLI: While we are	
14	looking, I just want to reiterate	
15	one thing that the controller	
16	talked about, and it got to what I	
17	was talking about, Joe.	
18	Right now the additional	
19	contribution is discretionary.	
20	It's you can regardless of what	
21	the rate presentation was made by	
22	PGW concerning 29.2 million	
23	dollars, what's the remedy if PGW	
24	does not contribute that amount.	

		Page 39
1	The remedy is nothing.	<u> </u>
2	There is no remedy. The if the	
3	assumed rate of return is lower,	
4	then the contribution is required,	
5	it's a required contribution.	
6	That's the plus that's the plus	
7	side of reducing the assumed rate.	
8	And I agree with what Chris said.	
9	There has to be a happy medium	
10	somewhere where maybe the rate is	
11	gradually lowered, because, you	
12	know, I know we have new	
13	leadership coming into PGW at the	
14	beginning of the year, how do we	
15	know the new leadership is going	
16	to support the additional	
17	contribution. I think, in	
18	essence, the trustees of the	
19	Sinking Fund are being asked to	
20	trust the PGW folks that the	
21	additional contribution will be	
22	made, but I think there is	
23	fiduciary duty as one of the	
24	trustees of the Sinking Fund to	

		Page	40
1	try to make sure as much as		
2	possible that, that additional		
3	contribution is made.		
4	So while I understand and		
5	respect what you're saying, Joe,		
6	that's the interplay between the		
7	two things. You want to make sure		
8	that the additional contribution		
9	is memorialized as best it can be		
10	without putting a financial strain		
11	on PGW, and certainly I understand		
12	both of them, but that's really		
13	what I was getting at when I		
14	asking you those questions. 29.2		
15	million dollars is not guaranteed		
16	in any way, none. By the way, you		
17	can bill the folks during the		
18	winter months. Receipts are what		
19	the focus should be. You can bill		
20	people as much as you want. I		
21	believe you're still not allowed		
22	to turn off the utilities, right?		
23	It's what you receive that's the		
24	key, not necessarily what you		

		Page 41
1	bill, right?	
2	MR. GOLDEN: That's correct.	
3	Yes, you're correct. We cannot	
4	turn off customers currently until	
5	April 1, 2021 per the PUC	
6	regulations. It wouldn't just	
7	to address your point, I don't	
8	think it would be incumbent upon	
9	PGW management to address	
10	something different if the	
11	director of finance is setting the	
12	contribution level.	
13	To the extent that the	
14	director of finance would send	
15	that letter to PWG, that would be	
16	our contribution amount.	
17	MR. BIELLI: Sure.	
18	MR. GOLDEN: Yes. Obviously	
19	it is discretionary in the eyes of	
20	the director of finance. It would	
21	not be in discretionary in the	
22	view of acting CFO of PGW. If I	
23	received a letter, that's the	
24	deposit we would make.	

		Page	42
1	MR. BIELLI: Right, right.		
2	And the discretionary part		
3	is certainly the budgetary's		
4	strains that are currently		
5	occurring throughout the city.		
6	It's an interesting time to be		
7	relying on a discretionary		
8	payment.		
9	That's all I will say.		
10	MR. DIFUSCO: Al, remind		
11	and I may have sent this out to		
12	folks or maybe it was just		
13	something you and I talked about		
14	or a couple of us talked about,		
15	every 10 basis point drop in the		
16	assumed rate was roughly 680 to		
17	700 additional annual		
18	contributions; is that right?		
19	MR. JOHNSON: Exactly.		
20	MR. DIFUSCO: That's the		
21	rule of thumb. So that extra five		
22	essentially let's say 5		
23	million, that's where we hit data		
24	of 6.4 as an equivalent rate of		

		Page 43
1	return for that 30 million dollar	
2	contract.	
3	MR. GOLDEN: Rebecca, what	
4	was that target that your office	
5	was looking to implement going	
6	forward or was there a range?	
7	MS. RHYNHART: Yeah. They	
8	sent our analysis. We had	
9	requested 7 percent, or that's	
10	where our analysis came out would	
11	be a reasonable assumed rate of	
12	return for the fund, and	
13	especially there is more	
14	because of the negative cash flow	
15	in the fund, we would thought it	
16	would be also prudent to lower it	
17	to actually perhaps reduce some of	
18	the risk on the investment side,	
19	so 7 percent though to answer your	
20	question.	
21	MR. GOLDEN: So a drop of 30	
22	basis points, Al, would be about a	
23	2.1 million dollar increase in the	
24	contribution as the required	

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		Page 44
1	contribution.	
2	MR. JOHNSON: Correct.	
3	Right.	
4	MR. GOLDEN: So 23.5 million	
5	would go to 25.7 million, correct?	
6	MR. JOHNSON: Yeah. Right.	
7	MR. GOLDEN: Okay. Thank	
8	you.	
9	MR. JOHNSON: You would just	
10	add that right onto that 23 1/2,	
11	that additional 2.1. That's what	
12	the policy would yield at about 7	
13	percent.	
14	MR. GOLDEN: Okay.	
15	MR. JOHNSON: The policy	
16	contribution.	
17	MR. GOLDEN: Yep, yep.	
18	MR. JOHNSON: So, in fact,	
19	even at 7, you'd still be making a	
20	discretionary contribution over	
21	what the policy contribution would	
22	be at the 7 percent level.	
23	(Pause.)	
24	MR. JOHNSON: Would you like	

		Page 45
1	me to keep going or do you want to	
2	go back to the old chart?	
3	MR. GOLDEN: That's all I	
4	had on this topic. I just wanted	
5	to see the change.	
6	Thank you.	
7	MR. JOHNSON: I think we can	
8	turn to the next page.	
9	This is just showing you a	
10	summary of the some of the	
11	liabilities. Snap shot is a	
12	January 1, 2020, and you can see,	
13	as we've been discussing, that	
14	unfunded actuarial accrued	
15	liability is dropped about 11	
16	percent this year mainly due to	
17	all of those factors that we	
18	talked about on the previous page.	
19	If drop down, you can sort	
20	of see quantification of that	
21	demographic game. These impacts	
22	of the experience of 6 million	
23	declined 6 million declined due	
24	to that new mortality table. This	

		Page 46
1	is on the actual plan liabilities.	
2	The plan this year is about 75	
3	percent funded. It was 72 1/2	
4	last year, so because of all of	
5	these, you know, changes we've	
6	seen a nice increase in the funded	
7	percentage over the year. And the	
8	discretionary contribution also	
9	helped that, that funded	
10	percentage, you know, as another	
11	factor.	
12	Page 4 it just shows the	
13	market value of assets and the	
14	actuarial value of assets, and	
15	again, the actuarial value is a	
16	smooth market value, so we smooth	
17	gains and losses investment	
18	gains and losses over a period of	
19	five years to reduce some of the	
20	volatility in the asset evaluation	
21	number, and that reduced	
22	volatility also helps make the	
23	contribution a little less every	
24	year as well.	

		Page	47
1	MR. BIELLI: Al, Al?	J	
2	MR. JOHNSON: Yeah.		
3	MR. BIELLI: If I can go		
4	back to page 3 real quick. This		
5	is because I don't have the		
6	benefit of the prior years		
7	actuarial reports right now.		
8	The unfunded accrued		
9	actuarial liability, went down, it		
10	seems to me, pretty significant,		
11	11.4 percent. Is that due to the		
12	experience study or was it due to		
13	some other change? I assume		
14	that's higher than usual annual		
15	reduction. But I don't know.		
16	MR. JOHNSON: Oh,		
17	definitely, Fran.		
18	You generally won't see		
19	you'll see that, you know, in		
20	single digit numbers generally,		
21	but the factors at the bottom of		
22	the page two that we went through,		
23	all of those also apply to the		
24	unfunded liability. So it's the		

		-
		Page 48
1	net effect of sort of those gains	
2	that we had from the experience	
3	study, the mortality table, and	
4	the demographic, and employee	
5	contributions, so we it offsets	
6	somewhat by the loss on the	
7	investment side. It's really the	
8	net effect of those two that	
9	unfunded liability is just the	
10	plans liability modesty of	
11	actuarial of assets	
12	MR. BIELLI: Yeah.	
13	I'm familiar with that. The 11.4	
14	was really my questions.	
15	MR. JOHNSON: Does that make	
16	sense.	
17	MR. GOLDEN: If I could jump	
18	in also.	
19	Just to remind all the	
20	Commissioners, in 2011 when I was	
21	alluding to earlier that the	
22	that's when we implemented the	
23	co-pay for the defined benefits	
24	plans, it's also when PGW	

		Page 49
1	introduced their 401-A plan. So	
2	in the old days, so to speak, we	
3	had about 1650 employees all of	
4	them would have been in the PWG	
5	pension plan. As of today, we	
6	only have I'm sorry, we have	
7	475 employees active who are in	
8	the 401-A plan and will not be	
9	receiving a PGW pension. That	
10	could also contribute to some of	
11	the decreased liability. As new	
12	employees come on, we are seeing	
13	about 50 percent of them are	
14	choosing the defined benefit plan	
15	and 50 percent are choosing the	
16	define contribution plan.	
17	This also assisting us in	
18	managing this going forward. I	
19	just wanted to remind everyone who	
20	maybe new to the process.	
21	CHAIRMAN SCOTT: Is the	
22	unfunded pension liability	
23	containing if you look back	
24	five years, I'm assuming it would	

		Page	50
1	have been much higher, so the		
2	trend line is down?		
3	MR. GOLDEN: Al, do you have		
4	that data? I don't have that in		
5	front of me.		
6	MR. JOHNSON: If you were to		
7	we can jump backwards in the		
8	report. If you were to go to page		
9	13 in the report.		
10	This shows really a sort of		
11	the 10 year history of the how		
12	funded the plan has been over		
13	time, so you can see we've had		
14	some up's and down's. We've had a		
15	couple events happen there.		
16	If you could just pull it		
17	down a little bit further. Yeah,		
18	right. That's good. Just so we		
19	see the chart.		
20	You can see we had in 2014		
21	and 2015 we had a pretty		
22	substantial drop. We were moving		
23	upward of 80 percent, but the		
24	interest rate or the discount rate		

		Page 51
1	was lowered at that point. I	
2	mean, this is kind of that	
3	discussion we've been having about	
4	that investment return rate. That	
5	was dropped and, you know, it	
6	brought the plan down. It was	
7	also dropped again in 2016 and	
8	there might have been some other	
9	factors involved there.	
10	Since 2017, we've been	
11	gradually increasing. We've been	
12	gradually narrowing that unfunded	
13	liability. If a pension plan	
14	the mechanism of a pension plan, a	
15	funding method, is to gradually	
16	get the plan to being 100 percent	
17	over some period of time, so if we	
18	let sort of the plan run out and	
19	we do a projection on it, at some	
20	in 20 or 30 years we should get to	
21	100 percent funded. What ends up	
22	happening in the interval is that	
23	our actuarial assumptions don't	
24	exactly match what's happening in	

		Page 52
1	the world in reality. Each year	
2	we have sort of those bumps up and	
3	down due to just things like we	
4	did, this experience study, and,	
5	you know, other items. It will	
6	gradually go up and down, but in	
7	the long run it should continue to	
8	generally trend upward towards	
9	being 100 percent funded. The	
10	mechanism of the funding method is	
11	always to try to get it back on	
12	the path to being 100 funded	
13	regardless of the deviations that	
14	actually occurred in the past.	
15	It's sort of a corrected method in	
16	that, well, you know, if we don't	
17	need assumptions we're going to	
18	have to make that up, and we make	
19	that up through higher	
20	contributions or perhaps lower	
21	contributions if the experience is	
22	better then we think it is. But	
23	ultimately that is where it's	
24	intended it's end point is	

		Page	53
1	being 100 percent funded.	- 050	
2	MR. GOLDEN: And to your		
3	point, if you could just scroll up		
4	a little bit, you will see the		
5	changes in the assumed earnings		
6	rates. We were at 8.15 dropping		
7	to 795, 765, 730, that's		
8	explaining the jump in the		
9	unfunded liability.		
10	MR. JOHNSON: Thanks, Joe.		
11	MR. BIELLI: Al, what was		
12	I'm glad you're on this page, I		
13	mine as well ask the question now.		
14	In 2018 and 2019, I'll call		
15	them outliners I don't know what		
16	you would call them, but the		
17	actuarial accrued liability in		
18	2018 and 2019 seemed to be pretty		
19	much substantially higher than the		
20	others years.		
21	Was there a reason for that?		
22	Were there more people who went		
23	and chose retirement during those		
24	years? What happened.		

		Page 54
1	MR. JOHNSON: One of the	
2	factors was there was a year where	
3	payroll jumped significantly,	
4	average pay. It may have been a	
5	year where there was a lot of	
6	overtime earned, and that factors	
7	into individuals benefit	
8	calculations, so his if they	
9	earn more salary they are	
10	generally going to have a higher	
11	benefit at retirement. I think	
12	that's what was the factor from	
13	going from 739 to 758, we had	
14	about a 10 percent jump and	
15	average pay that year where we	
16	were assuming only about a four	
17	and half percent.	
18	MR. BIELLI: Same with 2019?	
19	MR. GOLDEN: You can see on	
20	the right-hand side the 94 million	
21	jump to 101 million.	
22	MR. JOHNSON: Right.	
23	MR. GOLDEN: That was, I	
24	believe, a colder than normal	

		Page 55
1	winter and it was a lot of	
2	overtime.	
3	MR. BIELLI: All right.	
4	MR. JOHNSON: 19 and 20, it	
5	could have just been some	
6	different experience there, Fran.	
7	Like I said, it just, you know, it	
8	can move a little bit	
9	unpredictably year over year, um,	
10	and that's due the deviations and	
11	the experience of the plan verses	
12	what we assume, you know, in the	
13	assumptions that we use.	
14	MR. BIELLI: All right.	
15	Thank you.	
16	MR. JOHNSON: I think we've	
17	covered the liabilities, we	
18	covered the assets of the plan. I	
19	was going to turn it over to my	
20	colleague, Joe Romaines, who was	
21	going to walk us through a few	
22	more a few more of the pages in	
23	the report sort of at a higher	
24	level. It's a lot of actuarial	

		Page	56
1	numbers frying around there. We		
2	don't want to get you too		
3	overwhelmed in some of the		
4	actuarial work paper numbers. But		
5	I'm going to have him walk		
6	through. Then I will take it out		
7	at the end with look at the		
8	participant data and wrap up our		
9	presentation.		
10	MR. ROMAINES: So I'm going		
11	to turn us to page 6. On the PDF,		
12	it's page 13.		
13	On section C the financial		
14	assume. As we show here we show a		
15	reconciliation of the asset		
16	balance sheet from beginning of		
17	year to the end of the year, so		
18	end of the year period July 1,		
19	2020. Showing that the		
20	starting asset value of 553		
21	million growing to actually a		
22	drop of about 10 million to 543		
23	million. That's as a result of		
24	income or investment returns		

		Page 57
1	totalling 45 million, so the	
2	employer contribution of 29	
3	million, employee contributions of	
4	1.5 million, and the investment	
5	return 14 million. Disbursements	
6	from the plan, majority made of	
7	benefit payments at 55 million,	
8	and the additional being	
9	administrative expenses paid out	
10	of the plan.	
11	I just want to highlight the	
12	target allocations of plan being	
13	want 65 percent equity, 35 total	
14	fixed income, the actual	
15	allocation at July 1, 2020. Very	
16	close to those targets with the	
17	other 3.8 percent certainly for	
18	cash and cash equivalents and	
19	other receivables.	
20	You will see that the	
21	greater return for the plan, so it	
22	was a positive return, but at 2.83	
23	percent was below the long term	
24	assumption of 7.3, generally not	

		Page	58
1	unexpected given where the markets		
2	were at June 30th.		
3	Turning to page 7 additional		
4	financial show of summary, so here		
5	we go to the details of how we		
6	developed the smoothing of assets		
7	or what we call the actuarial		
8	value of assets. A lot of numbers		
9	here, but really what I'll focus		
10	on is that the market value of		
11	assets of July 1st of the third		
12	line down, 5.43 million that's the		
13	account value as of July 1st.		
14	Compare that to the actuarial		
15	value at the very bottom, 557.9		
16	million, so that's with the		
17	smoothing of gains and losses over		
18	the last five years.		
19	With all of that actuarial		
20	value is about 103 percent of the		
21	market value assets, which is well		
22	within the plans corridor, of, you		
23	know, the actual value is limited		
24	to 80 percent to 120 percent of		

		Page	59
1	the market value of assets, so		
2	actual value at 103 percent is		
3	what is shown in that corridor.		
4	No questions there, I will		
5	turn to the next page, page 8.		
6	Another page kind of heavy		
7	on the figures, a lot of that is		
8	actuarial results. Majority of		
9	this page outlines the liabilities		
10	of the plan broken out between		
11	participants statuses, so		
12	participants who are retired and		
13	receiving a payment, participants		
14	who are no longer actively		
15	employed, but do have an		
16	investment benefit. In the		
17	pictures they are entitled to a		
18	benefit, active employees at PGW.		
19	The following kind of summarized,		
20	kind of in the bottom right		
21	section there starting on line six		
22	actually line 5, total		
23	actuarial accrued liability of the		
24	plan as mentioned earlier at 741		

		Page	60
1	million, but comparing that to the		
2	actuarial asset value at 557.9		
3	million, we get to the unfunded		
4	liability of 183 million dollars.		
5	It's going to be a component		
6	for the calculation of the		
7	contribution. Another component		
8	is the normal cost of the plan or		
9	how what is the value of		
10	benefits being earned as		
11	participants work another year.		
12	In total, that's about 7.6 million		
13	and of that we would expect about		
14	1.5 to be financed by the Crispin		
15	(sic) contribution resulting that		
16	of in 6.2 million and the normal		
17	costs for PGW.		
18	If we turn to the next page,		
19	page 9. I dig in a little deeper		
20	to the calculation of the		
21	contributions.		
22	As we've mentioned earlier,		
23	the policy contribution is the		
24	greater of a 20 year open		

		Page	61
1	amortization period. That's shown		
2	in the first half of this page,		
3	the bottom half is the 30 year		
4	close amortization.		
5	So the calculation is made		
6	up of the normal costs from the		
7	top right there 6.16 million added		
8	to the amortization payment of the		
9	unfunded liability. We do show in		
10	lines 3, 4, and 5 what the		
11	contribution would be at the		
12	beginning of the year if it was		
13	made at mid year with interest and		
14	if there was interest to the end		
15	of the year. With PGW's		
16	contributions generally made and		
17	monthly installments, we generally		
18	focus on that mid year number, so		
19	line number 4.		
20	As we compare the 20 year		
21	open and the 30 year close, now		
22	the 20 year open is a greater		
23	figure. Being 23.5 million		
24	compared to a 22.1 for a 30 year		

		Page	62
1	close. I think progressed over		
2	time the way that these are built		
3	we would anticipate in the future		
4	that a 30 year close would		
5	eventually open to a 20 year open.		
6	In the past and in the near		
7	future, we would anticipate the 20		
8	year open to be greater, and then		
9	a little longer 30 year process to		
10	overtake the 20 year open. A lot		
11	of figures there. I'll pause.		
12	Any questions so far?		
13	(No response.)		
14	MR. ROMAINES: So our next		
15	page, page 10, we gave a little		
16	visual graphic, really how much of		
17	the contribution is made up of the		
18	amortization of unfunded		
19	liability, how much is made up of		
20	the normal cost of those ongoing		
21	accrued's for benefits, and then		
22	the sliver at the top is the half		
23	year interest for that payment.		
24	Section F, these are		

		Page	63
1	financial figures required for the		
2	plan audit financial statements.		
3	They are not incorporated into the		
4	funding schedule that required		
5	financial statements. It is		
6	included in the report here.		
7	Generally the figures follow a		
8	similar pattern and are similar to		
9	the funding figures Al had gone		
10	over earlier with a few slight		
11	differences generally for the		
12	actuarial method that's used.		
13	Turning to the slide 12		
14	schedule G. So we did add in some		
15	additional items on this page		
16	compared to prior years based on		
17	feedback at last years meeting.		
18	So, what we show here are the		
19	expected payouts to participants		
20	for benefits over the next ten		
21	years, so that's in the second		
22	column there.		
23	Those stamps are expected to		
24	gradually increase for this		

		Page	64
1	upcoming year. We estimate about		
2	57 million dollars growing in ten		
3	years to about 61.5 million		
4	dollars. We do compare that to		
5	what we would anticipate PGW's		
6	contributions to be. These		
7	figures are based on the policy		
8	contribution, so in this iteration		
9	it does not reflect an additional		
10	discretionary contribution as		
11	we've discussed.		
12	Also compared to the		
13	inspected employee contributions,		
14	so that figure is expected to		
15	increase overtime as opposed to		
16	employees who are making		
17	contributions.		
18	Finally, the resulting		
19	figure would be considered a		
20	payout and that would be covered		
21	by assets in the plan. Based on		
22	projection, assuming no		
23	significant deviations from our		
24	gains and losses, that equates to		

i		
		Page 65
1	about 6 percent of plan assets, so	
2	that is below the plans current	
3	expected lone-term investment plan	
4	of 7.3 percent.	
5	Turn to slide 13, what had	
6	covered we showed the funding	
7	process of the plan, which I	
8	highlight being the redaction in	
9	the assumed rate of return, and at	
10	certain points in the last nine	
11	years resulting in a drop of the	
12	funded status.	
13	Page 14 we do show the	
14	historical figures, really broken	
15	out between what was the	
16	contribution based on the 20 year	
17	open amortization policy and the	
18	30 year close, and really what	
19	you'll see similar chart in the	
20	top and bottom, also for the last	
21	column. Those are different and	
22	what you will see on this page in	
23	the past history the 20 year open	
24	amortization does exceed that 30	

		Page 66
1	year close portion, but, again,	
2	what we will anticipate down the	
3	road is that they 30 year close	
4	would eventually overtake the 20	
5	year.	
6	The next page, page 15, we	
7	give a visual representation of	
8	that. So what you're seeing here	
9	are the calculations of the	
10	contributions under those two	
11	policies. The blue bar being that	
12	20 year open, the green bar being	
13	the 30 year close, and generally	
14	what you see in the blue and green	
15	bars getting closer and closer	
16	together. As we are looking a	
17	number of years down the road, we	
18	will see that green bar overtake	
19	the blue bar.	
20	On page 16, we give you a	
21	schedule of expected future-funded	
22	contribution. It's based on that	
23	20 year open and 30 year close	
24	does not reflect the discretionary	

		Page 67
1	contribution in this in the next	
2	ten years and does assume that a	
3	similar pattern of about 50	
4	percent of new employees selecting	
5	the DD Plan.	
6	MR. BIELLI: Joe, is that	
7	assuming no redirection in the	
8	assumed rate of return?	
9	MR. ROMAINES: That's	
10	correct. This is based on a 7.3	
11	percent discount rate.	
12	MR. BIELLI: Okay. Thanks.	
13	MR. ROMAINES: One thing	
14	I'll point out so you generally	
15	notice the percentages do improve	
16	overtime. Over the next four to	
17	five years, there are years where	
18	it decreases in a year or two.	
19	That's generally a result of that	
20	smoothing of the assets. So with	
21	a our assets not having an	
22	asset compared to expectations	
23	this past year, it does take five	
24	years based on the consideration this is	

		-
		Page 68
1	based on the actuarial value of	
2	assets, not the market value of	
3	assets.	
4	That was a lot. Any	
5	questions there, I'll pause.	
6	(No response.)	
7	MR. ROMAINES: I think with	
8	that, I will turn it over to Al to	
9	cover some of the demographic	
10	info.	
11	MR. JOHNSON: How are we on	
12	time, folks? I just want to make	
13	sure we are not running too far	
14	over here. I want to be conscious	
15	of that. I apologize if we are	
16	running a little long.	
17	MR. DIFUSCO: We didn't set	
18	a time, I mean, if you want to run	
19	through the last part of your	
20	demographics, and if there is	
21	additional questions folks will	
22	ask them, or we will follow-up	
23	with you between, you know,	
24	between meetings.	

1		1
		Page 69
1	MR. JOHNSON: Yep. Okay,	
2	good. I'll run through the last	
3	bit of the presentation fairly	
4	quickly.	
5	Page 17, you know, gives a	
6	breakdown at the top for the	
7	retirees. How long have they been	
8	receiving benefits, and their age	
9	bracket, total annual benefits and	
10	average just to give you a real	
11	detailed look of the distribution	
12	of the current retired population.	
13	We also, down below, show those	
14	are people that have left PGW have	
15	a right to a future pension, but	
16	have not come in and began to	
17	collect that pension yet. There's	
18	some folks that are over and	
19	you can just scroll down a little	
20	bit there, Bill.	
21	There are some folks that	
22	are over 65, you know, those are	
23	folks that probably are eligible	
24	to start receiving their benefits	
l		

		Page 70
1	now, but maybe forgot they have a	
2	PGW pension or, you know, PGW has	
3	lost their address. Those are the	
4	types of people you want to try to	
5	get in a pay status, you know, as	
6	soon as you can.	
7	Go over to page 18, here is	
8	a similar distribution finding by	
9	the active employees. Showing	
10	bucketed by service intervals, as	
11	well as, age intervals, and	
12	showing the number and the average	
13	compensation within those	
14	individual units.	
15	One thing I wanted to note	
16	here is that, you know, in this	
17	plan, this is all of the employee	
18	of PGW, but 15 percent of the	
19	folks here are currently eligible	
20	to retire from PGW with an	
21	unreduced pension, and about 23	
22	percent of this population is	
23	eligible to retire whether or not	
24	it's full benefit or reduced	

		Page	71
1	benefit, but nearly one fourth of		
2	PGW employees that are in are		
3	currently retirement eligible, you		
4	know, that can eventually be work		
5	force implication if you have a		
6	large group of these people leave		
7	the organization all at one time.		
8	Page 19 is a graphic		
9	illustration of the actives by		
10	service. It shows that there is a		
11	good number of people under 20		
12	years of service sort of less and		
13	less as you get up in the higher		
14	service brackets, because those		
15	folks tend to retire.		
16	Finally, on page 20 is a		
17	detailed reconciliation of the		
18	census data from July 1, '19 to		
19	this evaluation, July 1, 2020,		
20	just showing you the ins and outs		
21	in each of the categories of		
22	planned population. Nothing too		
23	terrible illuminating there, just		
24	showing you how things are moving		

		Page	72
1	around and that we are slowly		
2	seeing that erosion of the number		
3	of active employees in this plan		
4	due to, you know, retirements,		
5	exceeding new participants coming		
6	into the plan.		
7	MR. GOLDEN: Now, this is		
8	where I mentioned earlier that in		
9	the active column, 1153		
10	participants although we do have		
11	about 1650 employees. And the		
12	balance would either be new		
13	higher's who have not chosen a		
14	plan or their in PGW's 401-A plan.		
15	MR. JOHNSON: Right. So		
16	this is strictly the active		
17	participants of PWG, active		
18	employee of PWG that are in the		
19	PGW pension plan and not in the		
20	401-A plan, so that's not the		
21	again, that's not the employee		
22	count of PGW, that's just the		
23	employee count in this plan.		
24	Finally, there in back and I		

		Page 73
1	will go through these in detail,	
2	is a summary of our actuarial	
3	assumptions. I will point you to	
4	page 24, and this is a	
5	comprehensive list of the	
6	assumptions that we made	
7	adjustments to as part of that	
8	experience study that we discussed	
9	earlier, so, you know, if there is	
10	any questions on that on the	
11	changes that we made, we're	
12	certainly happy to answer those	
13	questions. We're certainly happy	
14	to answer them off line or another	
15	meeting.	
16	And then finally, in the far	
17	back is a summary of the plan	
18	the principle plan provisions of	
19	the PGW pension plan. You'll See	
20	just an overall summary of the	
21	plan provision.	
22	That's it. That's really	
23	our presentation of the, you know,	
24	the financial status as of	

		Page 74
1	7/1/2020.	
2	Again, just as a quick	
3	commentary, I think at 75 percent	
4	funded plan is in pretty good	
5	shape compared to a lot of it's	
6	peers out in the sort of the	
7	public sector. It's been moving	
8	in the right direction, and, you	
9	know, hopefully those trends will	
10	continue into the future.	
11	MR. BIELLI: Al, just a	
12	quick question.	
13	I think you mentioned 15	
14	percent of the folks are	
15	retirement eligible at this.	
16	MR. JOHNSON: 23 percent.	
17	MR. BIELLI: 23 percent.	
18	MR. JOHNSON: Yeah. 15	
19	percent, Fran, are eligible for an	
20	unreduced pension.	
21	MR. BIELLI: Without the	
22	penalty. Got you.	
23	MR. JOHNSON: Without any	
24	penalty, correct.	

		Page 75
1	23 percent in total could go	
2	out with a, you know, a reduced or	
3	an unreduced pension.	
4	MR. BIELLI: So my question	
5	is, Al, if for some reason there	
6	would be an influx of	
7	retirements I'll just make this	
8	up, next year, would you change	
9	your assumptions prior to the	
10	experience study being done?	
11	Would you ever do that based on an	
12	extraordinary event, or would you	
13	wait until the next experience	
14	study is done.	
15	MR. JOHNSON: Well, that's a	
16	great question, Fran.	
17	I think it would depend on	
18	it would need to see the	
19	materiality of the retirements,	
20	and if it rose to a level we could	
21	make a one year adjustment to our	
22	assumptions to reflect that excess	
23	retirement, but going forward in	
24	the future, we would generally	

		Page	76
1	rely on the experienced of the		
2	plan		
3	MR. BIELLI: I understand.		
4	MR. JOHNSON: Yeah. Because		
5	they're actually it raises a		
6	great point. When we did the		
7	study, we generally looked about		
8	five years or so experience, but		
9	when we looked at it, you know,		
10	back in 2015 PGW had been put up		
11	for sale and, you know, to a		
12	private enterprise, and when we		
13	did the study what we saw there		
14	was a significant increase in		
15	retirements in that one year, so		
16	to do the study we took that one		
17	year, and we really took it out of		
18	the experience, because it didn't		
19	represent a long-term type		
20	retirement. It was an event		
21	driven retirement pattern that it		
22	wouldn't have made a good sense to		
23	bring it into an assumption when		
24	the bump was due to one event, one		

		Page	77
1	particular occurrence of that.		
2	We have to watch out for		
3	things like that, and yes, if they		
4	would have a material impact we		
5	would take a look at possibly		
6	making a like a one time		
7	adjustment to reflect something		
8	along those lines.		
9	That gives you a good point		
10	of reference where something like		
11	that did happen. We had an		
12	unusual amount of retirements just		
13	before as that sale transaction		
14	was progressing which ultimately		
15	didn't happen.		
16	MR. BIELLI: I remember. I		
17	remember.		
18	MR. JOHNSON: Hopefully that		
19	brings everybody up to speed,		
20	you're comfortable with the		
21	results. Again, Joe and I are		
22	available Joe Romaines		
23	available anytime for questions,		
24	additional phone calls, or		

		Page 78
1	meetings to go over any points	
2	that we've raised here, any other	
3	issues that you may have or want	
4	to discus.	
5	MR. DIFUSCO: Thanks Al and	
6	thanks Joe.	
7	And if there is follow up's	
8	myself or someone else will be in	
9	touch. We will keep you abreast	
10	of any, you know, proposed	
11	changes, if any, for the next	
12	fiscal year as it relates to the	
13	contribution or the actuarial	
14	rate.	
15	MR. JOHNSON: Yeah.	
16	the only think we will need,	
17	Chris, is before we send you	
18	signed final reports is that	
19	determination of what the	
20	contribution will be for this	
21	year. Then we will factor that	
22	into the exhibits that we've done,	
23	so it will change the reports	
24	slightly and we will just	

		Page 79
1	distribute a signed copy to	
2	everybody.	
3	MR. DIFUSCO: Okay.	
4	Thank you gentleman.	
5	MR. JOHNSON: Is it okay for	
6	us to stay on to listen to the	
7	rest of the presentation or do we	
8	need to drop?	
9	MR. DIFUSCO: No. It's a	
10	public they're public, so there	
11	is no issues if you guys stay on.	
12	MR. JOHNSON: Thanks, Chris.	
13	CHAIRMAN SCOTT:	
14	Christopher, Could I ask a	
15	question?	
16	MR. DIFUSCO: Of course.	
17	CHAIRMAN SCOTT: I just want	
18	to understand the process. The	
19	actuaries, do they meet one-on-one	
20	with PGW and then they meet with	
21	us, and Rob gets a summary of	
22	how what's the interconnection	
23	between the three parties?	
24	MR. DIFUSCO: Sure. You	

		Page 80
1	nailed the first two parts. They	
2	meet, they have discussions with,	
3	you know, Joe Golden and the team	
4	down at PGW, then they meet with	
5	us annually as they just did.	
6	Then Rob does get a copy of the	
7	full report. Rob gets a copy of	
8	everything that you folks get	
9	every month or every other month	
10	including this, he gets a copy of.	
11	There will be follow-up	
12	discussions. I will discuss	
13	things with him. Folks can	
14	certainly reach out to him if they	
15	have specific comments or	
16	concerns, and then he comes back	
17	to PGW and myself with the annual	
18	determination letter about the	
19	contribution, the assumed rate of	
20	the return, et cetera.	
21	He will get a briefing today	
22	on what the discussion was; the	
23	points that you raised the points	
24	that the controller raised,	

		Page 81
1	obviously Fran is the designee,	
2	the questions Fran brought up, and	
3	then he take all of that into	
4	account as well as any additional	
5	information that's requested to	
6	come to that decision.	
7	CHAIRMAN SCOTT: So the 30	
8	million contribution, that's being	
9	suggested or recommended, has that	
10	all ready been approved by Rob and	
11	PWG or it's under consideration?	
12	MR. DIFUSCO: PGW, I would	
13	say, has approved. While Rob	
14	hasn't put it into a letter, the	
15	conversations that I have had with	
16	him, there has been a very	
17	positive response to it, and I	
18	would expect that will be	
19	something that will be included in	
20	the forthcoming letter.	
21	CHAIRMAN SCOTT: Okay. So	
22	the function of the Commissioners	
23	in this process is just to what?	
24	MR. DIFUSCO: To review, to	

		Page 82
1	make recommendations, to voice	
2	objections or concerns if, you	
3	know, you disagree with something	
4	that the actuary's presenting, you	
5	know, in terms of the demographic	
6	assumptions, to raise concerns for	
7	proposals that the controllers	
8	office has done about lowering the	
9	assumed rate, you know, to better	
10	understand the funding status, et	
11	cetera. That's how I would	
12	describe the Commissions role in	
13	the annual process.	
14	CHAIRMAN SCOTT: Thank you.	
15	MR. DIFUSCO: Sure.	
16	MR. BIELLI: Don, this is	
17	Fran.	
18	I would just add that as	
19	Rob's designee, I take this	
20	judiciary duty very seriously, and	
21	I will make a recommendation to	
22	Rob based on what I heard today	
23	and based on my questions to the	
24	actuary, and I will give him my	

		Page	83
1	opinion on that. I cannot		
2	guarantee how he will decide I,		
3	but will give him my opinion, and		
4	I think based on my questions you		
5	have an idea what my opinions are		
6	on the contribution and the		
7	assumed rate of return.		
8	So that's what I will be		
9	doing.		
10	CHAIRMAN SCOTT: Thank you.		
11	Do we need to formally		
12	accept this report, Christopher?		
13	MR. DIFUSCO: I would		
14	suggest we do that perhaps at the		
15	next meeting after, you know,		
16	Fran, makes his recommendations as		
17	the controllers designee and there		
18	is follow-up conversation. I		
19	think generally in the past, yeah,		
20	there has been, you know, an		
21	acceptance of the final version of		
22	the report.		
23	CHAIRMAN SCOTT: Okay.		
24	Thank you very much.		

		Page	84
1	MR. DIFUSCO: Sure.		
2	CHAIRMAN SCOTT: Are we		
3	ready to move onto item number 3		
4	on the agenda?		
5	MR. DIFUSCO: I believe so,		
6	and before I turn it over to Alex		
7	and Surya, just a couple things		
8	real quickly.		
9	The fund's balance as of		
10	this morning before the markets		
11	opened was 597.55 million		
12	approximately. That includes 8,42		
13	million in cash, so you will		
14	notice a different between what		
15	you see at the end of October and		
16	this morning.		
17	I traded e-mails with		
18	everyone or spoken to them or		
19	their designees, in your packet,		
20	which is some related obviously to		
21	the investment management issues,		
22	you should have received a draft		
23	report on employee demographics,		
24	firm ownership, and diversity		

		Page 85
1	brokerage. What I would ask folks	
2	to do, and I've all ready spoke	
3	traded messages with Don is to	
4	review that report, make any	
5	recommendations you have about	
6	additional information you'd like	
7	to see. If you'd like the	
8	information broken down in a	
9	different way, if there is	
10	different data points that I	
11	didn't provide inadvertently that	
12	you're interested in, you know,	
13	sometime at least in at least the	
14	couple weeks prior to the next	
15	meeting, if you have feedback	
16	please call me, send me an e-mail,	
17	and I will get whatever additional	
18	information I can from the	
19	managers to make that report as	
20	useful as possible to all of you.	
21	With that, if there is no	
22	questions about either of those	
23	items, I'll turn it over to Surya	
24	and Alex.	

		Page 86
1	MR. GOLDSMITH: All right.	
2	Thanks, Chris. Thanks everyone	
3	(Zoom audio disruption.)	
4	CHAIRMAN SCOTT: You're	
5	breaking up.	
6	MR. GOLDSMITH: Hang on.	
7	I'm going to try to log in on my	
8	phone again.	
9	Is it still not great.	
10	CHAIRMAN SCOTT: It's pretty	
11	good.	
12	MR. GOLDSMITH: Maybe I'll	
13	talk slowly and softer.	
14	Chris made a statement	
15	about, you know, the market value	
16	of the plan where we are in	
17	November, and that's a good intro	
18	into, you know, a green review	
19	(Background noise	
20	disruption.)	
21	CHAIRMAN SCOTT: You broke	
22	up again.	
23	MR. GOLDSMITH: I think	
24	there was some background noise.	

		Page 87
1	Since we've last met, there	
2	has been a lot of volatility	
3	injected into the markets in	
4	September and October leading up	
5	to the election. There was some	
6	concern around possible stimulus	
7	or lack there of, timing, size of	
8	that stimulus from Congress, and	
9	also claiming virus counts and	
10	that lead to the volatility that	
11	we saw in September and certainly	
12	in October.	
13	Bill, if you want to scroll	
14	up to the second page.	
15	(Zoom connection	
16	disruption.)	
17	CHAIRMAN SCOTT: We're	
18	losing you. You better call in.	
19	MS. PISAPATI: Why don't you	
20	call in, and in the mean time	
21	maybe I can just talk about what	
22	happened in the market briefly.	
23	MR. GOLDSMITH: Okay.	
24	MS. PISAPATI: Sure.	

		Page	88
1	As Alex was saying, there		
2	was an increase in water in		
3	September and October as you saw		
4	reflected in that one month return		
5	in the portfolio. November has		
6	been a completely different month		
7	then October. We saw an increase		
8	in volatility around the		
9	elections, around the fiscal		
10	stimulus or lack there of as Alex		
11	pointed out. Since the election,		
12	what we have seen is the news		
13	positive news around vaccine		
14	trials which has been a positive		
15	which has been seen as a		
16	positive trend for the market		
17	overall, and we've seen a shift in		
18	the market sentiment.		
19	What we have seen is that		
20	these mega caps names that were		
21	doing really well up until		
22	September, they started to pull		
23	back and the others names started		
24	to rally, so what was a market		

		Page	89
1	rally up until September was very		
2	concentrated in the top names, and		
3	what we saw in October and more so		
4	in November is that the market		
5	value has broadened across the		
6	names and the market value was		
7	more reflected in the cyclical		
8	names that are expected to do well		
9	in the recovery in 2021 if the		
10	vaccine were to reach everyone and		
11	if they were to see economic		
12	recovery as we expect to see after		
13	the affective vaccination.		
14	That also goes back to the		
15	value that the portfolio value		
16	that Chris talked about. We have		
17	October value at 547 and the		
18	increase of about 50 million is a		
19	reflection of the market value		
20	that we've seen in the month of		
21	November.		
22	I see Alex is back on, so		
23	I'll just pause for a minute and		
24	see if he wants to take on from		

		Page 90
1	here.	
2	MR. GOLDSMITH: Sorry, can	
3	you hear me?	
4	MS. PISAPATI: Yes.	
5	MR. GOLDSMITH: Why don't	
6	you finish up. I'm still kind of	
7	getting situated on the app here,	
8	sorry.	
9	MS. PISAPATI: Okay.	
10	So the equity has the	
11	negative performance in the month	
12	of October, but on a year to date	
13	basis what we see is that the	
14	active managers have a lag and	
15	that's also reflected in month of	
16	October. If we go down that list,	
17	PineBridge is one manager that has	
18	to stood out to us. We put them	
19	on watch lists, we are having	
20	conversations with them. The	
21	reason we added PineBridge to the	
22	line up is that the look at the	
23	universe and they divide the	
24	universe based on life cycle	

		Page	91
1	categorization and the build of		
2	one around that low tracking		
3	strategy. What has happened to		
4	them and other strategies is that		
5	the value as a factor just did not		
6	work over the last two and a half		
7	years. What we are seeing over		
8	the last six weeks is that the		
9	reversal of that trend. We've		
10	seen a recovery in PineBridge in		
11	the month of November, not so much		
12	in the month of October. They are		
13	based on evaluation, sentiment,		
14	and quality. Evaluation factor		
15	has finally started working for		
16	them. What we are going to do		
17	with PineBridge is see how this		
18	broadening of market impacts the		
19	returns during Q4, and if they		
20	continue to disappoint in Q4 we		
21	will come back to that and maybe		
22	recommend changing that		
23	allocation. That's something that		
24	we talked about this morning.		

		Page	92
1	But we don't we continue		
2	to closely monitor PineBridge		
3	allocation within the fund.		
4	MR. GOLDSMITH: I just want		
5	to step in there and remind		
6	everyone. PineBridge has been on		
7	watch lists, you know, for this		
8	year going to under performance		
9	that extended prior to the		
10	Coronavirus.		
11	Surya went through some		
12	background about the style, why		
13	they were added, you know, again		
14	they remained on watch lists. You		
15	might also recall that they		
16	amended their fee structure for us		
17	earlier in 2020 to go to a base		
18	structure similar to the pass of		
19	managers, what they charge, what		
20	Rhumbline and Northern Trust		
21	charge, what the possible instead		
22	of a out performance fee.		
23	Obviously the out performance fee		
24	had been kicked in, you know, that		

		Page	93
1	did, um, that action by PineBridge		
2	changed their fee schedule, you		
3	know, did buy them some, you know,		
4	consideration, it did lower the		
5	impact up to their next		
6	performance.		
7	With that being said, it		
8	continued to under perform the		
9	index.		
10	MS. RHYNHART: Alex, sorry.		
11	It's Rebecca. Quick question on		
12	PineBridge. If what you're saying		
13	is that we want to look at Q4, I		
14	mean, it's definitely continued to		
15	underperform, so does that mean at		
16	the January meeting we will have		
17	perhaps a little bit more of a		
18	presentation on PineBridge,		
19	something we can get in advance to		
20	discuss whether we are keeping or		
21	it not?		
22	MR. GOLDSMITH: Yeah. And		
23	that's where I was going. When we		
24	are looking at that, we will have		

		Page	94
1	more clarity by then to determine		
2	a course of action, you know, when		
3	we look them relative to their		
4	benchmark, we look at them		
5	relative to the world of index		
6	funds. As we consider options		
7	internally something that has		
8	appeared more attractive to us is		
9	a replacement if we go down		
10	this road, would be a replacement		
11	with a possible active manager and		
12	that would require, you know, an		
13	RFP.		
14	That's something we would		
15	certainly work out with Chris well		
16	ahead of the next meeting, and		
17	discuss the options about that.		
18	Surya, you are a member of		
19	PFM's investment committee. I		
20	know they're meeting again this		
21	afternoon, you know, one of the		
22	items on the docket for our own		
23	investment committee is a		
24	consideration of, you know,		

		Page	95
1	increasing active management		
2	within equities. I don't know if		
3	you want if you one thing I saw		
4	for example, you know, just the		
5	other day within retail sales for		
6	example. Certain sectors within		
7	retail not only have recovered to		
8	pre-pandemic levels, they've		
9	exceeded where they were, you		
10	know, therein, where as some other		
11	sectors, you know, retail sales,		
12	consumer spending, obvious things,		
13	like, entertainment and		
14	restaurants are still, well, well		
15	below.		
16	So, I don't know if that has		
17	contributed to your views views		
18	about active management, but		
19	that's, I think, a consideration		
20	we would like to have, you know,		
21	in our tool belt for PineBridge		
22	next year.		
23	MS. PISAPATI: If I may add		
24	to that. One of the things that		

		Page	e 9	96
1	we are looking at the investment			
2	company level is the disproportion			
3	of the market.			
4	One way to look at it is			
5	looking at the performance of 7500			
6	equalate (sic) verses what the			
7	market cap benchmark. What we've			
8	seen recently over the last six,			
9	eight weeks is that a 7500			
10	equalate is finally outperforming			
11	the market cap benchmark. That			
12	ones that talk's about the broad			
13	market recovery. Up until the end			
14	of September, if you look at the			
15	number for 7500 minus the top 5,			
16	the year to date number was			
17	negative. Why the headline number			
18	for 7500 was positive, if you take			
19	out this top 5 contributors, that			
20	number was negative. To us, that			
21	meant that we stay put and pass			
22	managers just because you want to			
23	be associated with that market cap			
24	benchmark. And we are seeing that			

		Page 97
1	we are still in that trend which	
2	is moving us toward active	
3	managers because we are seeing	
4	market broadening, we are seeing	
5	other names that 495 names and	
6	7500 for example catching up. As	
7	we are seeing these names we are	
8	seeing these names do well, so we	
9	are willing to move to active	
10	management at this point because	
11	we think there is more picking of	
12	these names that will do well into	
13	2021 rather than just being in the	
14	passive managers that are relying	
15	on market cap benchmark.	
16	MR. GOLDSMITH: Thanks	
17	Surya. To answer your question,	
18	we will have more clarity and will	
19	certainly have something in	
20	advance based on the options that	
21	are open to us and an assessment	
22	of PineBridge.	
23	In moving forward, you know,	
24	I a small cap, I think I heard	

		Page	98
1	Surya briefly mention asset		
2	allocation. Again, for October		
3	certainly the overweight to equity		
4	was trapped from the overall.		
5	With that being said, there		
6	is still a slight tilt towards		
7	small cap even with equities, and		
8	that was beneficial. You can see		
9	a relative small cap returns		
10	relative to large cap for the		
11	month. Within small cap as well		
12	the Rhumbline, S&P 600 allocation		
13	was a contributor. You will		
14	notice that out performed the		
15	Russell 2000 for the month.		
16	On the year, however, the		
17	relatively higher quality S&P 600		
18	has still underperformed the		
19	Russel 2000. That's been a		
20	detractor for the plan.		
21	On an active manager		
22	standpoint, Copeland was slightly		
23	behind for the month. It does lag		
24	by about 3 percentage points for		

		Page	99
1	the quarter. It's still in		
2	positive territory for the last		
3	three months, um, you know, more		
4	recent performances lag has		
5	weighed under year to date		
6	performance. Similar to the S&P		
7	600 there has been a rally		
8	biotech, you know, less higher		
9	quality names in the small cap		
10	space. Copeland being a higher		
11	quality active manager investing		
12	in names that grow their dividend,		
13	didn't participate in that. The		
14	S&P 6000 doesn't participate fully		
15	in that, so that's, you know, been		
16	more of the more recent impact.		
17	That's not a great concern of ours		
18	going forward.		
19	Surya, I don't know if you		
20	want to add anything on Copeland		
21	or small caps in general.		
22	MS. PISAPATI: No. I think		
23	you named it from that standpoint,		
24	and also you're seeing that from a		

		Page	100
1	size standpoint in the S&P 6000 of		
2	a smaller rate in Russell too.		
3	You see kindly in the smaller cap		
4	names. It's also the cyclicality		
5	of the smaller cap names, smaller		
6	cap names tend to do well when		
7	there are when there is		
8	expectational of economic recovery		
9	and you are seeing that flow to		
10	S&P 600 doing well, not just for		
11	the month of October but also so		
12	far in November.		
13	MS. RHYNHART: Just to		
14	clarify them, Copeland we've		
15	discussed concerns before about		
16	Copeland, I guess, inception date		
17	was August 2019. It's pretty much		
18	all the different measurements.		
19	It's underperformed.		
20	Is Copeland on watch list,		
21	or what is the next step on		
22	Copeland?		
23	MR. GOLDSMITH: They're not.		
24	We are not looking to put them		

		Page 101
1	towards on watch list at this	
2	point. They if they have	
3	underperformed if you look at	
4	their year to date, they are	
5	underperforming by a little over,	
6	you know, 3 percent. That's the	
7	same under performance metric	
8	they've underperformed over the	
9	last three months if you look at	
10	their one quarter number. So it's	
11	been recent experience that has	
12	weighed on their trailing returns	
13	and as we were just sort of	
14	mentioning, it's been explainable	
15	within the context of their	
16	portfolio. It's not a trend that	
17	we would expect to impact them	
18	long-term in particularly as rates	
19	stay low, that's something we are	
20	projecting for the next, at least	
21	one year more likely two plus	
22	years.	
23	So, let's say relative to	
24	something like PineBridge, it's	

		Page	102
1	been a little more inspected and		
2	understandable if that makes		
3	sense. It hasn't a raised many		
4	red flags for us.		
5	The performance has been		
6	Volital certainly to the upside as		
7	well as the downside. I think we		
8	looked at them in I don't know		
9	the exact time period, but in the		
10	Spring the exhibited pretty strong		
11	performance to the upside before		
12	swinging back down. They are in a		
13	Volital of the equity market in		
14	small caps. They're designed to		
15	be a little less Volital in the		
16	small caps in general, and that's		
17	what we were looking for when we		
18	selected them.		
19	MS. RHYNHART: Okay.		
20	MR. GOLDSMITH: If that		
21	changes we will let you know, but		
22	right now no plans to add them the		
23	watch list.		
24	On the international equity		

		Page 103
1	front, similar stories, you know,	
2	general neutral asset allocations	
3	neither contributed or detractor.	
4	I think if anything the plan is	
5	slightly underweight which would	
6	have been a slight contributor on	
7	the asset allocation front.	
8	Generally a mixed bag from	
9	active managers Acadian which had	
10	been performing quite well. Year	
11	to date, you can see their, you	
12	know, their quarter figure off by	
13	over 2 percent. They're is still	
14	outperforming on a year to date	
15	basis.	
16	EARNEST is the one I would	
17	like to focus on. They have been	
18	on the watch list since Q1 of this	
19	year, I believe. That's an issue	
20	of, you know, they've been	
21	performing, you know, they've been	
22	selecting managers and we would	
23	expect them to do. Their	
24	portfolio if not largely out of	

		Page	104
1	whack. At the time, the magnitude		
2	of the out performance here was		
3	approaching if not exceeding the		
4	10 percentage point. That was		
5	really the cause for watch list.		
6	You'll notice for the month their		
7	performance, you know, improved		
8	significantly.		
9	Surya, you just spoke with		
10	them earlier this week and so far		
11	in November they've, you know,		
12	turned around much more so. I		
13	don't know if you want to provide		
14	those numbers?		
15	MS. PISAPATI: Um		
16	MR. GOLDSMITH: I can dig		
17	them up.		
18	MS. PISAPATI: Sure. So I		
19	actually got the performance for		
20	their portfolio as of the 16th and		
21	they have been up about 17 percent		
22	compared to 12.3 for the benchmark		
23	on a month to date basis. They		
24	have they were in these names		

		Page 105
1	which had the cyclicality	
2	associated with them, because they	
3	were in the names that were	
4	that were benefiting from consumer	
5	spending, that were benefiting	
6	from consumer trends, and those	
7	names sort off a lot during Q1 and	
8	did not recover as much during Q2,	
9	but those things are now	
10	recovering which has been really	
11	helping them from a stock	
12	selection standpoint across	
13	sectors.	
14	MR. GOLDSMITH: Yeah. I	
15	think you might recall we had	
16	presented on them in the past.	
17	Chris, you may even recall from	
18	some of the calls we've held	
19	together. Carnival Cruise Line	
20	was a major holding that they had	
21	and on the day of that it was	
22	maybe a day following the day of	
23	election or the first Pfizer	
24	vaccine news, you know, Carnival	

		Page 106
1	was up approaching if not	
2	exceeding 50 percent that day.	
3	That's just an example of	
4	one thing that Surya has mentioned	
5	their portfolio was made up of	
6	other cyclical holdings like that.	
7	That's just an example of why you	
8	observe, extend the period,	
9	particularly for managers that	
10	were added within just over a year	
11	ago.	
12	We are obviously not	
13	removing them from watch lists,	
14	but will continue to speak with	
15	them very frequently and obviously	
16	monitor where their portfolio goes	
17	in the face of the vaccine news	
18	we've seen, in the face of some	
19	new tightening of shut downs, we	
20	will see where those go as well.	
21	That's been positive development.	
22	Bill, if you want to flip to	
23	the next page.	
24	Here on the fixed income	

		Page	107
1	portfolio, you know, modest		
2	negative return ahead of the		
3	benchmark slightly, you know,		
4	fixed income really since middle		
5	to the end of May has been flat.		
6	Government bonds outperformed in		
7	the volatility in March created a		
8	disconnect. There was a lot of		
9	opportunity we saw in the		
10	corporate and high yield spaces		
11	following this. Really ever since		
12	those sectors of bond market has		
13	slowly been recouping their losses		
14	from March.		
15	I think that's generally		
16	reflected in the active manager		
17	performance even for the core		
18	intermediate fund when you look at		
19	we Weaver Barksdale, the MetLife		
20	Core Fund, Lazar and Garcia		
21	Hamilton, all very close to their		
22	benchmark for the month, you know,		
23	slightly ahead for the quarter I		
24	think. Weaver Barksdale may be		

		Page 108
1	the loan of the core fund that is	
2	just behind it's benchmark for the	
3	quarter. That's been the story	
4	for these actives as well as bond	
5	market in general since the	
6	disconnect in March.	
7	I mentioned in the MetLife	
8	investing credit fund, if you look	
9	at that absolute return both for	
10	the month and the quater, that's	
11	an example I was talking about.	
12	The rebound and spread sectors	
13	relative to Barclay Aggregate and	
14	Sky Harbor all the way at the	
15	bottom, you know, smaller	
16	allocation. I'm not only ahead of	
17	the aggregate but in positive	
18	territory still lagging high	
19	yield. If you look at their year	
20	to date figures, still lag the	
21	most year to date whereas let's	
22	say investment great corporate's	
23	largely recovered, but we expected	
24	going forward that trend to	

		Page 109
1	continue and high yield to	
2	continue to make up, you know,	
3	moderate ground relative to core.	
4	That should continue the low	
5	rates and the fixed income market	
6	would be a tale end for that to	
7	continue.	
8	I think that's really the	
9	end of our comments on	
10	performance. Like I said, number	
11	of active manager situation that	
12	we are watching, no plans to make	
13	any changes on or off watch lists	
14	to anyone that was discussed	
15	today, but we are watching	
16	closely. We will talk with staff	
17	ahead of the next meeting.	
18	Obviously we will relay our	
19	recommendations, and, you know,	
20	we'll have materials ahead of time	
21	if we deem there is action	
22	warranted.	
23	Other then that, I'll take	
24	any questions.	

		Page 1	10
1	(No response.)		
2	CHAIRMAN SCOTT: There being		
3	no questions it looks like we have		
4	one item under old business.		
5	Christopher, you want to		
6	comment on that?		
7	MR. DIFUSCO: Yeah. Just		
8	briefly, Don.		
9	Just to confirm the		
10	discussion I've had with each of		
11	the Commissioner's or their		
12	designees offline, we will hear		
13	consultant presentation again from		
14	two of the finalists at the		
15	January meeting, and they will be		
16	I will speak with both of them		
17	offline and ask them to build in		
18	some updates relative to asset		
19	allocation and other matters that		
20	have come up since both the last		
21	meeting and today. I will get		
22	those updated materials out to		
23	everyone, you know, with plenty of		
24	time before the January 21st		

		Page 111
1	meeting.	
2	CHAIRMAN SCOTT: Thank you.	
3	MR. DIFUSCO: Thank you.	
4	CHAIRMAN SCOTT: Is there	
5	any new business we need to	
6	address this morning?	
7	MR. DIFUSCO: None from me.	
8	I will open up for the	
9	Commissioner's if there is any new	
10	items, but I don't have any, Don.	
11	CHAIRMAN SCOTT: Okay.	
12	Thank you very much.	
13	(No response.)	
14	CHAIRMAN SCOTT: Is there a	
15	motion for adjournment?	
16	MS. RHYNHART: I can make a	
17	motion for adjournment.	
18	MR. BIELLI: I'll second.	
19	CHAIRMAN SCOTT: Motion made	
20	and passed.	
21	Enjoy your day and the rest	
22	of week.	
23	(At this time, the Meeting	
24	adjourned at 11:48 a.m.)	

## Sinking Fund Commission - November Meeting November 18, 2020

		Page 11	L2
1			
2	CERTIFICATE		
3			
4			
5	I, hereby certify that the		
6	proceedings and evidence notes are		
7	contained fully and accurately in the		
8	stenographic notes taken by me in the		
9	foregoing matter, and that this is a		
10	correct transcript of the same.		
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	1	1	1	1 .	l	1	l <u>.</u>
A	19:8 45:14	35:3	48:21	approaching	54:16 64:22	balance	59:18 70:24
<b>a.m</b> 1:17	46:14,15	advocated	amended	104:3 106:1	67:7	10:13 35:10	71:1
111:24	47:7,9	34:11 36:9	92:16	appropriat	assumption	35:14 37:23	benefiting
<b>abate</b> 13:23	48:11 51:23	affective	Ammaturo	35:19	12:21 14:9	56:16 72:12	105:4,5
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